TOWN OF STONINGTON

2014 Plan of Conservation & Development



Planning & Zoning Commission POCD Subcommittee Revised Draft – May 16, 2014



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INTRODUCTION

Overview

This Plan of Conservation and Development is a strategic plan to guide the future of the Town of Stonington so as to continue to protect this character and preserve precious resources. It is an advisory document of recommended policies and actions that are intended to provide a framework for consistent decision-making with regard to conservation and development activities over the next decade. Although addressed where appropriate, this Plan does not have jurisdiction over the Borough of Stonington.

The character of Stonington is determined by its many unique features such as:

- the existence of four villages with residential / commercial uses and areas of historical significance,
- being bounded on three sides by rivers and scenic coastal areas,
- containing both rural residential and agricultural lands,
- having three interstate highway exchanges and two state route corridors with a mix of existing commercial development, and
- Town facilities and services that have evolved over many years.

1.1 Purpose Of This Plan

This Plan of Conservation and Development is a tool for guiding the future of Stonington. It is intended to be both visionary and action-oriented.

One purpose is to establish a common vision for the community's future supported by recommended land use. It provides strategy and policy recommendations to provide a framework for consistent decision-making. It serves as a guide for elected officials, boards and commissions, town employees, and residents in conducting town business with consideration of achieving desired future outcomes.

Another purpose is to provide recommended tasks that, when implemented, are intended to accomplish positive actions towards achieving desired goals. It is expected that these tasks will be prioritized for accomplishment, and may be modified as needed for changing circumstances over the implementation period.

If steadily implemented as recommended, this Plan will help protect important resources, guide appropriate development, protect community character and ensure that Stonington is moving towards a more sustainable future.

This Plan has been prepared to help guide Stonington's future conservation and development ...

1.2 Overarching Philosophies

This Plan is organized around the following four major themes:

- Things We Want to Protect,
- How We Want To Grow,
- What We Want To Provide, and
- How We Want to Make It Happen.

This organization is intended to make the Plan easier to read and understand and also make it easier for people to find what they may be looking for.

Still, there are some overarching philosophies which run through all of the themes and will further help people understand the overall vision for Stonington:

Overarching Philosophies Of This Plan

- Providing for sustainable development
- Strengthening existing villages
- Promoting low impact approaches in other areas

Providing For Sustainable Development

The first overarching philosophy of the Plan relates to encouraging and providing for sustainable development in Stonington. In recent years, this philosophy has also come to be known as "smart growth." Definitions of the "smart growth" emphasize the concept of economic growth that preserves and enhances the character of the area and consciously seeks to avoid wastefulness and damage to the environment and communities. While "smart growth" can be called different things in different places, the principles are similar:

National "Smart Growth" Principles

- 1. Strengthen and direct development towards existing communities
- 2. Foster distinctive, attractive communities with a strong sense of place
- 3. Encourage community and stakeholder collaboration in development decisions
- 4. Make development decisions predictable, fair, and cost effective
- 5. Preserve open space, farmland, natural beauty, and critical environmental areas
- 6. Mix land uses
- 7. Create a range of housing opportunities and choices
- 8. Take advantage of compact building design
- 9. Create walkable neighborhoods
- 10. Provide a variety of transportation choices

State of Connecticut Growth Management Principles

- Redevelop and revitalize regional centers and areas with existing or currently planned physical infrastructure;
- Expand housing opportunities and design choices to accommodate a variety of household types and needs;
- Concentrate development around transportation nodes and along major transportation corridors to support the viability of transportation options;
- Conserve and restore the natural environment, cultural and historical resources, and traditional rural lands;
- Protect and ensure the integrity of environmental assets critical to public health and safety; and
- Promote integrated planning across all levels of government to address issues on a statewide, regional and local basis.

Strengthening Existing Villages

Stonington has several villages, each with their own character and function and each village contributes to the overall community in different ways. Simply put, Stonington would not be the community it is today without its villages.

Preserving, enhancing, and strengthening these villages is an important philosophy which runs throughout this Plan. By guiding growth that is consistent with the character of the villages, we will make them stronger economically and socially. By encouraging mixed residential and commercial uses, more diversified housing options, support of existing businesses, and reuse of existing buildings, we create an environment conducive to both attracting new and retaining existing residents and businesses.

 Village Business

Painting of a Stonington Farm



Promoting Low Impact Approaches In Other Areas

Commercial growth encouraged outside of the villages can be accomplished with low impact if focused around Interstate Exits 90 and 92 and along appropriate areas of Routes 1 and 2 where there is supporting public water and sewer infrastructure. Future uses of undeveloped commercial property in the area of Exit 91 should be sensitive to the scenic rural environment and natural resources in that area.

Residential growth in the rural areas should also be accomplished using low impact approaches. It too should occur in ways that minimize the overall impact on the sensitive resources located in rural areas and preserve as much open space as possible. Any such development should strive to protect water resources, preserve farmland, enhance community character, preserve scenic resources, provide open space, and make other contributions to the overall environmental quality and health of the community.

1.3 Jurisdiction Of The Plan

Many non-residents of the Town of Stonington associate the name "Stonington" with the Borough of Stonington (Borough). While an important part of the greater Town of Stonington, the Borough functions as a separate and distinct political jurisdiction, governed by a Board of Warden and Burgesses. The Borough's Planning and Zoning Commission regulates land uses within the Borough in accordance with its own regulations and Plan of Conservation and Development.

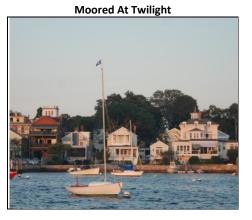
As the Borough is a significant and integral part of the Town, it is particularly important that there be discussion of the Borough throughout this Plan. Despite its inclusion, this Plan is not intended in any way to dictate fiscal or land-use policy for the Borough. On the other hand, Borough residents pay the majority of their property taxes to the Town and receive many Town services in return. Because of many interdependent policies and strategies, cooperation between the Borough and Town is encouraged, in order to make implementation of this plan as effective as possible. As one example, zoning districts and/or land uses along the common municipal boundary may or may not be fully compatible, and this could be the subject of future joint study.

The location of the Borough is shown on all exhibits of the entire Town, which are included in this plan. Detailed information within the Borough boundaries is either shown or not shown, depending on its relevance to the map or plan in question.

Stonington Borough



Village of Mystic



Village of Pawcatuck





Statutory Reference

Section 8-23 of the Connecticut General Statutes requires that the Planning and Zoning Commission prepare, adopt, and amend a Plan of Conservation and Development for Stonington.

1.4 Preparing This Plan

This Plan is an update of the Plan of Conservation and Development prepared in 2004.

Preparation of the update began in August of 2012 with the appointment of a Subcommittee made up of representatives from local boards and commissions and Stonington residents. The Subcommittee met monthly in 2012 to make plans for the update process. The 2004 Plan was reviewed for potential additions, deletions and modifications with a goal of organizing updated content under four sections:

- Things We Want to Protect,
- How We Want To Grow,
- What We Want To Provide, and
- How We Want to Make It Happen.

In December 2012 a public workshop was held to obtain ideas and input from local residents. A detailed survey was developed to obtain additional input, and was made available both on-line and in hard-copy form at various locations in town. The survey was active for about 3 months and over 700 responses were received in that time. Input was also solicited from Town officials, boards and commissions, and selected not-for-profit organizations.

Throughout 2013 the Subcommittee met twice a month to work on update of the Plan. Using the ideas and input received, three working sessions were held to develop key strategies for each of the Plan topics. Subcommittee members then drafted specific chapters of the Plan updating and re-organizing information from the 2004 Plan and considering an inventory/assessment of current conditions as appropriate. The approach of recommending policies and tasks to accomplish desired strategies was used as it was in the 2004 Plan. Several of the recommended policies and tasks are carry-overs from the 2004 Plan that were determined to still be applicable to current circumstances. After chapter drafts were reviewed by the Subcommittee, comments were incorporated, and the individual chapter drafts were edited into a first draft of the Plan with the assistance of planning consultants, Planimetrics, LLC.

The Subcommittee met with the PZC in February 2014 to discuss initial comments on the first draft, and then after initial refinements, comments were incorporated into a second draft. In May 2014, the draft was provided to Town officials and various boards and commissions for their review and buy-in of recommended policies and tasks. At this time the draft was also made available for public review, and another workshop was held in _______, 2014 for additional public comment. After final revisions by the Subcommittee, the Plan went through the process of formal reviews and a public hearing prior to adoption by the PZC. The Plan was adopted at the _______, _____ meeting of the Planning and Zoning Commission with an effective date of

1.5 Use And Maintenance Of The Plan

This Plan is a guidance document intended for use by Town officials, boards and commissions in the conduct of routine Town business. As recommended policies are used and evaluated, and tasks are implemented, the Plan may be refined to address new issues, adjust a course of action, or fine tune strategies.

An Implementation Committee chaired by the First Selectman and including representatives from boards, commissions and residents shall be established to provide the oversight needed to monitor and encourage on-going implementation. The committee shall meet quarterly to provide a status of recommended tasks and to identify any areas where recommended policies or actions may require refinement due to changing conditions. Additional details are provided in Chapter 16 Implementation.

The Planning and Zoning Commission is expected to keep the Plan up to date with formal revision, if needed, regarding recommended policy and future land-use guidance as this is a core purpose of the Plan. The recommended tasks are a more flexible part of the Plan, and may be maintained as a separate file by the Planning Department. The task file may be updated on a regular basis by direction of the Implementation Committee to address task priorities, status and changes as needed, and will be posted quarterly for information on the Town's web-site.

While generally intended to guide conservation and development over the course of the next decade, this Plan lays the foundation for goals reaching far into the future and supporting long term sustainability.

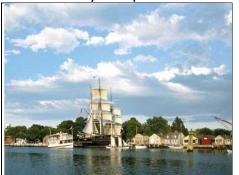
Mystic Aquarium



Stonington Vineyard



Mystic Seaport



Blessing Of The Fleet



Draft POCD Revised May 16, 2014

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CONTEXT

Overview

This section of the Plan outlines the conditions and trends affecting the community up to the time the Plan was prepared and summarizes input received from a community survey done for this plan. Unless otherwise specified, all demographic and housing figures include Stonington Borough.

In addition to the socio-economic conditions and trends described on the following pages, Stonington also experienced the following over the past ten years:

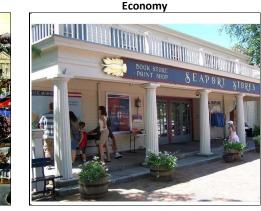
- Several major storms which resulted in shoreline flooding and power outages,
- A substantial economic recession which affected the national economy and hindered economic growth,
- A slowing of tourist activity and visitors.

Housing





Land Use



"If we could first know where we are, and whither we are tending, we could then better judge what to do, and how to do it."

Ŋ

Abraham Lincoln

2.1 Community Survey

In early 2013, the Subcommittee preparing the Plan update developed a detailed survey to obtain additional input to the planning process. The survey was made available both on-line and in hard-copy form at various locations in town. The survey was active for about three months and over 700 responses were received as of March 2013.

The results of the survey were very influential in guiding the recommendations of the Plan.

Things people indicated they would like to <u>see more of</u>:

- Bicycle and walking trails (89%)
- Open space and nature preserves (79%)
- Waterfront public access (78%)
- Park and recreation facilities (77%)
- Development with more open space (73%)
- Small scale retail (68%)
- Arts and cultural establishments (65%)
- Research and development (64%)
- Agriculture (61%)
- Public parking in village areas (57%)

Respondents agreed with the overall concept of:

- Developing additional walking and biking trails (94%)
- Invest in road / infrastructure maintenance to avoid more costly repairs (90%)
- Encouraging the preservation of open space (89%)
- Encourage use of alternative energy sources (88%)
- Encouraging low-impact development (87%)
- Do more to create additional sidewalks (83%)
- Facilitating agriculture (81%)
- Doing more to protect aquifer areas (81%)
- Encourage incentives for new businesses (80%)

Provide Trails





Questionnaire Respondents

- 83% of respondents were Stonington residents
- 13% owned a business in Stonington
- In terms of age:
 - About 16% were younger than 40
 About 58% were
 - aged 40 to 60
 - About 26% were over age 60

Preserve Open Space



Things people indicated they would like to *see less of*:

- 10+ unit residential buildings (52%)
- Drive-thru restaurants (49%)
- 3-10 unit residential buildings (45%)
- Large scale retail stores (39%)
- Self-storage facilities (35%)

When asked to score 10 issues in terms of their importance in the Town of Stonington, respondents indicated the following (1 = lowest score, 10 = highest score):

- Protection of natural resources and open space preservation (7.45)
- Enhancing the school system (6.70)
- Maintenance of local roads and utility infrastructure (6.48)
- Expanding parks / recreational / walking paths / trails / sidewalks (6.30)
- Revitalizing existing village areas and filling current commercial vacancies (5.87)
- Protection of historic sites and buildings (5.75)
- Protection and enhancement of agriculture (5.15)
- Promotion of new commercial development (4.41)
- Expanding public transportation opportunities (3.61)
- Promotion of affordable housing (3.31)

In terms of taxes:

- About 67% felt the current level of taxes was appropriate
- About 26% felt the current level of taxes was too high
- About 7% felt the current level of taxes was too low

When asked if they would be willing to vote for an increase in taxes to provide increases/improvements in different categories, respondents indicated the following:

- Education (70%)
- Infrastructure (60%)
- Open space (59%)
- Service (38%)
- Other (21%)

When asked if they would be willing to bond monies in different categories, respondents indicated the following:

- Education (67%)
- Infrastructure (65%)
- Open space (52%)
- Development (32%)
- Other (11%)

Population Growth

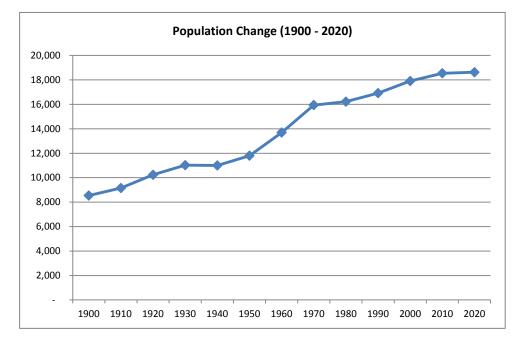
Year	Population
1900	8,540
1910	9,154
1920	10,236
1930	11,025
1940	11,002
1950	11,801
1960	13,696
1970	15,940
1980	16,220
1990	16,919
2000	17,906
2010	18,545
2020	18,626
Projection	

2.2	Population
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Trend #1 Population Growth Is Projected To Be Modest

According to the Census Bureau, Stonington had a population of 18,545 in the year 2010 and grew by 639 people (about 3.6 %) during the 2000's. This rate of growth was about equal to the State as a whole and about half of the rate of growth for New London County. This is a change from the previous decade when the Town's growth rate was greater than those of the County and State.

As can be in the chart below, the population of Stonington has been growing since 1900, with increases leveling off over recent decades. Population projections estimate only a 0.4% growth in population between 2010 and 2020.



Decade	Percent
	Change
1900 - 1910	7.2%
1910 - 1920	11.8%
1920 - 1930	7.7%
1930 - 1940	-0.2%
1940 - 1950	7.3%
1950 - 1960	16.1%
1960 - 1970	16.4%
1970 - 1980	1.8%
1980 - 1990	4.3%
1990 - 2000	5.8%
2000 - 2010	3.6%
2010 - 2020	0.4%
Projection	

Trend #2 Stonington's Population Is Getting Older

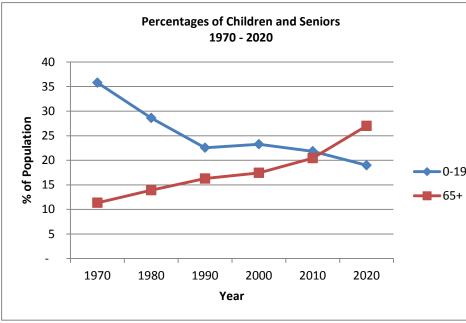
While overall population growth is important, changes in age composition may actually have more far reaching implications both in terms of future housing choices and community service demands.

Stonington is a "graying" community with older age groups projected to become a larger share of the population. This is partly due to people living longer and partly due to the "baby boom" generation (people born between 1946 and 1964) now entering these older age groups.

Younger age groups, particularly those under 19, have become a smaller share of the population. This can be attributed to a trend towards smaller families and higher housing costs. As shown by the data in the sidebar, the number of children <u>decreased</u> by over 1,600 between 1970 and 2010 despite a total population that increased by over 2,600 people.

If State population projections are reliable, the percentage of the Town's population under 20 years old will have shrunk from 36% to 19% in the 50 years between 1970 and 2020. During the same timeframe the percentage of those over 65 years old will have grown from 11% to 27%. In the next 10 years, the number of seniors is expected to grow while the number of children is expected to decrease.

One implication of these trends is that, in the future, the Town may face greater pressure to invest in services for older residents and declining school enrollments. In addition, there may be growing demand for smaller units accessible to an aging population.



Age Composition

1970			
Ages	#	%	
0-19	5,706	36%	
20-34	3,072	19%	
35-64	5,353	34%	
65+	1,810	11%	
Total	15,940	100%	

1980				
Ages	#	%		
0-19	4,641	28%		
20-34	3,637	22%		
35-64	5,685	35%		
65+	2,257	14%		
Total	16,220	100%		

1990		
Ages	#	%
0-19	3,817	23%
20-34	3,847	23%
35-64	6,501	39%
65+	2,754	16%
Total	16,919	100%

2000			
Ages	#	%	
0-19	4,166	24%	
20-34	2,776	16%	
35-64	7,839	44%	
65+	3,125	17%	
Total	17,906	100%	

2010			
Ages	#	%	
0-19	4,051	22%	
20-34	2,265	12%	
35-64	8,438	45%	
65+	3,791	20%	
Total	18,545	100%	

2020 (projected)			
Ages	#	%	
0-19	3,537	19%	
20-34	2,454	13%	
35-64	7,540	41%	
65+	5,097	27%	
Total	18,628	100%	

Source: US Census Bureau. Projections from CT State Data Center

Average Household Size

As shown in the table below, average household sizes have been falling in both the Town and the State since at least 1980.

