

TOWN OF STONINGTON, CONNECTICUT



RECOMMENDED BUDGET

For the Fiscal Year July 1, 2018 – June 30, 2019

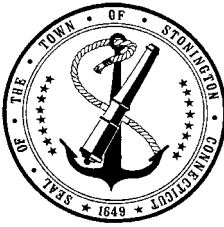
**The following will be presented at a Public Hearing on
Wednesday, April 11, 2018**

**TOWN OF STONINGTON
TABLE OF CONTENTS
2018-2019 PROPOSED BUDGET**

| | <u>PAGE</u> |
|---|--------------------|
| BUDGET MESSAGE | 1 |
| <u>INTRODUCTION</u> | |
| Budget Calendar | 8 |
| Town Information & Demographics | 9 |
| Building Permits | 15 |
| Top Ten Taxpayers | 16 |
| Principal Officials | 17 |
| Organization Chart | 18 |
| Revenue/Expenditure Pie Charts | 19 |
| Fund Balance History | 21 |
| Mill Rate Calculation | 22 |
| Mill Rate Impact Summary | 23 |
| Revenue Summary | 24 |
| Expenditure Summary | 26 |
| <u>FIRST SELECTMAN</u> | |
| Office of Selectman | 37 |
| Programs & Agencies | 37 |
| Waterfront Commission | 38 |
| Pawcatuck River Harbor Management | 38 |
| Shellfish Commission | 38 |
| Economic Development Commission | 38 |
| Emergency Management | 39 |
| Elections | 39 |
| Town Clerk | 40 |
| Town Meeting & Referenda | 40 |
| Payments to Other Civil Divisions | 40 |
| <u>DEPARTMENT OF ADMINISTRATIVE SERVICES</u> | |
| Administrative Services | 42 |
| Information Systems | 43 |
| Human Resources | 44 |
| Health Officer and Sanitarian | 45 |
| Community Development | 45 |
| <u>DEPARTMENT OF ASSESSMENT</u> | |
| Assessor's Office | 50 |
| Board of Assessment Appeals | 50 |

**TOWN OF STONINGTON
TABLE OF CONTENTS
2018-2019 PROPOSED BUDGET**

| | <u>PAGE</u> |
|--|--------------------|
| <u>DEPARTMENT OF FINANCE</u> | |
| Finance Office | 54 |
| Treasurer | 54 |
| Tax Collector | 55 |
| Board of Finance | 56 |
| Risk Management | 56 |
| DEBT SERVICE | 59 |
| <u>DEPARTMENT OF PLANNING</u> | |
| Planning and Land Use | 62 |
| Planning & Zoning Commission | 63 |
| Zoning Board of Appeals | 63 |
| Conservation Commission | 63 |
| Inland Wetlands Commission | 63 |
| Climate Change Task Force | 63 |
| <u>DEPARTMENT OF PUBLIC WORKS</u> | |
| Highway | 66 |
| Solid Waste | 70 |
| Engineering Services/ Building Operations | 74 |
| Building Official | 77 |
| Water Pollution Control Authority (WPCA) | 81 |
| DEPARTMENT OF POLICE SERVICES | 84 |
| <u>DEPARTMENT OF HUMAN SERVICES</u> | |
| Human Services | 88 |
| Commission on Aging | 88 |
| Recreation | 89 |
| Housing Authority | 89 |
| Libraries | 89 |
| Outside Agencies | 90 |
| Ambulances & Fire Services | 90 |
| BOARD OF EDUCATION | 92 |
| CAPITAL IMPROVEMENT PROGRAM (CIP) | 109 |



TOWN OF STONINGTON

SELECTMAN'S OFFICE
ROB SIMMONS
FIRST SELECTMAN

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2018-2019 ANNUAL BUDGET MESSAGE

A budget is not just a list of numbers – it is a fiscal roadmap that reflects the policy objectives and requirements of the coming fiscal year and beyond.

In accordance with Chapter IX, Section 9-1, of the Stonington Town Charter, the First Selectman is required to present to the Board of Finance and Selectmen an itemized annual operating budget. Paragraph B-1 of the same Charter asks the First Selectman for a “budget message highlighting the important features of the budget plan” including among other things any major changes from the current fiscal year in financial policies, expenditures and revenues, and the reasons for such changes.

Before getting into the details of the budget plan, it is appropriate to mention the hard work and diligence of our Board of Finance over the years. The dedication of former Chairmen Glenn Frishman and Bryan Bentz as well as the appointment of long-serving Member June Strunk as current Chair attest to the unique collaborative and non-partisan workings of this important Board. It is also worth noting that the newer members of the current Board of Finance – Tim O’ Brien, Michael Fauerbach, Blunt White, Lynn Young and Danielle Chesebrough – have demonstrated a professionalism which is remarkable. The Town of Stonington is lucky to have such a Board.

When we think of a budget we often get distracted by columns of figures. There is a tendency to do what we can to keep the numbers down relative to the previous year. This is a very natural response especially when times are tough. Our taxpaying constituents deserve the best we can deliver which often goes to the bottom line. But it is also true that a budget is a monetary reflection of the public policies which we embrace. We want good schools. We want good roads and bridges. We want our fellow citizens to feel safe which means we want a good police force, fire departments and emergency services. We want the best people we can find to serve our wonderful town – and all this costs money. So we have to look beyond the simple expenditures to see the policies they reflect and the return on investment which we hope will occur in the coming fiscal year.

As well, it is worth noting that one year ago The Westerly Sun published an editorial titled “Budgets Aren’t Meant to Harm.” This is an important consideration when we look at the impact of Connecticut’s fiscal policies on towns and cities across the state. It is hard to believe that the state reneged on some of its promises made in the context of the Fiscal Year [FY] 2016-2017 Budget; but they did. And we experienced cuts of up to \$250,000. It is equally unheard of that we continue NOT to know what we are getting in FY 2017-2018. Just this February the Commissioner of Transportation cancelled all Town Aid to Roads [TAR] and Local Capital Improvement [LoCIP] Funds. And the Governor announced that Stonington would have a 73% cut in municipal aid on FY 2018-2019. So, when it is said that “budgets are not meant to harm” we have to understand that the current extreme uncertainty in the state budget process is harmful; and at a local level we must make every effort to work together thoughtfully and collaboratively to minimize the harm.

MAJOR CHANGES IN EXPENDITURES. The largest and most significant change we will encounter in the next budget cycle is the bonding relative to the renovation of the Deans Mill and West Vine Street Schools. In what is the largest bonding project in town history, we expect to spend over \$50 million town dollars. We are fortunate that the state of Connecticut has chosen to reimburse us at a 32% discount rate rather than 25% as originally anticipated. This is a very positive development considering that several neighboring towns have received lower than promised rates and some are finding their school construction projects in deep crisis. But the cost of these two projects will certainly increase debt

service as a portion of the budget in coming years even though our excellent AA1 bond rating provides a favorable rate of interest.

A second issue regarding the school system is the decision by the Board of Education to close the Pawcatuck Middle School and consolidate the middle school students in what has been renamed the Stonington Middle School building on Mistuxet Road. It has been reported that the consolidations could save as much as \$800,000 the first year by reducing administrative, custodial and clerical positions. Conversely, the costs of expanding the Mystic Middle School and converting the Pawcatuck Middle School to other uses would probably offset these savings. Clearly these numbers depend on decisions not yet made but may offer cost savings to the Town.

In addition to school construction, the bond service on the \$2.2 million needed to acquire and build the Mystic River Boathouse Park will also add to the cost of debt service. Like the school project, the park project promises good things to the citizens of Stonington. They will get unique and special access to the Mystic River for passive boating recreation, picnics and eventually a privately funded boathouse for the award-winning Stonington High School crew team and local rowers. This is a legacy project which will provide benefits to all our citizens for generations to come.

After school construction, there will be substantial capital costs in funding new vehicles and equipment for the Highway Department through the Capital Improvement Program appropriation. Although we are using a lease-to-purchase system for vehicle acquisition in the near term in order to spread the cost over a longer period of time, this also increases the overall cost. Anticipated costs for the Highway fleet scheduled replacements will still be more than \$1.8 million dollars over five years.

After the 2015 snow storms where our aging fleet of trucks experienced some mechanical issues it was determined that we needed a new fleet management system to ensure that we can keep our roads open to emergency services during adverse weather events. With this in mind, the Department of Public Works has instituted a new 20-year plan for vehicle acquisition and replacement. * As the aging fleet is replaced, all trucks will be equipped with a GPS capability to ensure safe and efficient deployment of the vehicles during routine and emergency operations. This new program is already paying dividends in safety, efficiency and on-road vehicle accountability.

Another long standing probable change in expenditure involves Police Radios. And while the police radio system replacement appears as a \$363,000 item in the FY 2018-2019 Capital Improvement Program, overall costs may be offset by a unique developing partnership with the Connecticut State Police.

*A copy of this report was issued in January 2018 and is available to the Board of Finance.

MAJOR CHANGES IN FINANCIAL POLICIES. An important initiative of the Board of Selectmen is the reorganization and re-alignment of Town Hall personnel and functions. Vacancies in the Planning and Human Services Departments have been filled by hiring a new Director of Planning and promoting the Human Services Manager to Director. As well, new policies are being implemented by the Department of Public Works to better manage our fleet of vehicles, schedule leaf collection and landscaping, to take the ‘politics out of paving’ with a computer based interactive road maintenance system and to provide for safer and more efficient snow plowing.

Regarding Human Services, we also believe that with a poor economy, unemployment and explosion of drug use and overdoses, the Town of Stonington cannot just stand by idly. We have an obligation to help our fellow citizens when times are tough, and a revitalized Human Services Department, working with local non-profit providers like the Stonington Community Center, the Mystic YMCA and the Pawcatuck Neighborhood Center, is doing just that.

Regarding changes in policies, in recent years the Town has purchased vehicles for several departments using a leasing agreement – rather than buying outright. This policy was adopted following years of under funding for vehicles. This came to a head in the Crouse Administration when a major snow event resulted in our calling in the National Guard for assistance. In order to avoid having that happen again, we began leasing to bring the fleet up to standard. However, there are costs to leasing and we hope to reduce this form of acquisition in the future.

MAJOR CHANGES IN REVENUES. A budget is more than expenses. It is revenue projections. About 88% of our anticipated revenue comes from the local real estate tax levy. In a good economy with a growing grand list this is a reliable source of revenue. But Stonington has had less than 1% grand list growth in recent years with total annual budget growth including capital investment projects running almost 4%. The work of our Planning staff, amendments to the Plan of Conservation and Development, proactive activities of the Economic Development Commission and the diligent work of our Planning & Zoning Commission have yielded new and exciting projects that promise to grow the grand list while maintaining the special rural character of our town.

After three years of decline, the permitting application volume has risen 11%; and the total project value under construction, approved or under consideration is estimated at \$184 million. This includes such projects as Davis-Standard Expansion, the YMCA addition, Thread Mill Housing, Prospect Place Phase II, Saint Michael's Church, Perkins Farm Campus, Masonicare Elder Care Facility, Snediker Yacht Restoration "Doris Project" and so forth.

At the same time, dedicated members of the Town Hall staff have risen to the challenge to request or facilitate grant funds from various sources as follows:

Pawcatuck Streetscape Project for \$500,000 [withdrawn by the state];

Davis-Standard grant from DECD for \$1.3 million;

Edyth K. Richmond Housing for \$1.2 million;

Route 27 Road Safety Audit;

Mystic River Boathouse Park clean-up for \$200,000;

Landfill Equipment Upgrade for \$12,000;

Clean Energy Community Bright Idea Grant of \$10,000;

DEEP Pump Out Facility for \$3,000;

CT Department of Housing Disaster Relief for \$150,000;

Town Dock South Pier for \$255,000; and

Stonington Breakwater Repair of \$155,000.

TOTAL STAFF GRANTS \$3,785,000.

Another positive development for revenues is the very excellent collection rate of 99% by the Tax Collector's Office, as well as improved motor vehicle tax collections year-over-year despite serious problems with the state Department of Motor Vehicles computer information system, are a definite bonus to the town.

Federal and State grants last year were 2.57% of the total budget but the future outlook from those sources continues to look bleak. The state previously cut \$250,000 from our Education Cost Sharing and Local Capital Improvements Project accounts in the middle of last fiscal year. More recently the Commissioner of Transportation announced that there will be no TAR or LoCIP funds for our roads and bridges. This means that the prospects for state aid in FY 2018-2019 are not good.

Now, more than ever, Stonington must address the problem of growing its own grand list and actively supporting local businesses which pay so many of our bills. On this point I am excited to announce that the Director of Assessment has declared that our grand list growth in 2017 is 4.64% -- the largest growth in a decade and the first time since 2008 that we have exceeded 1% of growth. This good news is due in part the recent reassessment and in part to our efforts to welcome new development which is compatible with the history, culture and character of our town.

CONCLUDING REMARKS. A budget is not just a list of numbers – it is a fiscal roadmap that reflects the policy objectives and obligations of the coming fiscal year and beyond. Some of these requirements reflect past practices and are easy to anticipate. Others involve future needs. And still others anticipate variables such as weather, uncertain economic conditions, declining reimbursements from the State and Federal Governments, and the vagaries of grant awards.

This has been an extraordinary budget year, due in large part to the fact that the State of Connecticut has dealt our rural and suburban towns a terrible blow in reduced municipal aid. This is just the sort of “harm” that The Westerly Sun referred to when they said that “Budgets Aren’t Meant to Harm.”

But one thing is certain. We are fortunate to have an extraordinary resource of dedicated and public spirited taxpaying citizens, volunteers, employees, clerical staff, managers and elected officials who have done their best to put “Stonington First”. The Board of Selectmen has worked closely and cooperatively with the Boards of Finance and Education, Police Department and various other Town Departments and Authorities to prudently craft the FY 2018-2019 budget to meet our needs, if not our desires, in what has been a very challenging time for us all.

Respectfully submitted,

Robert R. “Rob” Simmons, First Selectman

**TOWN OF STONINGTON
BUDGET CALENDAR
2018-2019 FISCAL YEAR**

| | |
|---|---|
| November 2017 | Budget packets to submitting departments. |
| December 8, 2017 | Itemization of Expenditures, Budget Commentary and Professional Services are sent to Finance Office. |
| December 29, 2017 | Departmental Budget Requests are compiled by the Finance Office and sent to the First Selectman |
| January 2018 | First Selectman will meet with Department Heads to review submitted budgets. First Selectman forwards his budget to the Board of Finance. |
| February 2018 - March 2018 | Board of Finance review of Departmental Budgets. |
| No later than March 1, 2018 | Board of Education Budget to First Selectman and Board of Finance. |
| March 2018 - April 2018 | Board of Finance finalizes its recommended budget for Public Hearing. |
| April 11, 2018 (Not later than the 1 st Monday in May) | Board of Finance must hold a Public Hearing on the Budget |
| April 30, 2018 (No later than the 3 rd Monday in May) | Annual Town Meeting on the Budget must be held |

THE TOWN OF STONINGTON

The Town of Stonington is located in the southeastern corner of Connecticut, bordering Rhode Island to the east, Long Island Sound to the south, Groton, Ledyard and North Stonington to the west and north. Fishers Island and Long Island can be seen to the southwest and Block Island to the southeast. The rocky shoreline has many peninsulas, islands, coves and marshes.

Stonington boasts a rare and attractive combination of seaside and semi-rural working and living sites. The Town is within two hours or less of major research and transportation centers in Boston, Providence, New Haven, Hartford and New York. Access via I-95 is minutes away. Major airports are located nearby in Groton, Hartford, Springfield, Providence and Boston. Amtrak trains are located in the Village of Mystic located within the Town of Stonington, New London and Westerly, Rhode Island.

The Town of Stonington, covering 42.7 square miles in New London County, was settled in 1649. The 2010 census population totals 18,293, with 10% residing in the Borough. Two other concentrated areas are the Pawcatuck and Mystic sections of the Town, which have 40% and 20%, respectively, of the Town's population.

The Borough of Stonington, the oldest borough in Connecticut, was incorporated in 1801. Steeped in the history of its past as a whaling port and home of the last remaining commercial fishing fleet in the State, it includes a number of large, well maintained homes of former mariners including Nathaniel Palmer.

Pawcatuck has continued its proud heritage as the home of industrial leaders such as Davis Standard Corporation, the premier supplier of plastic extrusion systems, and Yardney Technical Products, which produces batteries involved in the Trident Submarine Program, the exploration of space and the electric automobile industry.

Mystic was developed around the shipbuilding industry. Today Mystic boasts three distinct visiting areas. Historic Downtown Mystic is rich with diverse specialty shops, Mystic Seaport, and the Museum of America and the Sea, which provides an inside, look at New England's maritime heritage. Olde Mystic Village has over sixty shops set in a New England style village and Mystic Marine Life Aquarium. Old Mystic is the original community at the head of the Mystic River and Foxwoods Resort Casino is fifteen minutes north of Mystic.

Organization of the Government

The Town adopted a charter, its first, on November 7, 1989, which calls for a Town Meeting form of government. The Town Meeting acts as the legislative body. The three-member Board of Selectmen acts as the governing body for most matters with certain boards and agencies having jurisdiction over specific areas such as the Board of Finance, Water Pollution Control Authority, Board of Education, Planning and Zoning Commission and Zoning Board of Appeals. The First Selectman is the Chief Executive Officer, with an appointed Director of Administrative Services to maintain continuity of government services.

The financial administrator of the Town is the Director of Finance. The Director of Finance administers and accounts for all Town funds. The Town provides a full range of services including public safety, street maintenance and sanitation, health and human services, public parks and recreation, library, education, culture, public improvements, planning and zoning, water, sewer and general administrative services.

The Town is divided into five voting districts, and Town elections are held biennially in odd-numbered years.

Accounting System

The Town's accounting system is organized and operated on a fund basis. A fund is defined as an independent fiscal and accounting entity with a self-balancing set of accounts. The types of funds utilized by the Town are as follows: general, special revenue, capital projects, internal service, enterprise, and trust and agency. The type and number of individual funds is determined by GAAP and sound financial administration. The general fund operations are maintained on a modified accrual basis, with revenue being recognized as it becomes both measurable and available and expenditures being generally recognized when the services or goods are received and liabilities incurred. Accounting records for the Town's internal service, enterprise and nonexpendable trust funds are on the accrual basis of accounting.

The Town maintains a system of internal accounting controls to provide reasonable assurance that the books and records reflect authorized transactions of the Town. Internal accounting controls involve activities that relate to authorizing, processing, recording and reporting transactions, and include controls such as the division of key duties and responsibilities among different employees and the existence and implementation of standardized operating procedures.

Controls are designed to provide reasonable, but not absolute, assurance regarding: (1) the safeguarding of assets against loss from unauthorized use; and (2) the reliability and accuracy of financial statements. The concept of reasonable assurance recognizes that the cost of internal control should not exceed the benefits likely to be derived, and that the evaluation of cost and benefits requires estimates and judgments by management. The Town believes that its internal accounting controls adequately safeguard assets and provide reasonable assurance of proper recording of financial transactions.

Budgetary Control

No later than the fifteenth day of March, the First Selectman shall present to the Board of Finance and the Board of Selectmen an itemized annual operating budget, including the Board of Education budget. The Board of Finance shall hold one (1) or more public hearings no later than the first Monday of May. The Board of Finance shall have the authority to increase or decrease the budget submitted by the First Selectman. Within fifteen (15) days after holding the final such public hearing, the Board of Finance shall approve an operating budget and file the same with the Town Clerk for submission to the Annual Town Budget Meeting, which is to be held no later than the third Monday in May. If the budget has not been submitted or petitioned to a Referendum, the budget as presented may be adopted by a majority vote of those present and voting thereon. Upon approval of the Budget by vote of the Town Meeting or Referendum, said budget shall be deemed to constitute the appropriation to each Department, or sub-Department thereof, and to each Office, Board, Agency and Commission of the Town. Additional appropriations may be made during the year by the Board of Finance in an amount not to exceed \$20,000 in any one line item, or accumulative approval of additional appropriations above 0.5% of the current annual budget.

Budgetary control is maintained by an encumbrance system. All purchases require a purchase requisition and a purchase order. Funds are recorded as encumbered when the purchase order is issued and expenditures are recorded when the Town issues a check or incurs liability. All unencumbered appropriations lapse at year end; except in the Capital Projects Funds where appropriations are continued until completion of the projects. Budgetary control in the Capital Projects Funds is achieved by the constraints imposed by the project's authorization or grant awards related to these funds.

**TOWN OF STONINGTON
ECONOMIC AND DEMOGRAPHIC INFORMATION**

POPULATION AND DENSITY

| <i>Year</i> | <i>Actual Population</i> | <i>% Increase/ (Decrease)</i> | <i>Density</i> | <i>State of Connecticut</i> | <i>% Increase</i> |
|-------------|------------------------------|---------------------------------------|----------------|---------------------------------|-------------------|
| 1970 | 15,940 | - | 409 | 3,032,217 | - |
| 1980 | 16,220 | 1.76% | 416 | 3,107,576 | 2.49% |
| 1990 | 16,919 | 4.31% | 434 | 3,287,116 | 5.78% |
| 2000 | 17,906 | 5.83% | 459 | 3,405,565 | 3.60% |
| 2010 | 18,545 | 3.57% | 476 | 3,583,561 | 4.89% |
| 2014 | 18,539 | -0.03% | 475 | 3,592,053 | .32% |
| 2015 | 18,492 | -0.25% | 474 | 3,593,222 | .24% |
| 2016 | 18,477 | -0.08% | 474 | 3,588,570 | -.10% |

Source: 2012-2016 American Community Survey 5-year Estimates

AGE DISTRIBUTION OF THE POPULATION

| <i>Age</i> | <i>Town of Stonington</i> | | <i>State of Connecticut</i> | |
|--------------------|---------------------------|----------------|-----------------------------|----------------|
| | <i>Number</i> | <i>Percent</i> | <i>Number</i> | <i>Percent</i> |
| Under 5 years | 645 | 3.49% | 188,812 | 5.26% |
| 5 - 9 years | 954 | 5.16% | 210,557 | 5.87% |
| 10 - 14 years | 973 | 5.27% | 228,543 | 6.37% |
| 15 - 19 years | 1,075 | 5.82% | 252,522 | 7.04% |
| 20 - 24 years | 939 | 5.08% | 242,007 | 6.74% |
| 25 - 34 years | 1,665 | 9.01% | 438,471 | 12.22% |
| 35 - 44 years | 1,864 | 10.09% | 439,606 | 12.25% |
| 45 - 54 years | 3,007 | 16.27% | 545,977 | 15.21% |
| 55 - 59 years | 1,546 | 8.37% | 263,778 | 7.35% |
| 60 - 64 years | 1,571 | 8.50% | 223,274 | 6.22% |
| 65 - 74 years | 2,194 | 11.87% | 303,959 | 8.47% |
| 75 - 84 years | 1,300 | 7.04% | 163,137 | 4.55% |
| 85 years and over | 744 | 4.03% | 87,927 | 2.45% |
| Total | 18,477 | 100.00% | 3,588,570 | 100.00% |
| Median Age (Years) | 48.4 | | 40.6 | |

Source: 2012-2016 American Community Survey 5-year Estimates.

INCOME DISTRIBUTION

| <i>Income</i> | <i>Town of Stonington</i> | | <i>State of Connecticut</i> | |
|------------------------|---------------------------|----------------|-----------------------------|----------------|
| | <i>Families</i> | <i>Percent</i> | <i>Families</i> | <i>Percent</i> |
| Less than \$10,000 | 169 | 3.39% | 29,623 | 3.45% |
| \$10,000 to \$14,999 | 141 | 2.83% | 17,060 | 2.02% |
| \$15,000 to \$24,999 | 122 | 2.45% | 44,354 | 5.15% |
| \$25,000 to \$34,999 | 196 | 3.93% | 54,456 | 6.22% |
| \$35,000 to \$49,999 | 357 | 7.16% | 81,300 | 9.29% |
| \$50,000 to \$74,999 | 733 | 14.70% | 137,336 | 15.60% |
| \$75,000 to \$99,999 | 841 | 16.86% | 124,033 | 14.13% |
| \$100,000 to \$149,999 | 1,000 | 20.05% | 186,214 | 20.44% |
| \$150,000 to \$199,999 | 676 | 13.56% | 86,075 | 10.56% |
| \$200,000 or more | 752 | 15.08% | 117,791 | 13.15% |
| Total..... | 4,987 | 100.00% | 878,242 | 100.00% |

Source: 2012-2016 American Community Survey 5-year Estimates.

INCOME LEVELS

| | <i>Town of Stonington</i> | <i>State of Connecticut</i> |
|------------------------------------|---------------------------|-----------------------------|
| Per Capita Income, 2016 | \$47,422 | \$39,903 |
| Per Capita Income, 2015 | \$43,749 | \$38,803 |
| Per Capita Income, 2014 | \$44,599 | \$38,480 |
| Per Capita Income, 2013 | \$44,787 | \$37,892 |
| Per Capita Income, 2012 | \$44,483 | \$37,807 |
| Per Capita Income, 2011 | \$43,505 | \$37,627 |
| Per Capita Income, 2000 | \$29,653 | \$35,078 |
| Median Family Income, 2016 | \$ 97,288 | \$91,274 |
| Median Family Income, 2015 | \$ 96,007 | \$89,031 |
| Median Family Income, 2014 | \$100,521 | \$88,217 |
| Median Family Income, 2013 | \$100,399 | \$87,245 |
| Median Family Income, 2012 | \$100,727 | \$87,182 |
| Percent Below Poverty, 2016 | 7.00% | 7.30% |
| Percent Below Poverty, 2015 | 6.70% | 7.60% |
| Percent Below Poverty, 2014 | 4.80% | 7.50% |
| Percent Below Poverty, 2013 | 4.60% | 10.20% |
| Percent Below Poverty, 2012 | 4.80% | 10.00% |

2012-2016 American Community Survey 5 year Estimates

EDUCATIONAL ATTAINMENT
Years of School Completed Age 25 and Over

| | <i>Town of Stonington</i> | | <i>State of Connecticut</i> | |
|---|---------------------------|----------------|-----------------------------|----------------|
| | <i>Number¹</i> | <i>Percent</i> | <i>Number¹</i> | <i>Percent</i> |
| Less than 9th grade | 306 | 2.20% | 103,279 | 4.19% |
| 9th to 12th grade, no diploma | 488 | 3.51% | 139,653 | 5.66% |
| High School graduate (includes equivalency) | 3,536 | 25.46% | 673,220 | 27.30% |
| Some college, no degree | 2,053 | 14.78% | 427,232 | 17.32% |
| Associate degree | 1,095 | 7.88% | 184,426 | 7.48% |
| Bachelor's degree | 3,441 | 24.77% | 524,370 | 21.26% |
| Graduate or professional degree | 2,972 | 21.40% | 413,949 | 16.79% |
| Total | 13,891 | 100.00% | 2,466,129 | 100.00% |
| | | | | |
| Total high school graduate or higher (%) | 94.30% | | 90.10% | |
| Total bachelor's degree or higher (%) | 46.20% | | 38.00% | |

Source: 2012-2016 American Community Survey 5 year Estimates.

AGE DISTRIBUTION OF HOUSING

| <i>Year Built</i> | <i>Town of Stonington</i> | | <i>State of Connecticut</i> | |
|----------------------------------|---------------------------|----------------|-----------------------------|----------------|
| | <i>Units</i> | <i>Percent</i> | <i>Units</i> | <i>Percent</i> |
| 2014 or later | 39 | .41% | 2,460 | 0.16% |
| 2010 to 2013 | 48 | .51% | 14,673 | 0.98% |
| 2000 to 2009 | 804 | 8.52% | 104,308 | 6.98% |
| 1990 to 1999 | 902 | 9.56% | 113,584 | 7.60% |
| 1980 to 1989 | 1,356 | 14.36% | 190,755 | 12.77% |
| 1970 to 1979 | 1,007 | 10.67% | 200,614 | 13.43% |
| 1960 to 1969 | 842 | 8.92% | 201,812 | 13.51% |
| 1950 to 1959 | 1,017 | 10.77% | 225,824 | 15.12% |
| 1940 to 1949 | 385 | 4.08% | 105,565 | 7.07% |
| 1939 or earlier | 3,040 | 32.20% | 334,202 | 22.37% |
| Total Housing Units, 2015 | 9,440 | 100.00% | 1,493,797 | 100.00% |
| | | | | |
| Percent Owner Occupied, 2016 | 71.70% | | 66.50% | |

Source: 2012-2016 American Community Survey 5 year Estimates.

HOUSING INVENTORY

| <i>Type</i> | <i>Town of Stonington</i> | | <i>State of Connecticut</i> | |
|------------------------|---------------------------|----------------|-----------------------------|----------------|
| | <i>Units</i> | <i>Percent</i> | <i>Units</i> | <i>Percent</i> |
| 1-unit, detached | 6,553 | 69.42% | 882,236 | 59.06% |
| 1-unit, attached | 230 | 2.44% | 80,639 | 5.40% |
| 2 units | 835 | 8.85% | 123,152 | 8.24% |
| 3 or 4 units | 768 | 8.14% | 130,686 | 8.75% |
| 5 to 9 units | 337 | 3.57% | 82,581 | 5.53% |
| 10 to 19 units | 111 | 1.18% | 56,858 | 3.81% |
| 20 or more units | 378 | 4.00% | 125,758 | 8.42% |
| Mobile home | 219 | 2.32% | 11,534 | 0.77% |
| Boat, RV, van, etc. | 9 | 0.10% | 354 | 0.02% |
| Total Inventory | 9,440 | 100.00% | 1,493,798 | 100.00% |

Source: 2012-2016 American Community Survey 5 year Estimates.

OWNER-OCCUPIED HOUSING VALUES

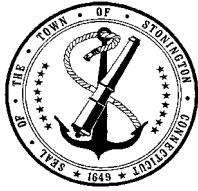
| <i>Specified Owner-Occupied Units</i> | <i>Town of Stonington</i> | | <i>State of Connecticut</i> | |
|---------------------------------------|---------------------------|----------------|-----------------------------|----------------|
| | <i>Number</i> | <i>Percent</i> | <i>Number</i> | <i>Percent</i> |
| Less than \$50,000 | 292 | 5.17% | 24,343 | 2.70% |
| \$50,000 to \$99,999 | 88 | 1.56% | 29,703 | 3.30% |
| \$100,000 to \$149,999 | 244 | 4.32% | 81,158 | 9.02% |
| \$150,000 to \$199,999 | 505 | 8.94% | 139,979 | 15.55% |
| \$200,000 to \$299,999 | 1,540 | 27.26% | 246,071 | 27.33% |
| \$300,000 to \$499,999 | 1,801 | 31.88% | 233,345 | 25.92% |
| \$500,000 to \$999,999 | 864 | 15.29% | 104,952 | 11.66% |
| \$1,000,000 or more | 316 | 5.59% | 40,672 | 4.52% |
| Total | 5,650 | 100.00% | 900,223 | 100.00% |
| Median Value | \$315,300 | | \$269,300 | |

Source: 2012-2016 American Community Survey 5-year Estimates.

TOWN OF STONINGTON
BUILDING PERMITS
2003 – 2017

| Fiscal Year | Residential | | Commercial/Industrial | | Other | | Total | |
|-------------|-------------|---------------------|-----------------------|---------------------|----------|--------------------|------------|---------------------|
| | No. | Value | No. | Value | No. | Value | No. | Value |
| 2017 | 516 | \$22,786,919 | 83 | \$63,546,892 | 1 | \$1,042,361 | 600 | \$87,376,172 |
| 2016 | 617 | \$26,199,595 | 83 | \$44,750,465 | 0 | \$ 7,467 | 701 | \$70,957,527 |
| 2015 | 562 | \$18,874,868 | 68 | \$12,935,000 | 0 | - | 630 | \$31,809,868 |
| 2014 | 534 | \$21,792,916 | 82 | \$ 4,239,927 | 0 | - | 616 | \$26,032,843 |
| 2013 | 475 | \$17,896,723 | 76 | \$ 4,970,919 | 0 | - | 551 | \$22,867,642 |
| 2012 | 483 | \$20,789,608 | 81 | \$ 6,614,614 | 6 | - | 564 | \$27,404,222 |
| 2011 | 470 | \$13,419,687 | 81 | \$ 4,827,452 | 3 | \$2,361,671 | 557 | \$20,608,810 |
| 2010 | 458 | \$19,446,637 | 61 | \$ 2,538,975 | 1 | \$ 57,500 | 522 | \$22,043,112 |
| 2009 | 403 | \$10,803,781 | 57 | \$ 4,988,722 | 1 | \$ 8,000 | 461 | \$15,800,503 |
| 2008 | 490 | \$37,575,985 | 76 | \$17,849,322 | 0 | \$ 50,000 | 567 | \$55,475,307 |
| 2007 | 554 | \$41,683,835 | 46 | \$17,849,322 | 0 | - | 600 | \$60,341,078 |
| 2006 | 617 | \$38,404,873 | 59 | \$ 5,204,938 | 0 | - | 676 | \$43,609,811 |
| 2005 | 551 | \$31,951,250 | 55 | \$ 6,552,778 | 1 | - | 606 | \$38,504,028 |
| 2004 | 512 | \$27,725,619 | 64 | \$70,858,942 | 0 | \$ 35,000 | 577 | \$98,619,561 |
| 2003 | 456 | \$21,650,712 | 68 | \$ 6,625,024 | 2 | - | 525 | \$28,275,736 |

Source: Town Building Department



TOWN OF STONINGTON

ASSESSOR'S OFFICE

152 Elm Street • Stonington, Connecticut 06378

(860) 535-5098 • Fax (860) 535-5052

TOP TEN TAXPAYERS

OCTOBER 1, 2017 GRAND LIST

| | <u>NET ASSESSMENT</u> |
|---|-----------------------|
| 1. CONNECTICUT LIGHT & POWER CO. | \$40,069,760 |
| 2. MYSTIC CT SENIOR PROPERTY (Stone Ridge & ROC Seniors) | 24,069,379 |
| 3. AQUARION WATER CO OF CT | 15,267,502 |
| 4. SENIOR LIVING BY MASONICARE (Pilot-General Government Mill Rate) | 29,599,790 |
| 5. DDH HOTEL MYSTIC LLC (Mystic Hilton) | 11,274,567 |
| 6. MASHANTUCKET PEQUOT TRIBE | 10,973,997 |
| 7. VIII-HII-WHITEHALL AVENUE LLC (Residence Inn) | 10,128,738 |
| 8. RESNIKOFF JOYCE O TRUSTEE (Olde Mistick Village, Mall Inc.) | 9,360,369 |
| 9. SPIRIT MASTER FUNDING X LLC (Davis Standard) | 8,402,263 |
| 10. YANKEE GAS SERVICES CO | 8,346,110 |

**TOWN OF STONINGTON
LIST OF PRINCIPAL OFFICIALS**

BOARD OF SELECTMEN *

Rob Simmons, First Selectman
John Prue
Kate Rotella

BOARD OF EDUCATION *

Frank Todisco, Chairperson
Alexa Garvey, Secretary
Craig Esposito
Deborah Downie
Alisa Morrison
Candace Anderson
Jack Morehouse

FINANCE DEPARTMENT

James Sullivan, CPA, Director of Finance
Linda Camelio, Tax Collector *
Sandy Grimes, Treasurer *

TOWN DEPARTMENTS

Vincent Pacileo, III, Director of Administrative Services
Marsha Standish, Director of Assessment
J. Darren Stewart, Chief of Police
Barbara McKrell, Public Works Director
Jason Vincent, Director of Planning
Douglas Nettleton, Director - Water Pollution Control Authority
Larry Stannard, Building Official
John Phetteplace, Solid Waste Manager
Cynthia Ladwig, Town Clerk *
Scot Deledda, Town Engineer
Dr. Van W. Riley, Superintendent of Schools
Gary Shettle, School Business Administrator

BOARD OF FINANCE *

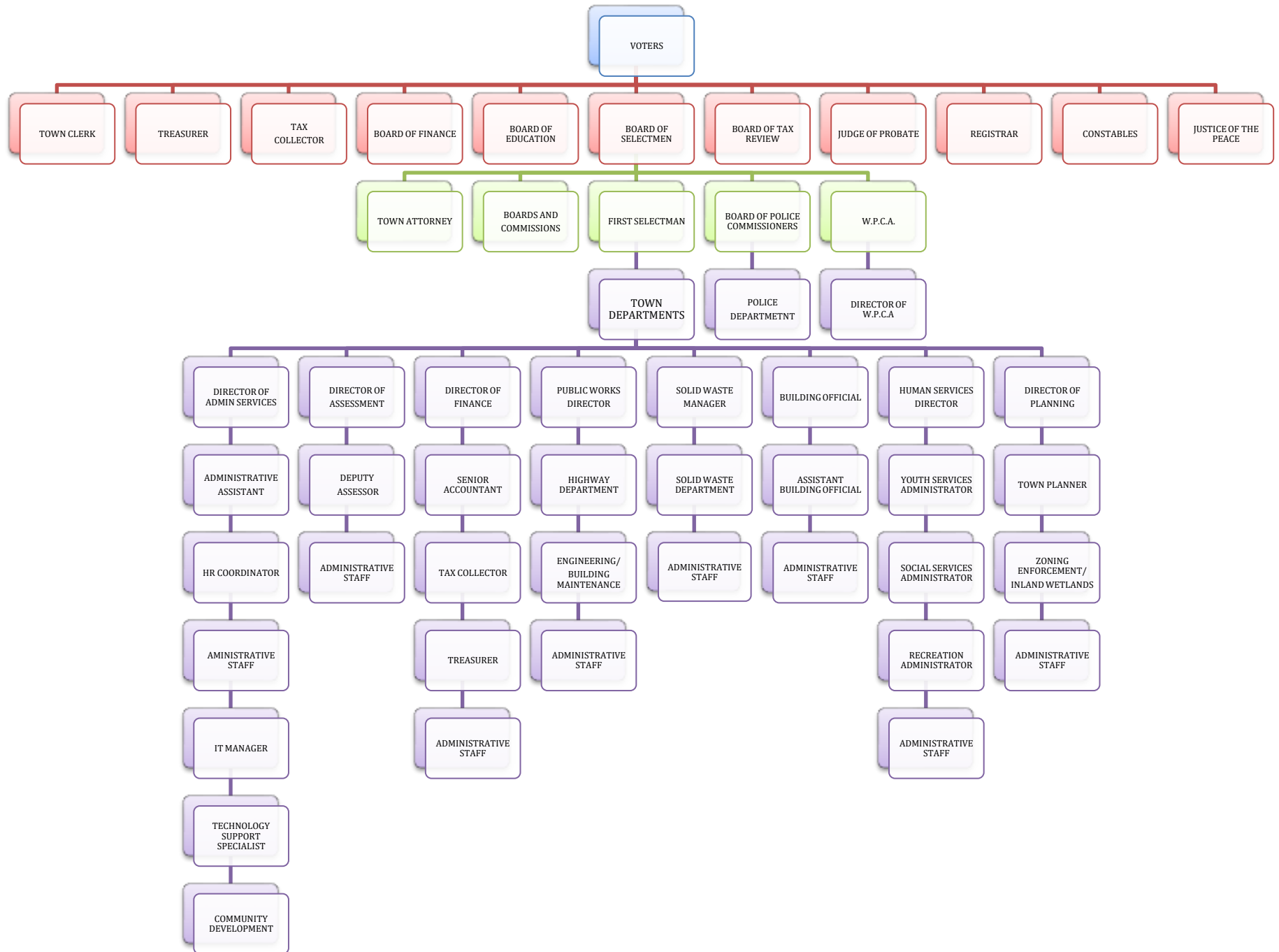
June Strunk, Chairwoman
Glenn Frishman, Secretary
Lynn Young
Michael Fauerbach
Timothy O'Brien
Blunt White
Danielle Chesebrough

TOWN ATTORNEY

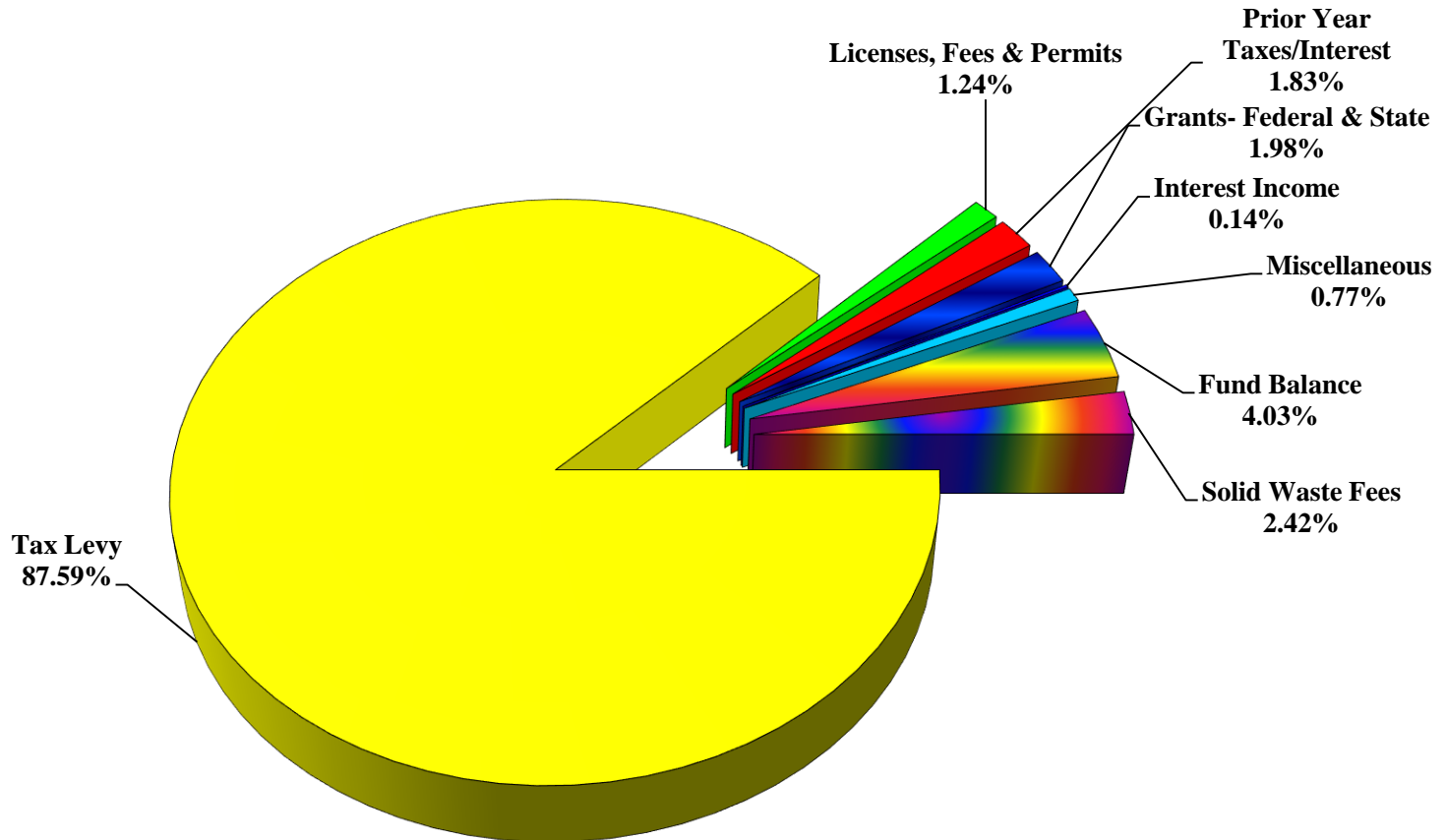
Thomas J. Londregan - General Counsel

***Denotes Elected Official/Position**

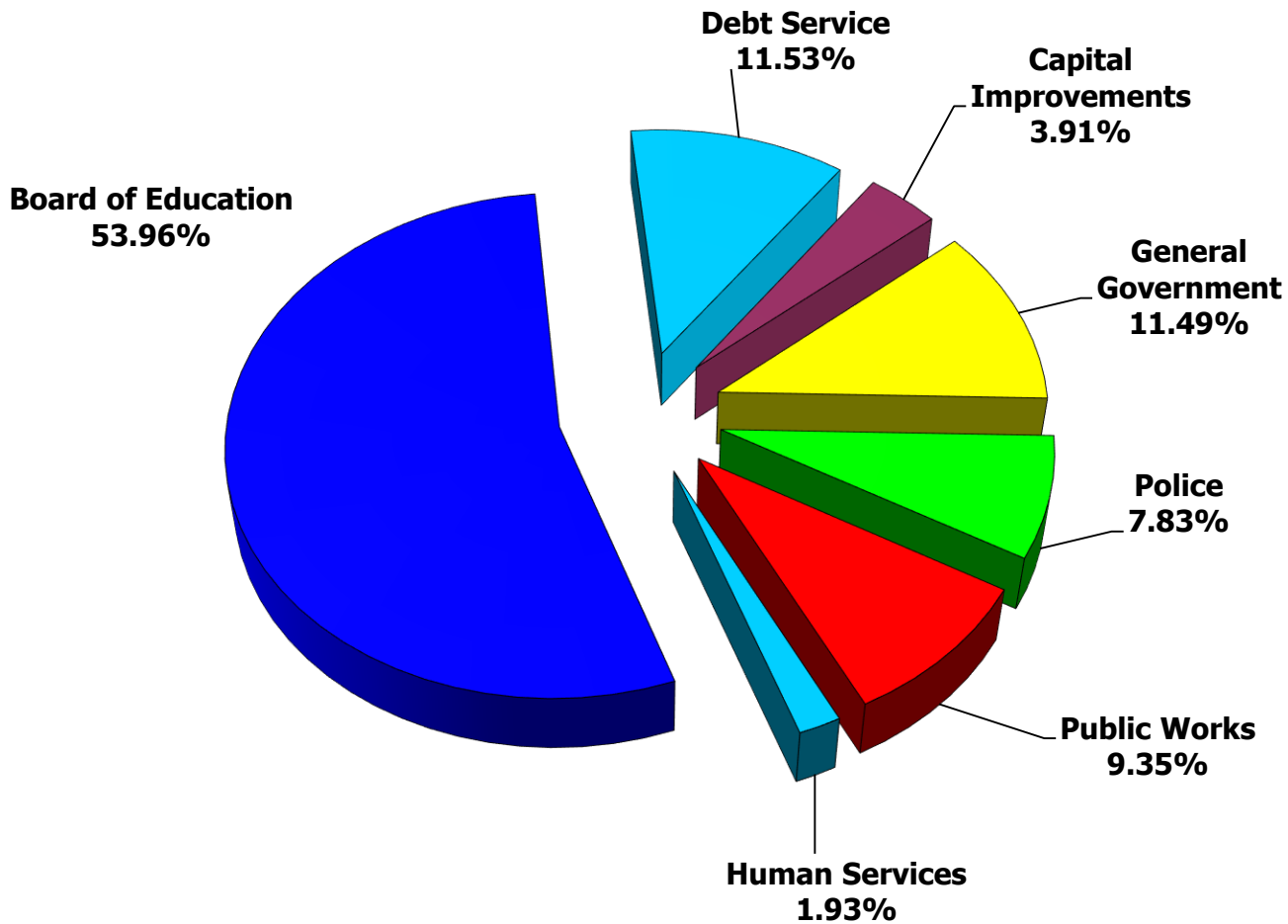
TOWN OF STONINGTON ORGANIZATIONAL CHART



Town of Stonington 2018-19 Proposed Revenue

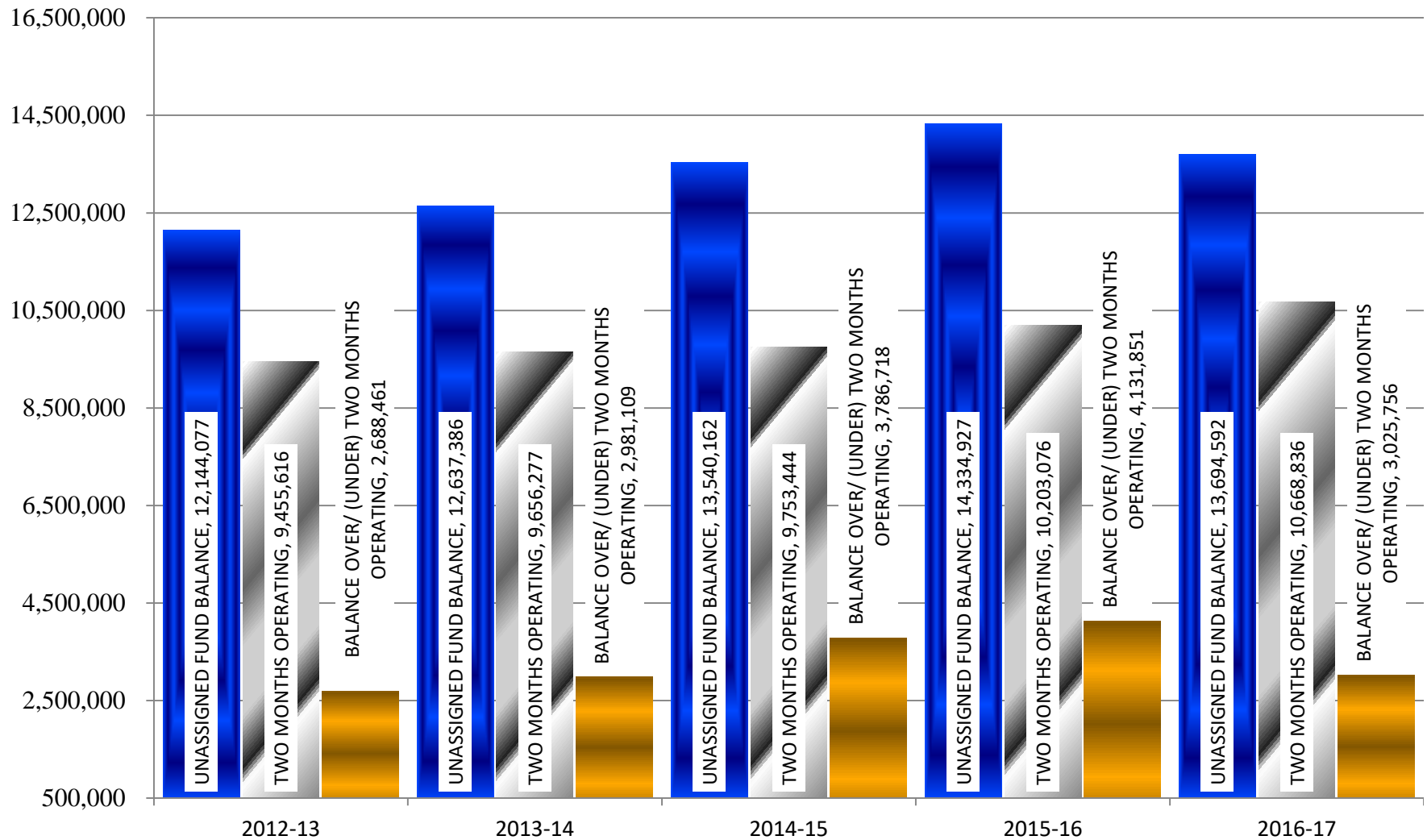


Town of Stonington 2018-19 Proposed Expenditures



Town of Stonington

Unassigned Fund Balance History



NOTE: 2012-13 UNASSIGNED FUND BALANCE HAS BEEN REDUCED TO REFLECT THE \$1,200,000 APPROPRIATION OF FUND BALANCE APPROVED AT TOWN MEETING FOR REPLACEMENT AND REPAIRS OF ROOF AT DEANS MILL SCHOOL

