

TOWN OF STONINGTON, CONNECTICUT



ADOPTED BUDGET

For the Fiscal Year July 1, 2018 – June 30, 2019

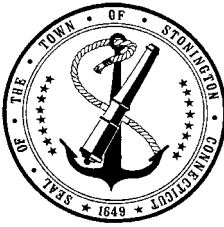
The following was adopted by referendum vote on May 8, 2018

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TOWN OF STONINGTON

SELECTMAN'S OFFICE
ROB SIMMONS
FIRST SELECTMAN

152 Elm Street • Stonington, Connecticut 06378

(860) 535-5050 • Fax (860) 535-1046

rsimmons@stonington-ct.gov

2018-2019 ANNUAL BUDGET MESSAGE

A budget is not just a list of numbers – it is a fiscal roadmap that reflects the policy objectives and requirements of the coming fiscal year and beyond.

In accordance with Chapter IX, Section 9-1, of the Stonington Town Charter, the First Selectman is required to present to the Board of Finance and Selectmen an itemized annual operating budget. Paragraph B-1 of the same Charter asks the First Selectman for a “budget message highlighting the important features of the budget plan” including among other things any major changes from the current fiscal year in financial policies, expenditures and revenues, and the reasons for such changes.

Before getting into the details of the budget plan, it is appropriate to mention the hard work and diligence of our Board of Finance over the years. The dedication of former Chairmen Glenn Frishman and Bryan Bentz as well as the appointment of long-serving Member June Strunk as current Chair attest to the unique collaborative and non-partisan workings of this important Board. It is also worth noting that the newer members of the current Board of Finance – Tim O’ Brien, Michael Fauerbach, Blunt White, Lynn Young and Danielle Chesebrough – have demonstrated a professionalism which is remarkable. The Town of Stonington is lucky to have such a Board.

When we think of a budget we often get distracted by columns of figures. There is a tendency to do what we can to keep the numbers down relative to the previous year. That is a very natural response especially when times are tough. Our taxpaying constituents deserve the best we can deliver which often goes to the bottom line. However, it is also true that a budget is a monetary reflection of the public policies which we embrace. We want good schools, good roads and good bridges. We want our fellow citizens to feel safe which means we want a good police force, fire departments and emergency services. We want the best people we can find to serve our wonderful town – and all this costs money. So, we have to look beyond the simple expenditures to see the policies they reflect and the return on investment which we hope will return to the Town in the coming and future fiscal years.

Also, it is worth noting and considering that one year ago The Westerly Sun published an editorial titled “Budgets Aren’t Meant to Harm” and the implications suggested therein. This is an important consideration when we look at the impact of the State of Connecticut’s fiscal policies on towns and cities across the state. It is hard to believe that the state reneged on some of its promises made in the context of the Fiscal Year [FY] 2016-2017 Budget; but it did, and we experienced cuts of up to \$250,000. It is equally unheard of that we continue NOT to know what we are getting in FY 2017-2018. Just this February the Commissioner of Transportation cancelled all Town Aid to Roads [TAR] and Local Capital Improvement [LoCIP] Funds, and then the Governor announced that Stonington would have a 73% cut in municipal aid in FY 2018-2019. So, when it is said that “budgets are not meant to harm” we have to understand that the current extreme uncertainty in the state budget process is harmful; and at a local level we must make every effort to work together thoughtfully and collaboratively to minimize the harm.

MAJOR CHANGES IN EXPENDITURES. The largest and most significant change we will encounter in this budget cycle is funding the debt service for the renovations of the Deans Mill and West Vine Street Schools. In what is the largest bonding project in town history, we expect to spend over \$50 million town dollars. We are fortunate that the state of Connecticut has chosen to reimburse us at a 32% discount rate rather than 25% as originally anticipated. This is a very positive development considering that several neighboring towns have received lower than promised rates and some are finding their school construction projects in deep crisis. The cost of these two projects will certainly increase debt service

as a percentage of the budget in coming years even though the Town's excellent AA1 bond rating resulted in a favorable rate of interest on the bond issuance for the two school projects.

A second issue regarding the school system is the decision by the Board of Education to close the Pawcatuck Middle School and consolidate the middle school students in what has been renamed the Stonington Middle School building on Mistuxet Road. It has been reported that the consolidations could save as much as \$800,000 the first year by reducing administrative, custodial and clerical positions. Conversely, the costs of expanding the Mystic Middle School and converting the Pawcatuck Middle School to other uses would probably offset these savings. Clearly these numbers depend on decisions not yet made but may offer opportunities for savings to the Town.

In addition to school construction, the bond service on the \$2.2 million needed to acquire and build the Mystic River Boathouse Park will also add to the cost of debt service. Like the school project, the park project promises good things to the citizens of Stonington. They will get unique and special access to the Mystic River for passive boating recreation, picnics and eventually a privately funded boathouse for the award-winning Stonington High School crew team and local rowers. This is a legacy project which will provide benefits to all our citizens for generations to come.

After school construction, there will be substantial capital costs in funding new vehicles and equipment for the Highway Department through the Capital Improvement Program appropriation. Although we are using a lease-to-purchase system for vehicle acquisition in the near term in order to spread the cost over a longer period of time, this also increases the overall cost. Anticipated costs for the Highway fleet scheduled replacements will still be more than \$1.8 million dollars over five years.

After the 2015 snow storms where our aging fleet of trucks experienced some mechanical issues it was determined that we needed a new fleet management system to ensure that we can keep our roads open to emergency services during adverse weather events. With this in mind, the Department of Public Works has instituted a new 20-year plan for vehicle acquisition and replacement. * As the aging fleet is replaced, all trucks will be equipped with a GPS capability to ensure safe and efficient deployment of the vehicles during routine and emergency operations. This new program is already paying dividends in safety, efficiency and on-road vehicle accountability.

Another long standing probable change in expenditure involves Police Radios. While the police radio system replacement appears as a \$363,000 item in the FY 2018-2019 Capital Improvement Program, overall costs may be offset by a unique developing partnership with the Connecticut State Police.

*A copy of this report was issued in January 2018 and is available to the Board of Finance.

MAJOR CHANGES IN FINANCIAL POLICIES. An important initiative of the Board of Selectmen is the reorganization and re-alignment of Town Hall personnel and functions. Vacancies in the Planning and Human Services Departments have been filled by hiring a new Director of Planning and promoting the Human Services Manager to Director. Also, new policies have been implemented by the Department of Public Works to better manage our fleet of vehicles, schedule leaf collection and landscaping, to take the ‘politics out of paving’ with a computer based interactive road maintenance system and to provide for safer and more efficient snow plowing.

Regarding Human Services, we also believe that with a poor economy, unemployment and the explosion of drug use and overdoses, the Town of Stonington cannot just stand idly by. We have an obligation to help our fellow citizens when times are tough, and a revitalized Human Services Department, working with local non-profit providers like the Stonington Community Center, the Mystic YMCA and the Pawcatuck Neighborhood Center, is doing just that.

Regarding changes in policies, in recent years the Town has purchased vehicles for several departments using a leasing program – rather than buying outright. This policy was adopted following years of under funding for vehicles. This came to a head in the Crouse Administration when a major snow event resulted in the Town having to call in the National Guard for assistance. In order to avoid that ever happening again, we began a capital leasing program to bring the fleet up to standard. However, there are costs to leasing and we hope to reduce this form of acquisition in the future.

MAJOR CHANGES IN REVENUES. A budget is more than expenses. It is revenue projections. About 88% of our anticipated revenue comes from the local real estate tax levy. In a good economy with a growing grand list this is a reliable source of revenue. But Stonington has had less than 1% grand list growth in recent years with total annual budget growth including capital investment projects running almost 4%. The work of our Planning staff, amendments to the Plan of Conservation and Development, proactive activities of the Economic Development Commission and the diligent work of our Planning & Zoning Commission have yielded new and exciting projects that promise to grow the grand list while maintaining the special rural character of our town.

After three years of decline, the permitting application volume has risen 11%; and the total project value under construction, approved or under consideration is estimated at \$184 million. This includes such projects as Davis-Standard Expansion, the YMCA addition, Thread Mill Housing, Prospect Place Phase II, Saint Michael's Church, Perkins Farm Campus, Masonicare Elder Care Facility, Snediker Yacht Restoration "Doris Project" and others.

At the same time, dedicated members of the Town Hall staff have risen to the challenge to request or facilitate grant funds from various sources as follows:

Pawcatuck Streetscape Project for \$500,000 [withdrawn by the state];

Davis-Standard grant from DECD for \$1.3 million;

Edyth K. Richmond Housing for \$1.2 million;

Route 27 Road Safety Audit;

Mystic River Boathouse Park clean-up for \$200,000;

Landfill Equipment Upgrade for \$12,000;

Clean Energy Community Bright Idea Grant of \$10,000;

DEEP Pump Out Facility for \$3,000;

CT Department of Housing Disaster Relief for \$150,000;

Town Dock South Pier for \$255,000; and

Stonington Breakwater Repair of \$155,000.

TOTAL STAFF GRANTS \$3,785,000.

Another positive development for revenues is the very excellent collection rate of 99% by the Tax Collector's Office, as well as improved motor vehicle tax collections year-over-year despite serious problems with the state Department of Motor Vehicles computer information system, are a definite bonus to the town.

Federal and State grants last year were 2.57% of the total budget but the future outlook from those sources continues to look bleak. The state previously cut \$250,000 from our Education Cost Sharing and Local Capital Improvements Project accounts in the middle of last fiscal year. More recently the Commissioner of Transportation announced that there will be no TAR or LoCIP funds for our roads and bridges. This means that the prospects for state aid in FY 2018-2019 are not good.

Now, more than ever, Stonington must address the problem of growing its own grand list and actively supporting local businesses which pay so many of our bills. On this point I am excited to announce that the Director of Assessment has declared that our grand list growth in 2017 is 4.64% -- the largest growth in a decade and the first time since 2008 that we have exceeded 1% of growth. This good news is due in part to the recent reassessment and in part to our efforts to welcome new development which is compatible with the history, culture and character of our town.

CONCLUDING REMARKS. A budget is not just a list of numbers – it is a fiscal roadmap that reflects the policy objectives and obligations of the coming fiscal year and beyond. Some of these requirements reflect past practices and are easy to anticipate. Others involve future needs and still others are subject to such variables such as the weather, uncertain economic conditions, declining reimbursements from the State and Federal Governments, and the uncertainties of grant awards.

This has been an extraordinary budget year, due in large part to the fact that the State of Connecticut has dealt our rural and suburban towns a terrible blow in reduced municipal aid. This is just the sort of “harm” that The Westerly Sun referred to when they said that “Budgets Aren’t Meant to Harm.”

One thing is certain, we are fortunate to have an extraordinary resource of dedicated and public spirited taxpaying citizens, volunteers, employees, clerical staff, managers and elected officials who have done their best to put “Stonington First”. The Board of Selectmen has worked closely and cooperatively with the Boards of Finance and Education, Police Department and various other Town Departments and Authorities to prudently craft the FY 2018-2019 budget to meet our needs, if not our desires, in what has been a very challenging time for us all.

Respectfully submitted,

Robert R. “Rob” Simmons, First Selectman

**TOWN OF STONINGTON
BUDGET CALENDAR
2018-2019 FISCAL YEAR**

November 2017	Budget packets to submitting departments.
December 8, 2017	Itemization of Expenditures, Budget Commentary and Professional Services are sent to Finance Office.
December 29, 2017	Departmental Budget Requests are compiled by the Finance Office and sent to the First Selectman
January 2018	First Selectman will meet with Department Heads to review submitted budgets. First Selectman forwards his budget to the Board of Finance.
February 2018 - March 2018	Board of Finance review of Departmental Budgets.
No later than March 1, 2018	Board of Education Budget to First Selectman and Board of Finance.
March 2018 - April 2018	Board of Finance finalizes its recommended budget for Public Hearing.
April 11, 2018 (Not later than the 1 st Monday in May)	Board of Finance must hold a Public Hearing on the Budget
April 30, 2018 (No later than the 3 rd Monday in May)	Annual Town Meeting on the Budget must be held

THE TOWN OF STONINGTON

The Town of Stonington is located in the southeastern corner of Connecticut, bordering Rhode Island to the east, Long Island Sound to the south, Groton, Ledyard and North Stonington to the west and north. Fishers Island and Long Island can be seen to the southwest and Block Island to the southeast. The rocky shoreline has many peninsulas, islands, coves and marshes.

Stonington boasts a rare and attractive combination of seaside and semi-rural working and living sites. The Town is within two hours or less of major research and transportation centers in Boston, Providence, New Haven, Hartford and New York. Access via I-95 is minutes away. Major airports are located nearby in Groton, Hartford, Springfield, Providence and Boston. Amtrak trains are located in the Village of Mystic located within the Town of Stonington, New London and Westerly, Rhode Island.

The Town of Stonington, covering 42.7 square miles in New London County, was settled in 1649. The 2010 census population totals 18,293, with 10% residing in the Borough. Two other concentrated areas are the Pawcatuck and Mystic sections of the Town, which have 40% and 20%, respectively, of the Town's population.

The Borough of Stonington, the oldest borough in Connecticut, was incorporated in 1801. Steeped in the history of its past as a whaling port and home of the last remaining commercial fishing fleet in the State, it includes a number of large, well maintained homes of former mariners including Nathaniel Palmer.

Pawcatuck has continued its proud heritage as the home of industrial leaders such as Davis Standard Corporation, the premier supplier of plastic extrusion systems, and Yardney Technical Products, which produces batteries involved in the Trident Submarine Program, the exploration of space and the electric automobile industry.

Mystic was developed around the shipbuilding industry. Today Mystic boasts three distinct visiting areas. Historic Downtown Mystic is rich with diverse specialty shops, Mystic Seaport, and the Museum of America and the Sea, which provides an inside, look at New England's maritime heritage. Olde Mystic Village has over sixty shops set in a New England style village and Mystic Marine Life Aquarium. Old Mystic is the original community at the head of the Mystic River and Foxwoods Resort Casino is fifteen minutes north of Mystic.

Organization of the Government

The Town adopted a charter, its first, on November 7, 1989, which calls for a Town Meeting form of government. The Town Meeting acts as the legislative body. The three-member Board of Selectmen acts as the governing body for most matters with certain boards and agencies having jurisdiction over specific areas such as the Board of Finance, Water Pollution Control Authority, Board of Education, Planning and Zoning Commission and Zoning Board of Appeals. The First Selectman is the Chief Executive Officer, with an appointed Director of Administrative Services to maintain continuity of government services.

The financial administrator of the Town is the Director of Finance. The Director of Finance administers and accounts for all Town funds. The Town provides a full range of services including public safety, street maintenance and sanitation, health and human services, public parks and recreation, library, education, culture, public improvements, planning and zoning, water, sewer and general administrative services.

The Town is divided into five voting districts, and Town elections are held biennially in odd-numbered years.

Accounting System

The Town's accounting system is organized and operated on a fund basis. A fund is defined as an independent fiscal and accounting entity with a self-balancing set of accounts. The types of funds utilized by the Town are as follows: general, special revenue, capital projects, internal service, enterprise, and trust and agency. The type and number of individual funds is determined by GAAP and sound financial administration. The general fund operations are maintained on a modified accrual basis, with revenue being recognized as it becomes both measurable and available and expenditures being generally recognized when the services or goods are received and liabilities incurred. Accounting records for the Town's internal service, enterprise and nonexpendable trust funds are on the accrual basis of accounting.

The Town maintains a system of internal accounting controls to provide reasonable assurance that the books and records reflect authorized transactions of the Town. Internal accounting controls involve activities that relate to authorizing, processing, recording and reporting transactions, and include controls such as the division of key duties and responsibilities among different employees and the existence and implementation of standardized operating procedures.

Controls are designed to provide reasonable, but not absolute, assurance regarding: (1) the safeguarding of assets against loss from unauthorized use; and (2) the reliability and accuracy of financial statements. The concept of reasonable assurance recognizes that the cost of internal control should not exceed the benefits likely to be derived, and that the evaluation of cost and benefits requires estimates and judgments by management. The Town believes that its internal accounting controls adequately safeguard assets and provide reasonable assurance of proper recording of financial transactions.

Budgetary Control

No later than the fifteenth day of March, the First Selectman shall present to the Board of Finance and the Board of Selectmen an itemized annual operating budget, including the Board of Education budget. The Board of Finance shall hold one (1) or more public hearings no later than the first Monday of May. The Board of Finance shall have the authority to increase or decrease the budget submitted by the First Selectman. Within fifteen (15) days after holding the final such public hearing, the Board of Finance shall approve an operating budget and file the same with the Town Clerk for submission to the Annual Town Budget Meeting, which is to be held no later than the third Monday in May. If the budget has not been submitted or petitioned to a Referendum, the budget as presented may be adopted by a majority vote of those present and voting thereon. Upon approval of the Budget by vote of the Town Meeting or Referendum, said budget shall be deemed to constitute the appropriation to each Department, or sub-Department thereof, and to each Office, Board, Agency and Commission of the Town. Additional appropriations may be made during the year by the Board of Finance in an amount not to exceed \$20,000 in any one line item, or accumulative approval of additional appropriations above 0.5% of the current annual budget.

Budgetary control is maintained by an encumbrance system. All purchases require a purchase requisition and a purchase order. Funds are recorded as encumbered when the purchase order is issued and expenditures are recorded when the Town issues a check or incurs liability. All unencumbered appropriations lapse at year end; except in the Capital Projects Funds where appropriations are continued until completion of the projects. Budgetary control in the Capital Projects Funds is achieved by the constraints imposed by the project's authorization or grant awards related to these funds.

**TOWN OF STONINGTON
ECONOMIC AND DEMOGRAPHIC INFORMATION**

POPULATION AND DENSITY

<i>Year</i>	<i>Actual Population</i>	<i>% Increase/ (Decrease)</i>	<i>Density</i>	<i>State of Connecticut</i>	<i>% Increase</i>
1970	15,940	-	409	3,032,217	-
1980	16,220	1.76%	416	3,107,576	2.49%
1990	16,919	4.31%	434	3,287,116	5.78%
2000	17,906	5.83%	459	3,405,565	3.60%
2010	18,545	3.57%	476	3,583,561	4.89%
2014	18,539	-0.03%	475	3,592,053	.32%
2015	18,492	-0.25%	474	3,593,222	.24%
2016	18,477	-0.08%	474	3,588,570	-.10%

Source: 2012-2016 American Community Survey 5-year Estimates

AGE DISTRIBUTION OF THE POPULATION

<i>Age</i>	<i>Town of Stonington</i>		<i>State of Connecticut</i>	
	<i>Number</i>	<i>Percent</i>	<i>Number</i>	<i>Percent</i>
Under 5 years	645	3.49%	188,812	5.26%
5 - 9 years	954	5.16%	210,557	5.87%
10 - 14 years	973	5.27%	228,543	6.37%
15 - 19 years	1,075	5.82%	252,522	7.04%
20 - 24 years	939	5.08%	242,007	6.74%
25 - 34 years	1,665	9.01%	438,471	12.22%
35 - 44 years	1,864	10.09%	439,606	12.25%
45 - 54 years	3,007	16.27%	545,977	15.21%
55 - 59 years	1,546	8.37%	263,778	7.35%
60 - 64 years	1,571	8.50%	223,274	6.22%
65 - 74 years	2,194	11.87%	303,959	8.47%
75 - 84 years	1,300	7.04%	163,137	4.55%
85 years and over	744	4.03%	87,927	2.45%
Total	18,477	100.00%	3,588,570	100.00%
Median Age (Years)	48.4		40.6	

Source: 2012-2016 American Community Survey 5-year Estimates.

INCOME DISTRIBUTION

<i>Income</i>	<i>Town of Stonington</i>		<i>State of Connecticut</i>	
	<i>Families</i>	<i>Percent</i>	<i>Families</i>	<i>Percent</i>
Less than \$10,000	169	3.39%	29,623	3.45%
\$10,000 to \$14,999	141	2.83%	17,060	2.02%
\$15,000 to \$24,999	122	2.45%	44,354	5.15%
\$25,000 to \$34,999	196	3.93%	54,456	6.22%
\$35,000 to \$49,999	357	7.16%	81,300	9.29%
\$50,000 to \$74,999	733	14.70%	137,336	15.60%
\$75,000 to \$99,999	841	16.86%	124,033	14.13%
\$100,000 to \$149,999	1,000	20.05%	186,214	20.44%
\$150,000 to \$199,999	676	13.56%	86,075	10.56%
\$200,000 or more	752	15.08%	117,791	13.15%
Total.....	4,987	100.00%	878,242	100.00%

Source: 2012-2016 American Community Survey 5-year Estimates.

INCOME LEVELS

	<i>Town of Stonington</i>	<i>State of Connecticut</i>
Per Capita Income, 2016	\$47,422	\$39,903
Per Capita Income, 2015	\$43,749	\$38,803
Per Capita Income, 2014	\$44,599	\$38,480
Per Capita Income, 2013	\$44,787	\$37,892
Per Capita Income, 2012	\$44,483	\$37,807
Per Capita Income, 2011	\$43,505	\$37,627
Per Capita Income, 2000	\$29,653	\$35,078
Median Family Income, 2016	\$ 97,288	\$91,274
Median Family Income, 2015	\$ 96,007	\$89,031
Median Family Income, 2014	\$100,521	\$88,217
Median Family Income, 2013	\$100,399	\$87,245
Median Family Income, 2012	\$100,727	\$87,182
Percent Below Poverty, 2016	7.00%	7.30%
Percent Below Poverty, 2015	6.70%	7.60%
Percent Below Poverty, 2014	4.80%	7.50%
Percent Below Poverty, 2013	4.60%	10.20%
Percent Below Poverty, 2012	4.80%	10.00%

2012-2016 American Community Survey 5 year Estimates

EDUCATIONAL ATTAINMENT
Years of School Completed Age 25 and Over

	<i>Town of Stonington</i>		<i>State of Connecticut</i>	
	<i>Number¹</i>	<i>Percent</i>	<i>Number¹</i>	<i>Percent</i>
Less than 9th grade	306	2.20%	103,279	4.19%
9th to 12th grade, no diploma	488	3.51%	139,653	5.66%
High School graduate (includes equivalency)	3,536	25.46%	673,220	27.30%
Some college, no degree	2,053	14.78%	427,232	17.32%
Associate degree	1,095	7.88%	184,426	7.48%
Bachelor's degree	3,441	24.77%	524,370	21.26%
Graduate or professional degree	2,972	21.40%	413,949	16.79%
Total	13,891	100.00%	2,466,129	100.00%
Total high school graduate or higher (%)	94.30%		90.10%	
Total bachelor's degree or higher (%)	46.20%		38.00%	

Source: 2012-2016 American Community Survey 5 year Estimates.

AGE DISTRIBUTION OF HOUSING

<i>Year Built</i>	<i>Town of Stonington</i>		<i>State of Connecticut</i>	
	<i>Units</i>	<i>Percent</i>	<i>Units</i>	<i>Percent</i>
2014 or later	39	.41%	2,460	0.16%
2010 to 2013	48	.51%	14,673	0.98%
2000 to 2009	804	8.52%	104,308	6.98%
1990 to 1999	902	9.56%	113,584	7.60%
1980 to 1989	1,356	14.36%	190,755	12.77%
1970 to 1979	1,007	10.67%	200,614	13.43%
1960 to 1969	842	8.92%	201,812	13.51%
1950 to 1959	1,017	10.77%	225,824	15.12%
1940 to 1949	385	4.08%	105,565	7.07%
1939 or earlier	3,040	32.20%	334,202	22.37%
Total Housing Units, 2015	9,440	100.00%	1,493,797	100.00%
Percent Owner Occupied, 2016	71.70%		66.50%	

Source: 2012-2016 American Community Survey 5 year Estimates.

HOUSING INVENTORY

<i>Type</i>	<i>Town of Stonington</i>		<i>State of Connecticut</i>	
	<i>Units</i>	<i>Percent</i>	<i>Units</i>	<i>Percent</i>
1-unit, detached	6,553	69.42%	882,236	59.06%
1-unit, attached	230	2.44%	80,639	5.40%
2 units	835	8.85%	123,152	8.24%
3 or 4 units	768	8.14%	130,686	8.75%
5 to 9 units	337	3.57%	82,581	5.53%
10 to 19 units	111	1.18%	56,858	3.81%
20 or more units	378	4.00%	125,758	8.42%
Mobile home	219	2.32%	11,534	0.77%
Boat, RV, van, etc.	9	0.10%	354	0.02%
Total Inventory	9,440	100.00%	1,493,798	100.00%

Source: 2012-2016 American Community Survey 5 year Estimates.

OWNER-OCCUPIED HOUSING VALUES

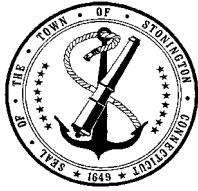
<i>Specified Owner-Occupied Units</i>	<i>Town of Stonington</i>		<i>State of Connecticut</i>	
	<i>Number</i>	<i>Percent</i>	<i>Number</i>	<i>Percent</i>
Less than \$50,000	292	5.17%	24,343	2.70%
\$50,000 to \$99,999	88	1.56%	29,703	3.30%
\$100,000 to \$149,999	244	4.32%	81,158	9.02%
\$150,000 to \$199,999	505	8.94%	139,979	15.55%
\$200,000 to \$299,999	1,540	27.26%	246,071	27.33%
\$300,000 to \$499,999	1,801	31.88%	233,345	25.92%
\$500,000 to \$999,999	864	15.29%	104,952	11.66%
\$1,000,000 or more	316	5.59%	40,672	4.52%
Total	5,650	100.00%	900,223	100.00%
 Median Value	 \$315,300		 \$269,300	

Source: 2012-2016 American Community Survey 5-year Estimates.

TOWN OF STONINGTON
BUILDING PERMITS
2003 – 2017

Fiscal Year	Residential		Commercial/Industrial		Other		Total	
	No.	Value	No.	Value	No.	Value	No.	Value
2017	516	\$22,786,919	83	\$63,546,892	1	\$1,042,361	600	\$87,376,172
2016	617	\$26,199,595	83	\$44,750,465	1	\$ 7,467	701	\$70,957,527
2015	562	\$18,874,868	68	\$12,935,000	0	-	630	\$31,809,868
2014	534	\$21,792,916	82	\$ 4,239,927	0	-	616	\$26,032,843
2013	475	\$17,896,723	76	\$ 4,970,919	0	-	551	\$22,867,642
2012	483	\$20,789,608	81	\$ 6,614,614	0	-	564	\$27,404,222
2011	470	\$13,419,687	81	\$ 4,827,452	6	\$2,361,671	557	\$20,608,810
2010	458	\$19,446,637	61	\$ 2,538,975	3	\$ 57,500	522	\$22,043,112
2009	403	\$10,803,781	57	\$ 4,988,722	1	\$ 8,000	461	\$15,800,503
2008	490	\$37,575,985	76	\$17,849,322	1	\$ 50,000	567	\$55,475,307
2007	554	\$41,683,835	46	\$18,657,243	0	-	600	\$60,341,078
2006	617	\$38,404,873	59	\$ 5,204,938	0	-	676	\$43,609,811
2005	551	\$31,951,250	55	\$ 6,552,778	0	-	606	\$38,504,028
2004	512	\$27,725,619	64	\$70,858,942	1	\$ 35,000	577	\$98,619,561
2003	456	\$21,650,712	68	\$ 6,625,024	0	-	524	\$28,275,736

Source: Town Building Department



TOWN OF STONINGTON

ASSESSOR'S OFFICE

152 Elm Street • Stonington, Connecticut 06378

(860) 535-5098 • Fax (860) 535-5052

TOP TEN TAXPAYERS

OCTOBER 1, 2017 GRAND LIST

	<u>NET ASSESSMENT</u>
1. CONNECTICUT LIGHT & POWER CO.	\$40,069,760
2. MYSTIC CT SENIOR PROPERTY (Stone Ridge & ROC Seniors)	24,069,379
3. AQUARION WATER CO OF CT	15,267,502
4. SENIOR LIVING BY MASONICARE (Pilot-General Government Mill Rate)	29,599,790
5. DDH HOTEL MYSTIC LLC (Mystic Hilton)	11,274,567
6. MASHANTUCKET PEQUOT TRIBE	10,973,997
7. VIII-HII-WHITEHALL AVENUE LLC (Residence Inn)	10,128,738
8. RESNIKOFF JOYCE O TRUSTEE (Olde Mistick Village, Mall Inc.)	9,360,369
9. SPIRIT MASTER FUNDING X LLC (Davis Standard)	8,402,263
10. YANKEE GAS SERVICES CO	8,346,110

**TOWN OF STONINGTON
LIST OF PRINCIPAL OFFICIALS**

BOARD OF SELECTMEN *

Rob Simmons, First Selectman
John Prue
Kate Rotella

BOARD OF EDUCATION *

Frank Todisco, Chairperson
Alexa Garvey, Secretary
Craig Esposito
Deborah Downie
Alisa Morrison
Candace Anderson
Jack Morehouse

FINANCE DEPARTMENT

James Sullivan, CPA, Director of Finance
Linda Camelio, Tax Collector *
Sandy Grimes, Treasurer *

TOWN DEPARTMENTS

Vincent Pacileo, III, Director of Administrative Services
Marsha Standish, Director of Assessment
J. Darren Stewart, Chief of Police
Barbara McKrell, Public Works Director
Jason Vincent, Director of Planning
Douglas Nettleton, Director - Water Pollution Control Authority
Larry Stannard, Building Official
John Phetteplace, Solid Waste Manager
Cynthia Ladwig, Town Clerk *
Scot Deledda, Town Engineer
Dr. Van W. Riley, Superintendent of Schools
Gary Shettle, School Business Administrator

BOARD OF FINANCE *

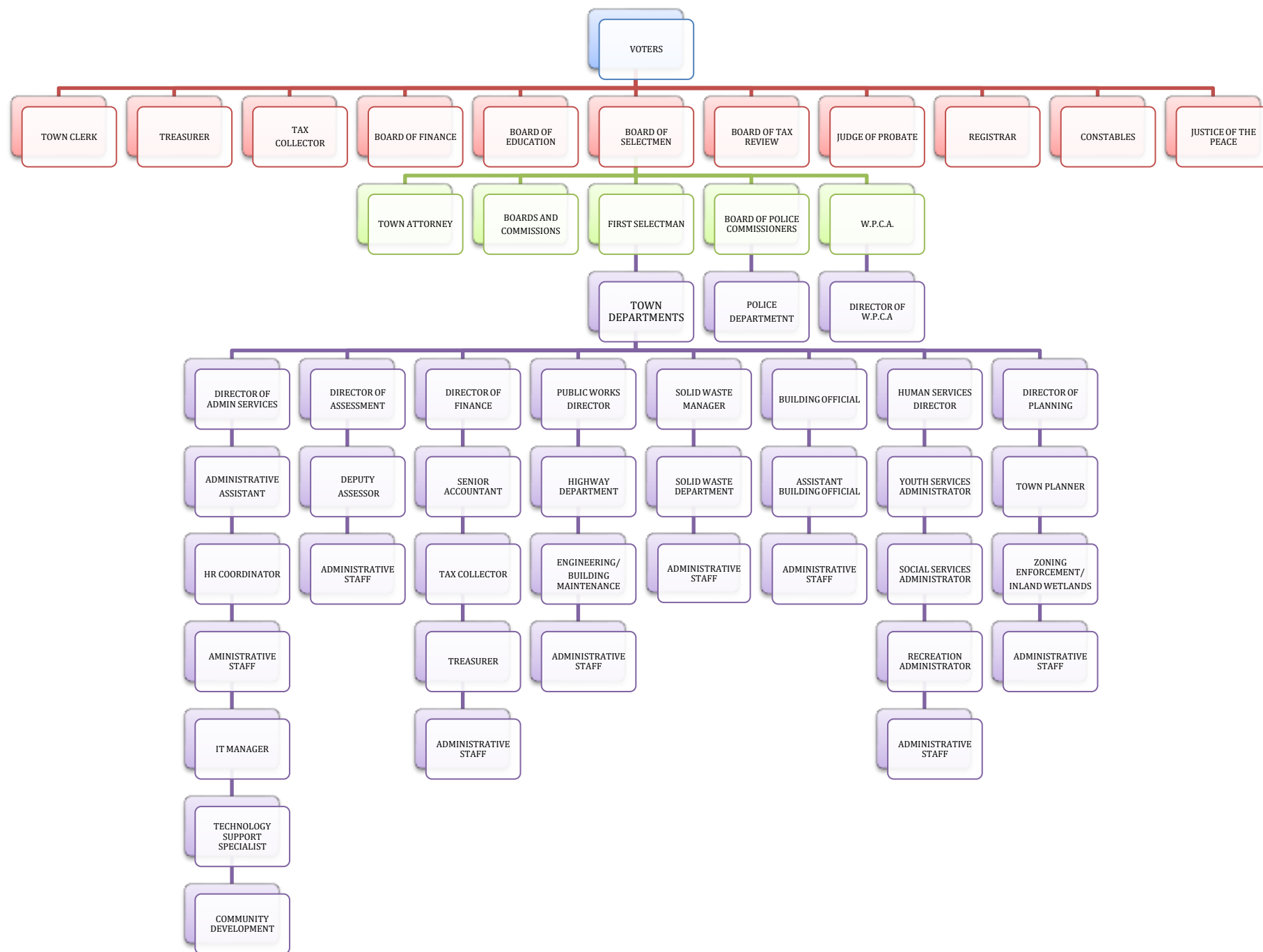
June Strunk, Chairwoman
Glenn Frishman, Secretary
Lynn Young
Michael Fauerbach
Timothy O'Brien
Blunt White
Danielle Chesebrough