Year	Town	State
1980	2.67	2.76
1990	2.40	2.59
2000	2.31	2.53
2010	2.25	2.52
6 US 0 D		

Source: US Census Bureau

Over the past 30 years the Town has averaged less people per dwelling unit than has the State as a whole.

Even though Stonington has been adding housing units, the overall population growth has been modest because housing units are housing fewer people per unit.

2.3 Housing

Trend #3 Housing Growth Is Expected To Continue

The number of housing units in Stonington has increased for the past several decades. The past decade saw a 10% increase in the number of total housing units. As was the case in much of the state and country, Stonington saw rapid housing growth during the first half of the past decade, with an economic recession significantly slowing housing growth during the second half of the decade.

Housing Growth

Total Units	Change	% Change
6,482		
7,923	1,441	22.2%
8,591	668	8.4%
9,467	876	10.2%
	6,482 7,923 8,591	6,482 7,923 1,441 8,591 668

Source: US Census Bureau

Trend #4 Stonington's Housing Stock is Getting Less Diverse

About one-third of all housing units in Stonington are <u>non-single-family</u> housing. This diverse housing stock is a reflection of the housing mix in the older, densely populated villages.

However, this housing stock has been getting less diverse over time. Between 2004 and 2012 single family homes accounted for 99% of residential building permits for new construction as shown in the table below. During this time period 391 building permits were granted for new single family housing units with only 3 new multi-family buildings permitted. (Building permits do not necessarily result in construction and a multi-family building permit includes more than one dwelling unit by definition.)



Trend #5 Housing Is Less Affordable Than In Other Areas

As of 2010, Stonington's median home price of \$343,100 is higher than any town in the immediate area and higher than the median for New London County or the State.

While the past decade has seen large fluctuations in prices, the Town's median home value increased by 123% between 2000 and 2010. This increase surpassed the increase in median home prices both in New London County and Statewide. By 2010 the median value in the Town exceeded that for the State as a whole.

The Town's Housing Affordability Index, a measure of housing prices vs. median income, is also the highest in the region. The "Housing Wage" (the hourly pay rate needed to afford a typical 2-bedroom apartment in the region) for the Stonington-New London Metro Area is \$20.92 as calculated by the National Low Income Housing Coalition.

While Stonington certainly has housing units that are affordable, an affordable mortgage or rent alone does not constitute an "affordable" housing unit by State standards (assisted housing, CHFA financed, or sale price restricted by deed). Stonington is below both the state and regional averages with four percent of its housing units qualifying as affordable. Since the Legislature adopted Section 8-30g in the late 1980s, no qualifying affordable housing has been constructed in Stonington.

2012 Home Affordability Index (ranked from most affordable to least affordable)

Town	Median Price	Median Income	Affordability Index
Voluntown	\$146,950	\$78,257	1.88
Sprague	\$133,500	\$70,499	1.89
Colchester	\$221,000	\$94,577	2.34
Griswold	\$155,000	\$65,634	2.36
Montville	\$170,000	\$71,693	2.37
Bozrah	\$180,000	\$75,062	2.40
Lisbon	\$185,000	\$76,568	2.43
Franklin	\$182,450	\$74,828	2.44
Ledyard	\$206,000	\$84,938	2.46
Lebanon	\$190,000	\$77,241	2.46
Salem	\$274,000	\$101,933	2.69
Waterford	\$206,500	\$71,612	2.88
Preston	\$225,500	\$78,103	2.89
North Stonington	\$257,000	\$86,683	2.96
New London	\$138,000	\$44,619	3.09
Old Lyme	\$313,775	\$93,611	3.35
Lyme	\$330,000	\$98,067	3.37
East Lyme	\$286,000	\$84,420	3.39
Groton	\$228,750	\$61,709	3.71
Stonington	\$312,000	\$77,199	4.04
Source: New London Day "Buyers' Delight: Homes H	ere More Affordable" Lee H	loward 3/7/13. Data from Les E	Bray - Sound Investments.

Median Home Value

2000	
Area	
Stonington	\$154,000
NL County	\$142,200
State	\$169,900
c	

Source: US Census Bureau

2010	
Area	
Stonington	\$343,100
NL County	\$265,700
State	\$293,100
Source: US Census B	ureau

2000-2010 Change

Area	
Stonington	123%
NL County	87%
State	73%
Source: US Census B	ureau

15

2.4 Land Use

Trend #6 Stonington Still Has Much Growth Potential

Stonington contains approximately 39 square miles (about 24,777 acres) of land area. Research conducted as part of the planning process found that approximately half of the town's acreage consists of either vacant or underutilized residential and/or agricultural land (not including managed or committed open space). Even though much of this land may have constraints to development such as wetlands, surface water or steep slopes there is still significant development potential remaining based on how the land is currently zoned. After factoring in such variables as zoning, required open space set-asides, road acreage and natural constraints, that acreage could potentially yield approximately 2,803 housing units. When this estimate is added to the number of existing housing units it results in a total build-out of approximately 12,270 units.

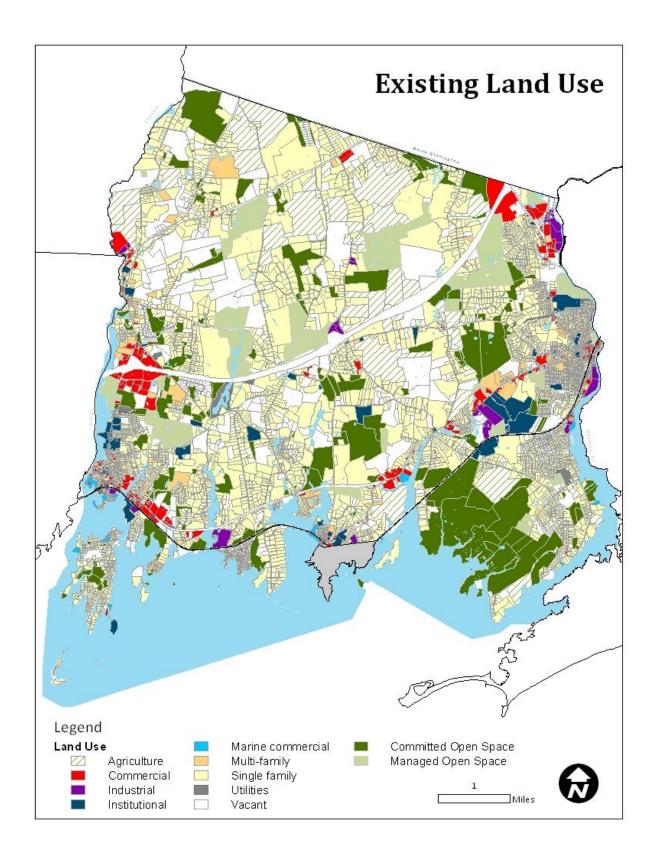
By multiplying the potential number of dwelling units by Stonington's average household size, there is potential for approximately 24,852 residents at full build-out: an increase of approximately 6,307 residents. This represents a hypothetical 34% increase over the 2010 population with potentially significant impacts on community services and quality of life.

There is no telling when or if this potential will ever be reached. Many of the conservation and development strategies contained in this Plan have the potential to alter these figures significantly by protecting important resources, preserving more open space and guiding more appropriate development patterns.

Land Use	Acreage	% of Total
Agriculture	2,499	10
Commercial	645	3
Committed Open Space	3,718	15
Industrial	217	1
Institutional	495	2
Managed Open Space	1,629	7
Marine Commercial	67	0
Multi-family	540	2
Other	301	1
Single family	10,031	40
Transportation	514	2
Utilities	111	0
Vacant	3,853	16
Borough	157	1
Total	24,777	100

Existing Land Use Summary

Source: Stonington Assessor's Database. Figures are approximate.



Trend #7 Stonington Is Zoned For Residential Growth

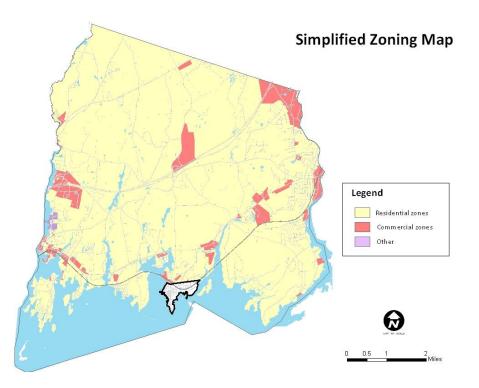
Like most towns, Stonington's main tool in managing its growth is its Zoning Regulations. While plans such as this one set broader policies, zoning establishes which uses are allowed in which areas of Town (displayed through the Town's Zoning Map).

Another important feature of zoning is its establishment of "minimum lot sizes" and other bulk requirements which control how many residential dwelling units can be developed on a given property. Therefore, how the Town grows is largely effected by the rules the Town sets in place through its zoning regulations.

As shown in the table and maps below, Stonington is largely zoned for residential growth with over 93% of its land area falling in various residential zones.

Stonington has nine residential zoning districts, ranging from the high-density RH-10 zone with 10,000 square-foot minimum lots (approximately 1/4 acre) to the very-low-density GBR-130 zone with 130,000 square-foot minimum lots (approximately three acres).

Commercial and industrial development is generally limited to seven different kinds of districts which require various minimum lot sizes and allowed uses. Zones range from those with smaller lot sizes, such as the DB-5, CS-5 and LS-5 zones (5,000 square foot minimum lot size), to those with larger lot sizes such as the LI-130 industrial zone with a 130,000 square foot minimum lot size. Typical industrial uses are also allowed in the M-1 (Manufacturing) and MC-80 (Marine Commercial) zones. Land zoned industrial or commercial makes up approximately six percent of the Town's land area.



Stonington Zoning Districts

ing District	Minimum Square Feet	Total Acres	% of To
Residential			
GBR-130 (Greenbelt Residential)	130,000	6,739	27.5
RC-120 (Residential Coastal)	120,000	2,767	11.3
RR-80 (Rural Residential)	80,000	9,102	37.1
RA-40 (Residential Low Density)	40,000	1,326	5.4
RM-20 (Residential Moderate Density)	20,000	571	2.3
RM-15 (Residential Moderate Density)	15,000	288	1.2
RA-20 (Residential Single Family)	20,000	1,238	5.0
RA-15 (Residential Single Family)	15,000	292	1.2
RH-10 (Residential High Density)	10,000	617	2.5
Total Residential Zones		22,940	93.5
ımercial			
DB-5 (Developed Area Commercial)	5,000	53	0.2
CS-5 (Convenience Shopping)	5,000	50	0.2
LS-5 (Local Shopping)	5,000	105	0.4
GC-60 (General Commercial)	60,000	239	1.0
TC-80 (Tourist Commercial)	80,000	148	0.6
HI-60 (Highway Interchange Commercial)	60,000	300	1.2
LI-130 (Light Industry)	130,000	232	0.9
M-1 (Manufacturing)	80,000	328	1.3
MC-80 (Marine Commercial)	80,000	104	0.4
Total Commercial Zones		1,558	6.4
er			
MHD (Maritime Heritage District - Mystic Seaport)	-	27	0.1
IHRD (Industrial Heritage Re-Use District)	-	9	0.0
NDD (Neighborhood Development District)	-	4	0.0
Total Other Zones		40	0.2
AL		24,539	100

2.5 Economy

Trend #8 Strong Income Data Masks Those In Need

Stonington's median household income of \$72,445 is similar to state and regional averages. However, due to smaller average household sizes in Stonington, the per capita income of \$42,184 is the highest among neighboring towns and is higher than the state average.

Nevertheless, there are local residents who are feeling the effects of the recent economic downturn and high housing prices. For example the United Way's top 5 housing related requests for services in Stonington as measured through their "211" info-line include several requests for homeless shelters and rent payment assistance. The number of foreclosure filings in Stonington peaked at 24 in 2008.

Town	Per Capita Income	Median HH Income	Poverty Rate
New London	\$ 22,386	\$ 45,509	17.3%
Groton	\$ 31,948	\$ 59,887	7.2%
Westerly, RI	\$ 33,210	\$ 60,432	7.7%
NL County	\$ 33,478	\$ 67,010	7.2%
East Lyme	\$ 36,761	\$ 80,293	2.3%
Ledyard	\$ 37,268	\$ 87,344	2.0%
State	\$ 37,627	\$ 69,243	9.2%
Waterford	\$ 38,245	\$ 72,036	3.8%
North Stonington	\$ 38,970	\$ 81,905	4.0%
Stonington	\$ 42,184	\$ 72,445	5.4%
ource: LIS Census			

2010 Per Capita And Median Household Income

Source: US Census

Trend #9 The Regional Economy Is Changing

During the past 20 years, there have been some major structural shifts in the economy of southeast Connecticut. With the end of the 'Cold War', defense industries in the region (such as submarine building at Electric Boat in Groton) reduced employment. Fortunately, casinos established on Native American land holdings replaced many of those jobs for a while – even though they were changes from skilled manufacturing jobs to lower-paying service jobs. With increasing casino competition in surrounding states, the economy is changing again.

Unlike defense industries, there has been limited additional economic growth in the region spurred by the development of casinos. Even though the number of visitors to the region grew due to the casinos, this did not necessarily result in increased activity at the Mystic Seaport or Mystic Aquarium or at local retail or hospitality venues.

Stonington was once a manufacturing focal point. As shown in the table below though, a majority of Stonington's employment is now in the "trade" and "services" sectors. Like most other areas in the region, Stonington's manufacturing sector has been hiring fewer and fewer people over the past several decades.

Sector	Stonington	County	State
Services	39 %	29 %	39 %
Trade	28 %	18 %	21 %
Manufacturing	13 %	10 %	13 %
Finance, insurance and real estate	5 %	3 %	8 %
Construction and mining	5 %	4 %	5 %
Transportation and Utilities	4 %	3 %	5 %
Government (inc. Navy)	4 %	30 %	8 %
Agriculture	2 %	1%	1 %

Stonington Business Profile (% of Total Employment)

Source: CERC Town Profile

Over the past six years, the number of jobs in Stonington and the number of employed residents has been fluctuating. In this period, due to overall economic conditions, the local unemployment rate doubled although it was still lower than the County (8.6%) and the State (8.9%).

Change In Jobs And Employed Residents 2006-2012

Year	Jobs	Employed Residents	Unemployment Rate
2006	7,072	10,432	2.9
2007	7,168	10,464	3.3
2008	7,222	10,747	4.2
2009	7,057	10,754	6.0
2010	6,885	10,608	6.8
2011	7,063	10,481	6.4
2012	7,131	10,152	6.1
Total change 2006 - 2012	59	-280	3.0

Source: CT Dept. of Labor

Per Capita Expenditures

Town	Spending
Waterford	\$ 3,632
N. Stonington	\$ 3 <i>,</i> 338
Ledyard	\$ 3 <i>,</i> 260
East Lyme	\$ 3,244
Groton	\$ 3,072
Stonington	\$ 2,954
New London	\$ 2 <i>,</i> 865
Courses CEDC Tours Desfit	2012

Source: CERC Town Profiles 2012

Expenditure Distribution

Town	%
Education	58%
General	32%
Government	
Debt Service	8%
Capital	2%
Improvemen	ts
Total 100%	
Source: Town of Budget FY 2012-13	Stonington Adopted

Per Capita Taxes

Town	Taxes		
Waterford	\$ 3,236		
Stonington	\$ 2 <i>,</i> 597		
N. Stonington	\$ 2,447		
East Lyme	\$ 2,440		
Ledyard	\$ 2,029		
Groton	\$ 1,871		
New London	\$ 1,498		
Source: CERC Town Profiles 2012			

Source: CERC Town Profiles 2012

Tax Base Distributions

Town	%
Residential	81%
Commercial	16%
Other land	3%
Total land	100%

Source: Town of Stonington Adopted Budget FY 2012-13

Trend #10 Fiscal Conditions Are Changing

In terms of overall spending (almost \$57 million annually), Stonington spends at about the state average on a per capita basis. Education accounts for about 58 percent of local expenditures. These are rough figures since they do not include spending by the fire districts or the Borough - both are separate taxing entities.

Since Stonington receives less state-aid than the state average, it relies more heavily on property taxes to generate most of its revenue. In the future, it is possible that state-aid will decline further and local reliance on property taxes will increase.

Although Stonington has a strong tax base in terms of the property value per capita, about 80% of net real estate property tax dollars are generated from residential real estate. As a result, residents are sensitive to increases in the tax rate.

The net taxable Grand List had been growing at about three percent per year before the recent recession. Ignoring the effect of revaluation (which rebalances the tax burden among properties), the Grand List has been growing at less than one percent per year on overage since 2007.

Looking at Stonington's largest taxpayers reveals two residential facilities catering to an aging population, three utility companies, two lodging facilities, a manufacturing company, a retail shopping center, and the Mashantucket Pequots.

The largest employers in Stonington include a manufacturing company, the Mashantucket Pequots, the Town government (including schools), and two tourist attractions.

Major Taxpayers and Major Employers 2012

Major Taxpayers	Major Employers
[Stoneridge Assisted Living]	Davis-Standard
CT Light & Power	Mashantucket Pequot Tribe
Aquarion Water Co.	Town of Stonington
Davis Standard, LLC	Mystic Seaport
[Residence Inn]	Mystic Aquarium
Mashantucket Pequot Tribe	Source: CERC Town Profile. 2006 Data
[Olde Mistick Village]	
[Mystic Hilton]	
[Pendleton Nursing Home]	
Yankee Gas Services Co.	
Source: Stonington Assessor's Office	

COASTAL RESOURCES

Overview

Stonington is a coastal community - with all of the benefits and risks associated with such a location. From its earliest inhabitants, this area we now know as Stonington has enjoyed the abundant coastal resources including inlets, tidal coves, peninsulas, islands, and the wildlife and scenery that come with it.

Since Stonington's history revolves much around its relationship to the sea, it should come as no surprise that the most developed areas in Stonington are near the water. This includes the village of Mystic, the village of Stonington, and the village of Pawcatuck and the other coastal areas in between.