**TOWN OF STONINGTON
MIL RATE CALCULATION
2018-2019 BOARD OF FINANCE PROPOSED BUDGET**

| | |
|---|----------------------|
| Net Grand List - 10/01/2017 | 2,771,030,190 |
| Less: Non-profit abatements | (4,797,928) |
| Net Taxable Grand List | <u>2,766,232,262</u> |
| Average Rate of Collections | <u>98%</u> |
| Net Grand List - Adj. For Rate of Collections | <u>2,710,907,617</u> |
| Value of a Mill | <u>2,710,908</u> |
| <hr/> | |
| <u>Mill Rate Calculation</u> | |
| Proposed Expenditures | 70,652,786 |
| Revenue Other Than Taxes | 5,920,945 |
| Use of Fund Balance | <u>2,850,000</u> |
| Amount to Be Raised by Taxes | <u>61,881,841</u> |
| Proposed Mill Rate - 2018-19 (Revaluation Year) | <u>22.83</u> |
| Adopted Mill Rate - 2017-18 | <u>22.98</u> |
| Increase (Decrease) From Prior Year | (0.15) |
| % Increase (Decrease) From Prior Year | -0.65% |

**TOWN OF STONINGTON
MIL RATE IMPACT SUMMARY
2018-2019 BOARD OF FINANCE PROPOSED BUDGET**

| | General Government | Education | Debt Service | Capital Improvements | Total |
|---|-----------------------|-------------------|------------------|-------------------------|-------------------|
| PROPOSED APPROPRIATIONS | 21,615,104 | 38,126,336 | 8,146,981 | 2,764,365 | 70,652,786 |
| PERCENTAGE OF TOTAL BUDGET | 30.59% | 53.97% | 11.53% | 3.91% | 100.00% |
| REVENUES AND OTHER FUNDING SOURCES | | | | | |
| Revenues - Other than taxes | 4,551,600 | 1,324,345 | 45,000 | 0 | 5,920,945 |
| Use of Fund Balance | 700,000 | 0 | 0 | 2,150,000 | 2,850,000 |
| Taxes to be Raised | 16,363,504 | 36,801,991 | 8,101,981 | 614,365 | 61,881,841 |
| TOTAL | 21,615,104 | 38,126,336 | 8,146,981 | 2,764,365 | 70,652,786 |
| MILL RATE COMPUTATION | | | | | |
| Net Grand List - 10/01/17 | | | | | 2,766,232,262 |
| Average Rate of Collections | | | | | 98.00% |
| Grand List adjusted for % of Collections | | | | | 2,710,907,617 |
| PROPOSED MILL RATE-2018-19 | 6.04 | 13.57 | 2.99 | 0.23 | 22.83 |
| ADOPTED MILL RATE-2017-18 | 6.29 | 13.81 | 2.44 | 0.44 | 22.98 |
| INCREASE/(DECREASE) IN MIL RATE OVER PRIOR YEAR | (0.25) | (0.24) | 0.55 | (0.21) | (0.15) |
| % INCREASE/(DECREASE) IN MILL RATE OVER PRIOR YEAR | -3.97% | -1.74% | 22.54% | -47.73% | -0.65% |
| INCREASE/(DECREASE) IN TAXES TO BE RAISED YEAR TO YEAR | | | | | |
| Taxes to be Raised - 18/19 | 16,363,504 | 36,801,991 | 8,101,981 | 614,365 | 61,881,841 |
| Taxes to be Raised - 17/18 | (16,335,140) | (35,817,483) | (6,319,705) | (1,141,485) | (59,613,813) |
| INCREASE/(DECREASE) OVER PRIOR YEAR | 28,364 | 984,508 | 1,782,276 | (527,120) | 2,268,028 |
| % INCREASE/(DECREASE) IN TAXES TO BE RAISED | 0.17% | 2.75% | 28.20% | -46.18% | 3.80% |

**TOWN OF STONINGTON
GENERAL FUND REVENUE
2018-2019 BOARD OF FINANCE PROPOSED BUDGET**

| LINE # | REVENUE SOURCE | 2015-2016 ADOPTED BUDGET | 2015-2016 REVISED BUDGET | 2015-2016 ACTUAL | 2016-2017 ADOPTED BUDGET | 2016-2017 REVISED BUDGET | 2016-2017 ACTUAL | 2016-2017 % OF ACTUAL TO BUDGET | 2017-2018 ADOPTED BUDGET | 2017-2018 ESTIMATE OF ACTUAL | 2018-2019 BOARD OF FINANCE |
|--------|--|--------------------------------|--------------------------------|---------------------|--------------------------------|--------------------------------|---------------------|---------------------------------------|--------------------------------|------------------------------------|----------------------------------|
| | TAXES | | | | | | | | | | |
| 1 | Current Levy | 54,811,658 | 54,811,658 | 55,110,584 | 57,437,713 | 57,437,713 | 57,765,051 | 100.57% | 59,613,813 | 59,953,612 | 61,881,841 |
| 2 | Prior Years | 425,000 | 425,000 | 606,244 | 450,000 | 450,000 | 674,439 | 149.88% | 650,000 | 600,000 | 600,000 |
| 3 | Motor Vehicle Supplement | 200,000 | 200,000 | 344,450 | 250,000 | 250,000 | 424,996 | 170.00% | 350,000 | 400,000 | 375,000 |
| 4 | Interest & Lien Fees | 275,000 | 275,000 | 323,517 | 225,000 | 225,000 | 314,419 | 139.74% | 330,000 | 315,000 | 315,000 |
| 5 | TOTALS | 55,711,658 | 55,711,658 | 56,384,795 | 58,362,713 | 58,362,713 | 59,178,905 | 101.40% | 60,943,813 | 61,268,612 | 63,171,841 |
| | LICENSES AND PERMITS | | | | | | | | | | |
| 6 | Building Permits | 175,000 | 175,000 | 454,001 | 250,000 | 250,000 | 246,394 | 98.56% | 250,000 | 250,000 | 250,000 |
| 7 | Business Licenses | 15,000 | 15,000 | 16,375 | 15,000 | 15,000 | 12,475 | 83.17% | 15,000 | - | - |
| 8 | Conveyance Tax | 260,000 | 260,000 | 409,954 | 260,000 | 260,000 | 384,131 | 147.74% | 300,000 | 390,000 | 380,000 |
| 9 | Town Clerk's Fees | 160,000 | 160,000 | 175,441 | 160,000 | 160,000 | 265,212 | 165.76% | 180,000 | 180,000 | 180,000 |
| 10 | Miscellaneous Permits | 3,000 | 3,000 | 4,900 | 3,500 | 3,500 | 3,900 | 111.43% | 3,500 | - | - |
| 11 | Alarm Registrations | 6,500 | 6,500 | 6,075 | 6,500 | 6,500 | 5,740 | 88.31% | 6,000 | 6,000 | 6,000 |
| 12 | Inland Wetland Permits | 2,500 | 2,500 | 1,500 | 2,500 | 2,500 | 950 | 38.00% | 1,500 | 4,000 | 2,000 |
| 13 | P&Z and Zoning Board Fees | 60,000 | 60,000 | 66,091 | 60,000 | 60,000 | 60,942 | 101.57% | 55,000 | 60,000 | 60,000 |
| 14 | TOTALS | 682,000 | 682,000 | 1,134,337 | 757,500 | 757,500 | 979,744 | 129.34% | 811,000 | 890,000 | 878,000 |
| | FINES AND FORFEITS | | | | | | | | | | |
| 15 | Parking Fines | 4,000 | 4,000 | 4,150 | 4,000 | 4,000 | 5,775 | 144.38% | 4,500 | 3,000 | 4,000 |
| 16 | Alarm Penalties | 3,000 | 3,000 | 2,900 | 3,000 | 3,000 | 1,475 | 49.17% | 1,500 | 1,500 | 1,500 |
| 17 | TOTALS | 7,000 | 7,000 | 7,050 | 7,000 | 7,000 | 7,250 | 103.57% | 6,000 | 4,500 | 5,500 |
| | REVENUES - USE OF TOWN MONEY | | | | | | | | | | |
| 18 | Interest Income | 57,000 | 57,000 | 61,580 | 55,000 | 55,000 | 74,377 | 135.23% | 55,000 | 100,000 | 100,000 |
| 19 | Rentals | 54,800 | 54,800 | 53,308 | 52,000 | 52,000 | 54,156 | 104.15% | 52,000 | 55,000 | 55,000 |
| 20 | Loan Repayment - SNEFLA | 12,500 | 12,500 | 12,500 | 12,500 | 12,500 | 12,500 | 100.00% | 12,500 | 12,500 | 12,500 |
| 21 | TOTALS | 124,300 | 124,300 | 127,388 | 119,500 | 119,500 | 141,033 | 118.02% | 119,500 | 167,500 | 167,500 |
| | STATE GRANTS FOR EDUCATION | | | | | | | | | | |
| 22 | Magnet School Transportation | 61,000 | 61,000 | - | - | - | - | - | - | - | - |
| 23 | Education Cost Sharing Grant | 2,079,926 | 2,079,926 | 1,927,364 | 1,950,000 | 1,950,000 | 1,645,300 | 84.37% | - | 1,372,574 | 1,303,345 |
| 24 | Special Education | - | - | - | - | - | - | - | 1,196,800 | - | - |
| 25 | Transportation | 26,021 | 26,021 | 22,486 | 22,000 | 22,000 | - | 0.00% | - | - | - |
| 26 | Non-Public Services | 2,992 | 2,992 | 2,755 | 2,500 | 2,500 | - | 0.00% | - | - | - |
| 27 | Non-Public Health Services | 10,000 | 10,000 | 8,940 | 8,000 | 8,000 | 8,061 | 100.76% | 8,000 | 7,823 | 5,000 |
| 28 | TOTALS | 2,179,939 | 2,179,939 | 1,961,545 | 1,982,500 | 1,982,500 | 1,653,361 | 83.40% | 1,204,800 | 1,380,397 | 1,308,345 |
| | STATE GRANTS FOR REIMBURSEMENT ON REVENUE | | | | | | | | | | |
| 29 | Reimbursement Disabled | 1,982 | 1,982 | 1,713 | - | - | 1,602 | - | 1,280 | 1,466 | - |
| 30 | Veteran's Exemption | 17,834 | 17,834 | 16,546 | 16,000 | 16,000 | 15,737 | 98.36% | 12,600 | 15,206 | - |
| 31 | Tax Relief for Elderly | 129,155 | 129,155 | 122,437 | 120,000 | 120,000 | 106,761 | 88.97% | 85,400 | - | - |
| 32 | PILOT - State Owned Property | 20,550 | 20,550 | - | - | - | - | - | 13,883 | - | - |
| 33 | Mashantucket Pequot Grant | 40,733 | 40,733 | 35,302 | 30,000 | 30,000 | 33,057 | 110.19% | 31,251 | 31,251 | - |
| 34 | Grants for Municipal Projects | 100,332 | 100,332 | 100,332 | 95,000 | 95,000 | - | 0.00% | - | - | - |
| 35 | Municipal Revenue Sharing | - | - | - | - | - | 303,220 | - | 292,053 | - | - |
| 36 | TOTALS | 310,586 | 310,586 | 276,330 | 261,000 | 261,000 | 460,377 | 176.39% | 436,467 | 47,923 | - |

**TOWN OF STONINGTON
GENERAL FUND REVENUE
2018-2019 BOARD OF FINANCE PROPOSED BUDGET**

| LINE # | REVENUE SOURCE | 2015-2016 ADOPTED BUDGET | 2015-2016 REVISED BUDGET | 2015-2016 ACTUAL | 2016-2017 ADOPTED BUDGET | 2016-2017 REVISED BUDGET | 2016-2017 ACTUAL | 2016-2017 % OF ACTUAL TO BUDGET | 2017-2018 ADOPTED BUDGET | 2017-2018 ESTIMATE OF ACTUAL | 2018-2019 BOARD OF FINANCE |
|--------|---|--------------------------------|--------------------------------|---------------------|--------------------------------|--------------------------------|---------------------|---------------------------------------|--------------------------------|------------------------------------|----------------------------------|
| | STATE GRANTS FOR OTHER PURPOSES | | | | | | | | | | |
| 37 | Parking Ticket Surcharge | 11,000 | 11,000 | 13,578 | 10,000 | 10,000 | 10,168 | 101.68% | 10,000 | 10,000 | 10,000 |
| 38 | Youth Services | 19,275 | 19,275 | 18,804 | 15,000 | 15,000 | 18,011 | 120.07% | 14,000 | 19,000 | 15,000 |
| 39 | Civil Preparedness | - | - | 9,257 | 8,000 | 8,000 | 9,253 | 115.66% | 9,000 | 9,000 | 9,000 |
| 40 | Telephone Line Access | 54,000 | 54,000 | 64,094 | 54,000 | 54,000 | 63,329 | 117.28% | 60,000 | 60,000 | 60,000 |
| 41 | TOTALS | 84,275 | 84,275 | 105,733 | 87,000 | 87,000 | 100,761 | 115.82% | 93,000 | 98,000 | 94,000 |
| | SOLID WASTE DISPOSAL FEES | | | | | | | | | | |
| 42 | Solid Waste Disposal Fees | 1,450,000 | 1,450,000 | 1,477,030 | 1,450,000 | 1,450,000 | 1,453,730 | 100.26% | 1,450,000 | 1,440,000 | 1,440,000 |
| 43 | SCRRRA Transportation | 90,000 | 90,000 | 89,453 | 85,000 | 85,000 | 92,245 | 108.52% | 85,000 | 90,000 | 90,000 |
| 44 | Landfill Recycling | 45,000 | 45,000 | 33,692 | 25,000 | 25,000 | 46,478 | 185.91% | 30,000 | 60,000 | 50,000 |
| 45 | Landfill Tipping Fees | 120,000 | 120,000 | 139,177 | 120,000 | 120,000 | 134,322 | 111.94% | 130,000 | 130,000 | 130,000 |
| 46 | TOTALS | 1,705,000 | 1,705,000 | 1,739,352 | 1,680,000 | 1,680,000 | 1,726,775 | 102.78% | 1,695,000 | 1,720,000 | 1,710,000 |
| | MISCELLANEOUS REVENUE - EDUCATION | | | | | | | | | | |
| 47 | Building Rental/Miscellaneous | 500 | 500 | 1,200 | 1,000 | 1,000 | 3,450 | 345.00% | 1,200 | 2,000 | 2,000 |
| 48 | Tuition - Other Schools | 24,000 | 24,000 | 14,897 | 24,000 | 24,000 | 19,152 | 79.80% | 14,000 | 14,000 | 14,000 |
| 49 | TOTALS | 24,500 | 24,500 | 16,097 | 25,000 | 25,000 | 22,602 | 90.41% | 15,200 | 16,000 | 16,000 |
| | MISCELLANEOUS REVENUE -POLICE DEPT | | | | | | | | | | |
| 50 | Vehicle Use - Outside Jobs | 47,500 | 47,500 | 76,394 | 47,500 | 47,500 | 78,287 | 164.81% | 50,000 | 75,000 | 75,000 |
| 51 | Administrative Fee/Miscellaneous Fees | 11,500 | 11,500 | 14,196 | 11,500 | 11,500 | 14,783 | 128.55% | 12,000 | 14,000 | 12,000 |
| 52 | TOTALS | 59,000 | 59,000 | 90,590 | 59,000 | 59,000 | 93,070 | 157.75% | 62,000 | 89,000 | 87,000 |
| | MISCELLANEOUS REVENUE | | | | | | | | | | |
| 53 | Miscellaneous | 10,000 | 10,000 | 375,679 | 10,000 | 10,000 | 53,849 | 538.49% | 10,000 | 55,000 | 10,000 |
| 54 | Accident Reports | 1,000 | 1,000 | 1,797 | 1,000 | 1,000 | 1,857 | 185.70% | 1,000 | 1,500 | 1,500 |
| 55 | Data Processing Revenue | 23,000 | 23,000 | 26,640 | 23,000 | 23,000 | 19,623 | 85.32% | 23,000 | 23,000 | 23,000 |
| 56 | In Lieu of Taxes - Housing Authority | 11,000 | 11,000 | 5,917 | 5,000 | 5,000 | 2,573 | 51.46% | 2,600 | 2,600 | 2,600 |
| 57 | Mystic WWTP Debt Service Offset | 17,000 | 17,000 | 17,058 | 17,000 | 17,000 | 16,915 | 99.50% | - | - | - |
| 58 | GIS Revenue | 800 | 800 | 702 | 800 | 800 | 586 | 73.25% | 800 | 500 | 500 |
| 59 | Unliquidated Prior Year Encumbrances | 8,000 | 8,000 | 17,919 | 8,000 | 8,000 | 32,762 | 409.53% | 8,000 | 15,000 | 10,000 |
| 60 | Benefit Assessments (combined) | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 100.00% | 45,000 | 45,000 | 45,000 |
| 61 | Utility Billing Revenue | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 | 100.00% | 12,000 | 12,000 | 12,000 |
| 62 | Payment In Lieu of Taxes | - | - | - | - | - | 11,903 | | 214,000 | 226,720 | 260,000 |
| 63 | FEMA Reimbursement for Snow Storm | - | - | 81,128 | - | - | - | | - | - | - |
| 64 | TOTALS | 127,800 | 127,800 | 583,840 | 121,800 | 121,800 | 197,068 | 161.80% | 316,400 | 381,320 | 364,600 |
| | OTHER FUNDING SOURCES | | | | | | | | | | |
| 65 | Use of Fund Balance | 202,400 | 757,151 | - | 550,000 | 809,864 | - | | - | - | - |
| 65a | Designated Offset Education Cuts in Gen. Gov't Budget | - | - | - | - | - | - | | - | - | 700,000 |
| 65b | Designated Offset to Capital Improvement Fund Appropriation | - | - | - | - | - | - | | 1,893,300 | - | 2,150,000 |
| 66 | TOTALS | 202,400 | 757,151 | - | 550,000 | 809,864 | - | 0.00% | 1,893,300 | - | 2,850,000 |
| 67 | GRAND TOTAL - REVENUES AND OTHER FUNDING SOURCES | 61,218,458 | 61,773,209 | 62,427,057 | 64,013,013 | 64,272,877 | 64,560,946 | 100.45% | 67,596,480 | 66,063,252 | 70,652,786 |

TOWN OF STONINGTON
GENERAL FUND EXPENDITURES - SUMMARY
2018-2019 BOARD OF FINANCE PROPOSED BUDGET

% Change From 17/18 Revised Budget

| LINE # | | 2016-2017 ADOPTED BUDGET | 2016-2017 REVISED BUDGET | 2016-2017 ACTUAL EXPENDED | 2016-2017 % OF ACTUAL TO BUDGET | 2017-2018 ADOPTED BUDGET | 2017-2018 REVISED BUDGET | 2018-2019 DEPT REQUEST | 2018-2019 FIRST SELECTMAN | 2018-2019 BOARD OF FINANCE | AMOUNT INCREASE/ (DECREASE) | % CHANGE |
|--------|--|--------------------------------|--------------------------------|---------------------------------|---------------------------------------|--------------------------------|--------------------------------|------------------------------|---------------------------------|----------------------------------|-----------------------------------|---------------|
| | DEPARTMENT OF FIRST SELECTMAN | | | | | | | | | | | |
| 1 | Office of Selectman | 268,282 | 265,136 | 241,540 | 91.10% | 264,315 | 264,315 | 283,877 | 274,570 | 264,570 | 255 | 0.10% |
| 2 | Programs & Agencies | 55,726 | 69,267 | 67,642 | 97.65% | 59,583 | 59,583 | 74,666 | 76,216 | 61,490 | 1,907 | 3.20% |
| 3 | Waterfront Commission | 1,175 | 1,175 | 1,021 | 86.89% | 1,175 | 1,175 | 1,175 | 1,175 | 1,175 | - | 0.00% |
| 4 | Pawcatuck River | 1,490 | 1,490 | - | 0.00% | 1,490 | 1,490 | 1,490 | 1,490 | 1,490 | - | 0.00% |
| 5 | Shellfish Commission | 50 | 50 | - | 0.00% | 50 | 50 | 50 | 50 | 50 | - | 0.00% |
| 6 | Economic Development Commission | 2,770 | 2,770 | 902 | 32.56% | 2,770 | 2,770 | 10,000 | 10,000 | 7,770 | 5,000 | 180.51% |
| 7 | Emergency Management | 25,371 | 25,745 | 19,828 | 77.02% | 26,128 | 26,128 | 26,557 | 26,557 | 26,557 | 429 | 1.64% |
| 8 | Elections | 130,033 | 130,931 | 85,267 | 65.12% | 123,852 | 123,852 | 125,498 | 125,498 | 125,498 | 1,646 | 1.33% |
| 9 | Town Clerk | 219,583 | 224,005 | 213,088 | 95.13% | 227,564 | 227,564 | 230,479 | 230,554 | 230,554 | 2,990 | 1.31% |
| 10 | Town Meeting & Referenda | 6,200 | 6,200 | 4,426 | 71.39% | 6,200 | 6,200 | 6,200 | 6,200 | 6,200 | - | 0.00% |
| 11 | Payments to Other Civil Divisions | 197,370 | 197,370 | 197,370 | 100.00% | 187,677 | 187,677 | 192,950 | 192,950 | 192,950 | 5,273 | 2.81% |
| 12 | TOTAL - FIRST SELECTMAN | 908,050 | 924,139 | 831,084 | 89.93% | 900,804 | 900,804 | 952,942 | 945,260 | 918,304 | 17,500 | 1.94% |
| | DEPARTMENT OF ADMINISTRATIVE SERVICES | | | | | | | | | | | |
| 13 | Administrative Services | 322,260 | 330,930 | 310,988 | 93.97% | 329,336 | 329,336 | 337,879 | 337,879 | 337,879 | 8,543 | 2.59% |
| 14 | Information Services | 300,025 | 303,731 | 299,196 | 98.51% | 309,634 | 309,634 | 315,035 | 315,035 | 315,035 | 5,401 | 1.74% |
| 15 | Human Resources | 3,438,583 | 3,136,414 | 2,976,772 | 94.91% | 3,147,901 | 3,147,901 | 3,466,850 | 3,431,850 | 3,341,327 | 193,426 | 6.14% |
| 16 | Health Officer & Sanitation | 110,533 | 113,143 | 96,851 | 85.60% | 135,500 | 135,500 | 137,588 | 137,588 | 137,588 | 2,088 | 1.54% |
| 17 | Community Development | 15,000 | 15,000 | 3,528.00 | 23.52% | 15,000 | 15,000 | 65,700 | 65,700 | 15,000 | - | 0.00% |
| 18 | TOTAL - ADMINISTRATIVE SERVICES | 4,186,401 | 3,899,218 | 3,687,335 | 94.57% | 3,937,371 | 3,937,371 | 4,323,052 | 4,288,052 | 4,146,829 | 209,458 | 5.32% |
| | DEPARTMENT OF ASSESSMENT | | | | | | | | | | | |
| 19 | Assessor's Office | 291,085 | 297,485 | 291,750 | 98.07% | 307,482 | 307,482 | 318,941 | 318,941 | 318,941 | 11,459 | 3.73% |
| 20 | Board of Assessment Appeals | 1,450 | 1,645 | 1,641 | 99.76% | 7,089 | 7,089 | 4,150 | 4,150 | 4,150 | (2,939) | -41.46% |
| 21 | TOTAL - ASSESSMENT | 292,535 | 299,130 | 293,391 | 98.08% | 314,571 | 314,571 | 323,091 | 323,091 | 323,091 | 8,520 | 2.71% |
| | DEPARTMENT OF FINANCE | | | | | | | | | | | |
| 22 | Finance Office | 396,077 | 404,795 | 397,487 | 98.19% | 415,882 | 415,882 | 429,596 | 429,596 | 429,596 | 13,714 | 3.30% |
| 23 | Treasurer | 4,124 | 4,229 | 4,129 | 97.64% | 4,335 | 4,335 | 4,445 | 4,445 | 4,445 | 110 | 2.54% |
| 24 | Tax Collector | 203,417 | 207,798 | 202,742 | 97.57% | 218,066 | 218,066 | 221,620 | 222,545 | 222,545 | 4,479 | 2.05% |
| 25 | Board of Finance | 219,770 | 215,737 | 215,237 | 99.77% | 1,064,100 | 1,064,100 | 232,235 | 1,082,235 | 928,235 | (135,865) | -12.77% |
| 26 | Risk Management | 699,901 | 731,641 | 727,926 | 99.49% | 731,000 | 731,000 | 752,000 | 731,164 | 731,164 | 164 | 0.02% |
| 27 | TOTAL - FINANCE | 1,523,289 | 1,564,200 | 1,547,521 | 98.93% | 2,433,383 | 2,433,383 | 1,639,896 | 2,469,985 | 2,315,985 | (117,398) | -4.82% |
| 28 | DEBT SERVICE | 5,006,100 | 5,006,100 | 5,004,612 | 99.97% | 6,364,705 | 6,364,705 | 8,146,981 | 8,146,981 | 8,146,981 | 1,782,276 | 28.00% |
| | DEPARTMENT OF PLANNING | | | | | | | | | | | |
| 29 | Planning and Land Use | 344,825 | 353,742 | 349,265 | 98.73% | 366,766 | 366,766 | 381,248 | 380,748 | 380,748 | 13,982 | 3.81% |
| 30 | Boards and Commissions | 41,950 | 42,475 | 31,701 | 74.63% | 33,075 | 33,075 | 34,075 | 34,075 | 34,075 | 1,000 | 3.02% |
| 31 | TOTAL - PLANNING | 386,775 | 396,217 | 380,966 | 96.15% | 399,841 | 399,841 | 415,323 | 414,823 | 414,823 | 14,982 | 3.75% |

TOWN OF STONINGTON
GENERAL FUND EXPENDITURES - SUMMARY
2018-2019 BOARD OF FINANCE PROPOSED BUDGET

% Change From 17/18 Revised Budget

| LINE # | | 2016-2017 ADOPTED BUDGET | 2016-2017 REVISED BUDGET | 2016-2017 ACTUAL EXPENDED | 2016-2017 % OF ACTUAL TO BUDGET | 2017-2018 ADOPTED BUDGET | 2017-2018 REVISED BUDGET | 2018-2019 DEPT REQUEST | 2018-2019 FIRST SELECTMAN | 2018-2019 BOARD OF FINANCE | AMOUNT INCREASE/ (DECREASE) | % CHANGE |
|--------|---|--------------------------------|--------------------------------|---------------------------------|---------------------------------------|--------------------------------|--------------------------------|------------------------------|---------------------------------|----------------------------------|-----------------------------------|----------------|
| | DEPARTMENT OF PUBLIC WORKS | | | | | | | | | | | |
| 32 | Public Works - Highway | 2,398,140 | 2,411,266 | 2,320,233 | 96.22% | 2,490,069 | 2,490,069 | 2,586,884 | 2,586,884 | 2,523,114 | 33,045 | 1.33% |
| 33 | Solid Waste | 2,503,552 | 2,505,349 | 2,377,523 | 94.90% | 2,560,709 | 2,560,709 | 2,580,918 | 2,569,517 | 2,569,517 | 8,808 | 0.34% |
| 34 | Engineering Services | 119,424 | 122,130 | 122,130 | 100.00% | 122,895 | 122,895 | 243,730 | 243,730 | 203,730 | 80,835 | 65.78% |
| 35 | Building Operations | 656,137 | 711,879 | 687,017 | 96.51% | 685,901 | 685,901 | 684,246 | 684,246 | 684,246 | (1,655) | -0.24% |
| 36 | Building Official | 205,138 | 224,381 | 200,825 | 89.50% | 207,478 | 207,478 | 256,297 | 256,297 | 234,466 | 26,988 | 13.01% |
| 37 | Water Pollution Control Agency (WPCA) | 393,758 | 395,632 | 389,687 | 98.50% | 396,115 | 396,115 | 399,971 | 417,406 | 391,245 | (4,870) | -1.23% |
| 38 | TOTAL - PUBLIC WORKS | 6,276,149 | 6,370,637 | 6,097,415 | 95.71% | 6,463,167 | 6,463,167 | 6,752,046 | 6,758,080 | 6,606,318 | 143,151 | 2.21% |
| 39 | DEPARTMENT OF POLICE SERVICES | 5,061,896 | 5,210,645 | 4,905,808 | 94.15% | 5,387,536 | 5,387,536 | 5,575,773 | 5,541,514 | 5,529,514 | 141,978 | 2.64% |
| | DEPARTMENT OF HUMAN SERVICES | | | | | | | | | | | |
| 40 | Human Services | 419,088 | 427,547 | 401,273 | 93.85% | 424,605 | 424,605 | 437,112 | 445,706 | 440,706 | 16,101 | 3.79% |
| 41 | Commission on Aging | 4,800 | 4,800 | 4,458 | 92.88% | 4,800 | 4,800 | 6,300 | 6,300 | 6,300 | 1,500 | 31.25% |
| 42 | Recreation | 98,829 | 100,345 | 99,579 | 99.24% | 114,803 | 114,803 | 120,354 | 120,354 | 120,354 | 5,551 | 4.84% |
| 43 | Housing Authority | 700 | 700 | - | 0.00% | 1 | 1 | - | - | - | (1) | -100.00% |
| 44 | Libraries | 329,500 | 329,500 | 329,500 | 100.00% | 330,500 | 330,500 | 443,565 | 330,500 | 330,500 | - | 0.00% |
| 45 | Outside Agencies | 290,500 | 290,500 | 290,500 | 100.00% | 307,125 | 307,125 | 347,380 | 313,880 | 313,880 | 6,755 | 2.20% |
| 46 | Ambulances & Fire Services | 141,000 | 141,000 | 137,312 | 97.38% | 141,000 | 141,000 | 166,000 | 156,000 | 148,500 | 7,500 | 5.32% |
| 47 | TOTAL - HUMAN SERVICES | 1,284,417 | 1,294,392 | 1,262,622 | 97.55% | 1,322,834 | 1,322,834 | 1,520,711 | 1,372,740 | 1,360,240 | 37,406 | 2.83% |
| 48 | TOTAL - GENERAL GOVERNMENT | 24,925,612 | 24,964,678 | 24,010,754 | 96.18% | 27,524,212 | 27,524,212 | 29,649,815 | 30,260,526 | 29,762,085 | 2,237,873 | 8.13% |
| 49 | BOARD OF EDUCATION | 36,267,121 | 36,267,121 | 36,213,288 | 99.85% | 37,037,483 | 37,037,483 | 38,126,336 | 38,126,336 | 38,126,336 | 1,088,853 | 2.94% |
| 50 | CAPITAL IMPROVEMENTS - FUNDING REQUEST | 2,820,280 | 3,041,078 | 3,041,078 | 100.00% | 3,034,785 | 3,357,985 | 8,157,419 | 9,032,943 | 2,764,365 | (593,620) | -17.68% |
| 51 | GRAND TOTAL | 64,013,013 | 64,272,877 | 63,265,120 | 98.43% | 67,596,480 | 67,919,680 | 75,933,570 | 77,419,805 | 70,652,786 | 2,733,106 | 4.02% |
| | SUMMARY | | | | | | | | | | | |
| 52 | General Operations | 19,919,512 | 19,958,578 | 19,006,142 | 95.23% | 21,159,507 | 21,159,507 | 21,502,834 | 22,113,545 | 21,615,104 | 455,597 | 2.15% |
| 53 | Education | 36,267,121 | 36,267,121 | 36,213,288 | 99.85% | 37,037,483 | 37,037,483 | 38,126,336 | 38,126,336 | 38,126,336 | 1,088,853 | 2.94% |
| 54 | Debt Service | 5,006,100 | 5,006,100 | 5,004,612 | 99.97% | 6,364,705 | 6,364,705 | 8,146,981 | 8,146,981 | 8,146,981 | 1,782,276 | 28.00% |
| 55 | Capital Improvements - Funding Request | 2,820,280 | 3,041,078 | 3,041,078 | 100.00% | 3,034,785 | 3,357,985 | 8,157,419 | 9,032,943 | 2,764,365 | (593,620) | -17.68% |
| 56 | Grand Total | 64,013,013 | 64,272,877 | 63,265,120 | 98.43% | 67,596,480 | 67,919,680 | 75,933,570 | 77,419,805 | 70,652,786 | 2,733,106 | 4.02% |

DEPARTMENT OF THE FIRST SELECTMAN SOUTHEAST AREA TRANSIT DISTRICT (SEAT)

FUNCTION DESCRIPTION:

SEAT provides fixed route public transportation services to Stonington (Route/Runs 10 and 108). Route/Run 10 provides service every 120 minutes between Pawcatuck and Old Mystic Village, operating along the Route 1 and 1A (via Stonington Borough) and Route 27 corridors, Monday – Friday, between 7 AM and 5 PM; Route/Run 108 operates every 120 minutes between New London, Groton and Foxwoods, with a major stop at Old Mystic Village. The service operates Monday – Friday, between 6 AM and 11 PM; Saturdays between 6 AM and 10 PM; and Sundays between 6 AM and 2 PM. In addition, SEAT provides complimentary Americans with Disabilities Act (ADA) paratransit service - required under Federal law - along these corridors during the respective hours of operation. The total operating costs of these services is \$400,665. The \$24,726 requested is the local match required to leverage the state funds.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

There were 8,764 boardings on fixed route service in Stonington last year. (4,882 on Route/Run 10, and 3,882 on Route/Run 108.) It should be noted that there were 6,766 customers *exiting* Route/Run 108 in Stonington (Deboardings are NOT used in the calculation of local match). The Route/Run 108 ridership occurred at Old Mystic Village, primarily workers serving the hotels and other businesses. The Route/Run 10 ridership are primarily residents in Pawcatuck accessing shopping (Pawcatuck Farms and Big Y) and other services.

OBJECTIVES FOR THE COMING YEAR:

SEAT intends to implement some or part of the service recommendations in the recently completed Nelson-Nygaard Service Study. Recommended services for Stonington are the new Routes 901 (New London-Groton-Mystic-Foxwoods), Route 626 (Pawcatuck) and Route 625 (Mystic, during tourist season).

MAJOR BUDGET CHANGES AND COMMENTARY:

SEAT's request has doubled over the last years and with low ridership the Town may not want to continue the partnership. The increase requested last fiscal year was due to the Board-approved local allocation formula, which utilizes four equally weighted factors (service hours, service miles, passenger boardings and population density) to allocate the required local match (\$540,856) among the 10-member towns. Historically, Stonington's local match was significantly less than other towns' due to a highly favorable special State funding program for Route/Run 10, which lapsed in FY14. Funding for all member towns is now equally set at approximately 8% of the total funding required by SEAT to support operations. Stonington's is 6%. Please note that currently SEAT's capital program (buses and equipment) requires NO local funding but the cutbacks of state funding will almost certainly affect the running of Route #10.

However, it should be noted that the Board has not given final approval to the budget, nor has the State (our largest funding partner at 70% of SEAT's operating budget) provided figures for SEAT's FY19 State Aid. We would not be surprised if the Board directs us to reduce service to compensate for any reductions in State funding.

**DEPARTMENT OF THE FIRST SELECTMAN
MYSTIC RIVER PARK COMMISSION**

FUNCTION DESCRIPTION:

The public restrooms at the Mystic River Park continue to provide service and relief to thousands of visitors to the Park, both Mystic residents and tourists. The responses to the restrooms has been overwhelmingly positive, at least in part because of the twice daily maintenance, i.e. cleaning and restocking of paper products, in part subsidized by the Town of Stonington. In 2004, a directional sign was placed to better inform the public of the location of restrooms. Vandalism and graffiti require increased cleaning and repair. The popularity of events in the Park, such as the Mystic Outdoor Art Festival, The Taste of Mystic, Santa by Tugboat, and most recently, the Tree Lighting and Lighted Boat Parade, have swelled the volume of visitors to downtown Mystic, making the restrooms an absolute necessity for visitors.

OBJECTIVES FOR THE COMING YEAR:

1. This upcoming year we anticipate renovating and upgrading the now aging restroom facilities to better serve increased public demand.
2. Continue to keep the restrooms open from 9 AM to 9 PM (10 PM during the peak summer months).
3. Continue to maintain the degree of cleanliness and maintenance of the restrooms and fixtures.
4. Continue to make ongoing maintenance and improvements to ensure seamless operation.
5. Continue to offer additional cleanings and staff during events held in the park and downtown areas to maintain high degree of cleanliness and safety for park visitors.

MAJOR BUDGET CHANGES AND COMMENTARY:

The (anticipated) Town's ongoing contribution of \$10,609, combined with the funds allotted in the MRPC's budget is anticipated to be adequate to maintain the current levels of maintenance and upkeep, however we are requesting financial participation in our effort to revitalize the restroom facilities this year. (David Snediker met with First Selectman Rob Simmons regarding this matter).

**DEPARTMENT OF THE FIRST SELECTMAN
WATERFRONT COMMISSION**

FUNCTION DESCRIPTION:

Study and oversee tidal waters, pier facilities and waterfront. Per charter, make recommendations and report to Town concerning waterfront properties.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

Extensive monitoring of Town Dock with regard to storms and fires. Continued monitoring of Donahue Park.

OBJECTIVES FOR THE COMING YEAR:

Repairs to South Dock and replacement of fuel tank at Town Dock are two major projects for the coming year.

MAJOR BUDGET CHANGES AND COMMENTARY:

While our budget remains unchanged, our involvement with the South Dock project will take substantial time and effort.

**DEPARTMENT OF THE FIRST SELECTMAN
SHELLFISH COMMISSION**

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

The revenue from the sale of shell fishing and scallop permits will allow the Stonington Shellfish Commission to maintain its financial self-sufficiency for the 2018-2019 budget year. The Commission issued approximately 500 clamming permits during CY2017. The 2017-2018 scallop season in Stonington waters is off to a fair start, however our scallop permit sales do not contribute significantly to our overall income.

The Commission sold its old patrol boat as excess property for \$3,251 which was deposited to the Commission's account.

Currently, there are seven active aquaculture license agreements in Town of Stonington waters. The shellfish growers who hold the licenses to conduct aquaculture on Town of Stonington shellfish grounds provide shellfish for the Town's recreational shell fishing program as payment. In CY2017 thousands of mature, market-ready oysters were transplanted into Town recreational grounds. This oyster transplant is part of a pilot program to establish a recreational oyster season in Stonington.

OBJECTIVES FOR THE COMING YEAR:

The Commission does not expect any significant changes from the current recreational operations.

Where possible, we plan to continue our work with commercial organizations to enhance the shellfish populations and recreational shell fishing opportunities in Town of Stonington waters. We are also working with two individuals who are interested in starting oyster aquaculture programs in town waters. Their applications are being reviewed by the local, Federal, and State of Connecticut agencies.

DEPARTMENT OF THE FIRST SELECTMAN ECONOMIC DEVELOPMENT COMMISSION (EDC)

FUNCTION DESCRIPTION:

The EDC will assist in the establishment of new business in Stonington in support of Grand List growth needed for financial stability of the Town; partner with the Department of Planning (DoP), Selectmen, and other Town Boards and Commissions to advance the goals of the Town as specified by the Plan of Conservation and Development (POCD); use economic data and information to identify opportunities and describe Stonington as a great Town to live, work, and play.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

- The EDC sponsored Community Conversations, partnered with the Planning Department:
 - Support of POCD goal for Comprehensive Zoning Update: HMD (Mechanic St Mills), PV-5 (Downtown Pawcatuck), TC-80 (Gateway to Mystic / Olde Mistick Village), “M-2” (Broadway Ext), CS-5 (Old Mystic). **Results:** approvals for HMD and PV-5, community involvement to engender community-driven zoning updates.
 - Agriculture (Farm Forums 2/8/17 and 6/19/17), Fishermen (Sea to Table 7/27/17, Community Supported Fishing (CSF) 9/26/17), Marinas (11/16/17). **Results:** Bring farmers together in partnership to maintain viability of farming; steps to preserve fishing industry in Stonington including outreach to State and Federal agencies and officials; identify hurdles to marina investment.
- Advance the POCD initiatives where the EDC is lead. **Results:** contributions to comprehensive zoning update, support town centers (PV-5), establish agriculture committee.
- Began initiatives: Develop a Comprehensive Economic Development for the Town, project lead for Town Branding and Wayfinding materials, website, etc., to build Town identity, foster civic pride, and put Stonington “on the map”.
- Letters of Support to PZC highlighting key economic benefits to the Town: Mystic Harbor Landing, Stone Acres Farm, Perkins Farm, PV-5 including comprehensive economic analysis, HMD. **Results:** approvals.
- Attend the Hartford Boat Show to promote Stonington Harbors.

OBJECTIVES FOR THE COMING YEAR:

- Continue initiatives: Develop a Comprehensive Economic Development for the Town, project lead for Town Branding and Wayfinding materials, website, etc.
- Follow-through on implementation of approved zoning updates for Downtown Pawcatuck (PV-5) and Mechanic St Mills (HMD) and see redevelopment and investment take hold.
- Sponsor additional Community Conversations.
- Continue to advance POCD initiatives.

MAJOR BUDGET CHANGES AND COMMENTARY:

The EDC is requesting an additional \$7,230 in the 18/19 budget to continue the Branding and Wayfinding project (note: \$5,000 non-EDC Town 2017-2018 budget has been directed toward starting the Branding effort). The Branding effort will require professional services to advance this work. The effort includes: integrated Branding (e.g. logos, images), Wayfinding (e.g. inventory Town cultural assets, maps), and print and web presence.

**DEPARTMENT OF THE FIRST SELECTMAN
EMERGENCY MANAGEMENT OFFICE (EMO)**

FUNCTION DESCRIPTION:

The EMO assists the First Selectman in recovering from the threats and hazards that are associated with a Town wide disaster whether man made or natural. Working with a Unified Command team to bring the community back to normalcy after an incident.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

Working with the planner from Area 4 of the State Emergency Management Agency to bring the Town's Emergency Operations Plan into the 21st century and more in line with The Town Charter. Worked with the Town's IT manager to bring the Emergency Management Office into the world of social media to be able to reach more of the public with information on occurring incidents. To date, we have functioned well to manage operations in two substantial winter storms.

OBJECTIVES FOR THE COMING YEAR:

To work on getting the word out to the public on being more self-sufficient for the first 72 hours after a storm or large-scale power outages, that they are better off sheltering in place as long as their area is not in danger of being isolated and they are not trapped. Work with Eversource on getting correct information to the public and the first responders. Work with a team approach (Unified Command) so that all the Town agencies are working off the same page. Developing a better tracking system for reported incidents that need to be corrected.

MAJOR BUDGET CHANGES AND COMMENTARY:

The only significant budget change from prior year was to move \$1,000 from Equipment to Consumable Supplies to pay for the printing of the new Emergency Operations Plan.

DEPARTMENT OF THE FIRST SELECTMAN ELECTIONS / TOWN MEETING & REFERENDA

FUNCTION DESCRIPTION:

The Registrars are charged with maintaining voter lists through voter canvass, obituaries, voter cancellations, interstate cancellations and the Connecticut Voter Registration System (CVRS). Registrars conduct referenda, primaries, elections and conduct poll worker training. We maintain all voting equipment and register new voters through voter drives, DMV, SOTS office. Registrars are currently updating and correcting all voter registration cards.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

A voter canvass by mail was completed in May that helped ensure accuracy of the voter list. We attended monthly New London County registrar meetings, conducted one budget referendum, and a municipal election in November. We completed the required 26 hours of mandatory training classes at Avery Point, and passed the final exam in August. We also attended a moderator recertification class.

OBJECTIVES FOR THE COMING YEAR:

Continue to maintain and update voter registration lists and files. Continue to learn new functions of CVRS to maximize data needs, learn new and existing election law, and learn the new town hall software and shareware systems. Conduct new voter mailing canvass as per CT State Statute. Attend monthly county meetings and State conferences. Enlist more poll workers to ensure elections will be fully staffed in each district. Maintain all election data according to required retention periods. Plan to be fully prepared for any primary, referenda, or special election.

MAJOR BUDGET CHANGES AND COMMENTARY:

The only significant increase in the budget over last year was an increase to Equipment line item due to the cost of replacing multiple broken voter booths in several districts.

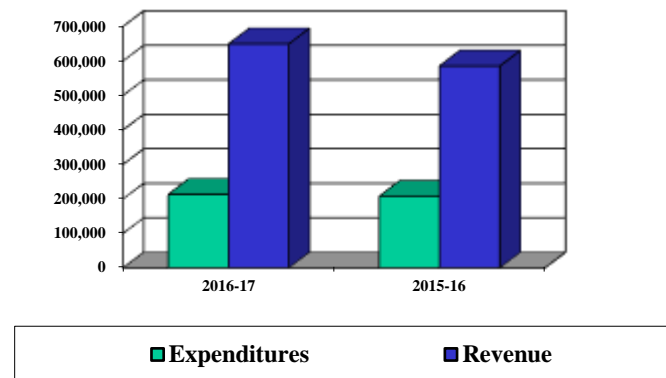
DEPARTMENT OF FIRST SELECTMAN TOWN CLERK'S OFFICE

FUNCTION DESCRIPTION:

In 2016-2017 the Town Clerk's Office recorded 5,255 land record documents, maps and tradenames and 736 birth, marriage and death records. The office issued a total of 218 absentee ballots for the Municipal Election. The office issued 406 marriage licenses, 896 sporting licenses and 1,970 dog licenses. The Town Clerk also clerked 6 Town Meetings. The Town Clerk's Office oversees the land records and survey maps dating back to 1658 and all commission, boards and committee's minutes.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

Conveyance tax revenue collected in FY 2016-2017 was \$384,131. Town Clerk revenue continues to increase. The office collected \$265,212 in excess of budgeted revenues for FY 2016-2017, which is an increase over the previous fiscal year.



The online records portal continues to be very successful. Stonington was one of the first towns in Connecticut to join the portal. The online records portal system enables law firms, title searchers and our constituency to access the land records 24/7 and remotely search and print documents for a fee. The office collected through the online portal system \$13,463 in land record copy fees. Our land records are scanned and on the portal through 1950.

A grant was awarded to the Town Clerk's Office in the amount of \$4,000 from the CT State Library Historic Documents Preservation Program for the purposes of storage & facilities. The office partnered with Dupont Systems of Berlin, CT to purchase two Locking Spinning Shelving Systems to house our vital statistics record books. This will enable the office to bring the vital statistics books that are housed in the basement vault to the main floor vault which allows staff easier access to the books. Since the inception of the grant program, the Town has received \$74,000 for the preservation and storage of Town documents.

OBJECTIVES FOR THE COMING YEAR:

The office will seek another grant in partnership with the CT State Library Historic Documents Preservation Program.

MAJOR BUDGET CHANGES AND COMMENTARY:

No major budget changes. One member of my team will continue to take certification classes in partnership with the Connecticut Town Clerk's Association.