TOWN ATTORNEY

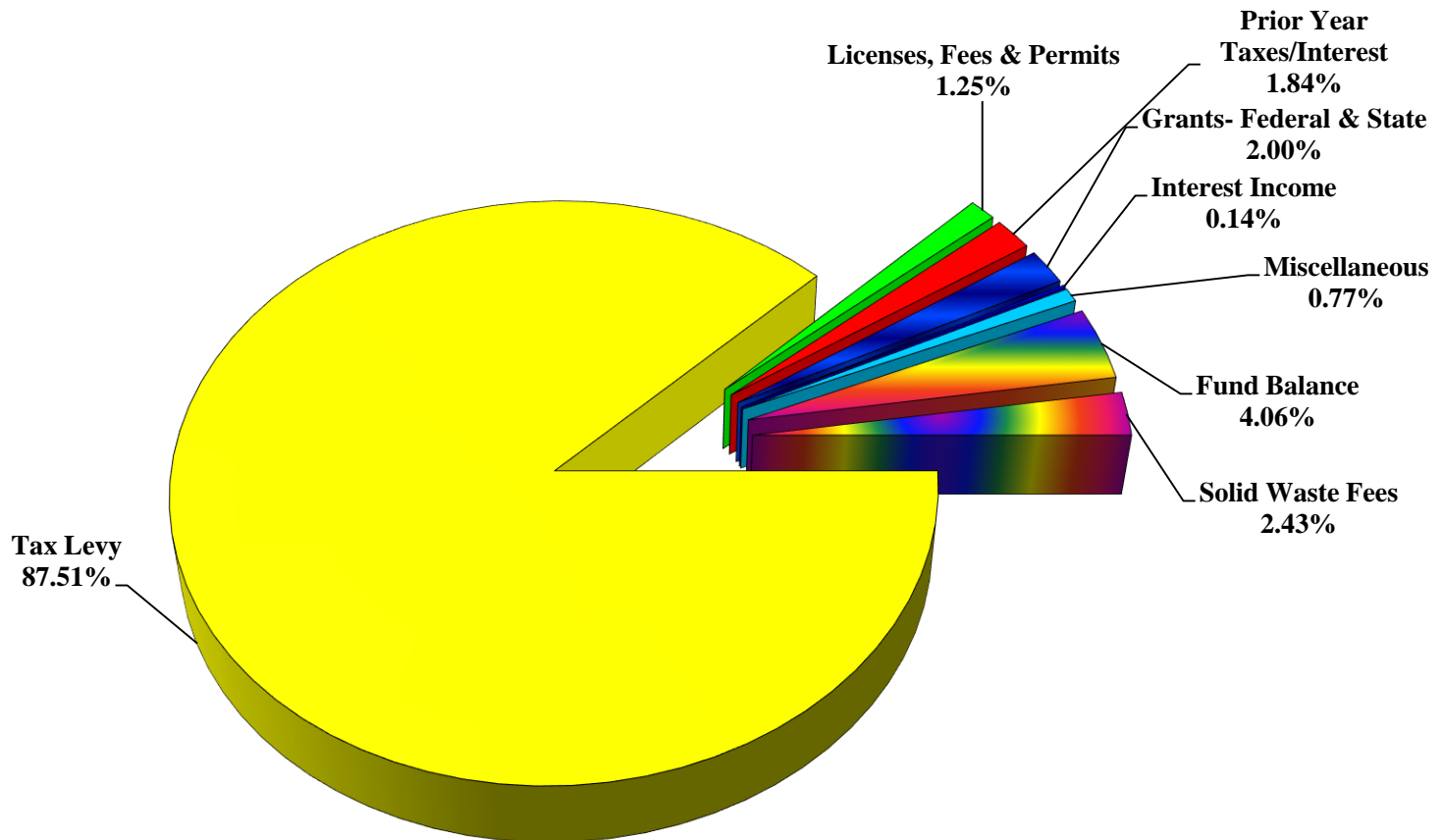
Thomas J. Londregan - General Counsel

***Denotes Elected Official/Position**

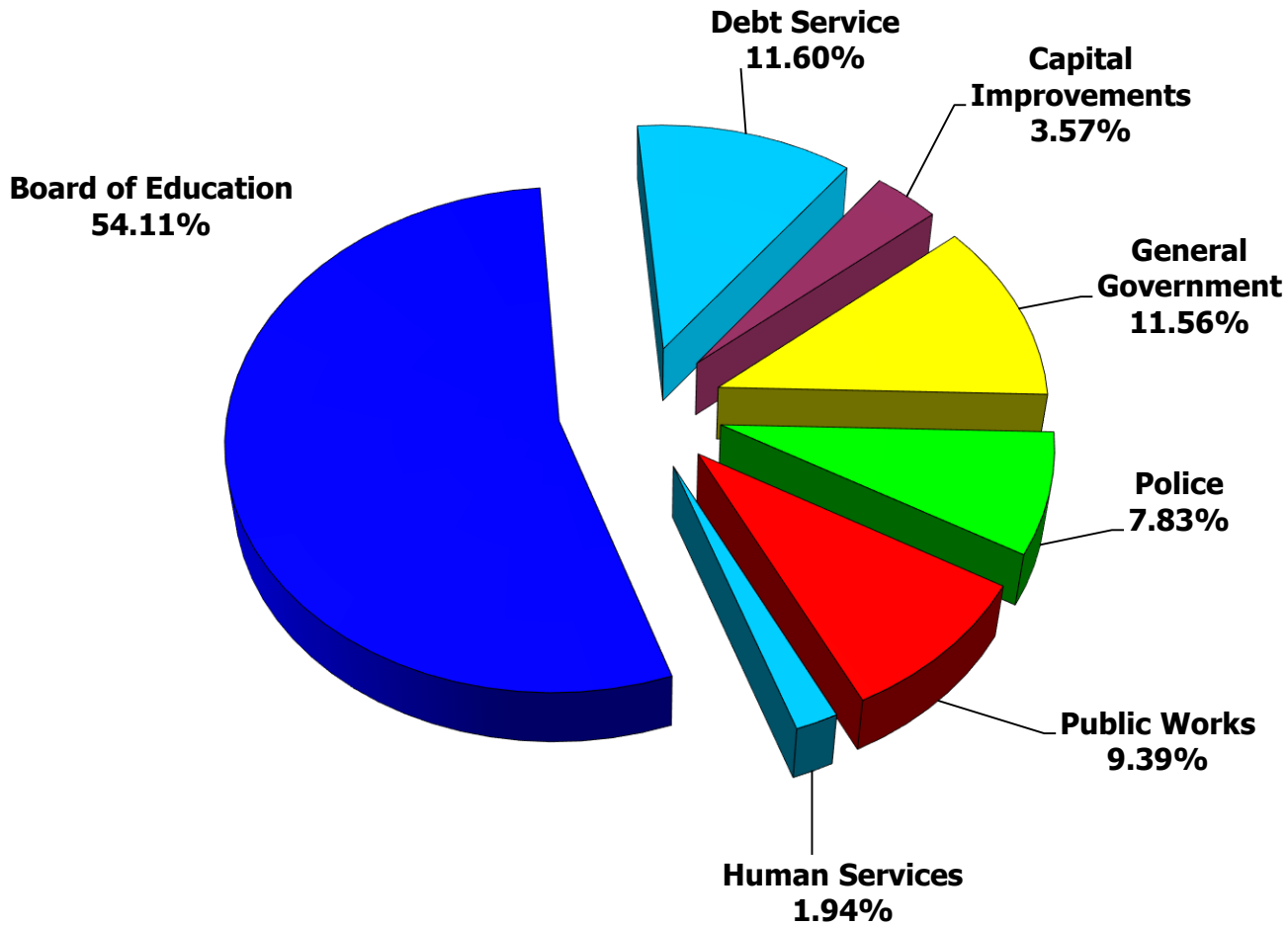
TOWN OF STONINGTON ORGANIZATIONAL CHART



Town of Stonington 2018-19 Adopted Revenue

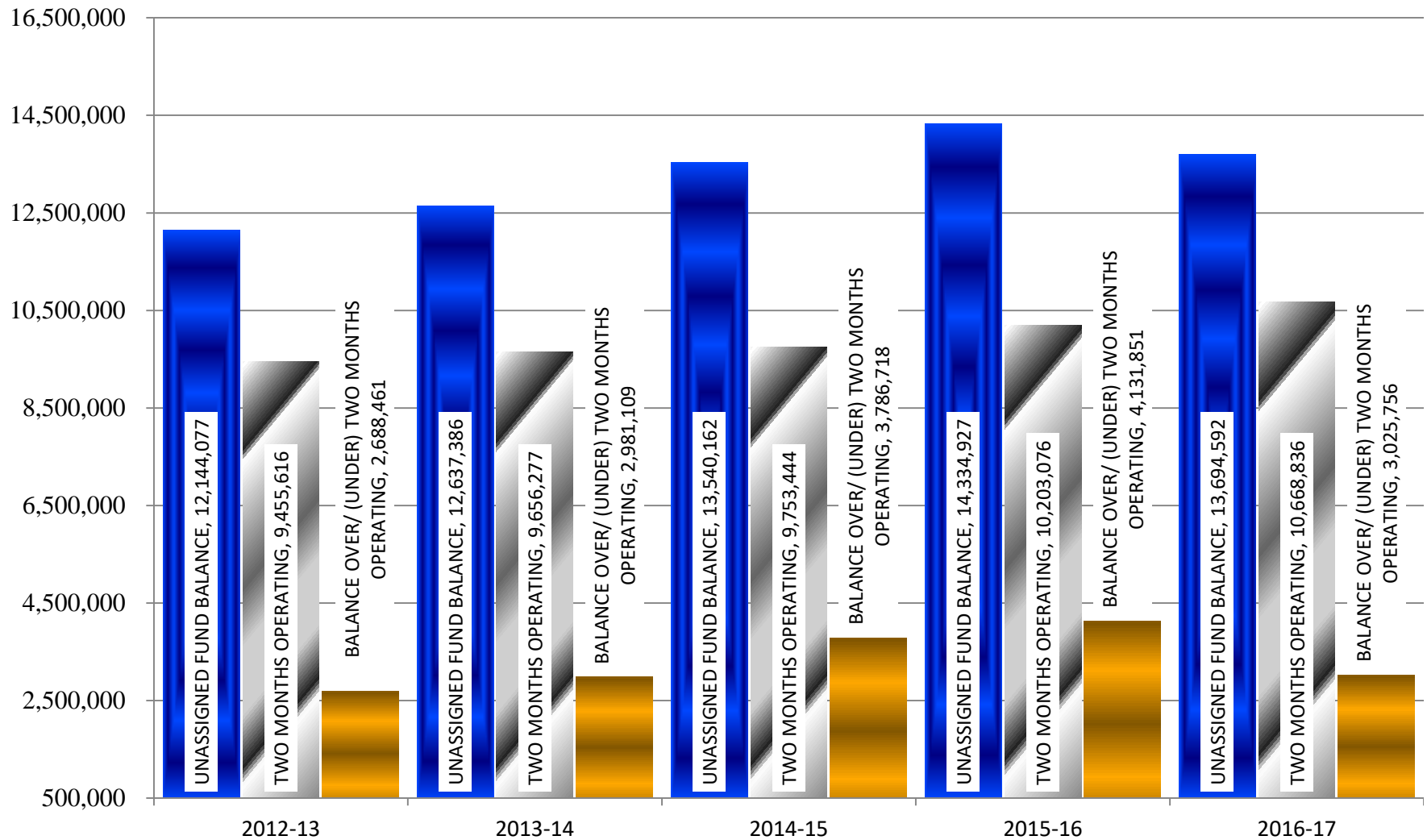


Town of Stonington 2018-19 Adopted Expenditures



Town of Stonington

Unassigned Fund Balance History



NOTE: 2012-13 UNASSIGNED FUND BALANCE HAS BEEN REDUCED TO REFLECT THE \$1,200,000 APPROPRIATION OF FUND BALANCE APPROVED AT TOWN MEETING FOR REPLACEMENT AND REPAIRS OF ROOF AT DEANS MILL SCHOOL

**TOWN OF STONINGTON
MIL RATE CALCULATION
2018-2019 ADOPTED BUDGET**

Net Grand List - 10/01/2017	2,771,030,190
Less: Non-profit abatements	(4,797,928)
Net Taxable Grand List	<u>2,766,232,262</u>
Average Rate of Collections	<u>98%</u>
Net Grand List - Adj. For Rate of Collections	<u>2,710,907,617</u>
Value of a Mill	<u>2,710,908</u>
<hr/>	
<u>Mill Rate Calculation</u>	
Adopted Expenditures	70,251,486
Revenue Other Than Taxes	5,920,945
Use of Fund Balance	<u>2,850,000</u>
Amount to Be Raised by Taxes	<u>61,480,541</u>
Adopted Mill Rate - 2018-19 (Revaluation Year)	<u>22.68</u>
Adopted Mill Rate - 2017-18	<u>22.98</u>
Increase (Decrease) From Prior Year	(0.30)
% Increase (Decrease) From Prior Year	-1.31%

**TOWN OF STONINGTON
MIL RATE IMPACT SUMMARY
2018-2019 ADOPTED BUDGET**

	General Government	Education	Debt Service	Capital Improvements	Total
ADOPTED EXPENDITURES	21,578,105	38,016,336	8,146,981	2,510,064	70,251,486
PERCENTAGE OF TOTAL BUDGET	30.72%	54.11%	11.60%	3.57%	100.00%
REVENUES AND OTHER FUNDING SOURCES					
Revenues - Other than taxes	4,551,600	1,324,345	45,000	0	5,920,945
Use of Fund Balance	700,000	0	0	2,150,000	2,850,000
Taxes to be Raised	16,326,505	36,691,991	8,101,981	360,064	61,480,541
TOTAL	21,578,105	38,016,336	8,146,981	2,510,064	70,251,486
MILL RATE COMPUTATION					
Net Grand List - 10/01/17					2,766,232,262
Average Rate of Collections					98.00%
Grand List adjusted for % of Collections					2,710,907,617
ADOPTED MILL RATE-2018-19	6.02	13.54	2.99	0.13	22.68
ADOPTED MILL RATE-2017-18	6.29	13.81	2.44	0.44	22.98
INCREASE/(DECREASE) IN MIL RATE OVER PRIOR YEAR	(0.27)	(0.27)	0.55	(0.31)	(0.30)
% INCREASE/(DECREASE) IN MILL RATE OVER PRIOR YEAR	-4.29%	-1.96%	22.54%	-70.45%	-1.31%
INCREASE/(DECREASE) IN TAXES TO BE RAISED YEAR TO YEAR					
Taxes to be Raised - 18/19	16,326,505	36,691,991	8,101,981	360,064	61,480,541
Taxes to be Raised - 17/18	(16,335,140)	(35,817,483)	(6,319,705)	(1,141,485)	(59,613,813)
INCREASE/(DECREASE) OVER PRIOR YEAR	(8,635)	874,508	1,782,276	(781,421)	1,866,728
% INCREASE/(DECREASE) IN TAXES TO BE RAISED	-0.05%	2.44%	28.20%	-68.46%	3.13%

**TOWN OF STONINGTON
GENERAL FUND REVENUE
2018-2019 ADOPTED BUDGET**

LINE #	REVENUE SOURCE	2015-2016 ADOPTED BUDGET	2015-2016 REVISED BUDGET	2015-2016 ACTUAL	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2016-2017 ACTUAL	2017-2018 ADOPTED BUDGET	2017-2018 ESTIMATE OF ACTUAL	2018-2019 ADOPTED BUDGET
	TAXES									
1	Current Levy	54,811,658	54,811,658	55,110,584	57,437,713	57,437,713	57,765,051	59,613,813	59,953,612	61,480,541
2	Prior Years	425,000	425,000	606,244	450,000	450,000	674,439	650,000	600,000	600,000
3	Motor Vehicle Supplement	200,000	200,000	344,450	250,000	250,000	424,996	350,000	400,000	375,000
4	Interest & Lien Fees	275,000	275,000	323,517	225,000	225,000	314,419	330,000	315,000	315,000
5	TOTALS	55,711,658	55,711,658	56,384,795	58,362,713	58,362,713	59,178,905	60,943,813	61,268,612	62,770,541
	LICENSES AND PERMITS									
6	Building Permits	175,000	175,000	454,001	250,000	250,000	246,394	250,000	250,000	250,000
7	Business Licenses	15,000	15,000	16,375	15,000	15,000	12,475	15,000	-	-
8	Conveyance Tax	260,000	260,000	409,954	260,000	260,000	384,131	300,000	390,000	380,000
9	Town Clerk's Fees	160,000	160,000	175,441	160,000	160,000	265,212	180,000	180,000	180,000
10	Miscellaneous Permits	3,000	3,000	4,900	3,500	3,500	3,900	3,500	-	-
11	Alarm Registrations	6,500	6,500	6,075	6,500	6,500	5,740	6,000	6,000	6,000
12	Inland Wetland Permits	2,500	2,500	1,500	2,500	2,500	950	1,500	4,000	2,000
13	P&Z and Zoning Board Fees	60,000	60,000	66,091	60,000	60,000	60,942	55,000	60,000	60,000
14	TOTALS	682,000	682,000	1,134,337	757,500	757,500	979,744	811,000	890,000	878,000
	FINES AND FORFEITS									
15	Parking Fines	4,000	4,000	4,150	4,000	4,000	5,775	4,500	3,000	4,000
16	Alarm Penalties	3,000	3,000	2,900	3,000	3,000	1,475	1,500	1,500	1,500
17	TOTALS	7,000	7,000	7,050	7,000	7,000	7,250	6,000	4,500	5,500
	REVENUES - USE OF TOWN MONEY									
18	Interest Income	57,000	57,000	61,580	55,000	55,000	74,377	55,000	100,000	100,000
19	Rentals	54,800	54,800	53,308	52,000	52,000	54,156	52,000	55,000	55,000
20	Loan Repayment - SNEFLA	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500
21	TOTALS	124,300	124,300	127,388	119,500	119,500	141,033	119,500	167,500	167,500
	STATE GRANTS FOR EDUCATION									
22	Magnet School Transportation	61,000	61,000	-	-	-	-	-	-	-
23	Education Cost Sharing Grant	2,079,926	2,079,926	1,927,364	1,950,000	1,950,000	1,645,300	-	1,372,574	1,303,345
24	Special Education	-	-	-	-	-	-	1,196,800	-	-
25	Transportation	26,021	26,021	22,486	22,000	22,000	-	-	-	-
26	Non-Public Services	2,992	2,992	2,755	2,500	2,500	-	-	-	-
27	Non-Public Health Services	10,000	10,000	8,940	8,000	8,000	8,061	8,000	7,823	5,000
28	TOTALS	2,179,939	2,179,939	1,961,545	1,982,500	1,982,500	1,653,361	1,204,800	1,380,397	1,308,345
	STATE GRANTS FOR REIMBURSEMENT ON REVENUE									
29	Reimbursement Disabled	1,982	1,982	1,713	-	-	1,602	1,280	1,466	-
30	Veteran's Exemption	17,834	17,834	16,546	16,000	16,000	15,737	12,600	15,206	-
31	Tax Relief for Elderly	129,155	129,155	122,437	120,000	120,000	106,761	85,400	-	-
32	PILOT - State Owned Property	20,550	20,550	-	-	-	-	13,883	-	-
33	Mashantucket Pequot Grant	40,733	40,733	35,302	30,000	30,000	33,057	31,251	31,251	-
34	Grants for Municipal Projects	100,332	100,332	100,332	95,000	95,000	-	-	-	-
35	Municipal Revenue Sharing	-	-	-	-	-	303,220	292,053	-	-
36	TOTALS	310,586	310,586	276,330	261,000	261,000	460,377	436,467	47,923	-

**TOWN OF STONINGTON
GENERAL FUND REVENUE
2018-2019 ADOPTED BUDGET**

LINE #	REVENUE SOURCE	2015-2016 ADOPTED BUDGET	2015-2016 REVISED BUDGET	2015-2016 ACTUAL	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2016-2017 ACTUAL	2017-2018 ADOPTED BUDGET	2017-2018 ESTIMATE OF ACTUAL	2018-2019 ADOPTED BUDGET
	STATE GRANTS FOR OTHER PURPOSES									
37	Parking Ticket Surcharge	11,000	11,000	13,578	10,000	10,000	10,168	10,000	10,000	10,000
38	Youth Services	19,275	19,275	18,804	15,000	15,000	18,011	14,000	19,000	15,000
39	Civil Preparedness	-	-	9,257	8,000	8,000	9,253	9,000	9,000	9,000
40	Telephone Line Access	54,000	54,000	64,094	54,000	54,000	63,329	60,000	60,000	60,000
41	TOTALS	84,275	84,275	105,733	87,000	87,000	100,761	93,000	98,000	94,000
	SOLID WASTE DISPOSAL FEES									
42	Solid Waste Disposal Fees	1,450,000	1,450,000	1,477,030	1,450,000	1,450,000	1,453,730	1,450,000	1,440,000	1,440,000
43	SCRRRA Transportation	90,000	90,000	89,453	85,000	85,000	92,245	85,000	90,000	90,000
44	Landfill Recycling	45,000	45,000	33,692	25,000	25,000	46,478	30,000	60,000	50,000
45	Landfill Tipping Fees	120,000	120,000	139,177	120,000	120,000	134,322	130,000	130,000	130,000
46	TOTALS	1,705,000	1,705,000	1,739,352	1,680,000	1,680,000	1,726,775	1,695,000	1,720,000	1,710,000
	MISCELLANEOUS REVENUE - EDUCATION									
47	Building Rental/Miscellaneous	500	500	1,200	1,000	1,000	3,450	1,200	2,000	2,000
48	Tuition - Other Schools	24,000	24,000	14,897	24,000	24,000	19,152	14,000	14,000	14,000
49	TOTALS	24,500	24,500	16,097	25,000	25,000	22,602	15,200	16,000	16,000
	MISCELLANEOUS REVENUE - POLICE DEPT									
50	Vehicle Use - Outside Jobs	47,500	47,500	76,394	47,500	47,500	78,287	50,000	75,000	75,000
51	Administrative Fee/Miscellaneous Fees	11,500	11,500	14,196	11,500	11,500	14,783	12,000	14,000	12,000
52	TOTALS	59,000	59,000	90,590	59,000	59,000	93,070	62,000	89,000	87,000
	MISCELLANEOUS REVENUE									
53	Miscellaneous	10,000	10,000	375,679	10,000	10,000	53,849	10,000	55,000	10,000
54	Accident Reports	1,000	1,000	1,797	1,000	1,000	1,857	1,000	1,500	1,500
55	Data Processing Revenue	23,000	23,000	26,640	23,000	23,000	19,623	23,000	23,000	23,000
56	In Lieu of Taxes - Housing Authority	11,000	11,000	5,917	5,000	5,000	2,573	2,600	2,600	2,600
57	Mystic WWTP Debt Service Offset	17,000	17,000	17,058	17,000	17,000	16,915	-	-	-
58	GIS Revenue	800	800	702	800	800	586	800	500	500
59	Unliquidated Prior Year Encumbrances	8,000	8,000	17,919	8,000	8,000	32,762	8,000	15,000	10,000
60	Benefit Assessments (combined)	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
61	Utility Billing Revenue	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000
62	Payment In Lieu of Taxes	-	-	-	-	-	11,903	214,000	226,720	260,000
63	FEMA Reimbursement for Snow Storm	-	-	81,128	-	-	-	-	-	-
64	TOTALS	127,800	127,800	583,840	121,800	121,800	197,068	316,400	381,320	364,600
	OTHER FUNDING SOURCES									
65	Use of Fund Balance	202,400	757,151	-	550,000	809,864	-	-	-	-
65a	Designated Offset Education Cuts in Gen. Gov't Budget	-	-	-	-	-	-	-	-	700,000
65b	Designated Offset to Capital Improvement Fund Appropriation	-	-	-	-	-	-	1,893,300	-	2,150,000
66	TOTALS	202,400	757,151	-	550,000	809,864	-	1,893,300	-	2,850,000
67	GRAND TOTAL - REVENUES AND OTHER FUNDING SOURCES	61,218,458	61,773,209	62,427,057	64,013,013	64,272,877	64,560,946	67,596,480	66,063,252	70,251,486

TOWN OF STONINGTON
GENERAL FUND EXPENDITURES - SUMMARY
2018-2019 ADOPTED BUDGET

LINE #		2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2016-2017 ACTUAL EXPENDED	2017-2018 ADOPTED BUDGET	2017-2018 REVISED BUDGET	2018-2019 ADOPTED BUDGET
	DEPARTMENT OF FIRST SELECTMAN						
1	Office of Selectman	268,282	265,136	241,540	264,315	264,315	264,570
2	Programs & Agencies	55,726	69,267	67,642	59,583	59,583	61,490
3	Waterfront Commission	1,175	1,175	1,021	1,175	1,175	1,175
4	Pawcatuck River	1,490	1,490	-	1,490	1,490	1,490
5	Shellfish Commission	50	50	-	50	50	50
6	Economic Development Commission	2,770	2,770	902	2,770	2,770	7,770
7	Emergency Management	25,371	25,745	19,828	26,128	26,128	26,557
8	Elections	130,033	130,931	85,267	123,852	123,852	125,498
9	Town Clerk	219,583	224,005	213,088	227,564	227,564	230,554
10	Town Meeting & Referenda	6,200	6,200	4,426	6,200	6,200	6,200
11	Payments to Other Civil Divisions	197,370	197,370	197,370	187,677	187,677	192,950
12	TOTAL - FIRST SELECTMAN	908,050	924,139	831,084	900,804	900,804	918,304
	DEPARTMENT OF ADMINISTRATIVE SERVICES						
13	Administrative Services	322,260	330,930	310,988	329,336	329,336	337,879
14	Information Services	300,025	303,731	299,196	309,634	309,634	315,035
15	Human Resources	3,438,583	3,136,414	2,976,772	3,147,901	3,147,901	3,341,327
16	Health Officer & Sanitation	110,533	113,143	96,851	135,500	135,500	137,588
17	Community Development	15,000	15,000	3,528	15,000	15,000	15,000
18	TOTAL - ADMINISTRATIVE SERVICES	4,186,401	3,899,218	3,687,335	3,937,371	3,937,371	4,146,829
	DEPARTMENT OF ASSESSMENT						
19	Assessor's Office	291,085	297,485	291,750	307,482	307,482	318,941
20	Board of Assessment Appeals	1,450	1,645	1,641	7,089	7,089	4,150
21	TOTAL - ASSESSMENT	292,535	299,130	293,391	314,571	314,571	323,091
	DEPARTMENT OF FINANCE						
22	Finance Office	396,077	404,795	397,487	415,882	415,882	429,596
23	Treasurer	4,124	4,229	4,129	4,335	4,335	4,445
24	Tax Collector	203,417	207,798	202,742	218,066	218,066	222,545
25	Board of Finance	219,770	215,737	215,237	1,064,100	1,064,100	928,235
26	Risk Management	699,901	731,641	727,926	731,000	731,000	731,164
27	TOTAL - FINANCE	1,523,289	1,564,200	1,547,521	2,433,383	2,433,383	2,315,985
28	DEBT SERVICE	5,006,100	5,006,100	5,004,612	6,364,705	6,364,705	8,146,981
	DEPARTMENT OF PLANNING						
29	Planning and Land Use	344,825	353,742	349,265	366,766	366,766	380,748
30	Boards and Commissions	41,950	42,475	31,701	33,075	33,075	34,075
31	TOTAL - PLANNING	386,775	396,217	380,966	399,841	399,841	414,823

TOWN OF STONINGTON
GENERAL FUND EXPENDITURES - SUMMARY
2018-2019 ADOPTED BUDGET

LINE #		2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2016-2017 ACTUAL EXPENDED	2017-2018 ADOPTED BUDGET	2017-2018 REVISED BUDGET	2018-2019 ADOPTED BUDGET
	DEPARTMENT OF PUBLIC WORKS						
32	Public Works - Highway	2,398,140	2,411,266	2,320,233	2,490,069	2,490,069	2,516,115
33	Solid Waste	2,503,552	2,505,349	2,377,523	2,560,709	2,560,709	2,569,517
34	Engineering Services	119,424	122,130	122,130	122,895	122,895	203,730
35	Building Operations	656,137	711,879	687,017	685,901	685,901	684,246
36	Building Official	205,138	224,381	200,825	207,478	207,478	234,466
37	Water Pollution Control Agency (WPCA)	393,758	395,632	389,687	396,115	396,115	391,245
38	TOTAL - PUBLIC WORKS	6,276,149	6,370,637	6,097,415	6,463,167	6,463,167	6,599,319
39	DEPARTMENT OF POLICE SERVICES	5,061,896	5,210,645	4,905,808	5,387,536	5,387,536	5,499,514
	DEPARTMENT OF HUMAN SERVICES						
40	Human Services	419,088	427,547	401,273	424,605	424,605	440,706
41	Commission on Aging	4,800	4,800	4,458	4,800	4,800	6,300
42	Recreation	98,829	100,345	99,579	114,803	114,803	120,354
43	Housing Authority	700	700	-	1	1	-
44	Libraries	329,500	329,500	329,500	330,500	330,500	330,500
45	Outside Agencies	290,500	290,500	290,500	307,125	307,125	313,880
46	Ambulances & Fire Services	141,000	141,000	137,312	141,000	141,000	148,500
47	TOTAL - HUMAN SERVICES	1,284,417	1,294,392	1,262,622	1,322,834	1,322,834	1,360,240
48	TOTAL - GENERAL GOVERNMENT	24,925,612	24,964,678	24,010,754	27,524,212	27,524,212	29,725,086
49	BOARD OF EDUCATION	36,267,121	36,267,121	36,213,288	37,037,483	37,037,483	38,016,336
50	CAPITAL IMPROVEMENTS - FUNDING REQUEST	2,820,280	3,041,078	3,041,078	3,034,785	3,357,985	2,510,064
51	GRAND TOTAL	64,013,013	64,272,877	63,265,120	67,596,480	67,919,680	70,251,486
	SUMMARY						
52	General Operations	19,919,512	19,958,578	19,006,142	21,159,507	21,159,507	21,578,105
53	Education	36,267,121	36,267,121	36,213,288	37,037,483	37,037,483	38,016,336
54	Debt Service	5,006,100	5,006,100	5,004,612	6,364,705	6,364,705	8,146,981
55	Capital Improvements - Funding Request	2,820,280	3,041,078	3,041,078	3,034,785	3,357,985	2,510,064
56	Grand Total	64,013,013	64,272,877	63,265,120	67,596,480	67,919,680	70,251,486

DEPARTMENT OF THE FIRST SELECTMAN SOUTHEAST AREA TRANSIT DISTRICT (SEAT)

FUNCTION DESCRIPTION:

SEAT provides fixed route public transportation services to Stonington (Route/Runs 10 and 108). Route/Run 10 provides service every 120 minutes between Pawcatuck and Old Mystic Village, operating along the Route 1 and 1A (via Stonington Borough) and Route 27 corridors, Monday – Friday, between 7 AM and 5 PM; Route/Run 108 operates every 120 minutes between New London, Groton and Foxwoods, with a major stop at Old Mystic Village. The service operates Monday – Friday, between 6 AM and 11 PM; Saturdays between 6 AM and 10 PM; and Sundays between 6 AM and 2 PM. In addition, SEAT provides complimentary Americans with Disabilities Act (ADA) paratransit service - required under Federal law - along these corridors during the respective hours of operation. The total operating costs of these services is \$400,665. The \$24,726 requested is the local match required to leverage the state funds.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

There were 8,764 boardings on fixed route service in Stonington last year. (4,882 on Route/Run 10, and 3,882 on Route/Run 108.) It should be noted that there were 6,766 customers *exiting* Route/Run 108 in Stonington (Deboardings are NOT used in the calculation of local match). The Route/Run 108 ridership occurred at Old Mystic Village, primarily workers serving the hotels and other businesses. The Route/Run 10 ridership are primarily residents in Pawcatuck accessing shopping (Pawcatuck Farms and Big Y) and other services.

OBJECTIVES FOR THE COMING YEAR:

SEAT intends to implement some or part of the service recommendations in the recently completed Nelson-Nygaard Service Study. Recommended services for Stonington are the new Routes 901 (New London-Groton-Mystic-Foxwoods), Route 626 (Pawcatuck) and Route 625 (Mystic, during tourist season).

MAJOR BUDGET CHANGES AND COMMENTARY:

SEAT's request has doubled over the last years and with low ridership the Town may not want to continue the partnership. The increase requested last fiscal year was due to the Board-approved local allocation formula, which utilizes four equally weighted factors (service hours, service miles, passenger boardings and population density) to allocate the required local match (\$540,856) among the 10-member towns. Historically, Stonington's local match was significantly less than other towns' due to a highly favorable special State funding program for Route/Run 10, which lapsed in FY14. Funding for all member towns is now equally set at approximately 8% of the total funding required by SEAT to support operations. Stonington's is 6%. Please note that currently SEAT's capital program (buses and equipment) requires NO local funding but the cutbacks of state funding will almost certainly affect the running of Route #10.

However, it should be noted that the Board has not given final approval to the budget, nor has the State (our largest funding partner at 70% of SEAT's operating budget) provided figures for SEAT's FY19 State Aid. We would not be surprised if the Board directs us to reduce service to compensate for any reductions in State funding.

**DEPARTMENT OF THE FIRST SELECTMAN
MYSTIC RIVER PARK COMMISSION**

FUNCTION DESCRIPTION:

The public restrooms at the Mystic River Park continue to provide service and relief to thousands of visitors to the Park, both Mystic residents and tourists. The responses to the restrooms has been overwhelmingly positive, at least in part because of the twice daily maintenance, i.e. cleaning and restocking of paper products, in part subsidized by the Town of Stonington. In 2004, a directional sign was placed to better inform the public of the location of restrooms. Vandalism and graffiti require increased cleaning and repair. The popularity of events in the Park, such as the Mystic Outdoor Art Festival, The Taste of Mystic, Santa by Tugboat, and most recently, the Tree Lighting and Lighted Boat Parade, have swelled the volume of visitors to downtown Mystic, making the restrooms an absolute necessity for visitors.

OBJECTIVES FOR THE COMING YEAR:

1. This upcoming year we anticipate renovating and upgrading the now aging restroom facilities to better serve increased public demand.
2. Continue to keep the restrooms open from 9 AM to 9 PM (10 PM during the peak summer months).
3. Continue to maintain the degree of cleanliness and maintenance of the restrooms and fixtures.
4. Continue to make ongoing maintenance and improvements to ensure seamless operation.
5. Continue to offer additional cleanings and staff during events held in the park and downtown areas to maintain high degree of cleanliness and safety for park visitors.

MAJOR BUDGET CHANGES AND COMMENTARY:

The (anticipated) Town's ongoing contribution of \$10,609, combined with the funds allotted in the MRPC's budget is anticipated to be adequate to maintain the current levels of maintenance and upkeep, however we are requesting financial participation in our effort to revitalize the restroom facilities this year. (David Snediker met with First Selectman Rob Simmons regarding this matter).

**DEPARTMENT OF THE FIRST SELECTMAN
WATERFRONT COMMISSION**

FUNCTION DESCRIPTION:

Study and oversee tidal waters, pier facilities and waterfront. Per charter, make recommendations and report to Town concerning waterfront properties.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

Extensive monitoring of Town Dock with regard to storms and fires. Continued monitoring of Donahue Park.

OBJECTIVES FOR THE COMING YEAR:

Repairs to South Dock and replacement of fuel tank at Town Dock are two major projects for the coming year.

MAJOR BUDGET CHANGES AND COMMENTARY:

While our budget remains unchanged, our involvement with the South Dock project will take substantial time and effort.

**DEPARTMENT OF THE FIRST SELECTMAN
SHELLFISH COMMISSION**

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

The revenue from the sale of shell fishing and scallop permits will allow the Stonington Shellfish Commission to maintain its financial self-sufficiency for the 2018-2019 budget year. The Commission issued approximately 500 clamming permits during CY2017. The 2017-2018 scallop season in Stonington waters is off to a fair start, however our scallop permit sales do not contribute significantly to our overall income.