Today our coast line has come to be at risk from our changing climate and the pressure for development. Striking a proper balance is the challenge Stonington faces in the coming decade. "We are tied to the ocean. And when we go back to the sea, whether it is to sail or to watch - we are going back from whence we came.

L-

John F. Kennedy

Barn Island Wildlife Refuge



Stonington Harbor



Mystic Seaport





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3.1. Protect Coastal Resources

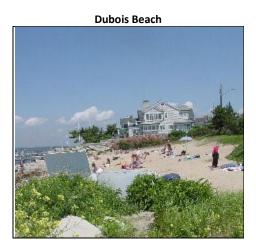
In the 1970s, due to increasing concerns about land uses and activities along Connecticut's shoreline, the state legislature adopted the Coastal Area Management Act (CGS 22a-92). This act defines the coastal area, identifies important coastal resources, and established important policies for the management of coastal areas. This responsibility typically falls to the Town with State oversight and assistance.

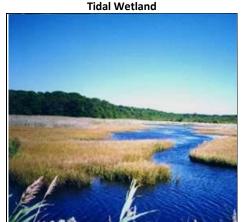
Key objectives of the Coastal Area Management Act include:

- (1) To balance the preservation and/or use of coastal resources;
- (2) To preserve and enhance coastal resources;
- (3) To give preference to water-dependent uses and facilities;
- (4) To resolve conflicts between competing uses;
- (5) To consider the potential impact of a rise in sea level, coastal flooding and erosion patterns on coastal development;
- (6) To encourage appropriate public access within the coastal area;
- (7) To conduct, sponsor and assist research in coastal matters;
- (8) To coordinate the activities of public agencies;
- (9) To coordinate planning and regulatory activities of public agencies; and
- (10) To provide adequate planning for facilities and resources which are in the national interest.

The fragility of the remaining tidal marshes, wetlands, eelgrass flats, flood plain, streams belts and the like require that they be protected -- not only for habitat and the breeding grounds for our fin feather and fur resources, but to provide buffering from wave surges during coastal storm events.

The identified wetlands, floodplains and adjoining uplands need to be restricted from new building with construction standards, setbacks and buffering so as to provide a margin from storm induced wave action, septic infiltration, increased flooding and more intense rain and wind events.







3.2. Guide Development In Coastal Areas

Balancing the preservation of coastal natural resources with the economic interests of the users of the developed waterfront is the classic challenge for coastal communities.

The natural resource base which attracted settlement to Stonington has resulted not only in its use, but in the modification of the shoreline by the filling of tidal areas and coastal waters, the building of bulk heads, breakwaters, bridges, marina's, shipyards, homes, commercial structures and infrastructure. All that is a large investment to be protected during the review process for future projects.

It is critical to improve the communication and coordination of the activities among the agencies and commissions responsible for coastal area management:

- Two Planning and Zoning Commissions (Town of Stonington and Borough of Stonington)
- Three Harbor Management Commissions (Mystic, Stonington and Pawcatuck)
- Three Harbor Masters (Mystic, Stonington and Pawcatuck)
- One Waterfront Commission (Town of Stonington)
- One Shellfish Commission (Town of Stonington)
- One State Agency Department of Energy & Environmental Protection

3.3. Prepare And Plan For Climate Change

Maintaining a balance between environmental preservation and waterfront users is expected to become increasingly difficult as the prospect of sea level rise, caused by increasing global temperature, impacts the world's coastlines.

The International Commission on Climate Change is in the process of releasing thousands of independent scientific studies that document the effects of increasing greenhouse gases that result in worldwide climatic shifts: including sea level rise, loss of sea ice at the poles, and the increasing severity of storm events. NOAA has predicted that the Northeast shore of the United States will bear a large part of this climate change.

While coastal hazards have always been an issue for Connecticut, changes in sea level and changes in the frequency and severity of storm events are expected to create additional issues in the future. The Office of Long Island Sound Programs, which is part of the Connecticut Department of Energy and Environmental Protections (DEEP), has established *Coastal Hazards Mapping*, an interactive mapping tool to get a glimpse of what coastal hazards (e.g., changes in sea level, storm surge, erosion, etc.) may affect our community.

We should anticipate that Stonington will bear its share of the impact of the rising sea and the increase in severity of storm events.



Mean High Water Inundation at 24 Inches Sea Level Rise



Source: CTDEEP Coastal Hazard Visualization Tool

 $24 \, \rm inch \, sea \, level \, rise \, \, projections \, based \, on \, 2007 \, Intergovernmental \, Panel \, on \, Climate \, Change \, ``High \, Emissions'' \, estimate \, with a \, planning \, horizon \, of \, the \, year \, 2100$

Leader / Partners

See the inside back cover for a legend to the leaders and partners identified in this table.

Recommendations

3.1	Protect Coastal Resources		
Policies	s	Leader	Partners
3.1.1	Protect environmentally sensitive coastal areas and hazard-prone areas such as coastal flood plains and coastal wetlands.	PZC	CC, DPW, IWWC

3.2 **Guide Development In Coastal Areas Policies** Leader Partners PZC DPW, DOP 3.2.1 Review development proposals, public and private, to ensure local, state and federal coastal policies are implemented. 3.2.2 Use "green infrastructure" techniques to manage DPW IWWC, PZC stormwater, avoiding structural solutions wherever possible. CC, HMC, BOS, 3.2.3 Strive to ensure that all Planning and Zoning PZC DPW development proposals shall address provisions for public access to the coast, its resources and recreational opportunities. 3.2.4 Promote water dependent and water enhanced PZC DOP, HMC development in areas of existing waterfront development. DOP PZC. DPW. 3.2.5 Coordinate decision making by the commissions BOS, HMC, WC charged with managing activities in coastal areas. **Initial Tasks** Leader Partners DOP 3.2.6 DEEP, HMC Propose improvements to the referral process between PZC. Harbor Management Commissions, Harbor Masters, DEEP & other affected agencies. DOP 3.2.7 Amend regulations to restrict conversion of PZC cottages, or summer dwellings to year round occupancies in coastal flood hazard zones. Require the design of septic systems to prevent BOS DPW, TS 3.2.8 "floating" and/ or flooding of the system components during storm events.

3.3	Prepare And Plan For Climate Change		
Policies		Leader	Partners
3.3.1	Plan to adapt to the projected rise in sea level.	DOP	DPW, BOS, CC, PZC, HMC, WC
3.3.2	Discourage new public infrastructure or development in flood prone areas.	DPW,	SHA, BOS, PZC, WPCA
3.3.3	Preserve barrier beaches by prioritizing these areas for open space acquisition and restricting development during the review process.	PZC	BOS, BOF, WC, CC
Initial T	asks	Leader	Partners
3.3.4	Plan for tidal wetland "advancement zones," in which such wetlands are expected to expand, by restricting densities and lot coverage in "V" flood zones.	DOP	PZC
3.3.5	Identify possible modifications for public infrastructure to account for 1-foot and 2-foot increase in sea level.	DPW	WC, BOS, WPCA
3.3.6	Amend regulations to provide additional setbacks for residential uses from high tide line, do not allow seawalls as a solution to protecting development.	DOP	DPW, WC, PZC
3.3.7	Restrict, Assisted living, hotels, elderly housing, that increase exposure of vulnerable populations in Coastal Flood plain zones.	DOP	PZC
3.3.8	Modify regulations for all development entities in flood hazard areas to provide detailed evacuation plans, considering the routes are not to be subject to flooding themselves.	DPW	PZC, DOP, EMD
3.3.9	Review and evaluate plans for emergency evacuation and transportation for coastal storm events.	EMD	DPW, DOT, SEAT, BOS, PC, FD

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AGRICULTURE

Overview

Agriculture has a long history in Stonington and is a vital component of our community. Agricultural activities have an economic impact and also provide environmental, scenic, food security, recreational, tourism, and fiscal benefits. Moreover, residents and consumers are increasingly seeking locally grown and raised products, healthier lifestyles and more direct access to their food sources.

4.1 Support Farms And Farmers

Interest in agriculture activities has been increasing in recent years due to "increasing consumer demand for healthy food and organic produce, and concerns about obesity and health" (*Planning for Agriculture: A Guide for Connecticut Municipalities*). This interest has resulted in several popular Farmer's Markets and several Community Supported Agriculture (CSA) farms.

Agricultural operations in Stonington produce fresh food and other products and contribute in other ways as well. Agricultural activities are identified in the 2011 Southeastern CT Enterprise Region's Comprehensive Economic Development Strategy as one of the industry groups that contributes to the economic base of the region.

Sea-Based Agriculture



Land-Based Agriculture



Agriculture not only gives riches to a nation, but the only riches she can call her own.

Samuel Johnson

Agriculture

"The words "agriculture" and "farming" shall include:

- cultivation of the soil,
- dairying,
- forestry,
- raising or harvesting any agricultural or horticultural commodity,
- raising, shearing, feeding, caring for, training and management of livestock, including horses, bees, poultry, fur-bearing animals and wildlife,
- the raising or harvesting of oysters, clams, mussels, other molluscan shellfish or fish;
- the production or harvesting of maple syrup or maple sugar, or any agricultural commodity,
- the harvesting of mushrooms,
- the hatching of poultry."

Excerpted From CGS Section 1-1

Despite this growing support, there are many challenges that the farm community faces today. These include loss of farmland to development, high costs of fuel, transportation and utilities, and a shortage of labor. Organizations such as the Working Land Alliance (WLA), a coalition of Connecticut organizations, citizens and businesses working to raise awareness of the need to save valuable and vanishing farmland and recognizes that a thriving agricultural economy is essential to maintaining Connecticut's unique quality of life and precious natural resources. Locally, a number of organizations have developed to advocate, collaborate, and raise awareness of local farmers and farming.

The Town should seek ways to minimize some of the challenges and obstacles that farms and farmers face. In addition to state and federal assistance which may be available, the Town should strive to support local farmers. A viable agricultural base will help to support the fiscal health of our town and contribute to a stronger and more diverse economic base.

4.2 Preserve Agricultural Land

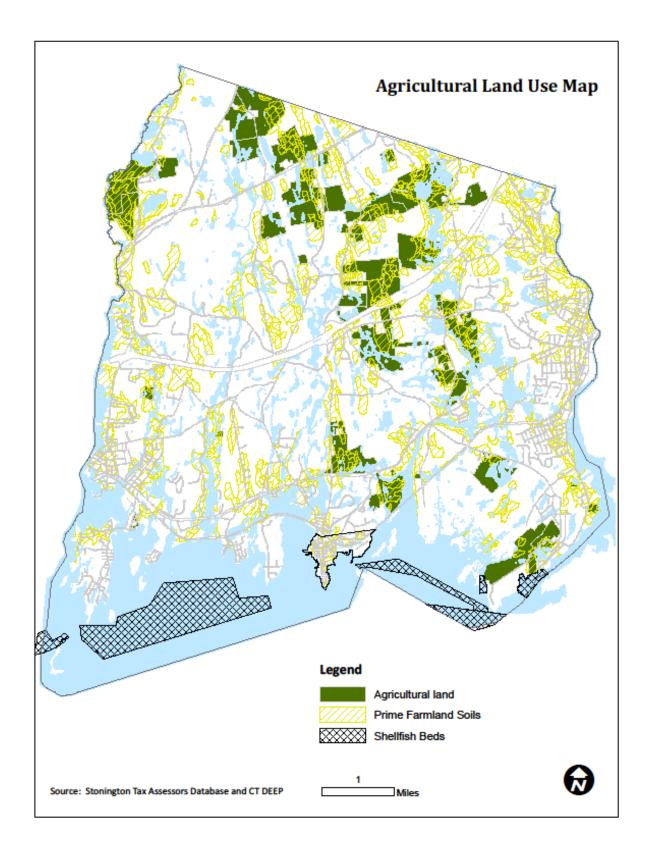
The Town should encourage the preservation of farmland and seek to discourage the potential loss of agricultural land in Stonington. Agricultural lands are needed to support a healthy environment, help safeguard important ecological functions, and contribute to critical green space and scenic landscapes. Agricultural lands also contribute to "green space" and scenic landscapes.

Under state law, landowners in Connecticut can receive a reduced property assessment for land that is used for agricultural purposes if the landowner declares such a use to the Tax Assessor. While a 2011 report by local farmer Peg Moran showed that 136 landowners declared 3,132 acres as farmland, the report also indicated there is land eligible for the program which does not participate. Since this program (also known as the PA-490 program) will help preserve local farmland, any eligible property should be encouraged to participate.

4.3 Support Agricultural Activities

Town support of agricultural activities is an important aspect of encouraging a more livable community and a sustainable future. An increase in agricultural activities can promote jobs, provide more opportunities for fresh, healthy and seasonable food, and reduce our reliance on distant suppliers. Local agricultural activities help residents reconnect with their culture, their food, their environment and each other.

While agriculture and use of the lands and waters for farming purposes has the longest history in Town, the Town does not have a formal process or group to address agricultural needs. The 2004 Plan of Conservation and Development did not include a section on Agriculture. The increasing attention to farms, farming, and agriculture raises many questions for Planning and Zoning, as well as, the Town in general. There are many tools that can be used to support local farms and protect farmland that Stonington does not currently have available. Some of these tools are: formation of an Agricultural Commission, inventory and definition of agricultural resources, zoning regulations, educational programs, and right-to-farm ordinances, among others. To address the issues and engage the community, policies and initiatives to foster local farms and farmland preservation must be developed.



Leader / Partners

See the inside back cover for a legend to the leaders and partners identified in this table.

Recommendations

4.1	Support Farms And Farmers		
Policie	s	Leader	Partners
4.1.1	Support local farmers and seek ways to minimize some of the challenges and obstacles they face	AC	BOS
Initial	Tasks	Leader	Partners
4.1.2	Establish a town Agricultural Commission	BOS	
4.1.3	Adopt the statutory definitions of "agriculture", 'farming", and "farm", "livestock" and " poultry"	BOS	AC, PZC
4.1.4	Adopt a "Right to Farm" ordinance	BOS	AC
4.1.5	Convene local farmers and produce groups to identify business needs and opportunities.	AC	BOS

4.2	Preserve Agricultural Land		
Policie	S	Leader	Partners
4.2.1	Encourage eligible property owners to participate in the PA-490 farm assessment program.	AC	BOS, CC
4.2.2	Explore programs to encourage the preservation of farmland in Stonington.	AC	BOS, CC
Initial	Tasks	Leader	Partners
4.2.3	Identify important farmland and help determine	AC	сс
	ways to keep it in agriculture.		

4.3	Support Agricultural Activities		
Policie	s	Leader	Partners
4.3.1	Encourage Community Supported Agriculture (CSA) Programs, farmers markets, and other programs	AC	PZC, BOS
Initial [.]	Tasks	Leader	Partners
4.3.2	Conduct a town-wide "inventory of agricultural operations and assess the economic, cultural and environmental benefits of the agriculture cluster.	AC	DOP

NATURAL RESOURCES

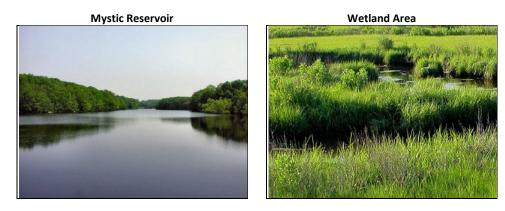
Overview

There are a number of important natural resources in Stonington including water resources, wetlands, plants, animals and landforms. Preserving and conserving these resources is crucial for preserving environmental functions, maintaining clean drinking water, preventing environmental damage, and enhancing the quality of life of residents.

Preservation of the Town's natural resources was found to be a top priority of Stonington residents in a 2013 questionnaire. As more areas of Town become developed, the pressure to build on environmentally sensitive properties increases. These resources must be protected while allowing for appropriate development.

5.1 **Protect Water Quality and Quantity**

Protecting water quality is the top natural resource protection priority in Stonington. The freshwater resources in the Town of Stonington include a variety of streams, rivers, ponds, reservoirs, aquifers and inland wetland areas. Protecting these water resources from contamination and sedimentation will help provide clean drinking water, preserve ecosystems, provide recreation and fishing opportunities, and protect Long Island Sound. This is especially important since almost all residents and businesses get their drinking water from local surface and groundwater resources.



Conservation is a state of harmony between [people] and land.

Aldo Leopold

Technical Standards

Since the adoption of the 2004 POCD, the Town has established Technical Standards for Land Development and Road Construction. This document establishes specific standards for construction that better protect the Town's water resources from erosion and sedimentation.

This document has been already adopted by the Board of Selectmen. Changes to the Zoning and Subdivision regulations will also be necessary before the document will be completely effective. The protection of water quality has been a major goal of the Town's land use regulations for the past several decades. For example, in 1984, the Town designated a Groundwater Protection Overlay District to help protect sensitive water resource areas from incompatible activities. Since that time, the State of Connecticut instituted its own Aquifer Protection Program which restricts development of certain land use activities and requires certain existing uses to register and follow best management practices. However, this program only applies to the recharge area of pumping public water supply wells within the state. Since the recharge area for wells in Rhode Island servicing Pawcatuck and Westerly extends into Stonington, the Connecticut Aquifer Protection Program has little direct influence. The Town must strive to find ways to allow appropriate economic development in the area surrounding Exit 92 that does not pose a risk to the aquifer that serves thousands of people in Pawcatuck and Westerly.