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 BOARD OF FINANCE PROPOSED BUDGET**

% Change From 17/18 Revised Budget

| LINE # | DEPARTMENT OF FIRST SELECTMAN | 2016-2017 ADOPTED BUDGET | 2016-2017 REVISED BUDGET | 2016-2017 ACTUAL EXPENDED | 2016-2017 % OF ACTUAL TO BUDGET | 2017-2018 ADOPTED BUDGET | 2017-2018 REVISED BUDGET | 2018-2019 DEPT REQUEST | 2018-2019 FIRST SELECTMAN | 2018-2019 BOARD OF FINANCE | AMOUNT INCREASE/ (DECREASE) | % CHANGE |
|--------|--|--------------------------------|--------------------------------|---------------------------------|---------------------------------------|--------------------------------|--------------------------------|------------------------------|---------------------------------|----------------------------------|-----------------------------------|---------------|
| | OFFICE OF SELECTMAN | | | | | | | | | | | |
| 1 | First Selectman | 87,150 | 89,416 | 89,416 | 100.00% | 91,741 | 91,741 | 94,126 | 91,876 | 91,876 | 135 | 0.15% |
| 2 | Second Selectman | 11,316 | 11,610 | 11,610 | 100.00% | 11,912 | 11,912 | 12,222 | 13,222 | 13,222 | 1,310 | 11.00% |
| 3 | Third Selectman | 11,316 | 11,610 | 11,610 | 100.00% | 11,912 | 11,912 | 12,222 | 13,222 | 13,222 | 1,310 | 11.00% |
| 4 | Town Attorney | 50,000 | 50,000 | 50,000 | 100.00% | 50,000 | 50,000 | 55,000 | 55,000 | 50,000 | - | 0.00% |
| 5 | Grant Writer | 15,000 | 15,000 | - | 0.00% | 5,000 | 5,000 | 5,000 | 5,000 | - | (5,000) | -100.00% |
| 6 | Total - Salaries | 174,782 | 177,636 | 162,636 | 91.56% | 170,565 | 170,565 | 178,570 | 178,320 | 168,320 | (2,245) | -1.32% |
| 7 | Examination of Indices | 2,500 | 2,500 | 1,875 | 75.00% | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | - | 0.00% |
| 8 | Mosquito Abatement | 30,000 | 30,000 | 28,501 | 95.00% | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | - | 0.00% |
| 9 | Legal Services & Courts | 40,000 | 40,000 | 38,799 | 97.00% | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | - | 0.00% |
| 10 | Professional Associations & Publications | 1,000 | 1,000 | - | 0.00% | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | - | 0.00% |
| 11 | Furniture & Equipment | - | - | - | - | - | - | 10,307 | 1,000 | 1,000 | 1,000 | |
| 12 | Tree Warden - Stipend | - | - | - | - | - | - | - | 1,000 | 1,000 | 1,000 | |
| 13 | Tree Warden Expenses | - | - | - | - | 250 | 250 | 1,500 | 750 | 750 | 500 | 200.00% |
| 14 | Total - Expenses | 73,500 | 73,500 | 69,175 | 94.12% | 73,750 | 73,750 | 85,307 | 76,250 | 76,250 | 2,500 | 3.39% |
| 15 | Town Wide - Technical & Professional Services | 20,000 | 14,000 | 9,729 | 69.49% | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | - | 0.00% |
| 16 | Total - Technical & Professional Services | 20,000 | 14,000 | 9,729 | 69.49% | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | - | 0.00% |
| 17 | TOTAL - OFFICE OF THE FIRST SELECTMAN | 268,282 | 265,136 | 241,540 | 91.10% | 264,315 | 264,315 | 283,877 | 274,570 | 264,570 | 255 | 0.10% |
| | PROGRAMS AND AGENCIES | | | | | | | | | | | |
| 18 | S.E.A.T. | 8,793 | 8,793 | 8,793 | 100.00% | 10,000 | 10,000 | 24,726 | 24,726 | 10,000 | - | 0.00% |
| 19 | SECTER | 6,166 | 6,166 | 6,166 | 100.00% | 6,166 | 6,166 | 6,166 | 6,166 | 6,166 | - | 0.00% |
| 20 | CT. Conference of Municipalities | 12,143 | 12,143 | 12,032 | 99.09% | 12,143 | 12,143 | 12,500 | 12,500 | 12,500 | 357 | 2.94% |
| 21 | Southeastern CT Council of Governments | 9,689 | 9,689 | 9,689 | 100.00% | 9,689 | 9,689 | 9,689 | 9,689 | 9,689 | - | 0.00% |
| 22 | Mystic River Park-Public Restrooms | 10,609 | 10,609 | 10,609 | 100.00% | 10,609 | 10,609 | 10,609 | 10,609 | 10,609 | - | 0.00% |
| 23 | CT Council of Small Towns | 1,025 | 1,025 | 1,025 | 100.00% | 1,025 | 1,025 | 1,025 | 1,025 | 1,025 | - | 0.00% |
| 24 | Affordable Housing Committee | 1,000 | 475 | - | 0.00% | - | - | - | - | - | - | |
| 25 | Probate Court | 6,301 | 6,301 | 6,301 | 100.00% | 6,301 | 6,301 | 6,301 | 6,301 | 6,301 | - | 0.00% |
| 26 | Probate Court Occupancy Costs | - | 14,066 | 13,027 | 92.61% | 3,650 | 3,650 | 3,650 | 3,700 | 3,700 | 50 | 1.37% |
| 27 | Connecticut Tourism Coalition | - | - | - | - | - | - | - | 1,500 | 1,500 | 1,500 | |
| 28 | TOTAL - PROGRAMS AND AGENCIES | 55,726 | 69,267 | 67,642 | 97.65% | 59,583 | 59,583 | 74,666 | 76,216 | 61,490 | 1,907 | 3.20% |

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 BOARD OF FINANCE PROPOSED BUDGET**

% Change From 17/18 Revised Budget

| LINE # | DEPARTMENT OF FIRST SELECTMAN | 2016-2017 ADOPTED BUDGET | 2016-2017 REVISED BUDGET | 2016-2017 ACTUAL EXPENDED | 2016-2017 % OF ACTUAL TO BUDGET | 2017-2018 ADOPTED BUDGET | 2017-2018 REVISED BUDGET | 2018-2019 DEPT REQUEST | 2018-2019 FIRST SELECTMAN | 2018-2019 BOARD OF FINANCE | AMOUNT INCREASE/ (DECREASE) | % CHANGE |
|--------|--|--------------------------------|--------------------------------|---------------------------------|---------------------------------------|--------------------------------|--------------------------------|------------------------------|---------------------------------|----------------------------------|-----------------------------------|-------------|
| | WATERFRONT COMMISSION | | | | | | | | | | | |
| 29 | Clerical Services | 1,000 | 1,000 | 1,000 | 100.00% | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | - | 0.00% |
| 30 | Postage | 75 | 75 | - | 0.00% | 75 | 75 | 75 | 75 | 75 | - | 0.00% |
| 31 | Consumable Supplies | 25 | 25 | 21 | 84.00% | 25 | 25 | 25 | 25 | 25 | - | 0.00% |
| 32 | Miscellaneous | 75 | 75 | - | 0.00% | 75 | 75 | 75 | 75 | 75 | - | 0.00% |
| 33 | Total - Expenses | 175 | 175 | 21 | 12.00% | 175 | 175 | 175 | 175 | 175 | - | 0.00% |
| 34 | TOTAL - WATERFRONT COMMISSION | 1,175 | 1,175 | 1,021 | 86.89% | 1,175 | 1,175 | 1,175 | 1,175 | 1,175 | - | 0.00% |
| | PAWCATUCK RIVER HARBOR MGT | | | | | | | | | | | |
| 35 | Clerical Services | 990 | 990 | - | 0.00% | 990 | 990 | 990 | 990 | 990 | - | 0.00% |
| 36 | Postage | 100 | 100 | - | 0.00% | 100 | 100 | 100 | 100 | 100 | - | 0.00% |
| 37 | Advertising | 100 | 100 | - | 0.00% | 100 | 100 | 100 | 100 | 100 | - | 0.00% |
| 38 | Consumable Supplies | 100 | 100 | - | 0.00% | 100 | 100 | 100 | 100 | 100 | - | 0.00% |
| 39 | Reproduction & Printing | 100 | 100 | - | 0.00% | 100 | 100 | 100 | 100 | 100 | - | 0.00% |
| 40 | Miscellaneous | 100 | 100 | - | 0.00% | 100 | 100 | 100 | 100 | 100 | - | 0.00% |
| 41 | Total - Expenses | 500 | 500 | - | 0.00% | 500 | 500 | 500 | 500 | 500 | - | 0.00% |
| 42 | TOTAL PAWCATUCK RIVER HARBOR MGT. | 1,490 | 1,490 | - | 0.00% | 1,490 | 1,490 | 1,490 | 1,490 | 1,490 | - | 0.00% |
| | SHELLFISH COMMISSION | | | | | | | | | | | |
| 43 | Expenses | 50 | 50 | - | 0.00% | 50 | 50 | 50 | 50 | 50 | - | 0.00% |
| 44 | TOTAL SHELLFISH COMMISSION | 50 | 50 | - | 0.00% | 50 | 50 | 50 | 50 | 50 | - | 0.00% |
| | ECONOMIC DEVELOPMENT COMMISSION | | | | | | | | | | | |
| 45 | Consulting Services | - | - | - | | - | - | 7,230 | 7,230 | 5,000 | 5,000 | |
| 46 | Postage | 200 | 200 | - | 0.00% | 200 | 200 | 200 | 200 | 200 | - | 0.00% |
| 47 | Advertising | 920 | 920 | - | 0.00% | 500 | 500 | 500 | 500 | 500 | - | 0.00% |
| 48 | Consumable Supplies | 150 | 150 | 127 | 84.67% | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | - | 0.00% |
| 49 | Travel | 500 | 500 | - | 0.00% | 270 | 270 | 270 | 270 | 270 | - | 0.00% |
| 50 | Professional Associations | 1,000 | 1,000 | 775 | 77.50% | 800 | 800 | 800 | 800 | 800 | - | 0.00% |
| 51 | Total - Expenses | 2,770 | 2,770 | 902 | 32.56% | 2,770 | 2,770 | 10,000 | 10,000 | 7,770 | 5,000 | 180.51% |
| 52 | TOTAL- ECONOMIC DEVELOPMENT COMMISSION | 2,770 | 2,770 | 902 | 32.56% | 2,770 | 2,770 | 10,000 | 10,000 | 7,770 | 5,000 | 180.51% |
| 53 | TOTAL - COMMISSIONS | 5,485 | 5,485 | 1,923 | 35.06% | 5,485 | 5,485 | 12,715 | 12,715 | 10,485 | 5,000 | 91.16% |

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 BOARD OF FINANCE PROPOSED BUDGET**

% Change From 17/18 Revised Budget

| LINE # | DEPARTMENT OF FIRST SELECTMAN | 2016-2017 ADOPTED BUDGET | 2016-2017 REVISED BUDGET | 2016-2017 ACTUAL EXPENDED | 2016-2017 % OF ACTUAL TO BUDGET | 2017-2018 ADOPTED BUDGET | 2017-2018 REVISED BUDGET | 2018-2019 DEPT REQUEST | 2018-2019 FIRST SELECTMAN | 2018-2019 BOARD OF FINANCE | AMOUNT INCREASE/ (DECREASE) | % CHANGE |
|--------|---|--------------------------------|--------------------------------|---------------------------------|---------------------------------------|--------------------------------|--------------------------------|------------------------------|---------------------------------|----------------------------------|-----------------------------------|--------------|
| | EMERGENCY MANAGEMENT | | | | | | | | | | | |
| 54 | Emergency Management Tactical Operations Director | 12,550 | 12,877 | 12,877 | 100.00% | 13,211 | 13,211 | 13,554 | 13,554 | 13,554 | 343 | 2.60% |
| 55 | Clerical Services | 1,818 | 1,872 | 1,872 | 100.00% | 1,914 | 1,914 | 2,000 | 2,000 | 2,000 | 86 | 4.49% |
| 56 | Total - Salaries | 14,368 | 14,749 | 14,749 | 100.00% | 15,125 | 15,125 | 15,554 | 15,554 | 15,554 | 429 | 2.84% |
| 57 | Consumable Supplies | 250 | 243 | 219 | 90.12% | 250 | 250 | 1,250 | 1,250 | 1,250 | 1,000 | 400.00% |
| 58 | Equipment | 4,500 | 4,500 | - | 0.00% | 4,500 | 4,500 | 3,500 | 3,500 | 3,500 | (1,000) | -22.22% |
| 59 | Development of Emergency Plan | 1 | 1 | - | 0.00% | 1 | 1 | 1 | 1 | 1 | - | 0.00% |
| 60 | Miscellaneous | 100 | 100 | - | 0.00% | 100 | 100 | 100 | 100 | 100 | - | 0.00% |
| 61 | Furniture & Equipment | 750 | 750 | - | 0.00% | 750 | 750 | 750 | 750 | 750 | - | 0.00% |
| 62 | Total - Expenses | 5,601 | 5,594 | 219 | 3.91% | 5,601 | 5,601 | 5,601 | 5,601 | 5,601 | - | 0.00% |
| 63 | Generator Maintenance | 1 | 1 | - | 0.00% | 1 | 1 | 1 | 1 | 1 | - | 0.00% |
| 64 | Water Testing | 400 | 400 | - | 0.00% | 400 | 400 | 400 | 400 | 400 | - | 0.00% |
| 65 | Communications | 1 | 1 | - | 0.00% | 1 | 1 | 1 | 1 | 1 | - | 0.00% |
| 66 | Mass Notification System Maintenance | 5,000 | 5,000 | 4,860 | 97.20% | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | - | 0.00% |
| 67 | Total - Services | 5,402 | 5,402 | 4,860 | 89.97% | 5,402 | 5,402 | 5,402 | 5,402 | 5,402 | - | 0.00% |
| 68 | TOTAL - EMERGENCY MANAGEMENT | 25,371 | 25,745 | 19,828 | 77.02% | 26,128 | 26,128 | 26,557 | 26,557 | 26,557 | 429 | 1.64% |
| | ELECTIONS | | | | | | | | | | | |
| 69 | Registrars Salaries | 34,533 | 37,827 | 37,827 | 100.00% | 36,352 | 36,352 | 37,298 | 37,298 | 37,298 | 946 | 2.60% |
| 70 | Referenda/Election Personnel Salaries | 60,000 | 55,934 | 28,277 | 50.55% | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | - | 0.00% |
| 71 | Total - Salaries | 94,533 | 93,761 | 66,104 | 70.50% | 86,352 | 86,352 | 87,298 | 87,298 | 87,298 | 946 | 1.10% |
| 72 | Postage | 5,000 | 5,000 | 3,863 | 77.26% | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | - | 0.00% |
| 73 | Advertising | 1,000 | 1,000 | 57 | 5.70% | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | - | 0.00% |
| 74 | Consumable Supplies | 1,500 | 1,500 | 967 | 64.47% | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | - | 0.00% |
| 75 | Telephone | 4,000 | 4,000 | 2,039 | 50.98% | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | - | 0.00% |
| 76 | Equipment | 2,000 | 2,000 | 668 | 33.40% | 2,000 | 2,000 | 4,000 | 4,000 | 4,000 | 2,000 | 100.00% |
| 77 | Reproduction & Printing | 500 | 500 | 140 | 28.00% | 700 | 700 | 700 | 700 | 700 | - | 0.00% |
| 78 | Professional Associations & Publications | 500 | 570 | 570 | 100.00% | 500 | 500 | 500 | 500 | 500 | - | 0.00% |
| 79 | Voting Canvas | 1,000 | 1,000 | 207 | 20.70% | 1,200 | 1,200 | 500 | 500 | 500 | (700) | -58.33% |
| 80 | Miscellaneous (increase in cost of battery back-up) | 1,000 | 1,000 | 412 | 41.20% | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | - | 0.00% |
| 81 | Ballot Printing / Programming | 15,000 | 15,000 | 6,024 | 40.16% | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | - | 0.00% |
| 82 | Furniture & Equipment | 1,000 | 1,000 | 416 | 41.60% | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | - | 0.00% |
| 83 | Training & Education | - | 1,600 | 1,600 | 100.00% | 1,600 | 1,600 | 1,000 | 1,000 | 1,000 | (600) | -37.50% |
| 84 | Total - Expenses | 32,500 | 34,170 | 16,963 | 49.64% | 34,500 | 34,500 | 35,200 | 35,200 | 35,200 | 700 | 2.03% |
| 85 | Voting Machine (Optical Scan Machine Maintenance) | 3,000 | 3,000 | 2,200 | 73.33% | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | - | 0.00% |
| 86 | Total - Services | 3,000 | 3,000 | 2,200 | 73.33% | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | - | 0.00% |
| 87 | TOTAL - ELECTIONS | 130,033 | 130,931 | 85,267 | 65.12% | 123,852 | 123,852 | 125,498 | 125,498 | 125,498 | 1,646 | 1.33% |

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 BOARD OF FINANCE PROPOSED BUDGET**

% Change From 17/18 Revised Budget

| LINE # | DEPARTMENT OF FIRST SELECTMAN | 2016-2017 ADOPTED BUDGET | 2016-2017 REVISED BUDGET | 2016-2017 ACTUAL EXPENDED | 2016-2017 % OF ACTUAL TO BUDGET | 2017-2018 ADOPTED BUDGET | 2017-2018 REVISED BUDGET | 2018-2019 DEPT REQUEST | 2018-2019 FIRST SELECTMAN | 2018-2019 BOARD OF FINANCE | AMOUNT INCREASE/ (DECREASE) | % CHANGE |
|--------|---|--------------------------------|--------------------------------|---------------------------------|---------------------------------------|--------------------------------|--------------------------------|------------------------------|---------------------------------|----------------------------------|-----------------------------------|---------------|
| | TOWN CLERK | | | | | | | | | | | |
| 88 | Salary of Town Clerk | 75,000 | 76,950 | 76,950 | 100.00% | 78,951 | 78,951 | 81,004 | 81,004 | 81,004 | 2,053 | 2.60% |
| 89 | Clerical Salaries | 95,077 | 98,195 | 98,195 | 100.00% | 100,088 | 100,088 | 102,720 | 102,720 | 102,720 | 2,632 | 2.63% |
| 90 | Longevity | 5,220 | 5,220 | 5,220 | 100.00% | 5,400 | 5,400 | 5,580 | 5,580 | 5,580 | 180 | 3.33% |
| 91 | Total - Salaries | 175,297 | 180,365 | 180,365 | 100.00% | 184,439 | 184,439 | 189,304 | 189,304 | 189,304 | 4,865 | 2.64% |
| 92 | Postage | 1,500 | 1,500 | 1,500 | 100.00% | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | - | 0.00% |
| 93 | Advertising | 4,211 | 3,488 | 1,525 | 43.72% | 3,000 | 3,000 | 2,500 | 2,500 | 2,500 | (500) | -16.67% |
| 94 | Consumable Supplies | 3,000 | 3,000 | 2,804 | 93.47% | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | - | 0.00% |
| 95 | Telephone | 475 | 475 | 455 | 95.79% | 475 | 475 | 475 | 475 | 475 | - | 0.00% |
| 96 | Equipment | 3,000 | 3,000 | 2,882 | 96.07% | 3,000 | 3,000 | 3,500 | 3,500 | 3,500 | 500 | 16.67% |
| 97 | Professional Associations & Publications | 150 | 200 | 200 | 100.00% | 200 | 200 | 200 | 275 | 275 | 75 | 37.50% |
| 98 | Training & Education | 1,500 | 1,500 | 1,040 | 69.33% | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | - | 0.00% |
| 99 | Total - Expenses | 13,836 | 13,163 | 10,406 | 79.05% | 12,675 | 12,675 | 12,675 | 12,750 | 12,750 | 75 | 0.59% |
| 100 | Land Records & Data Processing | 30,000 | 30,000 | 21,840 | 72.80% | 30,000 | 30,000 | 28,000 | 28,000 | 28,000 | (2,000) | -6.67% |
| 101 | Vital Statistics | 450 | 477 | 477 | 100.00% | 450 | 450 | 500 | 500 | 500 | 50 | 11.11% |
| 102 | Total - Services | 30,450 | 30,477 | 22,317 | 73.23% | 30,450 | 30,450 | 28,500 | 28,500 | 28,500 | (1,950) | -6.40% |
| 103 | TOTAL - TOWN CLERK | 219,583 | 224,005 | 213,088 | 95.13% | 227,564 | 227,564 | 230,479 | 230,554 | 230,554 | 2,990 | 1.31% |
| | TOWN MEETING & REFERENDA | | | | | | | | | | | |
| 104 | Town Meeting Personnel | 200 | 200 | 100 | 50.00% | 200 | 200 | 200 | 200 | 200 | - | 0.00% |
| 105 | Advertising | 6,000 | 6,000 | 4,326 | 72.10% | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | - | 0.00% |
| 106 | TOTAL - TOWN MEETING & REFERENDA | 6,200 | 6,200 | 4,426 | 71.39% | 6,200 | 6,200 | 6,200 | 6,200 | 6,200 | - | 0.00% |
| | PAYMENTS TO OTHER CIVIL DIVISIONS | | | | | | | | | | | |
| 107 | Borough of Stonington | 197,370 | 197,370 | 197,370 | 100.00% | 187,677 | 187,677 | 192,950 | 192,950 | 192,950 | 5,273 | 2.81% |
| 108 | TOTAL - FIRST SELECTMAN | 908,050 | 924,139 | 831,084 | 89.93% | 900,804 | 900,804 | 952,942 | 945,260 | 918,304 | 17,500 | 1.94% |

DEPARTMENT OF ADMINSTRATIVE SERVICES

FUNCTION DESCRIPTION:

We are responsible for the Town's Human Resources Administration (Human Resources, Labor Relations and Employee Benefits), Information Technology, and until April 2017 both the Health Officer and Sanitarian (these duties among others are now performed by the Ledge Light Health District - LLHD). Additionally, we coordinate the development of the Capital Improvement Plan as well as provide administrative support for the Office of the First Selectman while partnering with the Human Services organization and Stonington Police Department to deliver professional, strategic, and operational support.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

Administration

Administration includes the activities and operations occurring within the offices of the First Selectman and Administrative Services. We successfully integrated individuals into the organization as the result of a retirement and facilitated the Town's transition to LLHD. We continue to respond to changes in reporting requirements as dictated by the legislative and regulatory environment.

Information Technology

The Information Technology organization provides operational and strategic support for the Town of Stonington and Stonington Police Department. Additionally, the Town collaborates with the Board of Education sharing a common server allowing them to access the Town's human resources software. We completed the desktop replacement project along with the implementation of more stringent vendor/consultant vetting for access to the Town's data systems. We were recognized and received the CCM Municipal Excellence Award for the development, in partnership with New England Geosystems, of the Citizens with Autism Safety System (CASS) a map-based application that is internet accessible to aid first responders in searching for people with autism who have been reported missing.

Ledge Light Health District (LLHD)

LLHD conducted inspections of the Town's 162 restaurants, 22 pools, 17 cosmetology facilities, 26 lodging establishments, and 5 beach water sampling sites in addition to land use activities (septic, wells, additions, and complaints). They monitored several large summertime food events, brought forward significant additional resources in response to an extensive rat infestation in Pawcatuck, and coordinated a multiple town, state, and agency response to contamination of the Westerly and Pawcatuck public water supply system.

OBJECTIVES FOR THE COMING YEAR:

We will continue the "hardening" of existing Town systems to prevent cyber-attacks while emphasizing training in new technology disciplines. We will ensure continued successful integration of LLHD with the community. With the assist of an intern, we will begin development of a protocol for the Town's use of social media during activation of the Emergency Operations Center (EOC) and for non-emergency situations. We will continue the partnership with public safety organizations to further the effectiveness of CASS.

MAJOR BUDGET CHANGES AND COMMENTARY:

Increases in Health Insurance and the costs of Labor Negotiations are driven by adverse catastrophic claims experience, market driven price increases, and commencement of contract negotiations respectively. Salary movement is driven by negotiated agreements.

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 BOARD OF FINANCE PROPOSED BUDGET**

% Change From 17/18 Revised Budget

| LINE # | DEPARTMENT OF ADMINISTRATIVE SERVICES | 2016-2017 ADOPTED BUDGET | 2016-2017 REVISED BUDGET | 2016-2017 ACTUAL EXPENDED | 2016-2017 % OF ACTUAL TO BUDGET | 2017-2018 ADOPTED BUDGET | 2017-2018 REVISED BUDGET | 2018-2019 DEPT REQUEST | 2018-2019 FIRST SELECTMAN | 2018-2019 BOARD OF FINANCE | AMOUNT INCREASE/ (DECREASE) | % CHANGE |
|--------|---|--------------------------------|--------------------------------|---------------------------------|---------------------------------------|--------------------------------|--------------------------------|------------------------------|---------------------------------|----------------------------------|-----------------------------------|---------------|
| | ADMINISTRATION | | | | | | | | | | | |
| 1 | Director of Administrative Services | 90,000 | 92,340 | 92,340 | 100.00% | 94,741 | 94,741 | 97,204 | 97,204 | 97,204 | 2,463 | 2.60% |
| 2 | Administrative Support Staff | 170,380 | 176,710 | 174,457 | 98.73% | 172,825 | 172,825 | 176,245 | 176,245 | 176,245 | 3,420 | 1.98% |
| 3 | Longevity | 4,080 | 4,080 | 4,080 | 100.00% | 2,920 | 2,920 | 3,080 | 3,080 | 3,080 | 160 | 5.48% |
| 4 | Total - Salaries | 264,460 | 273,130 | 270,877 | 99.18% | 270,486 | 270,486 | 276,529 | 276,529 | 276,529 | 6,043 | 2.23% |
| 5 | Postage | 1,000 | 1,000 | 664 | 66.40% | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | - | 0.00% |
| 6 | Advertising | 12,500 | 12,500 | 7,082 | 56.66% | 12,500 | 12,500 | 12,500 | 11,500 | 11,500 | (1,000) | -8.00% |
| 7 | Consumable Supplies | 1,700 | 5,020 | 5,020 | 100.00% | 2,000 | 2,000 | 2,200 | 3,200 | 3,200 | 1,200 | 60.00% |
| 8 | Reproduction & Printing | 800 | 2,091 | 2,091 | 100.00% | 800 | 800 | 1,500 | 1,500 | 1,500 | 700 | 87.50% |
| 9 | Telephone | 250 | 250 | 179 | 71.60% | 250 | 250 | 250 | 250 | 250 | - | 0.00% |
| 10 | Equipment | 5,400 | 5,400 | 2,482 | 45.96% | 5,400 | 5,400 | 5,400 | 5,400 | 5,400 | - | 0.00% |
| 11 | Professional Associations & Publications | 3,500 | 3,500 | 1,721 | 49.17% | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | - | 0.00% |
| 12 | Seminars & Programs (Training & Education) | 700 | 700 | - | 0.00% | 700 | 700 | - | - | - | (700) | -100.00% |
| 13 | Database Expenses | 7,500 | 7,500 | 5,900 | 78.67% | 8,250 | 8,250 | 8,250 | 8,250 | 8,250 | - | 0.00% |
| 14 | Miscellaneous | 700 | 700 | 239 | 34.14% | 700 | 700 | 700 | 700 | 700 | - | 0.00% |
| 15 | Furniture & Equipment | 1,500 | 1,984 | 1,984 | 100.00% | 1,500 | 1,500 | 1,970 | 1,970 | 1,970 | 470 | 31.33% |
| 16 | Training & Education (First Selectman & Administration) | 2,250 | 2,250 | 899 | 39.96% | 2,250 | 2,250 | 1,580 | 1,580 | 1,580 | (670) | -29.78% |
| 17 | Total - Expenses | 37,800 | 42,895 | 28,261 | 65.88% | 38,850 | 38,850 | 38,850 | 38,850 | 38,850 | - | 0.00% |
| 18 | Admin Services - Technical & Professional Services | 7,500 | 2,405 | - | 0.00% | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 | - | 0.00% |
| 19 | Total - Technical & Professional Services | 7,500 | 2,405 | - | 0.00% | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 | - | 0.00% |
| 20 | Memorial Observances | 7,500 | 7,500 | 6,850 | 91.33% | 7,500 | 7,500 | 10,000 | 10,000 | 10,000 | 2,500 | 33.33% |
| 21 | Columbus Day Observances | 5,000 | 5,000 | 5,000 | 100.00% | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | - | 0.00% |
| | Total - Services | 12,500 | 12,500 | 11,850 | 94.80% | 12,500 | 12,500 | 15,000 | 15,000 | 15,000 | 2,500 | 20.00% |
| 22 | TOTAL - ADMINISTRATION | 322,260 | 330,930 | 310,988 | 93.97% | 329,336 | 329,336 | 337,879 | 337,879 | 337,879 | 8,543 | 2.59% |

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 BOARD OF FINANCE PROPOSED BUDGET**

% Change From 17/18 Revised Budget

| LINE # | DEPARTMENT OF ADMINISTRATIVE SERVICES | 2016-2017 ADOPTED BUDGET | 2016-2017 REVISED BUDGET | 2016-2017 ACTUAL EXPENDED | 2016-2017 % OF ACTUAL TO BUDGET | 2017-2018 ADOPTED BUDGET | 2017-2018 REVISED BUDGET | 2018-2019 DEPT REQUEST | 2018-2019 FIRST SELECTMAN | 2018-2019 BOARD OF FINANCE | AMOUNT INCREASE/ (DECREASE) | % CHANGE |
|--------|---|--------------------------------|--------------------------------|---------------------------------|---------------------------------------|--------------------------------|--------------------------------|------------------------------|---------------------------------|----------------------------------|-----------------------------------|--------------|
| | INFORMATION SYSTEMS | | | | | | | | | | | |
| 23 | IT Manager | 84,235 | 87,437 | 87,437 | 100.00% | 88,672 | 88,672 | 91,777 | 91,777 | 91,777 | 3,105 | 3.50% |
| 24 | Technology Support Specialist | 58,320 | 60,586 | 60,586 | 100.00% | 61,392 | 61,392 | 63,588 | 63,588 | 63,588 | 2,196 | 3.58% |
| 25 | Longevity | 650 | 650 | 650 | 100.00% | 750 | 750 | 850 | 850 | 850 | 100 | 13.33% |
| 26 | Total - Salaries | 143,205 | 148,673 | 148,673 | 100.00% | 150,814 | 150,814 | 156,215 | 156,215 | 156,215 | 5,401 | 3.58% |
| 27 | Postage | 200 | 200 | 52 | 26.00% | 200 | 200 | 200 | 200 | 200 | - | 0.00% |
| 28 | Consumable Supplies | 1,500 | 1,500 | 1,493 | 99.53% | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | - | 0.00% |
| 29 | Reproduction & Printing | 50 | 50 | - | 0.00% | 50 | 50 | 50 | 50 | 50 | - | 0.00% |
| 30 | Telephone | 1,500 | 1,500 | 1,325 | 88.33% | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | - | 0.00% |
| 31 | Professional Associations & Publications | 250 | 250 | 235 | 94.00% | 250 | 250 | 250 | 250 | 250 | - | 0.00% |
| 32 | Equipment & Licensing | 46,770 | 46,770 | 45,350 | 96.96% | 46,770 | 46,770 | 46,770 | 46,770 | 46,770 | - | 0.00% |
| 33 | Internet Hosting Expense | 7,500 | 5,738 | 5,676 | 98.92% | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 | - | 0.00% |
| 34 | Miscellaneous | 50 | 50 | 30 | 60.00% | 50 | 50 | 50 | 50 | 50 | - | 0.00% |
| 35 | Training & Education | 3,000 | 3,000 | 1,198 | 39.93% | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | - | 0.00% |
| 36 | Total - Expenses | 60,820 | 59,058 | 55,359 | 93.74% | 62,820 | 62,820 | 62,820 | 62,820 | 62,820 | - | 0.00% |
| 37 | Telecommunications | 61,000 | 61,000 | 60,357 | 98.95% | 61,000 | 61,000 | 61,000 | 61,000 | 61,000 | - | 0.00% |
| 38 | Technical Assistance | 5,000 | 5,000 | 4,825 | 96.50% | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | - | 0.00% |
| 39 | Total - Services | 66,000 | 66,000 | 65,182 | 98.76% | 66,000 | 66,000 | 66,000 | 66,000 | 66,000 | - | 0.00% |
| 40 | Geographic Information System (GIS) Expenses | 30,000 | 30,000 | 29,982 | 99.94% | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | - | 0.00% |
| 41 | TOTAL - INFORMATION SYSTEMS | 300,025 | 303,731 | 299,196 | 98.51% | 309,634 | 309,634 | 315,035 | 315,035 | 315,035 | 5,401 | 1.74% |

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 BOARD OF FINANCE PROPOSED BUDGET**

% Change From 17/18 Revised Budget

| LINE # | DEPARTMENT OF ADMINISTRATIVE SERVICES | 2016-2017 ADOPTED BUDGET | 2016-2017 REVISED BUDGET | 2016-2017 ACTUAL EXPENDED | 2016-2017 % OF ACTUAL TO BUDGET | 2017-2018 ADOPTED BUDGET | 2017-2018 REVISED BUDGET | 2018-2019 DEPT REQUEST | 2018-2019 FIRST SELECTMAN | 2018-2019 BOARD OF FINANCE | AMOUNT INCREASE/ (DECREASE) | % CHANGE |
|--------|--|--------------------------------|--------------------------------|---------------------------------|---------------------------------------|--------------------------------|--------------------------------|------------------------------|---------------------------------|----------------------------------|-----------------------------------|--------------|
| | HUMAN RESOURCES | | | | | | | | | | | |
| 42 | Employee Training & Education | 9,000 | 9,000 | 5,993 | 66.59% | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | - | 0.00% |
| 43 | Labor Negotiations | 456,328 | 112,239 | 110,665 | 98.60% | 40,000 | 40,000 | 60,000 | 60,000 | 55,000 | 15,000 | 37.50% |
| 44 | Labor Counsel | 80,000 | 80,000 | 80,000 | 100.00% | 80,000 | 80,000 | 80,000 | 80,000 | 80,000 | - | 0.00% |
| 45 | Pension Plan - Defined Benefit | 475,000 | 490,000 | 490,000 | 100.00% | 508,000 | 508,000 | 500,000 | 480,000 | 480,000 | (28,000) | -5.51% |
| 46 | Pension Plan - Defined Contribution 401A | 68,000 | 83,533 | 83,533 | 100.00% | 90,000 | 90,000 | 110,000 | 105,000 | 102,817 | 12,817 | 14.24% |
| 47 | Social Security | 508,500 | 525,416 | 473,871 | 90.19% | 515,000 | 515,000 | 525,000 | 520,000 | 516,660 | 1,660 | 0.32% |
| 48 | Unemployment | 30,000 | 30,780 | 14,269 | 46.36% | 30,000 | 30,000 | 20,000 | 20,000 | 20,000 | (10,000) | -33.33% |
| 49 | Heart & Hypertension | 37,000 | 28,491 | 6,230 | 21.87% | 1 | 1 | - | - | - | (1) | -100.00% |
| 50 | Employee Assistance Program | 2,750 | 2,750 | 1,725 | 62.73% | 2,750 | 2,750 | 2,750 | 2,750 | 2,750 | - | 0.00% |
| 51 | Employee Screening | 1,500 | 1,500 | 589 | 39.27% | 1,500 | 1,500 | 3,000 | 3,000 | 3,000 | 1,500 | 100.00% |
| 52 | Additional Manpower | 5,000 | 5,000 | 3,650 | 73.00% | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | - | 0.00% |
| 53 | Employee Travel Expense | 24,000 | 24,000 | 19,526 | 81.36% | 24,000 | 24,000 | 24,000 | 24,000 | 24,000 | - | 0.00% |
| 54 | Accrued Leave Pay-out | 20,000 | 20,000 | 16,788 | 83.94% | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | - | 0.00% |
| 55 | Retiree Health Care | 85,000 | 87,200 | 84,353 | 96.74% | 74,000 | 74,000 | 80,000 | 75,000 | 75,000 | 1,000 | 1.35% |
| 56 | Health Insurance | 1,595,505 | 1,595,505 | 1,555,333 | 97.48% | 1,700,000 | 1,700,000 | 1,980,000 | 1,980,000 | 1,900,000 | 200,000 | 11.76% |
| 57 | Life Insurance | 23,000 | 23,000 | 22,512 | 97.88% | 24,650 | 24,650 | 24,650 | 24,650 | 24,650 | - | 0.00% |
| 58 | RX Eyewear Reimbursement | 3,000 | 3,000 | 235 | 7.83% | 3,000 | 3,000 | 2,000 | 2,000 | 2,000 | (1,000) | -33.33% |
| 59 | Total - Expenses | 3,423,583 | 3,121,414 | 2,969,272 | 95.13% | 3,132,901 | 3,132,901 | 3,451,400 | 3,416,400 | 3,325,877 | 192,976 | 6.16% |
| 60 | Admin Services - Professional & Technical Services | 15,000 | 15,000 | 7,500 | 50.00% | 15,000 | 15,000 | 15,450 | 15,450 | 15,450 | 450 | 3.00% |
| 61 | Total - Technical & Professional Services | 15,000 | 15,000 | 7,500 | 50.00% | 15,000 | 15,000 | 15,450 | 15,450 | 15,450 | 450 | 3.00% |
| 62 | TOTAL- HUMAN RESOURCES | 3,438,583 | 3,136,414 | 2,976,772 | 94.91% | 3,147,901 | 3,147,901 | 3,466,850 | 3,431,850 | 3,341,327 | 193,426 | 6.14% |

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 BOARD OF FINANCE PROPOSED BUDGET**

% Change From 17/18 Revised Budget

| LINE # | DEPARTMENT OF ADMINISTRATIVE SERVICES | 2016-2017 ADOPTED BUDGET | 2016-2017 REVISED BUDGET | 2016-2017 ACTUAL EXPENDED | 2016-2017 % OF ACTUAL TO BUDGET | 2017-2018 ADOPTED BUDGET | 2017-2018 REVISED BUDGET | 2018-2019 DEPT REQUEST | 2018-2019 FIRST SELECTMAN | 2018-2019 BOARD OF FINANCE | AMOUNT INCREASE/ (DECREASE) | % CHANGE |
|--------|--|--------------------------------|--------------------------------|---------------------------------|---------------------------------------|--------------------------------|--------------------------------|------------------------------|---------------------------------|----------------------------------|-----------------------------------|--------------|
| | HEALTH OFFICER & SANITATION | | | | | | | | | | | |
| 63 | Health Officer Salaries | 25,803 | 22,291 | 22,291 | 100.00% | - | - | - | - | - | - | |
| 64 | Sanitarian Salaries | 74,595 | 64,466 | 64,466 | 100.00% | - | - | - | - | - | - | |
| 65 | Longevity | 660 | 660 | 660 | 100.00% | - | - | - | - | - | - | |
| 66 | Total - Salaries | 101,058 | 87,417 | 87,417 | 100.00% | - | - | - | - | - | - | |
| 67 | Sanitarian Expenses | 1,575 | 791 | 761 | 96.21% | - | - | - | - | - | - | |
| 68 | Clothing Allowance | 400 | 400 | 400 | 100.00% | - | - | - | - | - | - | |
| 69 | Furniture & Equipment | 500 | 500 | - | 0.00% | - | - | - | - | - | - | |
| 70 | Training & Education | 500 | 500 | - | 0.00% | - | - | - | - | - | - | |
| 71 | Total - Expenses | 2,975 | 2,191 | 1,161 | 52.99% | - | - | - | - | - | - | |
| 72 | Professional Services | 6,500 | 2,157 | 980 | 45.43% | - | - | - | - | - | - | |
| 73 | Consumable Supplies | - | - | - | | - | - | 150 | 150 | 150 | 150 | |
| 74 | Ledge Light Health District Membership Fees | - | 21,378 | 7,293 | 34.11% | 135,500 | 135,500 | 137,438 | 137,438 | 137,438 | 1,938 | 1.43% |
| 75 | Total - Services | 6,500 | 23,535 | 8,273 | 35.15% | 135,500 | 135,500 | 137,588 | 137,588 | 137,588 | 2,088 | 1.54% |
| 76 | TOTAL - HEALTH OFFICER & SANITATION | 110,533 | 113,143 | 96,851 | 85.60% | 135,500 | 135,500 | 137,588 | 137,588 | 137,588 | 2,088 | 1.54% |
| | COMMUNITY DEVELOPMENT | | | | | | | | | | | |
| 77 | Project Manager | - | - | - | | - | - | 50,700 | 50,700 | - | - | |
| 78 | Clerical Salaries | 15,000 | 15,000 | 3,528 | 23.52% | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | - | 0.00% |
| 79 | TOTAL - COMMUNITY DEVELOPMENT | 15,000 | 15,000 | 3,528 | 23.52% | 15,000 | 15,000 | 65,700 | 65,700 | 15,000 | - | 0.00% |
| 80 | TOTAL - ADMINISTRATIVE SERVICES | 4,186,401 | 3,899,218 | 3,687,335 | 94.57% | 3,937,371 | 3,937,371 | 4,323,052 | 4,288,052 | 4,146,829 | 209,458 | 5.32% |

DEPARTMENT OF ASSESSMENT

FUNCTION DESCRIPTION:

The Department of Assessment is responsible for balancing the \$2.6 billion-dollar grand list which is the basis for the tax levy. The Director of Assessment is the governmental official responsible for establishing the value of property for ad valorem tax purposes; for discovering, listing and valuing all taxable and tax-exempt properties; and to ensure that the individual property owner's value is proper so the owner pays no more than his/her fair share of the property tax. In the performance of these duties, assurance is made that no property escapes the assessment process or is under assessed and that no property owner received unauthorized preferential treatment. Revaluations are completed every five years in conformity with the Connecticut General Statutes and Revaluation Performance Standards. The revaluation took effect October 1, 2017. Development and updating of information is conducted on an ongoing basis, including modernization of computerized records of real estate, personal property and motor vehicles. Duties are performed in compliance with State of Connecticut mandated General Statutes.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

Court Appeals

There are no appeals pending.

2017 Revaluation

On November 24, 2017, we mailed 9,564 assessment revaluation notices. Approximately 2% of the revaluation notices resulted in a request for an informal hearing. The 2017 Grand List will be perfected following the completion of the 2018 April Board of Assessment Appeals.

Quadrennial Tax-Exempt Filing

We processed 100 tax exempt returns for non-profits.

2016 Special Audit Revenue

Personal property audits are in the process of completion, cost of audits \$3,400.

Permits and Certificates of Occupancies—Processed 1,074 permits, and miscellaneous inspections.

- 365 additions, modifications, and new construction.
- 126 sheds, decks, pools, docks, and garages.
- 583 fireplaces/liners, demolitions, re-shingle and or re-roofing, septic, and miscellaneous permits.

Grand List Growth, Pilot, Tax Agreements and Future Grand List Growth

- 2016 Grand List growth of .84% or \$21,977,065 in assessed value over the previous year, exclusive of Pilot payment.
- Pilot for Masonicare at Mystic LLC and Senior Living by Masonicare, LLC is not included in the taxable Grand List. A pilot payment is calculated on the general government portion of the mill rate.
- Fixed Assessment Agreement for the Threadmill Partners LLC. Fourteen percent of the added assessment above \$569,200 will be added to the October 1, 2017 Grand List.
- Future anticipated projects that will continue to grow the Grand List are Davis Standard (Fixed Assessment), Spruce Ridge, Perkins Farm and the former Mystic Color Lab.
- West Vine and Deans Mill School tax exempt projects.

Ten Year Grand List Comparison of the Net Taxable Grand List (highlighted years are revaluations):

| GL Year | Net Taxable Grand List | Residential | Com/Industrial | Land | PP | MV | Year Change | Change |
|---------|------------------------|-------------|----------------|-------|-------|-------|-----------------|---------|
| 2016 | \$ 2,647,816,872 | 73.90% | 14.14% | 2.58% | 3.99% | 5.39% | \$ 21,977,065 | 0.84% |
| 2015 | \$ 2,625,839,807 | 74.00% | 14.27% | 2.62% | 3.79% | 5.32% | \$ 3,569,491 | 0.14% |
| 2014 | \$ 2,622,270,316 | 73.75% | 14.41% | 2.66% | 3.75% | 5.43% | \$ 22,180,463 | 0.85% |
| 2013 | \$ 2,600,089,853 | 73.95% | 14.47% | 2.83% | 3.60% | 5.15% | \$ 7,473,227 | 0.29% |
| 2012 | \$ 2,592,616,626 | 73.65% | 14.69% | 2.89% | 3.79% | 4.98% | \$(595,440,893) | -18.68% |
| 2011 | \$ 3,188,057,519 | 75.09% | 14.65% | 3.26% | 2.85% | 4.15% | \$ 21,805,266 | 0.69% |
| 2010 | \$ 3,166,252,253 | 75.26% | 14.85% | 3.26% | 2.61% | 4.02% | \$ 14,207,232 | 0.45% |
| 2009 | \$ 3,152,045,021 | 75.23% | 15.08% | 3.33% | 2.51% | 3.85% | \$ 22,306,253 | 0.71% |
| 2008 | \$ 3,129,738,768 | 75.40% | 14.69% | 3.51% | 2.53% | 3.87% | \$ 40,914,265 | 1.32% |
| 2007 | \$ 3,088,824,503 | 75.79% | 14.27% | 3.48% | 2.34% | 4.12% | \$ 951,208,922 | 44.43% |

Ten Year Comparison of the Tax Exempt Grand List:

| GL Year | Tax Exempt Grand List | Year Change | Change |
|---------|-----------------------|----------------|--------|
| 2016 | \$ 242,508,629 | \$ 25,991,060 | 10.72% |
| 2015 | \$ 216,517,569 | \$ 1,905,350 | 0.88% |
| 2014 | \$ 214,612,219 | \$ 1,532,340 | 0.71% |
| 2013 | \$ 213,079,879 | \$ 4,940,209 | 2.32% |
| 2012 | \$ 208,139,670 | \$(10,929,950) | -5.25% |
| 2011 | \$ 219,069,620 | \$ 2,527,220 | 1.15% |
| 2010 | \$ 216,542,400 | \$ 422,750 | 0.20% |
| 2009 | \$ 216,119,650 | \$ (5,743,820) | -2.66% |
| 2008 | \$ 221,863,470 | \$ (88,720) | -0.04% |
| 2007 | \$ 221,952,190 | \$ 57,607,670 | 25.95% |

OBJECTIVES FOR THE COMING YEAR:

- The Department continues servicing a large volume and vast range of public inquires.
- Preparation and Maintenance of the Grand List and Supplemental Motor Vehicle List.
- Personal Property Audits.
- Mapping and/or GIS:
Continue annual maintenance of the GIS mapping updates and review of the new aerial flight.

MAJOR BUDGET CHANGES AND COMMENTARY:**Consumable Supplies**

This is a self-sustaining account. During the fiscal year July through June 2016-17, copies of GIS products included \$1,523.15; fees for property records cards, reports, and miscellaneous copies \$300.00, for a total of \$1,823.15. The Department of Assessment continues to have a substantial request for copies of computer records, property summary cards and GIS maps.

Database Expense, Reproduction & Printing, Publications, Legal Ads

Increased \$390 for database maintenance fees. Vision agreement continues to cover the public terminals located in the Planning & Zoning Office and the Building Office at a cost of \$1,560.

Furniture & Fixtures; Publications; Training & Education

Increase of \$249 for chair replacement; \$110 increase for required pricing publications; \$90 increase for training recertification.

Reserve Fund for Capital and Non-Recurring Expenditures (Revaluation)

A one-time increase of \$15,000 in the Revaluation Reserve Fund is to cover the one-time cost of a required database conversion and level funding for the State-mandated revaluations.

**DEPARTMENT OF ASSESSMENT
BOARD OF ASSESSMENT APPEALS**

FUNCTION DESCRIPTION:

Meet during the Months of March/April and September for purpose of hearing assessment appeals.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

2017 Appeals for 2016 Grand List

During the month of April, the Board of Assessment Appeals heard (31) appeals. As a result of such appeals the Board granted (19) reductions, and (12) denials causing a reduction to the Grand List in the amount of \$170,739. A second session of the Board of Assessment Appeals was held during the month of September for the sole purpose of hearing appeals on motor vehicles. Eight appeals were heard and seven were granted at the September session for a reduction of \$18,830.

OBJECTIVES FOR THE COMING YEAR:

The Board of Assessment Appeals is required to carry out its duties in accordance with the Connecticut General Statutes.

MAJOR BUDGET CHANGES AND COMMENTARY:

Expenditures are anticipated to decrease in the 2018 budget as a result of the previous year's appeals and the contracted clerical salary.