The Commission sold its old patrol boat as excess property for \$3,251 which was deposited to the Commission's account.

Currently, there are seven active aquaculture license agreements in Town of Stonington waters. The shellfish growers who hold the licenses to conduct aquaculture on Town of Stonington shellfish grounds provide shellfish for the Town's recreational shell fishing program as payment. In CY2017 thousands of mature, market-ready oysters were transplanted into Town recreational grounds. This oyster transplant is part of a pilot program to establish a recreational oyster season in Stonington.

OBJECTIVES FOR THE COMING YEAR:

The Commission does not expect any significant changes from the current recreational operations.

Where possible, we plan to continue our work with commercial organizations to enhance the shellfish populations and recreational shell fishing opportunities in Town of Stonington waters. We are also working with two individuals who are interested in starting oyster aquaculture programs in town waters. Their applications are being reviewed by the local, Federal, and State of Connecticut agencies.

DEPARTMENT OF THE FIRST SELECTMAN ECONOMIC DEVELOPMENT COMMISSION (EDC)

FUNCTION DESCRIPTION:

The EDC will assist in the establishment of new business in Stonington in support of Grand List growth needed for financial stability of the Town; partner with the Department of Planning (DoP), Selectmen, and other Town Boards and Commissions to advance the goals of the Town as specified by the Plan of Conservation and Development (POCD); use economic data and information to identify opportunities and describe Stonington as a great Town to live, work, and play.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

- The EDC sponsored Community Conversations, partnered with the Planning Department:
 - Support of POCD goal for Comprehensive Zoning Update: HMD (Mechanic St Mills), PV-5 (Downtown Pawcatuck), TC-80 (Gateway to Mystic / Olde Mistick Village), “M-2” (Broadway Ext), CS-5 (Old Mystic). **Results:** approvals for HMD and PV-5, community involvement to engender community-driven zoning updates.
 - Agriculture (Farm Forums 2/8/17 and 6/19/17), Fishermen (Sea to Table 7/27/17, Community Supported Fishing (CSF) 9/26/17), Marinas (11/16/17). **Results:** Bring farmers together in partnership to maintain viability of farming; steps to preserve fishing industry in Stonington including outreach to State and Federal agencies and officials; identify hurdles to marina investment.
- Advance the POCD initiatives where the EDC is lead. **Results:** contributions to comprehensive zoning update, support town centers (PV-5), establish agriculture committee.
- Began initiatives: Develop a Comprehensive Economic Development for the Town, project lead for Town Branding and Wayfinding materials, website, etc., to build Town identity, foster civic pride, and put Stonington “on the map”.
- Letters of Support to PZC highlighting key economic benefits to the Town: Mystic Harbor Landing, Stone Acres Farm, Perkins Farm, PV-5 including comprehensive economic analysis, HMD. **Results:** approvals.
- Attend the Hartford Boat Show to promote Stonington Harbors.

OBJECTIVES FOR THE COMING YEAR:

- Continue initiatives: Develop a Comprehensive Economic Development for the Town, project lead for Town Branding and Wayfinding materials, website, etc.
- Follow-through on implementation of approved zoning updates for Downtown Pawcatuck (PV-5) and Mechanic St Mills (HMD) and see redevelopment and investment take hold.
- Sponsor additional Community Conversations.
- Continue to advance POCD initiatives.

MAJOR BUDGET CHANGES AND COMMENTARY:

The EDC is requesting an additional \$7,230 in the 18/19 budget to continue the Branding and Wayfinding project (note: \$5,000 non-EDC Town 2017-2018 budget has been directed toward starting the Branding effort). The Branding effort will require professional services to advance this work. The effort includes: integrated Branding (e.g. logos, images), Wayfinding (e.g. inventory Town cultural assets, maps), and print and web presence.

**DEPARTMENT OF THE FIRST SELECTMAN
EMERGENCY MANAGEMENT OFFICE (EMO)**

FUNCTION DESCRIPTION:

The EMO assists the First Selectman in recovering from the threats and hazards that are associated with a Town wide disaster whether man made or natural. Working with a Unified Command team to bring the community back to normalcy after an incident.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

Working with the planner from Area 4 of the State Emergency Management Agency to bring the Town's Emergency Operations Plan into the 21st century and more in line with The Town Charter. Worked with the Town's IT manager to bring the Emergency Management Office into the world of social media to be able to reach more of the public with information on occurring incidents. To date, we have functioned well to manage operations in two substantial winter storms.

OBJECTIVES FOR THE COMING YEAR:

To work on getting the word out to the public on being more self-sufficient for the first 72 hours after a storm or large-scale power outages, that they are better off sheltering in place as long as their area is not in danger of being isolated and they are not trapped. Work with Eversource on getting correct information to the public and the first responders. Work with a team approach (Unified Command) so that all the Town agencies are working off the same page. Developing a better tracking system for reported incidents that need to be corrected.

MAJOR BUDGET CHANGES AND COMMENTARY:

The only significant budget change from prior year was to move \$1,000 from Equipment to Consumable Supplies to pay for the printing of the new Emergency Operations Plan.

DEPARTMENT OF THE FIRST SELECTMAN ELECTIONS / TOWN MEETING & REFERENDA

FUNCTION DESCRIPTION:

The Registrars are charged with maintaining voter lists through voter canvass, obituaries, voter cancellations, interstate cancellations and the Connecticut Voter Registration System (CVRS). Registrars conduct referenda, primaries, elections and conduct poll worker training. We maintain all voting equipment and register new voters through voter drives, DMV, SOTS office. Registrars are currently updating and correcting all voter registration cards.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

A voter canvass by mail was completed in May that helped ensure accuracy of the voter list. We attended monthly New London County registrar meetings, conducted one budget referendum, and a municipal election in November. We completed the required 26 hours of mandatory training classes at Avery Point, and passed the final exam in August. We also attended a moderator recertification class.

OBJECTIVES FOR THE COMING YEAR:

Continue to maintain and update voter registration lists and files. Continue to learn new functions of CVRS to maximize data needs, learn new and existing election law, and learn the new town hall software and shareware systems. Conduct new voter mailing canvass as per CT State Statute. Attend monthly county meetings and State conferences. Enlist more poll workers to ensure elections will be fully staffed in each district. Maintain all election data according to required retention periods. Plan to be fully prepared for any primary, referenda, or special election.

MAJOR BUDGET CHANGES AND COMMENTARY:

The only significant increase in the budget over last year was an increase to Equipment line item due to the cost of replacing multiple broken voter booths in several districts.

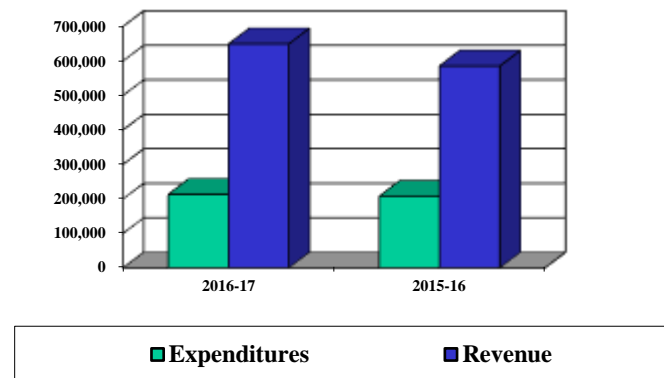
DEPARTMENT OF FIRST SELECTMAN TOWN CLERK'S OFFICE

FUNCTION DESCRIPTION:

In 2016-2017 the Town Clerk's Office recorded 5,255 land record documents, maps and tradenames and 736 birth, marriage and death records. The office issued a total of 218 absentee ballots for the Municipal Election. The office issued 406 marriage licenses, 896 sporting licenses and 1,970 dog licenses. The Town Clerk also clerked 6 Town Meetings. The Town Clerk's Office oversees the land records and survey maps dating back to 1658 and all commission, boards and committee's minutes.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

Conveyance tax revenue collected in FY 2016-2017 was \$384,131. Town Clerk revenue continues to increase. The office collected \$265,212 in excess of budgeted revenues for FY 2016-2017, which is an increase over the previous fiscal year.



The online records portal continues to be very successful. Stonington was one of the first towns in Connecticut to join the portal. The online records portal system enables law firms, title searchers and our constituency to access the land records 24/7 and remotely search and print documents for a fee. The office collected through the online portal system \$13,463 in land record copy fees. Our land records are scanned and on the portal through 1950.

A grant was awarded to the Town Clerk's Office in the amount of \$4,000 from the CT State Library Historic Documents Preservation Program for the purposes of storage & facilities. The office partnered with Dupont Systems of Berlin, CT to purchase two Locking Spinning Shelving Systems to house our vital statistics record books. This will enable the office to bring the vital statistics books that are housed in the basement vault to the main floor vault which allows staff easier access to the books. Since the inception of the grant program, the Town has received \$74,000 for the preservation and storage of Town documents.

OBJECTIVES FOR THE COMING YEAR:

The office will seek another grant in partnership with the CT State Library Historic Documents Preservation Program.

MAJOR BUDGET CHANGES AND COMMENTARY:

No major budget changes. One member of my team will continue to take certification classes in partnership with the Connecticut Town Clerk's Association.

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 ADOPTED BUDGET**

LINE #	DEPARTMENT OF FIRST SELECTMAN	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2016-2017 ACTUAL EXPENDED	2017-2018 ADOPTED BUDGET	2017-2018 REVISED BUDGET	2018-2019 ADOPTED BUDGET
	OFFICE OF SELECTMAN						
1	First Selectman	87,150	89,416	89,416	91,741	91,741	91,876
2	Second Selectman	11,316	11,610	11,610	11,912	11,912	13,222
3	Third Selectman	11,316	11,610	11,610	11,912	11,912	13,222
4	Town Attorney	50,000	50,000	50,000	50,000	50,000	50,000
5	Grant Writer	15,000	15,000	-	5,000	5,000	-
6	Total - Salaries	174,782	177,636	162,636	170,565	170,565	168,320
7	Examination of Indices	2,500	2,500	1,875	2,500	2,500	2,500
8	Mosquito Abatement	30,000	30,000	28,501	30,000	30,000	30,000
9	Legal Services & Courts	40,000	40,000	38,799	40,000	40,000	40,000
10	Professional Associations & Publications	1,000	1,000	-	1,000	1,000	1,000
11	Furniture & Equipment	-	-	-	-	-	1,000
12	<i>Tree Warden - Stipend</i>	-	-	-	-	-	1,000
13	Tree Warden Expenses	-	-	-	250	250	750
14	Total - Expenses	73,500	73,500	69,175	73,750	73,750	76,250
15	Town Wide - Technical & Professional Services	20,000	14,000	9,729	20,000	20,000	20,000
16	Total - Technical & Professional Services	20,000	14,000	9,729	20,000	20,000	20,000
17	TOTAL - OFFICE OF THE FIRST SELECTMAN	268,282	265,136	241,540	264,315	264,315	264,570
	PROGRAMS AND AGENCIES						
18	S.E.A.T.	8,793	8,793	8,793	10,000	10,000	10,000
19	SECTER	6,166	6,166	6,166	6,166	6,166	6,166
20	CT. Conference of Municipalities	12,143	12,143	12,032	12,143	12,143	12,500
21	Southeastern CT Council of Governments	9,689	9,689	9,689	9,689	9,689	9,689
22	Mystic River Park-Public Restrooms	10,609	10,609	10,609	10,609	10,609	10,609
23	CT Council of Small Towns	1,025	1,025	1,025	1,025	1,025	1,025
24	Affordable Housing Committee	1,000	475	-	-	-	-
25	Probate Court	6,301	6,301	6,301	6,301	6,301	6,301
26	Probate Court Occupancy Costs	-	14,066	13,027	3,650	3,650	3,700
27	<i>Connecticut Tourism Coalition</i>	-	-	-	-	-	1,500
28	TOTAL - PROGRAMS AND AGENCIES	55,726	69,267	67,642	59,583	59,583	61,490

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 ADOPTED BUDGET**

LINE #	DEPARTMENT OF FIRST SELECTMAN	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2016-2017 ACTUAL EXPENDED	2017-2018 ADOPTED BUDGET	2017-2018 REVISED BUDGET	2018-2019 ADOPTED BUDGET
	WATERFRONT COMMISSION						
29	Clerical Services	1,000	1,000	1,000	1,000	1,000	1,000
30	Postage	75	75	-	75	75	75
31	Consumable Supplies	25	25	21	25	25	25
32	Miscellaneous	75	75	-	75	75	75
33	Total - Expenses	175	175	21	175	175	175
	TOTAL - WATERFRONT COMMISSION	1,175	1,175	1,021	1,175	1,175	1,175
	PAWCATUCK RIVER HARBOR MGT						
34	Clerical Services	990	990	-	990	990	990
35	Postage	100	100	-	100	100	100
36	Advertising	100	100	-	100	100	100
37	Consumable Supplies	100	100	-	100	100	100
38	Reproduction & Printing	100	100	-	100	100	100
39	Miscellaneous	100	100	-	100	100	100
40	Total - Expenses	500	500	-	500	500	500
	TOTAL PAWCATUCK RIVER HARBOR MGT.	1,490	1,490	-	1,490	1,490	1,490
	SHELLFISH COMMISSION						
41	Expenses	50	50	-	50	50	50
	TOTAL SHELLFISH COMMISSION	50	50	-	50	50	50
	ECONOMIC DEVELOPMENT COMMISSION						
42	Consulting Services	-	-	-	-	-	5,000
43	Postage	200	200	-	200	200	200
44	Advertising	920	920	-	500	500	500
45	Consumable Supplies	150	150	127	1,000	1,000	1,000
46	Travel	500	500	-	270	270	270
47	Professional Associations	1,000	1,000	775	800	800	800
48	Total - Expenses	2,770	2,770	902	2,770	2,770	7,770
	TOTAL- ECONOMIC DEVELOPMENT COMMISSION	2,770	2,770	902	2,770	2,770	7,770
	TOTAL - COMMISSIONS	5,485	5,485	1,923	5,485	5,485	10,485

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 ADOPTED BUDGET**

LINE #	DEPARTMENT OF FIRST SELECTMAN	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2016-2017 ACTUAL EXPENDED	2017-2018 ADOPTED BUDGET	2017-2018 REVISED BUDGET	2018-2019 ADOPTED BUDGET
	EMERGENCY MANAGEMENT						
49	Emergency Management Tactical Operations Director	12,550	12,877	12,877	13,211	13,211	13,554
50	Clerical Services	1,818	1,872	1,872	1,914	1,914	2,000
51	Total - Salaries	14,368	14,749	14,749	15,125	15,125	15,554
52	Consumable Supplies	250	243	219	250	250	1,250
53	Equipment	4,500	4,500	-	4,500	4,500	3,500
54	Development of Emergency Plan	1	1	-	1	1	1
55	Miscellaneous	100	100	-	100	100	100
56	Furniture & Equipment	750	750	-	750	750	750
57	Total - Expenses	5,601	5,594	219	5,601	5,601	5,601
58	Generator Maintenance	1	1	-	1	1	1
59	Water Testing	400	400	-	400	400	400
60	Communications	1	1	-	1	1	1
61	Mass Notification System Maintenance	5,000	5,000	4,860	5,000	5,000	5,000
62	Total - Services	5,402	5,402	4,860	5,402	5,402	5,402
	TOTAL - EMERGENCY MANAGEMENT	25,371	25,745	19,828	26,128	26,128	26,557
	ELECTIONS						
63	Registrars Salaries	34,533	37,827	37,827	36,352	36,352	37,298
64	Referenda/Election Personnel Salaries	60,000	55,934	28,277	50,000	50,000	50,000
65	Total - Salaries	94,533	93,761	66,104	86,352	86,352	87,298
66	Postage	5,000	5,000	3,863	5,000	5,000	5,000
67	Advertising	1,000	1,000	57	1,000	1,000	1,000
68	Consumable Supplies	1,500	1,500	967	1,500	1,500	1,500
69	Telephone	4,000	4,000	2,039	3,500	3,500	3,500
70	Equipment	2,000	2,000	668	2,000	2,000	4,000
71	Reproduction & Printing	500	500	140	700	700	700
72	Professional Associations & Publications	500	570	570	500	500	500
73	Voting Canvas	1,000	1,000	207	1,200	1,200	500
74	Miscellaneous (increase in cost of battery back-up)	1,000	1,000	412	1,000	1,000	1,000
75	Ballot Printing / Programming	15,000	15,000	6,024	15,000	15,000	15,000
76	Furniture & Equipment	1,000	1,000	416	1,500	1,500	1,500
77	Training & Education	-	1,600	1,600	1,600	1,600	1,000
78	Total - Expenses	32,500	34,170	16,963	34,500	34,500	35,200
79	Voting Machine (Optical Scan Machine Maintenance)	3,000	3,000	2,200	3,000	3,000	3,000
80	Total - Services	3,000	3,000	2,200	3,000	3,000	3,000
	TOTAL - ELECTIONS	130,033	130,931	85,267	123,852	123,852	125,498

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 ADOPTED BUDGET**

LINE #	DEPARTMENT OF FIRST SELECTMAN	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2016-2017 ACTUAL EXPENDED	2017-2018 ADOPTED BUDGET	2017-2018 REVISED BUDGET	2018-2019 ADOPTED BUDGET
	TOWN CLERK						
81	Salary of Town Clerk	75,000	76,950	76,950	78,951	78,951	81,004
82	Clerical Salaries	95,077	98,195	98,195	100,088	100,088	102,720
83	Longevity	5,220	5,220	5,220	5,400	5,400	5,580
84	Total - Salaries	175,297	180,365	180,365	184,439	184,439	189,304
85	Postage	1,500	1,500	1,500	1,500	1,500	1,500
86	Advertising	4,211	3,488	1,525	3,000	3,000	2,500
87	Consumable Supplies	3,000	3,000	2,804	3,000	3,000	3,000
88	Telephone	475	475	455	475	475	475
89	Equipment	3,000	3,000	2,882	3,000	3,000	3,500
90	Professional Associations & Publications	150	200	200	200	200	275
91	Training & Education	1,500	1,500	1,040	1,500	1,500	1,500
92	Total - Expenses	13,836	13,163	10,406	12,675	12,675	12,750
93	Land Records & Data Processing	30,000	30,000	21,840	30,000	30,000	28,000
94	Vital Statistics	450	477	477	450	450	500
95	Total - Services	30,450	30,477	22,317	30,450	30,450	28,500
	TOTAL - TOWN CLERK	219,583	224,005	213,088	227,564	227,564	230,554
	TOWN MEETING & REFERENDA						
96	Town Meeting Personnel	200	200	100	200	200	200
97	Advertising	6,000	6,000	4,326	6,000	6,000	6,000
98	TOTAL - TOWN MEETING & REFERENDA	6,200	6,200	4,426	6,200	6,200	6,200
	PAYMENTS TO OTHER CIVIL DIVISIONS						
99	Borough of Stonington	197,370	197,370	197,370	187,677	187,677	192,950
100	TOTAL - FIRST SELECTMAN	908,050	924,139	831,084	900,804	900,804	918,304

DEPARTMENT OF ADMINSTRATIVE SERVICES

FUNCTION DESCRIPTION:

We are responsible for the Town's Human Resources Administration (Human Resources, Labor Relations and Employee Benefits), Information Technology, and until April 2017 both the Health Officer and Sanitarian (these duties among others are now performed by the Ledge Light Health District - LLHD). Additionally, we coordinate the development of the Capital Improvement Plan as well as provide administrative support for the Office of the First Selectman while partnering with the Human Services organization and Stonington Police Department to deliver professional, strategic, and operational support.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

Administration

Administration includes the activities and operations occurring within the offices of the First Selectman and Administrative Services. We successfully integrated individuals into the organization as the result of a retirement and facilitated the Town's transition to LLHD. We continue to respond to changes in reporting requirements as dictated by the legislative and regulatory environment.

Information Technology

The Information Technology organization provides operational and strategic support for the Town of Stonington and Stonington Police Department. Additionally, the Town collaborates with the Board of Education sharing a common server allowing them to access the Town's human resources software. We completed the desktop replacement project along with the implementation of more stringent vendor/consultant vetting for access to the Town's data systems. We were recognized and received the CCM Municipal Excellence Award for the development, in partnership with New England Geosystems, of the Citizens with Autism Safety System (CASS) a map-based application that is internet accessible to aid first responders in searching for people with autism who have been reported missing.

Ledge Light Health District (LLHD)

LLHD conducted inspections of the Town's 162 restaurants, 22 pools, 17 cosmetology facilities, 26 lodging establishments, and 5 beach water sampling sites in addition to land use activities (septic, wells, additions, and complaints). They monitored several large summertime food events, brought forward significant additional resources in response to an extensive rat infestation in Pawcatuck, and coordinated a multiple town, state, and agency response to contamination of the Westerly and Pawcatuck public water supply system.

OBJECTIVES FOR THE COMING YEAR:

We will continue the "hardening" of existing Town systems to prevent cyber-attacks while emphasizing training in new technology disciplines. We will ensure continued successful integration of LLHD with the community. With the assist of an intern, we will begin development of a protocol for the Town's use of social media during activation of the Emergency Operations Center (EOC) and for non-emergency situations. We will continue the partnership with public safety organizations to further the effectiveness of CASS.

MAJOR BUDGET CHANGES AND COMMENTARY:

Increases in Health Insurance and the costs of Labor Negotiations are driven by adverse catastrophic claims experience, market driven price increases, and commencement of contract negotiations respectively. Salary movement is driven by negotiated agreements.

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 ADOPTED BUDGET**

LINE #	DEPARTMENT OF ADMINISTRATIVE SERVICES	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2016-2017 ACTUAL EXPENDED	2017-2018 ADOPTED BUDGET	2017-2018 REVISED BUDGET	2018-2019 ADOPTED BUDGET
	ADMINISTRATION						
1	Director of Administrative Services	90,000	92,340	92,340	94,741	94,741	97,204
2	Administrative Support Staff	170,380	176,710	174,457	172,825	172,825	176,245
3	Longevity	4,080	4,080	4,080	2,920	2,920	3,080
4	Total - Salaries	264,460	273,130	270,877	270,486	270,486	276,529
5	Postage	1,000	1,000	664	1,000	1,000	1,000
6	Advertising	12,500	12,500	7,082	12,500	12,500	11,500
7	Consumable Supplies	1,700	5,020	5,020	2,000	2,000	3,200
8	Reproduction & Printing	800	2,091	2,091	800	800	1,500
9	Telephone	250	250	179	250	250	250
10	Equipment	5,400	5,400	2,482	5,400	5,400	5,400
11	Professional Associations & Publications	3,500	3,500	1,721	3,500	3,500	3,500
12	Seminars & Programs (Training & Education)	700	700	-	700	700	-
13	Database Expenses	7,500	7,500	5,900	8,250	8,250	8,250
14	Miscellaneous	700	700	239	700	700	700
15	Furniture & Equipment	1,500	1,984	1,984	1,500	1,500	1,970
16	Training & Education (First Selectman & Administration)	2,250	2,250	899	2,250	2,250	1,580
17	Total - Expenses	37,800	42,895	28,261	38,850	38,850	38,850
18	Admin Services - Technical & Professional Services	7,500	2,405	-	7,500	7,500	7,500
19	Total - Technical & Professional Services	7,500	2,405	-	7,500	7,500	7,500
20	Memorial Observances	7,500	7,500	6,850	7,500	7,500	10,000
21	Columbus Day Observances	5,000	5,000	5,000	5,000	5,000	5,000
	Total - Services	12,500	12,500	11,850	12,500	12,500	15,000
22	TOTAL - ADMINISTRATION	322,260	330,930	310,988	329,336	329,336	337,879

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 ADOPTED BUDGET**

LINE #	DEPARTMENT OF ADMINISTRATIVE SERVICES	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2016-2017 ACTUAL EXPENDED	2017-2018 ADOPTED BUDGET	2017-2018 REVISED BUDGET	2018-2019 ADOPTED BUDGET
	INFORMATION SYSTEMS						
23	IT Manager	84,235	87,437	87,437	88,672	88,672	91,777
24	Technology Support Specialist	58,320	60,586	60,586	61,392	61,392	63,588
25	Longevity	650	650	650	750	750	850
26	Total - Salaries	143,205	148,673	148,673	150,814	150,814	156,215
27	Postage	200	200	52	200	200	200
28	Consumable Supplies	1,500	1,500	1,493	1,500	1,500	1,500
29	Reproduction & Printing	50	50	-	50	50	50
30	Telephone	1,500	1,500	1,325	1,500	1,500	1,500
31	Professional Associations & Publications	250	250	235	250	250	250
32	Equipment & Licensing	46,770	46,770	45,350	46,770	46,770	46,770
33	Internet Hosting Expense	7,500	5,738	5,676	7,500	7,500	7,500
34	Miscellaneous	50	50	30	50	50	50
35	Training & Education	3,000	3,000	1,198	5,000	5,000	5,000
36	Total - Expenses	60,820	59,058	55,359	62,820	62,820	62,820
37	Telecommunications	61,000	61,000	60,357	61,000	61,000	61,000
38	Technical Assistance	5,000	5,000	4,825	5,000	5,000	5,000
39	Total - Services	66,000	66,000	65,182	66,000	66,000	66,000
40	Geographic Information System (GIS) Expenses	30,000	30,000	29,982	30,000	30,000	30,000
41	TOTAL - INFORMATION SYSTEMS	300,025	303,731	299,196	309,634	309,634	315,035

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 ADOPTED BUDGET**

LINE #	DEPARTMENT OF ADMINISTRATIVE SERVICES	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2016-2017 ACTUAL EXPENDED	2017-2018 ADOPTED BUDGET	2017-2018 REVISED BUDGET	2018-2019 ADOPTED BUDGET
	HUMAN RESOURCES						
42	Employee Training & Education	9,000	9,000	5,993	10,000	10,000	10,000
43	Labor Negotiations	456,328	112,239	110,665	40,000	40,000	55,000
44	Labor Counsel	80,000	80,000	80,000	80,000	80,000	80,000
45	Pension Plan - Defined Benefit	475,000	490,000	490,000	508,000	508,000	480,000
46	Pension Plan - Defined Contribution 401A	68,000	83,533	83,533	90,000	90,000	102,817
47	Social Security	508,500	525,416	473,871	515,000	515,000	516,660
48	Unemployment	30,000	30,780	14,269	30,000	30,000	20,000
49	Heart & Hypertension	37,000	28,491	6,230	1	1	-
50	Employee Assistance Program	2,750	2,750	1,725	2,750	2,750	2,750
51	Employee Screening	1,500	1,500	589	1,500	1,500	3,000
52	Additional Manpower	5,000	5,000	3,650	5,000	5,000	5,000
53	Employee Travel Expense	24,000	24,000	19,526	24,000	24,000	24,000
54	Accrued Leave Pay-out	20,000	20,000	16,788	25,000	25,000	25,000
55	Retiree Health Care	85,000	87,200	84,353	74,000	74,000	75,000
56	Health Insurance	1,595,505	1,595,505	1,555,333	1,700,000	1,700,000	1,900,000
57	Life Insurance	23,000	23,000	22,512	24,650	24,650	24,650
58	RX Eyewear Reimbursement	3,000	3,000	235	3,000	3,000	2,000
59	Total - Expenses	3,423,583	3,121,414	2,969,272	3,132,901	3,132,901	3,325,877
60	Admin Services - Professional & Technical Services	15,000	15,000	7,500	15,000	15,000	15,450
61	Total - Technical & Professional Services	15,000	15,000	7,500	15,000	15,000	15,450
62	TOTAL- HUMAN RESOURCES	3,438,583	3,136,414	2,976,772	3,147,901	3,147,901	3,341,327

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 ADOPTED BUDGET**

LINE #	DEPARTMENT OF ADMINISTRATIVE SERVICES	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2016-2017 ACTUAL EXPENDED	2017-2018 ADOPTED BUDGET	2017-2018 REVISED BUDGET	2018-2019 ADOPTED BUDGET
	HEALTH OFFICER & SANITATION						
63	Health Officer Salaries	25,803	22,291	22,291	-	-	-
64	Sanitarian Salaries	74,595	64,466	64,466	-	-	-
65	Longevity	660	660	660	-	-	-
66	Total - Salaries	101,058	87,417	87,417	-	-	-
67	Sanitarian Expenses	1,575	791	761	-	-	-
68	Clothing Allowance	400	400	400	-	-	-
69	Furniture & Equipment	500	500	-	-	-	-
70	Training & Education	500	500	-	-	-	-
71	Total - Expenses	2,975	2,191	1,161	-	-	-
72	Professional Services	6,500	2,157	980	-	-	-
73	<i>Consumable Supplies</i>	-	-	-	-	-	150
74	Ledge Light Health District Membership Fees	-	21,378	7,293	135,500	135,500	137,438
75	Total - Services	6,500	23,535	8,273	135,500	135,500	137,588
76	TOTAL - HEALTH OFFICER & SANITATION	110,533	113,143	96,851	135,500	135,500	137,588
	COMMUNITY DEVELOPMENT						
77	<i>Project Manager</i>	-	-	-	-	-	-
78	Clerical Salaries	15,000	15,000	3,528	15,000	15,000	15,000
79	TOTAL - COMMUNITY DEVELOPMENT	15,000	15,000	3,528	15,000	15,000	15,000
80	TOTAL - ADMINISTRATIVE SERVICES	4,186,401	3,899,218	3,687,335	3,937,371	3,937,371	4,146,829

DEPARTMENT OF ASSESSMENT

FUNCTION DESCRIPTION:

The Department of Assessment is responsible for balancing the \$2.7 billion-dollar grand list which is the basis for the tax levy. The Director of Assessment is the governmental official responsible for establishing the value of property for ad valorem tax purposes; for discovering, listing and valuing all taxable and tax-exempt properties; and to ensure that the individual property owner's value is proper so the owner pays no more than his/her fair share of the property tax. In the performance of these duties, assurance is made that no property escapes the assessment process or is under assessed and that no property owner received unauthorized preferential treatment. Revaluations are completed every five years in conformity with the Connecticut General Statutes and Revaluation Performance Standards. The revaluation took effect October 1, 2017. Development and updating of information is conducted on an ongoing basis, including modernization of computerized records of real estate, personal property and motor vehicles. Duties are performed in compliance with State of Connecticut mandated General Statutes.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

Court Appeals

There are no appeals pending.

2017 Revaluation

On November 24, 2017, we mailed 9,564 assessment revaluation notices. Approximately 2% of the revaluation notices resulted in a request for an informal hearing. The 2017 Grand List will be perfected following the completion of the 2018 April Board of Assessment Appeals.

Quadrennial Tax-Exempt Filing

We processed 100 tax exempt returns for non-profits.

2016 Special Audit Revenue

Personal property audits are in the process of completion, cost of audits \$3,400.

Permits and Certificates of Occupancies—Processed 1,074 permits, and miscellaneous inspections.

- 365 additions, modifications, and new construction.
- 126 sheds, decks, pools, docks, and garages.
- 583 fireplaces/liners, demolitions, re-shingle and or re-roofing, septic, and miscellaneous permits.

Grand List Growth, Pilot, Tax Agreements and Future Grand List Growth

- 2016 Grand List growth of .84% or \$21,977,065 in assessed value over the previous year, exclusive of Pilot payment.
- Pilot for Masonicare at Mystic LLC and Senior Living by Masonicare, LLC is not included in the taxable Grand List. A pilot payment is calculated on the general government portion of the mill rate.
- Fixed Assessment Agreement for the Threadmill Partners LLC. Fourteen percent of the added assessment above \$569,200 will be added to the October 1, 2017 Grand List.
- Future anticipated projects that will continue to grow the Grand List are Davis Standard (Fixed Assessment), Spruce Ridge, Perkins Farm and the former Mystic Color Lab.
- West Vine and Deans Mill School tax exempt projects.

Ten Year Grand List Comparison of the Net Taxable Grand List (highlighted years are revaluations):

GL Year	Net Taxable Grand List	Residential	Com/Industrial	Land	PP	MV	Year Change	Change
2016	\$ 2,647,816,872	73.90%	14.14%	2.58%	3.99%	5.39%	\$ 21,977,065	0.84%
2015	\$ 2,625,839,807	74.00%	14.27%	2.62%	3.79%	5.32%	\$ 3,569,491	0.14%
2014	\$ 2,622,270,316	73.75%	14.41%	2.66%	3.75%	5.43%	\$ 22,180,463	0.85%
2013	\$ 2,600,089,853	73.95%	14.47%	2.83%	3.60%	5.15%	\$ 7,473,227	0.29%
2012	\$ 2,592,616,626	73.65%	14.69%	2.89%	3.79%	4.98%	\$(595,440,893)	-18.68%
2011	\$ 3,188,057,519	75.09%	14.65%	3.26%	2.85%	4.15%	\$ 21,805,266	0.69%
2010	\$ 3,166,252,253	75.26%	14.85%	3.26%	2.61%	4.02%	\$ 14,207,232	0.45%
2009	\$ 3,152,045,021	75.23%	15.08%	3.33%	2.51%	3.85%	\$ 22,306,253	0.71%
2008	\$ 3,129,738,768	75.40%	14.69%	3.51%	2.53%	3.87%	\$ 40,914,265	1.32%
2007	\$ 3,088,824,503	75.79%	14.27%	3.48%	2.34%	4.12%	\$ 951,208,922	44.43%

Ten Year Comparison of the Tax Exempt Grand List:

GL Year	Tax Exempt Grand List	Year Change	Change
2016	\$ 242,508,629	\$ 25,991,060	12.00%
2015	\$ 216,517,569	\$ 1,905,350	0.89%
2014	\$ 214,612,219	\$ 1,532,340	0.72%
2013	\$ 213,079,879	\$ 4,940,209	2.37%
2012	\$ 208,139,670	\$(10,929,950)	-4.99%
2011	\$ 219,069,620	\$ 2,527,220	1.17%
2010	\$ 216,542,400	\$ 422,750	0.20%
2009	\$ 216,119,650	\$ (5,743,820)	-2.59%
2008	\$ 221,863,470	\$ (88,720)	-0.04%
2007	\$ 221,952,190	\$ 57,607,670	35.05%

OBJECTIVES FOR THE COMING YEAR:

- The Department continues servicing a large volume and vast range of public inquires.
- Preparation and Maintenance of the Grand List and Supplemental Motor Vehicle List.
- Personal Property Audits.
- Mapping and/or GIS:
Continue annual maintenance of the GIS mapping updates and review of the new aerial flight.

MAJOR BUDGET CHANGES AND COMMENTARY:**Consumable Supplies**

This is a self-sustaining account. During the fiscal year July through June 2016-17, copies of GIS products included \$1,523.15; fees for property records cards, reports, and miscellaneous copies \$300.00, for a total of \$1,823.15. The Department of Assessment continues to have a substantial request for copies of computer records, property summary cards and GIS maps.