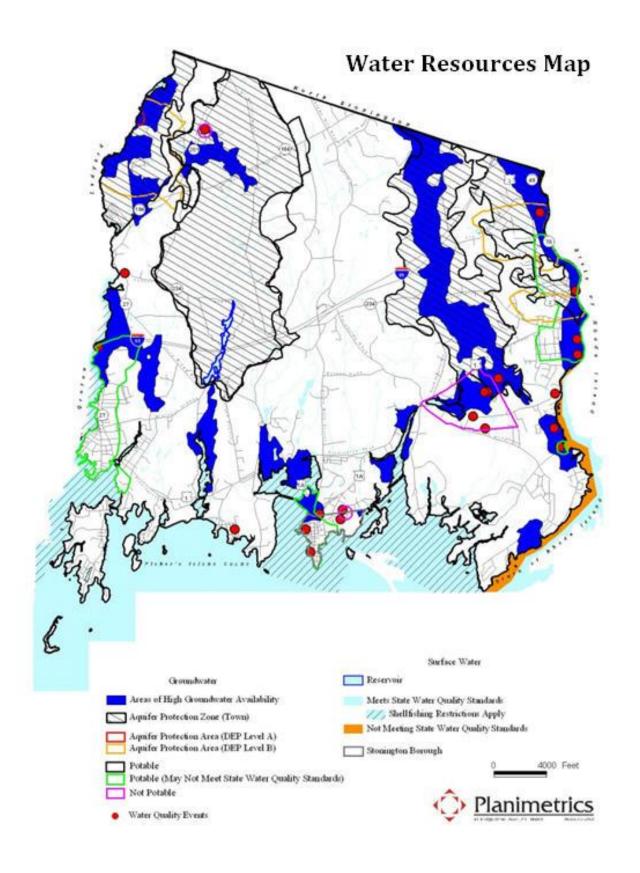
Addressing "non-point" pollution is also an issue. Given the great strides which have been made nationwide in the past 40 years or so, the greatest threat to water quality is no longer industrial discharges (at specific points) to water bodies. Instead, the focus is turning to "non-point" contamination such as runoff from parking lots and fertilized lawns, underground storage tanks that leak (but go undetected), and effluent from malfunctioning septic systems. While less dramatic, these more "suburban" sources of contamination are often more difficult to mitigate since they are created by the cumulative actions of a wide variety of residents and businesses.

Example of Potential for "Non-Point Source" Contamination from Parking Lot Runoff



Another area for attention will be implementing the clean-up of "brownfield" sites. A brownfield site is "a former industrial or commercial site where future use is affected by real or perceived contamination." Contamination from one site can leach to surrounding areas and can threaten drinking water. Cleaning up these sites will not only reduce pollution but also promote economic development as underutilized properties are used productively.

The Town should enhance protection of groundwater quality and quantity by preventing contamination, encouraging responsible, low impact development and preserving sensitive groundwater areas. The Town should reactivate the Stormwater Committee.



Stormwater Management

Through the federal Environmental Protection "MS-Agency's 4"requirements, municipalities have been required to obtain permits and develop stormwater management programs to reduce the contamination of stormwater runoff and prohibit illicit discharges. Minimum control measures include public education and outreach, illicit discharge detection and elimination, construction and postconstruction runoff control and pollution prevention / good housekeeping.

5.2 Protect Inland and Coastal Wetlands

Protection of inland and coastal wetlands is also a priority. Wetlands serve several important functions including cleaning and filtering storm water runoff, mitigating impacts of floods and providing important habitats for wildlife. The Town and its land use commissions have prioritized protection of inland and coastal wetlands.

One of the key issues in protecting wetlands and natural resources is enhancing erosion and sedimentation controls. Erosion and sedimentation occur when soil is worn away by water, wind, ice or gravity and is deposited elsewhere. While erosion and sedimentation are often a natural process they become serious problems when they are accelerated due to human activity such as construction, regrading of land, paving and redirected stormwater flows. Sediment can cause physical, chemical and biological damage to surface waters and ecosystems. The Erosion Susceptibility Map on the facing page shows areas in Town which are most at risk for erosion. During a site's construction is when wetlands and watercourses are most at risk and when controls are most crucial. As the risks and potential nuisances associated with such uses become clearer, the Town should consider amending its regulations to prohibit any new excavation operations, such as quarries or gravel pits.

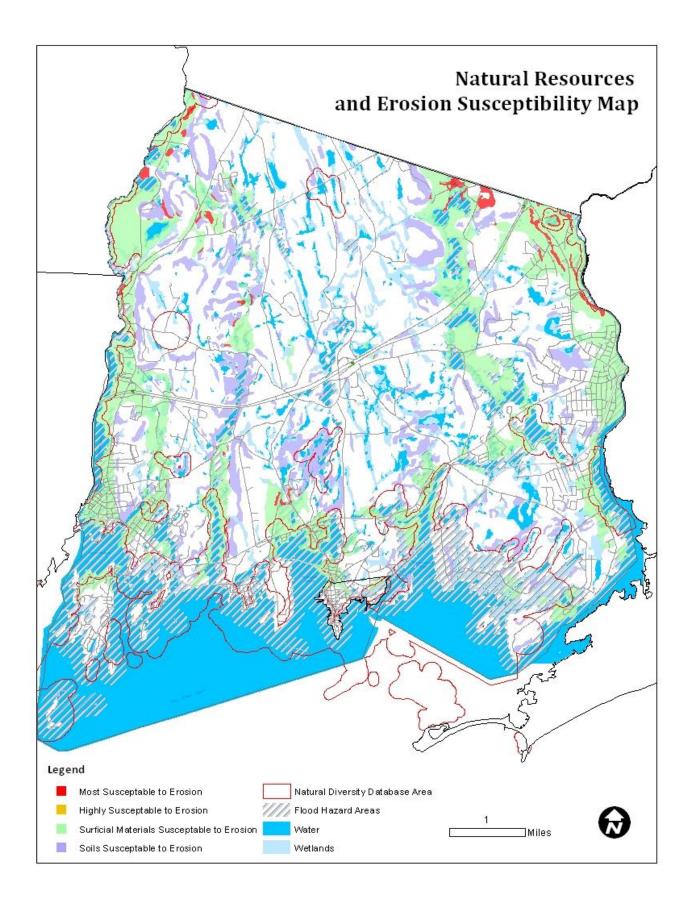
The Town should address the protection of natural resources during the permitting process to prevent negative impacts on natural functions. Advances in Low Impact Design (LID) can mitigate some of the negative impacts of development on the natural environment. Regulations limiting extensive cuts and fills and construction on steep slopes may also limit erosion and sedimentation problems. To help meet these objectives, zoning regulations regarding buffers from natural resources in residential zones should be clarified and/or strengthened.

Wetland Area



Slope Erosion





5.3 Protect Other Natural Resources

The Town possesses many other natural resources including plants, animals and wildlife habitats. The Town and local land conservation organizations have been targeting open space preservation efforts in environmentally sensitive areas to help preserve key resources. Since this strategy will not be effective in all areas, the should seek to use land use regulations and other approaches to preserve its natural diversity, minimize habitat loss, preserve flood hazard areas, and protect fisheries and shellfish beds.

The completion of a town wide Natural Resource Inventory would benefit the Town through documentation of all known environmental resources in order to facilitate preserving important areas. Diminishing the presence of invasive species is also an important goal to protect the native species that are key parts of the local ecosystem.



Recommendations

5.1	Protect Water Quality and Quantity		
Policies	5	Leader	Partners
5.1.1	Encourage Low Impact Development (LID) standards for site designs that minimize impervious surfaces, promote infiltration of stormwater, and reduce runoff.	PZC	IWWC, ADRB
5.1.2	Promote public education programs that address "non-point" pollution issues.	СС	DPW
5.1.3	Maintain best practices for stormwater management.	DPW	RC, BOE, IWWC, PZC
5.1.4	Continue to implement the Town's Stormwater Management goals including public education and outreach, eliminating illicit discharges, controlling site run-off including run-off from construction sites and municipal good housekeeping / pollution prevention.	DPW	PZC
5.1.5	Encourage re-use and redevelopment of "brownfield" sites in order to implement remediation of contamination.	PZC	BOS, EDC
5.1.6	Maintain an active Town Stormwater Committee	BOS	PZC, CC
Initial T	asks	Leader	Partners
5.1.7	Investigate strengthening the Town's Groundwater Protection Overlay District to limit uses according to their potential risk using the State's Aquifer Protection Program as a model.	PZC	Water Providers, DOP
5.1.8	Adopt an ordinance to require the identification, licensing, and/or removal of residential underground storage tanks	BOS	TS
5.1.9	Adopt "effective impervious coverage" requirements for all commercial and industrial zones which may possibly replace floor area ratio requirements in these zones.	PZC	DOP
5.1.10	Investigate the possibility of preserving Aquarion Water Company's undeveloped land surrounding the Mystic Reservoir.	сс	BOS

Leader / Partners

See the inside back cover for a legend to the leaders and partners identified in this table. Г

5.2	Protect Inland and Coastal Wetlands		
Policies	5	Leader	Partners
5.2.1	Require vegetative buffers to wetland and watercourses to filter pollutants from stormwater runoff where appropriate.	IWWC	PZC, STF
5.2.2	Limit clearing and grading of sites so as to minimize the impact on natural drainage patterns.	PZC	IWWC, ADRB, STF
Initial T	Fasks	Leader	Partners
5.2.3	Clarify land use regulations regarding buffers from natural resources particularly in residential zones.	PZC	DOP

5.3	Protect Other Natural Resources		
Policies	Policies		Partners
5.3.1	Encourage open space developments in order to better preserve natural resources.	PZC	сс
5.3.2	Minimize wildlife habitat loss through preservation of open space and natural resource areas.	CC,	IWWC, PZC
Initial T	Fasks	Leader	Partners
5.3.3	Prepare a Town wide Natural Resource Inventory	СС	DOP
5.3.4	Develop and adopt buildable land regulations to reduce development pressure on sensitive areas.	PZC	DOP
5.3.5	Amend regulations to prohibit the introduction of invasive species during the site development process.	PZC	IWWC, CC, DOP
5.3.6	Amend regulations to require review of CTDEEP's Natural Diversity Database (NDDB) when land use applications fall under the NDDB area of concern.	PZC	DOP
5.3.7	Amend regulations to prohibit new excavation operations, such as quarries, in Town.	PZC	DOP, STF

Open Space

OPEN SPACE

Overview

Open space contributes to community character and quality of life. Stonington is fortunate that a number of open space areas have been preserved in the community. However, development in the future may reduce the amount of land we perceive to be "open" today and so the importance of open space is expected to grow in the future.

The Conservation Commission, an advisory body, completed an Open Space Plan in 2007 which became an addendum to the Town's 2004 POCD.

Similar to the need to maintain the physical infrastructure of the town, there is a corresponding need to strategically invest in and maintain a system of open space "green infrastructure" which relies upon natural landscape features and ecosystems to preform or supplement the types of functions performed by costlier human engineered systems. Open space is an important aspect of a sustainable future.

"The quicker we humans learn that saving open space and wildlife is critical to our welfare and quality of life, maybe we'll start thinking of doing something about it."

> Jim Fowler American Scientist



Open Space

Definitions

In the Plan of Conservation and Open Space, the Conservation Commission defines open space land within two broad categories:

Committed Open Space undeveloped land that is legally protected and preserved hv deed restrictions to ensure it will remain permanently undeveloped. Examples are State or Town land designated with open space restrictions, land trust owned property committed to remain undeveloped, and privately owned land subject to conservation easements.

Managed Open Space currently undeveloped land, or land that is used for activities that by their nature provide open space, but has no legal or special protection that ensures that it remain open space. Examples are farms, golf courses, and other municipal and privately owned land that is not protected by an open space deed or easement.

6.1 Protect And Preserve More Open Space

Open spaces and rural landscapes contribute to our character and quality of life as well as provide more functional values such as storm water management, flood control, oxygen production and carbon storage, and the filtration and purification of water for human consumption and habitat preservation. In the 2013 POCD survey, Stonington residents indicated that expanding and protecting open space in Town should continue to be a priority.

The 2004 Plan of Conservation and Development (POCD) and the 2007 Open Space Plan prepared by the Conservation Commission recommended increasing the amount of committed open space in Stonington (land with the protection necessary to ensure long-term preservation).

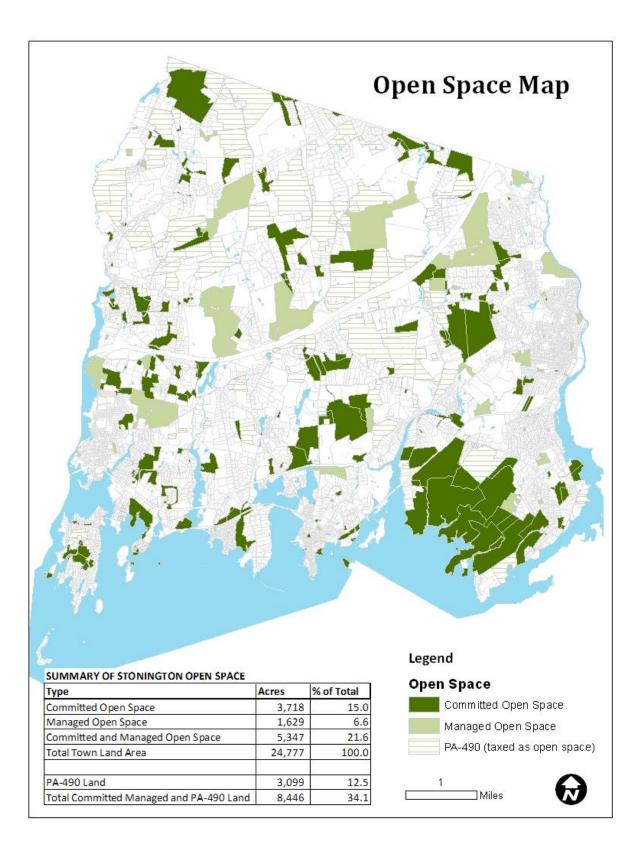
In 2007, it was estimated that approximately 10% of the Town's land was permanently protected as open space. Due to various efforts since then, progress has been made and committed open space has increased to approximately 15% of the Town's land. A goal to preserve 21% of the Town's land as committed open space has been adopted by the Conservation Commission to mirror the State of Connecticut's 21% goal.

Some of the methods available to convert land to committed open space includes public and/or private acquisition (ownership or conservation easements), subdivision "set-asides", and open space development patterns. These methods have been used with varying degrees of commitment and success over the past 10 years.

<u>Public / Private Acquisition</u> - While there is general public support for open space, the Town has not committed funding for the acquisition of open space land or development rights. Even though the 2007 Open Space Plan provides a prioritized list of target properties for open space acquisitions, requests by the Conservation Commission to include annual budget appropriations for an open space fund or open space bonding have generally been rejected by the Board of Finance. The Town has not pursued state and federal funding grants that may be available for open space acquisition and easements.

Stonington currently has two private non-profit land trusts that foster the protection of open space in the Town. Both land trusts acquire land and conservation easements with private funding and through donation.

The Town and the land trusts should exercise all available methods that may be used to encourage an increase of committed open space lands. The Town should consider cooperative initiatives with the private land trusts to actively acquire more open space and conservation easements where feasible.



<u>Subdivision "Set-Asides"</u> - The Town has made some progress over the past ten years in regulations and procedures to preserve more open space. Subdivision Regulations have been revised to ensure that either open space is part of every residential development or a fee equal to 10% of the parcel value is collected for the purpose of open space acquisition elsewhere. A proposal to increase the open space set-aside from 15% to 20% of the development area was not endorsed by the Planning and Zoning Commission, but the Commission has been requiring easements over natural resource areas during development application approvals.



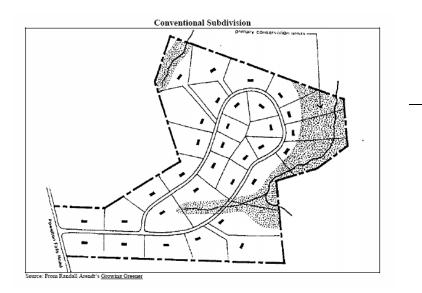
Open Space

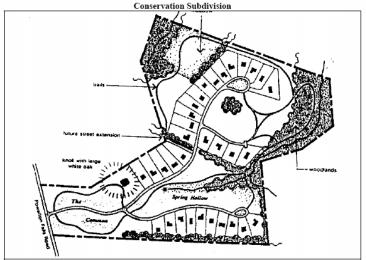
Open Space



<u>Fee-In-Lieu-Of-Open Space</u> – State statutes allow communities to accept a monetary fee in lieu of open space set-asides when the land would not contribute to an overall open space system or other reasons. Over the past 10 years or so, Stonington has accepted such fee payments and the funds are placed in a dedicated fun for open space preservation. <u>Open Space Development Patterns</u> - Open space developments (also known as conservation subdivisions) are a tool that can be used to increase the preservation of open space. In an open space development (OSD) a developer can be granted flexibility with lot sizes and setbacks in exchange for preserving a large portion of the entire parcel as permanent open space (perhaps 50% or more).

Rather than the "cookie cutter" approach of conventional subdivisions, OSDs allow development to be focused in areas of the site where it can best be supported while sensitive areas are protected from encroachment. Shorter roads and utility connections can also lead to reduced costs for the developer to build and the Town to maintain this infrastructure. An Open Space Residential Development alternative was made part of Stonington's regulations in 2006 and revised in 2009. The regulation has resulted in one such development currently under construction off North Stonington Road.





Open Space Management

The Town does not presently have a policy to limit improvements to land it owns as committed open space areas to those that are consistent with long-term preservation and appropriate public enjoyment of the natural resources and open space value of the site.

Town owned open space could be used for other purposes if not protected by deed restrictions, and a proposed change in use may be approved by a town meeting or referendum.

An option that has been exercised by the Town is to transfer municipally owned committed open space land to one of the private land trusts. This ensures it will be maintained and used as open space, and relieves the Town of stewardship responsibilities.

In the future the Town should consider cooperative initiatives with the private land trusts for the acquisition of committed open space land or conservation easements.

6.2 Implement The Open Space Plan

As indicated earlier, the 2007 Open Space Plan prepared by the Conservation Commission set a goal that 30% of the Town's land be committed open space by 2020. The Conservation Commission has since endorsed a goal of preserving 21% of the Town's land as committed open space to mirror the State's goal. The Plan also provides a prioritized list of target properties for open space acquisitions.

The 2007 Open Space Plan provides an important and useful guide to conservation and open space preservation in the Town. A commitment to support on-going implementation of the Plan is essential to its success in helping to protect our natural resources and providing for more and connected open space. The Town should annually examine the progress towards obtaining the open space goal. This should include plans for funding through the budget, through grants, through funds obtained for fee-in-lieu of open space.