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 BOARD OF FINANCE PROPOSED BUDGET**

% Change From 17/18 Revised Budget

| LINE # | DEPARTMENT OF ASSESSMENT | 2016-2017 ADOPTED BUDGET | 2016-2017 REVISED BUDGET | 2016-2017 ACTUAL EXPENDED | 2016-2017 % OF ACTUAL TO BUDGET | 2017-2018 ADOPTED BUDGET | 2017-2018 REVISED BUDGET | 2018-2019 DEPT REQUEST | 2018-2019 FIRST SELECTMAN | 2018-2019 BOARD OF FINANCE | AMOUNT INCREASE/ (DECREASE) | % CHANGE |
|--------|--|--------------------------------|--------------------------------|---------------------------------|---------------------------------------|--------------------------------|--------------------------------|------------------------------|---------------------------------|----------------------------------|-----------------------------------|----------------|
| | ASSESSOR'S OFFICE | | | | | | | | | | | |
| 1 | Salary of Assessor | 90,005 | - | - | - | - | - | - | - | - | - | |
| 2 | Assistant Assessor | 67,510 | - | - | - | - | - | - | - | - | - | |
| 3 | Director of Assessment | - | 92,345 | 92,345 | 100.00% | 94,746 | 94,746 | 97,209 | 97,209 | 97,209 | 2,463 | 2.60% |
| 4 | Deputy Assessor | - | 69,560 | 69,560 | 100.00% | 74,619 | 74,619 | 80,031 | 80,031 | 80,031 | 5,412 | 7.25% |
| 5 | Clerical Salaries | 96,150 | 98,650 | 95,730 | 97.04% | 100,089 | 100,089 | 102,721 | 102,721 | 102,721 | 2,632 | 2.63% |
| 6 | Longevity | 3,900 | 3,900 | 3,900 | 100.00% | 4,270 | 4,270 | 4,490 | 4,490 | 4,490 | 220 | 5.15% |
| 7 | Total - Salaries | 257,565 | 264,455 | 261,535 | 98.90% | 273,724 | 273,724 | 284,451 | 284,451 | 284,451 | 10,727 | 3.92% |
| 8 | Postage | 2,300 | 2,300 | 1,799 | 78.22% | 1,380 | 1,380 | 1,380 | 1,380 | 1,380 | - | 0.00% |
| 9 | Consumable Supplies | 2,500 | 1,891 | 1,454 | 76.89% | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | - | 0.00% |
| 10 | Reproduction & Printing | 1,700 | 1,700 | 1,630 | 95.88% | 980 | 980 | 980 | 980 | 980 | - | 0.00% |
| 11 | Telephone | 250 | 250 | 96 | 38.40% | 250 | 250 | 250 | 250 | 250 | - | 0.00% |
| 12 | Equipment | 1,779 | 1,779 | 1,497 | 84.15% | 1,580 | 1,580 | 1,500 | 1,500 | 1,500 | (80) | -5.06% |
| 13 | Professional Associations & Publications | 2,825 | 2,944 | 2,944 | 100.00% | 2,925 | 2,925 | 3,035 | 3,035 | 3,035 | 110 | 3.76% |
| 14 | Database Expense | 15,155 | 15,155 | 14,530 | 95.88% | 17,435 | 17,435 | 17,825 | 17,825 | 17,825 | 390 | 2.24% |
| 15 | Miscellaneous | 1,400 | 1,400 | 656 | 46.86% | 1,017 | 1,017 | 990 | 990 | 990 | (27) | -2.65% |
| 16 | Clothing Allowance | 400 | 400 | 400 | 100.00% | 400 | 400 | 400 | 400 | 400 | - | 0.00% |
| 17 | Furniture & Equipment | 1 | 1 | - | 0.00% | 1 | 1 | 250 | 250 | 250 | 249 | 24900.00% |
| 18 | Training & Education | 2,010 | 2,010 | 2,009 | 99.95% | 1,890 | 1,890 | 1,980 | 1,980 | 1,980 | 90 | 4.76% |
| 19 | Total - Expenses | 30,320 | 29,830 | 27,015 | 90.56% | 30,358 | 30,358 | 31,090 | 31,090 | 31,090 | 732 | 2.41% |
| 20 | Special Audit Personal Property | 3,200 | 3,200 | 3,200 | 100.00% | 3,400 | 3,400 | 3,400 | 3,400 | 3,400 | - | 0.00% |
| 21 | Total - Services | 3,200 | 3,200 | 3,200 | 100.00% | 3,400 | 3,400 | 3,400 | 3,400 | 3,400 | - | 0.00% |
| 22 | TOTAL - ASSESSOR'S OFFICE | 291,085 | 297,485 | 291,750 | 98.07% | 307,482 | 307,482 | 318,941 | 318,941 | 318,941 | 11,459 | 3.73% |
| 23 | BOARD OF ASSESSMENT APPEALS | 1,450 | 1,645 | 1,641 | 99.76% | 7,089 | 7,089 | 4,150 | 4,150 | 4,150 | (2,939) | -41.46% |
| 24 | TOTAL ASSESSMENT DEPARTMENT | 292,535 | 299,130 | 293,391 | 98.08% | 314,571 | 314,571 | 323,091 | 323,091 | 323,091 | 8,520 | 2.71% |

**DEPARTMENT OF FINANCE
FINANCE OFFICE/RISK MANAGEMENT**

FUNCTION DESCRIPTION:

The Finance Office is responsible for managing the Town's financial operations in accordance with established fiscal policies (GAAP, GASB, CT State Statutes and Town Charter). Primary responsibilities include budget preparation and administration, accounts payable, payroll processing, purchasing, accounting, financial reporting, revenue collection, grant administration, cash management and investments, and debt management. The Finance Office provides support to, and advises the Board of Finance in its role as the Town's budgetary and financial oversight authority and assists the First Selectman in the preparation of the recommended annual budget.

Risk Management:

Identify Town wide loss exposures. Perform risk assessments. Evaluate and recommend strategies to avoid, mitigate and/or transfer risk. Develop/recommend risk management policies. Administer the Town's insurance program including Workers Compensation; Liability, Auto and Property (LAP) as well as Specialty Coverage. Oversee Town wide safety program/policies and Executive Safety Committee. Coordinate management and litigation of claims.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

- Issued \$20,000,000 of general obligation bonds in October of 2017 along with a one year \$20,000,000 Bond Anticipation Note (BAN) to fund the completion of the two elementary school renovation projects. The BAN will be paid off with the final round of school bonding in October of 2018.
- Administered the \$800,000 Federal Small Cities grant awarded in prior fiscal year towards the completion of the Stonington Housing Authority's renovation/refurbishment of the Edythe K. Richmond Senior Housing complex.
- Engaged new auditing firm for the next four years.
- Identified \$735,000 of State LOCIP grant funding that was earmarked for defunct projects that we were able to repurpose for road repair and improvement projects.

OBJECTIVES FOR THE COMING YEAR:

- Review and monitor the Town's current financial and banking relationships with an eye towards maximizing return on Town investments.
- Review and monitor the Town's current risk management relationships to insure the Town and its assets are adequately and properly insured against loss.
- Issue an RFP for banking services.
- Review Town procurement policies and collaborate with the Board of Education to achieve greater efficiencies in purchasing, and take greater advantage of the Town's membership in the Capital Region Council of Governments relative to procurement.
- Continue to work with the Town's financial advisor, Phoenix Advisors, to monitor existing debt for opportunities to refinance should the economic metrics offer such an opportunity.

MAJOR BUDGET CHANGES AND COMMENTARY:

- The Finance Office saw no significant increase in its budget other than the increase to wages due to the 2.6% COLA.
- The Board of Finance saw an increase of \$17,600 over prior year due to increase in auditing services and OPEB contribution.
- Risk Management was able to maintain a flat budget due to a 5% projected increase in our Workers' Comp policy premium being offset by a 5% projected decrease in our Property and Liability premium.

**DEPARTMENT OF FINANCE
TAX COLLECTOR'S OFFICE**

FUNCTION DESCRIPTION:

The sole function of this office is to collect taxes using all statutory enforcement tools available. This office collects 90% of the Town's revenue and there is an expected collection rate of 98% as set forth by the Board of Finance.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

The tax office has become more aggressive in its collection efforts. Besides routinely sending out delinquent notices to all delinquent RE and PP taxpayers, this year we also sent them out to delinquent MV owners with great results. Also, we sent accounts to the State Marshal earlier than we have in the past, again with great results. This year we started using Lexis Nexis as a search tool for returned mail. The results have not yet been tabulated. Cindy Curioso in my office completed all four tax certification classes. Collections are going well, and the collection rate is 99%.

OBJECTIVES FOR THE COMING YEAR:

We want to continue to offer training opportunities to tax office staff so that they may stay current. Our goal is to always stay ahead of the curve where technology and methods of collection are concerned in order to operate this office more efficiently and to better serve the public. The tax office is in the process of implementing a new billing system that will combine all bills, Town and Fire Districts, into one, e.g., the Town and Fire Real Estate bill will all be on one bill; Motor Vehicle Town and Fire will all be on a separate bill. In addition, we hope to collect more than the Board of Finance has directed us to.

MAJOR BUDGET CHANGES AND COMMENTARY:

This particular tax year is a bit in flux where my budget is concerned. The tax office is implementing a new procedure in conjunction with our tax software company, QDS, and we believe printing and postage costs will be reduced so those accounts have been slightly reduced. We will better know the impact of these cost savings at the completion of the current fiscal year.

COLLECTION HISTORY: 2012-2016 GRAND LIST

| GL COLLECTIBLE | BUDGETED | ACTUAL COLLECTIONS | DIFFERENCE |
|-----------------------|-----------------|---------------------------------------|-------------------|
| 2012 \$51,725,403 | \$50,868,542 | \$51,669,370 | \$ 800,828 |
| 2013 \$53,346,285 | \$52,324,373 | \$53,770,716 | \$1,446,343 |
| 2014 \$56,110,819 | \$55,011,658 | \$56,384,795 | \$1,373,137 |
| 2015 \$58,891,239 | \$57,687,713 | \$59,169,911 | \$1,482,198 |
| 2016 \$60,662,535 | \$59,963,813 | \$40,201,305 (IN PROGRESS @ 12/31/17) | |

Actual collections exceed the Grand List because of delinquent taxes, interest and lien fees being paid. Actual collections exceed the Grand List amount because the tax office utilizes all available enforcement tools as well as personalized, compassionate customer service. It makes a difference!

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 BOARD OF FINANCE PROPOSED BUDGET**

% Change From 17/18 Revised Budget

| LINE # | DEPARTMENT OF FINANCE | 2016-2017 ADOPTED BUDGET | 2016-2017 REVISED BUDGET | 2016-2017 ACTUAL EXPENDED | 2016-2017 % OF ACTUAL TO BUDGET | 2017-2018 ADOPTED BUDGET | 2017-2018 REVISED BUDGET | 2018-2019 DEPT REQUEST | 2018-2019 FIRST SELECTMAN | 2018-2019 BOARD OF FINANCE | AMOUNT INCREASE/ (DECREASE) | % CHANGE |
|--------|--|--------------------------------|--------------------------------|---------------------------------|---------------------------------------|--------------------------------|--------------------------------|------------------------------|---------------------------------|----------------------------------|-----------------------------------|---------------|
| | FINANCE OFFICE | | | | | | | | | | | |
| 1 | Director of Finance | 105,000 | 107,730 | 107,730 | 100.00% | 110,531 | 110,531 | 113,405 | 113,405 | 113,405 | 2,874 | 2.60% |
| 2 | Senior Accountant | 83,606 | 86,108 | 86,108 | 100.00% | 88,008 | 88,008 | 90,299 | 90,299 | 90,299 | 2,291 | 2.60% |
| 3 | Clerical Salaries | 144,771 | 148,585 | 148,262 | 99.78% | 154,903 | 154,903 | 161,532 | 161,532 | 161,532 | 6,629 | 4.28% |
| 4 | Longevity | 3,900 | 3,900 | 3,900 | 100.00% | 4,080 | 4,080 | 4,410 | 4,410 | 4,410 | 330 | 8.09% |
| 5 | Total - Salaries | 337,277 | 346,323 | 346,000 | 99.91% | 357,522 | 357,522 | 369,646 | 369,646 | 369,646 | 12,124 | 3.39% |
| 6 | Postage | 2,700 | 2,700 | 1,300 | 48.15% | 2,700 | 2,700 | 2,500 | 2,500 | 2,500 | (200) | -7.41% |
| 7 | Consumable Supplies | 3,800 | 3,800 | 3,564 | 93.79% | 3,500 | 3,500 | 3,600 | 3,600 | 3,600 | 100 | 2.86% |
| 8 | Reproduction & Printing | 750 | 750 | 627 | 83.60% | 800 | 800 | 800 | 800 | 800 | - | 0.00% |
| 9 | Telephone | 150 | 150 | 106 | 70.67% | 160 | 160 | 150 | 150 | 150 | (10) | -6.25% |
| 10 | Professional Associations & Publications | 1,800 | 1,800 | 1,643 | 91.28% | 1,800 | 1,800 | 1,800 | 1,800 | 1,800 | - | 0.00% |
| 11 | Payroll Services | 25,000 | 25,000 | 21,492 | 85.97% | 25,000 | 25,000 | 23,000 | 23,000 | 23,000 | (2,000) | -8.00% |
| 12 | Equipment & Software Support | 19,500 | 19,500 | 19,055 | 97.72% | 20,000 | 20,000 | 23,100 | 23,100 | 23,100 | 3,100 | 15.50% |
| 13 | Furniture & Equipment | 100 | 100 | - | 0.00% | 400 | 400 | 500 | 500 | 500 | 100 | 25.00% |
| 14 | Training & Education | 1,000 | 672 | 250 | 37.20% | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | - | 0.00% |
| 15 | Total - Expenses | 54,800 | 54,472 | 48,037 | 88.19% | 55,360 | 55,360 | 56,450 | 56,450 | 56,450 | 1,090 | 1.97% |
| 16 | Finance - Dunbar Armored Truck | 4,000 | 4,000 | 3,450 | 86.25% | 3,000 | 3,000 | 3,500 | 3,500 | 3,500 | 500 | 16.67% |
| 17 | Total - Technical & Professional Services | 4,000 | 4,000 | 3,450 | 86.25% | 3,000 | 3,000 | 3,500 | 3,500 | 3,500 | 500 | 16.67% |
| 18 | TOTAL - FINANCE OFFICE | 396,077 | 404,795 | 397,487 | 98.19% | 415,882 | 415,882 | 429,596 | 429,596 | 429,596 | 13,714 | 3.30% |
| | | | | | | | | | | | | |
| | OFFICE OF THE TREASURER | | | | | | | | | | | |
| 19 | Salary of Treasurer | 4,024 | 4,129 | 4,129 | 100.00% | 4,235 | 4,235 | 4,345 | 4,345 | 4,345 | 110 | 2.60% |
| 20 | Expenses | 100 | 100 | - | 0.00% | 100 | 100 | 100 | 100 | 100 | - | 0.00% |
| 21 | TOTAL - TREASURER | 4,124 | 4,229 | 4,129 | 97.64% | 4,335 | 4,335 | 4,445 | 4,445 | 4,445 | 110 | 2.54% |

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 BOARD OF FINANCE PROPOSED BUDGET**

% Change From 17/18 Revised Budget

| LINE # | DEPARTMENT OF FINANCE | 2016-2017 ADOPTED BUDGET | 2016-2017 REVISED BUDGET | 2016-2017 ACTUAL EXPENDED | 2016-2017 % OF ACTUAL TO BUDGET | 2017-2018 ADOPTED BUDGET | 2017-2018 REVISED BUDGET | 2018-2019 DEPT REQUEST | 2018-2019 FIRST SELECTMAN | 2018-2019 BOARD OF FINANCE | AMOUNT INCREASE/ (DECREASE) | % CHANGE |
|--------|--|--------------------------------|--------------------------------|---------------------------------|---------------------------------------|--------------------------------|--------------------------------|------------------------------|---------------------------------|----------------------------------|-----------------------------------|---------------|
| | OFFICE OF THE TAX COLLECTOR | | | | | | | | | | | |
| 22 | Salary of Tax Collector | 72,500 | 74,385 | 74,385 | 100.00% | 76,319 | 76,319 | 78,303 | 78,303 | 78,303 | 1,984 | 2.60% |
| 23 | Clerical Salaries | 96,005 | 98,501 | 97,686 | 99.17% | 103,700 | 103,700 | 106,416 | 106,416 | 106,416 | 2,716 | 2.62% |
| 24 | Longevity | 350 | 350 | 350 | 100.00% | 550 | 550 | 800 | 800 | 800 | 250 | 45.45% |
| 25 | Total - Salaries | 168,855 | 173,236 | 172,421 | 99.53% | 180,569 | 180,569 | 185,519 | 185,519 | 185,519 | 4,950 | 2.74% |
| 26 | Postage | 15,086 | 15,086 | 13,732 | 91.02% | 15,388 | 15,388 | 15,000 | 15,000 | 15,000 | (388) | -2.52% |
| 27 | Advertising | 1,500 | 1,500 | 13 | 0.87% | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | - | 0.00% |
| 28 | Consumable Supplies | 1,301 | 1,301 | 903 | 69.41% | 1,300 | 1,300 | 1,200 | 1,200 | 1,200 | (100) | -7.69% |
| 29 | Reproduction & Printing | 7,075 | 7,075 | 7,066 | 99.87% | 7,875 | 7,875 | 7,000 | 7,000 | 7,000 | (875) | -11.11% |
| 30 | Telephone | 209 | 209 | 89 | 42.58% | 200 | 200 | 150 | 150 | 150 | (50) | -25.00% |
| 31 | Equipment | 1,000 | 1,000 | 410 | 41.00% | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | - | 0.00% |
| 32 | Professional Associations & Publications | 150 | 150 | 125 | 83.33% | 150 | 150 | 150 | 150 | 150 | - | 0.00% |
| 33 | Miscellaneous | 100 | 100 | 33 | 33.00% | 100 | 100 | 100 | 100 | 100 | - | 0.00% |
| 34 | Equipment & Software Support | 7,140 | 7,140 | 6,950 | 97.34% | 8,483 | 8,483 | 8,500 | 9,000 | 9,000 | 517 | 6.09% |
| 35 | Furniture & Equipment | 1 | 1 | - | 0.00% | 1 | 1 | 1 | 1 | 1 | - | 0.00% |
| 36 | Training & Education | 1,000 | 1,000 | 1,000 | 100.00% | 1,500 | 1,500 | 1,500 | 1,925 | 1,925 | 425 | 28.33% |
| 37 | Total - Expenses | 34,562 | 34,562 | 30,321 | 87.73% | 37,497 | 37,497 | 36,101 | 37,026 | 37,026 | (471) | -1.26% |
| 38 | TOTAL - TAX COLLECTOR | 203,417 | 207,798 | 202,742 | 97.57% | 218,066 | 218,066 | 221,620 | 222,545 | 222,545 | 4,479 | 2.05% |

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 BOARD OF FINANCE PROPOSED BUDGET**

% Change From 17/18 Revised Budget

| LINE # | DEPARTMENT OF FINANCE | 2016-2017 ADOPTED BUDGET | 2016-2017 REVISED BUDGET | 2016-2017 ACTUAL EXPENDED | 2016-2017 % OF ACTUAL TO BUDGET | 2017-2018 ADOPTED BUDGET | 2017-2018 REVISED BUDGET | 2018-2019 DEPT REQUEST | 2018-2019 FIRST SELECTMAN | 2018-2019 BOARD OF FINANCE | AMOUNT INCREASE/ (DECREASE) | % CHANGE |
|--------|--|--------------------------------|--------------------------------|---------------------------------|---------------------------------------|--------------------------------|--------------------------------|------------------------------|---------------------------------|----------------------------------|-----------------------------------|----------------|
| | BOARD OF FINANCE | | | | | | | | | | | |
| 39 | Clerical Salaries | 3,200 | 3,200 | 2,850 | 89.06% | 3,200 | 3,200 | 3,200 | 3,200 | 3,200 | - | 0.00% |
| 40 | Total - Salaries | 3,200 | 3,200 | 2,850 | 89.06% | 3,200 | 3,200 | 3,200 | 3,200 | 3,200 | - | 0.00% |
| 41 | Postage | 100 | 425 | 425 | 100.00% | 100 | 100 | 400 | 400 | 400 | 300 | 300.00% |
| 42 | Advertising | 270 | 728 | 728 | 100.00% | 600 | 600 | 750 | 750 | 750 | 150 | 25.00% |
| 43 | Consumable Supplies | 200 | 200 | 50 | 25.00% | 200 | 200 | 250 | 250 | 250 | 50 | 25.00% |
| 44 | Total - Expenses | 570 | 1,353 | 1,203 | 88.91% | 900 | 900 | 1,400 | 1,400 | 1,400 | 500 | 55.56% |
| 45 | Professional Services | 12,000 | 12,000 | 12,000 | 100.00% | 6,000 | 6,000 | 12,000 | 12,000 | 12,000 | 6,000 | 100.00% |
| 46 | Legal Support | 50,000 | 39,184 | 39,184 | 100.00% | 34,000 | 34,000 | 34,000 | 34,000 | 34,000 | - | 0.00% |
| 47 | Accounting & Auditing | 59,000 | 65,000 | 65,000 | 100.00% | 59,000 | 59,000 | 66,635 | 66,635 | 66,635 | 7,635 | 12.94% |
| 48 | Special Audit | 5,000 | 5,000 | 5,000 | 100.00% | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | - | 0.00% |
| 49 | GASB 45 - OPEB Plan Contribution | 90,000 | 90,000 | 90,000 | 100.00% | 106,000 | 106,000 | 110,000 | 110,000 | 106,000 | - | 0.00% |
| 50 | Contingency for Loss of State Education Aid | - | - | - | - | 850,000 | 850,000 | - | 850,000 | 700,000 | (150,000) | -17.65% |
| 51 | Total - Services | 216,000 | 211,184 | 211,184 | 100.00% | 1,060,000 | 1,060,000 | 227,635 | 1,077,635 | 923,635 | (136,365) | -12.86% |
| 52 | TOTAL - BOARD OF FINANCE | 219,770 | 215,737 | 215,237 | 99.77% | 1,064,100 | 1,064,100 | 232,235 | 1,082,235 | 928,235 | (135,865) | -12.77% |
| | RISK MANAGEMENT | | | | | | | | | | | |
| 53 | Risk Management - Stipend | 6,000 | 6,156 | 6,156 | 100.00% | 6,316 | 6,316 | 6,481 | 6,481 | 6,481 | 165 | 2.61% |
| 54 | Property & Liability Insurance | 681,700 | 698,284 | 697,064 | 99.83% | 691,483 | 691,483 | 712,318 | 691,483 | 691,483 | - | 0.00% |
| 55 | Claims & Damages | 10,000 | 10,000 | 9,684 | 96.84% | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | - | 0.00% |
| 56 | Dog Damages | 1 | 1 | - | 0.00% | 1 | 1 | 1 | - | - | (1) | -100.00% |
| 57 | Safety Program | 2,200 | 2,200 | 22 | 1.00% | 2,200 | 2,200 | 2,200 | 2,200 | 2,200 | - | 0.00% |
| 58 | Flood Plain Remediation | - | 15,000 | 15,000 | 100.00% | - | - | - | - | - | - | - |
| 59 | Total - Expenses | 699,901 | 731,641 | 727,926 | 99.49% | 710,000 | 710,000 | 731,000 | 710,164 | 710,164 | 164 | 0.02% |
| 60 | Risk Management - Technical & Professional | - | - | - | - | 21,000 | 21,000 | 21,000 | 21,000 | 21,000 | - | 0.00% |
| 61 | Total - Technical & Professional Services | - | - | - | - | 21,000 | 21,000 | 21,000 | 21,000 | 21,000 | - | 0.00% |
| 62 | TOTAL - RISK MANAGEMENT | 699,901 | 731,641 | 727,926 | 99.49% | 731,000 | 731,000 | 752,000 | 731,164 | 731,164 | 164 | 0.02% |
| 63 | TOTAL FINANCE DEPARTMENT | 1,523,289 | 1,564,200 | 1,547,521 | 98.93% | 2,433,383 | 2,433,383 | 1,639,896 | 2,469,985 | 2,315,985 | (117,398) | -4.82% |

DEBT SERVICE PRINCIPAL AND INTEREST

FUNCTION DESCRIPTION

Debt Service provides funding for the redemption of principal and interest obligations of the Town. The use of General Obligation Bonds allows the cost of capital projects to be spread out over a period of time, usually 20 years, so that the entire cost does not impact the taxpayers in one year. Bond Anticipation Notes (BANs) are short-term (1 year or less) bonds issued in advance of a bond issue.

In the fiscal year ended June 30, 2018 the Town paid down long-term debt principal and interest of \$4,380,000 and \$1,978,705, respectively. In April of 2015 the Town approved a \$69,000,000 bond authorization at referendum. The bond authorization was made to fund major renovations and expansions to two of the Town's schools, West Vine Street and Deans Mill elementary schools, as well as roof replacement for the Pawcatuck middle school. In October of 2016, the first round of bonds for the school projects were issued in the amount of \$15,003,836. In September of 2016, the Town approved a \$2,216,164 bond authorization at Town Meeting for the purpose of purchasing a parcel of land along the Mystic river for the future site of the "Mystic River Boat House Park". The bonds for the Boathouse Park were issued in conjunction with the school bonds for a combined total of \$17,220,000 of bonds issued in October of 2016. The Town purchased the Boathouse parcel in January of 2017.

In October of 2017, the second round of bonds for the school projects were issued in the amount of \$20,000,000. Also, issued in October of 2017 was a \$20,000,000 Bond Anticipation Note (BAN). The BAN is a one year note which will be used as interim financing to fund the completion of the school projects and will mature on October 31, 2018. As the name implies a BAN is issued in advance of a bond issue for interim financing, on October 31, 2018 the BAN will mature and be paid off with the final school bond issuance of \$17,000,000 along with \$3,000,000 of School Construction Grants from the State of Connecticut.

The following table illustrates the Town's actual issued and outstanding long-term debt as of December 31, 2017, plus the final anticipated school bond of \$17,000,000. This table does not include the \$20,000,000 BAN principle as that will be paid from the future bond issuance.

| | <u>Principal</u> | <u>Interest</u> | <u>Total</u> |
|----------------|-------------------------|------------------------|---------------------|
| 2018-19 | 5,210,000 | 2,930,980 | 8,140,980 |
| 2019-20 | 6,045,000 | 3,024,605 | 9,069,605 |
| 2020-21 | 5,540,000 | 2,434,155 | 7,974,155 |
| 2021-22 | 5,430,000 | 2,217,156 | 7,647,156 |
| 2022-23 | 5,430,000 | 2,006,506 | 7,436,506 |
| 2023-24 | 5,420,000 | 1,808,244 | 7,228,244 |
| 2024-25 | 5,175,000 | 1,620,423 | 6,795,423 |
| 2025-26 | 4,590,000 | 1,454,307 | 6,044,307 |
| 2026-27 | 4,105,000 | 1,310,688 | 5,415,688 |
| 2027-28 | 3,935,000 | 1,173,419 | 5,108,419 |
| 2028-29 | 3,935,000 | 1,037,738 | 4,972,738 |
| 2029-30 | 3,935,000 | 900,288 | 4,835,288 |
| 2030-31 | 3,935,000 | 770,338 | 4,705,338 |

| | | | |
|----------------|----------------------------|----------------------------|-----------------------------|
| 2031-32 | 3,930,000 | 647,600 | 4,577,600 |
| 2032-33 | 3,330,000 | 521,689 | 3,851,689 |
| 2033-34 | 3,330,000 | 413,887 | 3,743,887 |
| 2034-35 | 3,120,000 | 310,294 | 3,430,294 |
| 2035-36 | 2,710,000 | 217,825 | 2,927,825 |
| 2036-37 | 2,710,000 | 132,275 | 2,842,275 |
| 2037-38 | 1,850,000 | 59,625 | 1,909,625 |
| 2038-39 | 850,000 | 14,875 | 864,875 |
| | <u>\$84,515,000</u> | <u>\$25,006,917</u> | <u>\$109,521,917</u> |

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 BOARD OF FINANCE PROPOSED BUDGET**

% Change From 17/18 Revised Budget

| LINE # | DEPARTMENT OF FINANCE | 2016-2017 ADOPTED BUDGET | 2016-2017 REVISED BUDGET | 2016-2017 ACTUAL EXPENDED | 2016-2017 % OF ACTUAL TO BUDGET | 2017-2018 ADOPTED BUDGET | 2017-2018 REVISED BUDGET | 2018-2019 DEPT REQUEST | 2018-2019 FIRST SELECTMAN | 2018-2019 BOARD OF FINANCE | AMOUNT INCREASE/ (DECREASE) | % CHANGE |
|--------|---------------------------------------|--------------------------------|--------------------------------|---------------------------------|---------------------------------------|--------------------------------|--------------------------------|------------------------------|---------------------------------|----------------------------------|-----------------------------------|---------------|
| | DEBT SERVICE | | | | | | | | | | | |
| | Interest Payments: | | | | | | | | | | | |
| 1 | Series 1998 Clean Water Fund (Mystic) | 1,504 | 1,504 | 1,503 | 99.93% | - | - | - | - | - | - | |
| 2 | Series 2000 Clean Water Fund (Mystic) | 1,590 | 1,590 | 1,590 | 100.00% | - | - | - | - | - | - | |
| 3 | Series 2009 - Refunding | 96,125 | 96,125 | 96,125 | 100.00% | 77,750 | 77,750 | 50,750 | 50,750 | 50,750 | (27,000) | -34.73% |
| 4 | Series 2012 Refunding | 490,857 | 490,857 | 490,856 | 100.00% | 442,256 | 442,256 | 386,006 | 386,006 | 386,006 | (56,250) | -12.72% |
| 5 | Series 2012 G.O. Bonds (WPCA) | 328,500 | 328,500 | 328,500 | 100.00% | 304,500 | 304,500 | 280,500 | 280,500 | 280,500 | (24,000) | -7.88% |
| 6 | Series 2013 G.O. Bonds | 129,713 | 129,713 | 129,713 | 100.00% | 123,800 | 123,800 | 117,350 | 117,350 | 117,350 | (6,450) | -5.21% |
| 7 | Series 2014 G.O. Bonds | 237,900 | 237,900 | 237,900 | 100.00% | 225,449 | 225,449 | 210,925 | 210,925 | 210,925 | (14,524) | -6.44% |
| 8 | Series 2016 G.O. Bonds - School | - | - | - | | 701,327 | 701,327 | 450,000 | 450,000 | 450,000 | (251,327) | -35.84% |
| 9 | Series 2016 G.O. Bonds - Mystic Park | - | - | - | | 103,623 | 103,623 | 66,450 | 66,450 | 66,450 | (37,173) | -35.87% |
| 10 | Series 2017 G.O. Bonds - School | - | - | - | | - | - | 1,145,000 | 1,145,000 | 1,145,000 | 1,145,000 | |
| 11 | 2017 Bond Anticipation Notes | - | - | - | | - | - | 224,000 | 224,000 | 224,000 | 224,000 | |
| 12 | Total - Interest payments | 1,286,189 | 1,286,189 | 1,286,187 | 100.00% | 1,978,705 | 1,978,705 | 2,930,981 | 2,930,981 | 2,930,981 | 952,276 | 48.13% |
| | Principal Payments: | | | | | | | | | | | |
| 13 | Series 1998 Clean Water Fund (Mystic) | 75,155 | 75,155 | 75,154 | 100.00% | - | - | - | - | - | - | |
| 14 | Series 2000 Clean Water Fund (Mystic) | 78,756 | 78,756 | 78,756 | 100.00% | - | - | - | - | - | - | |
| 15 | Series 2009 - Refunding | 700,000 | 700,000 | 700,000 | 100.00% | 675,000 | 675,000 | 510,000 | 510,000 | 510,000 | (165,000) | -24.44% |
| 16 | Series 2012 Refunding | 1,630,000 | 1,630,000 | 1,630,000 | 100.00% | 1,610,000 | 1,610,000 | 1,605,000 | 1,605,000 | 1,605,000 | (5,000) | -0.31% |
| 17 | Series 2012 G.O. Bonds (WPCA) | 600,000 | 600,000 | 600,000 | 100.00% | 600,000 | 600,000 | 600,000 | 600,000 | 600,000 | - | 0.00% |
| 18 | Series 2013 G.O. Bonds | 215,000 | 215,000 | 215,000 | 100.00% | 215,000 | 215,000 | 215,000 | 215,000 | 215,000 | - | 0.00% |
| 19 | Series 2014 G.O. Bonds | 415,000 | 415,000 | 415,000 | 100.00% | 415,000 | 415,000 | 415,000 | 415,000 | 415,000 | - | 0.00% |
| 20 | Series 2016 G.O. Bonds - School | - | - | - | | 753,836 | 753,836 | 750,000 | 750,000 | 750,000 | (3,836) | -0.51% |
| 21 | Series 2016 G.O. Bonds - Mystic Park | - | - | - | | 111,164 | 111,164 | 115,000 | 115,000 | 115,000 | 3,836 | 3.45% |
| 22 | Series 2017 G.O. Bonds - School | - | - | - | | - | - | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | |
| 23 | Total - Principal Payments | 3,713,911 | 3,713,911 | 3,713,910 | 100.00% | 4,380,000 | 4,380,000 | 5,210,000 | 5,210,000 | 5,210,000 | 830,000 | 18.95% |
| 24 | Bonding Costs | 6,000 | 6,000 | 4,515 | 75.25% | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | - | 0.00% |
| 25 | TOTAL - DEBT SERVICE | 5,006,100 | 5,006,100 | 5,004,612 | 99.97% | 6,364,705 | 6,364,705 | 8,146,981 | 8,146,981 | 8,146,981 | 1,782,276 | 28.00% |

DEPARTMENT OF PLANNING

FUNCTION DESCRIPTION:

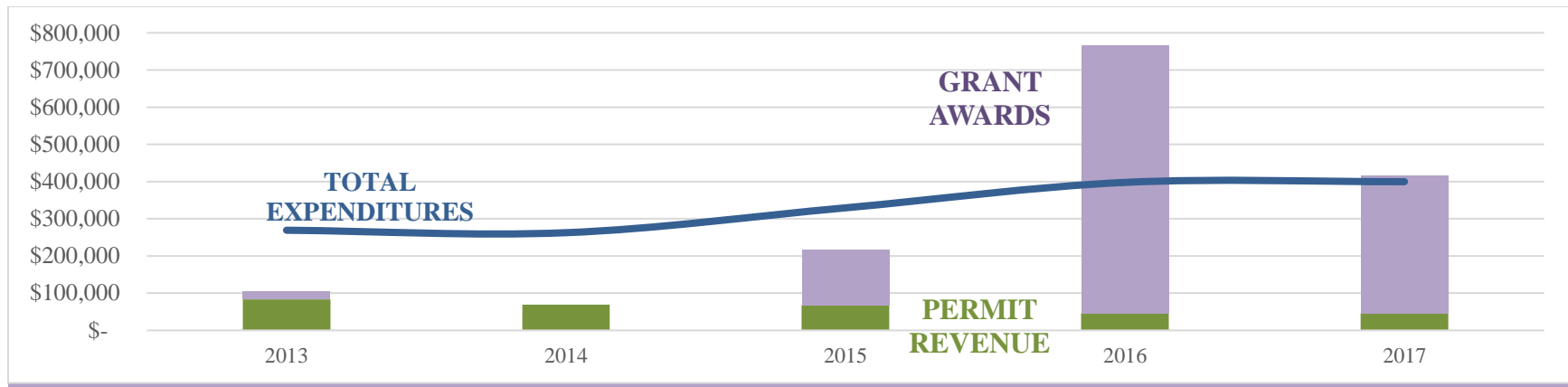
The Department of Planning manages Stonington's land use decision-making and permitting process. The Department provides technical assistance to several commissions including the Planning & Zoning Commission (PZC), Inland Wetlands & Watercourses Commission, Zoning Board of Appeals, Conservation Commission, Plan of Conservation and Development Implementation Committee, Economic Development Commission and the Architectural Design Review Board. The Department is also involved with long-range planning initiatives such as the Plan of Conservation and Development and often administers special grant-related projects. The Department's other main responsibility is enforcement of the Town's Zoning and Inland Wetlands regulations.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

The Department processed over 300 land use applications and 80 complaints during the past year. Overall activities led to about \$90 million in new investment approved and over \$45 million in new development was able to achieve a Certificate of Zoning Compliance as part of their occupancy process - in character with town plans. The Department was also successful in preparing and assisting on several grant applications for both public and private-sector projects, as a means to implement the Plan of Conservation and Development. These grants include technical assistance (i.e., Harris Mill Analysis), and funding to improve infrastructure (i.e., Stonington Harbor Projects).

Over 20 community conversations were also conducted, which serve as a means to engage the community in a conversation about emerging planning issues. Topics included neighborhood zoning, marine industry, agriculture, light pollution, and coastal resiliency. New land use tools (i.e., PV-5, HM, GDD, AHD) have been established as an outcome of the 2015 Plan of Conservation and Development, and led to approvals for new investment in the community, including the Perkins Farm Master Plan (estimated \$60 million private investment) and Stone Acres. Other projects of note that received approval include a new building on East Main Street set to house Bravo Bravo along with residences above (mixed-use), and the Mystic Harbor Landing, a 42-unit condo project planned for the former Mystic Color Lab property on Harry Austin Drive.

The Department also provided technical assistance to secure over \$400,000 in grant funding. These grants will be utilized to assess market conditions for underutilized properties in Pawcatuck, develop final plans for the Stonington Breakwater, and to address the failing conditions at the South Pier on the Town Dock.



OBJECTIVES FOR THE COMING YEAR:

- In order to provide “best in class” customer service as part of a customer-centric service environment we must build a team approach to problem-solving and workflow. We are seeking support for technological solutions, as part of the Capital Improvement Plan, to help us achieve these objectives.
- Prepare and present a draft update to the Zoning Regulations; seek adoption by town leaders.
- Conduct six community planning forum programs.
- Leverage our relationships with non-profit and for-profit entities to inventory and market community and cultural assets.
- Network with community, regional and state leaders regarding public policy and economic development.
- Develop a pipeline of \$100 million in private-sector investment.
- Issue permits within 50% (or less) of the maximum time prescribed by state law; reduce application risk and cost, to attract investment.

MAJOR BUDGET CHANGES AND COMMENTARY:

This year’s focus is to provide additional tools to enable the team to perform communication tasks more efficiently and effectively: update photocopier, purchase digital projector. The Department works with various agencies to leverage resources assigned to it, but needs additional resources to provide training to the volunteers it works with.

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 BOARD OF FINANCE PROPOSED BUDGET**

% Change From 17/18 Revised Budget

| LINE # | DEPARTMENT OF PLANNING | 2016-2017 ADOPTED BUDGET | 2016-2017 REVISED BUDGET | 2016-2017 ACTUAL EXPENDED | 2016-2017 % OF ACTUAL TO BUDGET | 2017-2018 ADOPTED BUDGET | 2017-2018 REVISED BUDGET | 2018-2019 DEPT REQUEST | 2018-2019 FIRST SELECTMAN | 2018-2019 BOARD OF FINANCE | AMOUNT INCREASE/ (DECREASE) | % CHANGE |
|--------|---|--------------------------------|--------------------------------|---------------------------------|---------------------------------------|--------------------------------|--------------------------------|------------------------------|---------------------------------|----------------------------------|-----------------------------------|---------------|
| | PLANNING OFFICE | | | | | | | | | | | |
| 1 | Director of Planning | 100,000 | 102,600 | 102,600 | 100.00% | 105,268 | 105,268 | 108,005 | 108,005 | 108,005 | 2,737 | 2.60% |
| 2 | Planner | 78,380 | 80,727 | 80,727 | 100.00% | 82,509 | 82,509 | 84,654 | 84,654 | 84,654 | 2,145 | 2.60% |
| 3 | Zoning Enforcement Officer | 29,697 | - | - | | - | - | - | - | - | - | 0.00% |
| 4 | Land Use Enforcement Officer | 29,697 | - | - | | - | - | - | - | - | - | 0.00% |
| 5 | Zoning & Wetlands Official | - | 61,679 | 61,679 | 100.00% | 64,623 | 64,623 | 66,303 | 66,303 | 66,303 | 1,680 | 2.60% |
| 6 | Clerical Salaries | 85,771 | 88,662 | 88,662 | 100.00% | 94,766 | 94,766 | 98,566 | 98,566 | 98,566 | 3,800 | 4.01% |
| 7 | Clerical Meetings | 5,500 | 5,500 | 3,100 | 56.36% | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 | - | 0.00% |
| 8 | Longevity | 1,380 | 1,380 | 1,380 | 100.00% | 1,500 | 1,500 | 1,620 | 1,620 | 1,620 | 120 | 8.00% |
| 9 | Total - Salaries | 330,425 | 340,548 | 338,148 | 99.30% | 354,166 | 354,166 | 364,648 | 364,648 | 364,648 | 10,482 | 2.96% |
| | | | | | | | | | | | | |
| 10 | Consumable Supplies | 2,300 | 2,300 | 1,136 | 49.39% | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | - | 0.00% |
| 11 | Reproduction and Printing | 4,800 | 1,011 | 1,011 | 100.00% | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | - | 0.00% |
| 12 | Telephone | 400 | 400 | 83 | 20.75% | 200 | 200 | 200 | 200 | 200 | - | 0.00% |
| 13 | Equipment Maintenance | 3,200 | 3,983 | 3,983 | 100.00% | 3,000 | 3,000 | 5,000 | 4,500 | 4,500 | 1,500 | 50.00% |
| 14 | Professional Associations & Publications | 1,000 | 1,719 | 1,719 | 100.00% | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | - | 0.00% |
| 15 | Clothing Allowance | 200 | 400 | 400 | 100.00% | 400 | 400 | 400 | 400 | 400 | - | 0.00% |
| 16 | Furniture & Equipment | 1,000 | 596 | - | 0.00% | 500 | 500 | 1,000 | 1,000 | 1,000 | 500 | 100.00% |
| 17 | Training & Education | 1,500 | 1,615 | 1,615 | 100.00% | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | - | 0.00% |
| 18 | Total - Expenses | 14,400 | 12,024 | 9,947 | 82.73% | 12,600 | 12,600 | 15,100 | 14,600 | 14,600 | 2,000 | 15.87% |
| | | | | | | | | | | | | |
| 19 | Professional Services | - | 1,170 | 1,170 | 100.00% | - | - | 1,500 | 1,500 | 1,500 | 1,500 | |
| 20 | Total - Services | - | 1,170 | 1,170 | 100.00% | - | - | 1,500 | 1,500 | 1,500 | 1,500 | |
| | | | | | | | | | | | | |
| 21 | TOTAL - PLANNING OFFICE | 344,825 | 353,742 | 349,265 | 98.73% | 366,766 | 366,766 | 381,248 | 380,748 | 380,748 | 13,982 | 3.81% |
| | | | | | | | | | | | | |
| 22 | TOTAL BOARDS AND COMMISSIONS ¹ | 41,950 | 42,475 | 31,701 | 74.63% | 33,075 | 33,075 | 34,075 | 34,075 | 34,075 | 1,000 | 3.02% |
| | | | | | | | | | | | | |
| 23 | TOTAL - OFFICE OF PLANNING & LAND USE | 386,775 | 396,217 | 380,966 | 96.15% | 399,841 | 399,841 | 415,323 | 414,823 | 414,823 | 14,982 | 3.75% |
| | | | | | | | | | | | | |
| | ¹ The detail for these line items follows on the next page | | | | | | | | | | | |

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 BOARD OF FINANCE PROPOSED BUDGET**

% Change From 17/18 Revised Budget

| LINE # | DEPARTMENT OF PLANNING | 2016-2017 ADOPTED BUDGET | 2016-2017 REVISED BUDGET | 2016-2017 ACTUAL EXPENDED | 2016-2017 % OF ACTUAL TO BUDGET | 2017-2018 ADOPTED BUDGET | 2017-2018 REVISED BUDGET | 2018-2019 DEPT REQUEST | 2018-2019 FIRST SELECTMAN | 2018-2019 BOARD OF FINANCE | AMOUNT INCREASE/ (DECREASE) | % CHANGE |
|-----------|---|--------------------------------|--------------------------------|---------------------------------|---------------------------------------|--------------------------------|--------------------------------|------------------------------|---------------------------------|----------------------------------|-----------------------------------|----------------|
| 24 | BOARDS AND COMMISSIONS | | | | | | | | | | | |
| | PLANNING & ZONING COMMISSION | | | | | | | | | | | |
| 25 | Postage | 7,500 | 2,783 | 59 | 2.12% | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | - | 0.00% |
| 26 | Advertising & Court Steno | 15,000 | 19,717 | 19,717 | 100.00% | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | - | 0.00% |
| 27 | TOTAL - PLANNING & ZONING COMMISSION | 22,500 | 22,500 | 19,776 | 87.89% | 18,500 | 18,500 | 18,500 | 18,500 | 18,500 | - | 0.00% |
| | ZONING BOARD OF APPEALS | | | | | | | | | | | |
| 28 | Postage | 1,450 | 1,450 | - | 0.00% | 725 | 725 | 725 | 725 | 725 | - | 0.00% |
| 29 | Advertising | 7,500 | 7,500 | 5,632 | 75.09% | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 | - | 0.00% |
| 30 | TOTAL ZONING BOARD OF APPEALS | 8,950 | 8,950 | 5,632 | 62.93% | 6,225 | 6,225 | 6,225 | 6,225 | 6,225 | - | 0.00% |
| | CONSERVATION COMMISSION | | | | | | | | | | | |
| 31 | Professional Assoc. & Publications | 600 | 600 | 600 | 100.00% | 600 | 600 | 600 | 600 | 600 | - | 0.00% |
| 32 | Barn Island Field Trips | 3,500 | 4,506 | 4,506 | 100.00% | 3,500 | 3,500 | 4,500 | 4,500 | 4,500 | 1,000 | 28.57% |
| 33 | TOTAL CONSERVATION COMMISSION | 4,100 | 5,106 | 5,106 | 100.00% | 4,100 | 4,100 | 5,100 | 5,100 | 5,100 | 1,000 | 24.39% |
| | INLAND WETLANDS COMMISSION | | | | | | | | | | | |
| 34 | Postage | 500 | 19 | - | 0.00% | 250 | 250 | 250 | 250 | 250 | - | 0.00% |
| 35 | Advertising | 2,400 | 2,400 | 1,162 | 48.42% | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | - | 0.00% |
| 36 | TOTAL - INLAND WETLANDS COMMISSION | 2,900 | 2,419 | 1,162 | 48.04% | 2,250 | 2,250 | 2,250 | 2,250 | 2,250 | - | 0.00% |
| | CLIMATE CHANGE TASK FORCE | | | | | | | | | | | |
| 37 | Clerical Meetings | 1,000 | 1,000 | - | 0.00% | 1,000 | 1,000 | 1,000 | 1 | 1 | (999) | -99.90% |
| 38 | Total - Salaries | 1,000 | 1,000 | - | 0.00% | 1,000 | 1,000 | 1,000 | 1 | 1 | (999) | -99.90% |
| 39 | Seminars & Programs (Training & Education) | 500 | 500 | 25 | 5.00% | - | - | - | 999 | 999 | 999 | |
| 40 | Total - Expenses | 500 | 500 | 25 | 5.00% | - | - | - | 999 | 999 | 999 | |
| 41 | Professional Services | 2,000 | 2,000 | - | 0.00% | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | - | 0.00% |
| 42 | Total - Services | 2,000 | 2,000 | - | 0.00% | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | - | 0.00% |
| 43 | TOTAL - CLIMATE CHANGE TASK FORCE | 3,500 | 3,500 | 25 | 0.71% | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | - | 0.00% |
| 44 | TOTAL BOARDS AND COMMISSIONS | 41,950 | 42,475 | 31,701 | 74.63% | 33,075 | 33,075 | 34,075 | 34,075 | 34,075 | 1,000 | 3.02% |

DEPARTMENT OF PUBLIC WORKS HIGHWAY

FUNCTION DESCRIPTION:

The Highway Department provides the highest level of service possible to our customers through improvements to and maintenance of public infrastructure, including 113 miles of road system, 32 miles of sidewalks, roadway signs, storm water drainage systems, parks, athletic turf fields, Pawcatuck Dike and many historic cemeteries. The Department provides direct services to the community when conducting snow removal during winter storm events, emergency response, and resolving issues along the road right of way. Highway strives to foster an innovative, efficient workforce while providing superior service to the community and external agencies.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

The Highway Department executes paving, drainage and sidewalk repair and/or improvement projects during the construction season. Some of the projects that the Department worked on over the past year include;

- Continued use of the Pavement Management System to properly manage the maintenance of the Town's roadways.
- Highway team repaired 31 failed and completely rebuilt 24 catch basins this year.
- Highway took on many extra projects for the beautification committee and other Town Departments. These included construction of batting cages in Spellman Park, Human Services landscape improvements, Taugwonk Road Beautification, FEMA compliance assistance, Mystic River Boathouse Park Building and Property Rehabilitation, Jim Ballato Memorial, and STEP property revitalization of the grounds.
- Maintenance of Stonington fields located at Stonington High School, Pawcatuck Middle School, Mystic Middle School and West Vine School. In-house services included fertilization, over-seeding, topdressing, pesticide application, cutting, lining, and softball game prep for every event.
- Responded to 14 winter storm events during the winter storm season.
- Provide support for 24 special events, including street sweeping, grounds and roadside vegetation maintenance, signage, barricade placement/collection and cleanup.
- Developed Snow and Winter Guidelines and a Mailbox Damage Policy which was approved by the Board of Selectman in January 2017.
- Developed and implemented a vehicle replacement program for a period of twenty years.
- Initiating installation of Wi-Fi in the garage and completed GPS installation in the Highway Fleet.