Database Expense, Reproduction & Printing, Publications, Legal Ads

Increased \$390 for database maintenance fees. Vision agreement continues to cover the public terminals located in the Planning & Zoning Office and the Building Office at a cost of \$1,560.

Furniture & Fixtures; Publications; Training & Education

Increase of \$249 for chair replacement; \$110 increase for required pricing publications; \$90 increase for training recertification.

Reserve Fund for Capital and Non-Recurring Expenditures (Revaluation)

A one-time increase of \$15,000 in the Revaluation Reserve Fund is to cover the one-time cost of a required database conversion and level funding for the State-mandated revaluations.

**DEPARTMENT OF ASSESSMENT
BOARD OF ASSESSMENT APPEALS**

FUNCTION DESCRIPTION:

Meet during the Months of March/April and September for purpose of hearing assessment appeals.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

2017 Appeals for 2016 Grand List

During the month of April, the Board of Assessment Appeals heard (31) appeals. As a result of such appeals the Board granted (19) reductions, and (12) denials causing a reduction to the Grand List in the amount of \$170,739. A second session of the Board of Assessment Appeals was held during the month of September for the sole purpose of hearing appeals on motor vehicles. Eight appeals were heard and seven were granted at the September session for a reduction of \$18,830.

OBJECTIVES FOR THE COMING YEAR:

The Board of Assessment Appeals is required to carry out its duties in accordance with the Connecticut General Statutes.

MAJOR BUDGET CHANGES AND COMMENTARY:

Expenditures are anticipated to decrease in the 2018 budget as a result of the previous year's appeals and the contracted clerical salary.

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 ADOPTED BUDGET**

LINE #	DEPARTMENT OF ASSESSMENT	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2016-2017 ACTUAL EXPENDED	2017-2018 ADOPTED BUDGET	2017-2018 REVISED BUDGET	2018-2019 ADOPTED BUDGET
	ASSESSOR'S OFFICE						
1	Salary of Assessor	90,005	-	-	-	-	-
2	Assistant Assessor	67,510	-	-	-	-	-
3	Director of Assessment	-	92,345	92,345	94,746	94,746	97,209
4	Deputy Assessor	-	69,560	69,560	74,619	74,619	80,031
5	Clerical Salaries	96,150	98,650	95,730	100,089	100,089	102,721
6	Longevity	3,900	3,900	3,900	4,270	4,270	4,490
7	Total - Salaries	257,565	264,455	261,535	273,724	273,724	284,451
8	Postage	2,300	2,300	1,799	1,380	1,380	1,380
9	Consumable Supplies	2,500	1,891	1,454	2,500	2,500	2,500
10	Reproduction & Printing	1,700	1,700	1,630	980	980	980
11	Telephone	250	250	96	250	250	250
12	Equipment	1,779	1,779	1,497	1,580	1,580	1,500
13	Professional Associations & Publications	2,825	2,944	2,944	2,925	2,925	3,035
14	Database Expense	15,155	15,155	14,530	17,435	17,435	17,825
15	Miscellaneous	1,400	1,400	656	1,017	1,017	990
16	Clothing Allowance	400	400	400	400	400	400
17	Furniture & Equipment	1	1	-	1	1	250
18	Training & Education	2,010	2,010	2,009	1,890	1,890	1,980
19	Total - Expenses	30,320	29,830	27,015	30,358	30,358	31,090
20	Special Audit Personal Property	3,200	3,200	3,200	3,400	3,400	3,400
21	Total - Services	3,200	3,200	3,200	3,400	3,400	3,400
22	TOTAL - ASSESSOR'S OFFICE	291,085	297,485	291,750	307,482	307,482	318,941
23	BOARD OF ASSESSMENT APPEALS	1,450	1,645	1,641	7,089	7,089	4,150
24	TOTAL ASSESSMENT DEPARTMENT	292,535	299,130	293,391	314,571	314,571	323,091

DEPARTMENT OF FINANCE FINANCE OFFICE/RISK MANAGEMENT

FUNCTION DESCRIPTION:

The Finance Office is responsible for managing the Town's financial operations in accordance with established fiscal policies (GAAP, GASB, CT State Statutes and Town Charter). Primary responsibilities include budget preparation and administration, accounts payable, payroll processing, purchasing, accounting, financial reporting, revenue collection, grant administration, cash management and investments, and debt management. The Finance Office provides support to, and advises the Board of Finance in its role as the Town's budgetary and financial oversight authority and assists the First Selectman in the preparation of the recommended annual budget.

Risk Management:

Identify Town wide loss exposures. Perform risk assessments. Evaluate and recommend strategies to avoid, mitigate and/or transfer risk. Develop/recommend risk management policies. Administer the Town's insurance program including Workers Compensation; Liability, Auto and Property (LAP) as well as Specialty Coverage. Oversee Town wide safety program/policies and Executive Safety Committee. Coordinate management and litigation of claims.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

- Issued \$20,000,000 of general obligation bonds in October of 2017 along with a one year \$20,000,000 Bond Anticipation Note (BAN) to fund the completion of the two elementary school renovation projects. The BAN will be paid off with the final round of school bonding in October of 2018.
- Administered the \$800,000 Federal Small Cities grant awarded in prior fiscal year towards the completion of the Stonington Housing Authority's renovation/refurbishment of the Edythe K. Richmond Senior Housing complex.
- Engaged new auditing firm for the next four years.
- Identified \$735,000 of State LOCIP grant funding that was earmarked for defunct projects that we were able to repurpose for road repair and improvement projects.

OBJECTIVES FOR THE COMING YEAR:

- Review and monitor the Town's current financial and banking relationships with an eye towards maximizing return on Town investments.
- Review and monitor the Town's current risk management relationships to insure the Town and its assets are adequately and properly insured against loss.
- Issue an RFP for banking services.
- Review Town procurement policies and collaborate with the Board of Education to achieve greater efficiencies in purchasing, and take greater advantage of the Town's membership in the Capital Region Council of Governments relative to procurement.
- Continue to work with the Town's financial advisor, Phoenix Advisors, to monitor existing debt for opportunities to refinance should the economic metrics offer such an opportunity.

MAJOR BUDGET CHANGES AND COMMENTARY:

- The Finance Office saw no significant increase in its budget other than the increase to wages due to the 2.6% COLA.
- The Board of Finance saw a decrease of \$137,000 over prior year due to decrease of \$150,000 in contingency for loss of State Aid, netted against an increase in auditing services.
- Risk Management was able to maintain a flat budget due to a 5% projected increase in our Workers' Comp policy premium being offset by a 5% projected decrease in our Property and Liability premium.

**DEPARTMENT OF FINANCE
TAX COLLECTOR'S OFFICE**

FUNCTION DESCRIPTION:

The sole function of this office is to collect taxes using all statutory enforcement tools available. This office collects 90% of the Town's revenue and there is an expected collection rate of 98% as set forth by the Board of Finance.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

The tax office has become more aggressive in its collection efforts. Besides routinely sending out delinquent notices to all delinquent RE and PP taxpayers, this year we also sent them out to delinquent MV owners with great results. Also, we sent accounts to the State Marshal earlier than we have in the past, again with great results. This year we started using Lexis Nexis as a search tool for returned mail. The results have not yet been tabulated. Cindy Curioso in my office completed all four tax certification classes. Collections are going well, and the collection rate is 99%.

OBJECTIVES FOR THE COMING YEAR:

We want to continue to offer training opportunities to tax office staff so that they may stay current. Our goal is to always stay ahead of the curve where technology and methods of collection are concerned in order to operate this office more efficiently and to better serve the public. The tax office is in the process of implementing a new billing system that will combine all bills, Town and Fire Districts, into one, e.g., the Town and Fire Real Estate bill will all be on one bill; Motor Vehicle Town and Fire will all be on a separate bill. In addition, we hope to collect more than the Board of Finance has directed us to.

MAJOR BUDGET CHANGES AND COMMENTARY:

This particular tax year is a bit in flux where my budget is concerned. The tax office is implementing a new procedure in conjunction with our tax software company, QDS, and we believe printing and postage costs will be reduced so those accounts have been slightly reduced. We will better know the impact of these cost savings at the completion of the current fiscal year.

COLLECTION HISTORY: 2012-2016 GRAND LIST

GL COLLECTIBLE	BUDGETED	ACTUAL COLLECTIONS	DIFFERENCE
2012 \$51,725,403	\$50,868,542	\$51,669,370	\$ 800,828
2013 \$53,346,285	\$52,324,373	\$53,770,716	\$1,446,343
2014 \$56,110,819	\$55,011,658	\$56,384,795	\$1,373,137
2015 \$58,891,239	\$57,687,713	\$59,169,911	\$1,482,198
2016 \$60,662,535	\$59,963,813	\$40,201,305 (IN PROGRESS @ 12/31/17)	

Actual collections exceed the Grand List because of delinquent taxes, interest and lien fees being paid. Actual collections exceed the Grand List amount because the tax office utilizes all available enforcement tools as well as personalized, compassionate customer service. It makes a difference!

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 ADOPTED BUDGET**

LINE #	DEPARTMENT OF FINANCE	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2016-2017 ACTUAL EXPENDED	2017-2018 ADOPTED BUDGET	2017-2018 REVISED BUDGET	2018-2019 ADOPTED BUDGET
	FINANCE OFFICE						
1	Director of Finance	105,000	107,730	107,730	110,531	110,531	113,405
2	Senior Accountant	83,606	86,108	86,108	88,008	88,008	90,299
3	Clerical Salaries	144,771	148,585	148,262	154,903	154,903	161,532
4	Longevity	3,900	3,900	3,900	4,080	4,080	4,410
5	Total - Salaries	337,277	346,323	346,000	357,522	357,522	369,646
6	Postage	2,700	2,700	1,300	2,700	2,700	2,500
7	Consumable Supplies	3,800	3,800	3,564	3,500	3,500	3,600
8	Reproduction & Printing	750	750	627	800	800	800
9	Telephone	150	150	106	160	160	150
10	Professional Associations & Publications	1,800	1,800	1,643	1,800	1,800	1,800
11	Payroll Services	25,000	25,000	21,492	25,000	25,000	23,000
12	Equipment & Software Support	19,500	19,500	19,055	20,000	20,000	23,100
13	Furniture & Equipment	100	100	-	400	400	500
14	Training & Education	1,000	672	250	1,000	1,000	1,000
15	Total - Expenses	54,800	54,472	48,037	55,360	55,360	56,450
16	Finance - Dunbar Armored Truck	4,000	4,000	3,450	3,000	3,000	3,500
17	Total - Technical & Professional Services	4,000	4,000	3,450	3,000	3,000	3,500
18	TOTAL - FINANCE OFFICE	396,077	404,795	397,487	415,882	415,882	429,596
	OFFICE OF THE TREASURER						
19	Salary of Treasurer	4,024	4,129	4,129	4,235	4,235	4,345
20	Expenses	100	100	-	100	100	100
21	TOTAL - TREASURER	4,124	4,229	4,129	4,335	4,335	4,445

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 ADOPTED BUDGET**

LINE #	DEPARTMENT OF FINANCE	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2016-2017 ACTUAL EXPENDED	2017-2018 ADOPTED BUDGET	2017-2018 REVISED BUDGET	2018-2019 ADOPTED BUDGET
	OFFICE OF THE TAX COLLECTOR						
22	Salary of Tax Collector	72,500	74,385	74,385	76,319	76,319	78,303
23	Clerical Salaries	96,005	98,501	97,686	103,700	103,700	106,416
24	Longevity	350	350	350	550	550	800
25	Total - Salaries	168,855	173,236	172,421	180,569	180,569	185,519
26	Postage	15,086	15,086	13,732	15,388	15,388	15,000
27	Advertising	1,500	1,500	13	1,500	1,500	1,500
28	Consumable Supplies	1,301	1,301	903	1,300	1,300	1,200
29	Reproduction & Printing	7,075	7,075	7,066	7,875	7,875	7,000
30	Telephone	209	209	89	200	200	150
31	Equipment	1,000	1,000	410	1,000	1,000	1,000
32	Professional Associations & Publications	150	150	125	150	150	150
33	Miscellaneous	100	100	33	100	100	100
34	Equipment & Software Support	7,140	7,140	6,950	8,483	8,483	9,000
35	Furniture & Equipment	1	1	-	1	1	1
36	Training & Education	1,000	1,000	1,000	1,500	1,500	1,925
37	Total - Expenses	34,562	34,562	30,321	37,497	37,497	37,026
38	TOTAL - TAX COLLECTOR	203,417	207,798	202,742	218,066	218,066	222,545

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 ADOPTED BUDGET**

LINE #	DEPARTMENT OF FINANCE	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2016-2017 ACTUAL EXPENDED	2017-2018 ADOPTED BUDGET	2017-2018 REVISED BUDGET	2018-2019 ADOPTED BUDGET
	BOARD OF FINANCE						
39	Clerical Salaries	3,200	3,200	2,850	3,200	3,200	3,200
40	Total - Salaries	3,200	3,200	2,850	3,200	3,200	3,200
41	Postage	100	425	425	100	100	400
42	Advertising	270	728	728	600	600	750
43	Consumable Supplies	200	200	50	200	200	250
44	Total - Expenses	570	1,353	1,203	900	900	1,400
45	Professional Services	12,000	12,000	12,000	6,000	6,000	12,000
46	Legal Support	50,000	39,184	39,184	34,000	34,000	34,000
47	Accounting & Auditing	59,000	65,000	65,000	59,000	59,000	66,635
48	Special Audit	5,000	5,000	5,000	5,000	5,000	5,000
49	GASB 45 - OPEB Plan Contribution	90,000	90,000	90,000	106,000	106,000	106,000
50	Contingency for Loss of State Education Aid	-	-	-	850,000	850,000	700,000
51	Total - Services	216,000	211,184	211,184	1,060,000	1,060,000	923,635
52	TOTAL - BOARD OF FINANCE	219,770	215,737	215,237	1,064,100	1,064,100	928,235
	RISK MANAGEMENT						
53	Risk Management - Stipend	6,000	6,156	6,156	6,316	6,316	6,481
54	Property & Liability Insurance	681,700	698,284	697,064	691,483	691,483	691,483
55	Claims & Damages	10,000	10,000	9,684	10,000	10,000	10,000
56	Dog Damages	1	1	-	1	1	-
57	Safety Program	2,200	2,200	22	2,200	2,200	2,200
58	Flood Plain Remediation	-	15,000	15,000	-	-	-
59	Total - Expenses	699,901	731,641	727,926	710,000	710,000	710,164
60	Risk Management - Technical & Professional	-	-	-	21,000	21,000	21,000
61	Total - Technical & Professional Services	-	-	-	21,000	21,000	21,000
62	TOTAL - RISK MANAGEMENT	699,901	731,641	727,926	731,000	731,000	731,164
63	TOTAL FINANCE DEPARTMENT	1,523,289	1,564,200	1,547,521	2,433,383	2,433,383	2,315,985

DEBT SERVICE PRINCIPAL AND INTEREST

FUNCTION DESCRIPTION

Debt Service provides funding for the redemption of principal and interest obligations of the Town. The use of General Obligation Bonds allows the cost of capital projects to be spread out over a period of time, usually 20 years, so that the entire cost does not impact the taxpayers in one year. Bond Anticipation Notes (BANs) are short-term (1 year or less) bonds issued in advance of a bond issue.

In the fiscal year ended June 30, 2018 the Town paid down long-term debt principal and interest of \$4,380,000 and \$1,978,705, respectively. In April of 2015 the Town approved a \$69,000,000 bond authorization at referendum. The bond authorization was made to fund major renovations and expansions to two of the Town's schools, West Vine Street and Deans Mill elementary schools, as well as roof replacement for the Pawcatuck middle school. In October of 2016, the first round of bonds for the school projects were issued in the amount of \$15,003,836. In September of 2016, the Town approved a \$2,216,164 bond authorization at Town Meeting for the purpose of purchasing a parcel of land along the Mystic river for the future site of the "Mystic River Boat House Park". The bonds for the Boathouse Park were issued in conjunction with the school bonds for a combined total of \$17,220,000 of bonds issued in October of 2016. The Town purchased the Boathouse parcel in January of 2017.

In October of 2017, the second round of bonds for the school projects were issued in the amount of \$20,000,000. Also, issued in October of 2017 was a \$20,000,000 Bond Anticipation Note (BAN). The BAN is a one year note which will be used as interim financing to fund the completion of the school projects and will mature on October 31, 2018. As the name implies a BAN is issued in advance of a bond issue for interim financing, on October 31, 2018 the BAN will mature and be paid off with the final school bond issuance of \$17,000,000 along with \$3,000,000 of School Construction Grants from the State of Connecticut.

The following table illustrates the Town's actual issued and outstanding long-term debt as of December 31, 2017, plus the final anticipated school bond of \$17,000,000. This table does not include the \$20,000,000 BAN principle as that will be paid from the future bond issuance.

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2018-19	5,210,000	2,930,981	8,140,981
2019-20	6,045,000	3,024,605	9,069,605
2020-21	5,540,000	2,434,155	7,974,155
2021-22	5,430,000	2,217,156	7,647,156
2022-23	5,430,000	2,006,506	7,436,506
2023-24	5,420,000	1,808,244	7,228,244
2024-25	5,175,000	1,620,423	6,795,423
2025-26	4,590,000	1,454,307	6,044,307
2026-27	4,105,000	1,310,688	5,415,688
2027-28	3,935,000	1,173,419	5,108,419
2028-29	3,935,000	1,037,738	4,972,738
2029-30	3,935,000	900,288	4,835,288
2030-31	3,935,000	770,338	4,705,338
2031-32	3,930,000	647,600	4,577,600
2032-33	3,330,000	521,689	3,851,689
2033-34	3,330,000	413,887	3,743,887
2034-35	3,120,000	310,294	3,430,294
2035-36	2,710,000	217,825	2,927,825
2036-37	2,710,000	132,275	2,842,275
2037-38	1,850,000	59,625	1,909,625
2038-39	850,000	14,875	864,875
	<u>\$84,515,000</u>	<u>\$25,006,918</u>	<u>\$109,521,918</u>

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 ADOPTED BUDGET**

LINE #	DEPARTMENT OF FINANCE	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2016-2017 ACTUAL EXPENDED	2017-2018 ADOPTED BUDGET	2017-2018 REVISED BUDGET	2018-2019 ADOPTED BUDGET
	DEBT SERVICE						
	Interest Payments:						
1	Series 1998 Clean Water Fund (Mystic)	1,504	1,504	1,503	-	-	-
2	Series 2000 Clean Water Fund (Mystic)	1,590	1,590	1,590	-	-	-
3	Series 2009 - Refunding	96,125	96,125	96,125	77,750	77,750	50,750
4	Series 2012 Refunding	490,857	490,857	490,856	442,256	442,256	386,006
5	Series 2012 G.O. Bonds (WPCA)	328,500	328,500	328,500	304,500	304,500	280,500
6	Series 2013 G.O. Bonds	129,713	129,713	129,713	123,800	123,800	117,350
7	Series 2014 G.O. Bonds	237,900	237,900	237,900	225,449	225,449	210,925
8	Series 2016 G.O. Bonds - School	-	-	-	701,327	701,327	450,000
9	Series 2016 G.O. Bonds - Mystic Park	-	-	-	103,623	103,623	66,450
10	Series 2017 G.O. Bonds - School	-	-	-	-	-	1,145,000
11	2017 Bond Anticipation Notes	-	-	-	-	-	224,000
12	Total - Interest payments	1,286,189	1,286,189	1,286,187	1,978,705	1,978,705	2,930,981
	Principal Payments:						
13	Series 1998 Clean Water Fund (Mystic)	75,155	75,155	75,154	-	-	-
14	Series 2000 Clean Water Fund (Mystic)	78,756	78,756	78,756	-	-	-
15	Series 2009 - Refunding	700,000	700,000	700,000	675,000	675,000	510,000
16	Series 2012 Refunding	1,630,000	1,630,000	1,630,000	1,610,000	1,610,000	1,605,000
17	Series 2012 G.O. Bonds (WPCA)	600,000	600,000	600,000	600,000	600,000	600,000
18	Series 2013 G.O. Bonds	215,000	215,000	215,000	215,000	215,000	215,000
19	Series 2014 G.O. Bonds	415,000	415,000	415,000	415,000	415,000	415,000
20	Series 2016 G.O. Bonds - School	-	-	-	753,836	753,836	750,000
21	Series 2016 G.O. Bonds - Mystic Park	-	-	-	111,164	111,164	115,000
22	Series 2017 G.O. Bonds - School	-	-	-	-	-	1,000,000
23	Total - Principal Payments	3,713,911	3,713,911	3,713,910	4,380,000	4,380,000	5,210,000
24	Bonding Costs	6,000	6,000	4,515	6,000	6,000	6,000
25	TOTAL - DEBT SERVICE	5,006,100	5,006,100	5,004,612	6,364,705	6,364,705	8,146,981

DEPARTMENT OF PLANNING

FUNCTION DESCRIPTION:

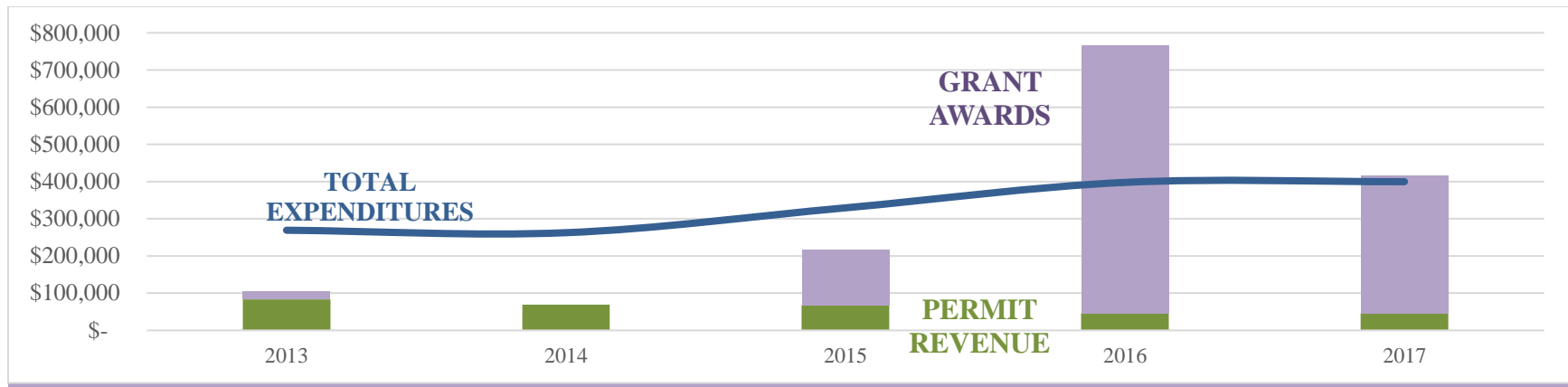
The Department of Planning manages Stonington's land use decision-making and permitting process. The Department provides technical assistance to several commissions including the Planning & Zoning Commission (PZC), Inland Wetlands & Watercourses Commission, Zoning Board of Appeals, Conservation Commission, Plan of Conservation and Development Implementation Committee, Economic Development Commission and the Architectural Design Review Board. The Department is also involved with long-range planning initiatives such as the Plan of Conservation and Development and often administers special grant-related projects. The Department's other main responsibility is enforcement of the Town's Zoning and Inland Wetlands regulations.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

The Department processed over 300 land use applications and 80 complaints during the past year. Overall activities led to about \$90 million in new investment approved and over \$45 million in new development was able to achieve a Certificate of Zoning Compliance as part of their occupancy process - in character with town plans. The Department was also successful in preparing and assisting on several grant applications for both public and private-sector projects, as a means to implement the Plan of Conservation and Development. These grants include technical assistance (i.e., Harris Mill Analysis), and funding to improve infrastructure (i.e., Stonington Harbor Projects).

Over 20 community conversations were also conducted, which serve as a means to engage the community in a conversation about emerging planning issues. Topics included neighborhood zoning, marine industry, agriculture, light pollution, and coastal resiliency. New land use tools (i.e., PV-5, HM, GDD, AHD) have been established as an outcome of the 2015 Plan of Conservation and Development, and led to approvals for new investment in the community, including the Perkins Farm Master Plan (estimated \$60 million private investment) and Stone Acres. Other projects of note that received approval include a new building on East Main Street set to house Bravo Bravo along with residences above (mixed-use), and the Mystic Harbor Landing, a 42-unit condo project planned for the former Mystic Color Lab property on Harry Austin Drive.

The Department also provided technical assistance to secure over \$400,000 in grant funding. These grants will be utilized to assess market conditions for underutilized properties in Pawcatuck, develop final plans for the Stonington Breakwater, and to address the failing conditions at the South Pier on the Town Dock.



OBJECTIVES FOR THE COMING YEAR:

- In order to provide “best in class” customer service as part of a customer-centric service environment we must build a team approach to problem-solving and workflow. We are seeking support for technological solutions, as part of the Capital Improvement Plan, to help us achieve these objectives.
- Prepare and present a draft update to the Zoning Regulations; seek adoption by town leaders.
- Conduct six community planning forum programs.
- Leverage our relationships with non-profit and for-profit entities to inventory and market community and cultural assets.
- Network with community, regional and state leaders regarding public policy and economic development.
- Develop a pipeline of \$100 million in private-sector investment.
- Issue permits within 50% (or less) of the maximum time prescribed by state law; reduce application risk and cost, to attract investment.

MAJOR BUDGET CHANGES AND COMMENTARY:

This year’s focus is to provide additional tools to enable the team to perform communication tasks more efficiently and effectively: update photocopier, purchase digital projector. The Department works with various agencies to leverage resources assigned to it, but needs additional resources to provide training to the volunteers it works with.

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 ADOPTED BUDGET**

LINE #	DEPARTMENT OF PLANNING	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2016-2017 ACTUAL EXPENDED	2017-2018 ADOPTED BUDGET	2017-2018 REVISED BUDGET	2018-2019 ADOPTED BUDGET
	PLANNING OFFICE						
1	Director of Planning	100,000	102,600	102,600	105,268	105,268	108,005
2	Planner	78,380	80,727	80,727	82,509	82,509	84,654
3	Zoning Enforcement Officer	29,697	-	-	-	-	-
4	Land Use Enforcement Officer	29,697	-	-	-	-	-
5	Zoning & Wetlands Official	-	61,679	61,679	64,623	64,623	66,303
6	Clerical Salaries	85,771	88,662	88,662	94,766	94,766	98,566
7	Clerical Meetings	5,500	5,500	3,100	5,500	5,500	5,500
8	Longevity	1,380	1,380	1,380	1,500	1,500	1,620
9	Total - Salaries	330,425	340,548	338,148	354,166	354,166	364,648
10	Consumable Supplies	2,300	2,300	1,136	2,000	2,000	2,000
11	Reproduction and Printing	4,800	1,011	1,011	3,000	3,000	3,000
12	Telephone	400	400	83	200	200	200
13	Equipment Maintenance	3,200	3,983	3,983	3,000	3,000	4,500
14	Professional Associations & Publications	1,000	1,719	1,719	1,500	1,500	1,500
15	Clothing Allowance	200	400	400	400	400	400
16	Furniture & Equipment	1,000	596	-	500	500	1,000
17	Training & Education	1,500	1,615	1,615	2,000	2,000	2,000
18	Total - Expenses	14,400	12,024	9,947	12,600	12,600	14,600
19	Professional Services	-	1,170	1,170	-	-	1,500
20	Total - Services	-	1,170	1,170	-	-	1,500
21	TOTAL - PLANNING OFFICE	344,825	353,742	349,265	366,766	366,766	380,748
22	TOTAL BOARDS AND COMMISSIONS ¹	41,950	42,475	31,701	33,075	33,075	34,075
23	TOTAL - OFFICE OF PLANNING & LAND USE	386,775	396,217	380,966	399,841	399,841	414,823
	¹ The detail for these line items follows on the next page						

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 ADOPTED BUDGET**

LINE #	DEPARTMENT OF PLANNING	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2016-2017 ACTUAL EXPENDED	2017-2018 ADOPTED BUDGET	2017-2018 REVISED BUDGET	2018-2019 ADOPTED BUDGET
24	BOARDS AND COMMISSIONS						
	PLANNING & ZONING COMMISSION						
25	Postage	7,500	2,783	59	3,500	3,500	3,500
26	Advertising & Court Steno	15,000	19,717	19,717	15,000	15,000	15,000
27	TOTAL - PLANNING & ZONING COMMISSION	22,500	22,500	19,776	18,500	18,500	18,500
	ZONING BOARD OF APPEALS						
28	Postage	1,450	1,450	-	725	725	725
29	Advertising	7,500	7,500	5,632	5,500	5,500	5,500
30	TOTAL ZONING BOARD OF APPEALS	8,950	8,950	5,632	6,225	6,225	6,225
	CONSERVATION COMMISSION						
31	Professional Assoc. & Publications	600	600	600	600	600	600
32	Barn Island Field Trips	3,500	4,506	4,506	3,500	3,500	4,500
33	TOTAL CONSERVATION COMMISSION	4,100	5,106	5,106	4,100	4,100	5,100
	INLAND WETLANDS COMMISSION						
34	Postage	500	19	-	250	250	250
35	Advertising	2,400	2,400	1,162	2,000	2,000	2,000
36	TOTAL - INLAND WETLANDS COMMISSION	2,900	2,419	1,162	2,250	2,250	2,250
	CLIMATE CHANGE TASK FORCE						
37	Clerical Meetings	1,000	1,000	-	1,000	1,000	1
38	Total - Salaries	1,000	1,000	-	1,000	1,000	1
39	Seminars & Programs (Training & Education)	500	500	25	-	-	999
40	Total - Expenses	500	500	25	-	-	999
41	Professional Services	2,000	2,000	-	1,000	1,000	1,000
42	Total - Services	2,000	2,000	-	1,000	1,000	1,000
43	TOTAL - CLIMATE CHANGE TASK FORCE	3,500	3,500	25	2,000	2,000	2,000
44	TOTAL BOARDS AND COMMISSIONS	41,950	42,475	31,701	33,075	33,075	34,075

DEPARTMENT OF PUBLIC WORKS HIGHWAY

FUNCTION DESCRIPTION:

The Highway Department provides the highest level of service possible to our customers through improvements to and maintenance of public infrastructure, including 113 miles of road system, 32 miles of sidewalks, roadway signs, storm water drainage systems, parks, athletic turf fields, Pawcatuck Dike and many historic cemeteries. The Department provides direct services to the community when conducting snow removal during winter storm events, emergency response, and resolving issues along the road right of way. Highway strives to foster an innovative, efficient workforce while providing superior service to the community and external agencies.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

The Highway Department executes paving, drainage and sidewalk repair and/or improvement projects during the construction season. Some of the projects that the Department worked on over the past year include;

- Continued use of the Pavement Management System to properly manage the maintenance of the Town's roadways.
- Highway team repaired 31 failed and completely rebuilt 24 catch basins this year.
- Highway took on many extra projects for the beautification committee and other Town Departments. These included construction of batting cages in Spellman Park, Human Services landscape improvements, Taugwonk Road Beautification, FEMA compliance assistance, Mystic River Boathouse Park Building and Property Rehabilitation, Jim Ballato Memorial, and STEP property revitalization of the grounds.
- Maintenance of Stonington fields located at Stonington High School, Pawcatuck Middle School, Mystic Middle School and West Vine School. In-house services included fertilization, over-seeding, topdressing, pesticide application, cutting, lining, and softball game prep for every event.
- Responded to 14 winter storm events during the winter storm season.
- Provide support for 24 special events, including street sweeping, grounds and roadside vegetation maintenance, signage, barricade placement/collection and cleanup.
- Developed Snow and Winter Guidelines and a Mailbox Damage Policy which was approved by the Board of Selectman in January 2017.
- Developed and implemented a vehicle replacement program for a period of twenty years.
- Initiating installation of Wi-Fi in the garage and completed GPS installation in the Highway Fleet.

OBJECTIVES FOR THE COMING YEAR:

- Effectively execute road related improvements using the Pavement Management Program to improve the Town's pavement condition rating.
- Continue to focus on keeping the Pawcatuck and Mystic Downtown's clean while also cutting roadside grass, cutting the grass at the other schools in Town, replacing road signage throughout Town, painting all stop bars and crosswalks, installing drainage where needed, addressing resident concerns as they arise and performing all of the other tasks that are asked of us.
- Implement more in-house drainage projects to address right of way flooding issues.
- Develop Operations Guidelines.

MAJOR BUDGET CHANGES AND COMMENTARY:

- *DPW needs to increase our half time Administrative Assistant II to a full-time position.* The current employee who provides these services works half time for WPCA which has 1.5 Administrative Assistants. While DPW, one of the largest Town departments with a budget of over \$3M, has only part time assistance. DPW is the only Department in the Town of Stonington with less than one Administrative Assistant. This continues to impact our abilities to adequately serve the public and operate efficiently. Therefore, I recommend this inequity be remedied this year.
- *Pavements Treatments was decreased from \$200,000 to \$160,000.* Based on the miles of our roadway and condition a minimum of 1.2 million dollars must be spent on a combination of pavement maintenance and reconstruction to maintain our pavement condition rating. While this amount is not the full amount needed allow us maintain our current roadway condition, it will assist us in working towards it.
- Other line items have been reduced or increased based on past spending levels.