6.3 Encourage Public Use Of Open Space

The Plan recognizes that acquiring open space that adjoins or is nearby to existing open space land provides the opportunity to create an expanded greenbelt infrastructure which can link both residential and commercial neighborhoods with walking trails and bike paths. This type of potential recreational use is an important aspect of public support for open space initiatives as indicated in the 2013 POCD survey.

The Town and the two land trusts, where it is appropriate, should establish and maintain trails on their properties for passive enjoyment, such as hiking, bird watching, nature study, and photography.

While the Conservation Commission uses a system of ratings to rank and prioritize properties for potential acquisition, this ranking system does not currently reflect community desires for public accessibility of open space. The Town should acknowledge increasing public support and expectations regarding access and use of open space for passive recreational purposes as this is important to both existing and potential new residents.

The Conservation Commission has held open space forums to help educate residents on the value of open space to promote a better understanding of the process to donate land or easements as part of preservation efforts.

Recommendations

6.1	Protect And Preserve More Open Space		
Policies		Leader	Partners
6.1.1	Strive to achieve the goal of preserving 21% of the Town's land as committed open space.	СС	BOF, BOS
6.1.2	Actively search for open space that is contiguous to other deeded open space and forms a green infrastructure	СС	
6.1.3	Actively search for federal/state grants to help in acquiring open space	СС	DOP, BOS
6.1.4	Actively seek cooperative initiatives with private land trusts to acquire open space land and development rights / easements	СС	BOS
6.1.5	Enforce conservation easements.	СС	DOP
Initial T	asks	Leader	Partners
6.1.6	Add a line item in the budget and make an appropriation each year for a fund to purchase open space	BOS	BOF
6.1.7	Consider increasing the open space set-aside requirement in the subdivision regulations	PZC	СС
6.1.8	Revise regulations to prohibit detention basins and utility rights of way from being counted towards the percentage of open space "set asides"	PZC	CC, DOP
6.1.9	Update Open Space Development regulations to eliminate requirement that open space cannot have a greater percentage of wetlands than the entire property	PZC	CC, DOP
6.1.10	Review procedures and standards for recording of subdivision open space set-asides and the enforcement of conservation easements.	DOP	PZC, CC, Land Trusts
6.1.11	Inventory municipally owned open space for possible conversion to committed open space.	CC	DOP

Leader / Partners

See the inside back cover for a legend to the leaders and partners identified in this table.

6.2	Implement The Open Space Plan		
Policie	Policies		Partners
6.2.1	Provide an annual review of open space properties and report on progress towards the goal of the Open Space Plan.	сс	
6.2.2	Limit improvements to Town owned open space areas to those that are consistent with long-term preservation and appropriate public enjoyment of the natural resources and open space value of the site.	BOS	СС

6.3	Encourage Public Use Of Open Space		
Policie	s	Leader	Partners
6.3.1	Strive to create opportunities for bike paths and trails linking residential and commercial areas and between neighboring open space.	BTF	PZC, CC, BOS,
Initial ⁻	Tasks	Leader	Partners
6.3.2	Apply for Connecticut DEEP Greenway designation for selected and planned greenways.	сс	BOS
6.3.3	Modify the open space rating process to consider the potential to establish a trail system or enhance public accessibility of open space.	СС	
6.3.4	Continue to hold public forums to educate the residents about the benefits of actively acquiring / donating open space.	СС	
6.3.5	Develop a guide to open space public access in Town.	СС	DOP, RC, HMC

SCENIC & HISTORIC RESOURCES

Overview

Stonington is fortunate to possess an exceptional combination of natural and man-made scenic and historic resources. From its picturesque coastline with quaint historic villages to its pastoral uplands with stone walled country roads, Stonington's scenic beauty has attracted people to live and visit here for generations. Stonington's significant history has been well preserved in its historic homes, farms, commercial buildings, and museums.

Like other resources, these scenic and historic resources can be lost if not adequately protected. Protecting these resources is important to the Town's residents, tourists and overall economic wellbeing.

"All Americans need a sense of place. That's what makes our physical surroundings worth caring about."

> Ed McMahon American Celebrity

Scenic View



Scenic Road









Historic Mill

Property Maintenance

In 2010, a Blight Ordinance was adopted by the Town to evaluate the extent of blighted conditions in town and determine whether a property maintenance ordinance is warranted.

While the ordinance has been utilized, the conditions persist, predominantly in downtown Pawcatuck.

Flooding Issues

Since the two major hurricanes, Sandy in 2012 and Irene in 2012, issues have arisen concerning flood regulations, requirements for rebuilding, and height limits.

Zoning regulations can be problematic when rebuilding because flood regulations (federal program) require elevating habitable floors where building height limits in coastal areas (local zoning) may not permit this.

A conflict between character (coastal views, neighborhood scale, etc.) and flood safety can result.

7.1 Maintain The Scenic Character Of The Town

Scenic resources abound in Stonington. Scenic resources include significant portions of the villages of Mystic, Old Mystic, Pawcatuck and Stonington Borough. Each village has unique physical characteristics with historic backgrounds that contribute to their scenic nature and character.

From many locations, there are scenic coastal views ranging from glimpses along various roads to expansive coastal views from parks and open space areas. Scenic coastal areas also include such unique areas as the trails on Barn Island and the historic riverfront village at Mystic Seaport Museum.

Stonington's gently rolling uplands are a combination of wooded areas, open fields and pasture land and there are several historic homes and farm buildings. Undeveloped land contributes to the scenic beauty of Stonington. While some of this land is permanently protected from future development, much of it is privately owned land which might be developed at some time in the future.

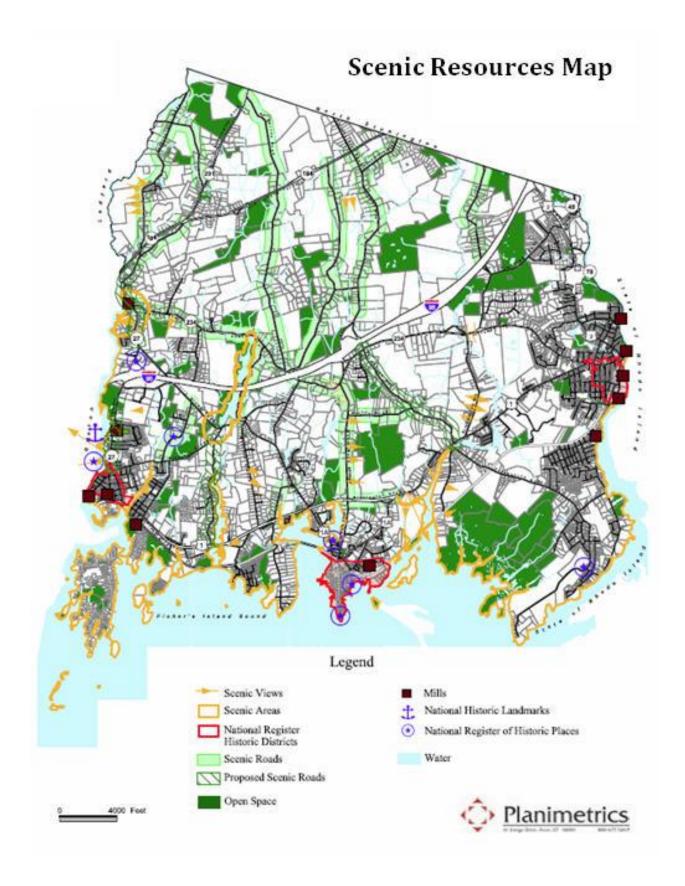
There are also a number of scenic roads, lined with stone walls, majestic trees and offering pastoral views. Residents surveyed in 2013 agreed that the Town should work to protect scenic road features. Some roads are designated as scenic by the State or the Town and this offers a small amount of protection from inappropriate widening or other changes. The Town's Scenic Road Ordinance should be reviewed to ensure it has good tools for protecting scenic roads. The Town has an "Adopt the Road" program to recognize public groups that volunteer to periodically pick up litter from their designated road, and there are roads in need of additional volunteers to help preserve their scenic beauty.

Still, many of the elements that make roads scenic lie beyond the road or right-of way. Stonewalls, significant canopy trees, rustic barns and scenic meadows are maintained by caring property owners. It is important that development along scenic roads limit the disturbance to stone walls, street trees, and other scenic features.

Utility maintenance is another potential threat to scenic character. Finding an appropriate balance between community character and electrical and telephone reliability will be a continuing challenge. Since the Town's Tree-Warden is a part-time position, it is difficult to work cooperatively with the utility companies to limit pruning along scenic roads to the extent absolutely necessary to maintain reliability.

A map of the Town's scenic resources is shown on the facing page. The Conservation Commission has contemplated developing a more thorough inventory of the Town's scenic resources, but none has been developed to date.

Maintaining the physical nature of the town is an important aspect of ensuring that its scenic character is preserved. Its current diversity of village and rural areas with many scenic roads is an important part of its overall appeal. Preserving undeveloped land where possible is a long-term goal. Promoting agriculture and other managed open space activities is an effective approach to preserving scenic character. The Town must ensure that when development occurs, it is sensitive to the scenic nature of the area.



Preservation Progress

In the past decade or so, the Town has made progress in preserving community character.

The Town formed an Architectural Design Review Board. The ADRB reviews new business developments as well as significant redevelopment projects, and offers advisory comments to the Planning and Zoning Commission. This approach seems to be successful in guiding development in a manner that is consistent with and sensitive to the historic nature or nearby areas.

The Town also adopted Industrial Heritage Districts (IHRD) regulations to encourage preservation and adaptive re-use of historic mill structures. Master plans have since been approved for the redevelopment of historic several mill Although structures. economic conditions have delayed initiation of some projects, this approach is helping to reduce regulatory barriers and promote historic economic preservation, development and pollution mitigation.

7.2 Encourage Protection Of Historic Resources

As shown on the map on the facing page, Stonington has a number of historic resources in the community. For example, Stonington has three National Register Historic Districts covering the most historic parts of Mystic, Pawcatuck and the Borough. It is important to note that these districts are largely honorary and do not provide any protection.

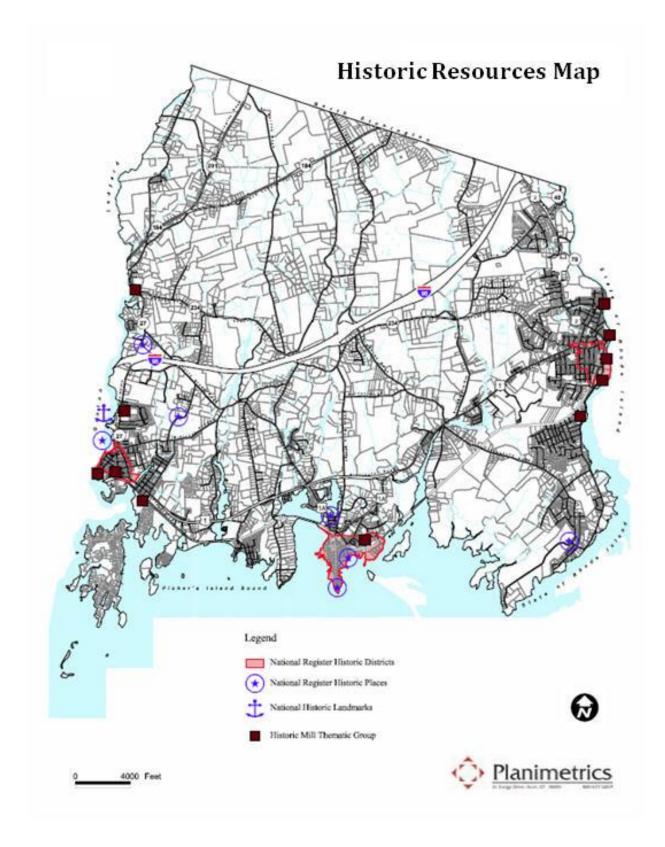
To help protect historic resources and community character, the 2004 POCD recommended a number of strategies for consideration. However, <u>none</u> of the following strategies were implemented:

- Providing educational programs and technical assistance for historic preservation,
- Establishing a local register of properties that may not meet national standards but are important to the community,
- Expanding the historic resources inventory to include historic properties town wide,
- Adopting a demolition delay ordinance to provide a waiting period (such as 90 days) before a historic structure is demolished.
- Considering establishment of additional local historic districts in eligible areas overseen by a Historic District Commission,
- Considering establishment of "village districts" (as authorized by CGS Section 8-2j) overseen by the Planning and Zoning Commission.

Although the Town is not active with historical educational programs, the Stonington Historical Society, a private non-profit organization, does offer several informative programs to the public on a regular basis. A member of the Society also teaches a class at Stonington High School on the Town's history. The Society manages the Old Lighthouse Museum, the Captain Palmer House and the R.W.Woolworth Library of historical archives, and it makes available several publications on Stonington's history.

Another part of the Town's scenic and historical resources is its many cemeteries some of which date back to before the Town was incorporated. Several of these cemeteries are maintained by the Town's Public Works Department while others are maintained by private / volunteer groups. Stonington's cemeteries are a good place to visit by those seeking a unique window into the Town's historic past.

Helping owners of historic properties be aware of various preservation programs and incentives is an effective way to encourage and support their preservation efforts. Promoting creative re-use of the Town's mill buildings and other historic commercial buildings will help to ensure that Stonington's wealth of historic resources will continue to be available for use and enjoyment by future generations.

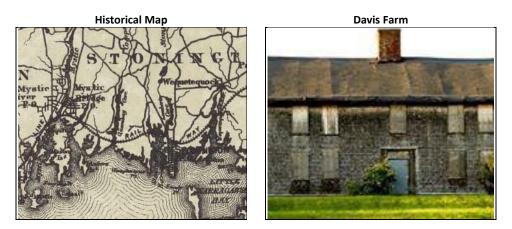


7.3 Protect Archaeological Resources

Stonington has had a long and storied history with over 300 years of European settlement and Native American settlement for many hundreds of prior years. Many artifacts and other evidence from the regions earliest residents potentially remain in both undeveloped and developed areas of town. The true scope of these resources may never be known. Once archaeological treasures are lost, they are lost forever.

New zoning regulations adopted in 2009 detail the information required for archaeological studies to be submitted by developers, but the effectiveness of these requirements is yet to be determined.

Since the Town is located in an area that is rich in archaeological resources, development activities in both rural and village areas should be sensitive to archaeological considerations.



Recommendations

7.1	Maintain The Scenic Character Of The Town		
Policies	5	Leader	Partners
7.1.1	Encourage agricultural uses as a way to preserve the scenic nature of rural areas.	BOS	PZC, CC
7.1.2	When scenic roadsides are developed, preserve scenic elements through open space set-asides.	PZC	СС
7.1.3	Work pro-actively with utility companies to ensure roadside tree pruning is done in a manner that considers scenic streetscapes.	DPW	BOS
7.1.4	Ensure that the Architectural Design Review Board is actively used to influence development and redevelopment projects.	ADRB	PZC
Initial T	asks	Leader	Partners
7.1.5	Develop a town wide inventory of scenic resources.	СС	DOP
7.1.6	Establish policies and regulations as needed to protect scenic resources.	PZC	CC, BOS, DPW,
7.1.7	Review the Scenic Road Ordinance for potential updates and revise as needed.	СС	DPW, PZC, DOP, BOS
7.1.8	Update and maintain the "Adopt a Road" program records and actively seek new volunteer group participants.	DPW	BOS

Leader / Partners

See the inside back cover for a legend to the leaders and partners identified in this table.

7.2	Encourage Protection Of Historic Resources		
Policie	s	Leader	Partners
7.2.1	Encourage sensitive stewardship by property owners as an effective means of preserving historic resources.	HS	DOP
7.2.2	Continue to provide educational programs and technical assistance about historic preservation to historic property owners.	HS	DOP
7.2.3	Provide economic incentives such as tax abatements, grants or loans for restoration of historic resources.	BOS	BOF, EDC
7.2.4	Continue to identify and recognize important historical resources through national, state and local recognition programs.	HS	DOP
7.2.5	Promote adaptive re-use of the Town's mill buildings and other underutilized historic commercial buildings through regulatory incentives.	PZC	EDC
Initial 1	Tasks	Leader	Partners
7.2.6	Conduct a town wide Historic Resources Inventory.	DOP	BOS, HS, PZC
7.2.7	Adopt a demolition delay ordinance that requires as much as a 90 day waiting period before historic buildings can be demolished.	BOS	DPW

7.3	Protect Archaeological Resources		
Policies		Leader	Partners
7.3.1	Enhance protection for undeveloped land that is valuable in terms of archaeological resources.	PZC	CC, HS
Initial	Initial Tasks		Partners
7.3.2	Review regulations for identifying and protecting archaeological resources and update as needed.	PZC	DOP

VILLAGES

Overview

One of the unique things about Stonington is that it already has not one - but four villages in the community. Moreover, the villages of Mystic, Pawcatuck, Borough of Stonington, and to a lesser degree, Old Mystic are focal points in the daily life of the community and defining elements of the Town.

8.1 Strengthen and Enhance the Village Centers

Protecting and enhancing the villages in Stonington is critical to maintaining community character and quality of life in Stonington. These villages are, and have been, highly desirable places. In fact, it is estimated that more than half of Stonington's residents live within Pawcatuck, Mystic and the Borough of Stonington.

Village centers attract residents and visitors alike by offering retail and service businesses, public events, tourist attractions, thus creating a strong sense of place. While the charm of Stonington's villages makes them ideal locations for tourist-oriented boutiques and galleries, retail and service uses should also address basic village needs to reduce the need for driving to suburban shopping destinations.

- Attract a mix of retail and service uses that not only cater to the Town's tourist economy but also address everyday village needs
- Encourage increased foot traffic in villages and maintain a safe pedestrian environment

Mystic

- Encourage village-scale residential development
- Protect historic structures

"To know after absence the familiar street and road and village and house is to know again the satisfaction of home."

Hal Borland



8.2 Encourage and Support Vibrant Villages

The villages are expected to experience continued strong demand in the future. Research has found that both older and younger generations favor living in walkable places with amenities and shops within walking distance, proximity to jobs, and prefer bicycling and walking to driving. Stonington has this in some areas already and should enhance it.