OBJECTIVES FOR THE COMING YEAR:

- Effectively execute road related improvements using the Pavement Management Program to improve the Town's pavement condition rating.
- Continue to focus on keeping the Pawcatuck and Mystic Downtown's clean while also cutting roadside grass, cutting the grass at the other schools in Town, replacing road signage throughout Town, painting all stop bars and crosswalks, installing drainage where needed, addressing resident concerns as they arise and performing all of the other tasks that are asked of us.
- Implement more in-house drainage projects to address right of way flooding issues.
- Develop Operations Guidelines.

MAJOR BUDGET CHANGES AND COMMENTARY:

- *DPW needs to increase our half time Administrative Assistant II to a full-time position.* The current employee who provides these services works half time for WPCA which has 1.5 Administrative Assistants. While DPW, the largest Town budget of over \$3M, has only part time assistance. DPW is the only Department in the Town of Stonington with less than one Administrative Assistant. This continues to impact our abilities to adequately serve the public and operate efficiently. Therefore, I recommend this inequity be remedied this year.
- *Pavements Treatments was increased from \$200,000 to \$225,000.* Based on the miles of our roadway and condition a minimum of 1.2 million dollars must be spent on a combination of pavement maintenance and reconstruction to maintain our pavement condition rating. While this amount is not the full amount needed allow us maintain our current roadway condition, it will assist us in working towards it.
- Other line items have been reduced or increased based on past spending levels.

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 BOARD OF FINANCE PROPOSED BUDGET**

% Change From 17/18 Revised Budget

| LINE # | DEPARTMENT OF PUBLIC WORKS | 2016-2017 ADOPTED BUDGET | 2016-2017 REVISED BUDGET | 2016-2017 ACTUAL EXPENDED | 2016-2017 % OF ACTUAL TO BUDGET | 2017-2018 ADOPTED BUDGET | 2017-2018 REVISED BUDGET | 2018-2019 DEPT REQUEST | 2018-2019 FIRST SELECTMAN | 2018-2019 BOARD OF FINANCE | AMOUNT INCREASE/ (DECREASE) | % CHANGE |
|--------|------------------------------------|--------------------------------|--------------------------------|---------------------------------|---------------------------------------|--------------------------------|--------------------------------|------------------------------|---------------------------------|----------------------------------|-----------------------------------|--------------|
| | HIGHWAY | | | | | | | | | | | |
| 1 | Public Works Director | 94,372 | 96,826 | 96,826 | 100.00% | 99,343 | 99,343 | 101,926 | 101,926 | 101,926 | 2,583 | 2.60% |
| 2 | Highway Supervisor | 70,805 | 72,646 | 72,541 | 99.86% | 76,027 | 76,027 | 82,684 | 82,684 | 82,684 | 6,657 | 8.76% |
| 3 | Regular Salaries | 1,117,408 | 1,136,460 | 1,107,210 | 97.43% | 1,157,054 | 1,157,054 | 1,179,039 | 1,179,039 | 1,179,039 | 21,985 | 1.90% |
| 4 | Clerical Salaries | 23,770 | 24,830 | 24,829 | 100.00% | 25,025 | 25,025 | 52,475 | 52,475 | 52,475 | 27,450 | 109.69% |
| 5 | Longevity | 23,460 | 23,460 | 21,210 | 90.41% | 19,170 | 19,170 | 18,960 | 18,960 | 20,190 | 1,020 | 5.32% |
| 6 | Total - Salaries | 1,329,815 | 1,354,222 | 1,322,616 | 97.67% | 1,376,619 | 1,376,619 | 1,435,084 | 1,435,084 | 1,436,314 | 59,695 | 4.34% |
| 7 | Postage | 750 | 750 | 133 | 17.73% | 750 | 750 | 400 | 400 | 400 | (350) | -46.67% |
| 8 | Consumable Supplies | 2,325 | 2,325 | 1,781 | 76.60% | 2,400 | 2,400 | 2,400 | 2,400 | 2,400 | - | 0.00% |
| 9 | Telephone | 500 | 548 | 548 | 100.00% | 500 | 500 | 550 | 550 | 550 | 50 | 10.00% |
| 10 | Hardware | 15,000 | 15,000 | 14,990 | 99.93% | 16,000 | 16,000 | 16,400 | 16,400 | 16,400 | 400 | 2.50% |
| 11 | Miscellaneous | 1,350 | 1,847 | 1,847 | 100.00% | 1,400 | 1,400 | 1,500 | 1,500 | 1,500 | 100 | 7.14% |
| 12 | Clothing Allowance | 9,800 | 9,800 | 9,120 | 93.06% | 9,800 | 9,800 | 9,800 | 9,800 | 9,800 | - | 0.00% |
| 13 | Training & Education | 3,500 | 9,500 | 8,986 | 94.59% | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | - | 0.00% |
| 14 | Total - Expenses | 33,225 | 39,770 | 37,405 | 94.05% | 34,350 | 34,350 | 34,550 | 34,550 | 34,550 | 200 | 0.58% |
| 15 | Safety & Protective | 14,000 | 14,000 | 13,521 | 96.58% | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | - | 0.00% |
| 16 | Land Damage | 1,600 | 2,186 | 2,186 | 100.00% | 1,600 | 1,600 | 2,000 | 2,000 | 2,000 | 400 | 25.00% |
| 17 | Sidewalk Repairs | 65,000 | 30,000 | 29,552 | 98.51% | 68,000 | 68,000 | 68,000 | 68,000 | 68,000 | - | 0.00% |
| 18 | Street Signs | 4,500 | 5,500 | 4,686 | 85.20% | 6,000 | 6,000 | 7,000 | 7,000 | 7,000 | 1,000 | 16.67% |
| 19 | Tree Trimming | 12,000 | 6,000 | 5,330 | 88.83% | 17,000 | 17,000 | 17,000 | 17,000 | 17,000 | - | 0.00% |
| 20 | Tree Removal | 16,000 | 22,000 | 15,262 | 69.37% | 16,000 | 16,000 | 16,000 | 16,000 | 16,000 | - | 0.00% |
| 21 | Highway Equipment | 12,250 | 12,250 | 12,076 | 98.58% | 12,250 | 12,250 | 15,000 | 15,000 | 15,000 | 2,750 | 22.45% |
| 22 | Road Maintenance | 10,000 | 10,000 | 9,807 | 98.07% | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | - | 0.00% |
| 23 | Material Disposal | 25,000 | 17,534 | 17,534 | 100.00% | 25,000 | 25,000 | 20,000 | 20,000 | 20,000 | (5,000) | -20.00% |
| 24 | Cemetery Upkeep | 1,000 | 1,000 | 750 | 75.00% | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | - | 0.00% |
| 25 | Catch Basin Cleaning | 24,000 | 22,972 | 22,972 | 100.00% | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | - | 0.00% |
| 26 | Garage Diagnostic Equip & Tool | 3,000 | 3,000 | 2,987 | 99.57% | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | - | 0.00% |
| 27 | Tree Planting | - | - | - | - | 500 | 500 | 500 | 500 | 500 | - | 0.00% |
| 28 | Leaf Program | 5,000 | 7,435 | 7,435 | 100.00% | 5,000 | 5,000 | 7,000 | 7,000 | 7,000 | 2,000 | 40.00% |
| 29 | Bridge Maintenance | - | - | - | - | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | - | 0.00% |
| 30 | Total - Services | 193,350 | 153,877 | 144,098 | 93.64% | 206,350 | 206,350 | 207,500 | 207,500 | 207,500 | 1,150 | 0.56% |
| 31 | Unleaded Gasoline | 10,000 | 5,000 | 4,708 | 94.16% | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | - | 0.00% |
| 32 | Diesel Fuel | 50,000 | 50,000 | 37,223 | 74.45% | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | - | 0.00% |
| 33 | Oil & Lubrication | 5,500 | 5,500 | 5,244 | 95.35% | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 | - | 0.00% |
| 34 | Repairs & Maintenance (Gas System) | 4,000 | 4,000 | 2,307 | 57.68% | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | - | 0.00% |
| 35 | Total - Gas and Oil | 69,500 | 64,500 | 49,482 | 76.72% | 69,500 | 69,500 | 69,500 | 69,500 | 69,500 | - | 0.00% |

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 BOARD OF FINANCE PROPOSED BUDGET**

% Change From 17/18 Revised Budget

| LINE # | DEPARTMENT OF PUBLIC WORKS | 2016-2017 ADOPTED BUDGET | 2016-2017 REVISED BUDGET | 2016-2017 ACTUAL EXPENDED | 2016-2017 % OF ACTUAL TO BUDGET | 2017-2018 ADOPTED BUDGET | 2017-2018 REVISED BUDGET | 2018-2019 DEPT REQUEST | 2018-2019 FIRST SELECTMAN | 2018-2019 BOARD OF FINANCE | AMOUNT INCREASE/ (DECREASE) | % CHANGE |
|--------|-------------------------------------|--------------------------------|--------------------------------|---------------------------------|---------------------------------------|--------------------------------|--------------------------------|------------------------------|---------------------------------|----------------------------------|-----------------------------------|----------------|
| 36 | Repairs & Maintenance | 125,000 | 147,548 | 145,670 | 98.73% | 150,000 | 150,000 | 153,000 | 153,000 | 153,000 | 3,000 | 2.00% |
| 37 | Miscellaneous | 1,250 | 1,250 | 1,152 | 92.16% | 1,250 | 1,250 | 1,250 | 1,250 | 1,250 | - | 0.00% |
| 38 | Bituminous Concrete | 30,000 | 30,000 | 25,043 | 83.48% | 32,000 | 32,000 | 30,000 | 30,000 | 30,000 | (2,000) | -6.25% |
| 39 | Drainage Materials | 20,000 | 13,000 | 11,291 | 86.85% | 16,000 | 16,000 | 21,000 | 21,000 | 21,000 | 5,000 | 31.25% |
| 40 | Sand/Gravel & Loom | 25,600 | 15,600 | 14,754 | 94.58% | 25,000 | 25,000 | 20,000 | 20,000 | 20,000 | (5,000) | -20.00% |
| 41 | Lumber | 7,500 | 7,500 | 4,952 | 66.03% | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 | - | 0.00% |
| 42 | Pavement Treatments | 200,000 | 200,000 | 199,981 | 99.99% | 200,000 | 200,000 | 225,000 | 225,000 | 160,000 | (40,000) | -20.00% |
| 43 | Total - Materials | 284,350 | 267,350 | 257,173 | 96.19% | 282,250 | 282,250 | 305,250 | 305,250 | 240,250 | (42,000) | -14.88% |
| 44 | Annual Fertilization Program | 34,000 | 34,000 | 32,158 | 94.58% | 34,000 | 34,000 | 34,000 | 34,000 | 34,000 | - | 0.00% |
| 45 | Seasonal Help | 31,000 | 28,000 | 13,971 | 49.90% | 31,000 | 31,000 | 32,000 | 32,000 | 32,000 | 1,000 | 3.23% |
| 46 | Materials, Equipment, Maintenance | 27,000 | 27,000 | 26,977 | 99.91% | 27,000 | 27,000 | 27,000 | 27,000 | 27,000 | - | 0.00% |
| 47 | Field Work | 15,000 | 15,000 | 13,627 | 90.85% | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | - | 0.00% |
| 48 | Total - Field Maintenance | 107,000 | 104,000 | 86,733 | 83.40% | 107,000 | 107,000 | 108,000 | 108,000 | 108,000 | 1,000 | 0.93% |
| 49 | Snow Removal Labor | 120,000 | 124,540 | 124,540 | 100.00% | 120,000 | 120,000 | 125,000 | 125,000 | 125,000 | 5,000 | 4.17% |
| 50 | Materials | 131,000 | 151,854 | 148,911 | 98.06% | 140,000 | 140,000 | 145,000 | 145,000 | 145,000 | 5,000 | 3.57% |
| 51 | Meal Allowance | 4,900 | 3,605 | 3,605 | 100.00% | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | - | 0.00% |
| 52 | Total - Snow Removal Expense | 255,900 | 279,999 | 277,056 | 98.95% | 264,000 | 264,000 | 274,000 | 274,000 | 274,000 | 10,000 | 3.79% |
| 53 | TOTAL HIGHWAY | 2,398,140 | 2,411,266 | 2,320,233 | 96.22% | 2,490,069 | 2,490,069 | 2,586,884 | 2,586,884 | 2,523,114 | 33,045 | 1.33% |

DEPARTMENT OF PUBLIC WORKS SOLID WASTE DEPARTMENT

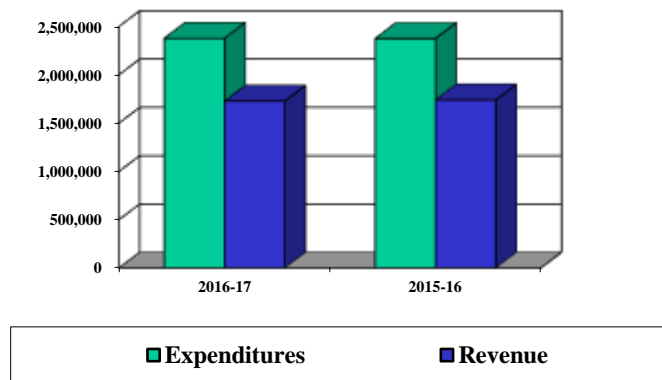
FUNCTION DESCRIPTION:

The Solid Waste Office has responsibility for the operation of the Transfer Station (TS), oversight of the Commercial and Residential Municipal Solid Waste Collection Programs, Recycling Collection and Education Programs and is Stonington's representative on the Southeastern Connecticut Regional Resources Recovery Authority (SCRRRA).

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

- We were deeply saddened to have lost a dedicated Foreman and friend, Jim Williams, who passed away this year. He is greatly missed.
- We were fortunate to be able to promote Tony Gomes into the position of Foreman.
- We have hired a new Gate Tender, Peter Holden and promoted Cory Potter to the position of Truck Driver.
- Installed and upgraded the computer and Waste Works software to allow the transfer of data from the TS more efficiently.
- Applied for and received DEEP Grant to upgrade our three-phase converter and compactor to allow for maximum compaction, increase the life of the compactor and reduce the amount of pulls needed for single stream recycling. With only 4 months of data collected, it is still too early to calculate the annual savings. However, we are seeing a reduction in pulls.
- SCRRRA Receptacle ("yellow bag") bids have been received. Made changes to purchasing process in response to quality control problems.
- As a precaution, during an unfortunate summertime vector infestation, an additional collection vehicle has been added to the Pawcatuck collection route to mitigate any spills from compaction.
- Tipping Fees remain at \$58 per ton, the lowest in the region.

The expenditures for FY 2016-2017 were \$2,377,523 and the revenues were \$1,726,775. Revenues for FY 2016-2017 covered approximately 73% of the Solid Waste operating budget. Both expenditures and revenue for FY 2016-2017 were relatively flat when compared to FY 2015-2016.



OBJECTIVES FOR THE COMING YEAR:

- Renegotiate the single stream recycling contract with Willimantic Waste, possibly as a regional contract.
- As part of the SCRRRA, negotiate a new long-term contract for waste disposal.

MAJOR BUDGET CHANGES AND COMMENTARY:

- An increase of \$400 in Training and Education will be used for personnel to become certified in basic welding skills. This will result in significant savings for roll off box repair by keeping the work in house. In past years costs have exceeded \$6000 per year for repairs.
- Diesel fuel consumption is down allowing for a reduction of \$2,000 in the Diesel Fuel line item.
- To date, we have seen a reduction of approximately 200 tons of solid waste. I do not anticipate an increase in the coming year and have adjusted the Disposal Fee line item down by \$20,000.
- There is an increase in the Residential Collection line item to cover a 2% cost of living increase.
- There is an increase of \$10,000 in the Commercial Collection account to cover a contractual cost of living increase.
- Diesel fuel usage estimate, for the roll off truck, is 5800 gal. for fiscal 18/19 allowing for a reduction of \$3,000 in the SCRRRA Transportation Line Item.
- Anticipated repairs to the roll off truck, including the diesel exhaust fluid baffle replacement and new tires, will require an increase of \$2,500.
- After receiving bids for the yellow bag contract there will be an increase in the cost of bags, resulting in a \$14,000-line item increase.

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 BOARD OF FINANCE PROPOSED BUDGET**

% Change From 17/18 Revised Budget

| LINE # | DEPARTMENT OF PUBLIC WORKS | 2016-2017 ADOPTED BUDGET | 2016-2017 REVISED BUDGET | 2016-2017 ACTUAL EXPENDED | 2016-2017 % OF ACTUAL TO BUDGET | 2017-2018 ADOPTED BUDGET | 2017-2018 REVISED BUDGET | 2018-2019 DEPT REQUEST | 2018-2019 FIRST SELECTMAN | 2018-2019 BOARD OF FINANCE | AMOUNT INCREASE/ (DECREASE) | % CHANGE |
|--------|---|--------------------------------|--------------------------------|---------------------------------|---------------------------------------|--------------------------------|--------------------------------|------------------------------|---------------------------------|----------------------------------|-----------------------------------|--------------|
| | OFFICE OF SOLID WASTE | | | | | | | | | | | |
| 1 | Salary of Recycling/Solid Waste Manager | 82,726 | 85,203 | 85,203 | 100.00% | 87,083 | 87,083 | 89,347 | 89,347 | 89,347 | 2,264 | 2.60% |
| 2 | General Labor | 356,911 | 355,423 | 351,871 | 99.00% | 373,975 | 373,975 | 373,308 | 376,907 | 376,907 | 2,932 | 0.78% |
| 3 | Clerical Salaries | 43,592 | 44,725 | 43,920 | 98.20% | 47,538 | 47,538 | 51,360 | 51,360 | 51,360 | 3,822 | 8.04% |
| 4 | Longevity | 5,620 | 5,620 | 5,620 | 100.00% | 5,910 | 5,910 | 4,800 | 4,800 | 4,800 | (1,110) | -18.78% |
| 5 | Total - Salaries | 488,849 | 490,971 | 486,614 | 99.11% | 514,506 | 514,506 | 518,815 | 522,414 | 522,414 | 7,908 | 1.54% |
| 6 | Postage | 3,000 | 3,000 | 3,000 | 100.00% | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | - | 0.00% |
| 7 | Advertising | 300 | 300 | 0 | 0.00% | 300 | 300 | 300 | 300 | 300 | - | 0.00% |
| 8 | Consumable Supplies | 1,000 | 1,599 | 1,599 | 100.00% | 1,300 | 1,300 | 1,300 | 1,300 | 1,300 | - | 0.00% |
| 9 | Reproduction & Printing | 500 | 500 | 479 | 95.80% | 700 | 700 | 700 | 700 | 700 | - | 0.00% |
| 10 | Equipment | 100 | 100 | - | 0.00% | 100 | 100 | 100 | 100 | 100 | - | 0.00% |
| 11 | Professional Associations & Publications | 200 | 200 | 150 | 75.00% | 200 | 200 | 200 | 200 | 200 | - | 0.00% |
| 12 | Clothing Allowance | 3,100 | 3,100 | 3,100 | 100.00% | 3,100 | 3,100 | 3,100 | 3,100 | 3,100 | - | 0.00% |
| 13 | Training & Education | 500 | 500 | - | 0.00% | 500 | 500 | 900 | 900 | 900 | 400 | 80.00% |
| 14 | Unleaded Gasoline | 5,500 | 5,500 | 2,652 | 48.22% | 4,500 | 4,500 | 4,500 | 3,500 | 3,500 | (1,000) | -22.22% |
| 15 | Diesel Fuel | 11,000 | 11,000 | 5,510 | 50.09% | 9,000 | 9,000 | 8,000 | 7,000 | 7,000 | (2,000) | -22.22% |
| 16 | Road Maintenance | 2,000 | 2,105 | 2,105 | 100.00% | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | - | 0.00% |
| 17 | Utilities | 6,500 | 6,500 | 5,632 | 86.65% | 6,500 | 6,500 | 6,500 | 6,500 | 6,500 | - | 0.00% |
| 18 | General Operations | 52,000 | 50,763 | 48,802 | 96.14% | 52,000 | 52,000 | 52,000 | 52,000 | 52,000 | - | 0.00% |
| 19 | Parts & Labor | 30,000 | 30,000 | 20,064 | 66.88% | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | - | 0.00% |
| 20 | Grading & Seeding | 500 | 500 | 60 | 12.00% | 500 | 500 | 500 | 500 | 500 | - | 0.00% |
| 21 | Water Testing & Monitoring | 24,000 | 24,000 | 20,450 | 85.21% | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | - | 0.00% |
| 22 | Cap Maintenance | 5,000 | 5,000 | 0 | 0.00% | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | - | 0.00% |
| 23 | Disposal Fees (SCRRRA) | 738,000 | 738,000 | 693,632 | 93.99% | 758,000 | 758,000 | 750,000 | 738,000 | 738,000 | (20,000) | -2.64% |
| 24 | Residential Collection (SCRRRA) | 500,000 | 500,000 | 479,834 | 95.97% | 500,000 | 500,000 | 510,000 | 510,000 | 510,000 | 10,000 | 2.00% |
| 25 | Commercial Collection & Rentals (SCRRRA) | 510,000 | 510,000 | 497,629 | 97.57% | 520,000 | 520,000 | 520,000 | 520,000 | 520,000 | - | 0.00% |
| 26 | SCRRRA Consulting | 1 | 1 | - | 0.00% | 1 | 1 | 1 | 1 | 1 | - | 0.00% |
| 27 | SCRRRA Contribution | 1 | 1 | - | 0.00% | 1 | 1 | 1 | 1 | 1 | - | 0.00% |
| 28 | Diesel Fuel (SCRRRA Transportation) | 14,000 | 14,000 | 8,678 | 61.99% | 14,000 | 14,000 | 12,000 | 11,000 | 11,000 | (3,000) | -21.43% |
| 29 | Repairs & Maintenance (SCRRRA Transportation) | 7,500 | 7,708 | 7,708 | 100.00% | 13,500 | 13,500 | 16,000 | 16,000 | 16,000 | 2,500 | 18.52% |
| 30 | SCRRRA Receptacle Costs | 100,000 | 100,000 | 89,825 | 89.83% | 98,000 | 98,000 | 112,000 | 112,000 | 112,000 | 14,000 | 14.29% |
| 31 | Furniture & Equipment | 1 | 1 | - | 0.00% | 1 | 1 | 1 | 1 | 1 | - | 0.00% |
| 32 | Total - Expenses | 2,014,703 | 2,014,378 | 1,890,909 | 93.87% | 2,046,203 | 2,046,203 | 2,062,103 | 2,047,103 | 2,047,103 | 900 | 0.04% |
| 33 | TOTAL - SOLID WASTE | 2,503,552 | 2,505,349 | 2,377,523 | 94.90% | 2,560,709 | 2,560,709 | 2,580,918 | 2,569,517 | 2,569,517 | 8,808 | 0.34% |

DEPARTMENT OF PUBLIC WORKS ENGINEERING

FUNCTION DESCRIPTION:

The Town Engineer works under the supervision of the Director of Public Works. The Town Engineer's office is responsible for providing technical review of land use applications and support to the respective Land Use Commissions, Town Boards and Town Departments, provides assistance to the Director of Public Works for Phase 2 stormwater compliance, and assists in the development, management and oversight of municipal projects. The Town Engineer is also the Floodplain Manager and Community Rating System (CRS) Coordinator.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

- Successfully managed the reinstatement of the Town into the FEMA CRS program at an improved level 8 rating, offering a 10% discount to eligible flood insurance policy holders. Prior to reinstatement, the town was removed from the CRS program at a level 9 status (5% discount) and was tasked with mitigating all past compliance issues. This included the management and oversight of multiple flood mitigation projects and other significant efforts to improve our score from 9 to 8. By achieving a level 8 status we saved the community over \$156,000 in flood insurance premiums on an annual basis.
- Managed the development of the Town's new Stormwater Management Plan (joint effort w/ Borough) to comply with CTDEEP's new stormwater general permit for the *Discharge from Small Municipal Separate Storm Sewer Systems* (MS4).
- Provided technical review of numerous significant private and municipal land development applications for PZC & IWC including:
 - Deans Mill & West Vine Street School Expansion Projects
 - YMCA
 - Spruce Ridge
 - Stone Acres
 - Mystic Harbor Landing (Mystic Color Lab)
 - Perkins Farm
- Assisted in the development and oversight of the Town's Coastal Resilience Plan which included coordination efforts with the Planning Department and Climate Change Task Force.
- Management of multiple ongoing Capital Improvement Projects including:
 - Bayview Ave Drainage Improvement Project – construction phase
 - Lantern Hill Road Bridge – design & permitting phases
 - N. Stonington Road Bridge – design & permitting phases
 - Stillman Ave Bridge – Structural Repairs – design & bid phases

OBJECTIVES FOR THE COMING YEAR:

- Manage the implementation of the Town's new Stormwater Management Plan including the formation of a new water quality task force.
- Provide technical support during the development and execution of the South Pier and Stonington Breakwater improvement projects.

- Full completion of a number of large scale municipal infrastructure projects including:
 - Bayview Ave Drainage Project
 - Stillman Ave Bridge – Structural Repairs
- Investigate & improve functionality of various antiquated drainage systems located in the downtown Mystic area. Most of these systems are original to the area and require significant hydraulic and tidal upgrades.
- Manage facility improvements, ongoing maintenance and inspections for the Pawcatuck Hurricane Protection System on Mechanic St.
- Continue to provide technical review and support for development applications.
- Continue to improve overall floodplain management compliance and maintain active status in the CRS program.

MAJOR BUDGET CHANGES AND COMMENTARY:

The CTDEEP's MS4 Stormwater Discharge General Permit became effective July 1, 2017 and remains valid through June 30, 2022. This 5-yr general permit requires municipalities to take various different actions in an overall effort to reduce pollutants from discharging into receiving water bodies.

Specific examples of State mandates included in the new MS4 GP are as follows:

- Complete revamp/update of GIS mapping for the Town & Borough stormwater drainage system.
- Development & implementation of a comprehensive Illicit Discharge & Detection Program.
- Dry & wet weather screening & sampling (stormwater outfalls).
- Long term tracking & maintenance of municipal stormwater infrastructure & facilities.
- Impervious surface mapping, assessment, and development of Retrofit Plans to reduce impervious % within the Town.
- Specific and targeted public outreach & participation.

A Budgetary Opinion of Cost has been prepared and provided to highlight the specific actions required by the Town & Borough to remain compliant with the unfunded mandate. The 18/19 budget requests an increase to the Phase 2 Stormwater Requirements from \$ 10,000 - \$ 131,700. The value reflects the amount of time to implement various tasks completed by outside professionals.

MS4 GP budget requirements in subsequent years are highly variable and dependent on the general condition of our drainage system as well as the number and complexity of any potential compliance issues discovered. Generally, the costs should continually reduce over time as we complete major mapping & analysis efforts and reduce any potential illicit discharges. Additional CIP projects related to improving water quality and upgrading the towns stormdrain infrastructure may be required during the permit duration.

Additional savings may become available in the future through leveraging the assistance of other public and/private agencies who share a similar desire to improve water quality. Also, we will take advantage of local, state or federal funding if it becomes available.

DEPARTMENT OF PUBLIC WORKS BUILDING OPERATIONS

FUNCTION DESCRIPTION:

The Public Works Building Operations is essential to Town operations. In addition to custodial services, general maintenance includes electrical, plumbing, heating, air conditioning, structural maintenance and grounds as required. The Public Works director is the Facility Manager assisted by a full time Building Maintainer responsible for custodial and semi-skilled maintenance repair work. However, most repairs and maintenance of the facilities are completed by external contractors managed by the Public Works Director and Administrative Assistant II. The facilities they are responsible for include:

1. *Town Hall*
2. *Human Services Building*
3. *Mystic River Boathouse Park Structures*
4. *Two (2) Town Highway Garages*
5. *Pawcatuck Neighborhood Center*
6. *Fourth District Voting Hall*
7. *Town Dock*

8. *Pawcatuck Dike Facility*
9. *Two (2) Picnic Grounds (East and West Pavilions)*
10. *Six (6) Parks & Playgrounds*
(Old Mystic Playground, Borough Playground, Spellman
Playground, Donahue Park, Veterans Memorial, Mystic
River Boathouse Park)
11. *Street Lighting Maintenance*

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

- The Division continues to effectively use FacilityDude, a maintenance management system, to improve work order tracking and efficiency for Town facilities in collaboration with other Departments including Police and the School District.
- The Town Hall elevator, installed new in 1992, had major components replaced in fiscal 17/18, which resulted in expending \$13,373 for elevator repairs and general maintenance.
- Responded to a lightning strike in April 2017 that resulted in the need to execute a significant number of repairs to address the damage to several buildings.

OBJECTIVES FOR THE COMING YEAR:

- Establish and implement a long-term building maintenance program for all Town Buildings that projects equipment replacement costs over a long-term horizon for all Town facilities managed by this Division. HVAC systems are aging resulting in poor working conditions for employees in the Human Services and Town Hall Facilities.

MAJOR BUDGET CHANGES AND COMMENTARY:

No significant changes in budget over prior year.

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 BOARD OF FINANCE PROPOSED BUDGET**

% Change From 17/18 Revised Budget

| LINE # | DEPARTMENT OF PUBLIC WORKS | 2016-2017 ADOPTED BUDGET | 2016-2017 REVISED BUDGET | 2016-2017 ACTUAL EXPENDED | 2016-2017 % OF ACTUAL TO BUDGET | 2017-2018 ADOPTED BUDGET | 2017-2018 REVISED BUDGET | 2018-2019 DEPT REQUEST | 2018-2019 FIRST SELECTMAN | 2018-2019 BOARD OF FINANCE | AMOUNT INCREASE/ (DECREASE) | % CHANGE |
|--------|--|--------------------------------|--------------------------------|---------------------------------|---------------------------------------|--------------------------------|--------------------------------|------------------------------|---------------------------------|----------------------------------|-----------------------------------|----------------|
| | ENGINEERING SERVICES | | | | | | | | | | | |
| 1 | Town Engineer | 80,024 | 82,825 | 82,825 | 100.00% | 84,240 | 84,240 | 86,430 | 86,430 | 86,430 | 2,190 | 2.60% |
| 2 | Flood Plain Manager | 2,000 | 2,060 | 2,060 | 100.00% | 2,105 | 2,105 | 4,000 | 4,000 | 4,000 | 1,895 | 90.02% |
| 3 | Longevity | - | - | - | | 150 | 150 | 200 | 200 | 200 | 50 | 33.33% |
| 4 | Total - Salaries | 82,024 | 84,885 | 84,885 | 100.00% | 86,495 | 86,495 | 90,630 | 90,630 | 90,630 | 4,135 | 4.78% |
| 5 | Phase II Storm Water Requirements | 1,000 | 1,001 | 1,001 | 100.00% | 10,000 | 10,000 | 131,700 | 131,700 | 91,700 | 81,700 | 817.00% |
| 6 | Community Rating System Requirements | 3,500 | 3,297 | 3,297 | 100.00% | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | - | 0.00% |
| 7 | Office Expenses | 2,500 | 2,864 | 2,864 | 100.00% | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | - | 0.00% |
| 8 | Clothing Expense | 400 | 400 | 400 | 100.00% | 400 | 400 | 400 | 400 | 400 | - | 0.00% |
| 9 | Total - Expenses | 7,400 | 7,562 | 7,562 | 100.00% | 16,400 | 16,400 | 138,100 | 138,100 | 98,100 | 81,700 | 498.17% |
| 10 | Professional Services | 30,000 | 29,683 | 29,683 | 100.00% | 20,000 | 20,000 | 15,000 | 15,000 | 15,000 | (5,000) | -25.00% |
| 11 | Total - Services | 30,000 | 29,683 | 29,683 | 100.00% | 20,000 | 20,000 | 15,000 | 15,000 | 15,000 | (5,000) | -25.00% |
| 12 | TOTAL - ENGINEERING SERVICES | 119,424 | 122,130 | 122,130 | 100.00% | 122,895 | 122,895 | 243,730 | 243,730 | 203,730 | 80,835 | 65.78% |
| | OPERATIONS & MAINTENANCE OF TOWN BUILDINGS AND PROPERTY | | | | | | | | | | | |
| 13 | Janitorial/Maintenance Salary | 56,787 | 60,690 | 59,441 | 97.94% | 62,751 | 62,751 | 64,376 | 64,376 | 64,376 | 1,625 | 2.59% |
| 14 | Longevity | 600 | 600 | 600 | 100.00% | 660 | 660 | 720 | 720 | 720 | 60 | 9.09% |
| 15 | Total - Salaries | 57,387 | 61,290 | 60,041 | 97.96% | 63,411 | 63,411 | 65,096 | 65,096 | 65,096 | 1,685 | 2.66% |
| 16 | Miscellaneous - Work Oder Management System | 2,000 | 2,000 | 275 | 13.75% | 2,890 | 2,890 | 3,000 | 3,000 | 3,000 | 110 | 3.81% |
| 17 | Tree Warden (moved to First Selectman's budget FY 17/18) | - | 415 | 415 | 100.00% | - | - | - | - | - | - | |
| 18 | Town Hall | 10,000 | 5,000 | 4,748 | 94.96% | 9,000 | 9,000 | 6,000 | 6,000 | 6,000 | (3,000) | -33.33% |
| 19 | Highway Garage #1 | 20,000 | 12,000 | 11,022 | 91.85% | 15,000 | 15,000 | 13,000 | 13,000 | 13,000 | (2,000) | -13.33% |
| 20 | 4th District Hall | 1,700 | 700 | 627 | 89.57% | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | - | 0.00% |
| 21 | Police Station | 16,000 | 11,000 | 10,045 | 91.32% | 13,000 | 13,000 | 13,000 | 13,000 | 13,000 | - | 0.00% |
| 22 | Human Services Building | 7,000 | 8,000 | 7,486 | 93.58% | 7,000 | 7,000 | 8,000 | 8,000 | 8,000 | 1,000 | 14.29% |
| 23 | Mystic River Boat House Park | - | 23 | 23 | 100.00% | 1,500 | 1,500 | 500 | 500 | 500 | (1,000) | -66.67% |
| 24 | Total - Heating Oil | 54,700 | 36,723 | 33,951 | 92.45% | 46,500 | 46,500 | 41,500 | 41,500 | 41,500 | (5,000) | -10.75% |
| 25 | Town Hall | 35,000 | 28,000 | 27,279 | 97.43% | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | - | 0.00% |
| 26 | Highway Garage #1 | 16,200 | 16,200 | 14,731 | 90.93% | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | - | 0.00% |
| 27 | 4th District Hall | 750 | 750 | 581 | 77.47% | 750 | 750 | 750 | 750 | 750 | - | 0.00% |
| 28 | Police Station | 70,000 | 61,000 | 58,632 | 96.12% | 70,000 | 70,000 | 65,000 | 65,000 | 65,000 | (5,000) | -7.14% |
| 29 | Human Services Building | 16,000 | 16,000 | 14,877 | 92.98% | 17,000 | 17,000 | 17,000 | 17,000 | 17,000 | - | 0.00% |
| 30 | Mystic River Boat House Park | - | 300 | 90 | 30.00% | 1,000 | 1,000 | 750 | 750 | 750 | (250) | -25.00% |
| 31 | Total - Electricity | 137,950 | 122,250 | 116,190 | 95.04% | 133,750 | 133,750 | 128,500 | 128,500 | 128,500 | (5,250) | -3.93% |

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 BOARD OF FINANCE PROPOSED BUDGET**

% Change From 17/18 Revised Budget

| LINE # | DEPARTMENT OF PUBLIC WORKS | 2016-2017 ADOPTED BUDGET | 2016-2017 REVISED BUDGET | 2016-2017 ACTUAL EXPENDED | 2016-2017 % OF ACTUAL TO BUDGET | 2017-2018 ADOPTED BUDGET | 2017-2018 REVISED BUDGET | 2018-2019 DEPT REQUEST | 2018-2019 FIRST SELECTMAN | 2018-2019 BOARD OF FINANCE | AMOUNT INCREASE/ (DECREASE) | % CHANGE |
|--------|--|--------------------------------|--------------------------------|---------------------------------|---------------------------------------|--------------------------------|--------------------------------|------------------------------|---------------------------------|----------------------------------|-----------------------------------|---------------|
| 32 | Town Hall | 2,500 | 2,500 | 2,302 | 92.08% | 2,400 | 2,400 | 2,400 | 2,400 | 2,400 | - | 0.00% |
| 33 | 4th District Hall | 300 | 300 | 191 | 63.67% | 300 | 300 | 300 | 300 | 300 | - | 0.00% |
| 34 | Police Station | 2,400 | 2,400 | 2,262 | 94.25% | 2,200 | 2,200 | 2,500 | 2,500 | 2,500 | 300 | 13.64% |
| 35 | Human Services Building | 400 | 400 | 216 | 54.00% | 300 | 300 | 300 | 300 | 300 | - | 0.00% |
| 36 | Pawcatuck Park | 1,000 | 1,500 | 1,117 | 74.47% | 1,100 | 1,100 | 1,200 | 1,200 | 1,200 | 100 | 9.09% |
| 37 | Mystic River Boat House Park | - | 52 | 52 | 100.00% | 400 | 400 | 300 | 300 | 300 | (100) | -25.00% |
| 38 | Total - Water | 6,600 | 7,152 | 6,140 | 85.85% | 6,700 | 6,700 | 7,000 | 7,000 | 7,000 | 300 | 4.48% |
| 39 | Town Hall | 1,100 | 1,100 | 864 | 78.55% | 900 | 900 | 900 | 900 | 900 | - | 0.00% |
| 40 | 4th District Hall | 100 | 100 | 75 | 75.00% | 100 | 100 | 100 | 100 | 100 | - | 0.00% |
| 41 | Police Station | 1,100 | 1,100 | 788 | 71.64% | 900 | 900 | 900 | 900 | 900 | - | 0.00% |
| 42 | Human Services Building | 350 | 350 | 293 | 83.71% | 350 | 350 | 350 | 350 | 350 | - | 0.00% |
| 43 | Mystic River Boat House Park | - | - | - | | 100 | 100 | 100 | 100 | 100 | - | 0.00% |
| 44 | Total - Sewer Use | 2,650 | 2,650 | 2,020 | 76.23% | 2,350 | 2,350 | 2,350 | 2,350 | 2,350 | - | 0.00% |
| 45 | Total - General Operations | 203,900 | 171,190 | 158,991 | 92.87% | 192,190 | 192,190 | 182,350 | 182,350 | 182,350 | (9,840) | -5.12% |
| 46 | Town Hall | 40,000 | 42,000 | 40,931 | 97.45% | 44,000 | 44,000 | 45,000 | 45,000 | 45,000 | 1,000 | 2.27% |
| 47 | Highway Garage #1 | 22,000 | 53,158 | 53,158 | 100.00% | 24,500 | 24,500 | 26,000 | 26,000 | 26,000 | 1,500 | 6.12% |
| 48 | 4th District Hall | 850 | 850 | 688 | 80.94% | 800 | 800 | 800 | 800 | 800 | - | 0.00% |
| 49 | Human Services Building | 18,000 | 18,000 | 17,359 | 96.44% | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | - | 0.00% |
| 50 | Picnic Grounds | 3,000 | 3,000 | 742 | 24.73% | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | - | 0.00% |
| 51 | Pawcatuck Dike | 30,000 | 70,624 | 69,701 | 98.69% | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | - | 0.00% |
| 52 | Pawcatuck Neighborhood Center | 12,000 | 14,000 | 12,892 | 92.09% | 16,000 | 16,000 | 20,000 | 20,000 | 20,000 | 4,000 | 25.00% |
| 53 | DEP Compliance - Town Wide | 6,000 | 6,000 | 5,093 | 84.88% | 8,000 | 8,000 | 10,000 | 10,000 | 10,000 | 2,000 | 25.00% |
| 54 | Playgrounds & Parks | 8,000 | 11,767 | 10,518 | 89.39% | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | - | 0.00% |
| 55 | Town Dock Facility | 8,000 | 8,000 | 7,999 | 99.99% | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 | - | 0.00% |
| 56 | Mystic River Boat House Park | - | 5,000 | 4,827 | 96.54% | 4,000 | 4,000 | 2,000 | 2,000 | 2,000 | (2,000) | -50.00% |
| 57 | Total - General Maintenance | 147,850 | 232,399 | 223,908 | 96.35% | 172,300 | 172,300 | 178,800 | 178,800 | 178,800 | 6,500 | 3.77% |
| 58 | Street Lighting-Electricity and Maintenance | 247,000 | 247,000 | 244,077 | 98.82% | 258,000 | 258,000 | 258,000 | 258,000 | 258,000 | - | 0.00% |
| 59 | TOTAL - BUILDING OPERATIONS | 656,137 | 711,879 | 687,017 | 96.51% | 685,901 | 685,901 | 684,246 | 684,246 | 684,246 | (1,655) | -0.24% |

DEPARTMENT OF PUBLIC WORKS BUILDING OFFICIAL'S OFFICE

FUNCTION DESCRIPTION:

The Building Official's Office enforces the provisions of the State Building Code as they apply to the construction, alterations, movement, enlargement, replacement, repair, equipment, use and occupancy, and demolition of every building or structure in the community.

- Works closely with property owners, developers, architects, engineers, and contractors on all phases of construction projects.
- Reviews plans and specifications for compliance with the State Building Code and FEMA regulations
- Issues Building Permits for construction and collects fees for same.
- Performs inspections of work in progress for construction activities.
- Actively participates in professional continuing education programs.
- Cites Code violations and assists in prosecution of violators.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

Spruce Meadows at 100 South Broad Street has been completed. Phase II of the same project, Spruce Ridge has received a Building Permit. Demolition of the Rutmans furniture store is underway. The Deans Mill and West Vine Street School projects have started and are well into Phase I of their projects. The Mystic YMCA expansion project began in December and is well underway. The Perkins Farm project is in the design phase. New home construction has increased, with multimillion dollar projects being the majority. Permits for renovations and additions were slightly higher and permits for roof mounted solar installations continue to be a popular residential project. A second vehicle for the department has been purchased.

OBJECTIVES FOR THE COMING YEAR:

Purchasing with other departments, a software program for building permit tracking and documentation, also records and database integration with other Town departments.

MAJOR BUDGET CHANGES AND COMMENTARY:

The Department is making the request for a second administrative assistant position. Please note on page eight of the budget that the number of Building Permits and the amount of dollar value of construction projects has increased by magnitudes. Also, please note that the volume of paperwork that accompanies each permit application has increased exponentially as well. The administrative position for the department is now a two-person job. If the Town wishes to attract more development then the infrastructure that supports and manages the development must grow as well if the Town is to continue to provide the same level of Town services that manage and regulate development.

A request to replace the Department's old vehicle is being made. It is twelve years old and has some significant mechanical issues, some of which are recurring issues.

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 BOARD OF FINANCE PROPOSED BUDGET**

% Change From 17/18 Revised Budget

| LINE # | DEPARTMENT OF PUBLIC WORKS | 2016-2017 ADOPTED BUDGET | 2016-2017 REVISED BUDGET | 2016-2017 ACTUAL EXPENDED | 2016-2017 % OF ACTUAL TO BUDGET | 2017-2018 ADOPTED BUDGET | 2017-2018 REVISED BUDGET | 2018-2019 DEPT REQUEST | 2018-2019 FIRST SELECTMAN | 2018-2019 BOARD OF FINANCE | AMOUNT INCREASE/ (DECREASE) | % CHANGE |
|--------|---|--------------------------------|--------------------------------|---------------------------------|---------------------------------------|--------------------------------|--------------------------------|------------------------------|---------------------------------|----------------------------------|-----------------------------------|---------------|
| | BUILDING OFFICIAL | | | | | | | | | | | |
| 1 | Building Official | 84,089 | 101,836 | 101,836 | 100.00% | 81,054 | 81,054 | 83,161 | 83,161 | 83,161 | 2,107 | 2.60% |
| 2 | Assistant Building Official | 61,389 | 59,873 | 39,971 | 66.76% | 64,623 | 64,623 | 66,303 | 66,303 | 66,303 | 1,680 | 2.60% |
| 3 | Clerical | 47,539 | 50,310 | 50,310 | 100.00% | 50,250 | 50,250 | 95,222 | 95,222 | 73,391 | 23,141 | 46.05% |
| 4 | Longevity | 2,520 | 2,520 | 2,520 | 100.00% | 1,800 | 1,800 | 1,860 | 1,860 | 1,860 | 60 | 3.33% |
| 5 | Total - Salaries | 195,537 | 214,539 | 194,637 | 90.72% | 197,727 | 197,727 | 246,546 | 246,546 | 224,715 | 26,988 | 13.65% |
| 6 | Postage | 500 | 500 | 0 | 0.00% | 500 | 500 | 500 | 500 | 500 | - | 0.00% |
| 7 | Consumable Supplies | 500 | 500 | 297 | 59.40% | 500 | 500 | 500 | 500 | 500 | - | 0.00% |
| 8 | Reproduction & Printing | 1,000 | 1,000 | 96 | 9.60% | 750 | 750 | 750 | 750 | 750 | - | 0.00% |
| 9 | Telephone | 300 | 300 | 111 | 37.00% | 200 | 200 | 200 | 200 | 200 | - | 0.00% |
| 10 | Equipment | 4,000 | 4,000 | 3,583 | 89.58% | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | - | 0.00% |
| 11 | Professional Association & Publications | 1,000 | 1,241 | 1,241 | 100.00% | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | - | 0.00% |
| 12 | Clothing Allowance | 800 | 800 | 800 | 100.00% | 800 | 800 | 800 | 800 | 800 | - | 0.00% |
| 13 | Training & Education | 500 | 500 | 60 | 12.00% | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | - | 0.00% |
| 14 | Furniture & Equipment | 1 | 1 | - | 0.00% | 1 | 1 | 1 | 1 | 1 | - | 0.00% |
| 15 | Total - Expenses | 8,601 | 8,842 | 6,188 | 69.98% | 8,751 | 8,751 | 8,751 | 8,751 | 8,751 | - | 0.00% |
| 16 | Technical Assistance | 1,000 | 1,000 | - | 0.00% | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | - | 0.00% |
| 17 | Total - Services | 1,000 | 1,000 | - | 0.00% | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | - | 0.00% |
| 18 | TOTAL - BUILDING OFFICIAL | 205,138 | 224,381 | 200,825 | 89.50% | 207,478 | 207,478 | 256,297 | 256,297 | 234,466 | 26,988 | 13.01% |

**DEPARTMENT OF PUBLIC WORKS
WATER POLLUTION CONTROL AUTHORITY (WPCA)**

FUNCTION DESCRIPTION:

Stonington, unlike any other city or town in Connecticut, has three separate wastewater treatment plants facilities, located in Mystic, the Borough, and Pawcatuck. Each plant, known in regulatory terms as a Publicly Owned Treatment Works ("POTW"), has its own federal discharge permit (known as an NPDES permit) and each must strictly meet the effluent criteria and requirements established by the permit. These permits are issued and managed by DEEP, under authorization and with review, by the federal EPA. The permits establish performance criteria that regulates not only the effluent quality, the machinery and equipment at the plant and within the entire collection system, but also the education and certification of the operators and personnel, and the inflow from each of the three districts. For example, Mystic has a permit condition that provides that a new connection of more than 40,000 gallons per day must receive DEEP review. There is no leniency; a permit violation, ever so slight, exposes the Town to fines and penalties of up to \$25,000 per day. The WPCA acts as the Town's functionary for meeting these compliance requirements. Each permit must be renewed every five years, and with each renewal the regulatory agencies require performance upgrades for the reason that the enabling statutes, the Federal Clean Water Act, mandate continued improvements to effluent quality. Recently, and as part of the state and regional efforts in respect of the Long Island Sound, nitrogen removal requirements have been increased, which has increased equipment and operating expenses. Stonington enjoys one of the highest nitrogen removal performances in Connecticut. As well, the NPDES permit process has directed Stonington away from chemical disinfectant to UV, which has significantly increased electrical costs.

With its contractor Suez, a French company based in Paramus New Jersey, the WPCA operates and maintains these plants, as well as the Town's 15 pumping stations, 3 separate odor control facilities, and 62 miles of sanitary sewers of various sizes. The WPCA has just entered the fourth year of a five-year contract extension with Suez, who has been the contract operator since 1999.

The Mystic plant was recently upgraded through a bond issue, and the other two plants also saw and continue to see capital improvements from that appropriation. Unfortunately, among the inevitable challenges facing Stonington is that its collection systems are very aged, which presents a constant regulatory compliance issue for the WPCA and will continue, going forward, to be a significant and recurring cost. As a point of background, the WPCA proposed, about 10-year ago after a facilities plan had been prepared that the Town consolidate its plants and own and operate only one. The facilities plan demonstrated that, long term, this was a better direction for the Town because it would lower the operating costs to one plant instead of three, going forward. Instead, the Town opted to continue to treat its wastewater discharge with three plants. Today, due to the aged collection system and the old pipes, the DEEP is pressing the WPCA to resolve infiltration issues, with the solution being uncertain, varied, and probably requiring extensive pipe lining.