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 ADOPTED BUDGET**

LINE #	DEPARTMENT OF PUBLIC WORKS	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2016-2017 ACTUAL EXPENDED	2017-2018 ADOPTED BUDGET	2017-2018 REVISED BUDGET	2018-2019 ADOPTED BUDGET
	HIGHWAY						
1	Public Works Director	94,372	96,826	96,826	99,343	99,343	101,926
2	Highway Supervisor	70,805	72,646	72,541	76,027	76,027	82,684
3	Regular Salaries	1,117,408	1,136,460	1,107,210	1,157,054	1,157,054	1,179,039
4	Clerical Salaries	23,770	24,830	24,829	25,025	25,025	52,475
5	Longevity	23,460	23,460	21,210	19,170	19,170	20,190
6	Total - Salaries	1,329,815	1,354,222	1,322,616	1,376,619	1,376,619	1,436,314
7	Postage	750	750	133	750	750	400
8	Consumable Supplies	2,325	2,325	1,781	2,400	2,400	2,400
9	Telephone	500	548	548	500	500	550
10	Hardware	15,000	15,000	14,990	16,000	16,000	16,400
11	Miscellaneous	1,350	1,847	1,847	1,400	1,400	1,500
12	Clothing Allowance	9,800	9,800	9,120	9,800	9,800	9,800
13	Training & Education	3,500	9,500	8,986	3,500	3,500	3,500
14	Total - Expenses	33,225	39,770	37,405	34,350	34,350	34,550
15	Safety & Protective	14,000	14,000	13,521	15,000	15,000	15,000
16	Land Damage	1,600	2,186	2,186	1,600	1,600	2,000
17	Sidewalk Repairs	65,000	30,000	29,552	68,000	68,000	68,000
18	Street Signs	4,500	5,500	4,686	6,000	6,000	7,000
19	Tree Trimming	12,000	6,000	5,330	17,000	17,000	17,000
20	Tree Removal	16,000	22,000	15,262	16,000	16,000	16,000
21	Highway Equipment	12,250	12,250	12,076	12,250	12,250	15,000
22	Road Maintenance	10,000	10,000	9,807	10,000	10,000	10,000
23	Material Disposal	25,000	17,534	17,534	25,000	25,000	20,000
24	Cemetery Upkeep	1,000	1,000	750	1,000	1,000	1,000
25	Catch Basin Cleaning	24,000	22,972	22,972	25,000	25,000	25,000
26	Garage Diagnostic Equip & Tool	3,000	3,000	2,987	3,000	3,000	3,000
27	Tree Planting	-	-	-	500	500	500
28	Leaf Program	5,000	7,435	7,435	5,000	5,000	1
29	Bridge Maintenance	-	-	-	1,000	1,000	1,000
30	Total - Services	193,350	153,877	144,098	206,350	206,350	200,501

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 ADOPTED BUDGET**

LINE #	DEPARTMENT OF PUBLIC WORKS	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2016-2017 ACTUAL EXPENDED	2017-2018 ADOPTED BUDGET	2017-2018 REVISED BUDGET	2018-2019 ADOPTED BUDGET
31	Unleaded Gasoline	10,000	5,000	4,708	10,000	10,000	10,000
32	Diesel Fuel	50,000	50,000	37,223	50,000	50,000	50,000
33	Oil & Lubrication	5,500	5,500	5,244	5,500	5,500	5,500
34	Repairs & Maintenance (Gas System)	4,000	4,000	2,307	4,000	4,000	4,000
35	Total - Gas and Oil	69,500	64,500	49,482	69,500	69,500	69,500
36	Repairs & Maintenance	125,000	147,548	145,670	150,000	150,000	153,000
37	Miscellaneous	1,250	1,250	1,152	1,250	1,250	1,250
38	Bituminous Concrete	30,000	30,000	25,043	32,000	32,000	30,000
39	Drainage Materials	20,000	13,000	11,291	16,000	16,000	21,000
40	Sand/Gravel & Loom	25,600	15,600	14,754	25,000	25,000	20,000
41	Lumber	7,500	7,500	4,952	8,000	8,000	8,000
42	Pavement Treatments	200,000	200,000	199,981	200,000	200,000	160,000
43	Total - Materials	284,350	267,350	257,173	282,250	282,250	240,250
44	Annual Fertilization Program	34,000	34,000	32,158	34,000	34,000	34,000
45	Seasonal Help	31,000	28,000	13,971	31,000	31,000	32,000
46	Materials, Equipment, Maintenance	27,000	27,000	26,977	27,000	27,000	27,000
47	Field Work	15,000	15,000	13,627	15,000	15,000	15,000
48	Total - Field Maintenance	107,000	104,000	86,733	107,000	107,000	108,000
49	Snow Removal Labor	120,000	124,540	124,540	120,000	120,000	125,000
50	Materials	131,000	151,854	148,911	140,000	140,000	145,000
51	Meal Allowance	4,900	3,605	3,605	4,000	4,000	4,000
52	Total - Snow Removal Expense	255,900	279,999	277,056	264,000	264,000	274,000
53	TOTAL HIGHWAY	2,398,140	2,411,266	2,320,233	2,490,069	2,490,069	2,516,115

DEPARTMENT OF PUBLIC WORKS SOLID WASTE DEPARTMENT

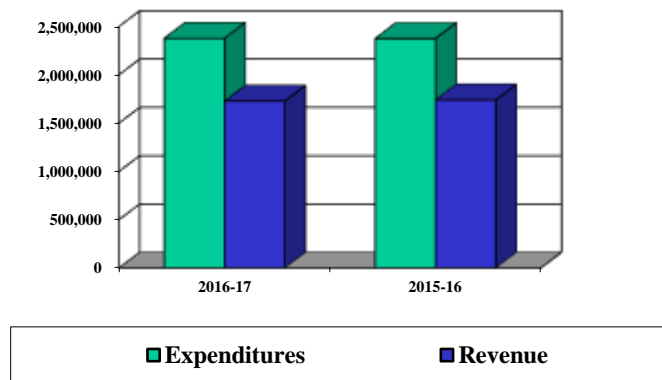
FUNCTION DESCRIPTION:

The Solid Waste Office has responsibility for the operation of the Transfer Station (TS), oversight of the Commercial and Residential Municipal Solid Waste Collection Programs, Recycling Collection and Education Programs and is Stonington's representative on the Southeastern Connecticut Regional Resources Recovery Authority (SCRRRA).

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

- We were deeply saddened to have lost a dedicated Foreman and friend, Jim Williams, who passed away this year. He is greatly missed.
- We were fortunate to be able to promote Tony Gomes into the position of Foreman.
- We have hired a new Gate Tender, Peter Holden and promoted Cory Potter to the position of Truck Driver.
- Installed and upgraded the computer and Waste Works software to allow the transfer of data from the TS more efficiently.
- Applied for and received DEEP Grant to upgrade our three-phase converter and compactor to allow for maximum compaction, increase the life of the compactor and reduce the amount of pulls needed for single stream recycling. With only 4 months of data collected, it is still too early to calculate the annual savings. However, we are seeing a reduction in pulls.
- SCRRRA Receptacle ("yellow bag") bids have been received. Made changes to purchasing process in response to quality control problems.
- As a precaution, during an unfortunate summertime vector infestation, an additional collection vehicle has been added to the Pawcatuck collection route to mitigate any spills from compaction.
- Tipping Fees remain at \$58 per ton, the lowest in the region.

The expenditures for FY 2016-2017 were \$2,377,523 and the revenues were \$1,726,775. Revenues for FY 2016-2017 covered approximately 73% of the Solid Waste operating budget. Both expenditures and revenue for FY 2016-2017 were relatively flat when compared to FY 2015-2016.



OBJECTIVES FOR THE COMING YEAR:

- Renegotiate the single stream recycling contract with Willimantic Waste, possibly as a regional contract.
- As part of the SCRRRA, negotiate a new long-term contract for waste disposal.

MAJOR BUDGET CHANGES AND COMMENTARY:

- An increase of \$400 in Training and Education will be used for personnel to become certified in basic welding skills. This will result in significant savings for roll off box repair by keeping the work in house. In past years costs have exceeded \$6000 per year for repairs.
- Diesel fuel consumption is down allowing for a reduction of \$2,000 in the Diesel Fuel line item.
- To date, we have seen a reduction of approximately 200 tons of solid waste. I do not anticipate an increase in the coming year and have adjusted the Disposal Fee line item down by \$20,000.
- There is an increase in the Residential Collection line item to cover a 2% cost of living increase.
- There is an increase of \$10,000 in the Commercial Collection account to cover a contractual cost of living increase.
- Diesel fuel usage estimate, for the roll off truck, is 5800 gal. for fiscal 18/19 allowing for a reduction of \$3,000 in the SCRRRA Transportation Line Item.
- Anticipated repairs to the roll off truck, including the diesel exhaust fluid baffle replacement and new tires, will require an increase of \$2,500.
- After receiving bids for the yellow bag contract there will be an increase in the cost of bags, resulting in a \$14,000-line item increase.

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 ADOPTED BUDGET**

LINE #	DEPARTMENT OF PUBLIC WORKS	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2016-2017 ACTUAL EXPENDED	2017-2018 ADOPTED BUDGET	2017-2018 REVISED BUDGET	2018-2019 ADOPTED BUDGET
	OFFICE OF SOLID WASTE						
1	Salary of Recycling/Solid Waste Manager	82,726	85,203	85,203	87,083	87,083	89,347
2	General Labor	356,911	355,423	351,871	373,975	373,975	376,907
3	Clerical Salaries	43,592	44,725	43,920	47,538	47,538	51,360
4	Longevity	5,620	5,620	5,620	5,910	5,910	4,800
5	Total - Salaries	488,849	490,971	486,614	514,506	514,506	522,414
6	Postage	3,000	3,000	3,000	3,000	3,000	3,000
7	Advertising	300	300	0	300	300	300
8	Consumable Supplies	1,000	1,599	1,599	1,300	1,300	1,300
9	Reproduction & Printing	500	500	479	700	700	700
10	Equipment	100	100	-	100	100	100
11	Professional Associations & Publications	200	200	150	200	200	200
12	Clothing Allowance	3,100	3,100	3,100	3,100	3,100	3,100
13	Training & Education	500	500	-	500	500	900
14	Unleaded Gasoline	5,500	5,500	2,652	4,500	4,500	3,500
15	Diesel Fuel	11,000	11,000	5,510	9,000	9,000	7,000
16	Road Maintenance	2,000	2,105	2,105	2,000	2,000	2,000
17	Utilities	6,500	6,500	5,632	6,500	6,500	6,500
18	General Operations	52,000	50,763	48,802	52,000	52,000	52,000
19	Parts & Labor	30,000	30,000	20,064	30,000	30,000	30,000
20	Grading & Seeding	500	500	60	500	500	500
21	Water Testing & Monitoring	24,000	24,000	20,450	25,000	25,000	25,000
22	Cap Maintenance	5,000	5,000	0	4,000	4,000	4,000
23	Disposal Fees (SCRRA)	738,000	738,000	693,632	758,000	758,000	738,000
24	Residential Collection (SCRRA)	500,000	500,000	479,834	500,000	500,000	510,000
25	Commercial Collection & Rentals (SCRRA)	510,000	510,000	497,629	520,000	520,000	520,000
26	SCRRA Consulting	1	1	-	1	1	1
27	SCRRA Contribution	1	1	-	1	1	1
28	Diesel Fuel (SCRRA Transportation)	14,000	14,000	8,678	14,000	14,000	11,000
29	Repairs & Maintenance (SCRRA Transportation)	7,500	7,708	7,708	13,500	13,500	16,000
30	SCRRA Receptacle Costs	100,000	100,000	89,825	98,000	98,000	112,000
31	Furniture & Equipment	1	1	-	1	1	1
32	Total - Expenses	2,014,703	2,014,378	1,890,909	2,046,203	2,046,203	2,047,103
33	TOTAL - SOLID WASTE	2,503,552	2,505,349	2,377,523	2,560,709	2,560,709	2,569,517

DEPARTMENT OF PUBLIC WORKS ENGINEERING

FUNCTION DESCRIPTION:

The Town Engineer works under the supervision of the Director of Public Works. The Town Engineer's office is responsible for providing technical review of land use applications and support to the respective Land Use Commissions, Town Boards and Town Departments, provides assistance to the Director of Public Works for Phase 2 stormwater compliance, and assists in the development, management and oversight of municipal projects. The Town Engineer is also the Floodplain Manager and Community Rating System (CRS) Coordinator.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

- Successfully managed the reinstatement of the Town into the FEMA CRS program at an improved level 8 rating, offering a 10% discount to eligible flood insurance policy holders. Prior to reinstatement, the town was removed from the CRS program at a level 9 status (5% discount) and was tasked with mitigating all past compliance issues. This included the management and oversight of multiple flood mitigation projects and other significant efforts to improve our score from 9 to 8. By achieving a level 8 status we saved the community over \$156,000 in flood insurance premiums on an annual basis.
- Managed the development of the Town's new Stormwater Management Plan (joint effort w/ Borough) to comply with CTDEEP's new stormwater general permit for the *Discharge from Small Municipal Separate Storm Sewer Systems* (MS4).
- Provided technical review of numerous significant private and municipal land development applications for PZC & IWC including:
 - Deans Mill & West Vine Street School Expansion Projects
 - YMCA
 - Spruce Ridge
 - Stone Acres
 - Mystic Harbor Landing (Mystic Color Lab)
 - Perkins Farm
- Assisted in the development and oversight of the Town's Coastal Resilience Plan which included coordination efforts with the Planning Department and Climate Change Task Force.
- Management of multiple ongoing Capital Improvement Projects including:
 - Bayview Ave Drainage Improvement Project – construction phase
 - Lantern Hill Road Bridge – design & permitting phases
 - N. Stonington Road Bridge – design & permitting phases
 - Stillman Ave Bridge – Structural Repairs – design & bid phases

OBJECTIVES FOR THE COMING YEAR:

- Manage the implementation of the Town's new Stormwater Management Plan including the formation of a new water quality task force.
- Provide technical support during the development and execution of the South Pier and Stonington Breakwater improvement projects.

- Full completion of a number of large scale municipal infrastructure projects including:
 - Bayview Ave Drainage Project
 - Stillman Ave Bridge – Structural Repairs
- Investigate & improve functionality of various antiquated drainage systems located in the downtown Mystic area. Most of these systems are original to the area and require significant hydraulic and tidal upgrades.
- Manage facility improvements, ongoing maintenance and inspections for the Pawcatuck Hurricane Protection System on Mechanic St.
- Continue to provide technical review and support for development applications.
- Continue to improve overall floodplain management compliance and maintain active status in the CRS program.

MAJOR BUDGET CHANGES AND COMMENTARY:

The CTDEEP's MS4 Stormwater Discharge General Permit became effective July 1, 2017 and remains valid through June 30, 2022. This 5-yr general permit requires municipalities to take various different actions in an overall effort to reduce pollutants from discharging into receiving water bodies.

Specific examples of State mandates included in the new MS4 GP are as follows:

- Complete revamp/update of GIS mapping for the Town & Borough stormwater drainage system.
- Development & implementation of a comprehensive Illicit Discharge & Detection Program.
- Dry & wet weather screening & sampling (stormwater outfalls).
- Long term tracking & maintenance of municipal stormwater infrastructure & facilities.
- Impervious surface mapping, assessment, and development of Retrofit Plans to reduce impervious % within the Town.
- Specific and targeted public outreach & participation.

A Budgetary Opinion of Cost has been prepared and provided to highlight the specific actions required by the Town & Borough to remain compliant with the unfunded mandate. The 18/19 budget requests an increase to the Phase 2 Stormwater Requirements from \$ 10,000 - \$ 91,700. The value reflects the amount of time to implement various tasks completed by outside professionals.

MS4 GP budget requirements in subsequent years are highly variable and dependent on the general condition of our drainage system as well as the number and complexity of any potential compliance issues discovered. Generally, the costs should continually reduce over time as we complete major mapping & analysis efforts and reduce any potential illicit discharges. Additional CIP projects related to improving water quality and upgrading the towns stormdrain infrastructure may be required during the permit duration.

Additional savings may become available in the future through leveraging the assistance of other public and/private agencies who share a similar desire to improve water quality. Also, we will take advantage of local, state or federal funding if it becomes available.

DEPARTMENT OF PUBLIC WORKS BUILDING OPERATIONS

FUNCTION DESCRIPTION:

The Public Works Building Operations is essential to Town operations. In addition to custodial services, general maintenance includes electrical, plumbing, heating, air conditioning, structural maintenance and grounds as required. The Public Works director is the Facility Manager assisted by a full time Building Maintainer responsible for custodial and semi-skilled maintenance repair work. However, most repairs and maintenance of the facilities are completed by external contractors managed by the Public Works Director and Administrative Assistant II. The facilities they are responsible for include:

1. *Town Hall*
2. *Human Services Building*
3. *Mystic River Boathouse Park Structures*
4. *Two (2) Town Highway Garages*
5. *Pawcatuck Neighborhood Center*
6. *Fourth District Voting Hall*
7. *Town Dock*

8. *Pawcatuck Dike Facility*
9. *Two (2) Picnic Grounds (East and West Pavilions)*
10. *Six (6) Parks & Playgrounds*
(Old Mystic Playground, Borough Playground, Spellman
Playground, Donahue Park, Veterans Memorial, Mystic
River Boathouse Park)
11. *Street Lighting Maintenance*

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

- The Division continues to effectively use FacilityDude, a maintenance management system, to improve work order tracking and efficiency for Town facilities in collaboration with other Departments including Police and the School District.
- The Town Hall elevator, installed new in 1992, had major components replaced in fiscal 17/18, which resulted in expending \$13,373 for elevator repairs and general maintenance.
- Responded to a lightning strike in April 2017 that resulted in the need to execute a significant number of repairs to address the damage to several buildings.

OBJECTIVES FOR THE COMING YEAR:

- Establish and implement a long-term building maintenance program for all Town Buildings that projects equipment replacement costs over a long-term horizon for all Town facilities managed by this Division. HVAC systems are aging resulting in poor working conditions for employees in the Human Services and Town Hall Facilities.

MAJOR BUDGET CHANGES AND COMMENTARY:

No significant changes in budget over prior year.

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 ADOPTED BUDGET**

LINE #	DEPARTMENT OF PUBLIC WORKS	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2016-2017 ACTUAL EXPENDED	2017-2018 ADOPTED BUDGET	2017-2018 REVISED BUDGET	2018-2019 ADOPTED BUDGET
	ENGINEERING SERVICES						
1	Town Engineer	80,024	82,825	82,825	84,240	84,240	86,430
2	Flood Plain Manager	2,000	2,060	2,060	2,105	2,105	4,000
3	Longevity	-	-	-	150	150	200
4	Total - Salaries	82,024	84,885	84,885	86,495	86,495	90,630
5	Phase II Storm Water Requirements	1,000	1,001	1,001	10,000	10,000	91,700
6	Community Rating System Requirements	3,500	3,297	3,297	3,500	3,500	3,500
7	Office Expenses	2,500	2,864	2,864	2,500	2,500	2,500
8	Clothing Expense	400	400	400	400	400	400
9	Total - Expenses	7,400	7,562	7,562	16,400	16,400	98,100
10	Professional Services	30,000	29,683	29,683	20,000	20,000	15,000
11	Total - Services	30,000	29,683	29,683	20,000	20,000	15,000
12	TOTAL - ENGINEERING SERVICES	119,424	122,130	122,130	122,895	122,895	203,730
	OPERATIONS & MAINTENANCE OF TOWN BUILDINGS AND PROPERTY						
13	Janitorial/Maintenance Salary	56,787	60,690	59,441	62,751	62,751	64,376
14	Longevity	600	600	600	660	660	720
15	Total - Salaries	57,387	61,290	60,041	63,411	63,411	65,096
16	Miscellaneous - Work Oder Management System	2,000	2,000	275	2,890	2,890	3,000
17	Tree Warden (moved to First Selectman's budget FY 17/18)	-	415	415	-	-	-
18	Town Hall	10,000	5,000	4,748	9,000	9,000	6,000
19	Highway Garage #1	20,000	12,000	11,022	15,000	15,000	13,000
20	4th District Hall	1,700	700	627	1,000	1,000	1,000
21	Police Station	16,000	11,000	10,045	13,000	13,000	13,000
22	Human Services Building	7,000	8,000	7,486	7,000	7,000	8,000
23	Mystic River Boat House Park	-	23	23	1,500	1,500	500
24	Total - Heating Oil	54,700	36,723	33,951	46,500	46,500	41,500
25	Town Hall	35,000	28,000	27,279	30,000	30,000	30,000
26	Highway Garage #1	16,200	16,200	14,731	15,000	15,000	15,000
27	4th District Hall	750	750	581	750	750	750
28	Police Station	70,000	61,000	58,632	70,000	70,000	65,000
29	Human Services Building	16,000	16,000	14,877	17,000	17,000	17,000
30	Mystic River Boat House Park	-	300	90	1,000	1,000	750
31	Total - Electricity	137,950	122,250	116,190	133,750	133,750	128,500

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 ADOPTED BUDGET**

LINE #	DEPARTMENT OF PUBLIC WORKS	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2016-2017 ACTUAL EXPENDED	2017-2018 ADOPTED BUDGET	2017-2018 REVISED BUDGET	2018-2019 ADOPTED BUDGET
32	Town Hall	2,500	2,500	2,302	2,400	2,400	2,400
33	4th District Hall	300	300	191	300	300	300
34	Police Station	2,400	2,400	2,262	2,200	2,200	2,500
35	Human Services Building	400	400	216	300	300	300
36	Pawcatuck Park	1,000	1,500	1,117	1,100	1,100	1,200
37	Mystic River Boat House Park	-	52	52	400	400	300
38	Total - Water	6,600	7,152	6,140	6,700	6,700	7,000
39	Town Hall	1,100	1,100	864	900	900	900
40	4th District Hall	100	100	75	100	100	100
41	Police Station	1,100	1,100	788	900	900	900
42	Human Services Building	350	350	293	350	350	350
43	Mystic River Boat House Park	-	-	-	100	100	100
44	Total - Sewer Use	2,650	2,650	2,020	2,350	2,350	2,350
45	Total - General Operations	203,900	171,190	158,991	192,190	192,190	182,350
46	Town Hall	40,000	42,000	40,931	44,000	44,000	45,000
47	Highway Garage #1	22,000	53,158	53,158	24,500	24,500	26,000
48	4th District Hall	850	850	688	800	800	800
49	Human Services Building	18,000	18,000	17,359	20,000	20,000	20,000
50	Picnic Grounds	3,000	3,000	742	3,000	3,000	3,000
51	Pawcatuck Dike	30,000	70,624	69,701	35,000	35,000	35,000
52	Pawcatuck Neighborhood Center	12,000	14,000	12,892	16,000	16,000	20,000
53	DEP Compliance - Town Wide	6,000	6,000	5,093	8,000	8,000	10,000
54	Playgrounds & Parks	8,000	11,767	10,518	10,000	10,000	10,000
55	Town Dock Facility	8,000	8,000	7,999	7,000	7,000	7,000
56	Mystic River Boat House Park	-	5,000	4,827	4,000	4,000	2,000
57	Total - General Maintenance	147,850	232,399	223,908	172,300	172,300	178,800
58	Street Lighting-Electricity and Maintenance	247,000	247,000	244,077	258,000	258,000	258,000
59	TOTAL - BUILDING OPERATIONS	656,137	711,879	687,017	685,901	685,901	684,246

DEPARTMENT OF PUBLIC WORKS BUILDING OFFICIAL'S OFFICE

FUNCTION DESCRIPTION:

The Building Official's Office enforces the provisions of the State Building Code as they apply to the construction, alterations, movement, enlargement, replacement, repair, equipment, use and occupancy, and demolition of every building or structure in the community.

- Works closely with property owners, developers, architects, engineers, and contractors on all phases of construction projects.
- Reviews plans and specifications for compliance with the State Building Code and FEMA regulations
- Issues Building Permits for construction and collects fees for same.
- Performs inspections of work in progress for construction activities.
- Actively participates in professional continuing education programs.
- Cites Code violations and assists in prosecution of violators.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

Spruce Meadows at 100 South Broad Street has been completed. Phase II of the same project, Spruce Ridge has received a Building Permit. Demolition of the Rutmans furniture store is underway. The Deans Mill and West Vine Street School projects have started and are well into Phase I of their projects. The Mystic YMCA expansion project began in December and is well underway. The Perkins Farm project is in the design phase. New home construction has increased, with multimillion dollar projects being the majority. Permits for renovations and additions were slightly higher and permits for roof mounted solar installations continue to be a popular residential project. A second vehicle for the department has been purchased.

OBJECTIVES FOR THE COMING YEAR:

Purchasing with other departments, a software program for building permit tracking and documentation, also records and database integration with other Town departments.

MAJOR BUDGET CHANGES AND COMMENTARY:

The Department is making the request for a second administrative assistant position. Please note on page fifteen of the budget that the number of Building Permits and the amount of dollar value of construction projects has increased by magnitudes. Also, please note that the volume of paperwork that accompanies each permit application has increased exponentially as well. The administrative position for the department is now a two-person job. If the Town wishes to attract more development then the infrastructure that supports and manages the development must grow as well if the Town is to continue to provide the same level of Town services that manage and regulate development.

A request to replace the Department's old vehicle is being made. It is twelve years old and has some significant mechanical issues, some of which are recurring issues.

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 ADOPTED BUDGET**

LINE #	DEPARTMENT OF PUBLIC WORKS	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2016-2017 ACTUAL EXPENDED	2017-2018 ADOPTED BUDGET	2017-2018 REVISED BUDGET	2018-2019 ADOPTED BUDGET
	BUILDING OFFICIAL						
1	Building Official	84,089	101,836	101,836	81,054	81,054	83,161
2	Assistant Building Official	61,389	59,873	39,971	64,623	64,623	66,303
3	Clerical	47,539	50,310	50,310	50,250	50,250	73,391
4	Longevity	2,520	2,520	2,520	1,800	1,800	1,860
5	Total - Salaries	195,537	214,539	194,637	197,727	197,727	224,715
6	Postage	500	500	0	500	500	500
7	Consumable Supplies	500	500	297	500	500	500
8	Reproduction & Printing	1,000	1,000	96	750	750	750
9	Telephone	300	300	111	200	200	200
10	Equipment	4,000	4,000	3,583	4,000	4,000	4,000
11	Professional Association & Publications	1,000	1,241	1,241	1,000	1,000	1,000
12	Clothing Allowance	800	800	800	800	800	800
13	Training & Education	500	500	60	1,000	1,000	1,000
14	Furniture & Equipment	1	1	-	1	1	1
15	Expenses	8,601	8,842	6,188	8,751	8,751	8,751
16	Technical Assistance	1,000	1,000	-	1,000	1,000	1,000
17	Total - Services	1,000	1,000	-	1,000	1,000	1,000
18	TOTAL - BUILDING OFFICIAL	205,138	224,381	200,825	207,478	207,478	234,466

**DEPARTMENT OF PUBLIC WORKS
WATER POLLUTION CONTROL AUTHORITY (WPCA)**

FUNCTION DESCRIPTION:

Stonington, unlike any other city or town in Connecticut, has three separate wastewater treatment plants facilities, located in Mystic, the Borough, and Pawcatuck. Each plant, known in regulatory terms as a Publicly Owned Treatment Works ("POTW"), has its own federal discharge permit (known as an NPDES permit) and each must strictly meet the effluent criteria and requirements established by the permit. These permits are issued and managed by DEEP, under authorization and with review, by the federal EPA. The permits establish performance criteria that regulates not only the effluent quality, the machinery and equipment at the plant and within the entire collection system, but also the education and certification of the operators and personnel, and the inflow from each of the three districts. For example, Mystic has a permit condition that provides that a new connection of more than 40,000 gallons per day must receive DEEP review. There is no leniency; a permit violation, ever so slight, exposes the Town to fines and penalties of up to \$25,000 per day. The WPCA acts as the Town's functionary for meeting these compliance requirements. Each permit must be renewed every five years, and with each renewal the regulatory agencies require performance upgrades for the reason that the enabling statutes, the Federal Clean Water Act, mandate continued improvements to effluent quality. Recently, and as part of the state and regional efforts in respect of the Long Island Sound, nitrogen removal requirements have been increased, which has increased equipment and operating expenses. Stonington enjoys one of the highest nitrogen removal performances in Connecticut. As well, the NPDES permit process has directed Stonington away from chemical disinfectant to UV, which has significantly increased electrical costs.

With its contractor Suez, a French company based in Paramus New Jersey, the WPCA operates and maintains these plants, as well as the Town's 15 pumping stations, 3 separate odor control facilities, and 62 miles of sanitary sewers of various sizes. The WPCA has just entered the fourth year of a five-year contract extension with Suez, who has been the contract operator since 1999.

The Mystic plant was recently upgraded through a bond issue, and the other two plants also saw and continue to see capital improvements from that appropriation. Unfortunately, among the inevitable challenges facing Stonington is that its collection systems are very aged, which presents a constant regulatory compliance issue for the WPCA and will continue, going forward, to be a significant and recurring cost. As a point of background, the WPCA proposed, about 10-year ago after a facilities plan had been prepared that the Town consolidate its plants and own and operate only one. The facilities plan demonstrated that, long term, this was a better direction for the Town because it would lower the operating costs to one plant instead of three, going forward. Instead, the Town opted to continue to treat its wastewater discharge with three plants. Today, due to the aged collection system and the old pipes, the DEEP is pressing the WPCA to resolve infiltration issues, with the solution being uncertain, varied, and probably requiring extensive pipe lining.

The WPCA is statutorily permitted to raise funds two ways. One is benefit assessments or connection charges, which are used for capital expenses. The other fund source is through user rates, which are targeted for operation expenses and general, recurring maintenance. Because the collection systems no longer expand, the WPCA does not collect benefit assessments and has not done so in many years. Connection charges are a function of development. As development slows, which has been the case for several years, the WPCA connection charges are relatively slight. This leaves user fees to fund not only operations, but capital improvements. The WPCA has raised rates by 10% over the past year and a half, and is considering

another increase. This has created additional challenges, in that the WPCA now has its highest percentage of rate payers on payment plans or in default. Most of these are persons of fixed income.

The sewer systems in Stonington are one of the most important, if not the most important, infrastructure features of Stonington's economic base and its development potential. The sewers permit industry and commercial development, and the WPCA is, and has been, friendly in assisting the Town's tax base. With the expense of three plants, it has been difficult to stay competitive with some of the surrounding shoreline towns, in terms of attracting economic development. For example, Groton's per gallon charge is approximately 23% less than Stonington's; New London's, 27% less; and Westerly, with its flat rate fee, 36% less. It has been important, in being competitive as a Town wide concern, that the municipal budget has contributed to the annual operating expenses of Stonington's plants. This has been a \$300,000 contribution for several years - the WPCA has not asked for any increase over this period.

The municipal side of the budget, other than the \$300,000 contribution, involves the day to day operations of billing and collections, customer support and communication, review of connection applications and inspections, CBYD's (Call Before You Dig) notifications, FOG (Fats, Oils and Grease) program enforcement, and plan review on any new development involving sewer. The WPCA is staffed by the Director, 2 Administrative Assistants, one of which whose time is shared equally between the WPCA and the Department of Public Works.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

Managed the billing/collection of approximately 4400 sewer accounts. Processed approximately 512 Call Before You Dig (CBYD) requests. Daily response to customer questions and support. Management of the State of CT General permit for FOG. Resolution of the remaining compliance issues at the Mystic Facility which had resulted in a NOV (Notice of Violation) being issued by DEEP (CT Department of Energy and Environmental Protection). Responded to issues dealing with the sewer system and provided assistance to other departments as necessary.

OBJECTIVES FOR THE COMING YEAR:

- Energy efficiency, cost reduction. The WPCA has swapped out its lighting for LED efficiency, and is pursuing the installation of solar panels, to make up for the significantly increased electrical charges that are associated with the recent upgrades and permit requirements.
- Complete upgrades. Currently the airline system at the Pawcatuck plant is being replaced, and the WPCA is wrapping up the contract with its design builder for the Mystic plant.
- Update the facilities plan to identify areas of the Town that are in high or critical need of sewers.
- Maintain permit compliance, equipment and level of service.
- Work with municipal officials and potential industry/commercial for development of the tax base.
- Continue to work with restaurants and similar operations to meet state mandates for fat, oil and grease removal and disposal.
- Continue jetting the collection system.
- Continue to replace sewer manhole covers as required to accommodate street re-paving.
- Repair/replace odor control media.
- Provide continued compliance with Storm Water and Underground Fuel Tank Regulations and Requirements.

MAJOR BUDGET CHANGES AND COMMENTARY:

The WPCA General Fund Expenditure Budget has decreased by \$4,900 due to the realignment of clerical staff.

Regarding revenues, the \$300,000 General Fund annual appropriation provided by the Town of Stonington to the WPCA operating fund continues to be a vital funding source used to subsidize the WPCA operational budget. Without this annual appropriation the WPCA would anticipate a substantial rate increase, potentially up to seventeen percent (17%). Nevertheless, the WPCA anticipates a rate increase for the 18/19 fiscal year of a minimum of three to five percent (min. 3-5%). As referenced above, in one-line item alone the WPCA has seen its expenses rise \$85,000 each of the last three years for increased electricity costs resulting from the move towards UV disinfection of effluent and away from the use of chemicals for effluent disinfection.

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 ADOPTED BUDGET**

LINE #	DEPARTMENT OF PUBLIC WORKS	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2016-2017 ACTUAL EXPENDED	2017-2018 ADOPTED BUDGET	2017-2018 REVISED BUDGET	2018-2019 ADOPTED BUDGET
	WATER POLLUTION CONTROL AUTHORITY						
1	Clerical	71,308	73,967	73,967	75,075	75,075	72,645
2	Longevity	2,850	2,850	2,850	2,940	2,940	1,800
3	Total Salaries	74,158	76,817	76,817	78,015	78,015	74,445
4	Consulting Services	5,000	3,479	0	2,500	2,500	-
5	Postage	6,000	6,000	4,032	6,000	6,000	6,300
6	Advertising	500	500	364	500	500	600
7	Consumable Supplies	2,000	2,000	1,714	2,000	2,000	2,500
8	Reproduction & Printing	1,000	1,216	1,216	1,300	1,300	1,300
9	Telephone	100	100	24	100	100	100
10	Equipment (Software Maintenance)	5,000	5,520	5,520	5,700	5,700	6,000
11	Total - Expenses	19,600	18,815	12,870	18,100	18,100	16,800
12	Operations (Town Share)	300,000	300,000	300,000	300,000	300,000	300,000
13	TOTAL - WPCA	393,758	395,632	389,687	396,115	396,115	391,245

DEPARTMENT OF POLICE SERVICES

FUNCTION DESCRIPTION:

The Stonington Police Department's function is to serve and protect the public in the Town of Stonington. We respond to a variety of calls that consist of criminal complaints, medical calls, burglar alarms, motor vehicle accidents and a number of miscellaneous calls. In addition, the Department enforces motor vehicle and criminal laws and Town ordinances. The Department provides boating safety and oversees the Animal Control Division. We also provide educational programs in the schools and to the public. Additionally, the Stonington Police Department provides services in an environment that hosts two of the largest tourist attractions in New England that attracts many guests to our community.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

The Department continues to work closely with the community and schools in a variety of ways. This includes approximately 100 safety visits to schools each month in response to the Sandy Hook tragedy, Youth Officer and DARE Program. The Stonington Police Department also conducted over 2500 separate business checks. This year, the PD completed a number of Capital Improvement Projects that improved the infrastructure of the Police Services building. These projects included: upgrade/replacement of old and failing air conditioning units, repair and upgrade to aging boiler system (heat), replacement of gasoline dispensing unit and upgrade to our UPS system.