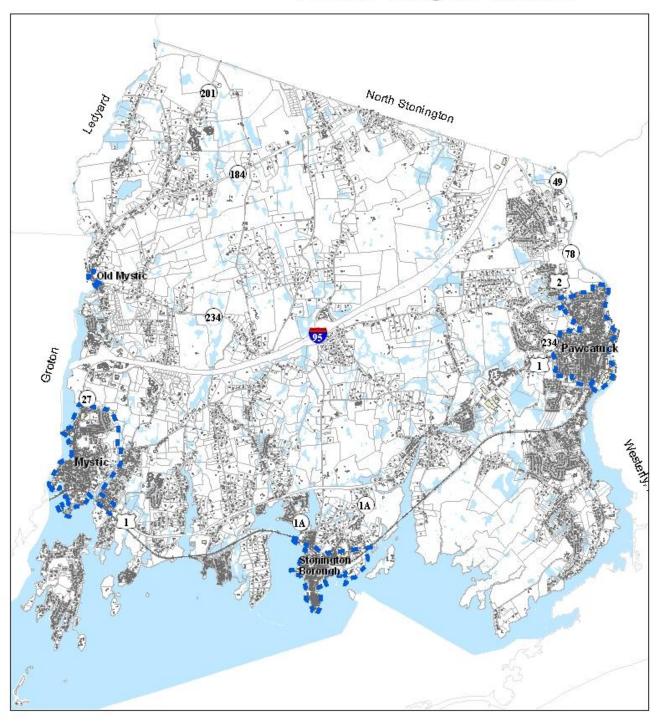
Although the potential for major business development is limited within the village areas, these areas are major focal points in the community and nurturing and strengthening the vibrancy and vitality of our villages will enhance our overall quality of life, support the changing needs of current residents, and help attract residents.

Since mixed uses in the same building and on adjacent properties contribute to the overall character and ambience of the villages in Stonington, mixed-use development should be encouraged in the villages. Upper floor residential and office uses located over first-floor small businesses will enhance the street- scape and provide opportunities for small offices as well as small, affordable rental housing units within walking distance of goods and services. To implement this goal, Stonington should:

- Establish village districts
- Allow appropriate community and institutional uses such as churches, social clubs and museums that add to the vitality of the villages by Special Use Permit.
- Encourage mixed-use development in appropriate locations within the villages and within the mill sites
- Encourage redevelopment consistent with village character while addressing future population needs
- Encourage affordable housing options in villages
- Encourage quality rental units
- Address parking issues.

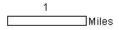






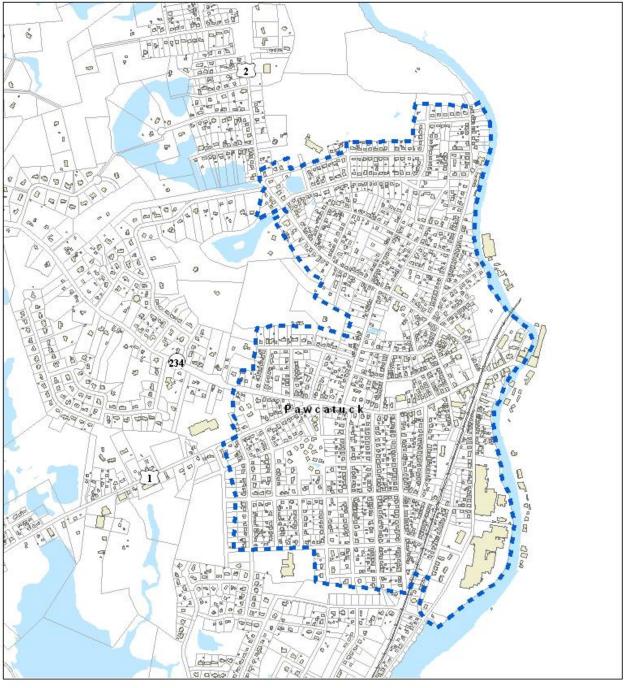
Possible Village Boundaries





Village Areas





Possible Village Boundaries - Pawcatuck

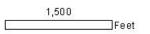






Possible Village Boundaries - Mystic

Legend



Village Areas



8.3 Address Village Business Needs

While the villages represent major focal points in the community and support a range of business uses, the potential for major economic development in these areas is limited. Stonington should address the needs of businesses in order to nurture and strengthen vitality in our villages. Business retention and supporting existing businesses' needs is a priority. Foot traffic is vital to businesses in a village and can be enhanced with greater accessibility and support for bicycles, pedestrians, and mass transit visitors. To implement this goal, Stonington should:

- Support and strengthen existing businesses (business retention)
- Encourage investment in commercial properties
- Encourage additional investment in Pawcatuck by promoting tourism, pursuing grants for façade improvement program, and promoting. mill redevelopment.
- Encourage greater use of Neighborhood Development District (NDD) and Industrial Heritage Revitalization District (IHRD) by the Planning and Zoning Commission, particularly in villages.
- Seek to balance newer flood plain requirements with preservation of character.
- Address parking issues.

Mystic

Old Mystic



Pawcatuck



Recommendations

8.1	Strengthen and Enhance the Village Centers		
Policies	5	Leader	Partners
8.1.1	Seek to attract a mix of residential, retail and service uses to address everyday village needs and tourists	EDC	PZC, DOP, COC
8.1.2	Use "village districts" and/or the Architectural Design Review Board to guide development in the villages.	PZC	ADRB, DOP
8.1.3	Allow appropriate community and institutional uses within village areas by Special Use Permit.	PZC	
8.1.4	Pursue grants for façade improvement and prioritize mill redevelopment in Pawcatuck.	DOP	PZC, EDC
Initial Tasks		Leader	Partners
8.1.5	Develop more detailed neighborhood plans for each village of Mystic, Old Mystic and Pawcatuck.	DOP	PZC
8.1.6	Determine a future plan for the West Broad St. School in Pawcatuck.	BOS	EDC, DOP, BOE
8.1.7	Determine a future plan for the School Administration Building in Old Mystic.	BOS	EDC, DOP, BOE
8.1.8	Determine a future plan for the 4th District Voting Hall property.	BOS	EDC, DOP, BOE

Leader / Partners

See the inside back cover for a legend to the leaders and partners identified in this table.

Cottrell Brewing, Pawcatuck





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8.2	Encourage and Support Vibrant Villages		
Policies		Leader	Partners
8.2.1	Strive to attract a mix of businesses that support both the tourist and local needs within the villages.	EDC	сос
8.2.2	Maintain and improve pedestrian access, safety and comfort within village areas and points of interest.	DPW	ADRB, PZC
8.2.3	As riverside properties are redeveloped in the villages, encourage increased public access.	PZC	
8.2.4	Encourage an appropriate balance in the implementation of new floodplain requirements in existing village settings.	PZC	ZBA
Initial Tasks		Leader	Partners
8.2.5	Establish village districts.	PZC	DOP
8.2.6	Review the NDD and IHRD zoning requirements for potential updates and encourage greater use of these types of tools.	PZC	DOP
8.2.7	Perform a study of Incentive Housing Zones within the village areas.	PZC	DOP, AHC

8.3	Address Village Business Needs		
Policies		Leader	Partners
8.3.1	Support and strengthen existing businesses (business retention)	EDC	COC
8.3.2	Encourage investment in commercial properties	EDC	сос
Initial Tasks		Leader	Partners
8.3.3	Address parking issues	PZC	EDC, COC, DOP, DPW

8.2 Encourage and Support Vibrant Villages

RESIDENTIAL HOUSING

Overview

Housing and housing-related issues affect all Stonington residents. The form, layout, condition, and cost of housing available within the community are important to the overall character of the community and the quality of life for existing and potential residents.

There is little doubt that Stonington will continue to grow and change in the future in terms of residential development. How this growth and change is managed will have a large impact on the overall character and quality of life in Stonington. In addition, this development has the potential to alter the fiscal balance in Stonington due to the varying ability of certain uses to generate tax revenue or require municipal services.

The Town's existing residential development pattern of higher density development near village areas should be strengthened and rural areas should protect their natural resources and scenic character. As the Town's demographics change, more housing options will be needed in the coming years. "A house is a home when it shelters the body and comforts the soul."

Phillip Moffitt

Townhouse Development



Affordable Housing Report

In 2008, the Stonington Housing Affordability Report was completed and contains a detailed analysis of Stonington's housing data, projections, and challenges.

The Affordable Housing Committee investigated a number of strategies in the report.

10% State Threshold

In 1989, the Connecticut legislature adopted the "affordable housing appeals procedure" (codified as CFS 8-30g). Any community with less than 10 percent of its housing stock meeting the state criteria is subject to the appeals procedure.

Under the law, an affordable housing development meeting statutory criteria may be proposed almost anywhere in the community and the burden falls on the municipality to prove why, regardless of any existing zoning requirements) the proposed development would not be feasible.

9.1 Diversify Our Housing Portfolio

As our age composition changes in the future, it is anticipated that Stonington will need greater diversity in its housing stock. With more smaller-size households and more people living longer (perhaps even outliving their retirement savings), it is anticipated there will be a demand for smaller housing units with maintenance or other services available.

<u>Consider More Multi-Family Housing / High Quality Rentals</u> - According to the 2010 Census, about 74% of Stonington's housing stock was comprised of single-family housing at that time. While there is expected to be demand for such units in the future, there will also be demand for housing in multi-unit situations (such as two-family units or multi-unit buildings). There is a demand for accessory apartments where existing owner-occupied homes are adapted to accommodate a family member or a rental unit. Regulations should be modified to better accommodate such units.

Multi-family residential housing should be located in close proximity to village areas and in proximity to public utilities.

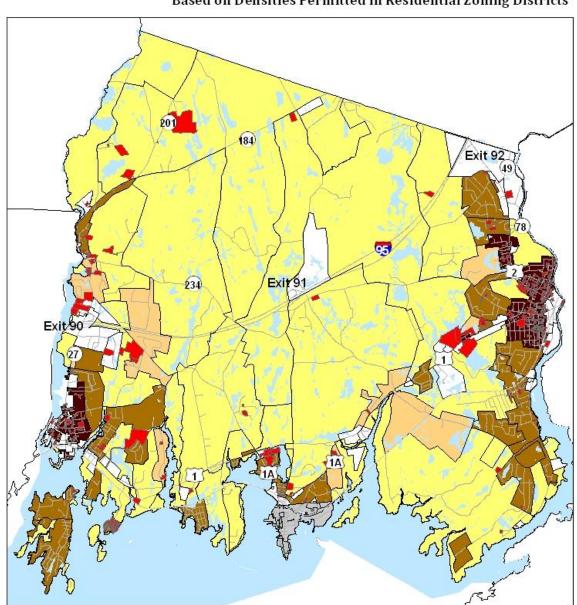
<u>Consider Housing Needs For Older Residents</u> - There are some housing options for elderly residents in Stonington to live independently or with assisted care. Stoneridge, a continuing care retirement community at the corner of Jerry Browne and Pequotsepos Roads, contains 270 residential units. A similar development of over 200 units has also been approved off Clara Drive. With long waiting lists reported for the Stonington Arms and Edith K. Richmond developments, there is clearly a need for additional affordable elderly housing.

In the future, there may be greater demand for smaller homes, condominiums with maintenance provided, cluster housing in a life-care facility, intergenerational housing opportunities, and similar options.

<u>Consider Ways To Provide For Housing That Is More Affordable</u> – According to the Connecticut Department of Housing, about 3.9% of the housing units in Stonington in 2013 (365 units) met the state criteria for being classified as "affordable housing" units. Units are eligible for this classification if they are financed by State or Federal programs which ensure long-term affordability, or if they are deed-restricted to sell or rent at affordable prices to lower income households.

Not only does Stonington not meet the State goal of 10% of the housing units being affordable, the level of affordability has dropped from 4.4% of the units which were affordable in the year 2000.

Although Stonington has three affordable housing developments (Brookside Village, Edith K. Richmond Homes and Stonington Arms) and has approved two more (Spruce Meadows in Pawcatuck and redevelopment of the Thread Mill), it will need to continue to establish additional units or be subject to the "affordable housing appeals procedure."



Residential Densities Map

Based on Densities Permitted in Residential Zoning Districts

Legend



9.2 Strengthen Residential Development Patterns

The overall pattern of residential development in Stonington largely consists of:

- three distinct villages (core and transitional areas) with established stocks of single family, multi-family and mixed used housing opportunities, and
- low density areas between the villages (outside of the village core and fringe) which are predominately single family residential.

These two types of areas face distinctly different challenges from a planning perspective.

<u>Village Development</u> - New development and/or redevelopment within or in close proximity to the villages is highly desirable due to the services available to support such development. The village areas are very walkable and offer a range of goods and services. Walkable areas appeal to all generations. The obstacle is the villages are mostly built up and have the least amount of vacant land available for new projects.

Within the village areas, the Plan recommends new development, infill development, and redevelopment which are in keeping with the overall character of the neighborhood. The re-use of mills is strongly encouraged. Mixed use buildings (commercial on lower floors and residential on upper floors) is encouraged, as appropriate, on major streets in village areas.

<u>Rural Development</u> - On the other hand, the challenge facing the lower density areas located outside the villages is reducing the impact of development and preserving more open space in future residential subdivisions.

It is the goal of the Plan to require more flexible development in rural areas of town to conserve natural resources, help preserve rural character, and provide greater opportunities for greenways and walkability.

Allen Spool Mill Mixed Use Redevelopment





9.3 Address Other Housing Issues

The current zoning regulations do not allow mixed use development such as residential units above new or existing commercial spaces in all areas. The undeveloped mills may be candidates for mixed use development.

The Town does not currently promote or encourage energy efficient housing designs, construction techniques and "green buildings."

There was a Community Development Block Grant (CDBG) loan program to rehabilitate older homes and create or retain affordable units that has been abandoned.

Residential zone metrics have not been reviewed recently and the Town may benefit from a comprehensive review of its bulk requirements.

Recommendations

9.1	Diversify Our Housing Portfolio		
Policies	Policies		Partners
9.1.1	Encourage diversification of housing stock.	AHC	PZC
9.1.2	Encourage increasing housing options for an aging population.	PZC	AHC
9.1.3	Promote the inclusion of affordable housing in the adaptive reuse of older buildings.	PZC	AHC, DOP
Initial T	asks	Leader	Partners
9.1.4	Update and maintain the 2008 Affordable Housing Report.	AHC	PZC, DOP
9.1.5	Modify zoning regulations to make more provision for mixed use development, including residential units.	PZC	DOP
9.1.6	Explore changes to the Attached Housing regulation to allow for additional development options.	PZC	DOP
9.1.7	Study adoption of an Incentive Housing Zone (CGS 8-13m) to provide additional housing opportunities.	DOP	AHC, PZC
9.1.8	Restore CDBG loan program to rehabilitate older homes and create or retain affordable units.	BOS	
9.1.9	Investigate potential use of affordable housing (or a fee-in-lieu Payment) as part of every residential development.	PZC	AHC, DOP

Leader / Partners

See the inside back cover for a legend to the leaders and partners identified in this table. п

	rengthen Residential Development atterns		
Policies		Leader	Partners
9.2.1	Within the village areas, promote new development, infill development, and redevelopment which are in keeping with the overall character of the neighborhood.	PZC	EDC, ADRB
9.2.2	Encourage the re-use of mill buildings for housing where appropriate.	PZC	EDC
9.2.3	Encourage mixed use buildings, as appropriate, on major streets in village areas.	PZC	
9.2.4	Promote more flexible development in rural areas of town to conserve natural resources, help preserve rural character, and provide greater opportunities for greenways and walkability.	PZC	CC, DOP
Initial T	asks	Leader	Partners
9.2.5	Comprehensively review residential bulk requirements.	DOP	PZC

9.3	Address Other Housing Issues		
Policies	5	Leader	Partners
9.3.1	Promote energy efficient housing designs, construction techniques and "green buildings."	PZC,	ADRB, DPW, DOP
9.3.2	Encourage re-use of existing buildings and mills for mixed use developments in village areas.	PZC	EDC
9.3.3	Maintain or enhance tax relief programs for older residents.	BOS	BOF
Initial T	asks	Leader	Partners
9.3.4	Explore modification of regulations to expand use of accessory apartments.	DOP	PZC

COMMERCIAL AND INDUSTRIAL DEVELOPMENT

Overview

Economic development is important to Stonington for several reasons:

- It provides for a healthy tax base to support local services and facilities,
- It provides, retains, and creates jobs and income for residents of Stonington and the region, and
- It provides the goods and services the community needs.

Commercial and industrial development can attract new residents and businesses. Future growth to generate tax revenue can be done by making efficient use of existing commercial land and buildings. Development has the potential to alter the fiscal balance in Stonington due to the varying ability of certain uses to generate tax revenue or require municipal services.

10.1 Increase Commercial Tax Base

The tax base in Stonington supports municipal services and facilities. From 2004, growth of the Grand List has slowed and this has placed stress on the local budget and resulted in challenging decisions about what can be funded. Since the bulk of the Grand List is made up of residential property, residents are sensitive to tax increases. Growing the tax base and diversifying the tax base with more commercial property will help address this situation.

Stonington must grow the Town's grand list and diversify its tax base to increase the commercial tax revenue. To grow the grand list on an annual basis, Stonington must encourage and prioritize non-residential development. Retirement / senior care should also be considered as a strategic business cluster for the Town since it can increase the tax base without a concomitant increase in service demands.



Underutilized Commercial Building



"Development is about transforming the lives of people, not just transforming economies."

10

Joseph E. Stiglitz

Economic Clusters

The phrase "industry clusters" refers to groups of businesses in similar economic activities. Through their strength, clusters can generate an influx of new dollars into the region.

In 2011, the Southeastern Connecticut Enterprise Region (SECTer) and the Southeastern Connecticut Council of Governments completed (SCCOG) the Comprehensive Economic Development Strategy for Southeastern Connecticut.