The WPCA is statutorily permitted to raise funds two ways. One is benefit assessments or connection charges, which are used for capital expenses. The other fund source is through user rates, which are targeted for operation expenses and general, recurring maintenance. Because the collection systems no longer expand, the WPCA does not collect benefit assessments and has not done so in many years. Connection charges are a function of development. As development slows, which has been the case for several years, the WPCA connection charges are relatively slight. This leaves user fees to fund not only operations, but capital improvements. The WPCA has raised rates by 10% over the past year and a half, and is considering

another increase. This has created additional challenges, in that the WPCA now has its highest percentage of rate payers on payment plans or in default. Most of these are persons of fixed income.

The sewer systems in Stonington are one of the most important, if not the most important, infrastructure features of Stonington's economic base and its development potential. The sewers permit industry and commercial development, and the WPCA is, and has been, friendly in assisting the Town's tax base. With the expense of three plants, it has been difficult to stay competitive with some of the surrounding shoreline towns, in terms of attracting economic development. For example, Groton's per gallon charge is approximately 23% less than Stonington's; New London's, 27% less; and Westerly, with its flat rate fee, 36% less. It has been important, in being competitive as a Town wide concern, that the municipal budget has contributed to the annual operating expenses of Stonington's plants. This has been a \$300,000 contribution for several years - the WPCA has not asked for any increase over this period.

The municipal side of the budget, other than the \$300,000 contribution, involves the day to day operations of billing and collections, customer support and communication, review of connection applications and inspections, CBYD's (Call Before You Dig) notifications, FOG (Fats, Oils and Grease) program enforcement, and plan review on any new development involving sewer. The WPCA is staffed by the Director, 2 Administrative Assistants, one of which whose time is shared equally between the WPCA and the Department of Public Works.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

Managed the billing/collection of approximately 4400 sewer accounts. Processed approximately 512 Call Before You Dig (CBYD) requests. Daily response to customer questions and support. Management of the State of CT General permit for FOG. Resolution of the remaining compliance issues at the Mystic Facility which had resulted in a NOV (Notice of Violation) being issued by DEEP (CT Department of Energy and Environmental Protection). Responded to issues dealing with the sewer system and provided assistance to other departments as necessary.

OBJECTIVES FOR THE COMING YEAR:

- Energy efficiency, cost reduction. The WPCA has swapped out its lighting for LED efficiency, and is pursuing the installation of solar panels, to make up for the significantly increased electrical charges that are associated with the recent upgrades and permit requirements.
- Complete upgrades. Currently the airline system at the Pawcatuck plant is being replaced, and the WPCA is wrapping up the contract with its design builder for the Mystic plant.
- Update the facilities plan to identify areas of the Town that are in high or critical need of sewers.
- Maintain permit compliance, equipment and level of service.
- Work with municipal officials and potential industry/commercial for development of the tax base.
- Continue to work with restaurants and similar operations to meet state mandates for fat, oil and grease removal and disposal.
- Continue jetting the collection system.
- Continue to replace sewer manhole covers as required to accommodate street re-paving.
- Repair/replace odor control media.
- Provide continued compliance with Storm Water and Underground Fuel Tank Regulations and Requirements.

MAJOR BUDGET CHANGES AND COMMENTARY:

The WPCA General Fund Expenditure Budget has changed little with the single largest expenditure increase being a Cost of Living increase of 2.6% to clerical salaries, which amounted to \$1,966.

Regarding revenues, the \$300,000 General Fund annual appropriation provided by the Town of Stonington to the WPCA operating fund continues to be a vital funding source used to subsidize the WPCA operational budget. Without this annual appropriation the WPCA would anticipate a substantial rate increase, potentially up to seventeen percent (17%). Nevertheless, the WPCA anticipates a rate increase for the 18/19 fiscal year of a minimum of three to five percent (min. 3-5%). As referenced above, in one-line item alone the WPCA has seen its expenses rise \$85,000 each of the last three years for increased electricity costs resulting from the move towards UV disinfection of effluent and away from the use of chemicals for effluent disinfection.

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 BOARD OF FINANCE PROPOSED BUDGET**

% Change From 17/18 Revised Budget

| LINE # | DEPARTMENT OF PUBLIC WORKS | 2016-2017 ADOPTED BUDGET | 2016-2017 REVISED BUDGET | 2016-2017 ACTUAL EXPENDED | 2016-2017 % OF ACTUAL TO BUDGET | 2017-2018 ADOPTED BUDGET | 2017-2018 REVISED BUDGET | 2018-2019 DEPT REQUEST | 2018-2019 FIRST SELECTMAN | 2018-2019 BOARD OF FINANCE | AMOUNT INCREASE/ (DECREASE) | % CHANGE |
|--------|--|--------------------------------|--------------------------------|---------------------------------|---------------------------------------|--------------------------------|--------------------------------|------------------------------|---------------------------------|----------------------------------|-----------------------------------|---------------|
| | WATER POLLUTION CONTROL AUTHORITY | | | | | | | | | | | |
| 1 | Clerical | 71,308 | 73,967 | 73,967 | 100.00% | 75,075 | 75,075 | 77,041 | 94,476 | 72,645 | (2,430) | -3.24% |
| 2 | Longevity | 2,850 | 2,850 | 2,850 | 100.00% | 2,940 | 2,940 | 3,030 | 3,030 | 1,800 | (1,140) | -38.78% |
| 3 | Total Salaries | 74,158 | 76,817 | 76,817 | 100.00% | 78,015 | 78,015 | 80,071 | 97,506 | 74,445 | (3,570) | -4.58% |
| 4 | Consulting Services | 5,000 | 3,479 | 0 | 0.00% | 2,500 | 2,500 | 3,100 | 3,100 | - | (2,500) | -100.00% |
| 5 | Postage | 6,000 | 6,000 | 4,032 | 67.20% | 6,000 | 6,000 | 6,300 | 6,300 | 6,300 | 300 | 5.00% |
| 6 | Advertising | 500 | 500 | 364 | 72.80% | 500 | 500 | 600 | 600 | 600 | 100 | 20.00% |
| 7 | Consumable Supplies | 2,000 | 2,000 | 1,714 | 85.70% | 2,000 | 2,000 | 2,500 | 2,500 | 2,500 | 500 | 25.00% |
| 8 | Reproduction & Printing | 1,000 | 1,216 | 1,216 | 100.00% | 1,300 | 1,300 | 1,300 | 1,300 | 1,300 | - | 0.00% |
| 9 | Telephone | 100 | 100 | 24 | 24.00% | 100 | 100 | 100 | 100 | 100 | - | 0.00% |
| 10 | Equipment (Software Maintenance) | 5,000 | 5,520 | 5,520 | 100.00% | 5,700 | 5,700 | 6,000 | 6,000 | 6,000 | 300 | 5.26% |
| 11 | Total - Expenses | 19,600 | 18,815 | 12,870 | 68.40% | 18,100 | 18,100 | 19,900 | 19,900 | 16,800 | (1,300) | -7.18% |
| 12 | Operations (Town Share) | 300,000 | 300,000 | 300,000 | 100.00% | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | - | 0.00% |
| 13 | TOTAL - WPCA | 393,758 | 395,632 | 389,687 | 98.50% | 396,115 | 396,115 | 399,971 | 417,406 | 391,245 | (4,870) | -1.23% |

DEPARTMENT OF POLICE SERVICES

FUNCTION DESCRIPTION:

The Stonington Police Department's function is to serve and protect the public in the Town of Stonington. We respond to a variety of calls that consist of criminal complaints, medical calls, burglar alarms, motor vehicle accidents and a number of miscellaneous calls. In addition, the Department enforces motor vehicle and criminal laws and Town ordinances. The Department provides boating safety and oversees the Animal Control Division. We also provide educational programs in the schools and to the public. Additionally, the Stonington Police Department provides services in an environment that hosts two of the largest tourist attractions in New England that attracts many guests to our community.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

The Department continues to work closely with the community and schools in a variety of ways. This includes approximately 100 safety visits to schools each month in response to the Sandy Hook tragedy, Youth Officer and DARE Program. The Stonington Police Department also conducted over 2500 separate business checks. This year, the PD completed a number of Capital Improvement Projects that improved the infrastructure of the Police Services building. These projects included: upgrade/replacement of old and failing air conditioning units, repair and upgrade to aging boiler system (heat), replacement of gasoline dispensing unit and upgrade to our UPS system.

- Increased DWI arrests (171 total for 2016 and 153 through Oct of 2017) and 37 drug related arrests and 31 drug related infractions in 2016 and 28 drug related arrests and 47 infractions in 2017
- Collaboration and teamwork with all schools in response to the Sandy Hook tragedy.
- Testing for and hiring of all open positions with one open slot.
- Continued discussions on upgrading our aging radio/communication system and collaboration with surrounding communities or the State
- Continued to work closely with the Town of Stonington Human Services Department, the Prevention Council, Department of Children and Families (DCF) worker assigned to Stonington.
- Continued response to the Heroin crisis including enforcement and community education and personnel assigned to this.
- Successful Community Alert program in place and increasing our social media presence
- Continue to complete all the necessary training for personnel as required by the police academy.
- K-9 Team operating as a successful team.

OBJECTIVES FOR THE COMING YEAR:

- Continue to be pro-active in motor vehicle enforcement.
- Continue to assign officers and dispatchers to specialized training.
- Assign an additional officer to the Detective Division as available for narcotics investigations.
- Continue to work with the schools and community groups on law enforcement issues such as school safety initiatives and heroin epidemic.
- Stay abreast on the proposed developments that will increase the workload of the police department such as the Masonic Care facility in Mystic, Spruce Meadows, Hendel property in Mystic, Mystic Color Lab property and the Perkins Farms property.
- Continue work on technology issues with an emphasis on upgrading our radio/communication system as a number one effort/project.
- Complete all the mandatory training for police personnel.

- Continue to examine and upgrade dispatching services as needed to include dispatch protocols.
- Update and examine our five-year strategic plan for the police department.
- Conduct additional leadership training for supervisors.
- Continue to train for critical incidents issues, including active shooter scenarios.
- Continue to enhance video capabilities.
- Work with other Town agencies to bolster and improve social media presence.
- Work with other Town agencies to coordinate Autism program and set-up.

MAJOR BUDGET CHANGES AND COMMENTARY:

- 1) Request for increases in overtime/training personnel accounts to reflect salary increases and increased need for more active shooter training.
- 2) Request for increases in lines to address cost increases such as telecommunications. Some of this is increases in service contracts or implementation of new technology. With the anticipated movement on the radio system, our consultant would be moved from a CIP account to an operational account.

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 BOARD OF FINANCE PROPOSED BUDGET**

% Change From 17/18 Revised Budget

| LINE # | DEPARTMENT OF POLICE SERVICES | 2016-2017 ADOPTED BUDGET | 2016-2017 REVISED BUDGET | 2016-2017 ACTUAL EXPENDED | 2016-2017 % OF ACTUAL TO BUDGET | 2017-2018 ADOPTED BUDGET | 2017-2018 REVISED BUDGET | 2018-2019 DEPT REQUEST | 2018-2019 FIRST SELECTMAN | 2018-2019 BOARD OF FINANCE | AMOUNT INCREASE/ (DECREASE) | % CHANGE |
|--------|--|--------------------------------|--------------------------------|---------------------------------|---------------------------------------|--------------------------------|--------------------------------|------------------------------|---------------------------------|----------------------------------|-----------------------------------|---------------|
| | POLICE SERVICES | | | | | | | | | | | |
| 1 | Salary of Chief | 109,736 | 112,589 | 112,589 | 100.00% | 115,411 | 115,411 | 118,360 | 118,360 | 118,360 | 2,949 | 2.56% |
| 2 | Salary of Captain | 101,976 | 104,627 | 104,627 | 100.00% | 107,314 | 107,314 | 110,088 | 110,088 | 110,088 | 2,774 | 2.58% |
| 3 | Salary of Lieutenants | 178,473 | 183,889 | 183,889 | 100.00% | 187,794 | 187,794 | 192,636 | 192,636 | 192,636 | 4,842 | 2.58% |
| 4 | Salary of Sergeants | 487,703 | 500,768 | 500,768 | 100.00% | 508,702 | 508,702 | 521,781 | 521,781 | 521,781 | 13,079 | 2.57% |
| 5 | Salary of Regular Officers | 1,942,945 | 1,982,645 | 1,899,128 | 95.79% | 2,093,009 | 2,093,009 | 2,144,569 | 2,144,569 | 2,144,569 | 51,560 | 2.46% |
| 6 | Janitorial/Maintenance Salary | 77,716 | 87,675 | 78,363 | 89.38% | 79,511 | 79,511 | 81,582 | 81,582 | 81,582 | 2,071 | 2.60% |
| 7 | Boating Safety Personnel | 14,500 | 14,664 | 14,664 | 100.00% | 14,500 | 14,500 | 15,000 | 15,000 | 15,000 | 500 | 3.45% |
| 8 | Training Personnel Services | 99,000 | 99,000 | 80,968 | 81.79% | 102,000 | 102,000 | 105,000 | 105,000 | 105,000 | 3,000 | 2.94% |
| 9 | Communication Spec.-Salaries | 407,885 | 447,762 | 360,173 | 80.44% | 417,690 | 417,690 | 431,649 | 416,649 | 416,649 | (1,041) | -0.25% |
| 10 | Communication Spec.-Overtime | 21,600 | 26,196 | 26,196 | 100.00% | 22,500 | 22,500 | 23,000 | 23,000 | 23,000 | 500 | 2.22% |
| 11 | Communication Spec.-Uniforms | 3,600 | 3,600 | 3,245 | 90.14% | 3,800 | 3,800 | 3,800 | 3,800 | 3,800 | - | 0.00% |
| 12 | Community Service Officers | 26,000 | 26,000 | 18,469 | 71.03% | 26,000 | 26,000 | 26,000 | 26,000 | 26,000 | - | 0.00% |
| 13 | Special Officers | 20,520 | 20,520 | 13,432 | 65.46% | 22,000 | 22,000 | 22,500 | 22,500 | 22,500 | 500 | 2.27% |
| 14 | Police Commission Clerical | 1,500 | 1,500 | 1,500 | 100.00% | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | - | 0.00% |
| 15 | School Crossing Guards | 45,000 | 45,000 | 44,173 | 98.16% | 44,000 | 44,000 | 45,000 | 45,000 | 45,000 | 1,000 | 2.27% |
| 16 | Animal Control Salaries | 59,792 | 61,347 | 60,873 | 99.23% | 61,357 | 61,357 | 62,959 | 62,959 | 62,959 | 1,602 | 2.61% |
| 17 | School Safety Personnel | 15,390 | 15,390 | 13,642 | 88.64% | 15,500 | 15,500 | 15,500 | 15,500 | 20,500 | 5,000 | 32.26% |
| 18 | Clerical Salaries | 133,516 | 133,900 | 132,154 | 98.70% | 139,594 | 139,594 | 143,234 | 143,234 | 143,234 | 3,640 | 2.61% |
| 19 | Regular Overtime- Officers | 155,000 | 159,030 | 141,689 | 89.10% | 160,000 | 160,000 | 160,000 | 160,000 | 160,000 | - | 0.00% |
| 20 | Paid Holidays | 155,403 | 159,444 | 138,162 | 86.65% | 162,780 | 162,780 | 169,259 | 165,000 | 165,000 | 2,220 | 1.36% |
| 21 | Longevity | 36,200 | 36,200 | 34,520 | 95.36% | 35,530 | 35,530 | 40,110 | 40,110 | 40,110 | 4,580 | 12.89% |
| 22 | Total - Salaries | 4,093,455 | 4,221,746 | 3,963,224 | 93.88% | 4,320,492 | 4,320,492 | 4,433,527 | 4,414,268 | 4,419,268 | 98,776 | 2.29% |
| 23 | Postage | 1,700 | 1,700 | 1,217 | 71.59% | 1,700 | 1,700 | 1,500 | 1,500 | 1,500 | (200) | -11.76% |
| 24 | Advertising | 1,500 | 1,500 | 698 | 46.53% | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | - | 0.00% |
| 25 | Consumable Supplies | 15,000 | 15,000 | 13,080 | 87.20% | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | - | 0.00% |
| 26 | Reproduction & Printing | 5,000 | 5,000 | 4,668 | 93.36% | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | - | 0.00% |
| 27 | Equipment | 12,000 | 22,817 | 12,085 | 52.96% | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 | - | 0.00% |
| 28 | Professional Associations & Publications | 1,500 | 1,500 | 1,179 | 78.60% | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | - | 0.00% |
| 29 | Miscellaneous | 7,000 | 7,000 | 6,726 | 96.09% | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 | - | 0.00% |
| 30 | Total - Expenses | 43,700 | 54,517 | 39,653 | 72.74% | 43,400 | 43,400 | 43,200 | 43,200 | 43,200 | (200) | -0.46% |
| 31 | Canine Expenses | 5,000 | 5,000 | 2,713 | 54.26% | 4,800 | 4,800 | 4,800 | 4,800 | 4,800 | - | 0.00% |
| 32 | Service Officer's Equipment | 1,500 | 1,500 | 858 | 57.20% | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | - | 0.00% |
| 33 | Boating Safety Expenses | 13,000 | 13,000 | 10,812 | 83.17% | 13,000 | 13,000 | 13,000 | 13,000 | 13,000 | - | 0.00% |
| 34 | Building Maintenance | 24,000 | 41,332 | 41,332 | 100.00% | 24,500 | 24,500 | 26,000 | 26,000 | 26,000 | 1,500 | 6.12% |
| 35 | Maintenance/Operation of Radios | 6,500 | 12,812 | 12,812 | 100.00% | 6,500 | 6,500 | 30,000 | 30,000 | 30,000 | 23,500 | 361.54% |
| 36 | Traffic Signs & Signals | 44,000 | 44,000 | 40,842 | 92.82% | 44,000 | 44,000 | 44,000 | 44,000 | 44,000 | - | 0.00% |
| 37 | Law Enforcement Council | 12,744 | 12,744 | 12,744 | 100.00% | 12,744 | 12,744 | 13,126 | 13,126 | 13,126 | 382 | 3.00% |
| 38 | Drug Program | 5,500 | 5,500 | 5,025 | 91.36% | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 | - | 0.00% |
| 39 | Total - Services | 112,244 | 135,888 | 127,138 | 93.56% | 112,544 | 112,544 | 137,926 | 137,926 | 137,926 | 25,382 | 22.55% |

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 BOARD OF FINANCE PROPOSED BUDGET**

% Change From 17/18 Revised Budget

| LINE # | DEPARTMENT OF POLICE SERVICES | 2016-2017 ADOPTED BUDGET | 2016-2017 REVISED BUDGET | 2016-2017 ACTUAL EXPENDED | 2016-2017 % OF ACTUAL TO BUDGET | 2017-2018 ADOPTED BUDGET | 2017-2018 REVISED BUDGET | 2018-2019 DEPT REQUEST | 2018-2019 FIRST SELECTMAN | 2018-2019 BOARD OF FINANCE | AMOUNT INCREASE/ (DECREASE) | % CHANGE |
|--------|---|--------------------------------|--------------------------------|---------------------------------|---------------------------------------|--------------------------------|--------------------------------|------------------------------|---------------------------------|----------------------------------|-----------------------------------|----------------|
| 40 | Regular Officers | 26,250 | 26,250 | 26,174 | 99.71% | 28,000 | 28,000 | 28,000 | 28,000 | 28,000 | - | 0.00% |
| 41 | Special Officers | 1,000 | 2,415 | 2,415 | 100.00% | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | - | 0.00% |
| 42 | Outfitting New Officers | 6,000 | 15,352 | 15,352 | 100.00% | 6,500 | 6,500 | 6,500 | 6,500 | 6,500 | - | 0.00% |
| 43 | Uniforms - Regular Officers | 33,250 | 44,017 | 43,941 | 99.83% | 35,500 | 35,500 | 35,500 | 35,500 | 35,500 | - | 0.00% |
| 44 | Furniture & Equipment | 3,000 | 3,000 | 213 | 7.10% | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | - | 0.00% |
| 45 | Telecommunications | 100,000 | 100,000 | 96,011 | 96.01% | 108,000 | 108,000 | 130,000 | 130,000 | 113,000 | 5,000 | 4.63% |
| 46 | Retirement Fund | 515,047 | 483,591 | 482,093 | 99.69% | 600,000 | 600,000 | 615,000 | 600,000 | 600,000 | - | 0.00% |
| 47 | Physicals | 7,000 | 7,000 | 4,410 | 63.00% | 7,000 | 7,000 | 6,000 | 6,000 | 6,000 | (1,000) | -14.29% |
| 48 | Educational Incentive | 3,000 | 3,000 | 431.00 | 14.37% | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | - | 0.00% |
| 49 | Total - Headquarters' Expense | 628,047 | 596,591 | 583,158 | 97.75% | 720,500 | 720,500 | 756,500 | 741,500 | 724,500 | 4,000 | 0.56% |
| 50 | Postage | 180 | 180 | - | 0.00% | 180 | 180 | 100 | 100 | 100 | (80) | -44.44% |
| 51 | Advertising | 370 | 370 | - | 0.00% | 370 | 370 | 370 | 370 | 370 | - | 0.00% |
| 52 | Consumable Supplies | 300 | 300 | 195 | 65.00% | 300 | 300 | 300 | 300 | 300 | - | 0.00% |
| 53 | Miscellaneous | 750 | 1,314 | 1,314 | 100.00% | 750 | 750 | 750 | 750 | 750 | - | 0.00% |
| 54 | Total - Police Commission Expense | 1,600 | 2,164 | 1,509 | 69.73% | 1,600 | 1,600 | 1,520 | 1,520 | 1,520 | (80) | -5.00% |
| 55 | Consumable Supplies | 7,000 | 9,502 | 9,502 | 100.00% | 7,000 | 7,000 | 12,000 | 12,000 | 12,000 | 5,000 | 71.43% |
| 56 | Miscellaneous | 1,000 | 1,000 | 973 | 97.30% | 1,000 | 1,000 | 1,500 | 1,500 | 1,500 | 500 | 50.00% |
| 57 | Training | 18,000 | 21,157 | 21,157 | 100.00% | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 | - | 0.00% |
| 58 | Total - Regular & Reserve Training Exp | 26,000 | 31,659 | 31,632 | 99.91% | 26,000 | 26,000 | 31,500 | 31,500 | 31,500 | 5,500 | 21.15% |
| 59 | Telephone | 600 | 600 | 507 | 84.50% | 600 | 600 | 600 | 600 | 600 | - | 0.00% |
| 60 | Clothing Allowance | 1,000 | 1,000 | 795 | 79.50% | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | - | 0.00% |
| 61 | Professional Services | 3,500 | 3,500 | 1,127 | 32.20% | 3,000 | 3,000 | 2,000 | 2,000 | 2,000 | (1,000) | -33.33% |
| 62 | Building Maintenance | 2,500 | 2,500 | 1,107 | 44.28% | 2,400 | 2,400 | 2,000 | 2,000 | 2,000 | (400) | -16.67% |
| 63 | Total - Animal Control Expenses | 7,600 | 7,600 | 3,536 | 46.53% | 7,000 | 7,000 | 5,600 | 5,600 | 5,600 | (1,400) | -20.00% |
| 64 | Equipment (Emergency Vehicles) | 6,000 | 6,000 | 5,220 | 87.00% | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | - | 0.00% |
| 65 | Unleaded Gasoline | 61,500 | 61,737 | 61,737 | 100.00% | 65,000 | 65,000 | 75,000 | 75,000 | 75,000 | 10,000 | 15.38% |
| 66 | Oil & Lubrication | 3,000 | 3,226 | 3,226 | 100.00% | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | - | 0.00% |
| 67 | Parts & Labor | 39,000 | 39,000 | 35,421 | 90.82% | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | - | 0.00% |
| 68 | Tires | 6,500 | 6,500 | 6,413 | 98.66% | 6,500 | 6,500 | 6,500 | 6,500 | 6,500 | - | 0.00% |
| 69 | Total - Maint. & Operation of Vehicles | 116,000 | 116,463 | 112,017 | 96.18% | 120,500 | 120,500 | 130,500 | 130,500 | 130,500 | 10,000 | 8.30% |
| 70 | TOTAL POLICE SERVICES | 5,061,896 | 5,210,645 | 4,905,808 | 94.15% | 5,387,536 | 5,387,536 | 5,575,773 | 5,541,514 | 5,529,514 | 141,978 | 2.64% |

DEPARTMENT OF HUMAN SERVICES

FUNCTION DESCRIPTION:

The mission of the Human Services Department is to enhance the quality of life for Stonington residents from all age groups and economic backgrounds by advocating for their basic needs and promoting self-sufficiency. The Department is comprised of four divisions: Social Services; Recreation; Youth and Family Services; and Senior Services. The divisions are interdependent in order to effectively utilize department-wide resources to best serve our residents.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

- Launched the groundbreaking Citizens with Autism Safety System [CASS] application. Through the collaboration of the Town Departments, including: IT, Human Services and Police; the Human Services' Autism Parent Support Group; and the Town's Geographical Information Systems vendor, the Town of Stonington has developed an award-winning application to assist first responders in locating an autistic individual if they are reported missing by using available maps and information from the persons loved ones/family. Connecticut Conference of Municipalities [CCM] presented the 2017 General Entry Municipal Excellence Award to the Town of Stonington for its unique and creative development of the system.
- Utilizing program revenue, grant funds and donations, resurfaced the George A. Crouse, Jr. Tennis Courts, upgraded the Spellman Park outdoor restroom facilities and installed a new playground for our preschool students, at no cost to the Stonington taxpayer.
- 7,092 meals were served to Stonington youth ages 18 and under through the State Department of Education/USDA grant-funded Summer Food Service Program, which is reflective of the need for summer meals for children in our community. This program, a partnership with Stonington Public Schools, has served 90,201 meals since its inception in 2004.
- Engaged a partnership with Mystic Indoor Sports to increase our Fall/Winter program offerings to include an Indoor Youth Flag Football League and Preschool Multi-Sports Camp.
- Recreation program registrations increased by 18% from CY2016-CY2017 – from 2,380 registrants to 2,814. 63% of these registrants opted to sign up and pay online via our RecDesk™ online registration system, which is now in its second year of operation.
- Provided energy assistance to 248 Stonington households, resulting in over \$175,000 in grant awards to keep residents warm during the cold winter months.
- Partnered with TVCCA to add a meeting time and successfully transition the ever-growing Stonington Veteran's Coffee House to Masonicare – Mystic and the Pawcatuck Neighborhood Center.
- Continued collaboration with CT Coalition to End Homelessness (CCEH), WARM Center, Pawcatuck Neighborhood Center and New London Homeless Hospitality Center, to ensure that all residents experiencing homelessness in Stonington have access to a safe and secure shelter, as well as a variety of supportive services to assist in re-establishing self-sufficiency.
- Expanded the CHOICES (Connecticut's program for Health insurance assistance, Outreach, Information and referral, Counseling, Eligibility Screening) program to certify an additional staff member to assist residents during Medicare open enrollment periods.
- Utilizing Local Prevention Council (LPC) grant funds, launched the *Mental Health Matters* campaign highlighting suicide prevention information and educating the community on where to turn if they, or a family member/friend, is in crisis. A billboard was posted along Route One/Stonington Road and business cards with information on where to obtain help were shared with the community at-large, as well as with the Stonington Police Department to distribute as they encounter residents in need. We continue to keep our social media and web pages updated with current prevention trends and educational information.

OBJECTIVES FOR THE COMING YEAR:

- Work closely with the Stonington Non-Profit Roundtable to establish new collaborations with local non-profits (Pawcatuck Neighborhood Center, Stonington COMO, LUNCH, Frank Olean Center and libraries serving Stonington residents) and civic groups (Pawcatuck and Mystic Lions Clubs and Stonington and Mystic Rotary groups) while maintaining and building on existing partnerships.
- Work closely with our community partner agencies, as well as our disabled and low-income client base, to explore alternate transportation options should the current SEAT program experience a reduction to, or elimination of, funding.
- Critical components in maintaining and enhancing a community's quality of life are vibrant and extensive Recreation offerings. We will continue to grow and develop additional Recreation programs for all for all demographics, interests and levels, while maintaining the quality and support of existing activities.
- Engage the Ocean Community YMCA and the Stonington COMO to partner on Human Services' current program offerings for Stonington residents with disabilities.
- Increase partnerships with the Pawcatuck Neighborhood Center, Stonington COMO, Always Home, TVCCA, United Way of Southeastern CT, Visiting Nurse Association, WARM Center and Adult Day Center of Westerly, as well as state and regional initiatives, to enhance supportive programming offerings which will assist residents in securing stability and regaining self-sufficiency.
- Expand upon collaborations with local first responders to increase class offerings, such as CPR and First Aid, at a low cost to residents.
- Partner with the Pawcatuck Neighborhood Center and local senior and supportive housing facilities to increase program offerings (day trips, educational workshops, volunteer opportunities and social gatherings) to the growing senior citizen demographic in Stonington.
- Partner with the Pawcatuck Neighborhood Center and Always Home to streamline our approach to providing assistance to residents seeking social services.
- Utilize the GrantStation™ program to pursue funding opportunities and implement self-sustaining programming. The program is available via the Human Services computer lab for not only Human Services staff use, but is also open to local non-profits.

MAJOR BUDGET CHANGES AND COMMENTARY:

- \$5,000 increase to the General Assistance line, to provide emergency assistance to residents experiencing financial hardship.

| | <u>FY2005-2006</u> | <u>FY2015-2016</u> | <u>% Increase</u> |
|---|---------------------------|---------------------------|--------------------------|
| Residents Seeking Social Services* | 698 | 804 | 15% |
| <u>Case Management Contacts / Services Provided:</u> | | | |
| Basic Needs** | 143 | 542 | 279% |
| Energy Assistance | 1141 | 2176 | 91% |
| Medicare/Senior Health | 218 | 462 | 112% |
| Rent/Mortgage Assistance | 219 | 327 | 49% |

** Unduplicated count*

*** Food Programs (SNAP, Mobile Food Pantry, Summer Food); Transportation*

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 BOARD OF FINANCE PROPOSED BUDGET**

% Change From 17/18 Revised Budget

| LINE # | DEPARTMENT OF HUMAN SERVICES | 2016-2017 ADOPTED BUDGET | 2016-2017 REVISED BUDGET | 2016-2017 ACTUAL EXPENDED | 2016-2017 % OF ACTUAL TO BUDGET | 2017-2018 ADOPTED BUDGET | 2017-2018 REVISED BUDGET | 2018-2019 DEPT REQUEST | 2018-2019 FIRST SELECTMAN | 2018-2019 BOARD OF FINANCE | AMOUNT INCREASE/ (DECREASE) | % CHANGE |
|--------|--|--------------------------------|--------------------------------|---------------------------------|---------------------------------------|--------------------------------|--------------------------------|------------------------------|---------------------------------|----------------------------------|-----------------------------------|---------------|
| | OFFICE OF HUMAN SERVICES | | | | | | | | | | | |
| 1 | Human Services Director | 75,111 | 77,064 | 77,064 | 100.00% | 79,068 | 79,068 | 81,124 | 81,124 | 81,124 | 2,056 | 2.60% |
| 2 | Social Services Administrator | 71,064 | 73,192 | 73,192 | 100.00% | 74,807 | 74,807 | 76,753 | 76,753 | 76,753 | 1,946 | 2.60% |
| 3 | Youth & Family Services Administrator | 53,030 | 54,780 | 54,780 | 100.00% | 55,824 | 55,824 | 60,650 | 60,650 | 60,650 | 4,826 | 8.65% |
| 4 | Youth Services Program Coordinator | 48,920 | 48,656 | 24,276 | 49.89% | 38,591 | 38,591 | 31,000 | 39,594 | 39,594 | 1,003 | 2.60% |
| 5 | Counseling Services | 36,000 | 36,572 | 36,572 | 100.00% | 36,000 | 36,000 | 36,000 | 36,000 | 36,000 | - | 0.00% |
| 6 | Clerical | 77,223 | 79,443 | 79,443 | 100.00% | 82,155 | 82,155 | 85,995 | 85,995 | 85,995 | 3,840 | 4.67% |
| 7 | Longevity | 2,690 | 2,790 | 2,790 | 100.00% | 3,110 | 3,110 | 3,340 | 3,340 | 3,340 | 230 | 7.40% |
| 8 | Total - Salaries | 364,038 | 372,497 | 348,117 | 93.45% | 369,555 | 369,555 | 374,862 | 383,456 | 383,456 | 13,901 | 3.76% |
| 9 | Postage | 1,500 | 1,500 | 1,472 | 98.13% | 2,000 | 2,000 | 3,500 | 3,500 | 3,500 | 1,500 | 75.00% |
| 10 | Consumable Supplies | 1,500 | 1,500 | 1,457 | 97.13% | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | - | 0.00% |
| 11 | Telephone | 2,200 | 2,200 | 2,151 | 97.77% | 2,200 | 2,200 | 2,200 | 2,200 | 2,200 | - | 0.00% |
| 12 | Equipment and Repairs | 4,500 | 2,668 | 1,766 | 66.19% | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | - | 0.00% |
| 13 | Reproduction and Printing | 3,750 | 4,761 | 4,761 | 100.00% | 5,150 | 5,150 | 5,150 | 5,150 | 5,150 | - | 0.00% |
| 14 | Professional Associations & Publications | 1,100 | 1,673 | 1,673 | 100.00% | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | - | 0.00% |
| 15 | Youth & Family Services Program Expenses | 7,800 | 7,800 | 7,784 | 99.79% | 7,800 | 7,800 | 8,000 | 8,000 | 8,000 | 200 | 2.56% |
| 16 | General Assistance | 30,000 | 30,248 | 30,248 | 100.00% | 30,000 | 30,000 | 35,000 | 35,000 | 30,000 | - | 0.00% |
| 17 | Furniture & Equipment | 1,700 | 1,700 | 1,304 | 76.71% | 1,300 | 1,300 | 1,300 | 1,300 | 1,300 | - | 0.00% |
| 18 | Training & Education | 1,000 | 1,000 | 540 | 54.00% | 1,000 | 1,000 | 1,500 | 1,500 | 1,500 | 500 | 50.00% |
| 19 | Total - Expenses | 55,050 | 55,050 | 53,156 | 96.56% | 55,050 | 55,050 | 62,250 | 62,250 | 57,250 | 2,200 | 4.00% |
| 20 | TOTAL - OFFICE OF HUMAN SERVICES | 419,088 | 427,547 | 401,273 | 93.85% | 424,605 | 424,605 | 437,112 | 445,706 | 440,706 | 16,101 | 3.79% |
| | COMMISSION ON AGING | | | | | | | | | | | |
| 21 | Postage | 1,500 | 1,500 | 1,500 | 100.00% | 1,500 | 1,500 | 3,000 | 3,000 | 3,000 | 1,500 | 100.00% |
| 22 | Reproduction & Printing | 1,100 | 1,100 | 1,100 | 100.00% | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | - | 0.00% |
| 23 | Program Expense | 2,200 | 2,200 | 1,858 | 84.45% | 2,200 | 2,200 | 2,200 | 2,200 | 2,200 | - | 0.00% |
| 24 | Total - Expenses | 4,800 | 4,800 | 4,458 | 92.88% | 4,800 | 4,800 | 6,300 | 6,300 | 6,300 | 1,500 | 31.25% |
| 25 | TOTAL - COMMISSION ON AGING | 4,800 | 4,800 | 4,458 | 92.88% | 4,800 | 4,800 | 6,300 | 6,300 | 6,300 | 1,500 | 31.25% |

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 BOARD OF FINANCE PROPOSED BUDGET**

% Change From 17/18 Revised Budget

| LINE # | DEPARTMENT OF HUMAN SERVICES | 2016-2017 ADOPTED BUDGET | 2016-2017 REVISED BUDGET | 2016-2017 ACTUAL EXPENDED | 2016-2017 % OF ACTUAL TO BUDGET | 2017-2018 ADOPTED BUDGET | 2017-2018 REVISED BUDGET | 2018-2019 DEPT REQUEST | 2018-2019 FIRST SELECTMAN | 2018-2019 BOARD OF FINANCE | AMOUNT INCREASE/ (DECREASE) | % CHANGE |
|--------|-----------------------------------|--------------------------------|--------------------------------|---------------------------------|---------------------------------------|--------------------------------|--------------------------------|------------------------------|---------------------------------|----------------------------------|-----------------------------------|-----------------|
| | RECREATION | | | | | | | | | | | |
| 26 | Salary of Director | 58,320 | 59,836 | 59,118 | 98.80% | 61,392 | 61,392 | 62,988 | 62,988 | 62,988 | 1,596 | 2.60% |
| 27 | Officials & Instructors | 21,159 | 21,132 | 21,084 | 99.77% | - | - | - | - | - | - | |
| 28 | Recreation Program Coordinator | - | - | - | | 32,760 | 32,760 | 33,616 | 33,616 | 33,616 | 856 | 2.61% |
| 29 | Total - Salaries | 79,479 | 80,968 | 80,202 | 99.05% | 94,152 | 94,152 | 96,604 | 96,604 | 96,604 | 2,452 | 2.60% |
| 30 | Consumable Supplies | 3,050 | 2,415 | 2,415 | 100.00% | 3,050 | 3,050 | 3,050 | 3,050 | 3,050 | - | 0.00% |
| 31 | Telephone | 200 | - | - | | 1 | 1 | - | - | - | (1) | -100.00% |
| 32 | Program Expense | 5,000 | 8,086 | 8,086 | 100.00% | 5,000 | 5,000 | 7,500 | 7,500 | 7,500 | 2,500 | 50.00% |
| 33 | Equipment & Trophies | 3,200 | 2,671 | 2,671 | 100.00% | 3,200 | 3,200 | 3,200 | 3,200 | 3,200 | - | 0.00% |
| 34 | Parts & Labor | 4,500 | 2,805 | 2,805 | 100.00% | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 | - | 0.00% |
| 35 | Utilities | 3,000 | 3,000 | 3,000 | 100.00% | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 | - | 0.00% |
| 36 | Professional Association/Training | 400 | 400 | 400 | 100.00% | 400 | 400 | 1,000 | 1,000 | 1,000 | 600 | 150.00% |
| 37 | Total - Expenses | 19,350 | 19,377 | 19,377 | 100.00% | 20,651 | 20,651 | 23,750 | 23,750 | 23,750 | 3,099 | 15.01% |
| 38 | TOTAL - RECREATION | 98,829 | 100,345 | 99,579 | 99.24% | 114,803 | 114,803 | 120,354 | 120,354 | 120,354 | 5,551 | 4.84% |
| 39 | TOTAL HUMAN SERVICES | 522,717 | 532,692 | 505,310 | 94.86% | 544,208 | 544,208 | 563,766 | 572,360 | 567,360 | 23,152 | 4.25% |
| | HOUSING AUTHORITY | | | | | | | | | | | |
| 40 | Clerical (Housing Authority) | 700 | 700 | - | 0.00% | 1 | 1 | - | - | - | (1) | -100.00% |
| 41 | TOTAL - HOUSING AUTHORITY | 700 | 700 | - | 0.00% | 1 | 1 | - | - | - | (1) | -100.00% |
| | LIBRARIES | | | | | | | | | | | |
| 42 | Westerly Public Library | 93,000 | 93,000 | 93,000 | 100.00% | 93,000 | 93,000 | 93,000 | 93,000 | 93,000 | - | 0.00% |
| 43 | Stonington Free Library | 147,000 | 147,000 | 147,000 | 100.00% | 147,000 | 147,000 | 257,402 | 147,000 | 147,000 | - | 0.00% |
| 44 | Mystic & Noank Library | 86,500 | 86,500 | 86,500 | 100.00% | 86,500 | 86,500 | 88,663 | 86,500 | 86,500 | - | 0.00% |
| 45 | Stonington Historical Society | 3,000 | 3,000 | 3,000 | 100.00% | 4,000 | 4,000 | 4,500 | 4,000 | 4,000 | - | 0.00% |
| 46 | TOTAL - LIBRARIES | 329,500 | 329,500 | 329,500 | 100.00% | 330,500 | 330,500 | 443,565 | 330,500 | 330,500 | - | 0.00% |

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 BOARD OF FINANCE PROPOSED BUDGET**

% Change From 17/18 Revised Budget

| LINE # | DEPARTMENT OF HUMAN SERVICES | 2016-2017 ADOPTED BUDGET | 2016-2017 REVISED BUDGET | 2016-2017 ACTUAL EXPENDED | 2016-2017 % OF ACTUAL TO BUDGET | 2017-2018 ADOPTED BUDGET | 2017-2018 REVISED BUDGET | 2018-2019 DEPT REQUEST | 2018-2019 FIRST SELECTMAN | 2018-2019 BOARD OF FINANCE | AMOUNT INCREASE/ (DECREASE) | % CHANGE |
|--------|---|--------------------------------|--------------------------------|---------------------------------|---------------------------------------|--------------------------------|--------------------------------|------------------------------|---------------------------------|----------------------------------|-----------------------------------|--------------|
| | OUTSIDE AGENCIES | | | | | | | | | | | |
| 47 | Westerly Pops Concert (moved from Dept First Selectman) | 2,000 | 2,000 | 2,000 | 100.00% | 2,000 | 2,000 | 3,000 | 2,000 | 2,000 | - | 0.00% |
| 48 | Public Health & Nursing | 27,000 | 27,000 | 27,000 | 100.00% | 27,000 | 27,000 | 29,880 | 29,880 | 29,880 | 2,880 | 10.67% |
| 49 | Pawcatuck Neighborhood Center | 180,000 | 180,000 | 180,000 | 100.00% | 180,000 | 180,000 | 205,000 | 185,000 | 185,000 | 5,000 | 2.78% |
| 50 | Stonington Como Center | 50,000 | 50,000 | 50,000 | 100.00% | 60,000 | 60,000 | 70,000 | 62,500 | 62,500 | 2,500 | 4.17% |
| 51 | Mystic Area Shelter & Hospitality (M.A.S.H) | 4,000 | 4,000 | 4,000 | 100.00% | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | - | 0.00% |
| 52 | Westerly Area Rest and Meals (WARM) | 6,000 | 6,000 | 6,000 | 100.00% | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | - | 0.00% |
| 53 | Westerly Adult Day Services, Inc. | 8,000 | 8,000 | 8,000 | 100.00% | 10,000 | 10,000 | 8,000 | 8,000 | 8,000 | (2,000) | -20.00% |
| 54 | Community Vocational Services (Olean Center) | 4,000 | 4,000 | 4,000 | 100.00% | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | - | 0.00% |
| 55 | T.V.C.C.A. | 1,000 | 1,000 | 1,000 | 100.00% | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | - | 0.00% |
| 56 | Stonington Prevention Council | 500 | 500 | 500 | 100.00% | 500 | 500 | 1,000 | 1,000 | 1,000 | 500 | 100.00% |
| 57 | New London Homeless Hospitality Center | 1,500 | 1,500 | 1,500 | 100.00% | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | - | 0.00% |
| 58 | Safe Futures, Inc. | 2,000 | 2,000 | 2,000 | 100.00% | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | - | 0.00% |
| 59 | Sexual Assault Crisis Center | 500 | 500 | 500 | 100.00% | - | - | - | - | - | - | - |
| 60 | New England Science & Sailing | 4,000 | 4,000 | 4,000 | 100.00% | - | - | - | - | - | - | - |
| 61 | Stonington Cemetery | - | - | - | | 2,625 | 2,625 | - | - | - | (2,625) | -100.00% |
| 62 | Denison Pequotsepos Nature Center | - | - | - | | 3,000 | 3,000 | 6,500 | 3,000 | 3,000 | - | 0.00% |
| 63 | Ocean Community Chamber Foundation | - | - | - | | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | - | 0.00% |
| 64 | <i>Stonington Arms</i> | - | - | - | | - | - | 2,000 | 500 | 500 | 500 | |
| 65 | TOTAL - OUTSIDE AGENCIES | 290,500 | 290,500 | 290,500 | 100.00% | 307,125 | 307,125 | 347,380 | 313,880 | 313,880 | 6,755 | 2.20% |
| | AMBULANCES & FIRE SERVICES | | | | | | | | | | | |
| 66 | Stonington Ambulance | 35,000 | 35,000 | 35,000 | 100.00% | 35,000 | 35,000 | 40,000 | 40,000 | 37,500 | 2,500 | 7.14% |
| 67 | Mystic River Ambulance | 35,000 | 35,000 | 35,000 | 100.00% | 35,000 | 35,000 | 50,000 | 40,000 | 37,500 | 2,500 | 7.14% |
| 68 | Westerly Ambulance | 35,000 | 35,000 | 35,000 | 100.00% | 35,000 | 35,000 | 40,000 | 40,000 | 37,500 | 2,500 | 7.14% |
| 69 | Total - Ambulances | 105,000 | 105,000 | 105,000 | 100.00% | 105,000 | 105,000 | 130,000 | 120,000 | 112,500 | 7,500 | 7.14% |
| 70 | Fire Department Dispatch | 36,000 | 36,000 | 32,312 | 89.76% | 36,000 | 36,000 | 36,000 | 36,000 | 36,000 | - | 0.00% |
| 71 | Total - Services | 36,000 | 36,000 | 32,312 | 89.76% | 36,000 | 36,000 | 36,000 | 36,000 | 36,000 | - | 0.00% |
| 72 | TOTAL - AMBULANCES & FIRE SERVICES | 141,000 | 141,000 | 137,312 | 97.38% | 141,000 | 141,000 | 166,000 | 156,000 | 148,500 | 7,500 | 5.32% |
| 73 | TOTAL DEPARTMENT OF HUMAN SERVICES | 1,284,417 | 1,294,392 | 1,262,622 | 97.55% | 1,322,834 | 1,322,834 | 1,520,711 | 1,372,740 | 1,360,240 | 37,406 | 2.83% |

EDUCATION

The following is a summary of expenditures for the 2018-2019 fiscal year as submitted by the Board of Education Department. Any questions regarding the education portion of this budget should be directed to Gary Shettle, Director of Finance, Stonington Public Schools. He can be reached at 860-572-0506.

The detail budget book can be obtained at the Board of Education – Central Office.