- Increased DWI arrests (171 total for 2016 and 153 through Oct of 2017) and 37 drug related arrests and 31 drug related infractions in 2016 and 28 drug related arrests and 47 infractions in 2017
- Collaboration and teamwork with all schools in response to the Sandy Hook tragedy.
- Testing for and hiring of all open positions with one open slot.
- Continued discussions on upgrading our aging radio/communication system and collaboration with surrounding communities or the State
- Continued to work closely with the Town of Stonington Human Services Department, the Prevention Council, Department of Children and Families (DCF) worker assigned to Stonington.
- Continued response to the Heroin crisis including enforcement and community education and personnel assigned to this.
- Successful Community Alert program in place and increasing our social media presence
- Continue to complete all the necessary training for personnel as required by the police academy.
- K-9 Team operating as a successful team.

OBJECTIVES FOR THE COMING YEAR:

- Continue to be pro-active in motor vehicle enforcement.
- Continue to assign officers and dispatchers to specialized training.
- Assign an additional officer to the Detective Division as available for narcotics investigations.
- Continue to work with the schools and community groups on law enforcement issues such as school safety initiatives and heroin epidemic.
- Stay abreast on the proposed developments that will increase the workload of the police department such as the Masonic Care facility in Mystic, Spruce Meadows, Hendel property in Mystic, Mystic Color Lab property and the Perkins Farms property.
- Continue work on technology issues with an emphasis on upgrading our radio/communication system as a number one effort/project.
- Complete all the mandatory training for police personnel.

- Continue to examine and upgrade dispatching services as needed to include dispatch protocols.
- Update and examine our five-year strategic plan for the police department.
- Conduct additional leadership training for supervisors.
- Continue to train for critical incidents issues, including active shooter scenarios.
- Continue to enhance video capabilities.
- Work with other Town agencies to bolster and improve social media presence.
- Work with other Town agencies to coordinate Autism program and set-up.

MAJOR BUDGET CHANGES AND COMMENTARY:

- 1) Request for increases in overtime/training personnel accounts to reflect salary increases and increased need for more active shooter training.
- 2) Request for increases in lines to address cost increases such as telecommunications. Some of this is increases in service contracts or implementation of new technology. With the anticipated movement on the radio system, our consultant would be moved from a CIP account to an operational account.

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 ADOPTED BUDGET**

LINE #	DEPARTMENT OF POLICE SERVICES	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2016-2017 ACTUAL EXPENDED	2017-2018 ADOPTED BUDGET	2017-2018 REVISED BUDGET	2018-2019 ADOPTED BUDGET
	POLICE SERVICES						
1	Salary of Chief	109,736	112,589	112,589	115,411	115,411	118,360
2	Salary of Captain	101,976	104,627	104,627	107,314	107,314	110,088
3	Salary of Lieutenants	178,473	183,889	183,889	187,794	187,794	192,636
4	Salary of Sergeants	487,703	500,768	500,768	508,702	508,702	521,781
5	Salary of Regular Officers	1,942,945	1,982,645	1,899,128	2,093,009	2,093,009	2,134,569
6	Janitorial/Maintenance Salary	77,716	87,675	78,363	79,511	79,511	81,582
7	Boating Safety Personnel	14,500	14,664	14,664	14,500	14,500	15,000
8	Training Personnel Services	99,000	99,000	80,968	102,000	102,000	105,000
9	Communication Spec.-Salaries	407,885	447,762	360,173	417,690	417,690	416,649
10	Communication Spec.-Overtime	21,600	26,196	26,196	22,500	22,500	23,000
11	Communication Spec.-Uniforms	3,600	3,600	3,245	3,800	3,800	3,800
12	Community Service Officers	26,000	26,000	18,469	26,000	26,000	26,000
13	Special Officers	20,520	20,520	13,432	22,000	22,000	22,500
14	Police Commission Clerical	1,500	1,500	1,500	1,500	1,500	1,500
15	School Crossing Guards	45,000	45,000	44,173	44,000	44,000	45,000
16	Animal Control Salaries	59,792	61,347	60,873	61,357	61,357	62,959
17	School Safety Personnel	15,390	15,390	13,642	15,500	15,500	20,500
18	Clerical Salaries	133,516	133,900	132,154	139,594	139,594	143,234
19	Regular Overtime- Officers	155,000	159,030	141,689	160,000	160,000	160,000
20	Paid Holidays	155,403	159,444	138,162	162,780	162,780	165,000
21	Longevity	36,200	36,200	34,520	35,530	35,530	40,110
22	Total - Salaries	4,093,455	4,221,746	3,963,224	4,320,492	4,320,492	4,409,268
23	Postage	1,700	1,700	1,217	1,700	1,700	1,500
24	Advertising	1,500	1,500	698	1,200	1,200	1,200
25	Consumable Supplies	15,000	15,000	13,080	15,000	15,000	15,000
26	Reproduction & Printing	5,000	5,000	4,668	5,000	5,000	5,000
27	Equipment	12,000	22,817	12,085	12,000	12,000	12,000
28	Professional Associations & Publications	1,500	1,500	1,179	1,500	1,500	1,500
29	Miscellaneous	7,000	7,000	6,726	7,000	7,000	7,000
30	Total - Expenses	43,700	54,517	39,653	43,400	43,400	43,200

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 ADOPTED BUDGET**

LINE #	DEPARTMENT OF POLICE SERVICES	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2016-2017 ACTUAL EXPENDED	2017-2018 ADOPTED BUDGET	2017-2018 REVISED BUDGET	2018-2019 ADOPTED BUDGET
31	Canine Expenses	5,000	5,000	2,713	4,800	4,800	4,800
32	Service Officer's Equipment	1,500	1,500	858	1,500	1,500	1,500
33	Boating Safety Expenses	13,000	13,000	10,812	13,000	13,000	13,000
34	Building Maintenance	24,000	41,332	41,332	24,500	24,500	26,000
35	Maintenance/Operation of Radios	6,500	12,812	12,812	6,500	6,500	30,000
36	Traffic Signs & Signals	44,000	44,000	40,842	44,000	44,000	44,000
37	Law Enforcement Council	12,744	12,744	12,744	12,744	12,744	13,126
38	Drug Program	5,500	5,500	5,025	5,500	5,500	5,500
39	Total - Services	112,244	135,888	127,138	112,544	112,544	137,926
40	Regular Officers	26,250	26,250	26,174	28,000	28,000	28,000
41	Special Officers	1,000	2,415	2,415	1,000	1,000	1,000
42	Outfitting New Officers	6,000	15,352	15,352	6,500	6,500	6,500
43	Uniforms - Regular Officers	33,250	44,017	43,941	35,500	35,500	35,500
44	Furniture & Equipment	3,000	3,000	213	3,000	3,000	3,000
45	Telecommunications	100,000	100,000	96,011	108,000	108,000	113,000
46	Retirement Fund	515,047	483,591	482,093	600,000	600,000	580,000
47	Physicals	7,000	7,000	4,410	7,000	7,000	6,000
48	Educational Incentive	3,000	3,000	431.00	2,500	2,500	2,500
49	Total - Headquarters' Expense	628,047	596,591	583,158	720,500	720,500	704,500
50	Postage	180	180	-	180	180	100
51	Advertising	370	370	-	370	370	370
52	Consumable Supplies	300	300	195	300	300	300
53	Miscellaneous	750	1,314	1,314	750	750	750
54	Total - Police Commission Expense	1,600	2,164	1,509	1,600	1,600	1,520
55	Consumable Supplies	7,000	9,502	9,502	7,000	7,000	12,000
56	Miscellaneous	1,000	1,000	973	1,000	1,000	1,500
57	Training	18,000	21,157	21,157	18,000	18,000	18,000
58	Total - Regular & Reserve Training Exp	26,000	31,659	31,632	26,000	26,000	31,500

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 ADOPTED BUDGET**

LINE #	DEPARTMENT OF POLICE SERVICES	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2016-2017 ACTUAL EXPENDED	2017-2018 ADOPTED BUDGET	2017-2018 REVISED BUDGET	2018-2019 ADOPTED BUDGET
59	Telephone	600	600	507	600	600	600
60	Clothing Allowance	1,000	1,000	795	1,000	1,000	1,000
61	Professional Services	3,500	3,500	1,127	3,000	3,000	2,000
62	Building Maintenance	2,500	2,500	1,107	2,400	2,400	2,000
63	Total - Animal Control Expenses	7,600	7,600	3,536	7,000	7,000	5,600
64	Equipment (Emergency Vehicles)	6,000	6,000	5,220	6,000	6,000	6,000
65	Unleaded Gasoline	61,500	61,737	61,737	65,000	65,000	75,000
66	Oil & Lubrication	3,000	3,226	3,226	3,000	3,000	3,000
67	Parts & Labor	39,000	39,000	35,421	40,000	40,000	40,000
68	Tires	6,500	6,500	6,413	6,500	6,500	6,500
69	Total - Maint. & Operation of Vehicles	116,000	116,463	112,017	120,500	120,500	130,500
70	TOTAL POLICE SERVICES	5,061,896	5,210,645	4,905,808	5,387,536	5,387,536	5,499,514

DEPARTMENT OF HUMAN SERVICES

FUNCTION DESCRIPTION:

The mission of the Human Services Department is to enhance the quality of life for Stonington residents from all age groups and economic backgrounds by advocating for their basic needs and promoting self-sufficiency. The Department is comprised of four divisions: Social Services; Recreation; Youth and Family Services; and Senior Services. The divisions are interdependent in order to effectively utilize department-wide resources to best serve our residents.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

- Launched the groundbreaking Citizens with Autism Safety System [CASS] application. Through the collaboration of the Town Departments, including: IT, Human Services and Police; the Human Services' Autism Parent Support Group; and the Town's Geographical Information Systems vendor, the Town of Stonington has developed an award-winning application to assist first responders in locating an autistic individual if they are reported missing by using available maps and information from the persons loved ones/family. Connecticut Conference of Municipalities [CCM] presented the 2017 General Entry Municipal Excellence Award to the Town of Stonington for its unique and creative development of the system.
- Utilizing program revenue, grant funds and donations, resurfaced the George A. Crouse, Jr. Tennis Courts, upgraded the Spellman Park outdoor restroom facilities and installed a new playground for our preschool students, at no cost to the Stonington taxpayer.
- 7,092 meals were served to Stonington youth ages 18 and under through the State Department of Education/USDA grant-funded Summer Food Service Program, which is reflective of the need for summer meals for children in our community. This program, a partnership with Stonington Public Schools, has served 90,201 meals since its inception in 2004.
- Engaged a partnership with Mystic Indoor Sports to increase our Fall/Winter program offerings to include an Indoor Youth Flag Football League and Preschool Multi-Sports Camp.
- Recreation program registrations increased by 18% from CY2016-CY2017 – from 2,380 registrants to 2,814. 63% of these registrants opted to sign up and pay online via our RecDesk™ online registration system, which is now in its second year of operation.
- Provided energy assistance to 248 Stonington households, resulting in over \$175,000 in grant awards to keep residents warm during the cold winter months.
- Partnered with TVCCA to add a meeting time and successfully transition the ever-growing Stonington Veteran's Coffee House to Masonicare – Mystic and the Pawcatuck Neighborhood Center.
- Continued collaboration with CT Coalition to End Homelessness (CCEH), WARM Center, Pawcatuck Neighborhood Center and New London Homeless Hospitality Center, to ensure that all residents experiencing homelessness in Stonington have access to a safe and secure shelter, as well as a variety of supportive services to assist in re-establishing self-sufficiency.
- Expanded the CHOICES (Connecticut's program for Health insurance assistance, Outreach, Information and referral, Counseling, Eligibility Screening) program to certify an additional staff member to assist residents during Medicare open enrollment periods.
- Utilizing Local Prevention Council (LPC) grant funds, launched the *Mental Health Matters* campaign highlighting suicide prevention information and educating the community on where to turn if they, or a family member/friend, is in crisis. A billboard was posted along Route One/Stonington Road and business cards with information on where to obtain help were shared with the community at-large, as well as with the Stonington Police Department to distribute as they encounter residents in need. We continue to keep our social media and web pages updated with current prevention trends and educational information.

OBJECTIVES FOR THE COMING YEAR:

- Work closely with the Stonington Non-Profit Roundtable to establish new collaborations with local non-profits (Pawcatuck Neighborhood Center, Stonington COMO, LUNCH, Frank Olean Center and libraries serving Stonington residents) and civic groups (Pawcatuck and Mystic Lions Clubs and Stonington and Mystic Rotary groups) while maintaining and building on existing partnerships.
- Work closely with our community partner agencies, as well as our disabled and low-income client base, to explore alternate transportation options should the current SEAT program experience a reduction to, or elimination of, funding.
- Critical components in maintaining and enhancing a community's quality of life are vibrant and extensive Recreation offerings. We will continue to grow and develop additional Recreation programs for all for all demographics, interests and levels, while maintaining the quality and support of existing activities.
- Engage the Ocean Community YMCA and the Stonington COMO to partner on Human Services' current program offerings for Stonington residents with disabilities.
- Increase partnerships with the Pawcatuck Neighborhood Center, Stonington COMO, Always Home, TVCCA, United Way of Southeastern CT, Visiting Nurse Association, WARM Center and Adult Day Center of Westerly, as well as state and regional initiatives, to enhance supportive programming offerings which will assist residents in securing stability and regaining self-sufficiency.
- Expand upon collaborations with local first responders to increase class offerings, such as CPR and First Aid, at a low cost to residents.
- Partner with the Pawcatuck Neighborhood Center and local senior and supportive housing facilities to increase program offerings (day trips, educational workshops, volunteer opportunities and social gatherings) to the growing senior citizen demographic in Stonington.
- Partner with the Pawcatuck Neighborhood Center and Always Home to streamline our approach to providing assistance to residents seeking social services.
- Utilize the GrantStation™ program to pursue funding opportunities and implement self-sustaining programming. The program is available via the Human Services computer lab for not only Human Services staff use, but is also open to local non-profits.

MAJOR BUDGET CHANGES AND COMMENTARY:

- No significant budgeting changes.

	<u>FY2005-2006</u>	<u>FY2015-2016</u>	<u>% Increase</u>
Residents Seeking Social Services*	698	804	15%
<u>Case Management Contacts / Services Provided:</u>			
Basic Needs**	143	542	279%
Energy Assistance	1141	2176	91%
Medicare/Senior Health	218	462	112%
Rent/Mortgage Assistance	219	327	49%

** Unduplicated count*

*** Food Programs (SNAP, Mobile Food Pantry, Summer Food); Transportation*

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 ADOPTED BUDGET**

LINE #	DEPARTMENT OF HUMAN SERVICES	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2016-2017 ACTUAL EXPENDED	2017-2018 ADOPTED BUDGET	2017-2018 REVISED BUDGET	2018-2019 ADOPTED BUDGET
	OFFICE OF HUMAN SERVICES						
1	Human Services Director	75,111	77,064	77,064	79,068	79,068	81,124
2	Social Services Administrator	71,064	73,192	73,192	74,807	74,807	76,753
3	Youth & Family Services Administrator	53,030	54,780	54,780	55,824	55,824	60,650
4	Youth Services Program Coordinator	48,920	48,656	24,276	38,591	38,591	39,594
5	Counseling Services	36,000	36,572	36,572	36,000	36,000	36,000
6	Clerical	77,223	79,443	79,443	82,155	82,155	85,995
7	Longevity	2,690	2,790	2,790	3,110	3,110	3,340
8	Total - Salaries	364,038	372,497	348,117	369,555	369,555	383,456
9	Postage	1,500	1,500	1,472	2,000	2,000	3,500
10	Consumable Supplies	1,500	1,500	1,457	1,500	1,500	1,500
11	Telephone	2,200	2,200	2,151	2,200	2,200	2,200
12	Equipment and Repairs	4,500	2,668	1,766	3,000	3,000	3,000
13	Reproduction and Printing	3,750	4,761	4,761	5,150	5,150	5,150
14	Professional Associations & Publications	1,100	1,673	1,673	1,100	1,100	1,100
15	Youth & Family Services Program Expenses	7,800	7,800	7,784	7,800	7,800	8,000
16	General Assistance	30,000	30,248	30,248	30,000	30,000	30,000
17	Furniture & Equipment	1,700	1,700	1,304	1,300	1,300	1,300
18	Training & Education	1,000	1,000	540	1,000	1,000	1,500
19	Total - Expenses	55,050	55,050	53,156	55,050	55,050	57,250
20	TOTAL - OFFICE OF HUMAN SERVICES	419,088	427,547	401,273	424,605	424,605	440,706
	COMMISSION ON AGING						
21	Postage	1,500	1,500	1,500	1,500	1,500	3,000
22	Reproduction & Printing	1,100	1,100	1,100	1,100	1,100	1,100
23	Program Expense	2,200	2,200	1,858	2,200	2,200	2,200
24	Total - Expenses	4,800	4,800	4,458	4,800	4,800	6,300
25	TOTAL - COMMISSION ON AGING	4,800	4,800	4,458	4,800	4,800	6,300

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 ADOPTED BUDGET**

LINE #	DEPARTMENT OF HUMAN SERVICES	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2016-2017 ACTUAL EXPENDED	2017-2018 ADOPTED BUDGET	2017-2018 REVISED BUDGET	2018-2019 ADOPTED BUDGET
	RECREATION						
26	Salary of Director	58,320	59,836	59,118	61,392	61,392	62,988
27	Officials & Instructors	21,159	21,132	21,084	-	-	-
28	Recreation Program Coordinator	-	-	-	32,760	32,760	33,616
29	Total - Salaries	79,479	80,968	80,202	94,152	94,152	96,604
30	Consumable Supplies	3,050	2,415	2,415	3,050	3,050	3,050
31	Telephone	200	-	-	1	1	-
32	Program Expense	5,000	8,086	8,086	5,000	5,000	7,500
33	Equipment & Trophies	3,200	2,671	2,671	3,200	3,200	3,200
34	Parts & Labor	4,500	2,805	2,805	4,500	4,500	4,500
35	Utilities	3,000	3,000	3,000	4,500	4,500	4,500
36	Professional Association/Training	400	400	400	400	400	1,000
37	Total - Expenses	19,350	19,377	19,377	20,651	20,651	23,750
38	TOTAL - RECREATION	98,829	100,345	99,579	114,803	114,803	120,354
39	TOTAL HUMAN SERVICES	522,717	532,692	505,310	544,208	544,208	567,360
	HOUSING AUTHORITY						
40	Clerical (Housing Authority)	700	700	-	1	1	-
41	TOTAL - HOUSING AUTHORITY	700	700	-	1	1	-
	LIBRARIES						
42	Westerly Public Library	93,000	93,000	93,000	93,000	93,000	93,000
43	Stonington Free Library	147,000	147,000	147,000	147,000	147,000	147,000
44	Mystic & Noank Library	86,500	86,500	86,500	86,500	86,500	86,500
45	Stonington Historical Society	3,000	3,000	3,000	4,000	4,000	4,000
46	TOTAL - LIBRARIES	329,500	329,500	329,500	330,500	330,500	330,500

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 ADOPTED BUDGET**

LINE #	DEPARTMENT OF HUMAN SERVICES	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2016-2017 ACTUAL EXPENDED	2017-2018 ADOPTED BUDGET	2017-2018 REVISED BUDGET	2018-2019 ADOPTED BUDGET
	OUTSIDE AGENCIES						
47	Westerly Pops Concert (moved from Dept First Selectman)	2,000	2,000	2,000	2,000	2,000	2,000
48	Public Health & Nursing	27,000	27,000	27,000	27,000	27,000	29,880
49	Pawcatuck Neighborhood Center	180,000	180,000	180,000	180,000	180,000	185,000
50	Stonington Como Center	50,000	50,000	50,000	60,000	60,000	62,500
51	Mystic Area Shelter & Hospitality (M.A.S.H)	4,000	4,000	4,000	5,000	5,000	5,000
52	Westerly Area Rest and Meals (WARM)	6,000	6,000	6,000	6,000	6,000	6,000
53	Westerly Adult Day Services, Inc.	8,000	8,000	8,000	10,000	10,000	8,000
54	Community Vocational Services (Olean Center)	4,000	4,000	4,000	4,000	4,000	4,000
55	T.V.C.C.A.	1,000	1,000	1,000	1,000	1,000	1,000
56	Stonington Prevention Council	500	500	500	500	500	1,000
57	New London Homeless Hospitality Center	1,500	1,500	1,500	2,000	2,000	2,000
58	Safe Futures, Inc.	2,000	2,000	2,000	2,000	2,000	2,000
59	Sexual Assault Crisis Center	500	500	500	-	-	-
60	New England Science & Sailing	4,000	4,000	4,000	-	-	-
61	Stonington Cemetery	-	-	-	2,625	2,625	-
62	Denison Pequotsepos Nature Center	-	-	-	3,000	3,000	3,000
63	Ocean Community Chamber Foundation	-	-	-	2,000	2,000	2,000
64	<i>Stonington Arms</i>	-	-	-	-	-	500
65	TOTAL - OUTSIDE AGENCIES	290,500	290,500	290,500	307,125	307,125	313,880
	AMBULANCES & FIRE SERVICES						
66	Stonington Ambulance	35,000	35,000	35,000	35,000	35,000	37,500
67	Mystic River Ambulance	35,000	35,000	35,000	35,000	35,000	37,500
68	Westerly Ambulance	35,000	35,000	35,000	35,000	35,000	37,500
69	Total - Ambulances	105,000	105,000	105,000	105,000	105,000	112,500
70	Fire Department Dispatch	36,000	36,000	32,312	36,000	36,000	36,000
71	Total - Services	36,000	36,000	32,312	36,000	36,000	36,000
72	TOTAL - AMBULANCES & FIRE SERVICES	141,000	141,000	137,312	141,000	141,000	148,500
73	TOTAL DEPARTMENT OF HUMAN SERVICES	1,284,417	1,294,392	1,262,622	1,322,834	1,322,834	1,360,240

EDUCATION

The following is a summary of expenditures for the 2018-2019 fiscal year as submitted by the Board of Education Department. Any questions regarding the education portion of this budget should be directed to Gary Shettle, Director of Finance, Stonington Public Schools. He can be reached at 860-572-0506.

The detail budget book can be obtained at the Board of Education – Central Office.

Stonington Public Schools

EDUCATION DEPARTMENT SUMMARY

EDUCATION DEPARTMENT SUMMARY			Adopted				
Account Number / Description	2 Years Prior Actual 7/1/2016 - 6/30/2017	1 Year Prior Adopted 7/1/2017 - 6/30/2018	1 Year Prior Revised 7/1/2017 - 6/30/2018	Budget Total 7/1/2018 - 6/30/2019	Budget Difference 7/1/2017 - 6/30/2018	% Difference Over Prior Year Adopted	
<u>REVENUES</u>							
41701 GATES RECIEPTS	\$ (14,662)	\$ (15,000)	\$ (15,000)	\$ (15,000)	\$ -	0.00%	
41740 PARKING FEE REVENUE	(21,207)	(12,000)	(12,000)	-	12,000.00	(100.00%)	
GRANT REVENUES	-	-	-	-	-		
TOTAL EDUCATION DEPT. REVENUES	\$ (35,869)	\$ (27,000)	\$ (27,000)	\$ (15,000)	\$ 12,000	(44.44%)	
<u>EXPENDITURES</u>							
ADMINISTRATION	\$ 7,936,714	\$ 8,033,482	\$ 7,973,482	\$ 8,492,694	\$ 459,212	5.72%	
CURRICULUM	538,088	624,431	624,431	645,815	21,384	3.42%	
OPERATIONS	2,701,176	3,257,824	3,257,824	3,242,578	(15,246)	(0.47%)	
MAINTENANCE	891,169	810,422	810,422	838,343	27,921	3.45%	
SPECIAL EDUCATION	7,816,706	7,714,278	7,714,278	7,852,461	138,183	1.79%	
SPECIAL SERVICES	999,537	1,257,215	1,257,215	1,330,118	72,903	5.80%	
TECHNOLOGY	820,314	805,255	805,255	924,590	119,335	14.82%	
DEANS MILL SCHOOL	2,336,566	2,364,090	2,424,090	2,395,561	31,471	1.33%	
WEST BROAD/WEST VINE STREET SCHOOLS	2,064,884	1,894,518	1,894,518	2,055,937	161,419	8.52%	
MYSTIC MIDDLE SCHOOL	2,434,238	2,478,323	2,478,323	2,483,138	4,815	0.19%	
PAWCATUCK MIDDLE SCHOOL	2,176,117	2,185,376	2,185,376	2,214,807	29,431	1.35%	
STONINGTON HIGH SCHOOL	5,138,532	5,219,778	5,219,778	5,213,980	(5,798)	(0.11%)	
STONINGTON HIGH SCHOOL ATHLETICS	386,031	419,491	419,491	451,314	31,823	7.59%	
TOTAL EDUCATION DEPT. EXPENDITURES	\$ 36,240,072	\$ 37,064,483	\$ 37,064,483	\$ 38,141,336	\$ 1,076,853	2.91%	
SUBTOTAL EDUCATION DEPT. NET BUDGET	\$ 36,204,203	\$ 37,037,483	\$ 37,037,483	\$ 38,126,336	\$ 1,088,853	2.94%	
LESS BOARD OF FINANCE REDUCTION	-	-	-	(110,000.00)	(110,000.00)		
ADD BOARD OF FINANCE ADDITIONAL FUNDS	-	-	-		-		
GRAND TOTAL EDUCATION DEPT. NET BUDGET	\$ 36,204,203	\$ 37,037,483	\$ 37,037,483	\$ 38,016,336	\$ 978,853	2.64%	

Stonington Public Schools Administration with Pay

	2 Years Prior Actual	1 Year Prior Adopted	1 Year Prior Revised	Budget Total	Budget Difference	%Difference
Account Number / Description	7/1/2016 - 6/30/2017	7/1/2017 - 6/30/2018	7/1/2017 - 6/30/2018	7/1/2018 - 6/30/2019	7/1/2018 - 6/30/2019	
51110 BLDG.ADM. SALARY	\$ 417,718	\$ 425,726	\$ 425,726	\$ 436,764	\$ 11,038	2.59%
51140 BLDG.ADM SECRETARY SAL	302,630	263,422	263,422	285,898	22,476	8.53%
51150 MAINT/CUST SALARY	17,569	14,672	14,672	14,982	310	2.11%
51240 SUB SECRETARY SALARY	-	5,000	5,000	0	(5,000)	(100.00%)
51340 SECRETARY OT	-	15,000	15,000	10,500	(4,500)	(30.00%)
52100 HEALTH INS	4,287,915	4,221,780	4,221,780	4,608,045	386,265	9.15%
52110 FLEX PLAN	11,700	18,000	18,000	18,000	-	0.00%
52140 LIFE INS	31,529	33,000	33,000	33,000	-	0.00%
52150 LDI	6,303	6,400	6,400	6,720	320	5.00%
52210 PENSION	432,523	485,000	485,000	482,259	(2,741)	(0.57%)
52230 FICA	27,423	36,898	36,898	38,015	1,118	3.03%
52240 MEDICARE	10,367	19,029	19,029	19,220	192	1.01%
52310 W.C.	169,921	176,375	176,375	187,618	11,243	6.37%
52320 UNEMPLOYMENT	43,120	153,832	153,832	101,916	(51,916)	(33.75%)
52400 COURSE CREDIT	21,000	31,200	31,200	31,200	-	0.00%
52500 RETIREMENT	180,000	60,000	-	-	(60,000)	(100.00%)
53190 OTHER PROF/TECH SERVICES	201,444	127,570	127,570	127,570	-	0.00%
53320 IN TOWN TRAVEL	376	1,700	1,700	1,700	-	0.00%
54300 REPAIRS/MAINTENANCE	-	1,000	1,000	1,000	-	0.00%
54400 RENTALS	-	500	500	500	-	0.00%
55100 REGULAR BUS TRANSPORTATION	1,228,187	1,232,410	1,232,410	1,355,245	122,835	9.97%
55300 COMMUNICATION	7,073	9,500	9,500	8,000	(1,500)	(15.79%)
55400 ADVERTISING	2,133	9,250	9,250	2,500	(6,750)	(72.97%)
55500 PRINT/BIND	634	3,000	3,000	2,000	(1,000)	(33.33%)
55600 TUITION	410,075	463,199	463,199	500,022	36,823	7.95%
55800 CONFERENCES	6,456	14,750	14,750	14,750	-	0.00%
56100 NON-INSTRUCTIONAL SUPPLIES	8,119	10,450	10,450	10,450	-	0.00%
56200 TRANSPORTATION FUEL	92,507	165,905	165,905	165,905	-	0.00%
57300 REPLACEMENT EQUIP NON INSTR	1,732	5,000	5,000	5,000	-	0.00%
58100 DUES/FEES	18,261	23,915	23,915	23,915	-	0.00%
TOTAL ADMINISTRATION	\$ 7,936,714	\$ 8,033,482	\$ 7,973,482	\$ 8,492,694	\$ 459,212	5.72%

Stonington Public Schools Curriculum with Pay

Account Number / Description	2 Years Prior Actual 7/1/2016 - 6/30/2017	1 Year Prior Adopted 7/1/2017 - 6/30/2018	1 Year Prior Revised 7/1/2017 - 6/30/2018	Budget Total 7/1/2018 - 6/30/2019	Budget Difference 7/1/2018 - 6/30/2019	% Difference
51110 BLDG.ADM. SALARY	\$ 164,411	\$ 153,041	\$ 153,041	\$ 156,102	\$ 3,061	2.00%
51140 BLDG.ADM SECRETARY SAL	49,948	49,799	49,799	50,786	987	1.98%
51330 ADDED TEACHER SALARY	17,854	45,290	45,290	43,135	(2,155)	(4.76%)
52230 FICA	3,007	2,900	2,900	2,988	88	3.03%
52240 MEDICARE	3,056	2,974	2,974	3,093	120	4.03%
53120 PROF DEV INSTR CONSULANT	13,100	9,000	9,000	8,500	(500)	(5.56%)
53320 IN TOWN TRAVEL	1,616	5,500	5,500	4,500	(1,000)	(18.18%)
55800 CONFERENCES	30,223	38,625	38,625	29,925	(8,700)	(22.52%)
56100 NON-INSTRUCTIONAL SUPPLIES	7,064	8,500	8,500	7,500	(1,000)	(11.76%)
56110 INSTRUCTIONAL SUPPLIES	196,039	187,982	187,982	241,066	53,084	28.24%
56400 CLASSROOM BOOKS	19,519	61,100	61,100	45,700	(15,400)	(25.20%)
56500 LIB/MEDIA BOOKS	17,952	17,000	17,000	17,000	-	0.00%
56600 PROF MATERIAL	751	3,700	3,700	2,500	(1,200)	(32.43%)
57000 NEW EQUIP INSTRUCTIONAL	834	6,500	6,500	2,000	(4,500)	(69.23%)
57200 REPLACEMENT EQUIP INSTR	1,166	3,500	3,500	2,000	(1,500)	(42.86%)
58100 DUES/FEES	11,547	29,020	29,020	29,020	-	0.00%
TOTAL CURRICULUM	\$ 538,088	\$ 624,430	\$ 624,430	\$ 645,815	\$ 21,384	3.42%

Stonington Public Schools Operations with Pay

Account Number / Description	2 Years Prior Actual 7/1/2016 - 6/30/2017	1 Year Prior Adopted 7/1/2017 - 6/30/2018	1 Year Prior Revised 7/1/2017 - 6/30/2018	Budget Total 7/1/2018 - 6/30/2019	Budget Difference 7/1/2018 - 6/30/2019	% Difference
51150 MAINT/CUST SALARY	\$ 962,584	\$ 981,155	\$ 981,155	\$ 985,375	\$ 4,220	0.43%
51250 SUB MAINT/CUST SALARY	18,772	19,000	19,000	19,000	-	0.00%
52230 FICA	50,574	51,292	51,292	52,845	1,554	3.03%
52240 MEDICARE	13,452	15,622	15,622	16,251	630	4.03%
53910 POLICE SERVICES	16,805	37,500	37,500	38,550	1,050	2.80%
54100 PUBLIC UTILITY	856,040	1,252,500	1,252,500	1,178,865	(73,635)	(5.88%)
54300 REPAIRS/MAINTENANCE	54,962	99,545	99,545	100,900	1,355	1.36%
54400 RENTALS	107,250	98,850	98,850	111,400	12,550	12.70%
55200 PROPERTY/ LIABILITY INS	220,113	269,860	269,860	298,556	28,696	10.63%
55300 COMMUNICATION	39,319	21,000	21,000	22,285	1,285	6.12%
56150 MAINTENANCE SUPPLIES	146,497	102,000	102,000	104,550	2,550	2.50%
56250 HEAT ENERGY	204,286	309,500	309,500	309,500	-	0.00%
57100 NEW EQUIP NON INSTR	10,523	-	-	4,500	4,500	---
TOTAL OPERATIONS	\$ 2,701,176	\$ 3,257,823	\$ 3,257,823	\$ 3,242,578	\$ (15,246)	(0.47%)

Stonington Public Schools Maintenance with Pay

Account Number / Description	2 Years Prior Actual 7/1/2016 - 6/30/2017	1 Year Prior Adopted 7/1/2017 - 6/30/2018	1 Year Prior Revised 7/1/2017 - 6/30/2018	Budget Total 7/1/2018 - 6/30/2019	Budget Difference 7/1/2018 - 6/30/2019	% Difference
51150 MAINT/CUST SALARY	\$ 318,376	\$ 307,013	\$ 307,013	\$ 312,992	\$ 5,979	1.95%
51250 SUB MAINT/CUST SALARY	9,984	21,500	21,500	21,500	-	0.00%
52230 FICA	18,754	19,944	19,944	20,549	604	3.03%
52240 MEDICARE	4,531	4,664	4,664	4,852	188	4.03%
53190 OTHER PROF/TECH SERVICES	8,695	14,000	14,000	15,550	1,550	11.07%
54300 REPAIRS/MAINTENANCE	352,018	290,000	290,000	300,000	10,000	3.45%
54400 RENTALS	12	2,500	2,500	2,600	100	4.00%
55300 COMMUNICATION	1,804	1,800	1,800	1,800	-	0.00%
55800 CONFERENCES	-	500	500	-	(500)	(100.00%)
56150 MAINTENANCE SUPPLIES	91,290	130,000	130,000	140,000	10,000	7.69%
56200 TRANSPORTATION FUEL	15,134	16,000	16,000	16,500	500	3.13%
57100 NEW EQUIP NON INSTRUCTIONAL	20,388	-	-	-	-	
57300 REPLACEMENT EQUIP NON INST	49,865	1,500	1,500	1,500	-	0.00%
58100 DUES/FEES	319	1,000	1,000	500	(500)	(50.00%)
TOTAL MAINTENANCE	\$ 891,169	\$ 810,422	\$ 810,422	\$ 838,343	\$ 27,921	3.45%