The 2004 CEDS identified six regional clusters that continue to be the primary economic drivers in the region in 2014:

- Bioscience
- Creative
- Defense
- Maritime
- Tourism
- Agriculture

10.2 Guide Business Development

Any economic development should be compatible with, and enhance the overall character of, the community. To accomplish this, economic development activity should be focused in the existing villages, along Route 1, and at Stonington's three interstate highway exits as currently zoned. High value, low impact development is encouraged.

Feedback from a questionnaire of over 700 Stonington residents, property and business owners indicate that the community is very supportive of encouraging economic development in the community to create jobs and grow the grand list. The POCD local questionnaire showed the community to be very supportive of redevelopment of existing buildings and filling existing commercial vacancies with small businesses to enhance the villages and highway interchanges.

Since 2005, new zoning designations have been introduced which have:

- encouraged appropriate development in the villages and fringe areas,
- used master plans to specify what is proposed,
- added flexibility to the development process, and
- involved the neighborhood in preliminary discussions about potential development to create mutually beneficial outcomes.

Projects approved and built using this approach include:

- Prospect Park in Pawcatuck (Neighborhood Development District)
- Allen Spool Mill in Mystic (Industrial Heritage Reuse District)

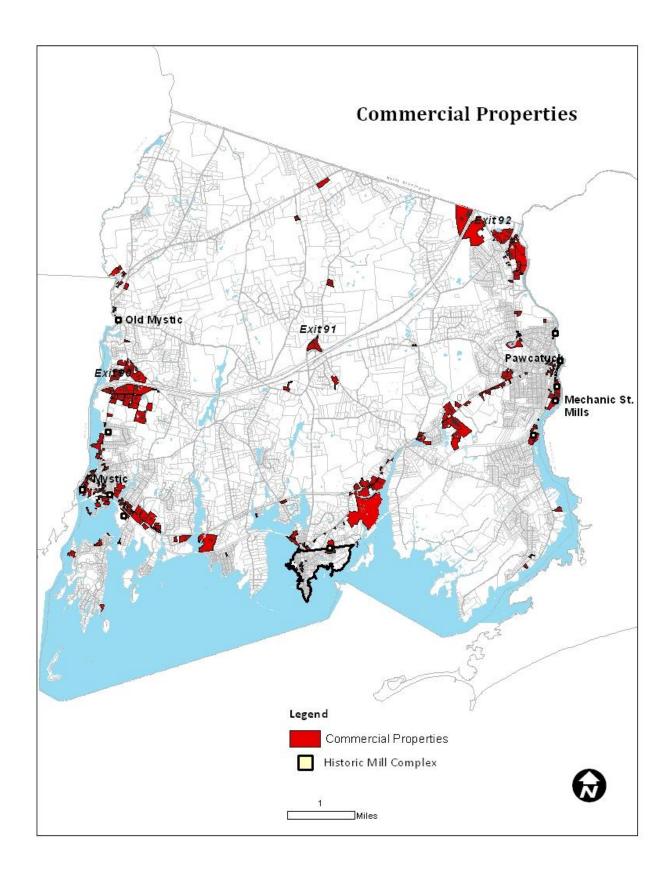
Projects approved using this approach (and development is pending) include:

- Threadmill in Pawcatuck (Industrial Heritage Reuse District)
- Mystic Harbour in Mystic (Industrial Heritage Reuse District)
- Pawcatuck Landing Pawcatuck (Industrial Heritage Reuse District)

The increased use of these floating zones is one strategy to stimulate economic development while maintaining control over community character through use of master plans.

The zoning regulations of commercial zones, including allowed uses, have not been updated comprehensively to modernize language, objectives, uses, and purpose of commercial zones, specifically the Manufacturing (M-1), Light Industrial (LI-130), and Tourist Commercial (TC-80) zones.

The Town should encourage a wider range of uses in all of the manufacturing zones to make efficient use of the properties, particularly with its older mill sites, make greater use of existing NDD and IHRD master planning tools, and use flexible zoning tools to creative and smart growth redevelopment in village areas. The Town should encourage mixed used developments to attract new residents and businesses. For the historic mills located in the M-1 zoning district, the Town should explore rezoning these sites to a new designation (such as "Heritage Mill") to remove some of the impediments to the productive use of these buildings.



Opportunity Areas

There are seven main areas for economic development in Stonington. These include the four villages: Mystic, Pawcatuck, Old Mystic and Stonington Borough and the three highway interchanges at Exits 90, 91 and 92. Additionally, the Route 1 Corridor is the major artery through Town with areas for development and re-development.

Village of Old Mystic - The Village of Old Mystic is the smallest of the villages with the least amount of commercial development. Old Mystic is not suitable for new commercial development because there is no buildable commercial land available. Opportunities exist for higher value residential development. The Stonington Schools Administration Building is located in a residential zone, and the Board of Education has recommended selling the building to relocate on Route 1 closer to other school facilities.

Stonington Borough -Stonington Borough has its own government, its own Plan of Conservation and Development, and its own zoning authority.

As a result, recommendations for this area are not considered here. **Old Mystic**



Stonington Borough



<u>Village of Mystic</u> - The Village of Mystic spans both the town of Stonington and the Town of Groton. It is commonly referred to as "historic downtown Mystic" and is a mix of commercial and residential uses along the Mystic River. Currently, there are significant opportunities for mixed use development in Mystic.

Within the last 5 years an IHRD master was successfully executed on the Allen Spool Mill property which abuts Seaport Marine. Today the Allen Spool property has commercial offices on the first floor and residential apartments on the two floors above. The Village of Mystic currently has low commercial and residential vacancy rate. Mystic River Park has become a popular site for community events.

The Mystic Streetscape project was completed in Stonington in 2013. Major challenges for downtown Mystic are lack of public parking and the balance of newer flood plain requirements with preservation of character.

The Mystic Mobility Study was completed to explore options for many 2004 POCD concerns, including creating a visitor/transportation center, improved signage and streetscape, and reconfiguring Coogan Boulevard and Jerry Brown Road. The study provided various options for improvements, but funding for the recommended changes is a major obstacle to implementation.

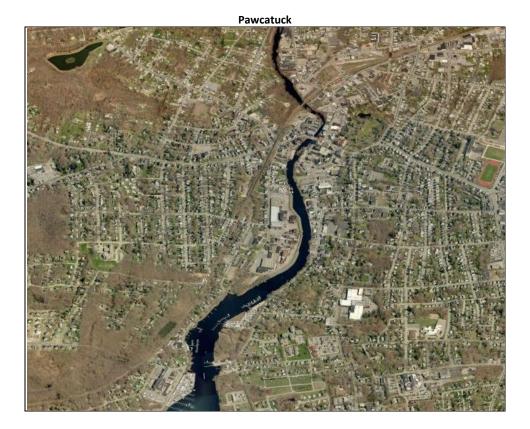


Mystic

<u>Village of Pawcatuck</u> - The Village of Pawcatuck borders Westerly, Rhode Island and shares the Pawcatuck River with downtown Westerly. The POCD survey showed that there is overall desire, need and opportunity for economic development in Pawcatuck and is the priority area for economic development in Stonington. There are many opportunities for reuse and re-development including the Mechanic Street mills and properties near the intersection of Rt. 2 and Rt. 1. Pawcatuck has very little vacant land in the village and will require investment in the existing downtown area properties.

There are no major regulatory obstacles to development in the village of Pawcatuck with conducive zoning, parking and infrastructure. The village is a Downtown Business Zone (DB-5) as is downtown Mystic, so any changes to help stimulate Pawcatuck development would apply to downtown Mystic as well.

In 2005, the Pawcatuck Revitalization Strategies study was completed. Outcomes of this study include the creation of the Industrial Heritage Re-Use District (IHRD) zoning designation, the rezoning of vacant M-1 land between Mechanic and Prospect Street to the Neighborhood Development District (NDD) for construction of Prospect Place housing development, and the development of Pawcatuck Parking Study (completed in 2007) which resulted in the Planning and Zoning Commission's decision to create a Pawcatuck Overlay District which eliminated the requirement for on-site parking for commercial buildings. The Pawcatuck Streetscape was completed and Donahue Park was also renovated. The challenges are the lack of interest in investment in commercial properties for lease and deferred maintenance on key commercial buildings in the village.



<u>Exit 90 (Route 27)</u> - Known as the "Golden Triangle," this highway interchange is considered the gateway to Mystic. This exit provides accessibility to Mystic's major attractions, historic downtown Mystic, Olde Mistick Village, Route 27/connector to Route 1, and major arteries for access to residential areas. The addition of the new Hampton Inn hotel is a recent change to this interchange area which is traditionally a tourist area.

The Stoneridge continuing care community is located in this area and an assisted living complex was recently approved on the Coogan Farm property. These are strong additions to the tax base.

On Coogan Boulevard there a few properties zones M-1 which can be developed. In 2013, retail use by Special Permit was approved in M-1 properties located within 1 mile of highway interchanges (additional stipulations were included). Areas for redevelopment include outdated Golden Triangle properties.



Exit 90 (Route 27)

<u>Exit 91 (Taugwonk Road)</u> - No major changes have taken place at Exit 91 in the past ten years. The only Light Industrial zoned land in Stonington is at this highway interchange.

While there are areas for new development in the LI-130, there is no public water or sewer infrastructure in place, and there has been no initiative by the Town to extend utilities to this area. In addition, there has been concern expressed over to the impact on existing agricultural uses and existing residential uses in this area.

The 2004 POCD made a recommendation to re-orient the LI-130 zone from a North South configuration to an East West configuration in order to help preserve the rural character and the environmental resources in this area. Since then, there have been two attempts to change the LI-130 zone to GBR-130. Both applications were denied by the Planning & Zoning Commission.

There is high voltage electrical power service suitable for light industry along Taugwonk Road. Thirty acres of LI-130 land was purchased by a land trust reducing the amount of LI-130 land available for development by 15%.

To ensure appropriate development in the future which balances economic growth with community character, the LI-130 regulations should be reviewed to update allowable uses and bulk requirements and prohibit those uses that are inappropriate due to the rural character.

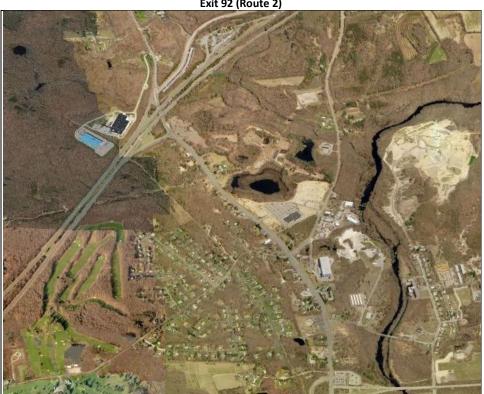


Exit 91 (Taugwonk Road)

Exit 92 (Route 2) - The 2004 recommendation to create a new Highway Interchange Zone (HI-60) specifically at Exit 92 to encourage more economic development has been completed. After the change in zoning, new commercial buildings were completed in the Pawcatuck Farms commercial complex. Additional buildings are planned as part of the approved Liberty Crossing commercial complex.

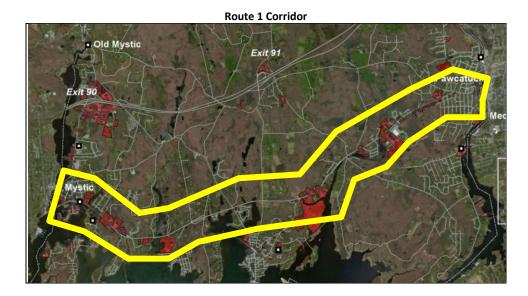
Additional commercial development continues to be appropriate for the Exit 92 highway interchange area where approvals for big box retail remain valid. There a number of planned and permitted projects and pads that are shovel ready but lack funding due to the change in the economy and recession. At the southern end of the Highway Interchange (HI60) zone, the former waterslide property was foreclosed and is available for development. Due to market conditions, the biggest challenge has been attracting new businesses to the area.

There are no major zoning impediments to development in Pawcatuck, but new development must continue to meet environmental and regulatory constraints to protect groundwater resources in this area. The Town needs to work with property owners to find a good balance between the business uses and the sensitive groundwater and other natural resources in this area, especially in the Alice Court area.



Exit 92 (Route 2)

<u>Route 1 Corridor</u> - A Route 1 Corridor Study was completed and adopted in 2008. Emerging issues identified in the study included: façade improvement funding; removal of billboards; pedestrian-oriented mixed-use development; parking solutions; transit services; relocation of commuter parking areas; and enhance pedestrian connections. These issues continue today.



10.3 Retain and Support Existing Businesses

The Town should include planning for retention of existing businesses as part of its economic development efforts. Maintaining and supporting the businesses that are already here is as important as attracting new businesses. The Town should work with the Chambers of Commerce to identify and support needs of existing local businesses.

10.4 Maintain Tourism as an Economic Driver

Two of the Connecticut's major tourist attractions are located in Stonington, and "Mystic Country" is the major economic driver in the tourism industry for the state. With tourism being a large part of our community and our economy, the needs of visitors is an important consideration in planning. Create a tourism master plan that reaches towards and beckons the visitor of tomorrow.

Recommendations

10.1 Increase Commercial Tax Base			
Policies		Leader	Partners
10.1.1 Encourage appropriate economic developmer	nt.	EDC	COC, PZC
10.1.2 Strive to maintain or increase the tax be annually.	base	EDC	BOS

Leader / Partners

See the inside back cover for a legend to the leaders and partners identified in this table.

10.2	Guide Business Development		
Policies	Policies		Partners
10.2.1	Continue to encourage use of NDD and IHRD floating zones, particularly in village areas.	PZC	EDC
10.2.2	Encourage re-use of the mills and other underutilized commercial and industrial sites.	EDC	PZC
10.2.3	Encourage flexibility and creative adaptions regarding some flood hazard requirements in historic zones, specifically for historic structures	PZC	DPW
10.2.4	Strive to preserve business-zoned land for economic development purposes.	PZC	EDC
10.2.5	Guide development to Exit 92 and Village of Pawcatuck	EDC	PZC
Initial T	asks	Leader	Partners
10.2.6	Conduct a comprehensive review of zoning regulations to revisit, update and modernize allowed uses by right in commercial zones.	PZC	EDC, DOP
10.2.7	Study the economic impact of new FEMA regulations regarding re-building after major storms	PZC	EDC, DOP
10.2.8	Amend the LI-130 zone regulations to allow agricultural uses and allow expansions to existing residential uses.	PZC	DOP
10.2.9	Review text of LI-130 zone to update for new uses, review bulk requirements and eliminate uses considered inappropriate.	PZC	DOP
10.2.10	Update the current zoning regulations to modernize language, objectives, uses, and purpose of commercial zones, specifically the M-1 and TC-80 zones.	PZC	DOP, EDC
10.2.11	Expand permitted uses in M-1 zone.	PZC	EDC, DOP

10.2.12 Create Heritage Mill District (HM) zone.	PZC	EDC, DOP
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10.3 Retain and Support Existing Businesses		
Policies	Leader	Partners
10.3.1 Support existing businesses through business retention programs.	EDC	COC, BOS

10.4	Maintain Tourism as an Economic Driver		
Policies	5	Leader	Partners
10.4.1	Promote and support tourism as an economic driver	EDC	BOS
Initial Tasks		Leader	Partners
10.4.2	Participate in the creation of a regional tourism master plan to identify current and potential visitor attractions/amenities/experiences.	EDC	DOP, COC
10.4.3	Develop ways to make tourist attractions / destinations more connected/integrated and more easily navigable via different forms of transportation, including bikes, sidewalks, public transportation, water taxi, etc.	DOP	EDC, BOS, PC, DPW, BTF, COC

COMMUNITY FACILITIES AND SERVICES

Overview

For Stonington to preserve those things that the community values and to foster the growth and change that the community wants, it must also support the desired conservation and development activities with appropriate infrastructure and services. This chapter addresses the physical facilities and the community services provided by Town government and local non-profit organizations.

Historically, many of the community facilities and services in Stonington have been oriented towards the various villages. As a result, the community has sometimes ended up with multiple facilities for municipal services.

Stonington will need to evaluate the configuration of local facilities and services, considering town-wide needs, in order to efficiently and cost-effectively meet local needs.

"This country will not be a good place for any of us to live in unless we make it a good place for all of us to live in."

11

Theodore Roosevelt

High School Field



Pawcatuck Middle School



Fire Station



Stonington Police Station



85

11.1 Address Community Facility Needs

School Facilities - School facilities are important since they contribute to an educated community and help maintain the Town as a desirable place to live. They are also important since education funding consumes the lion's share of the Town budget. Local residents are supportive of education and a significant percentage of questionnaire respondents (28.5%) considered enhancing the school system to be their most important issue. Based on historical data as well as CT State Data Center projections, the school-aged population will remain relatively constant, with a slight decline. Stonington school facilities include one high school, two middle schools, three elementary schools and one former elementary school currently used as a central administration building. The current K-12 School Building Committee has requested funding for an architectural study of the cost-benefit accrued in consolidating Pawcatuck's West Broad Street School with West Vine Elementary School and vacating West Broad. Also included in the proposed study would be an evaluation of Deans Mill School in Mystic to accommodate new technology and teaching methods. At this time the Board of Finance has denied the funds request: the K-12 School Building Committee has indicated that they will request a Town referendum in the Fall of 2014, to approve said funds.

<u>Town Hall</u> - Built in 1929 and recently renovated, Town Hall suffers from a shortage of meeting rooms, suitable office space, bathrooms and especially, storage space. The 2004 POCD advocated for enlarging the Town Hall. However, expansion or modification of the Town Hall has not been supported by Town residents or by the Board of Finance or even in the recent POCD Resident Questionnaire. Electronic document management to address storage space needs in the Town Clerk's vault and throughout Town Hall was recommended in the 2004 POCD, to limited success.

Questionnaire Results

Based on results of the Resident Questionnaire, respondents are generally satisfied with the current level of public services with most indicating that the services are adequate to good.

There is a consistent and strong demand for more community recreational opportunities and arts and cultural establishments.