Stonington Public Schools

EDUCATION DEPARTMENT SUMMARY

| Account Number / Description | 2 Years Prior Actual 7/1/2016 - 6/30/2017 | 1 Year Prior Adopted 7/1/2017 - 6/30/2018 | 1 Year Prior Revised 7/1/2017 - 6/30/2018 | Budget Total 7/1/2018 - 6/30/2019 | Budget Difference 7/1/2017 - 6/30/2018 | % Difference Over Prior Year Adopted |
|---|--|--|--|--------------------------------------|---|--|
| REVENUES | | | | | | |
| 41701 GATES RECIEPTS | \$ (14,662) | \$ (15,000) | \$ (15,000) | \$ (15,000) | - | 0.00% |
| 41740 PARKING FEE REVENUE | (21,207) | (12,000) | (12,000) | - | 12,000.00 | (100.00%) |
| GRANT REVENUES | - | - | - | - | - | |
| TOTAL EDUCATION DEPT. REVENUES | \$ (35,869) | \$ (27,000) | \$ (27,000) | \$ (15,000) | \$ 12,000 | (44.44%) |
| EXPENDITURES | | | | | | |
| ADMINISTRATION | \$ 7,936,714 | \$ 8,033,482 | \$ 7,973,482 | \$ 8,492,694 | \$ 459,212 | 5.72% |
| CURRICULUM | 538,088 | 624,431 | 624,431 | 645,815 | 21,384 | 3.42% |
| OPERATIONS | 2,701,176 | 3,257,824 | 3,257,824 | 3,242,578 | (15,246) | (0.47%) |
| MAINTENANCE | 891,169 | 810,422 | 810,422 | 838,343 | 27,921 | 3.45% |
| SPECIAL EDUCATION | 7,816,706 | 7,714,278 | 7,714,278 | 7,852,461 | 138,183 | 1.79% |
| SPECIAL SERVICES | 999,587 | 1,257,215 | 1,257,215 | 1,330,118 | 72,903 | 5.80% |
| TECHNOLOGY | 820,314 | 805,255 | 805,255 | 924,590 | 119,335 | 14.82% |
| DEANS MILL SCHOOL | 2,336,566 | 2,364,090 | 2,424,090 | 2,395,561 | 31,471 | 1.33% |
| WEST BROAD/WEST VINE STREET SCHOOLS | 2,064,884 | 1,894,518 | 1,894,518 | 2,055,937 | 161,419 | 8.52% |
| MYSTIC MIDDLE SCHOOL | 2,434,238 | 2,478,323 | 2,478,323 | 2,483,138 | 4,815 | 0.19% |
| PAWCATUCK MIDDLE SCHOOL | 2,176,117 | 2,185,376 | 2,185,376 | 2,214,807 | 29,431 | 1.35% |
| STONINGTON HIGH SCHOOL | 5,138,532 | 5,219,778 | 5,219,778 | 5,213,980 | (5,798) | (0.11%) |
| STONINGTON HIGH SCHOOL ATHLETICS | 386,031 | 419,491 | 419,491 | 451,314 | 31,823 | 7.59% |
| TOTAL EDUCATION DEPT. EXPENDITURES | \$ 36,240,122 | \$ 37,064,483 | \$ 37,064,483 | \$ 38,141,336 | \$ 1,076,853 | 2.91% |
| SUBTOTAL EDUCATION DEPT. NET BUDGET | \$ 36,204,253 | \$ 37,037,483 | \$ 37,037,483 | \$ 38,126,336 | \$ 1,088,853 | 2.94% |
| LESS BOARD OF FINANCE REDUCTION | - | - | - | - | - | |
| ADD BOARD OF FINANCE ADDITIONAL FUNDS | - | - | - | - | - | |
| GRAND TOTAL EDUCATION DEPT. NET BUDGET | \$ 36,204,253.00 | \$ 37,037,483.00 | \$ 37,037,483.00 | \$ 38,126,336.00 | \$ 1,088,853.00 | 2.94% |

Stonington Public Schools Administration with Pay

| | 2 Years Prior Actual | 1 Year Prior Adopted | 1 Year Prior Revised | Budget Total | Budget Difference | %Difference |
|-----------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|--------------|
| Account Number / Description | 7/1/2016 - 6/30/2017 | 7/1/2017 - 6/30/2018 | 7/1/2017 - 6/30/2018 | 7/1/2018 - 6/30/2019 | 7/1/2018 - 6/30/2019 | |
| 51110 BLDG.ADM. SALARY | \$ 417,718 | \$ 425,726 | \$ 425,726 | \$ 436,764 | \$ 11,038 | 2.59% |
| 51140 BLDG.ADM SECRETARY SAL | 302,630 | 263,422 | 263,422 | 285,898 | 22,476 | 8.53% |
| 51150 MAINT/CUST SALARY | 17,569 | 14,672 | 14,672 | 14,982 | 310 | 2.11% |
| 51240 SUB SECRETARY SALARY | - | 5,000 | 5,000 | 0 | (5,000) | (100.00%) |
| 51340 SECRETARY OT | - | 15,000 | 15,000 | 10,500 | (4,500) | (30.00%) |
| 52100 HEALTH INS | 4,287,915 | 4,221,780 | 4,221,780 | 4,608,045 | 386,265 | 9.15% |
| 52110 FLEX PLAN | 11,700 | 18,000 | 18,000 | 18,000 | - | 0.00% |
| 52140 LIFE INS | 31,529 | 33,000 | 33,000 | 33,000 | - | 0.00% |
| 52150 LDI | 6,303 | 6,400 | 6,400 | 6,720 | 320 | 5.00% |
| 52210 PENSION | 432,523 | 485,000 | 485,000 | 482,259 | (2,741) | (0.57%) |
| 52230 FICA | 27,423 | 36,898 | 36,898 | 38,015 | 1,118 | 3.03% |
| 52240 MEDICARE | 10,367 | 19,029 | 19,029 | 19,220 | 192 | 1.01% |
| 52310 W.C. | 169,921 | 176,375 | 176,375 | 187,618 | 11,243 | 6.37% |
| 52320 UNEMPLOYMENT | 43,120 | 153,832 | 153,832 | 101,916 | (51,916) | (33.75%) |
| 52400 COURSE CREDIT | 21,000 | 31,200 | 31,200 | 31,200 | - | 0.00% |
| 52500 RETIREMENT | 180,000 | 60,000 | - | - | (60,000) | (100.00%) |
| 53190 OTHER PROF/TECH SERVICES | 201,444 | 127,570 | 127,570 | 127,570 | - | 0.00% |
| 53320 IN TOWN TRAVEL | 376 | 1,700 | 1,700 | 1,700 | - | 0.00% |
| 54300 REPAIRS/MAINTENANCE | - | 1,000 | 1,000 | 1,000 | - | 0.00% |
| 54400 RENTALS | - | 500 | 500 | 500 | - | 0.00% |
| 55100 REGULAR BUS TRANSPORTATION | 1,228,187 | 1,232,410 | 1,232,410 | 1,355,245 | 122,835 | 9.97% |
| 55300 COMMUNICATION | 7,073 | 9,500 | 9,500 | 8,000 | (1,500) | (15.79%) |
| 55400 ADVERTISING | 2,133 | 9,250 | 9,250 | 2,500 | (6,750) | (72.97%) |
| 55500 PRINT/BIND | 634 | 3,000 | 3,000 | 2,000 | (1,000) | (33.33%) |
| 55600 TUITION | 410,075 | 463,199 | 463,199 | 500,022 | 36,823 | 7.95% |
| 55800 CONFERENCES | 6,456 | 14,750 | 14,750 | 14,750 | - | 0.00% |
| 56100 NON-INSTRUCTIONAL SUPPLIES | 8,119 | 10,450 | 10,450 | 10,450 | - | 0.00% |
| 56200 TRANSPORTATION FUEL | 92,507 | 165,905 | 165,905 | 165,905 | - | 0.00% |
| 57300 REPLACEMENT EQUIP NON INSTR | 1,732 | 5,000 | 5,000 | 5,000 | - | 0.00% |
| 58100 DUES/FEES | 18,261 | 23,915 | 23,915 | 23,915 | - | 0.00% |
| TOTAL ADMINISTRATION | \$ 7,936,714 | \$ 8,033,482 | \$ 7,973,482 | \$ 8,492,694 | \$ 459,212 | 5.72% |

Stonington Public Schools Curriculum with Pay

| Account Number / Description | 2 Years Prior Actual 7/1/2016 - 6/30/2017 | 1 Year Prior Adopted 7/1/2017 - 6/30/2018 | 1 Year Prior Revised 7/1/2017 - 6/30/2018 | Budget Total 7/1/2018 - 6/30/2019 | Budget Difference 7/1/2018 - 6/30/2019 | % Difference |
|----------------------------------|--|--|--|--------------------------------------|---|--------------|
| 51110 BLDG.ADM. SALARY | \$ 164,411 | \$ 153,041 | \$ 153,041 | \$ 156,102 | \$ 3,061 | 2.00% |
| 51140 BLDG.ADM SECRETARY SAL | 49,948 | 49,799 | 49,799 | 50,786 | 987 | 1.98% |
| 51330 ADDED TEACHER SALARY | 17,854 | 45,290 | 45,290 | 43,135 | (2,155) | (4.76%) |
| 52230 FICA | 3,007 | 2,900 | 2,900 | 2,988 | 88 | 3.03% |
| 52240 MEDICARE | 3,056 | 2,974 | 2,974 | 3,093 | 120 | 4.03% |
| 53120 PROF DEV INSTR CONSULANT | 13,100 | 9,000 | 9,000 | 8,500 | (500) | (5.56%) |
| 53320 IN TOWN TRAVEL | 1,616 | 5,500 | 5,500 | 4,500 | (1,000) | (18.18%) |
| 55800 CONFERENCES | 30,223 | 38,625 | 38,625 | 29,925 | (8,700) | (22.52%) |
| 56100 NON-INSTRUCTIONAL SUPPLIES | 7,064 | 8,500 | 8,500 | 7,500 | (1,000) | (11.76%) |
| 56110 INSTRUCTIONAL SUPPLIES | 196,039 | 187,982 | 187,982 | 241,066 | 53,084 | 28.24% |
| 56400 CLASSROOM BOOKS | 19,519 | 61,100 | 61,100 | 45,700 | (15,400) | (25.20%) |
| 56500 LIB/MEDIA BOOKS | 17,952 | 17,000 | 17,000 | 17,000 | - | 0.00% |
| 56600 PROF MATERIAL | 751 | 3,700 | 3,700 | 2,500 | (1,200) | (32.43%) |
| 57000 NEW EQUIP INSTRUCTIONAL | 834 | 6,500 | 6,500 | 2,000 | (4,500) | (69.23%) |
| 57200 REPLACEMENT EQUIP INSTR | 1,166 | 3,500 | 3,500 | 2,000 | (1,500) | (42.86%) |
| 58100 DUES/FEES | 11,547 | 29,020 | 29,020 | 29,020 | - | 0.00% |
| TOTAL CURRICULUM | \$ 538,088 | \$ 624,430 | \$ 624,430 | \$ 645,815 | \$ 21,384 | 3.42% |

Stonington Public Schools Operations with Pay

| Account Number / Description | 2 Years Prior Actual 7/1/2016 - 6/30/2017 | 1 Year Prior Adopted 7/1/2017 - 6/30/2018 | 1 Year Prior Revised 7/1/2017 - 6/30/2018 | Budget Total 7/1/2018 - 6/30/2019 | Budget Difference 7/1/2018 - 6/30/2019 | % Difference |
|-------------------------------|--|--|--|--------------------------------------|---|----------------|
| 51150 MAINT/CUST SALARY | \$ 962,584 | \$ 981,155 | \$ 981,155 | \$ 985,375 | \$ 4,220 | 0.43% |
| 51250 SUB MAINT/CUST SALARY | 18,772 | 19,000 | 19,000 | 19,000 | - | 0.00% |
| 52230 FICA | 50,574 | 51,292 | 51,292 | 52,845 | 1,554 | 3.03% |
| 52240 MEDICARE | 13,452 | 15,622 | 15,622 | 16,251 | 630 | 4.03% |
| 53910 POLICE SERVICES | 16,805 | 37,500 | 37,500 | 38,550 | 1,050 | 2.80% |
| 54100 PUBLIC UTILITY | 856,040 | 1,252,500 | 1,252,500 | 1,178,865 | (73,635) | (5.88%) |
| 54300 REPAIRS/MAINTENANCE | 54,962 | 99,545 | 99,545 | 100,900 | 1,355 | 1.36% |
| 54400 RENTALS | 107,250 | 98,850 | 98,850 | 111,400 | 12,550 | 12.70% |
| 55200 PROPERTY/ LIABILITY INS | 220,113 | 269,860 | 269,860 | 298,556 | 28,696 | 10.63% |
| 55300 COMMUNICATION | 39,319 | 21,000 | 21,000 | 22,285 | 1,285 | 6.12% |
| 56150 MAINTENANCE SUPPLIES | 146,497 | 102,000 | 102,000 | 104,550 | 2,550 | 2.50% |
| 56250 HEAT ENERGY | 204,286 | 309,500 | 309,500 | 309,500 | - | 0.00% |
| 57100 NEW EQUIP NON INSTR | 10,523 | - | - | 4,500 | 4,500 | --- |
| TOTAL OPERATIONS | \$ 2,701,176 | \$ 3,257,823 | \$ 3,257,823 | \$ 3,242,578 | \$ (15,246) | (0.47%) |

Stonington Public Schools Maintenance with Pay

| Account Number / Description | 2 Years Prior Actual 7/1/2016 - 6/30/2017 | 1 Year Prior Adopted 7/1/2017 - 6/30/2018 | 1 Year Prior Revised 7/1/2017 - 6/30/2018 | Budget Total 7/1/2018 - 6/30/2019 | Budget Difference 7/1/2018 - 6/30/2019 | % Difference |
|-----------------------------------|--|--|--|--------------------------------------|---|--------------|
| 51150 MAINT/CUST SALARY | \$ 318,376 | \$ 307,013 | \$ 307,013 | \$ 312,992 | \$ 5,979 | 1.95% |
| 51250 SUB MAINT/CUST SALARY | 9,984 | 21,500 | 21,500 | 21,500 | - | 0.00% |
| 52230 FICA | 18,754 | 19,944 | 19,944 | 20,549 | 604 | 3.03% |
| 52240 MEDICARE | 4,531 | 4,664 | 4,664 | 4,852 | 188 | 4.03% |
| 53190 OTHER PROF/TECH SERVICES | 8,695 | 14,000 | 14,000 | 15,550 | 1,550 | 11.07% |
| 54300 REPAIRS/MAINTENANCE | 352,018 | 290,000 | 290,000 | 300,000 | 10,000 | 3.45% |
| 54400 RENTALS | 12 | 2,500 | 2,500 | 2,600 | 100 | 4.00% |
| 55300 COMMUNICATION | 1,804 | 1,800 | 1,800 | 1,800 | - | 0.00% |
| 55800 CONFERENCES | - | 500 | 500 | - | (500) | (100.00%) |
| 56150 MAINTENANCE SUPPLIES | 91,290 | 130,000 | 130,000 | 140,000 | 10,000 | 7.69% |
| 56200 TRANSPORTATION FUEL | 15,134 | 16,000 | 16,000 | 16,500 | 500 | 3.13% |
| 57100 NEW EQUIP NON INSTRUCTIONAL | 20,388 | - | - | - | - | |
| 57300 REPLACEMENT EQUIP NON INST | 49,865 | 1,500 | 1,500 | 1,500 | - | 0.00% |
| 58100 DUES/FEES | 319 | 1,000 | 1,000 | 500 | (500) | (50.00%) |
| TOTAL MAINTENANCE | \$ 891,169 | \$ 810,422 | \$ 810,422 | \$ 838,343 | \$ 27,921 | 3.45% |

Stonington Public Schools Special Education with Pay

| Account Number / Description | 2 Years Prior Actual 7/1/2016 - 6/30/2017 | 1 Year Prior Adopted 7/1/2017 - 6/30/2018 | 1 Year Prior Revised 7/1/2017 - 6/30/2018 | Budget Total 7/1/2018 - 6/30/2019 | Budget Difference 7/1/2018 - 6/30/2019 | % Difference |
|--------------------------------------|--|--|--|--------------------------------------|---|--------------|
| 51110 BLDG.ADM. SALARY | \$ 141,300 | \$ 144,078 | \$ 144,078 | \$ 147,715 | \$ 3,638 | 2.53% |
| 51130 TEACHER SALARY | 2,918,471 | 2,724,687 | 2,724,687 | 2,816,003 | 91,316 | 3.35% |
| 51140 BLDG.ADM SECRETARY SAL | 84,939 | 79,127 | 79,127 | 81,273 | 2,146 | 2.71% |
| 51170 AIDE SALARY | 1,488,460 | 1,671,930 | 1,671,930 | 1,688,913 | 16,983 | 1.02% |
| 51180 NON-CERTIFIED PROFESSIONALS | 172,420 | 196,492 | 196,492 | 198,233 | 1,741 | 0.89% |
| 51230 SUBSTITUTE/TEMP INSTR TEACHER | 185 | 15,232 | 15,232 | 15,232 | - | 0.00% |
| 51240 SUB SECRETARY SALARY | - | 2,000 | 2,000 | - | (2,000) | (100.00%) |
| 51270 TEMP INSTR AIDE | 53,020 | 35,000 | 35,000 | 35,000 | - | 0.00% |
| 51330 ADDED TEACHER SALARY | 65,722 | 69,607 | 69,607 | 75,261 | 5,654 | 8.12% |
| 51530 TUTOR | 31,498 | 20,000 | 20,000 | 31,500 | 11,500 | 57.50% |
| 52230 FICA | 44,867 | 60,821 | 60,821 | 62,663 | 1,842 | 3.03% |
| 52240 MEDICARE | 67,274 | 68,993 | 68,993 | 71,774 | 2,781 | 4.03% |
| 53110 STUDENT ENRICHMENT | 2,116 | 6,000 | 6,000 | 6,000 | - | 0.00% |
| 53130 PROF/TECH | 105,262 | 133,941 | 133,941 | 118,941 | (15,000) | (11.20%) |
| 53190 OTHER PROF/TECH SERVICES | 26,502 | 40,000 | 40,000 | 40,000 | - | 0.00% |
| 53320 IN TOWN TRAVEL | 4,455 | 4,843 | 4,843 | 4,843 | - | 0.00% |
| 54300 REPAIRS/MAINTENANCE | 1,835 | 5,447 | 5,447 | 12,447 | 7,000 | 128.51% |
| 55110 SE SPEC.NEEDS SYS. TRANSPORTAT | 636,242 | 569,160 | 569,160 | 465,345 | (103,815) | (18.24%) |
| 55120 FIELD TRIPS | 560 | 500 | 500 | 750 | 250 | 50.00% |
| 55300 COMMUNICATION | 1,503 | 1,192 | 1,192 | 1,192 | - | 0.00% |
| 55500 PRINT/BIND | 244 | 320 | 320 | 320 | - | 0.00% |
| 55600 TUITION | 1,922,496 | 1,776,450 | 1,776,450 | 1,886,497 | 110,047 | 6.19% |
| 56100 NON-INSTRUCTIONAL SUPPLIES | 4,572 | 6,000 | 6,000 | 6,000 | - | 0.00% |
| 56110 INSTRUCTIONAL SUPPLIES | 14,388 | 16,417 | 16,417 | 17,517 | 1,100 | 6.70% |
| 56200 TRANSPORTATION FUEL | - | 24,000 | 24,000 | 27,000 | 3,000 | 12.50% |
| 56350 BID SUPPLIES | - | 1,436 | 1,436 | 1,436 | - | 0.00% |
| 56400 CLASSROOM BOOKS | 2,349 | 3,605 | 3,605 | 3,605 | - | 0.00% |
| 56600 PROF MATERIAL | 12,543 | 12,000 | 12,000 | 12,000 | - | 0.00% |
| 57000 NEW EQUIP INSTRUCTIONAL | 13,482 | 25,000 | 25,000 | 25,000 | - | 0.00% |
| TOTAL SPECIAL EDUCATION | \$7,816,706 | \$ 7,714,278.00 | \$ 7,714,278.00 | \$ 7,852,460.00 | \$ 138,183.00 | 1.79% |

Stonington Public Schools Special Services with Pay

| Account Number / Description | 2 Years Prior Actual 7/1/2016 - 6/30/2017 | 1 Year Prior Adopted 7/1/2017 - 6/30/2018 | 1 Year Prior Revised 7/1/2017 - 6/30/2018 | Budget Total 7/1/2018 - 6/30/2019 | Budget Difference 7/1/2018 - 6/30/2019 | % Difference |
|-----------------------------------|--|--|--|--------------------------------------|---|--------------|
| 51130 TEACHER SALARY | \$ 348,289 | \$ 613,866 | \$ 613,866 | \$ 680,158 | \$ 66,292 | 10.80% |
| 51160 NURSE SALARY | 384,826 | 344,534 | 344,534 | 365,698 | 21,165 | 6.14% |
| 51260 SS HEALTH SRVS PT/SUB NURSE | 116,944 | 129,741 | 129,741 | 132,200 | 2,459 | 1.90% |
| 51530 TUTOR | 58,997 | 31,500 | 31,500 | 27,500 | (4,000) | (12.70%) |
| 52230 FICA | 19,767 | 21,361 | 21,361 | 22,008 | 647 | 3.03% |
| 52240 MEDICARE | 12,751 | 16,392 | 16,392 | 16,803 | 411 | 2.51% |
| 53130 PROF/TECH | 11,340 | 34,459 | 34,459 | 29,459 | (5,000) | (14.51%) |
| 53190 OTHER PROF/TECH SERVICES | - | 9,684 | 9,684 | 6,984 | (2,700) | (27.88%) |
| 53320 IN TOWN TRAVEL | 1,019 | 1,234 | 1,234 | 1,500 | 266 | 21.56% |
| 54300 REPAIRS/MAINTENANCE | 1,943 | 5,020 | 5,020 | 5,020 | - | 0.00% |
| 55300 COMMUNICATION | 657 | 1,006 | 1,006 | 1,200 | 194 | 19.28% |
| 55500 PRINT/BIND | 117 | 1,154 | 1,154 | 1,154 | - | 0.00% |
| 55800 CONFERENCES | 25,108 | 27,019 | 27,019 | 20,000 | (7,019) | (25.98%) |
| 56100 NON-INSTRUCTIONAL SUPPLIES | 15,726 | 16,803 | 16,803 | 16,803 | - | 0.00% |
| 56110 INSTRUCTIONAL SUPPLIES | 116 | 711 | 711 | 900 | 189 | 26.58% |
| 56350 BID SUPPLIES | 80 | 519 | 519 | 519 | - | 0.00% |
| 56400 CLASSROOM BOOKS | - | 312 | 312 | 312 | - | 0.00% |
| 57300 REPLACEMENT EQUIP NON INSTR | 50 | 1,715 | 1,715 | 1,715 | - | 0.00% |
| 58100 DUES/FEES | 1,715 | 185 | 185 | 185 | - | 0.00% |
| | 141 | | | | | |
| TOTAL SPECIAL SERVICES | \$ 999,587 | \$ 1,257,215 | \$ 1,257,215 | \$ 1,330,118 | \$ 72,903 | 5.80% |

Stonington Public Schools Technology with Pay

| Account Number / Description | 2 Years Prior Actual 7/1/2016 - 6/30/2017 | 1 Year Prior Adopted 7/1/2017 - 6/30/2018 | 1 Year Prior Revised 7/1/2017 - 6/30/2018 | Budget Total 7/1/2018 - 6/30/2019 | Budget Difference 7/1/2018 - 6/30/2019 | % Difference |
|---------------------------------------|--|--|--|--------------------------------------|---|---------------|
| 51180 NON-CERTIFIED PROFESSIONALS | \$ 390,710 | \$ 392,051 | \$ 392,051 | \$ 453,466 | \$ 61,415 | 15.67% |
| 51330 ADDED TEACHER SALARY | 4,988 | 4,587 | 4,587 | 4,587 | - | 0.00% |
| 52230 FICA | 23,164 | 24,307 | 24,307 | 25,043 | 736 | 3.03% |
| 52240 MEDICARE | 5,439 | 5,685 | 5,685 | 5,914 | 229 | 4.03% |
| 53190 OTHER PROF/TECH SERVICES | 80,999 | 118,030 | 118,030 | 131,524 | 13,494 | 11.43% |
| 53320 IN TOWN TRAVEL | 7,052 | 5,600 | 5,600 | 5,600 | - | 0.00% |
| 54300 REPAIRS/MAINTENANCE | 28,705 | 20,000 | 20,000 | 20,000 | - | 0.00% |
| 55300 COMMUNICATION | 39,393 | 76,500 | 76,500 | 99,190 | 22,690 | 29.66% |
| 55800 CONFERENCES | 12,713 | 7,000 | 7,000 | 8,800 | 1,800 | 25.71% |
| 56110 INSTRUCTIONAL SUPPLIES | 361 | - | - | - | - | |
| 56100 NON-INSTRUCTIONAL SUPPLIES | 91 | - | - | - | - | |
| 56120 CA DISTRICT TECH SUPPLIES | 599 | 600 | 600 | 600 | - | 0.00% |
| 57200 REPLACEMENT EQUIP INSTRUCTIONAL | 108,979 | 30,000 | 30,000 | 30,000 | - | 0.00% |
| 57300 REPLACEMENT EQUIP NON INSTR | 1,239 | 2,500 | 2,500 | 3,000 | 500 | 20.00% |
| 58100 DUES/FEES | 660 | 3,000 | 3,000 | 3,000 | - | 0.00% |
| 58120 CURRICULUM DISTRICT TECH/LIC. | 115,222 | 115,395 | 115,395 | 133,866 | 18,471 | 16.01% |
| TOTAL TECHNOLOGY | \$ 820,314 | \$ 805,255 | \$ 805,255 | \$ 924,590 | \$ 119,335 | 14.82% |

Stonington Public Schools Deans Mill School with Pay

| Account Number / Description | 2 Years Prior Actual 7/1/2016 - 6/30/2017 | 1 Year Prior Adopted 7/1/2017 - 6/30/2018 | 1 Year Prior Revised 7/1/2017 - 6/30/2018 | Budget Total 7/1/2018 - 6/30/2019 | Budget Difference 7/1/2018 - 6/30/2019 | % Difference |
|---------------------------------------|--|--|--|--------------------------------------|---|--------------|
| 51110 BLDG.ADM. SALARY | \$ 239,501 | 245,361.00 | 245,361.00 | 250,167.00 | \$ 4,806 | 1.96% |
| 51130 TEACHER SALARY | 1,867,889 | 1,879,853.00 | 1,939,853.00 | 1,901,312.00 | 21,459 | 1.14% |
| 51140 BLDG.ADM SECRETARY SAL | 80,648 | 77,567.00 | 77,567.00 | 79,092.78 | 1,526 | 1.97% |
| 51170 AIDE SALARY | 47,127 | 15,408.00 | 15,408.00 | 15,719.45 | 311 | 2.02% |
| 51230 SUBSTITUTE/TEMP INSTR TEACHER | 27,868 | 57,860.00 | 57,860.00 | 57,860.00 | - | 0.00% |
| 51240 SUB SECRETARY SALARY | 1,635 | 1,000.00 | 1,000.00 | 2,000.00 | 1,000 | 100.00% |
| 51270 TEMP INSTR AIDE | 349 | 3,000.00 | 3,000.00 | 3,000.00 | - | 0.00% |
| 52230 FICA | 4,740 | 4,809.00 | 4,809.00 | 4,954.85 | 146 | 3.03% |
| 52240 MEDICARE | 27,454 | 34,312.00 | 34,312.00 | 35,694.87 | 1,383 | 4.03% |
| 53110 STUDENT ENRICHMENT | 1,842 | 2,000.00 | 2,000.00 | 2,000.00 | - | 0.00% |
| 54300 REPAIRS/MAINTENANCE | 194 | 150.00 | 150.00 | 150.00 | - | 0.00% |
| 55300 COMMUNICATION | 1,927 | 2,000.00 | 2,000.00 | 2,000.00 | - | 0.00% |
| 56100 NON-INSTRUCTIONAL SUPPLIES | 5,504 | 6,000.00 | 6,000.00 | 6,910.00 | 910 | 15.17% |
| 56110 INSTRUCTIONAL SUPPLIES | 2,757 | 4,800.00 | 4,800.00 | 5,000.00 | 200 | 4.17% |
| 56350 BID SUPPLIES | 14,343 | 19,970.00 | 19,970.00 | 20,000.00 | 30 | 0.15% |
| 56400 CLASSROOM BOOKS | 1,998 | 2,500.00 | 2,500.00 | 2,500.00 | - | 0.00% |
| 56500 LIB/MEDIA BOOKS | 1,977 | 2,000.00 | 2,000.00 | 2,000.00 | - | 0.00% |
| 56550 MEDIA SUPPLIES | 875 | 1,200.00 | 1,200.00 | 1,200.00 | - | 0.00% |
| 56600 PROF MATERIAL | 469 | 600.00 | 600.00 | 1,000.00 | 400 | 66.67% |
| 57000 NEW EQUIP INSTRUCTIONAL | 2,700 | 1,500.00 | 1,500.00 | 1,500.00 | - | 0.00% |
| 57100 NEW EQUIP NON INSTRUCTIONAL | 259 | 200.00 | 200.00 | 200.00 | - | 0.00% |
| 57200 REPLACEMENT EQUIP INSTRUCTIONAL | 2,370 | 500.00 | 500.00 | 300.00 | (200) | (40.00%) |
| 57300 REPLACEMENT EQUIP NON INSTR | 1,837 | - | - | - | - | |
| 58100 DUES/FEES | 302 | 1,500.00 | 1,500.00 | 1,000.00 | (500) | (33.33%) |
| TOTAL DEANS MILL SCHOOL | \$ 2,336,566 | 2,364,090.00 | 2,424,090.00 | 2,395,560.95 | \$ 31,471 | 1.33% |

Stonington Public Schools

West Broad / West Vine St. School with Pay

| Account Number / Description | 2 Years Prior Actual 7/1/2016 - 6/30/2017 | 1 Year Prior Adopted 7/1/2017 - 6/30/2018 | 1 Year Prior Revised 7/1/2017 - 6/30/2018 | Budget Total 7/1/2018 - 6/30/2019 | Budget Difference 7/1/2018 - 6/30/2019 | % Difference |
|---|--|--|--|--------------------------------------|---|--------------|
| 51110 BLDG.ADM. SALARY | \$ 240,051 | \$ 245,911 | \$ 245,911 | \$ 250,717 | \$ 4,806 | 1.95% |
| 51130 TEACHER SALARY | 590,049 | 699,551 | 699,551 | 673,637 | (25,914) | (3.70%) |
| 51130 TEACHER SALARY | 919,499 | 697,980 | 697,980 | 883,529 | 185,549 | 26.58% |
| 51140 BLDG.ADM SECRETARY SAL | 41,399 | 38,184 | 38,184 | 39,446 | 1,262 | 3.31% |
| 51140 BLDG.ADM SECRETARY SAL | 47,943 | 41,546 | 41,546 | 42,352 | 806 | 1.94% |
| 51170 AIDE SALARY | 11,989 | 15,408 | 15,408 | 13,009 | (2,399) | (15.57%) |
| 51170 AIDE SALARY | 79,761 | 22,145 | 22,145 | 18,928 | (3,217) | (14.53%) |
| 51230 SUBSTITUTE/TEMP INSTR TEACHER | 28,571 | 23,143 | 23,143 | 23,143 | - | 0.00% |
| 51230 SUBSTITUTE/TEMP INSTR TEACHER | 33,494 | 28,930 | 28,930 | 28,930 | - | 0.00% |
| 51240 SUB SECRETARY SALARY | - | 1,000 | 1,000 | 0 | (1,000) | (100.00%) |
| 51240 SUB SECRETARY SALARY | - | 1,000 | 1,000 | 2,000 | 1,000 | 100.00% |
| 51270 TEMP INSTR AIDE | - | 600 | 600 | 600 | - | 0.00% |
| 51270 TEMP INSTR AIDE | - | 900 | 900 | 900 | - | 0.00% |
| 52230 FICA | 2,456 | 2,497 | 2,497 | 2,572 | 75 | 3.00% |
| 52230 FICA | 4,658 | 3,815 | 3,815 | 3,930 | 116 | 3.03% |
| 52240 MEDICARE | 12,213 | 12,764 | 12,764 | 12,449 | (315) | (2.47%) |
| 52240 MEDICARE | 13,082 | 16,143 | 16,143 | 16,794 | 651 | 4.03% |
| 53110 STUDENT ENRICHMENT | 4,091 | 4,500 | 4,500 | 6,000 | 1,500 | 33.33% |
| 55300 COMMUNICATION | 223 | 2,000 | 2,000 | 2,000 | - | 0.00% |
| 55500 PRINT/BIND | 2,705 | 2,800 | 2,800 | 2,800 | - | 0.00% |
| 56100 NON-INSTRUCTIONAL SUPPLIES | 3,531 | 3,460 | 3,460 | 3,460 | - | 0.00% |
| 56110 INSTRUCTIONAL SUPPLIES | 2,926 | 2,500 | 2,500 | 2,500 | - | 0.00% |
| 56350 BID SUPPLIES | 15,924 | 16,740 | 16,740 | 16,740 | - | 0.00% |
| 56400 CLASSROOM BOOKS | 20 | 700 | 700 | 700 | - | 0.00% |
| 56500 LIB/MEDIA BOOKS | 1,482 | 1,800 | 1,800 | 1,800 | - | 0.00% |
| 56550 MEDIA SUPPLIES | 1,689 | 1,800 | 1,800 | 1,800 | - | 0.00% |
| 56600 PROF MATERIAL | 235 | 250 | 250 | 250 | - | 0.00% |
| 57000 NEW EQUIP INSTRUCTIONAL | 3,474 | 5,600 | 5,600 | 4,100 | (1,500) | (26.79%) |
| 57100 NEW EQUIP NON INSTRUCTIONAL | 1,662 | 200 | 200 | 200 | - | 0.00% |
| 57200 REPLACEMENT EQUIP INSTRUCTIONAL | 868 | 200 | 200 | 200 | - | 0.00% |
| 57300 REPLACEMENT EQUIP NON INSTRUCTIONAL | 843 | 200 | 200 | 200 | - | 0.00% |
| 58100 DUES/FEES | 45 | 250 | 250 | 250 | - | 0.00% |
| TOTAL WEST BROAD/WEST VINE ST. SCHOOLS | \$ 2,064,884 | \$ 1,894,518 | \$ 1,894,518 | \$ 2,055,937.03 | \$ 161,419 | 8.52% |

Stonington Public Schools Mystic Middle School With Pay

| Account Number / Description | 2 Years Prior Actual 7/1/2016 - 6/30/2017 | 1 Year Prior Adopted 7/1/2017 - 6/30/2018 | 1 Year Prior Revised 7/1/2017 - 6/30/2018 | Budget Total 7/1/2018 - 6/30/2019 | Budget Difference 7/1/2018 - 6/30/2019 | % Difference |
|-------------------------------------|--|--|--|--------------------------------------|---|--------------|
| 51110 BLDG.ADM. SALARY | \$ 258,478 | \$ 265,213 | \$ 265,213 | \$ 270,408 | \$ 5,195 | 1.96% |
| 51130 TEACHER SALARY | 1,931,131 | 1,926,913 | 1,926,913 | 1,961,448 | 34,535 | 1.79% |
| 51140 BLDG.ADM SECRETARY SAL | 75,818 | 81,768 | 81,768 | 40,145 | (41,623) | (50.90%) |
| 51170 AIDE SALARY | 19,774 | 22,767 | 22,767 | 26,750 | 3,983 | 17.49% |
| 51230 SUBSTITUTE/TEMP INSTR TEACHER | 26,981 | 46,287 | 46,287 | 46,287 | - | 0.00% |
| 51240 SUB SECRETARY SALARY | 5,765 | 1,000 | 1,000 | 2,000 | 1,000 | 100.00% |
| 51270 TEMP INSTR AIDE | 125 | 2,000 | 2,000 | 2,000 | - | 0.00% |
| 51330 ADDED TEACHER SALARY | 28,932 | 37,544 | 37,544 | 38,296 | 752 | 2.00% |
| 52230 FICA | 3,864 | 5,070 | 5,070 | 5,223 | 154 | 3.03% |
| 52240 MEDICARE | 32,381 | 32,762 | 32,762 | 34,083 | 1,320 | 4.03% |
| 53110 STUDENT ENRICHMENT | 1,092 | 2,020 | 2,020 | 2,020 | - | 0.00% |
| 53900 REFEREES | 2,190 | 2,190 | 2,190 | 2,190 | - | 0.00% |
| 54300 REPAIRS/MAINTENANCE | 2,250 | 1,800 | 1,800 | 1,899 | 99 | 5.50% |
| 54400 RENTALS | 255 | 250 | 250 | 250 | - | 0.00% |
| 55120 FIELD TRIPS | 2,992 | 4,298 | 4,298 | 4,298 | - | 0.00% |
| 55300 COMMUNICATION | 2,178 | 2,200 | 2,200 | 2,200 | - | 0.00% |
| 55500 PRINT/BIND | 1,928 | 2,000 | 2,000 | 2,000 | - | 0.00% |
| 55800 CONFERENCES | 765 | 1,200 | 1,200 | 1,200 | - | 0.00% |
| 56100 NON-INSTRUCTIONAL SUPPLIES | 4,140 | 5,665 | 5,665 | 5,065 | (600) | (10.59%) |
| 56110 INSTRUCTIONAL SUPPLIES | 7,839 | 12,250 | 12,250 | 12,250 | - | 0.00% |
| 56350 BID SUPPLIES | 14,359 | 14,492 | 14,492 | 14,492 | - | 0.00% |
| 56500 LIB/MEDIA BOOKS | 1,200 | 1,250 | 1,250 | 1,250 | - | 0.00% |
| 56600 PROF MATERIAL | 224 | 300 | 300 | 300 | - | 0.00% |
| 57000 NEW EQUIP INSTRUCTIONAL | 5,271 | 900 | 900 | 900 | - | 0.00% |
| 57200 REPLACEMENT EQUIP INSTR | 663 | 2,075 | 2,075 | 2,075 | - | 0.00% |
| 58100 DUES/FEES | 3,643 | 4,110 | 4,110 | 4,110 | - | 0.00% |
| TOTAL MYSTIC MIDDLE SCHOOL | \$ 2,434,238 | \$ 2,478,323 | \$ 2,478,323 | \$ 2,483,138 | \$ 4,815 | 0.19% |

Stonington Public Schools Pawcatuck Middle School with Pay

| Account Number / Description | 2 Years Prior Actual 7/1/2016 - 6/30/2017 | 1 Year Prior Adopted 7/1/2017 - 6/30/2018 | 1 Year Prior Revised 7/1/2017 - 6/30/2018 | Budget Total 7/1/2018 - 6/30/2019 | Budget Difference 7/1/2018 - 6/30/2019 | % Difference |
|---------------------------------------|--|--|--|--------------------------------------|---|--------------|
| 51110 BLDG.ADM. SALARY | \$ 258,478 | \$ 264,813 | \$ 264,813 | \$ 270,008 | \$ 5,195 | 1.96% |
| 51130 TEACHER SALARY | 1,699,816 | 1,682,737 | 1,682,737 | 1,694,149 | 11,411 | 0.68% |
| 51140 BLDG.ADM SECRETARY SAL | 68,603 | 55,043 | 55,043 | 56,123 | 1,080 | 1.96% |
| 51170 AIDE SALARY | 9,927 | 10,626 | 10,626 | 10,841 | 215 | 2.02% |
| 51230 SUBSTITUTE/TEMP INSTR TEACHER | 31,365 | 52,073 | 52,073 | 52,073 | - | 0.00% |
| 51240 SUB SECRETARY SALARY | 264 | 1,000 | 1,000 | 2,000 | 1,000 | 100.00% |
| 51270 TEMP INSTR AIDE | 250 | 2,200 | 2,200 | 2,200 | - | 0.00% |
| 51330 ADDED TEACHER SALARY | 27,736 | 32,945 | 32,945 | 38,296 | 5,351 | 16.24% |
| 52230 FICA | 2,319 | 2,429 | 2,429 | 2,503 | 74 | 3.03% |
| 52240 MEDICARE | 25,856 | 27,509 | 27,509 | 28,615 | 1,106 | 4.02% |
| 53110 STUDENT ENRICHMENT | 1,550 | 1,500 | 1,500 | 1,500 | - | 0.00% |
| 53900 REFEREES | 2,042 | 2,030 | 2,030 | 2,100 | 70 | 3.45% |
| 54300 REPAIRS/MAINTENANCE | 1,258 | 3,700 | 3,700 | 3,300 | (400) | (10.81%) |
| 54400 RENTALS | 2,008 | - | - | - | - | |
| 55120 FIELD TRIPS | 5,289 | 3,100 | 3,100 | 3,100 | - | 0.00% |
| 55300 COMMUNICATION | 2,238 | 2,000 | 2,000 | 2,000 | - | 0.00% |
| 55500 PRINT/BIND | 5,265 | 3,000 | 3,000 | 3,000 | - | 0.00% |
| 55800 CONFERENCES | 1,274 | 1,100 | 1,100 | 4,100 | 3,000 | 272.73% |
| 56100 NON-INSTRUCTIONAL SUPPLIES | 1,211 | 500 | 500 | 500 | - | 0.00% |
| 56110 INSTRUCTIONAL SUPPLIES | 10,598 | 10,540 | 10,540 | 10,500 | (40) | (0.38%) |
| 56350 BID SUPPLIES | 9,506 | 10,000 | 10,000 | 10,000 | - | 0.00% |
| 56400 CLASSROOM BOOKS | - | - | - | 500 | 500 | |
| 56550 MEDIA SUPPLIES | 1,153 | 500 | 500 | 400 | (100) | (20.00%) |
| 56600 PROF MATERIAL | 248 | 300 | 300 | 1,300 | 1,000 | 333.33% |
| 57000 NEW EQUIP INSTRUCTIONAL | 1,422 | 5,400 | 5,400 | 5,500 | 100 | 1.85% |
| 57100 NEW EQUIP NON INSTRUCTIONAL | 479 | 2,300 | 2,300 | 2,000 | (300) | (13.04%) |
| 57200 REPLACEMENT EQUIP INSTRUCTIONAL | 625 | 1,000 | 1,000 | 1,000 | - | 0.00% |
| 57300 REPLACEMENT EQUIP NON INSTRU | 1,113 | 1,000 | 1,000 | 1,000 | - | 0.00% |
| 58100 DUES/FEES | 4,224 | 6,030 | 6,030 | 6,200 | 170 | 2.82% |
| TOTAL PAWCATUCK MIDDLE SCHOOL | \$ 2,176,117 | \$ 2,185,376 | \$ 2,185,376 | \$ 2,214,807 | \$ 29,431 | 1.35% |

Stonington Public Schools Stonington High School

| Account Number / Description | 2 Years Prior Actual 7/1/2016 - 6/30/2017 | 1 Year Prior Adopted 7/1/2017 - 6/30/2018 | 1 Year Prior Revised 7/1/2017 - 6/30/2018 | Budget Total 7/1/2018 - 6/30/2019 | Budget Difference 7/1/2018 - 6/30/2019 | % Difference |
|-------------------------------------|--|--|--|--------------------------------------|---|----------------|
| 51110 BLDG.ADM. SALARY | \$ 388,995 | \$ 398,634 | \$ 398,634 | \$ 406,454 | \$ 7,820 | 1.96% |
| 51130 TEACHER SALARY | 4,148,926 | 4,191,762 | 4,191,762 | 4,162,103 | (29,659) | (0.71%) |
| 51140 BLDG.ADM SECRETARY SAL | 168,269 | 169,170 | 169,170 | 172,881 | 3,711 | 2.19% |
| 51170 AIDE SALARY | 81,146 | 97,662 | 97,662 | 99,618 | 1,956 | 2.00% |
| 51230 SUBSTITUTE/TEMP INSTR TEACHER | 48,647 | 66,538 | 66,538 | 66,538 | - | 0.00% |
| 51240 SUB SECRETARY SALARY | 2,381 | 4,000 | 4,000 | 8,000 | 4,000 | 100.00% |
| 51270 TEMP INSTR AIDE | 3,910 | 1,400 | 1,400 | 1,400 | - | 0.00% |
| 51330 ADDED TEACHER SALARY | 49,223 | 48,492 | 48,492 | 52,018 | 3,526 | 7.27% |
| 51340 SECRETARY OT | - | 5,500 | 5,500 | 0 | (5,500) | (100.00%) |
| 51530 TUTOR | 8,921 | 8,500 | 8,500 | 8,902 | 402 | 4.73% |
| 52230 FICA | 12,422 | 9,615 | 9,615 | 9,907 | 292 | 3.03% |
| 52240 MEDICARE | 72,168 | 68,335 | 68,335 | 71,119 | 2,784 | 4.07% |
| 53110 STUDENT ENRICHMENT | 2,727 | 3,000 | 3,000 | 3,000 | - | 0.00% |
| 53120 PROF DEV INSTR CONSULANT | 125 | 800 | 800 | 800 | - | 0.00% |
| 53190 OTHER PROF/TECH SERVICES | 14,021 | 17,000 | 17,000 | 17,000 | - | 0.00% |
| 53320 IN TOWN TRAVEL | 235 | 300 | 300 | 0 | (300) | (100.00%) |
| 53910 POLICE SERVICES | 1,637 | 1,000 | 1,000 | 1,000 | - | 0.00% |
| 54300 REPAIRS/MAINTENANCE | 4,410 | 5,600 | 5,100 | 5,600 | - | 0.00% |
| 54400 RENTALS | 3,871 | 4,800 | 4,800 | 7,200 | 2,400 | 50.00% |
| 55120 FIELD TRIPS | 6,726 | 6,900 | 7,494 | 6,900 | - | 0.00% |
| 55300 COMMUNICATION | 7,000 | 7,000 | 7,000 | 7,000 | - | 0.00% |
| 55500 PRINT/BIND | 7,470 | 7,700 | 7,700 | 7,700 | - | 0.00% |
| 55800 CONFERENCES | 4,927 | 5,000 | 5,000 | 5,000 | - | 0.00% |
| 56100 NON-INSTRUCTIONAL SUPPLIES | 7,093 | 7,600 | 7,600 | 6,600 | (1,000) | (13.16%) |
| 56110 INSTRUCTIONAL SUPPLIES | 36,204 | 43,050 | 44,149 | 44,215 | 1,165 | 2.71% |
| 56350 BID SUPPLIES | 14,591 | 15,000 | 15,000 | 15,000 | - | 0.00% |
| 56600 PROF MATERIAL | 341 | 1,500 | 1,500 | 1,500 | - | 0.00% |
| 57200 REPLACEMENT EQUIP INSTR | 14,875 | 16,600 | 15,501 | 14,600 | (2,000) | (12.05%) |
| 58100 DUES/FEES | 27,270 | 7,320 | 7,226 | 11,925 | 4,605 | 62.91% |
| TOTAL STONINGTON HIGH | \$ 5,138,532 | \$ 5,219,778 | \$ 5,219,778 | \$ 5,213,980 | \$ (5,798) | (0.11%) |

Stonington Public Schools Stonington High School Athletics

| Account Number / Description | 2 Years Prior Actual 7/1/2016 - 6/30/2017 | 1 Year Prior Adopted 7/1/2017 - 6/30/2018 | 1 Year Prior Revised 7/1/2017 - 6/30/2018 | Budget Total 7/1/2018 - 6/30/2019 | Budget Difference 7/1/2018 - 6/30/2019 | % Difference |
|---|--|--|--|--------------------------------------|---|--------------|
| 51200 OTHER SALARY | \$ 7,005 | \$ 5,050 | \$ 5,050 | \$ - | \$ (5,050) | (100.00%) |
| 51330 ADDED TEACHER SALARY | 194,843 | 184,032 | 184,032 | 209,980 | 25,948 | 14.10% |
| 52240 MEDICARE | 1,845 | 215 | 215 | 692 | 477 | 221.65% |
| 53130 PROF/TECH | 8,075 | 25,000 | 25,000 | 25,000 | - | 0.00% |
| 53320 IN TOWN TRAVEL | 400 | 400 | 400 | 400 | - | 0.00% |
| 53900 REFEREES | 33,611 | 39,858 | 39,858 | 40,191 | 333 | 0.84% |
| 53910 POLICE SERVICES | 12,662 | 18,000 | 18,000 | 13,000 | (5,000) | (27.78%) |
| 54300 REPAIRS/MAINTENANCE | 6,862 | 10,500 | 10,500 | 10,500 | - | 0.00% |
| 54400 RENTALS | 4,500 | 1,500 | 1,500 | 1,500 | - | 0.00% |
| 55120 FIELD TRIPS | 49,389 | 64,611 | 64,611 | 71,076 | 6,465 | 10.01% |
| 55200 PROPERTY/ LIABILITY INS | 16,554 | 20,000 | 20,000 | 28,000 | 8,000 | 40.00% |
| 55800 CONFERENCES | 3,600 | 3,800 | 3,800 | 3,800 | - | 0.00% |
| 56100 NON-INSTRUCTIONAL SUPPLIES | 20,697 | 21,940 | 21,940 | 21,940 | - | 0.00% |
| 57200 REPLACEMENT EQUIP INSTRUCTIONAL | 11,855 | 12,000 | 12,000 | 12,000 | - | 0.00% |
| 57300 REPLACEMENT EQUIP NON INSTR | 6,256 | 4,500 | 4,500 | 3,500 | (1,000) | (22.22%) |
| 58100 DUES/FEES | 7,877 | 8,085 | 8,085 | 9,735 | 1,650 | 20.41% |
| TOTAL STONINGTON HIGH SCHOOL ATHLETICS | \$ 386,031 | \$ 419,491 | \$ 419,491 | \$ 451,314 | \$ 31,823 | 7.59% |