Stonington Public Schools Special Education with Pay

Account Number / Description	2 Years Prior Actual 7/1/2016 - 6/30/2017	1 Year Prior Adopted 7/1/2017 - 6/30/2018	1 Year Prior Revised 7/1/2017 - 6/30/2018	Budget Total 7/1/2018 - 6/30/2019	Budget Difference 7/1/2018 - 6/30/2019	% Difference
51110 BLDG.ADM. SALARY	\$ 141,300	\$ 144,078	\$ 144,078	\$ 147,715	\$ 3,638	2.53%
51130 TEACHER SALARY	2,918,471	2,724,687	2,724,687	2,816,003	91,316	3.35%
51140 BLDG.ADM SECRETARY SAL	84,939	79,127	79,127	81,273	2,146	2.71%
51170 AIDE SALARY	1,488,460	1,671,930	1,671,930	1,688,913	16,983	1.02%
51180 NON-CERTIFIED PROFESSIONALS	172,420	196,492	196,492	198,233	1,741	0.89%
51230 SUBSTITUTE/TEMP INSTR TEACHER	185	15,232	15,232	15,232	-	0.00%
51240 SUB SECRETARY SALARY	-	2,000	2,000	-	(2,000)	(100.00%)
51270 TEMP INSTR AIDE	53,020	35,000	35,000	35,000	-	0.00%
51330 ADDED TEACHER SALARY	65,722	69,607	69,607	75,261	5,654	8.12%
51530 TUTOR	31,498	20,000	20,000	31,500	11,500	57.50%
52230 FICA	44,867	60,821	60,821	62,663	1,842	3.03%
52240 MEDICARE	67,274	68,993	68,993	71,774	2,781	4.03%
53110 STUDENT ENRICHMENT	2,116	6,000	6,000	6,000	-	0.00%
53130 PROF/TECH	105,262	133,941	133,941	118,941	(15,000)	(11.20%)
53190 OTHER PROF/TECH SERVICES	26,502	40,000	40,000	40,000	-	0.00%
53320 IN TOWN TRAVEL	4,455	4,843	4,843	4,843	-	0.00%
54300 REPAIRS/MAINTENANCE	1,835	5,447	5,447	12,447	7,000	128.51%
55110 SE SPEC.NEEDS SYS. TRANSPORTAT	636,242	569,160	569,160	465,345	(103,815)	(18.24%)
55120 FIELD TRIPS	560	500	500	750	250	50.00%
55300 COMMUNICATION	1,503	1,192	1,192	1,192	-	0.00%
55500 PRINT/BIND	244	320	320	320	-	0.00%
55600 TUITION	1,922,496	1,776,450	1,776,450	1,886,497	110,047	6.19%
56100 NON-INSTRUCTIONAL SUPPLIES	4,572	6,000	6,000	6,000	-	0.00%
56110 INSTRUCTIONAL SUPPLIES	14,388	16,417	16,417	17,517	1,100	6.70%
56200 TRANSPORTATION FUEL	-	24,000	24,000	27,000	3,000	12.50%
56350 BID SUPPLIES	-	1,436	1,436	1,436	-	0.00%
56400 CLASSROOM BOOKS	2,349	3,605	3,605	3,605	-	0.00%
56600 PROF MATERIAL	12,543	12,000	12,000	12,000	-	0.00%
57000 NEW EQUIP INSTRUCTIONAL	13,482	25,000	25,000	25,000	-	0.00%
TOTAL SPECIAL EDUCATION	\$7,816,706	\$ 7,714,278.00	\$ 7,714,278.00	\$ 7,852,460.00	\$ 138,183.00	1.79%

Stonington Public Schools Special Services with Pay

Account Number / Description	2 Years Prior Actual 7/1/2016 - 6/30/2017	1 Year Prior Adopted 7/1/2017 - 6/30/2018	1 Year Prior Revised 7/1/2017 - 6/30/2018	Budget Total 7/1/2018 - 6/30/2019	Budget Difference 7/1/2018 - 6/30/2019	% Difference
51130 TEACHER SALARY	\$ 348,289	\$ 613,866	\$ 613,866	\$ 680,158	\$ 66,292	10.80%
51160 NURSE SALARY	384,826	344,534	344,534	365,698	21,165	6.14%
51260 SS HEALTH SRVS PT/SUB NURSE	116,944	129,741	129,741	132,200	2,459	1.90%
51530 TUTOR	58,997	31,500	31,500	27,500	(4,000)	(12.70%)
52230 FICA	19,767	21,361	21,361	22,008	647	3.03%
52240 MEDICARE	12,751	16,392	16,392	16,803	411	2.51%
53130 PROF/TECH	11,340	34,459	34,459	29,459	(5,000)	(14.51%)
53190 OTHER PROF/TECH SERVICES	-	9,684	9,684	6,984	(2,700)	(27.88%)
53320 IN TOWN TRAVEL	1,019	1,234	1,234	1,500	266	21.56%
54300 REPAIRS/MAINTENANCE	1,943	5,020	5,020	5,020	-	0.00%
55300 COMMUNICATION	657	1,006	1,006	1,200	194	19.28%
55500 PRINT/BIND	117	1,154	1,154	1,154	-	0.00%
55800 CONFERENCES	25,108	27,019	27,019	20,000	(7,019)	(25.98%)
56100 NON-INSTRUCTIONAL SUPPLIES	15,726	16,803	16,803	16,803	-	0.00%
56110 INSTRUCTIONAL SUPPLIES	116	711	711	900	189	26.58%
56350 BID SUPPLIES	80	519	519	519	-	0.00%
56400 CLASSROOM BOOKS	-	312	312	312	-	0.00%
57300 REPLACEMENT EQUIP NON INSTR	1,715	1,715	1,715	1,715	-	0.00%
58100 DUES/FEES	141	185	185	185	-	0.00%
TOTAL SPECIAL SERVICES	\$ 999,537	\$ 1,257,215	\$ 1,257,215	\$ 1,330,118	\$ 72,903	5.80%

Stonington Public Schools Technology with Pay

Account Number / Description	2 Years Prior Actual 7/1/2016 - 6/30/2017	1 Year Prior Adopted 7/1/2017 - 6/30/2018	1 Year Prior Revised 7/1/2017 - 6/30/2018	Budget Total 7/1/2018 - 6/30/2019	Budget Difference 7/1/2018 - 6/30/2019	% Difference
51180 NON-CERTIFIED PROFESSIONALS	\$ 390,710	\$ 392,051	\$ 392,051	\$ 453,466	\$ 61,415	15.67%
51330 ADDED TEACHER SALARY	4,988	4,587	4,587	4,587	-	0.00%
52230 FICA	23,164	24,307	24,307	25,043	736	3.03%
52240 MEDICARE	5,439	5,685	5,685	5,914	229	4.03%
53190 OTHER PROF/TECH SERVICES	80,999	118,030	118,030	131,524	13,494	11.43%
53320 IN TOWN TRAVEL	7,052	5,600	5,600	5,600	-	0.00%
54300 REPAIRS/MAINTENANCE	28,705	20,000	20,000	20,000	-	0.00%
55300 COMMUNICATION	39,393	76,500	76,500	99,190	22,690	29.66%
55800 CONFERENCES	12,713	7,000	7,000	8,800	1,800	25.71%
56110 INSTRUCTIONAL SUPPLIES	361	-	-	-	-	
56100 NON-INSTRUCTIONAL SUPPLIES	91	-	-	-	-	
56120 CA DISTRICT TECH SUPPLIES	599	600	600	600	-	0.00%
57200 REPLACEMENT EQUIP INSTRUCTIONAL	108,979	30,000	30,000	30,000	-	0.00%
57300 REPLACEMENT EQUIP NON INSTR	1,239	2,500	2,500	3,000	500	20.00%
58100 DUES/FEES	660	3,000	3,000	3,000	-	0.00%
58120 CURRICULUM DISTRICT TECH/LIC.	115,222	115,395	115,395	133,866	18,471	16.01%
TOTAL TECHNOLOGY	\$ 820,314	\$ 805,255	\$ 805,255	\$ 924,590	\$ 119,335	14.82%

Stonington Public Schools Deans Mill School with Pay

Account Number / Description	2 Years Prior Actual 7/1/2016 - 6/30/2017	1 Year Prior Adopted 7/1/2017 - 6/30/2018	1 Year Prior Revised 7/1/2017 - 6/30/2018	Budget Total 7/1/2018 - 6/30/2019	Budget Difference 7/1/2018 - 6/30/2019	% Difference
51110 BLDG.ADM. SALARY	\$ 239,501	245,361.00	245,361.00	250,167.00	\$ 4,806	1.96%
51130 TEACHER SALARY	1,867,889	1,879,853.00	1,939,853.00	1,901,312.00	21,459	1.14%
51140 BLDG.ADM SECRETARY SAL	80,648	77,567.00	77,567.00	79,092.78	1,526	1.97%
51170 AIDE SALARY	47,127	15,408.00	15,408.00	15,719.45	311	2.02%
51230 SUBSTITUTE/TEMP INSTR TEACHER	27,868	57,860.00	57,860.00	57,860.00	-	0.00%
51240 SUB SECRETARY SALARY	1,635	1,000.00	1,000.00	2,000.00	1,000	100.00%
51270 TEMP INSTR AIDE	349	3,000.00	3,000.00	3,000.00	-	0.00%
52230 FICA	4,740	4,809.00	4,809.00	4,954.85	146	3.03%
52240 MEDICARE	27,454	34,312.00	34,312.00	35,694.87	1,383	4.03%
53110 STUDENT ENRICHMENT	1,842	2,000.00	2,000.00	2,000.00	-	0.00%
54300 REPAIRS/MAINTENANCE	194	150.00	150.00	150.00	-	0.00%
55300 COMMUNICATION	1,927	2,000.00	2,000.00	2,000.00	-	0.00%
56100 NON-INSTRUCTIONAL SUPPLIES	5,504	6,000.00	6,000.00	6,910.00	910	15.17%
56110 INSTRUCTIONAL SUPPLIES	2,757	4,800.00	4,800.00	5,000.00	200	4.17%
56350 BID SUPPLIES	14,343	19,970.00	19,970.00	20,000.00	30	0.15%
56400 CLASSROOM BOOKS	1,998	2,500.00	2,500.00	2,500.00	-	0.00%
56500 LIB/MEDIA BOOKS	1,977	2,000.00	2,000.00	2,000.00	-	0.00%
56550 MEDIA SUPPLIES	875	1,200.00	1,200.00	1,200.00	-	0.00%
56600 PROF MATERIAL	469	600.00	600.00	1,000.00	400	66.67%
57000 NEW EQUIP INSTRUCTIONAL	2,700	1,500.00	1,500.00	1,500.00	-	0.00%
57100 NEW EQUIP NON INSTRUCTIONAL	259	200.00	200.00	200.00	-	0.00%
57200 REPLACEMENT EQUIP INSTRUCTIONAL	2,370	500.00	500.00	300.00	(200)	(40.00%)
57300 REPLACEMENT EQUIP NON INSTR	1,837	-	-	-	-	
58100 DUES/FEES	302	1,500.00	1,500.00	1,000.00	(500)	(33.33%)
TOTAL DEANS MILL SCHOOL	\$ 2,336,566	2,364,090.00	2,424,090.00	2,395,560.95	\$ 31,471	1.33%

Stonington Public Schools

West Broad / West Vine St. School with Pay

Account Number / Description	2 Years Prior Actual 7/1/2016 - 6/30/2017	1 Year Prior Adopted 7/1/2017 - 6/30/2018	1 Year Prior Revised 7/1/2017 - 6/30/2018	Budget Total 7/1/2018 - 6/30/2019	Budget Difference 7/1/2018 - 6/30/2019	% Difference
51110 BLDG.ADM. SALARY	\$ 240,051	\$ 245,911	\$ 245,911	\$ 250,717	\$ 4,806	1.95%
51130 TEACHER SALARY	590,049	699,551	699,551	673,637	(25,914)	(3.70%)
51130 TEACHER SALARY	919,499	697,980	697,980	883,529	185,549	26.58%
51140 BLDG.ADM SECRETARY SAL	41,399	38,184	38,184	39,446	1,262	3.31%
51140 BLDG.ADM SECRETARY SAL	47,943	41,546	41,546	42,352	806	1.94%
51170 AIDE SALARY	11,989	15,408	15,408	13,009	(2,399)	(15.57%)
51170 AIDE SALARY	79,761	22,145	22,145	18,928	(3,217)	(14.53%)
51230 SUBSTITUTE/TEMP INSTR TEACHER	28,571	23,143	23,143	23,143	-	0.00%
51230 SUBSTITUTE/TEMP INSTR TEACHER	33,494	28,930	28,930	28,930	-	0.00%
51240 SUB SECRETARY SALARY	-	1,000	1,000	0	(1,000)	(100.00%)
51240 SUB SECRETARY SALARY	-	1,000	1,000	2,000	1,000	100.00%
51270 TEMP INSTR AIDE	-	600	600	600	-	0.00%
51270 TEMP INSTR AIDE	-	900	900	900	-	0.00%
52230 FICA	2,456	2,497	2,497	2,572	75	3.00%
52230 FICA	4,658	3,815	3,815	3,930	116	3.03%
52240 MEDICARE	12,213	12,764	12,764	12,449	(315)	(2.47%)
52240 MEDICARE	13,082	16,143	16,143	16,794	651	4.03%
53110 STUDENT ENRICHMENT	4,091	4,500	4,500	6,000	1,500	33.33%
55300 COMMUNICATION	223	2,000	2,000	2,000	-	0.00%
55500 PRINT/BIND	2,705	2,800	2,800	2,800	-	0.00%
56100 NON-INSTRUCTIONAL SUPPLIES	3,531	3,460	3,460	3,460	-	0.00%
56110 INSTRUCTIONAL SUPPLIES	2,926	2,500	2,500	2,500	-	0.00%
56350 BID SUPPLIES	15,924	16,740	16,740	16,740	-	0.00%
56400 CLASSROOM BOOKS	20	700	700	700	-	0.00%
56500 LIB/MEDIA BOOKS	1,482	1,800	1,800	1,800	-	0.00%
56550 MEDIA SUPPLIES	1,689	1,800	1,800	1,800	-	0.00%
56600 PROF MATERIAL	235	250	250	250	-	0.00%
57000 NEW EQUIP INSTRUCTIONAL	3,474	5,600	5,600	4,100	(1,500)	(26.79%)
57100 NEW EQUIP NON INSTRUCTIONAL	1,662	200	200	200	-	0.00%
57200 REPLACEMENT EQUIP INSTRUCTIONAL	868	200	200	200	-	0.00%
57300 REPLACEMENT EQUIP NON INSTRUCTIONAL	843	200	200	200	-	0.00%
58100 DUES/FEES	45	250	250	250	-	0.00%
TOTAL WEST BROAD/WEST VINE ST. SCHOOLS	\$ 2,064,884	\$ 1,894,518	\$ 1,894,518	\$ 2,055,937.03	\$ 161,419	8.52%

Stonington Public Schools Mystic Middle School With Pay

Account Number / Description	2 Years Prior Actual 7/1/2016 - 6/30/2017	1 Year Prior Adopted 7/1/2017 - 6/30/2018	1 Year Prior Revised 7/1/2017 - 6/30/2018	Budget Total 7/1/2018 - 6/30/2019	Budget Difference 7/1/2018 - 6/30/2019	% Difference
51110 BLDG.ADM. SALARY	\$ 258,478	\$ 265,213	\$ 265,213	\$ 270,408	\$ 5,195	1.96%
51130 TEACHER SALARY	1,931,131	1,926,913	1,926,913	1,961,448	34,535	1.79%
51140 BLDG.ADM SECRETARY SAL	75,818	81,768	81,768	40,145	(41,623)	(50.90%)
51170 AIDE SALARY	19,774	22,767	22,767	26,750	3,983	17.49%
51230 SUBSTITUTE/TEMP INSTR TEACHER	26,981	46,287	46,287	46,287	-	0.00%
51240 SUB SECRETARY SALARY	5,765	1,000	1,000	2,000	1,000	100.00%
51270 TEMP INSTR AIDE	125	2,000	2,000	2,000	-	0.00%
51330 ADDED TEACHER SALARY	28,932	37,544	37,544	38,296	752	2.00%
52230 FICA	3,864	5,070	5,070	5,223	154	3.03%
52240 MEDICARE	32,381	32,762	32,762	34,083	1,320	4.03%
53110 STUDENT ENRICHMENT	1,092	2,020	2,020	2,020	-	0.00%
53900 REFEREES	2,190	2,190	2,190	2,190	-	0.00%
54300 REPAIRS/MAINTENANCE	2,250	1,800	1,800	1,899	99	5.50%
54400 RENTALS	255	250	250	250	-	0.00%
55120 FIELD TRIPS	2,992	4,298	4,298	4,298	-	0.00%
55300 COMMUNICATION	2,178	2,200	2,200	2,200	-	0.00%
55500 PRINT/BIND	1,928	2,000	2,000	2,000	-	0.00%
55800 CONFERENCES	765	1,200	1,200	1,200	-	0.00%
56100 NON-INSTRUCTIONAL SUPPLIES	4,140	5,665	5,665	5,065	(600)	(10.59%)
56110 INSTRUCTIONAL SUPPLIES	7,839	12,250	12,250	12,250	-	0.00%
56350 BID SUPPLIES	14,359	14,492	14,492	14,492	-	0.00%
56500 LIB/MEDIA BOOKS	1,200	1,250	1,250	1,250	-	0.00%
56600 PROF MATERIAL	224	300	300	300	-	0.00%
57000 NEW EQUIP INSTRUCTIONAL	5,271	900	900	900	-	0.00%
57200 REPLACEMENT EQUIP INSTR	663	2,075	2,075	2,075	-	0.00%
58100 DUES/FEES	3,643	4,110	4,110	4,110	-	0.00%
TOTAL MYSTIC MIDDLE SCHOOL	\$ 2,434,238	\$ 2,478,323	\$ 2,478,323	\$ 2,483,138	\$ 4,815	0.19%

Stonington Public Schools Pawcatuck Middle School with Pay

Account Number / Description	2 Years Prior Actual 7/1/2016 - 6/30/2017	1 Year Prior Adopted 7/1/2017 - 6/30/2018	1 Year Prior Revised 7/1/2017 - 6/30/2018	Budget Total 7/1/2018 - 6/30/2019	Budget Difference 7/1/2018 - 6/30/2019	% Difference
51110 BLDG.ADM. SALARY	\$ 258,478	\$ 264,813	\$ 264,813	\$ 270,008	\$ 5,195	1.96%
51130 TEACHER SALARY	1,699,816	1,682,737	1,682,737	1,694,149	11,411	0.68%
51140 BLDG.ADM SECRETARY SAL	68,603	55,043	55,043	56,123	1,080	1.96%
51170 AIDE SALARY	9,927	10,626	10,626	10,841	215	2.02%
51230 SUBSTITUTE/TEMP INSTR TEACHER	31,365	52,073	52,073	52,073	-	0.00%
51240 SUB SECRETARY SALARY	264	1,000	1,000	2,000	1,000	100.00%
51270 TEMP INSTR AIDE	250	2,200	2,200	2,200	-	0.00%
51330 ADDED TEACHER SALARY	27,736	32,945	32,945	38,296	5,351	16.24%
52230 FICA	2,319	2,429	2,429	2,503	74	3.03%
52240 MEDICARE	25,856	27,509	27,509	28,615	1,106	4.02%
53110 STUDENT ENRICHMENT	1,550	1,500	1,500	1,500	-	0.00%
53900 REFEREES	2,042	2,030	2,030	2,100	70	3.45%
54300 REPAIRS/MAINTENANCE	1,258	3,700	3,700	3,300	(400)	(10.81%)
54400 RENTALS	2,008	-	-	-	-	
55120 FIELD TRIPS	5,289	3,100	3,100	3,100	-	0.00%
55300 COMMUNICATION	2,238	2,000	2,000	2,000	-	0.00%
55500 PRINT/BIND	5,265	3,000	3,000	3,000	-	0.00%
55800 CONFERENCES	1,274	1,100	1,100	4,100	3,000	272.73%
56100 NON-INSTRUCTIONAL SUPPLIES	1,211	500	500	500	-	0.00%
56110 INSTRUCTIONAL SUPPLIES	10,598	10,540	10,540	10,500	(40)	(0.38%)
56350 BID SUPPLIES	9,506	10,000	10,000	10,000	-	0.00%
56400 CLASSROOM BOOKS	-	-	-	500	500	
56550 MEDIA SUPPLIES	1,153	500	500	400	(100)	(20.00%)
56600 PROF MATERIAL	248	300	300	1,300	1,000	333.33%
57000 NEW EQUIP INSTRUCTIONAL	1,422	5,400	5,400	5,500	100	1.85%
57100 NEW EQUIP NON INSTRUCTIONAL	479	2,300	2,300	2,000	(300)	(13.04%)
57200 REPLACEMENT EQUIP INSTRUCTIONAL	625	1,000	1,000	1,000	-	0.00%
57300 REPLACEMENT EQUIP NON INSTRU	1,113	1,000	1,000	1,000	-	0.00%
58100 DUES/FEES	4,224	6,030	6,030	6,200	170	2.82%
TOTAL PAWCATUCK MIDDLE SCHOOL	\$ 2,176,117	\$ 2,185,376	\$ 2,185,376	\$ 2,214,807	\$ 29,431	1.35%

Stonington Public Schools Stonington High School

Account Number / Description	2 Years Prior Actual 7/1/2016 - 6/30/2017	1 Year Prior Adopted 7/1/2017 - 6/30/2018	1 Year Prior Revised 7/1/2017 - 6/30/2018	Budget Total 7/1/2018 - 6/30/2019	Budget Difference 7/1/2018 - 6/30/2019	% Difference
51110 BLDG.ADM. SALARY	\$ 388,995	\$ 398,634	\$ 398,634	\$ 406,454	\$ 7,820	1.96%
51130 TEACHER SALARY	4,148,926	4,191,762	4,191,762	4,162,103	(29,659)	(0.71%)
51140 BLDG.ADM SECRETARY SAL	168,269	169,170	169,170	172,881	3,711	2.19%
51170 AIDE SALARY	81,146	97,662	97,662	99,618	1,956	2.00%
51230 SUBSTITUTE/TEMP INSTR TEACHER	48,647	66,538	66,538	66,538	-	0.00%
51240 SUB SECRETARY SALARY	2,381	4,000	4,000	8,000	4,000	100.00%
51270 TEMP INSTR AIDE	3,910	1,400	1,400	1,400	-	0.00%
51330 ADDED TEACHER SALARY	49,223	48,492	48,492	52,018	3,526	7.27%
51340 SECRETARY OT	-	5,500	5,500	0	(5,500)	(100.00%)
51530 TUTOR	8,921	8,500	8,500	8,902	402	4.73%
52230 FICA	12,422	9,615	9,615	9,907	292	3.03%
52240 MEDICARE	72,168	68,335	68,335	71,119	2,784	4.07%
53110 STUDENT ENRICHMENT	2,727	3,000	3,000	3,000	-	0.00%
53120 PROF DEV INSTR CONSULANT	125	800	800	800	-	0.00%
53190 OTHER PROF/TECH SERVICES	14,021	17,000	17,000	17,000	-	0.00%
53320 IN TOWN TRAVEL	235	300	300	0	(300)	(100.00%)
53910 POLICE SERVICES	1,637	1,000	1,000	1,000	-	0.00%
54300 REPAIRS/MAINTENANCE	4,410	5,600	5,100	5,600	-	0.00%
54400 RENTALS	3,871	4,800	4,800	7,200	2,400	50.00%
55120 FIELD TRIPS	6,726	6,900	7,494	6,900	-	0.00%
55300 COMMUNICATION	7,000	7,000	7,000	7,000	-	0.00%
55500 PRINT/BIND	7,470	7,700	7,700	7,700	-	0.00%
55800 CONFERENCES	4,927	5,000	5,000	5,000	-	0.00%
56100 NON-INSTRUCTIONAL SUPPLIES	7,093	7,600	7,600	6,600	(1,000)	(13.16%)
56110 INSTRUCTIONAL SUPPLIES	36,204	43,050	44,149	44,215	1,165	2.71%
56350 BID SUPPLIES	14,591	15,000	15,000	15,000	-	0.00%
56600 PROF MATERIAL	341	1,500	1,500	1,500	-	0.00%
57200 REPLACEMENT EQUIP INSTR	14,875	16,600	15,501	14,600	(2,000)	(12.05%)
58100 DUES/FEES	27,270	7,320	7,226	11,925	4,605	62.91%
TOTAL STONINGTON HIGH	\$ 5,138,532	\$ 5,219,778	\$ 5,219,778	\$ 5,213,980	\$ (5,798)	(0.11%)

Stonington Public Schools Stonington High School Athletics

Account Number / Description	2 Years Prior Actual 7/1/2016 - 6/30/2017	1 Year Prior Adopted 7/1/2017 - 6/30/2018	1 Year Prior Revised 7/1/2017 - 6/30/2018	Budget Total 7/1/2018 - 6/30/2019	Budget Difference 7/1/2018 - 6/30/2019	% Difference
51200 OTHER SALARY	\$ 7,005	\$ 5,050	\$ 5,050	\$ -	\$ (5,050)	(100.00%)
51330 ADDED TEACHER SALARY	194,843	184,032	184,032	209,980	25,948	14.10%
52240 MEDICARE	1,845	215	215	692	477	221.65%
53130 PROF/TECH	8,075	25,000	25,000	25,000	-	0.00%
53320 IN TOWN TRAVEL	400	400	400	400	-	0.00%
53900 REFEREES	33,611	39,858	39,858	40,191	333	0.84%
53910 POLICE SERVICES	12,662	18,000	18,000	13,000	(5,000)	(27.78%)
54300 REPAIRS/MAINTENANCE	6,862	10,500	10,500	10,500	-	0.00%
54400 RENTALS	4,500	1,500	1,500	1,500	-	0.00%
55120 FIELD TRIPS	49,389	64,611	64,611	71,076	6,465	10.01%
55200 PROPERTY/ LIABILITY INS	16,554	20,000	20,000	28,000	8,000	40.00%
55800 CONFERENCES	3,600	3,800	3,800	3,800	-	0.00%
56100 NON-INSTRUCTIONAL SUPPLIES	20,697	21,940	21,940	21,940	-	0.00%
57200 REPLACEMENT EQUIP INSTRUCTIONAL	11,855	12,000	12,000	12,000	-	0.00%
57300 REPLACEMENT EQUIP NON INSTR	6,256	4,500	4,500	3,500	(1,000)	(22.22%)
58100 DUES/FEES	7,877	8,085	8,085	9,735	1,650	20.41%
TOTAL STONINGTON HIGH SCHOOL ATHLETICS	\$ 386,031	\$ 419,491	\$ 419,491	\$ 451,314	\$ 31,823	7.59%

Stonington Public Schools
Proposed 2018-19 Budget

2016-17 Adopted Budget	2016-17 Revised Budget	Acct	2016-17 Expended	Acct	2017-18 Adopted Budget	2017-18 Revised Budget	Acct	Description	2018-19 Bd of Ed Proposed Budget	Increase	% Change
2,064,210	2,064,209	111	2,108,932	111	2,142,777	2,142,777	111	Administrative Salary	2,188,335	45,558	2.13%
14,124,850	14,134,853	113	14,424,071	113	14,417,351	14,477,351	113	Teacher Salary	14,772,338	354,987	2.46%
814,786	814,787	114	920,198	114	855,626	855,626	114	Secretarial Salary	847,998	(7,628)	-0.89%
1,357,280	1,357,280	115	1,298,528	115	1,302,840	1,302,840	115	Maintenance/Custodian Salary	1,313,349	10,509	0.81%
337,374	337,374	116	384,826	116	344,534	344,534	116	Nurse Salary	365,698	21,164	6.14%
1,640,681	1,640,681	117	1,738,184	117	1,855,945	1,855,945	117	Paraprofessional Salary	1,873,778	17,833	0.96%
607,720	618,220	118	563,130	118	588,543	588,543	118	Non-Certified Professionals	651,699	63,156	10.73%
5,050	5,050	120	7,005	120	5,050	5,050	120	Other Salaries	-	(5,050)	-100.00%
273,000	273,000	123	197,110	123	290,063	290,063	123	Sub Teacher Salary	290,063	-	0.00%
16,000	16,000	124	10,045	124	16,000	16,000	124	Sub Secretary Salary	16,000	-	0.00%
40,000	40,000	125	28,755	125	40,500	40,500	125	Sub/PT Maint/Cust. Salary	40,500	-	0.00%
129,741	129,741	126	116,944	126	129,741	129,741	126	Sub/PT Nurse Salary	132,200	2,459	1.90%
34,500	34,500	127	57,654	127	45,100	45,100	127	Sub Paras Salary	45,100	-	0.00%
430,492	427,492	133	389,299	133	422,498	422,498	133	Added Teaching / Stipend Positions	461,573	39,075	9.25%
20,500	-	134	-	134	20,500	20,500	134	General OT	10,500	(10,000)	-48.78%
60,000	6,000	153	99,416	153	60,000	60,000	153	Tutor Salary	67,902	7,902	13.17%
21,956,184	21,899,187		22,344,097		22,537,068	22,597,068		Total Salaries	23,077,033	539,965	2.40%
4,158,768	4,158,768	210	4,287,915	210	4,221,780	4,221,780	210	Health Insurance	4,608,045	386,265	9.15%
18,000	18,000	211	11,700	211	18,000	18,000	211	Flex Plan	18,000	-	0.00%
33,000	33,000	214	31,529	214	33,000	33,000	214	Life Insurance	33,000	-	0.00%
4,250	4,250	215	6,303	215	6,400	6,400	215	Long Term Disability	6,720	320	5.00%
494,000	494,000	221	432,523	221	485,000	485,000	221	Town Pension	482,259	(2,741)	-0.57%
238,125	238,125	223	218,016	223	245,759	245,759	223	FICA	253,207	7,448	3.03%
302,000	302,000	224	301,911	224	325,395	325,395	224	Medicare	337,354	11,959	3.68%
170,000	170,000	231	169,921	231	176,375	176,375	231	Workers Compensation	187,618	11,243	6.37%
80,000	80,000	232	43,120	232	153,832	153,832	232	Unemployment	101,916	(51,916)	-33.75%
30,200	30,200	240	21,000	240	31,200	31,200	240	Course Credit	31,200	-	0.00%
-	-	250	180,000	250	60,000	-	250	Retirement	-	(60,000)	-100.00%
5,528,343	5,528,343		5,703,938		5,756,741	5,696,741		Total Benefits	6,059,318	302,577	5.26%
16,875	16,875	311	13,418	311	19,020	19,020	311	Student Enrichment	20,520	1,500	7.89%
27,300	27,043	312	13,225	312	9,800	9,800	312	Professional Development	9,300	(500)	-5.10%
183,400	183,400	313	124,677	313	193,400	193,400	313	Pupil Services/Athletic Trainer	173,400	(20,000)	-10.34%
295,024	292,024	319	331,661	319	326,284	326,284	319	Prof/Tech Service	338,628	12,344	3.78%
18,227	18,227	332	15,154	332	19,577	19,577	332	In Town Travel	18,543	(1,034)	-5.28%
44,937	42,547	390	37,843	390	44,078	44,078	390	Referees	44,481	403	0.91%
49,074	49,074	391	31,105	391	56,500	56,500	391	Police Services	52,550	(3,950)	-6.99%
634,837	629,190		567,083		668,659	668,659		Total Purchased Services	657,422	(11,237)	-1.68%
1,400,000	1,400,000	410	856,040	410	1,252,500	1,252,500	410	Public Utilities	1,178,865	(73,635)	-5.88%
433,068	429,158	430	454,438	430	442,762	442,262	430	Repairs/Maintenance	460,816	18,054	4.08%
120,816	123,016	440	117,896	440	108,400	108,400	440	Rentals	123,450	15,050	13.88%
1,953,884	1,952,174		1,428,374		1,803,662	1,803,162		Total Utilities/Rental/Repairs	1,763,131	(40,532)	-2.25%
1,247,512	1,247,512	510	1,228,187	510	1,232,410	1,232,410	510	Regular Transportation	1,355,245	122,835	9.97%
600,493	600,493	511	636,242	511	569,160	569,160	511	Spec Ed Transportation	465,345	(103,815)	-18.24%
79,211	78,348	512	64,957	512	79,409	79,909	512	Competitive Field Trips & Away Games Transp.	86,120	6,711	8.45%
278,754	278,754	520	236,667	520	289,860	289,860	520	Property/Liability Ins.	326,556	36,696	12.66%
121,123	122,288	530	103,285	530	126,198	126,198	530	Communications	148,867	22,669	17.96%
9,250	9,250	540	2,133	540	9,250	9,250	540	Advertising	2,500	(6,750)	-72.97%
22,519	20,202	550	18,363	550	19,974	19,974	550	Printing/Binding	18,974	(1,000)	-5.01%
2,180,995	2,180,995	560	2,332,570	560	2,239,649	2,239,649	560	Tuition	2,386,519	146,870	6.56%
103,734	104,165	580	85,066	580	98,994	98,994	580	Conference	87,575	(11,419)	-11.54%
4,643,591	4,642,007		4,707,470		4,664,904	4,665,404		Total Transport/Insurance/Tuition	4,877,701	212,797	4.56%

2016-17 Adopted Budget	2016-17 Revised Budget	Acct	2016-17 Expended	Acct	2017-18 Adopted Budget	2017-18 Revised Budget	Acct	Description	2018-19 Bd of Ed Proposed Budget	Increase	% Change
85,203	84,656	610	78,007	610	86,918	86,918	610	Non Instructional Supplies	85,228	(1,690)	-1.94%
293,239	294,429	611	270,958	611	278,250	278,827	611	Instructional Supplies	333,948	55,698	20.02%
600	920	612	599	612	600	600	612	Dist Tech Supplies	600	-	0.00%
223,553	223,553	615	237,786	615	232,000	232,000	615	Maintenance Supplies	244,550	12,550	5.41%
146,417	146,417	620	107,641	620	205,905	205,905	620	Transportation Fuel	209,405	3,500	1.70%
277,050	277,050	625	204,286	625	309,500	309,500	625	Heat Energy	309,500	-	0.00%
75,687	75,687	635	68,802	635	78,157	78,157	635	Instr. Bid Supplies	78,187	30	0.04%
68,717	63,069	640	23,887	640	68,217	68,217	640	Classroom Books	53,317	(14,900)	-21.84%
22,050	22,050	650	22,611	650	22,050	22,050	650	Library Books	22,050	-	0.00%
3,480	3,480	655	3,717	655	3,500	3,500	655	Media Supplies	3,400	(100)	-2.86%
20,660	20,660	660	14,861	660	18,650	18,650	660	Professional Materials	18,850	200	1.07%
1,216,656	1,211,971		1,033,155		1,303,747	1,304,324		Total Fuel/Supplies	1,359,035	55,288	4.24%
40,950	45,321	700	27,184	700	44,900	44,900	700	New Equip Instruction	39,000	(5,900)	-13.14%
1,750	2,750	710	22,788	710	2,700	2,700	710	New Equip Non Instruction	6,900	4,200	155.56%
71,890	82,930	720	141,400	720	65,875	65,298	720	Replace Equip Instruction	62,175	(3,700)	-5.62%
17,311	21,561	730	75,123	730	16,415	16,415	730	Replace Equip Non Instruction	15,915	(500)	-3.05%
131,901	152,562		266,495		129,890	129,313		Total Equipment	123,990	(5,900)	-4.54%
114,725	114,725	810	74,288	810	84,415	84,415	810	Dues/Fees	89,840	5,425	6.43%
114,000	114,000	812	115,222	812	115,395	115,395	812	Dist. Tech Dues/LIC	133,866	18,471	16.01%
228,725	228,725		189,510		199,810	199,810		Total Dues Fees	223,706	23,896	11.96%
8,809,594	8,816,629		8,192,087		8,770,672	8,770,672		Total Operations	9,004,985	234,313	2.67%
36,294,121	36,244,159		36,240,122		37,064,481	37,064,481		FOUNDATION GRAND TOTAL	38,141,336	1,076,855	2.91%
								Less Revenue Estimates:		-	
(12,000)	(12,000)	174	(21,207)	174	(12,000)	(12,000)	174	Parking Fees	-	12,000	-100.00%
(15,000)	(15,000)	179	(14,662)	179	(15,000)	(15,000)	179	Gate Receipts	(15,000)	-	0.00%
										-	
36,267,121	36,217,159		36,204,253		37,037,484	37,037,484		FOUNDATION LESS REVENUE	38,126,336	1,088,855	2.94%
25,000		810			-	-			-	-	
NEASC											
36,292,121			36,204,253		37,037,484	37,037,484		FOUNDATION PLUS NEW PROGRAMMING	38,126,336	1,088,855	2.94%

CAPITAL IMPROVEMENT PROGRAM

FUNCTION DESCRIPTION

To account for major projects undertaken by the Town that are greater than \$10,000 and generally not recurring. The Long-Range Capital Improvements Committee reviews the requests made by departments and makes recommendations to the Board of Selectmen for their consideration. The Board of Selectmen then reviews the requests and recommends to the Board of Finance requests with a priority of A, B or C.

The priorities are defined as follows:

- A. Committed:** Projects which the Town has already agreed to undertake
- B. Urgent:** Projects which will eliminate conditions that imperil safety, health or projects that will eliminate gross deficiencies in essential services
- C. Needed:** Projects which are needed to replace unsatisfactory conditions or to provide minimum essential services
- D. Acceptable:** Projects which are fully planned, but implementation can wait until funds are available
- E. Deferrable:** Projects that would be desirable for ideal operation but which cannot be recommended as feasible and will have to be deferred

The Long-Range Capital Improvements Committee is appointed by the Board of Selectmen and consists of sixteen (16) members, said members to serve two (2) year terms concurrent with the Board of Selectmen's term of office. Such committee shall consist of members selected from the following boards, authorities, and departments: Board of Selectmen, Board of Police Commissioners, Board of Education, Board of Finance, Planning and Zoning Commission, Administrative Officer, Director of Finance, Director of Public Works, Director of Water Pollution Control Authority, Director of Planning, Chief of Police, Director of Human Services, Solid Waste Manager, Town Engineer, Information Technology Manager, and Director of Assessment.

The members of the Long-Range Capital Improvements Committee are as follows:

Rob Simmons	First Selectman
Vincent Pacileo	Director of Administrative Services
James Sullivan	Director of Finance
J. Darren Stewart	Chief of Police
Barbara McKrell	Director of Public Works
Douglas Nettleton	Director, WPCA
John Phetteplace	Solid Waste Manager
Scot Deledda	Town Engineer
Roger Kizer	IT Manager
Blunt White	Member, Board of Finance
Bob Tabor	Board of Police Commissioners
Bill King	Board of Education Operations Manager
David Rathburn	Planning & Zoning Commission
Marsha Standish	Director of Assessment
Leanne Theodore	Director of Human Services
Jason Vincent	Director of Planning

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 ADOPTED BUDGET**

LINE #	CAPITAL IMPROVEMENTS	2015-2016 ADOPTED BUDGET	2015-2016 REVISED BUDGET	2015-2016 ACTUAL EXPENDED	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2017-2018 ADOPTED BUDGET	2017-2018 REVISED BUDGET	2018-2019 ADOPTED BUDGET
1	Capital Improvements Budget - Town	1,070,517	1,399,517	1,399,517	1,876,544	2,097,342	2,605,005	2,928,205	2,494,187
2	LESS: Revenue Offsets	(109,956)	(109,956)	(109,956)	(110,944)	(110,944)	(494,680)	(494,680)	(863,525)
3	Net Town CIP Appropriation	960,561	1,289,561	1,289,561	1,765,600	1,986,398	2,110,325	2,433,525	1,630,662
4	Capital Improvements Budget - Public Schools	500,000	500,000	500,000	1,054,680	1,054,680	1,076,401	1,076,401	879,402
5	LESS: Revenue Offsets	-	-	-	-	-	(151,941)	(151,941)	-
6	Net Public School CIP Appropriation	500,000	500,000	500,000	1,054,680	1,054,680	924,460	924,460	879,402
7	TOTAL CIP EXPENDITURES FOR GENERAL GOVERNMENT AND PUBLIC SCHOOLS	1,570,517	1,899,517	1,899,517	2,931,224	3,152,022	3,681,406	4,004,606	3,373,589
8	TOTAL REVENUE OFFSETS-TOWN & BOE	(109,956)	(109,956)	(109,956)	(110,944)	(110,944)	(646,621)	(646,621)	(863,525)
9	TOTAL CIP APPROPRIATION FOR GENERAL GOVERNMENT AND PUBLIC SCHOOLS	1,460,561	1,789,561	1,789,561	2,820,280	3,041,078	3,034,785	3,357,985	2,510,064

TOWN OF STONINGTON
SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT
KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE
2018-2019 ADOPTED BUDGET

LINE #	Expenditure Classification	Dept.	CIP Comm	BOS Priority	FUNDED Fiscal Year 2015-16	FUNDED Fiscal Year 2016-17	FUNDED Fiscal Year 2016-17	FUNDED Fiscal Year 2017-18	FUNDED Fiscal Year 2017-18	FUNDED Fiscal Year 2018-19	Fiscal Year 2019-20	Fiscal Year 2020-21	Fiscal Year 2021-22	Fiscal Year 2022-23
	GENERAL OPERATIONS													
1	Townwide Computer Upgrade	A	A	A	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000
2	Orthophotography/Planimetric Updates	A	A	A	1,000	7,500	7,500	15,000	15,000	15,000	15,000	15,000	15,000	15,000
3	Network Intrusion Detection				20,000	20,000	20,000	20,000	20,000	-	-	-	-	-
4	Integrated Document Management	C	C	C	-	-	-	1	1	-	-	-	-	-
5	Nova Time System Upgrade	B	B	B	-	-	-	-	-	1	-	-	-	-
6	TOTAL GENERAL OPERATIONS				86,000	92,500	92,500	100,001	100,001	80,001	80,000	80,000	80,000	80,000
	POLICE SERVICES													
7	Fleet Upgrade - Leasing Program - PV of Four New Vehicles	A	A	A	-	-	-	-	-	120,000	160,000	165,000	165,000	165,000
8	Offset: Proceeds from Capital Lease				-	-	-	-	-	(120,000)	(160,000)	(165,000)	(165,000)	(165,000)
9	Capital Lease Payments				50,000	100,000	100,000	151,500	151,500	132,000	155,000	160,000	160,000	160,000
10	Fleet Upgrade - Purchasing Program - PV of Four New Vehicles				-	-	-	-	-	28,000	-	-	-	-
11	Total Net Cost: Fleet Upgrade Expense				50,000	100,000	100,000	151,500	151,500	160,000	155,000	160,000	160,000	160,000
12	Technology Upgrade / Communication Equipment Upgrade	A	A	A	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
13	Public Information Message Board				1	-	-	-	-	-	-	-	-	-
14	MDT Replacement	B	B	B	17,000	-	-	19,000	19,000	-	19,000	-	19,000	-
15	Surveillance Cameras Program	B	A	A	15,000	15,000	15,000	15,000	15,000	10,000	-	10,000	-	10,000
16	UPS Station Upgrade/Replacement				-	-	-	30,000	30,000	-	-	-	-	-
17	Radio System Replacement	A	A	A	-	350,000	350,000	350,000	585,000	363,048	-	-	-	-
18	Police Dept. Main Air Conditioning Units				-	60,000	60,000	-	-	-	-	-	-	-
19	Fuel Management System				-	14,000	14,000	-	-	-	-	-	-	-
20	Police Officer Bullet Proof Vest Replacement				-	-	-	-	-	-	34,000	-	-	-
21	Emergency Operations Center Generator Replacement	B	B	B	-	-	-	-	-	105,000	-	-	-	-
22	Offset: State/Federal Grants									(15,000)				
23	Total Net Cost: Generator Replacement									90,000				
24	Police Facility Internal Camera System Replacement	A	B	B	-	-	-	-	-	1	-	-	-	-
25	License Plate Reader	C	C	C	-	-	-	-	-	-	30,000	-	-	-
26	Boiler Repair/Replacement				-	-	-	45,000	45,000	-	-	-	-	-
27	TOTAL POLICE SERVICES				102,001	559,000	559,000	630,500	865,500	643,049	258,000	190,000	199,000	190,000
	ASSESSOR'S DEPARTMENT													
28	Town Revaluation	A	A	A	70,000	70,000	70,000	70,000	70,000	85,000	70,000	70,000	70,000	70,000
29	TOTAL ASSESSOR'S DEPARTMENT				70,000	70,000	70,000	70,000	70,000	85,000	70,000	70,000	70,000	70,000
	PUBLIC WORKS: HIGHWAY													
30	LOCIP - Capital Improvement Expenditures				110,944	110,944	110,944	-	-	-	-	-	-	-
31	Repair of Mystic Middle School Roof				250,000	250,000	250,000	-	-	-	-	-	-	-
32	Drainage Town wide	A	A	A	12,500	-	-	30,000	30,000	20,000	20,000	20,000	20,000	20,000
33	Reclaim & Pave Hewitt Rd				25,000	150,000	150,000	-	-	-	-	-	-	-
34	Roadway Safety-Guide Rail				30,000	30,000	30,000	-	-	-	-	-	-	-
35	Highway Equipment - Leasing Program - PV of Equipment	A	A	A	-	-	-	-	-	109,242	-	-	-	-
36	Offset: Proceeds from Capital Lease				-	-	-	-	-	(109,242)	-	-	-	-
37	Capital Lease Payments				179,000	199,100	199,100	275,200	275,200	250,000	298,000	192,488	125,405	70,220
38	Highway Equipment - Purchase	A	A	A	-	-	95,519	193,300	193,300	56,182	422,573	427,561	428,604	425,000
39	Total Net Cost: Highway Equipment				179,000	199,100	294,619	468,500	468,500	306,182	720,573	620,049	554,009	495,220
40	Artificial Turf Replacement	A	A	A	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000

TOWN OF STONINGTON
SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT
KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE
2018-2019 ADOPTED BUDGET

LINE #	Expenditure Classification	Dept.	CIP Comm	BOS Priority	FUNDED REVISED Fiscal Year 2015-16	FUNDED ADOPTED Fiscal Year 2016-17	FUNDED REVISED Fiscal Year 2016-17	FUNDED ADOPTED Fiscal Year 2017-18	FUNDED REVISED Fiscal Year 2017-18	FUNDED ADOPTED Fiscal Year 2018-19	Fiscal Year 2019-20	Fiscal Year 2020-21	Fiscal Year 2021-22	Fiscal Year 2022-23
41	S Broad Street Sidewalk				40,000	-	-	-	-	-	-	-	-	-
42	Mistuxet Sidewalks				1	-	-	-	-	-	-	-	-	-
43	ADA Public Works Transition Plan	A	A	A	-	-	-	50,000	50,000	25,000	25,000	25,000	25,000	25,000
44	Athletic Fields ADA Accessibility-Phase I				50,000	-	-	-	-	-	-	-	-	-
45	Athletic Fields ADA Accessibility-Phase II				-	-	-	-	-	-	-	-	-	-
46	Playground Safety	A	A	A	-	-	-	25,000	25,000	20,000	10,000	-	-	-
47	Town Hall Restroom Floor Replacement	C	B	A	-	-	-	-	-	15,000	-	-	-	-
48	Town Hall Exterior Painting	C	B	B	-	-	-	-	-	-	20,000	30,000	30,000	30,000
49	Lg Vehicle Overhead & Undercarriage Wash System				30,000	-	-	-	-	-	-	-	-	-
50	Townwide Planting				5,000	-	-	-	-	-	-	-	-	-
51	Roads Rehabilitation Projects/Pavement Management	A	A	A		300,000	300,000	450,000	450,000	690,000	650,000	650,000	650,000	650,000
52	Offset: State LOCIP Grant									-	-	-	-	-
53	Total Net Cost: Road Rehab Projects									690,000	650,000	650,000	650,000	650,000
54	Underground Storage Tank Replacement	A	A	A		40,000	40,000	180,000	180,000	260,000	-	-	-	-
55	Mystic River Park Rest Rooms				-	-	-	37,500	37,500	-	-	-	-	-
56	Town Hall Parking Lot Replacement	B	B	B	-	-	-	-	-	-	10,000	50,000	50,000	50,000
57	DPW Equipment Protection Facility	B	B	B	-	-	-	-	-	-	50,000	500,000	500,000	-
58	Human Services HVAC Replacement	A	B	A	-	-	-	-	-	10,000	-	-	-	-
59	Drainage Meadow Ave./Bayview						65,279	-	-	-	-	-	-	-
60	TOTAL PUBLIC WORKS: HIGHWAY				762,445	1,110,044	1,270,842	1,271,000	1,271,000	1,376,182	1,535,573	1,925,049	1,859,009	1,300,220
	PUBLIC WORKS: ENGINEERING													
61	North Stonington Road Bridge (CTDOT Brdg #058001)				-	-	-	497,555	497,555	-	-	-	-	-
62	Offset: Federal Local Bridge Program Grant (CTDOT Bridge				-	-	-	(298,777)	(298,777)	-	-	-	-	-
63	Total Net Cost: No. Stonington Bridge Project				-	-	-	198,778	198,778	-	-	-	-	-
64	Pawcatuck Pumhouse: Roof replacement & Masonry repair	A	A	A	-	-	-	50,000	50,000	1	50,000	-	-	-
65	South Anguilla Road Bridge (CTDOT Brdg #04790)	A	A	A	-	-	-	40,000	40,000	50,000	100,000	100,000		
66	Offset: Federal Local Bridge Program Grant (CTDOT Bridge #04790)							(31,360)	(31,360)	(640)	(100,000)	(100,000)		
67	Total Net Cost: So. Anquilla Bridge Project							8,640	8,640	49,360	-	-	-	-
68	Stillman Ave Bridge (CTDOT Brdg #04158)	B	B	B	-	-	-	1	1	-	50,000	50,000	50,000	160,000
69	Offset: State/Federal Grants				-	-	-	-	-	-	-	-	-	-
70	Total Net Cost: Stillman Avenue Bridge				-	-	-	1	1	-	50,000	50,000	50,000	160,000
71	Washington Street Drainage Improvements	B	B	B	-	-	-	-	-	50,000	50,000	40,000	-	5,000
72	West Vine St Pond Flooding Study				-	-	-	-	-	-	-	-	-	-
73	West Vine St Pond Vegetation Removal				-	-	-	-	-	-	-	-	-	-
74	Lantern Hill Bridge Project				329,000	-	-	-	-	-	-	-	-	-
75	Climate Change Impact Study				5,000			-	-	-	-	-	-	-
76	Meadow Avenue/Bayview Drainage Project				-	-	-	-	88,200					
77	TOTAL PUBLIC WORKS: ENGINEERING				334,000	-	-	257,419	345,619	99,361	150,000	90,000	50,000	165,000
	WPCA													
78	New Vehicle	B	C	C	-	-	-	-	-	-	-	-	-	-
79	Offset: Trade In Allowance				-	-	-	-	-	-	-	-	-	-
80	Total : New Vehicle				-	-	-	-	-	-	-	-	-	-
81	I & I identification and removal	B	B	B	-	-	-	-	-	1	50,000	50,000	-	-
82	WPCA Facility Roof Repairs	B	B	B	-	-	-	-	-	15,000	35,000	-	-	-
83	TOTAL WPCA				-	-	-	-	-	15,001	85,000	50,000	-	-

TOWN OF STONINGTON
SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT
KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE
2018-2019 ADOPTED BUDGET

LINE #	Expenditure Classification	Dept.	CIP Comm	BOS Priority	FUNDED Fiscal Year 2015-16	FUNDED Fiscal Year 2016-17	FUNDED Fiscal Year 2016-17	FUNDED Fiscal Year 2017-18	FUNDED Fiscal Year 2017-18	FUNDED Fiscal Year 2018-19	Fiscal Year 2019-20	Fiscal Year 2020-21	Fiscal Year 2021-22	Fiscal Year 2022-23
	SOLID WASTE													
84	Ford F250 Pickup Truck				1	-	-	-	-	-	-	-	-	-
85	Front Wheel Loader	D	D	D	-	-	-	-	-	-	-	-	-	25,000
86	Foam Filled Tires	C	C	C	-	-	-	-	-	-	-	5,000	5,000	5,000
87	Roll-Off Truck	A	A	A	-	-	-	34,000	34,000	34,000	34,000	34,000	-	-
88	TOTAL SOLID WASTE				1	-	-	34,000	34,000	34,000	34,000	39,000	5,000	30,000
	BUILDING DEPARTMENT													
89	Vehicle For Building Official	C	C	C	-	-	-	-	-	-	-	-	-	-
90	Vehicle For Assistant Building Official				-	-	-	30,000	30,000	-	-	-	-	-
91	TOTAL BUILDING DEPARTMENT				-	-	-	30,000	30,000	-	-	-	-	-
	PLANNING DEPARTMENT													
92	Bicycling and Walking Plan/Greenway Way Plan	E	E	E	-	-	-	-	-	-	20,000	-	-	-
93	Community Branding	E	E	E	-	-	-	-	-	-	20,000	-	-	-
94	Community Information Signs	E	E	E	-	-	-	-	-	-	20,000	20,000	-	-
95	Community Meeting Room/Leased Space	C	C	C	-	-	-	-	-	-	30,000	30,000	30,000	30,000
96	Community/Tourism Wayfinding Signs	E	E	E	-	-	-	-	-	-	80,000	40,000	-	-
97	Comprehensive Plan Update	D	C	C	-	-	-	-	-	-	50,000	-	-	-
98	Town Owned Facilities/Operations Plan	E	E	E	-	-	-	-	-	-	150,000	-	-	-
99	Town Wide Cultural/Historic Resources Inventory	E	E	E	-	-	-	-	-	-	50,000	25,000	-	-
100	Sea Level/Coastal Adaptation Program	E	C	C	-	-	-	-	-	-	100,000	100,000	100,000	100,000
101	Customer Relationship Management	E	E	E	-	-	-	-	-	-	-	-	-	-
102	Coogan Blvd Master Plan / Streetscape	E	C	C	-	-	-	-	-	-	400,000	400,000	200,000	-
103	Coogan Blvd Wayfinding Project	E	E	E	-	-	-	-	-	-	220,000	-	-	-
104	Mystic Streetscape	E	E	E	-	-	-	-	-	-	1,100,000	1,100,000	1,100,000	-
105	Old Mystic Streetscape	E	E	E	-	-	-	-	-	-	800,000	800,000	-	-
106	Pawcatuck Waterline Loop				-	-	-	50,000	50,000	-	-	-	-	-
107	Pawcatuck Streetscape - Route 1	C	B	B	-	-	-	-	-	-	1,000,000	1,000,000	-	-
108	Pawcatuck Streetscape - Route 2	C	C	C	-	-	-	-	-	-	1,100,000	1,100,000	1,100,000	-
109	Pawcatuck River Greenway	E	E	E	-	-	-	-	-	-	600,000	600,000	500,000	-
110	Pawcatuck River Pedestrian Bridge	E	E	E	-	-	-	-	-	-	500,000	500,000	350,000	-
111	Pawcatuck Hurricane Barrier Study	A	A	A	-	-	-	50,000	50,000	20,000	-	-	-	-
112	Streetlight Upgrades	C	B	B	-	-	-	-	-	30,000	-	-	-	-
113	Stillman Ave Mill Brownfield Remediation	E	E	E	-	-	-	-	-	-	500,000	500,000	100,000	-
114	Stonington Gateway Project	E	E	E	-	-	-	-	-	-	-	-	-	-
115	Inspection Vehicle	C	C	C	-	-	-	-	-	-	6,000	6,000	6,000	6,000
116	File Retention	C	C	C	-	-	-	-	-	-	125,000	-	-	-
117	Office Security	D	C	C	-	-	-	-	-	-	-	-	-	-
118	Elihu Island Safe Crossing	C	C	C	-	-	-	-	-	-	400,000	400,000	400,000	111,000
119	Offset: Federal/State Grants				-	-	-	-	-	-	(400,000)	(400,000)	(400,000)	(111,000)
120	Total Safe Crossing Cost				-	-	-	-	-	-	-	-	-	-
121	Mystic Parking Plan	E	E	E	-	-	-	-	-	-	250,000	250,000	-	-
122	TOTAL PLANNING DEPARTMENT				-	-	-	100,000	100,000	50,000	7,121,000	6,471,000	3,486,000	136,000
123	TOTAL GENERAL GOVERNMENT				1,354,447	1,831,544	1,992,342	2,492,920	2,816,120	2,382,594	9,333,573	8,915,049	5,749,009	1,971,220

TOWN OF STONINGTON
SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT
KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE
2018-2019 ADOPTED BUDGET

LINE #	Expenditure Classification	Dept.	CIP Comm	BOS Priority	FUNDED REVISED Fiscal Year 2015-16	FUNDED ADOPTED Fiscal Year 2016-17	FUNDED REVISED Fiscal Year 2016-17	FUNDED ADOPTED Fiscal Year 2017-18	FUNDED REVISED Fiscal Year 2017-18	FUNDED ADOPTED Fiscal Year 2018-19	Fiscal Year 2019-20	Fiscal Year 2020-21	Fiscal Year 2021-22	Fiscal Year 2022-23
	OUTSIDE AGENCIES													
124	Stonington Como-Floor Tile Replacement				10,070	-	-	-	-	-	-	-	-	-
125	Stonington Como-Safety, Security & Handicapped Access				-	45,000	45,000	-	-	-	-	-	-	-
126	Stonington Como - Kitchen Health & Safety Code Upgrades				-	-	-	22,585	22,585	-	-	-	-	-
127	Stonington Como- Thrift Shop Door Replacement	B	B	B	-	-	-	-	-	16,905	-	-	-	-
128	Offset: Como Funds				-	-	-	-	-	(1,500)	-	-	-	-
129	Total Net Cost: Door Replacement Cost				-	-	-	-	-	15,405	-	-	-	-
130	Stonington Ambulance Corp - Second Floor Remodel				-	-	-	39,500	39,500	-	-	-	-	-
131	Stonington Ambulance Corp - 1st Floor Remodel	C	C	B						10,000				
132	Ocean Community YMCA - Renovation/Expansion/Parking	B	A	A	-	-	-	50,000	50,000	10,000	-	-	-	-
133	Public Restrooms at Town Dock				5,000	-	-	-	-	-	-	-	-	-
134	PNC-Generator				30,000		60,000	-	-	-	-	-	-	-
135	PNC- Carpeting & Bathroom Tiles	C	C	B						11,188				
136	Stonington Free Library- ADA Compliance	B	B	B						50,000	140,000			
137	Stonington Historical - Lighthouse Restoration	B	C	C						-	150,000			
138	Westerly Ambulance Corp	C	B	B						15,000	-			
139	Pine Point School (Request withdrawn)	B	C	X						-	-			
140	TOTAL OUTSIDE AGENCIES				45,070	45,000	105,000	112,085	112,085	111,593	290,000	-	-	-
141	TOTAL GENERAL GOVERNMENT & OUTSIDE AGENCIES CIP EXPENDITURE BUDGET				1,399,517	1,876,544	2,097,342	2,605,005	2,928,205	2,494,187	9,623,573	8,915,049	5,749,009	1,971,220
	LESS: OTHER ANTICIPATED REVENUE SOURCES													
142	State LOCIP Grant				(109,956)	(110,944)	(110,944)	(201,180)	(201,180)	(313,525)	-	-	-	-
143	Federal Local Bridge Program Grant (CTDOT Bridge #058001)				-	-	-	-	-	-	-	-	-	-
144	Federal Local Bridge Program Grant (CTDOT Bridge #04790)				-	-	-	-	-	-	-	-	-	-
145	Reappropriation of CIP Fund Balance for Defunct Bridge Projects				-	-	-	(186,000)	(186,000)	(550,000)	-	-	-	-
146	SNEFLA Contribution Towards Town Dock Oil Tank Replacement.				-	-	-	(107,500)	(107,500)	-	-	-	-	-
147	TOTAL OTHER REVENUE AND EXPENDITURE OFFSETS				(109,956)	(110,944)	(110,944)	(494,680)	(494,680)	(863,525)	-	-	-	-
148	TOTAL NET APPROPRIATION FOR GENERAL GOVERNMENT & OUTSIDE AGENCIES FROM GENERAL FUND				1,289,561	1,765,600	1,986,398	2,110,325	2,433,525	1,630,662	9,623,573	8,915,049	5,749,009	1,971,220

TOWN OF STONINGTON
SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT
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2018-2019 ADOPTED BUDGET

LINE #	Expenditure Classification	Dept.	CIP Comm	BOS Priority	FUNDED Fiscal Year 2015-16	FUNDED Fiscal Year 2016-17	FUNDED Fiscal Year 2016-17	FUNDED Fiscal Year 2017-18	FUNDED Fiscal Year 2017-18	FUNDED Fiscal Year 2018-19	Fiscal Year 2019-20	Fiscal Year 2020-21	Fiscal Year 2021-22	Fiscal Year 2022-23
STONINGTON PUBLIC SCHOOLS														
149	BOE Computer Lease - Apple/HP/Network	A			90,000	365,000	365,000	410,000	410,000	410,000	465,000	465,000	480,000	480,000
150	BOE Computer Purchase One to One	B			-	-	-	-	-	50,000	145,000	145,000	145,000	145,000
151	BOE Purchase - One Time Network Additions					323,250	323,250	-	-	-	-	-	-	-
152	BOE Computer Lease - APPLE INC -Lease				150,000	-	-	-	-	-	-	-	-	-
153	District Phone System - Lease	A			60,000	60,000	60,000	60,000	60,000	30,000	30,000	30,000	30,000	30,000
154	Roof Repairs District Wide				-	1	1	-	-	-	-	-	-	-
155	Technology Infrastructure (Partial lease) Districtwide				105,000	-	-	-	-	-	-	-	-	-
156	Install Security System & Cameras - District Wide	B			-	1	1	16,000	16,000	20,000	50,000	25,000	25,000	25,000
157	Elevator Shaft Replacement (Lined Shaft) PMS	B			-	1	1	1	1	1	39,999	-	-	-
158	Pavement Crack Sealing and Coating (SHS)	B			-	1	1	-	-	55,000	30,000	30,000	20,000	20,000
159	Roof Ladders and Cables - SHS	B			-	1	1	-	-	35,000	-	-	-	-
160	Classroom Blind/Shade Replacement - District				-	1	1	-	-	-	-	-	-	-
161	Athletic Field Repair - Baseball Turf Repair SHS	B			20,000	-	-	25,000	25,000	25,000	-	-	-	-
162	Tiling/Carpeting - District	B			-	1	1	-	-	15,000	20,000	20,000	20,000	20,000
163	Major Equipment Replacement	C			-	-	-	-	-	-	15,000	-	15,000	-
164	Asbestos Abatement & Tiling rooms - DMS /WBS				30,000	-	-	-	-	-	-	-	-	-
165	Additional Parking - WVS				-	-	-	-	-	-	-	-	-	-
166	Additional Parking-Lower Area - DMS				-	-	-	-	-	-	-	-	-	-
167	Additional Parking - MMS	C			-	-	-	-	-	-	210,000	-	-	-
168	Exterior & Interior Lighting - PMS	C			-	1	1	-	-	-	-	-	110,000	-
169	Replace Maintenance truck - District	C			-	1	1	30,000	30,000	-	17,000	17,000	17,000	17,000
170	Track Replacement/Repair - SHS	C			-	-	-	-	-	-	55,000	-	-	-
171	Network Stand alone security system - SHS				-	1	1	-	-	-	-	-	-	-
172	Replace Printer Badge - District				-	-	-	-	-	-	-	-	-	-
173	Replace Exterior & Interior Lighting - MMS	C			-	1	1	-	-	-	60,000	50,000	-	-
174	Replace Student lockers in Basement - MMS				-	-	-	-	-	-	-	-	-	-
175	Replace Fire Alarm System with code buttons MMS	B			-	1	1	78,000	78,000	-	-	-	-	-
176	Replace Fire Alarm System with code buttons SHS	B			-	1	1	73,000	73,000	-	-	-	-	-
177	Replace Plumbing Fixtures - District	C			-	-	-	-	-	-	-	50,000	-	-
178	Minivan for SPED	C			30,000	32,000	32,000	32,000	32,000	-	-	-	34,000	34,000
179	Classroom Furniture - District	B			-	-	-	-	-	10,000	20,000	20,000	20,000	20,000
180	Replace aerial lift (Reach Gyms/Auditoriums) - District				15,000	-	-	-	-	-	-	-	-	-
181	Air Conditioning for GYM wing - SHS	C			-	-	-	-	-	-	-	-	-	125,000
182	BOE Portable Classrooms - Lease (4 Requested) WVS	A			-	44,400	44,400	44,400	44,400	34,400	-	-	-	-
183	Replace Underground Storage Tanks	B			-	150,000	150,000	100,000	100,000	1	-	100,000	100,000	-
184	Replace Hot water System SHS				-	-	-	60,000	60,000	-	-	-	-	-
185	Ductless A/C & Heating w/WI-FI Control MMS	C			-	-	-	-	-	-	290,000	-	-	-
186	H2O Boost Pump				-	15,000	15,000	-	-	-	-	-	-	-
187	Baseboard Heat Science Rooms	C			-	1	1	-	-	-	10,000	-	-	-
188	Replace Condenser Coils in Two RTUS - SHS	B			-	1	1	66,000	66,000	160,000	-	-	-	-
189	AED Replacements	B			-	-	-	12,000	12,000	15,000	-	-	-	-
190	Elevator Replacement - MMS				-	-	-	-	-	-	-	-	-	-
191	Gym Pads on Walls	C			-	-	-	-	-	-	-	30,000	-	-
192	Sound Panels for Cafeteria				-	-	-	-	-	-	-	-	-	-
193	Replace Two RTUS Piping Prior to Roof Replacement				-	1	1	-	-	-	-	-	-	-

TOWN OF STONINGTON
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2018-2019 ADOPTED BUDGET

					FUNDED	FUNDED	FUNDED	FUNDED	FUNDED					
LINE #	Expenditure Classification	Dept.	CIP Comm	BOS Priority	REVISED Fiscal Year 2015-16	ADOPTED Fiscal Year 2016-17	REVISED Fiscal Year 2016-17	ADOPTED Fiscal Year 2017-18	REVISED Fiscal Year 2017-18	ADOPTED Fiscal Year 2018-19	Fiscal Year 2019-20	Fiscal Year 2020-21	Fiscal Year 2021-22	Fiscal Year 2022-23
194	Replace Handicap Lift to Music Room				-	55,000	55,000	-	-	-	-	-	-	-
195	Construct Wall for Access to Office only - MMS	C			-	1	1	-	-	-	42,000	-	-	-
196	Construct Wall for Access to Office only - PMS	C			-	1	1	-	-	-	-	38,000	-	-
197	Install 31 Code Lockdown Buttons & Strobe Lights - PMS	C			-	1	1	-	-	-	-	32,000	-	-
198	Install 43 Code Lockdown Buttons MMS	C			-	1	1	-	-	-	44,000	-	-	-
199	Install Code Lockdown Buttons SHS	C			-	1	1	-	-	-	68,000	-	-	-
200	Install Fencing for Broached Areas				-	1	1	-	-	-	-	-	-	-
201	Install Safety Film on Glass - MMS				-	1	1	21,000	21,000	-	-	-	-	-
202	Install Safety Film on Glass - PMS				-	1	1	49,000	49,000	-	-	-	-	-
203	Install Strobe Lights in Areas of Assembly SHS				-	10,000	10,000	-	-	-	-	-	-	-
204	Replace Locksets for Consistency PMS				-	1	1	-	-	-	-	20,000	-	-
205	Replace Damaged Light Poles SHS	B			-	1	1	-	-	20,000	-	-	-	-
206	Replace Major equipment Mower and Groomer District				-	1	1	-	-	-	-	-	-	-
207	Increase Electric Capacity MMS	C			-	1	1	-	-	-	75,000	-	-	-
208	Increase Electric Capacity PMS	C			-	1	1	-	-	-	-	75,000	-	-
209	Steamer Kettle for Kitchen - MMS	C			-	1	1	-	-	-	-	20,000	-	-
210	Bleachers to Increase Seating Capacity - PMS	D			-	-	-	-	-	-	-	-	-	10,000
211	PCB Air Monitoring For Elementary Schools	C			-	-	-	-	-	-	50,000	50,000	50,000	50,000
212	Cafeteria Tables - MMS	C			-	-	-	-	-	-	-	34,000	-	-
213	TOTAL PUBLIC SCHOOLS CIP EXPENDITURE BUDGET				500,000	1,054,680	1,054,680	1,076,401	1,076,401	879,402	1,735,999	1,251,000	1,066,000	976,000
	LESS: PUBLIC SCHOOLS OTHER ANTICIPATED REVENUE SOURCES													
214	State & Federal Grants				-	-	-	-	-	-	-	-	-	-
215	Reappropriation of CIP Fund Balance for Defunct BOE Projects				-	-	-	(151,941)	(151,941)	-	-	-	-	-
216	TOTAL OTHER PUBLIC SCHOOL REVENUE AND EXPENDITURE OFFSETS				-	-	-	(151,941)	(151,941)	-	-	-	-	-
217	TOTAL NET APPROPRIATION FOR PUBLIC SCHOOLS CIP FROM GENERAL FUND				500,000	1,054,680	1,054,680	924,460	924,460	879,402	1,735,999	1,251,000	1,066,000	976,000
218	TOTAL NET APPROPRIATION FOR ALL CIP PROJECTS FROM GENERAL FUND				1,789,561	2,820,280	3,041,078	3,034,785	3,357,985	2,510,064	11,359,572	10,166,049	6,815,009	2,947,220