Stonington Public Schools
Proposed 2018-19 Budget

| 2016-17 Adopted Budget | 2016-17 Revised Budget | Acct | 2016-17 Expended | Acct | 2017-18 Adopted Budget | 2017-18 Revised Budget | Acct | Description | 2018-19 Bd of Ed Proposed Budget | Increase | % Change |
|------------------------------|------------------------------|------|---------------------|------|------------------------------|------------------------------|------|--|--|-----------------|---------------|
| 2,064,210 | 2,064,209 | 111 | 2,108,932 | 111 | 2,142,777 | 2,142,777 | 111 | Administrative Salary | 2,188,335 | 45,558 | 2.13% |
| 14,124,850 | 14,134,853 | 113 | 14,424,071 | 113 | 14,417,351 | 14,477,351 | 113 | Teacher Salary | 14,772,338 | 354,987 | 2.46% |
| 814,786 | 814,787 | 114 | 920,198 | 114 | 855,626 | 855,626 | 114 | Secretarial Salary | 847,998 | (7,628) | -0.89% |
| 1,357,280 | 1,357,280 | 115 | 1,298,528 | 115 | 1,302,840 | 1,302,840 | 115 | Maintenance/Custodian Salary | 1,313,349 | 10,509 | 0.81% |
| 337,374 | 337,374 | 116 | 384,826 | 116 | 344,534 | 344,534 | 116 | Nurse Salary | 365,698 | 21,164 | 6.14% |
| 1,640,681 | 1,640,681 | 117 | 1,738,184 | 117 | 1,855,945 | 1,855,945 | 117 | Paraprofessional Salary | 1,873,778 | 17,833 | 0.96% |
| 607,720 | 618,220 | 118 | 563,130 | 118 | 588,543 | 588,543 | 118 | Non-Certified Professionals | 651,699 | 63,156 | 10.73% |
| 5,050 | 5,050 | 120 | 7,005 | 120 | 5,050 | 5,050 | 120 | Other Salaries | - | (5,050) | -100.00% |
| 273,000 | 273,000 | 123 | 197,110 | 123 | 290,063 | 290,063 | 123 | Sub Teacher Salary | 290,063 | - | 0.00% |
| 16,000 | 16,000 | 124 | 10,045 | 124 | 16,000 | 16,000 | 124 | Sub Secretary Salary | 16,000 | - | 0.00% |
| 40,000 | 40,000 | 125 | 28,755 | 125 | 40,500 | 40,500 | 125 | Sub/PT Maint/Cust. Salary | 40,500 | - | 0.00% |
| 129,741 | 129,741 | 126 | 116,944 | 126 | 129,741 | 129,741 | 126 | Sub/PT Nurse Salary | 132,200 | 2,459 | 1.90% |
| 34,500 | 34,500 | 127 | 57,654 | 127 | 45,100 | 45,100 | 127 | Sub Paras Salary | 45,100 | - | 0.00% |
| 430,492 | 427,492 | 133 | 389,299 | 133 | 422,498 | 422,498 | 133 | Added Teaching / Stipend Positions | 461,573 | 39,075 | 9.25% |
| 20,500 | - | 134 | - | 134 | 20,500 | 20,500 | 134 | General OT | 10,500 | (10,000) | -48.78% |
| 60,000 | 6,000 | 153 | 99,416 | 153 | 60,000 | 60,000 | 153 | Tutor Salary | 67,902 | 7,902 | 13.17% |
| 21,956,184 | 21,899,187 | | 22,344,097 | | 22,537,068 | 22,597,068 | | Total Salaries | 23,077,033 | 539,965 | 2.40% |
| 4,158,768 | 4,158,768 | 210 | 4,287,915 | 210 | 4,221,780 | 4,221,780 | 210 | Health Insurance | 4,608,045 | 386,265 | 9.15% |
| 18,000 | 18,000 | 211 | 11,700 | 211 | 18,000 | 18,000 | 211 | Flex Plan | 18,000 | - | 0.00% |
| 33,000 | 33,000 | 214 | 31,529 | 214 | 33,000 | 33,000 | 214 | Life Insurance | 33,000 | - | 0.00% |
| 4,250 | 4,250 | 215 | 6,303 | 215 | 6,400 | 6,400 | 215 | Long Term Disability | 6,720 | 320 | 5.00% |
| 494,000 | 494,000 | 221 | 432,523 | 221 | 485,000 | 485,000 | 221 | Town Pension | 482,259 | (2,741) | -0.57% |
| 238,125 | 238,125 | 223 | 218,016 | 223 | 245,759 | 245,759 | 223 | FICA | 253,207 | 7,448 | 3.03% |
| 302,000 | 302,000 | 224 | 301,911 | 224 | 325,395 | 325,395 | 224 | Medicare | 337,354 | 11,959 | 3.68% |
| 170,000 | 170,000 | 231 | 169,921 | 231 | 176,375 | 176,375 | 231 | Workers Compensation | 187,618 | 11,243 | 6.37% |
| 80,000 | 80,000 | 232 | 43,120 | 232 | 153,832 | 153,832 | 232 | Unemployment | 101,916 | (51,916) | -33.75% |
| 30,200 | 30,200 | 240 | 21,000 | 240 | 31,200 | 31,200 | 240 | Course Credit | 31,200 | - | 0.00% |
| - | - | 250 | 180,000 | 250 | 60,000 | - | 250 | Retirement | - | (60,000) | -100.00% |
| 5,528,343 | 5,528,343 | | 5,703,938 | | 5,756,741 | 5,696,741 | | Total Benefits | 6,059,318 | 302,577 | 5.26% |
| | | | | | | | | | | | |
| 16,875 | 16,875 | 311 | 13,418 | 311 | 19,020 | 19,020 | 311 | Student Enrichment | 20,520 | 1,500 | 7.89% |
| 27,300 | 27,043 | 312 | 13,225 | 312 | 9,800 | 9,800 | 312 | Professional Development | 9,300 | (500) | -5.10% |
| 183,400 | 183,400 | 313 | 124,677 | 313 | 193,400 | 193,400 | 313 | Pupil Services/Athletic Trainer | 173,400 | (20,000) | -10.34% |
| 295,024 | 292,024 | 319 | 331,661 | 319 | 326,284 | 326,284 | 319 | Prof/Tech Service | 338,628 | 12,344 | 3.78% |
| 18,227 | 18,227 | 332 | 15,154 | 332 | 19,577 | 19,577 | 332 | In Town Travel | 18,543 | (1,034) | -5.28% |
| 44,937 | 42,547 | 390 | 37,843 | 390 | 44,078 | 44,078 | 390 | Referees | 44,481 | 403 | 0.91% |
| 49,074 | 49,074 | 391 | 31,105 | 391 | 56,500 | 56,500 | 391 | Police Services | 52,550 | (3,950) | -6.99% |
| 634,837 | 629,190 | | 567,083 | | 668,659 | 668,659 | | Total Purchased Services | 657,422 | (11,237) | -1.68% |
| 1,400,000 | 1,400,000 | 410 | 856,040 | 410 | 1,252,500 | 1,252,500 | 410 | Public Utilities | 1,178,865 | (73,635) | -5.88% |
| 433,068 | 429,158 | 430 | 454,438 | 430 | 442,762 | 442,262 | 430 | Repairs/Maintenance | 460,816 | 18,054 | 4.08% |
| 120,816 | 123,016 | 440 | 117,896 | 440 | 108,400 | 108,400 | 440 | Rentals | 123,450 | 15,050 | 13.88% |
| 1,953,884 | 1,952,174 | | 1,428,374 | | 1,803,662 | 1,803,162 | | Total Utilities/Rental/Repairs | 1,763,131 | (40,532) | -2.25% |
| 1,247,512 | 1,247,512 | 510 | 1,228,187 | 510 | 1,232,410 | 1,232,410 | 510 | Regular Transportation | 1,355,245 | 122,835 | 9.97% |
| 600,493 | 600,493 | 511 | 636,242 | 511 | 569,160 | 569,160 | 511 | Spec Ed Transportation | 465,345 | (103,815) | -18.24% |
| 79,211 | 78,348 | 512 | 64,957 | 512 | 79,409 | 79,909 | 512 | Competitive Field Trips & Away Games Transp. | 86,120 | 6,711 | 8.45% |
| 278,754 | 278,754 | 520 | 236,667 | 520 | 289,860 | 289,860 | 520 | Property/Liability Ins. | 326,556 | 36,696 | 12.66% |
| 121,123 | 122,288 | 530 | 103,285 | 530 | 126,198 | 126,198 | 530 | Communications | 148,867 | 22,669 | 17.96% |
| 9,250 | 9,250 | 540 | 2,133 | 540 | 9,250 | 9,250 | 540 | Advertising | 2,500 | (6,750) | -72.97% |
| 22,519 | 20,202 | 550 | 18,363 | 550 | 19,974 | 19,974 | 550 | Printing/Binding | 18,974 | (1,000) | -5.01% |
| 2,180,995 | 2,180,995 | 560 | 2,332,570 | 560 | 2,239,649 | 2,239,649 | 560 | Tuition | 2,386,519 | 146,870 | 6.56% |
| 103,734 | 104,165 | 580 | 85,066 | 580 | 98,994 | 98,994 | 580 | Conference | 87,575 | (11,419) | -11.54% |
| 4,643,591 | 4,642,007 | | 4,707,470 | | 4,664,904 | 4,665,404 | | Total Transport/Insurance/Tuition | 4,877,701 | 212,797 | 4.56% |

| 2016-17 Adopted Budget | 2016-17 Revised Budget | Acct | 2016-17 Expended | Acct | 2017-18 Adopted Budget | 2017-18 Revised Budget | Acct | Description | 2018-19 Bd of Ed Proposed Budget | Increase | % Change |
|------------------------------|------------------------------|------|---------------------|------|------------------------------|------------------------------|------|--|--|------------------|---------------|
| 85,203 | 84,656 | 610 | 78,007 | 610 | 86,918 | 86,918 | 610 | Non Instructional Supplies | 85,228 | (1,690) | -1.94% |
| 293,239 | 294,429 | 611 | 270,958 | 611 | 278,250 | 278,827 | 611 | Instructional Supplies | 333,948 | 55,698 | 20.02% |
| 600 | 920 | 612 | 599 | 612 | 600 | 600 | 612 | Dist Tech Supplies | 600 | - | 0.00% |
| 223,553 | 223,553 | 615 | 237,786 | 615 | 232,000 | 232,000 | 615 | Maintenance Supplies | 244,550 | 12,550 | 5.41% |
| 146,417 | 146,417 | 620 | 107,641 | 620 | 205,905 | 205,905 | 620 | Transportation Fuel | 209,405 | 3,500 | 1.70% |
| 277,050 | 277,050 | 625 | 204,286 | 625 | 309,500 | 309,500 | 625 | Heat Energy | 309,500 | - | 0.00% |
| 75,687 | 75,687 | 635 | 68,802 | 635 | 78,157 | 78,157 | 635 | Instr. Bid Supplies | 78,187 | 30 | 0.04% |
| 68,717 | 63,069 | 640 | 23,887 | 640 | 68,217 | 68,217 | 640 | Classroom Books | 53,317 | (14,900) | -21.84% |
| 22,050 | 22,050 | 650 | 22,611 | 650 | 22,050 | 22,050 | 650 | Library Books | 22,050 | - | 0.00% |
| 3,480 | 3,480 | 655 | 3,717 | 655 | 3,500 | 3,500 | 655 | Media Supplies | 3,400 | (100) | -2.86% |
| 20,660 | 20,660 | 660 | 14,861 | 660 | 18,650 | 18,650 | 660 | Professional Materials | 18,850 | 200 | 1.07% |
| 1,216,656 | 1,211,971 | | 1,033,155 | | 1,303,747 | 1,304,324 | | Total Fuel/Supplies | 1,359,035 | 55,288 | 4.24% |
| 40,950 | 45,321 | 700 | 27,184 | 700 | 44,900 | 44,900 | 700 | New Equip Instruction | 39,000 | (5,900) | -13.14% |
| 1,750 | 2,750 | 710 | 22,788 | 710 | 2,700 | 2,700 | 710 | New Equip Non Instruction | 6,900 | 4,200 | 155.56% |
| 71,890 | 82,930 | 720 | 141,400 | 720 | 65,875 | 65,298 | 720 | Replace Equip Instruction | 62,175 | (3,700) | -5.62% |
| 17,311 | 21,561 | 730 | 75,123 | 730 | 16,415 | 16,415 | 730 | Replace Equip Non Instruction | 15,915 | (500) | -3.05% |
| 131,901 | 152,562 | | 266,495 | | 129,890 | 129,313 | | Total Equipment | 123,990 | (5,900) | -4.54% |
| 114,725 | 114,725 | 810 | 74,288 | 810 | 84,415 | 84,415 | 810 | Dues/Fees | 89,840 | 5,425 | 6.43% |
| 114,000 | 114,000 | 812 | 115,222 | 812 | 115,395 | 115,395 | 812 | Dist. Tech Dues/LIC | 133,866 | 18,471 | 16.01% |
| 228,725 | 228,725 | | 189,510 | | 199,810 | 199,810 | | Total Dues Fees | 223,706 | 23,896 | 11.96% |
| 8,809,594 | 8,816,629 | | 8,192,087 | | 8,770,672 | 8,770,672 | | Total Operations | 9,004,985 | 234,313 | 2.67% |
| 36,294,121 | 36,244,159 | | 36,240,122 | | 37,064,481 | 37,064,481 | | FOUNDATION GRAND TOTAL | 38,141,336 | 1,076,855 | 2.91% |
| | | | | | | - | | | | | |
| | | | | | | | | Less Revenue Estimates: | | - | |
| (12,000) | (12,000) | 174 | (21,207) | 174 | (12,000) | (12,000) | 174 | Parking Fees | - | 12,000 | -100.00% |
| (15,000) | (15,000) | 179 | (14,662) | 179 | (15,000) | (15,000) | 179 | Gate Receipts | (15,000) | - | 0.00% |
| | | | | | | | | | | - | |
| 36,267,121 | 36,217,159 | | 36,204,253 | | 37,037,484 | 37,037,484 | | FOUNDATION LESS REVENUE | 38,126,336 | 1,088,855 | 2.94% |
| | | | | | | - | | | | | |
| 25,000 | | 810 | | | - | | | | - | - | |
| NEASC | | | | | | | | | | | |
| 36,292,121 | | | 36,204,253 | | 37,037,484 | 37,037,484 | | FOUNDATION PLUS NEW PROGRAMMING | 38,126,336 | 1,088,855 | 2.94% |

CAPITAL IMPROVEMENT PROGRAM

FUNCTION DESCRIPTION

To account for major projects undertaken by the Town that are greater than \$10,000 and generally not recurring. The Long-Range Capital Improvements Committee reviews the requests made by departments and makes recommendations to the Board of Selectmen for their consideration. The Board of Selectmen then reviews the requests and recommends to the Board of Finance requests with a priority of A, B or C.

The priorities are defined as follows:

- A. Committed:** Projects which the Town has already agreed to undertake
- B. Urgent:** Projects which will eliminate conditions that imperil safety, health or projects that will eliminate gross deficiencies in essential services
- C. Needed:** Projects which are needed to replace unsatisfactory conditions or to provide minimum essential services
- D. Acceptable:** Projects which are fully planned, but implementation can wait until funds are available
- E. Deferrable:** Projects that would be desirable for ideal operation but which cannot be recommended as feasible and will have to be deferred

The Long-Range Capital Improvements Committee is appointed by the Board of Selectmen and consists of sixteen (16) members, said members to serve two (2) year terms concurrent with the Board of Selectmen's term of office. Such committee shall consist of members selected from the following boards, authorities, and departments: Board of Selectmen, Board of Police Commissioners, Board of Education, Board of Finance, Planning and Zoning Commission, Administrative Officer, Director of Finance, Director of Public Works, Director of Water Pollution Control Authority, Director of Planning, Chief of Police, Director of Human Services, Solid Waste Manager, Town Engineer, Information Technology Manager, and Director of Assessment.

The members of the Long-Range Capital Improvements Committee are as follows:

| | |
|-------------------|---------------------------------------|
| Rob Simmons | First Selectman |
| Vincent Pacileo | Director of Administrative Services |
| James Sullivan | Director of Finance |
| J. Darren Stewart | Chief of Police |
| Barbara McKrell | Director of Public Works |
| Douglas Nettleton | Director, WPCA |
| John Phetteplace | Solid Waste Manager |
| Scot Deledda | Town Engineer |
| Roger Kizer | IT Manager |
| Blunt White | Member, Board of Finance |
| Bob Tabor | Board of Police Commissioners |
| Bill King | Board of Education Operations Manager |
| David Rathburn | Planning & Zoning Commission |
| Marsha Standish | Director of Assessment |
| Leanne Theodore | Director of Human Services |
| Jason Vincent | Director of Planning |

**TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2018-2019 BOARD OF FINANCE PROPOSED BUDGET**

% Change From 17/18 Revised Budget

| LINE # | CAPITAL IMPROVEMENTS | 2015-2016 ADOPTED BUDGET | 2015-2016 REVISED BUDGET | 2015-2016 ACTUAL EXPENDED | 2016-2017 ADOPTED BUDGET | 2016-2017 REVISED BUDGET | 2017-2018 ADOPTED BUDGET | 2017-2018 REVISED BUDGET | 2018-2019 DEPARTMENT BUDGET | 2018-2019 FIRST SELECTMAN | 2018-2019 BOARD OF FINANCE | AMOUNT INCREASE/ (DECREASE) | % CHANGE |
|--------|--|--------------------------------|--------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|-----------------------------------|---------------------------------|----------------------------------|-----------------------------------|----------|
| 1 | Capital Improvements Budget - Town | 1,070,517 | 1,399,517 | 1,399,517 | 1,876,544 | 2,097,342 | 2,605,005 | 2,928,205 | 8,076,542 | 7,863,542 | 2,683,488 | (244,717) | -8.36% |
| 2 | LESS: Revenue Offsets | (109,956) | (109,956) | (109,956) | (110,944) | (110,944) | (494,680) | (494,680) | (863,525) | - | (863,525) | (368,845) | 74.56% |
| 3 | Net Town CIP Appropriation | 960,561 | 1,289,561 | 1,289,561 | 1,765,600 | 1,986,398 | 2,110,325 | 2,433,525 | 7,213,017 | 7,863,542 | 1,819,963 | (613,562) | -25.21% |
| 4 | Capital Improvements Budget - Public Schools | 500,000 | 500,000 | 500,000 | 1,054,680 | 1,054,680 | 1,076,401 | 1,076,401 | 944,402 | 1,169,401 | 944,402 | (131,999) | -12.26% |
| 5 | LESS: Revenue Offsets | - | - | - | - | - | (151,941) | (151,941) | - | - | - | 151,941 | 0.00% |
| 6 | Net Public School CIP Appropriation | 500,000 | 500,000 | 500,000 | 1,054,680 | 1,054,680 | 924,460 | 924,460 | 944,402 | 1,169,401 | 944,402 | 19,942 | 2.16% |
| 7 | TOTAL CIP EXPENDITURES FOR GENERAL GOVERNMENT AND PUBLIC SCHOOLS | 1,570,517 | 1,899,517 | 1,899,517 | 2,931,224 | 3,152,022 | 3,681,406 | 4,004,606 | 9,020,944 | 9,032,943 | 3,627,890 | (376,716) | -9.41% |
| 8 | TOTAL REVENUE OFFSETS-TOWN & BOE | (109,956) | (109,956) | (109,956) | (110,944) | (110,944) | (646,621) | (646,621) | (863,525) | - | (863,525) | (216,904) | 33.54% |
| 9 | TOTAL CIP APPROPRIATION FOR GENERAL GOVERNMENT AND PUBLIC SCHOOLS | 1,460,561 | 1,789,561 | 1,789,561 | 2,820,280 | 3,041,078 | 3,034,785 | 3,357,985 | 8,157,419 | 9,032,943 | 2,764,365 | (593,620) | -17.68% |

TOWN OF STONINGTON
SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT
KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE
2018-2019 BOARD OF FINANCE PROPOSED BUDGET

| LINE # | Expenditure Classification | Dept. | CIP Comm | BOS Priority | FUNDED | FUNDED | | | | | |
|--------|--|-------|-------------|-----------------|-----------------------------------|-----------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|
| | | | | | ADOPTED Fiscal Year 2017-18 | REVISED Fiscal Year 2017-18 | Fiscal Year 2018-19 | Fiscal Year 2019-20 | Fiscal Year 2020-21 | Fiscal Year 2021-22 | Fiscal Year 2022-23 |
| | GENERAL OPERATIONS | | | | | | | | | | |
| 1 | Townwide Computer Upgrade | A | A | A | 65,000 | 65,000 | 65,000 | 65,000 | 65,000 | 65,000 | 65,000 |
| 2 | Orthophotography/Planimetric Updates | A | A | A | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| 3 | Network Intrusion Detection | | | | 20,000 | 20,000 | - | - | - | - | - |
| 4 | Integrated Document Management | C | C | C | 1 | 1 | - | - | - | - | - |
| 5 | Nova Time System Upgrade | B | B | B | - | - | 1 | - | - | - | - |
| 6 | TOTAL GENERAL OPERATIONS | | | | 100,001 | 100,001 | 80,001 | 80,000 | 80,000 | 80,000 | 80,000 |
| | POLICE SERVICES | | | | | | | | | | |
| 7 | Fleet Upgrade - Leasing Program - PV of Four New Vehicles | A | A | A | - | - | 120,000 | 160,000 | 165,000 | 165,000 | 165,000 |
| 8 | Offset: Proceeds from Capital Lease | | | | - | - | (120,000) | (160,000) | (165,000) | (165,000) | (165,000) |
| 9 | Capital Lease Payments | | | | 151,500 | 151,500 | 132,000 | 155,000 | 160,000 | 160,000 | 160,000 |
| 10 | Fleet Upgrade - Purchasing Program - PV of Four New Vehicles | | | | - | - | 28,000 | - | - | - | - |
| 11 | Total Net Cost: Fleet Upgrade Expense | | | | 151,500 | 151,500 | 160,000 | 155,000 | 160,000 | 160,000 | 160,000 |
| 12 | Technology Upgrade / Communication Equipment Upgrade | A | A | A | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 13 | Public Information Message Board | | | | - | - | - | - | - | - | - |
| 14 | MDT Replacement | B | B | B | 19,000 | 19,000 | - | 19,000 | - | 19,000 | - |
| 15 | Surveillance Cameras Program | B | A | A | 15,000 | 15,000 | 10,000 | - | 10,000 | - | 10,000 |
| 16 | UPS Station Upgrade/Replacement | | | | 30,000 | 30,000 | - | - | - | - | - |
| 17 | Radio System Replacement | A | A | A | 350,000 | 585,000 | 363,048 | - | - | - | - |
| 18 | Police Dept. Main Air Conditioning Units | | | | - | - | - | - | - | - | - |
| 19 | Fuel Management System | | | | - | - | - | - | - | - | - |
| 20 | Police Officer Bullet Proof Vest Replacement | | | | - | - | - | 34,000 | - | - | - |
| 21 | Emergency Operations Center Generator Replacement | B | B | B | - | - | 115,000 | - | - | - | - |
| 22 | Offset: State/Federal Grants | | | | | | (15,000) | | | | |
| 23 | Total Net Cost: Generator Replacement | | | | | | 100,000 | | | | |
| 24 | Police Facility Internal Camera System Replacement | A | B | B | - | - | 1 | - | - | - | - |
| 25 | License Plate Reader | C | C | C | - | - | - | 30,000 | - | - | - |
| 26 | Boiler Repair/Replacement | | | | 45,000 | 45,000 | - | - | - | - | - |
| 27 | TOTAL POLICE SERVICES | | | | 630,500 | 865,500 | 653,049 | 258,000 | 190,000 | 199,000 | 190,000 |
| | ASSESSOR'S DEPARTMENT | | | | | | | | | | |
| 28 | Town Revaluation | A | A | A | 70,000 | 70,000 | 85,000 | 70,000 | 70,000 | 70,000 | 70,000 |
| 29 | TOTAL ASSESSOR'S DEPARTMENT | | | | 70,000 | 70,000 | 85,000 | 70,000 | 70,000 | 70,000 | 70,000 |

TOWN OF STONINGTON
SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT
KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE
2018-2019 BOARD OF FINANCE PROPOSED BUDGET

| LINE # | Expenditure Classification | Dept. | CIP Comm | BOS Priority | FUNDED | FUNDED | | | | | |
|--------|---|-------|-------------|-----------------|-----------------------------------|-----------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|
| | | | | | ADOPTED Fiscal Year 2017-18 | REVISED Fiscal Year 2017-18 | Fiscal Year 2018-19 | Fiscal Year 2019-20 | Fiscal Year 2020-21 | Fiscal Year 2021-22 | Fiscal Year 2022-23 |
| | PUBLIC WORKS: HIGHWAY | | | | | | | | | | |
| 30 | LOCIP - Capital Improvement Expenditures | | | | - | - | - | - | - | - | - |
| 31 | Repair of Mystic Middle School Roof | | | | - | - | - | - | - | - | - |
| 32 | Drainage Town wide | A | A | A | 30,000 | 30,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 33 | Reclaim & Pave Hewitt Rd | | | | - | - | - | - | - | - | - |
| 34 | Roadway Safety-Guide Rail | | | | - | - | - | - | - | - | - |
| 35 | Highway Equipment - Leasing Program - PV of Equipment | A | A | A | - | - | 109,242 | - | - | - | - |
| 36 | Offset: Proceeds from Capital Lease | | | | - | - | (109,242) | - | - | - | - |
| 37 | Capital Lease Payments | | | | 275,200 | 275,200 | 250,000 | 298,000 | 192,488 | 125,405 | 70,220 |
| 38 | Highway Equipment - Purchase | A | A | A | 193,300 | 193,300 | 115,485 | 422,573 | 427,561 | 428,604 | 425,000 |
| 39 | Total Net Cost: Highway Equipment | | | | 468,500 | 468,500 | 365,485 | 720,573 | 620,049 | 554,009 | 495,220 |
| 40 | Artificial Turf Replacement | A | A | A | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| 41 | S Broad Street Sidewalk | | | | - | - | - | - | - | - | - |
| 42 | Mistuxet Sidewalks | | | | - | - | - | - | - | - | - |
| 43 | ADA Public Works Transition Plan | A | A | A | 50,000 | 50,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| 44 | Athletic Fields ADA Accessibility-Phase I | | | | - | - | - | - | - | - | - |
| 45 | Athletic Fields ADA Accessibility-Phase II | | | | - | - | - | - | - | - | - |
| 46 | Playground Safety | A | A | A | 25,000 | 25,000 | 20,000 | 10,000 | - | - | - |
| 47 | Town Hall Restroom Floor Replacement | C | B | A | - | - | 15,000 | - | - | - | - |
| 48 | Town Hall Exterior Painting | C | B | B | - | - | - | 20,000 | 30,000 | 30,000 | 30,000 |
| 49 | Lg Vehicle Overhead & Undercarriage Wash System | | | | - | - | - | - | - | - | - |
| 50 | Townwide Planting | | | | - | - | - | - | - | - | - |
| 51 | Roads Rehabilitation Projects/Pavement Management | A | A | A | 450,000 | 450,000 | 690,000 | 650,000 | 650,000 | 650,000 | 650,000 |
| 52 | Offset: State LOCIP Grant | | | | | | - | - | - | - | - |
| 53 | Total Net Cost: Road Rehab Projects | | | | | | 690,000 | 650,000 | 650,000 | 650,000 | 650,000 |
| 54 | Underground Storage Tank Replacement | A | A | A | 180,000 | 180,000 | 260,000 | - | - | - | - |
| 55 | Mystic River Park Rest Rooms | | | | 37,500 | 37,500 | - | - | - | - | - |
| 56 | Town Hall Parking Lot Replacement | B | B | B | - | - | - | 10,000 | 50,000 | 50,000 | 50,000 |
| 57 | DPW Equipment Protection Facility | B | B | B | - | - | 15,000 | 50,000 | 500,000 | 500,000 | - |
| 58 | Human Services HVAC Replacement | A | B | A | - | - | 10,000 | - | - | - | - |
| 59 | Drainage Meadow Ave./Bayview | | | | - | - | - | - | - | - | - |
| 60 | TOTAL PUBLIC WORKS: HIGHWAY | | | | 1,271,000 | 1,271,000 | 1,450,485 | 1,535,573 | 1,925,049 | 1,859,009 | 1,300,220 |

TOWN OF STONINGTON
SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT
KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE
2018-2019 BOARD OF FINANCE PROPOSED BUDGET

| LINE # | Expenditure Classification | Dept. | CIP Comm | BOS Priority | FUNDED ADOPTED Fiscal Year 2017-18 | FUNDED REVISED Fiscal Year 2017-18 | Fiscal Year 2018-19 | Fiscal Year 2019-20 | Fiscal Year 2020-21 | Fiscal Year 2021-22 | Fiscal Year 2022-23 |
|--------|---|-------|----------|--------------|---|---|------------------------|------------------------|------------------------|------------------------|------------------------|
| | PUBLIC WORKS: ENGINEERING | | | | | | | | | | |
| 61 | North Stonington Road Bridge (CTDOT Brdg #058001) | | | | 497,555 | 497,555 | - | - | - | - | - |
| 62 | Offset: Federal Local Bridge Program Grant (CTDOT Bridge #058001) | | | | (298,777) | (298,777) | - | - | - | - | - |
| 63 | Total Net Cost: No. Stonington Bridge Project | | | | 198,778 | 198,778 | - | - | - | - | - |
| 64 | Pawcatuck Pumphouse: Roof replacement & Masonry repair | A | A | A | 50,000 | 50,000 | 50,000 | 50,000 | - | - | - |
| 65 | South Anguilla Road Bridge (CTDOT Brdg #04790) | A | A | A | 40,000 | 40,000 | 50,000 | 100,000 | 100,000 | | |
| 66 | Offset: Federal Local Bridge Program Grant (CTDOT Bridge #04790) | | | | (31,360) | (31,360) | (640) | (100,000) | (100,000) | | |
| 67 | Total Net Cost: So. Anquilla Bridge Project | | | | 8,640 | 8,640 | 49,360 | - | - | - | - |
| 68 | Stillman Ave Bridge (CTDOT Brdg #04158) | B | B | B | 1 | 1 | - | 50,000 | 50,000 | 50,000 | 160,000 |
| 69 | Offset: State/Federal Grants | | | | - | - | - | - | - | - | - |
| 70 | Total Net Cost: Stillman Avenue Bridge | | | | 1 | 1 | - | 50,000 | 50,000 | 50,000 | 160,000 |
| 71 | Washington Street Drainage Improvements | B | B | B | - | - | 50,000 | 50,000 | 40,000 | - | 5,000 |
| 72 | West Vine St Pond Flooding Study | | | | - | - | - | - | - | - | - |
| 73 | West Vine St Pond Vegetation Removal | | | | - | - | - | - | - | - | - |
| 74 | Lantern Hill Bridge Project | | | | - | - | - | - | - | - | - |
| 75 | Climate Change Impact Study | | | | - | - | - | - | - | - | - |
| 76 | Meadow Avenue/Bayview Drainage Project | | | | - | 88,200 | | | | | |
| 77 | TOTAL PUBLIC WORKS: ENGINEERING | | | | 257,419 | 345,619 | 149,360 | 150,000 | 90,000 | 50,000 | 165,000 |
| | WPCA | | | | | | | | | | |
| 78 | New Vehicle | B | C | C | - | - | - | - | - | - | - |
| 79 | Offset: Trade In Allowance | | | | - | - | - | - | - | - | - |
| 80 | Total : New Vehicle | | | | - | - | - | - | - | - | - |
| 81 | I & I identification and removal | B | B | B | - | - | 25,000 | 50,000 | 50,000 | - | - |
| 82 | WPCA Facility Roof Repairs | B | B | B | - | - | 15,000 | 35,000 | - | - | - |
| 83 | TOTAL WPCA | | | | - | - | 40,000 | 85,000 | 50,000 | - | - |
| | SOLID WASTE | | | | | | | | | | |
| 84 | Ford F250 Pickup Truck | | | | - | - | - | - | - | - | - |
| 85 | Front Wheel Loader | D | D | D | - | - | - | - | - | - | 25,000 |
| 86 | Foam Filled Tires | C | C | C | - | - | | | 5,000 | 5,000 | 5,000 |
| 87 | Roll-Off Truck | A | A | A | 34,000 | 34,000 | 34,000 | 34,000 | 34,000 | - | - |
| 88 | TOTAL SOLID WASTE | | | | 34,000 | 34,000 | 34,000 | 34,000 | 39,000 | 5,000 | 30,000 |
| | BUILDING DEPARTMENT | | | | | | | | | | |
| 89 | Vehicle For Building Official | C | C | C | - | - | - | - | - | - | - |
| 90 | Vehicle For Assistant Building Official | | | | 30,000 | 30,000 | - | - | - | - | - |
| 91 | TOTAL BUILDING DEPARTMENT | | | | 30,000 | 30,000 | - | - | - | - | - |

TOWN OF STONINGTON
SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT
KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE
2018-2019 BOARD OF FINANCE PROPOSED BUDGET

| LINE # | Expenditure Classification | Dept. | CIP Comm | BOS Priority | FUNDED ADOPTED Fiscal Year 2017-18 | FUNDED REVISED Fiscal Year 2017-18 | Fiscal Year 2018-19 | Fiscal Year 2019-20 | Fiscal Year 2020-21 | Fiscal Year 2021-22 | Fiscal Year 2022-23 |
|--------|---|-------|----------|--------------|---|---|------------------------|------------------------|------------------------|------------------------|------------------------|
| | PLANNING DEPARTMENT | | | | | | | | | | |
| 92 | Bicycling and Walking Plan/Greenway Way Plan | E | E | E | - | - | - | 20,000 | - | - | - |
| 93 | Community Branding | E | E | E | - | - | - | 20,000 | - | - | - |
| 94 | Community Information Signs | E | E | E | - | - | - | 20,000 | 20,000 | - | - |
| 95 | Community Meeting Room/Leased Space | C | C | C | - | - | - | 30,000 | 30,000 | 30,000 | 30,000 |
| 96 | Community/Tourism Wayfinding Signs | E | E | E | - | - | - | 80,000 | 40,000 | - | - |
| 97 | Comprehensive Plan Update | D | C | C | - | - | - | 50,000 | - | - | - |
| 98 | Town Owned Facilities/Operations Plan | E | E | E | - | - | - | 150,000 | - | - | - |
| 99 | Town Wide Cultural/Historic Resources Inventory | E | E | E | - | - | - | 50,000 | 25,000 | - | - |
| 100 | Sea Level/Coastal Adaptation Program | E | C | C | - | - | - | 100,000 | 100,000 | 100,000 | 100,000 |
| 101 | Customer Relationship Management | E | E | E | - | - | - | - | - | - | - |
| 102 | Coogan Blvd Master Plan / Streetscape | E | C | C | - | - | - | 400,000 | 400,000 | 200,000 | - |
| 103 | Coogan Blvd Wayfinding Project | E | E | E | - | - | - | 220,000 | - | - | - |
| 104 | Mystic Streetscape | E | E | E | - | - | - | 1,100,000 | 1,100,000 | 1,100,000 | - |
| 105 | Old Mystic Streetscape | E | E | E | - | - | - | 800,000 | 800,000 | | |
| 106 | Pawcatuck Waterline Loop | | | | 50,000 | 50,000 | - | - | - | - | - |
| 107 | Pawcatuck Streetscape - Route 1 | C | B | B | - | - | - | 1,000,000 | 1,000,000 | - | - |
| 108 | Pawcatuck Streetscape - Route 2 | C | C | C | - | - | - | 1,100,000 | 1,100,000 | 1,100,000 | - |
| 109 | Pawcatuck River Greenway | E | E | E | - | - | - | 600,000 | 600,000 | 500,000 | - |
| 110 | Pawcatuck River Pedestrian Bridge | E | E | E | - | - | - | 500,000 | 500,000 | 350,000 | - |
| 111 | Pawcatuck Hurricane Barrier Study | A | A | A | 50,000 | 50,000 | 50,000 | - | - | - | - |
| 112 | Streetlight Upgrades | C | B | B | - | - | 30,000 | - | - | - | - |
| 113 | Stillman Ave Mill Brownfield Remediation | E | E | E | - | - | - | 500,000 | 500,000 | 100,000 | - |
| 114 | Stonington Gateway Project | E | E | E | - | - | - | - | - | - | - |
| 115 | Inspection Vehicle | C | C | C | - | - | - | 6,000 | 6,000 | 6,000 | 6,000 |
| 116 | File Retention | C | C | C | - | - | - | 125,000 | - | - | - |
| 117 | Office Security | D | C | C | - | - | - | - | - | - | - |
| 118 | Elihu Island Safe Crossing | C | C | C | - | - | - | 400,000 | 400,000 | 400,000 | 111,000 |
| 119 | Offset: Federal/State Grants | | | | - | - | - | (400,000) | (400,000) | (400,000) | (111,000) |
| 120 | Total Safe Crossing Cost | | | | - | - | - | - | - | - | - |
| 121 | Mystic Parking Plan | E | E | E | - | - | - | 250,000 | 250,000 | - | - |
| 122 | TOTAL PLANNING DEPARTMENT | | | | 100,000 | 100,000 | 80,000 | 7,121,000 | 6,471,000 | 3,486,000 | 136,000 |
| 123 | TOTAL GENERAL GOVERNMENT | | | | 2,492,920 | 2,816,120 | 2,571,895 | 9,333,573 | 8,915,049 | 5,749,009 | 1,971,220 |

TOWN OF STONINGTON
SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT
KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE
2018-2019 BOARD OF FINANCE PROPOSED BUDGET

| LINE # | Expenditure Classification | Dept. | CIP Comm | BOS Priority | FUNDED ADOPTED Fiscal Year 2017-18 | FUNDED REVISED Fiscal Year 2017-18 | Fiscal Year 2018-19 | Fiscal Year 2019-20 | Fiscal Year 2020-21 | Fiscal Year 2021-22 | Fiscal Year 2022-23 |
|--------|--|-------|----------|--------------|---|---|------------------------|------------------------|------------------------|------------------------|------------------------|
| | OUTSIDE AGENCIES | | | | | | | | | | |
| 124 | Stonington Como-Floor Tile Replacement | | | | - | - | - | - | - | - | - |
| 125 | Stonington Como-Safety, Security & Handicapped Access | | | | - | - | - | - | - | - | - |
| 126 | Stonington Como - Kitchen Health & Safety Code Upgrades | | | | 22,585 | 22,585 | - | - | - | - | - |
| 127 | Stonington Como- Thrift Shop Door Replacement | B | B | B | - | - | 16,905 | - | - | - | - |
| 128 | Offset: Como Funds | | | | - | - | (1,500) | - | - | - | - |
| 129 | Total Net Cost: Door Replacement Cost | | | | - | - | 15,405 | - | - | - | - |
| 130 | Stonington Ambulance Corp - Second Floor Remodel | | | | 39,500 | 39,500 | - | - | - | - | - |
| 131 | Stonington Ambulance Corp - 1st Floor Remodel | C | C | B | | | 10,000 | | | | |
| 132 | Ocean Community YMCA - Renovation/Expansion/Parking | B | A | A | 50,000 | 50,000 | 10,000 | - | - | - | - |
| 133 | Public Restrooms at Town Dock | | | | - | - | - | - | - | - | - |
| 134 | PNC-Generator | | | | - | - | - | - | - | - | - |
| 135 | PNC- Carpeting & Bathroom Tiles | C | C | B | | | 11,188 | | | | |
| 136 | Stonington Free Library- ADA Compliance | B | B | B | | | 50,000 | 140,000 | | | |
| 137 | Stonington Historical - Lighthouse Restoration | B | C | C | | | - | 150,000 | | | |
| 138 | Westerly Ambulance Corp | C | B | B | | | 15,000 | - | | | |
| 139 | Pine Point School (Request withdrawn) | B | C | X | | | - | - | | | |
| 140 | TOTAL OUTSIDE AGENCIES | | | | 112,085 | 112,085 | 111,593 | 290,000 | - | - | - |
| 141 | TOTAL GENERAL GOVERNMENT & OUTSIDE AGENCIES CIP EXPENDITURE BUDGET | | | | 2,605,005 | 2,928,205 | 2,683,488 | 9,623,573 | 8,915,049 | 5,749,009 | 1,971,220 |
| | LESS: OTHER ANTICIPATED REVENUE SOURCES | | | | | | | | | | |
| 142 | State LOCIP Grant | | | | (201,180) | (201,180) | (313,525) | - | - | - | - |
| 143 | Federal Local Bridge Program Grant (CTDOT Bridge #058001) | | | | - | - | - | - | - | - | - |
| 144 | Federal Local Bridge Program Grant (CTDOT Bridge #04790) | | | | - | - | - | - | | | |
| 145 | Reappropriation of CIP Fund Balance for Defunct Bridge Projects | | | | (186,000) | (186,000) | (550,000) | - | - | - | - |
| 146 | SNEFLA Contribution Towards Town Dock Oil Tank Replacement. | | | | (107,500) | (107,500) | - | - | | | |
| 147 | TOTAL OTHER REVENUE AND EXPENDITURE OFFSETS | | | | (494,680) | (494,680) | (863,525) | - | - | - | - |
| 148 | TOTAL NET APPROPRIATION FOR GENERAL GOVERNMENT & OUTSIDE AGENCIES FROM GENERAL FUND | | | | 2,110,325 | 2,433,525 | 1,819,963 | 9,623,573 | 8,915,049 | 5,749,009 | 1,971,220 |

TOWN OF STONINGTON
SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT
KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE
2018-2019 BOARD OF FINANCE PROPOSED BUDGET

| LINE # | Expenditure Classification | Dept. | CIP Comm | BOS Priority | FUNDED | FUNDED | | | | | |
|--------|---|-------|-------------|-----------------|-----------------------------------|-----------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|
| | | | | | ADOPTED Fiscal Year 2017-18 | REVISED Fiscal Year 2017-18 | Fiscal Year 2018-19 | Fiscal Year 2019-20 | Fiscal Year 2020-21 | Fiscal Year 2021-22 | Fiscal Year 2022-23 |
| | STONINGTON PUBLIC SCHOOLS | | | | | | | | | | |
| 149 | BOE Computer Lease - Apple/HP/Network | A | | | 410,000 | 410,000 | 465,000 | 465,000 | 465,000 | 480,000 | 480,000 |
| 150 | BOE Computer Purchase One to One | B | | | - | - | 50,000 | 145,000 | 145,000 | 145,000 | 145,000 |
| 151 | BOE Purchase - One Time Network Additions | | | | - | - | - | - | - | - | - |
| 152 | BOE Computer Lease - APPLE INC -Lease | | | | - | - | - | - | - | - | - |
| 153 | District Phone System - Lease | A | | | 60,000 | 60,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| 154 | Roof Repairs District Wide | | | | - | - | - | - | - | - | - |
| 155 | Technology Infrastructure (Partial lease) Districtwide | | | | - | - | - | - | - | - | - |
| 156 | Install Security System & Cameras - District Wide | B | | | 16,000 | 16,000 | 20,000 | 50,000 | 25,000 | 25,000 | 25,000 |
| 157 | Elevator Shaft Replacement (Lined Shaft) PMS | B | | | 1 | 1 | 1 | 39,999 | - | - | - |
| 158 | Pavement Crack Sealing and Coating (SHS) | B | | | - | - | 55,000 | 30,000 | 30,000 | 20,000 | 20,000 |
| 159 | Roof Ladders and Cables - SHS | B | | | - | - | 35,000 | - | - | - | - |
| 160 | Classroom Blind/Shade Replacement - District | | | | - | - | - | - | - | - | - |
| 161 | Athletic Field Repair - Baseball Turf Repair SHS | B | | | 25,000 | 25,000 | 25,000 | - | - | - | - |
| 162 | Tiling/Carpeting - District | B | | | - | - | 15,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 163 | Major Equipment Replacement | C | | | - | - | - | 15,000 | - | 15,000 | - |
| 164 | Asbestos Abatement & Tiling rooms - DMS /WBS | | | | - | - | - | - | - | - | - |
| 165 | Additional Parking - WVS | | | | - | - | - | - | - | - | - |
| 166 | Additional Parking-Lower Area - DMS | | | | - | - | - | - | - | - | - |
| 167 | Additional Parking - MMS | C | | | - | - | - | 210,000 | - | - | - |
| 168 | Exterior & Interior Lighting - PMS | C | | | - | - | - | - | - | 110,000 | - |
| 169 | Replace Maintenance truck - District | C | | | 30,000 | 30,000 | - | 17,000 | 17,000 | 17,000 | 17,000 |
| 170 | Track Replacement/Repair - SHS | C | | | - | - | - | 55,000 | | | |
| 171 | Network Stand alone security system - SHS | | | | - | - | - | - | - | - | - |
| 172 | Replace Printer Badge - District | | | | - | - | - | - | - | - | - |
| 173 | Replace Exterior & Interior Lighting - MMS | C | | | - | - | - | 60,000 | 50,000 | | |
| 174 | Replace Student lockers in Basement - MMS | | | | - | - | - | - | - | - | - |
| 175 | Replace Fire Alarm System with code buttons MMS | B | | | 78,000 | 78,000 | - | - | - | - | - |
| 176 | Replace Fire Alarm System with code buttons SHS | B | | | 73,000 | 73,000 | - | - | - | - | - |
| 177 | Replace Plumbing Fixtures - District | C | | | - | - | - | | 50,000 | | |
| 178 | Minivan for SPED | C | | | 32,000 | 32,000 | - | - | - | 34,000 | 34,000 |
| 179 | Classroom Furniture - District | B | | | - | - | 10,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 180 | Replace aerial lift (Reach Gyms/Auditoriums) - District | | | | - | - | - | - | - | - | - |
| 181 | Air Conditioning for GYM wing - SHS | C | | | - | - | - | - | - | - | 125,000 |
| 182 | BOE Portable Classrooms - Lease (4 Requested) WVS | A | | | 44,400 | 44,400 | 44,400 | - | - | - | - |
| 183 | Replace Underground Storage Tanks | B | | | 100,000 | 100,000 | 1 | - | 100,000 | 100,000 | |
| 184 | Replace Hot water System SHS | | | | 60,000 | 60,000 | - | - | - | - | - |
| 185 | Ductless A/C & Heating w/WI-FI Control MMS | C | | | - | - | - | 290,000 | - | - | - |
| 186 | H2O Boost Pump | | | | - | - | - | - | - | - | - |

TOWN OF STONINGTON
SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT
KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE
2018-2019 BOARD OF FINANCE PROPOSED BUDGET

| LINE # | Expenditure Classification | Dept. | CIP Comm | BOS Priority | FUNDED | FUNDED | | | | | |
|--------|---|-------|----------|--------------|-----------------------------|-----------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| | | | | | ADOPTED Fiscal Year 2017-18 | REVISED Fiscal Year 2017-18 | Fiscal Year 2018-19 | Fiscal Year 2019-20 | Fiscal Year 2020-21 | Fiscal Year 2021-22 | Fiscal Year 2022-23 |
| 187 | Baseboard Heat Science Rooms | C | | | - | - | - | 10,000 | - | | |
| 188 | Replace Condenser Coils in Two RTUS - SHS | B | | | 66,000 | 66,000 | 160,000 | - | - | - | - |
| 189 | AED Replacements | B | | | 12,000 | 12,000 | 15,000 | - | - | - | - |
| 190 | Elevator Replacement - MMS | | | | - | - | - | - | - | - | - |
| 191 | Gym Pads on Walls | C | | | - | - | - | - | 30,000 | - | - |
| 192 | Sound Panels for Cafeteria | | | | - | - | - | - | - | - | - |
| 193 | Replace Two RTUS Piping Prior to Roof Replacement | | | | - | - | - | - | - | - | - |
| 194 | Replace Handicap Lift to Music Room | | | | - | - | - | - | - | - | - |
| 195 | Construct Wall for Access to Office only - MMS | C | | | - | - | - | 42,000 | - | - | - |
| 196 | Construct Wall for Access to Office only - PMS | C | | | - | - | - | - | 38,000 | - | - |
| 197 | Install 31 Code Lockdown Buttons & Strobe Lights - PMS | C | | | - | - | - | - | 32,000 | - | - |
| 198 | Install 43 Code Lockdown Buttons MMS | C | | | - | - | - | 44,000 | - | - | - |
| 199 | Install Code Lockdown Buttons SHS | C | | | - | - | - | 68,000 | - | - | - |
| 200 | Install Fencing for Broached Areas | | | | - | - | - | - | - | - | - |
| 201 | Install Safety Film on Glass - MMS | | | | 21,000 | 21,000 | - | - | - | - | - |
| 202 | Install Safety Film on Glass - PMS | | | | 49,000 | 49,000 | - | - | - | - | - |
| 203 | Install Strobe Lights in Areas of Assembly SHS | | | | - | - | - | - | - | - | - |
| 204 | Replace Locksets for Consistency PMS | | | | - | - | - | - | 20,000 | - | - |
| 205 | Replace Damaged Light Poles SHS | B | | | - | - | 20,000 | - | - | - | - |
| 206 | Replace Major equipment Mower and Groomer District | | | | - | - | - | - | - | | |
| 207 | Increase Electric Capacity MMS | C | | | - | - | - | 75,000 | - | - | - |
| 208 | Increase Electric Capacity PMS | C | | | - | - | - | - | 75,000 | - | - |
| 209 | Steamer Kettle for Kitchen - MMS | C | | | - | - | - | - | 20,000 | - | - |
| 210 | Bleachers to Increase Seating Capacity - PMS | D | | | - | - | - | - | - | - | 10,000 |
| 211 | PCB Air Monitoring For Elementary Schools | C | | | - | - | - | 50,000 | 50,000 | 50,000 | 50,000 |
| 212 | Cafeteria Tables - MMS | C | | | - | - | - | - | 34,000 | - | - |
| 213 | TOTAL PUBLIC SCHOOLS CIP EXPENDITURE BUDGET | | | | 1,076,401 | 1,076,401 | 944,402 | 1,735,999 | 1,251,000 | 1,066,000 | 976,000 |
| | LESS: PUBLIC SCHOOLS OTHER ANTICIPATED REVENUE SOURCES | | | | | | | | | | |
| 214 | State & Federal Grants | | | | - | - | - | - | - | - | - |
| 215 | Reappropriation of CIP Fund Balance for Defunct BOE Projects | | | | (151,941) | (151,941) | - | - | - | - | - |
| 216 | TOTAL OTHER PUBLIC SCHOOL REVENUE AND EXPENDITURE OFFSETS | | | | (151,941) | (151,941) | - | - | - | - | - |
| 217 | TOTAL NET APPROPRIATION FOR PUBLIC SCHOOLS CIP FROM GENERAL FUND | | | | 924,460 | 924,460 | 944,402 | 1,735,999 | 1,251,000 | 1,066,000 | 976,000 |
| 218 | TOTAL NET APPROPRIATION FOR ALL CIP PROJECTS FROM GENERAL FUND | | | | 3,034,785 | 3,357,985 | 2,764,365 | 11,359,572 | 10,166,049 | 6,815,009 | 2,947,220 |