Respondents indicated the Town should invest in facilities and services in the following order:

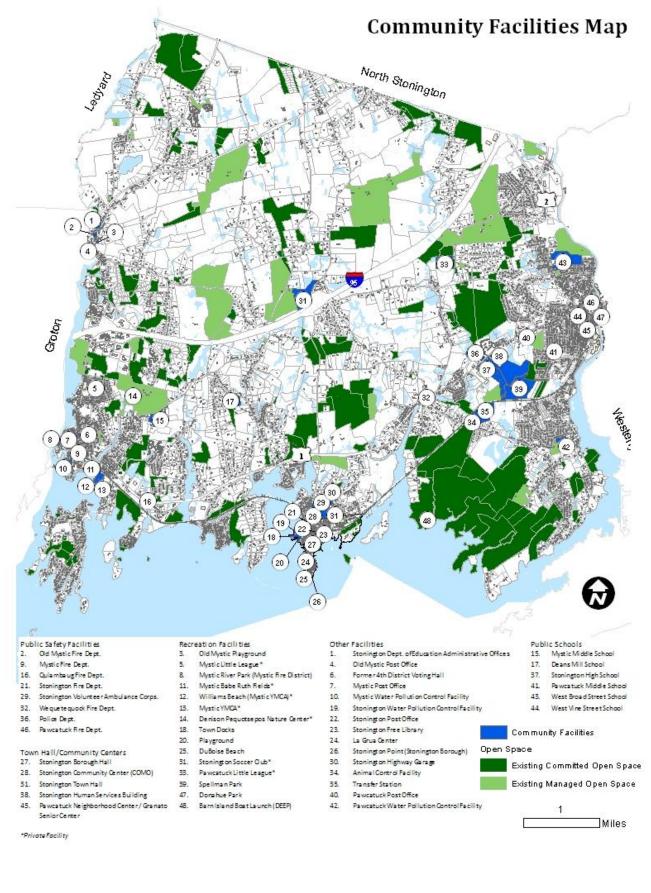
- 1. Education
- 2. Infrastructure
- 3. Open Space

The majority of respondents indicated that they would be willing to vote for tax increases or Town bonding to do so. <u>Public Safety Facilities</u> - The Stonington Police Station is adequate for the space needed in the next decade. However future equipment needs will include generator replacement, reroofing (25 year-old shingles) and antenna maintenance when the current antenna is turned over to the Town. The six volunteer fire departments and three volunteer ambulance corps are located in new or recently renovated facilities. Consolidation of the departments to ease duplication of equipment has been broached however no formal discussions are in place.

<u>Public Works Facilities</u> - Public works functions are fragmented between the Town, Borough and several fire districts that contract for public works functions. Currently a lack of appropriate equipment storage facilities in the Old Highway Garage negatively impacts the useful life of expensive heavyduty equipment. There exists no comprehensive schedule for heavy-duty equipment needs.

<u>Solid Waste Management Facilities</u> - The Town owns and operates a Transfer Station on Greenhaven Road. It is a resident-only drop off site for municipal solid waste (MSW) and recyclables. The former town dump, this facility has been upgraded on a regular basis and is capable of handling future solid waste disposal needs.

<u>Animal Control Facilities</u> -The 2004 POCD advocated for relocating the dog pound built at the Transfer Station on Greenhaven Road. The pound has been renovated and upgraded and now accommodates stray cats.



<u>Recreational Facilities</u> - Recreational facilities in Town are limited, with private nonprofit organizations doing an excellent job of filling many of the Town's recreation facility and activity needs. Recent improvement and expansion of the multi-purpose playing fields behind the high school has increased both the number and quality of recreation opportunities; use of the facilities by non-school groups requires a fee. The executive director of the Stonington Community Center, for a fee, has offered the use of the Center's playing fields for additional Town sport's needs.

Feedback from a questionnaire of over 700 residents, property and business owners indicates that the community is very supportive of additional recreation options such as walking trails, bike paths, ATV trails, to be overseen and managed by the Recreation Commission, including adoption of the logical initial bikeway from Masons Island Road, Mystic to Greenhaven Road, Pawcatuck along Route One. As recreational opportunities are expanded in Town, funds must be budgeted for field maintenance programs.

Playground equipment in the area behind the high school has been updated. Land adjacent to the Pawcatuck pollution control facility remains available. Establishment of the Granato Senior Center adjacent to the Pawcatuck Neighborhood Center has made possible regularly scheduled exercise and recreational activities for the Town's senior citizens.

<u>Human/Senior Service Facilities</u> - Establishment of a senior center in Pawcatuck and the opportunity for residents to participate in programs at the three community centers have helped meet the community needs. With the projected aging of Town population, concern for the lack of supportive services aiding seniors who wish to remain in their homes will increase. The establishment of adult day care programs for senior citizens who are mentally and/or physically impaired but not nursing home ready would significantly improve the quality of life for these residents. An all-day facility similar to the Westerly Day Care Center could be established to provide meals, adult programs and socialization under the guidance of skilled medical personnel.

<u>Library Facilities</u> – While Stonington does not have a Town-owned Library, it should continue to financially support the three local non-profit libraries.

11.2 Address Community Service Needs

<u>Public Safety Services</u> - Public safety services in Stonington include a paid police department, six volunteer fire departments and three volunteer ambulance corps. Currently, Stonington's professional police department is adequately staffed; however in light of future development Police Chief Stewart stated that one additional trained police officer will be required for every increase of 500 residents. The same would also hold true of firefighters.

The 2004 POCD recommended that a study of the emergency fire and ambulance services be conducted. In light of the inability of some departments to continue attracting and retaining volunteers and the redundancy of fire departments, a comprehensive study of fire services to determine whether consolidation could result in manpower and equipment economies of scale, more consistent training, better communications and improved response times. Consolidation of the three volunteer ambulance corps could be considered to maximize volunteer recruitment, training and the opportunity to upgrade obsolete communications equipment.

<u>Public Works</u> - Public Works Department functions are fragmented between the Town, Borough and several fire districts that contract for public works functions. The Department has been hampered by a shortage of personnel, inconsistent road maintenance funding and aging equipment. As recommended in the 2004 POCD, an asset management program was instituted to plan for road, sidewalk and other maintenance needs. With the passage of a bond issue in 2013, a comprehensive maintenance program is being implemented in Mystic and Pawcatuck to correct many problem areas and stabilize roads before they deteriorate beyond repair.

<u>Solid Waste Management</u> - Solid waste generated in Stonington is transported to Southeast Connecticut Resources Recovery Authority (SCRRRA) Facility in Preston, CT for processing. The contract, due to expire in 2017, has provided the Town with stable and affordable waste disposal for many years and the Town is currently negotiating with the plant operator for a new long term contract.

The Town has programs in place for recycling/disposal of leaves, brush, bulky waste, hazardous waste, electronics and other recyclables. In the next 5-10 years the challenge for the Department will be to find additional ways to increase the recycling rate and save find additional economies in the waste management process.

<u>Recreation Services</u> – The fragmentation of services as a result of the three independent community/neighborhood centers may lead to inefficiencies in the provision of services. While this system keeps municipal property taxes low, the different and often limited focus of each of these organizations can require some families to pay membership and program fees to multiple private organizations to gain access to the recreation Facilities and services they need. As Stonington continues to grow, the population may outstrip the ability of these community centers to meet the growing demand for services and the Town may wish to explore options for supplementing the village and Borough community centers to better meet town-wide social and recreational needs.

<u>Human/Senior Services</u> - Human/Senior Services will experience a significant demand for services in the coming decade. The mature adult population (55+) accounts for the majority of the human services caseload and this population is expected to increase to over one-third of population in 2020. As the Baby Boomer cohort reaches retirement age, the Human Services Department must anticipate increased need for human/ senior services by providing adequate staffing and facilities. Additionally, the continued lack of new job openings in turn creates pressure on the ability to serve low-income and unemployed members of the community and must be addressed.

<u>Library Services</u> - Library services are provided by three independent library associations funded in part by the Town. All three libraries are at capacity, requiring extensive weeding and reorganization to make room for new materials. Capital improvement funds must be continually raised from private sources; the Board of Finance has increasingly cut funds to support the library functions from the Town budget, creating a financial crisis to these key community resources.

Recommendations

11.1	Address Community Facility Needs		
Initial T	Initial Tasks		Partners
11.1.1	Reconstitute and maintain the Permanent Committee to Study the Needs and Use of Town Public Buildings	BOS	DPW, DOP
11.1.2	Conduct a comprehensive analysis of all Town- owned facilities to determine future needs.	BOS	BOF, BOE
11.1.3	Initiate a study of fire and ambulance services to determine the value of consolidation.	BOS	FD, EMS, BOF
11.1.4	Initiate a long-term plan to address increased need for senior services i.e. staffing and facilities	DHS	BOS
11.1.5	Implement a long-term plan to provide for purchase, maintenance and storage of heavy-duty equipment	DPW	BOS, BOF

Leader / Partners

See the inside back cover for a legend to the leaders and partners identified in this table.

11.2	Address Community Service Needs		
Policies		Leader	Partners
11.2.1	Encourage improved interaction between Town departments and local, non-profit organizations that currently provide essential services to residents	BOS	RC, DHS
11.2.2	Continue programs to attract and retain volunteers	BOS	EMS, FD
11.2.3	Provide adequate funding and staff to properly maintain roads, sidewalks and storm drain facilities and avoid more costly repairs and replacement	BOS	BOF, DPW
11.2.4	Encourage the establishment of private and non- profit adult day care programs for senior citizens	DHS	BOS
11.2.5	Include future equipment and facility maintenance needs in Town budget for Public Safety and Public Works Facilities	BOS	BOF, DPW, PC
11.2.6	Encourage flexible plans for increasing playing field options, utilizing existing assets owned by community facilities	RC	BOS
11.2.7	Continue to support the libraries in their efforts to provide library services at the village level	BOS	BOF

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UTILITIES

Overview

The availability of adequate water and sewer capacity along with other public utilities is critical to supporting commercial and industrial activity as well as the medium to high-density residential patterns found in and around Stonington's villages. This chapter addresses the Town's public water services, sewer systems, electrical and natural gas services, and communication systems.

12.1 Manage Public Water Service

Over 4,000 properties and over 6,000 residential and commercial customers in Stonington are currently served by public water systems. Water for residential and commercial use in town is provided by three water companies.

The Aquarion Water Company serves the greater Mystic area and Stonington Borough. System capacity is expected to be adequate for the next 10 years or more. An emergency interconnection is available to the Groton system, if needed. The Connecticut Water Company serves Masons Island. The Westerly Water Department (WWD) serves the greater Pawcatuck area. Conservation efforts have paid off in the form of flat to reduced water usage over the past 15 years and so the capacity of these systems is believed to be adequate.

The importance of preserving water quality is addressed in Chapter 5.

In terms of fire protection, water volume and pressure for fire hydrants had been an issue in some parts of in the Borough but this is being addressed by Aquarion. In most areas of Stonington, fire response involves tanker trucks and water resupply from surface water sources. There are no plans to expand hydrant coverage unless required as part of a new development where public water supply is available. Stonington does not have any fire ponds or underground fire tanks in support of rural development areas. In addition, the Town lacks a water re-supply master plan (including emergency use of private ponds) that could facilitate water availability for rural fire events.

Existing water systems are a critical part of Stonington's infrastructure, and they must continue to serve the Town well. With ongoing improvements and a commitment to identify and address changing situations, these systems will continue to serve the Town well for the long term.

"The form a city assumes as it evolves over time owes more to large-scale works of civil engineering – what we now call infrastructurethan almost any other factor save topography."

Martin Filler

Future Sewer Planning

The 2004 POCD recommended that if economically and technically feasible, Stonington should consider the possibility of future system expansion by connecting to Groton Utility's sewer system taking advantage Groton's of economy of scale. Stonington and Groton officials met and this approach was determined to be not feasible.

Although future system expansion is not a current concern, the future effects of rising sea levels may pose a long term threat to the current infrastructure, and now is the time to start investigating potential impacts and potential solutions.

12.2 Manage Public Sewer Service

The Town of Stonington Water Pollution Control Authority (WPCA) manages sewer systems for the Borough, Mystic, Pawcatuck, and surrounding areas utilizing three water pollution control facilities (WPCF) located in or near each of the villages, 17 pump stations and approximately 50 miles of sewer lines. Mystic was brought on line in 1972, the Borough in 1975 and Pawcatuck in 1980.

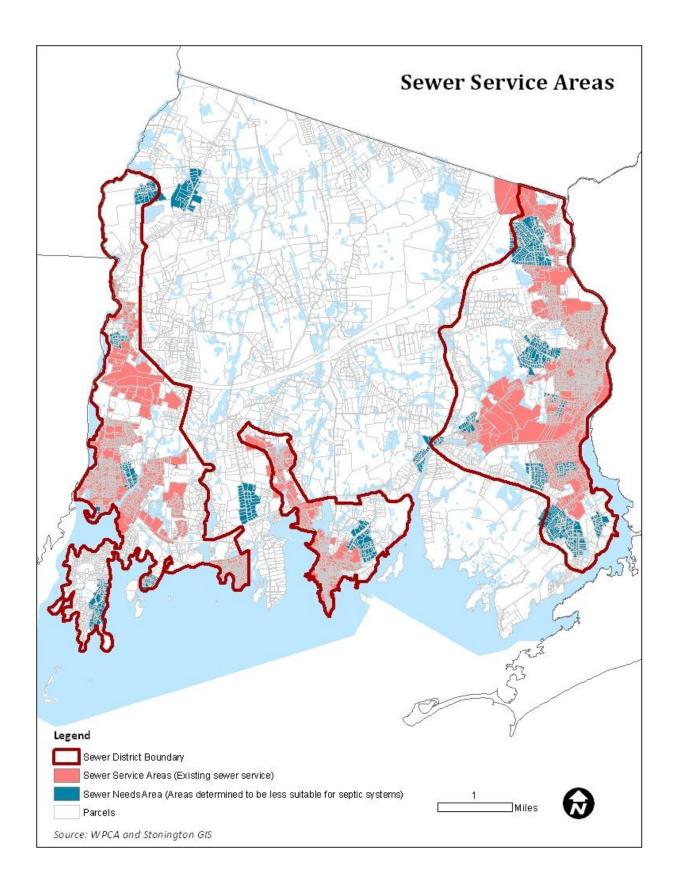
As a result of recent upgrades to the treatment plants, adequate sewage treatment capacity is expected to be available to meet community needs for the foreseeable future. The Mystic WPCF was designed to treat an average wastewater flow of 0.80 million gallons per day (MGD) and projected average flow for year 2025 is 0.73 MGD. The Borough WPCF was designed to treat an average wastewater flow of 0.66 MGD and projected average flow for year 2025 is 0.30 MGD. The Pawcatuck WPCF was designed to treat an average wastewater flow of 0.66 MGD and projected average flow for year 2025 is 0.30 MGD. The Pawcatuck WPCF was designed to treat an average wastewater flow of 0.66 MGD and projected average flow for year 2025 is 0.94 MGD.

Upon completion of current system improvements, and based on projected flow rates, there is not a need for expansion of the system in the next decade.

The map on the facing page shows the areas that currently have sewer service and indicates a sewer limit line that is a boundary beyond which public sewer service cannot be provided by the current system. Although new service for areas within this boundary is feasible, there is no guarantee that future service areas will be provided.

Outside of areas served by public sewers, homes and businesses rely on private septic systems. Potential concerns with septic systems involve those that may not function properly and cause damage to the environment.

Sewer systems are a critical part of Stonington's infrastructure, and they must continue to serve the Town well. With ongoing improvements and a commitment to identify and address changing situations like the future rise in sea levels, these systems will continue to serve the Town well for the long term.



12.3 Support Electrical Service Improvements

Electrical service is provided to all areas of the Town by Connecticut Light and Power Company (CL&P), and although all delivery services are provided by CL&P, customers have a choice for provider of generation services. In the past fifteen years, CL&P has installed a new substation in North Stonington and upgraded their high-voltage "backbone" network, and there are no known long-term reliability issues relating to their infrastructure.

In recent years Stonington, along with much of the state, has experienced major power outages for extended periods resulting from tree damage to power lines caused by hurricanes and other severe storms. CL&P has under taken a statewide program of tree pruning to protect utility lines from potential storm damage in an attempt to minimize the potential for future power outages, and work has been accomplished along Stonington's main roads.

An approach to protecting utility lines from damage is to go underground when possible. Since Stonington's utility lines were installed many years ago, very little currently exists underground, but in new developments and potential major road projects, this approach, although expensive, should be evaluated for long-term benefits.

Although it may still be a long way off, solar and wind powered electrical generation options have potential to be a component of a sustainable future.

Downed Power Lines

Residential Solar Panels





12.4 Support Extension Of Natural Gas

Natural gas service is currently provided by Yankee Gas in the Pawcatuck area and along Route 1 to Anguilla Brook. The gas main comes into Stonington from the North along Route 2.

Yankee Gas indicated it has desired for several years to extend service to Mystic from a main on Route 184 in Groton, but there is no specific plan or timetable. Obstacles have included a lack of customer demand (especially large commercial customers) and the difficulty of laying gas lines along existing roads. It would help if major roadwork was planned for key areas, and new gas lines could become part of the project.

The State currently has an initiative to expand natural gas service areas, so now is a good time to pursue any assistance that might become available for such projects. Based on current and future trends in energy costs, an increasing demand for natural gas services by both residential and commercial customers is expected over the next decade.

Over the next decade there is excellent potential for increased customer desire to have access to gas services, and now is the time for the Town to take advantage of current trends and State initiatives to support expansion of natural gas service areas.

12.5 Enhance Communications

Over the past 10 years, communications technologies (land line phones, cellular phones, television, and internet services) have significantly evolved and the latest options are readily available to Stonington residents and businesses by the three main providers (AT&T, Comcast, and Thames Valley Communications, a Division of Groton Utilities). It is expected that these companies will continue to provide reliable services that meet both current and future needs.

With an ever growing volume of cellular devices, and less dependency on landlines, it is anticipated there will be a growing need for more cell towers in Stonington. The Connecticut Siting Council (CSC) currently has jurisdiction over all commercial telecommunication towers (municipal towers are exempt). In 2010, Stonington revised the Planning & Zoning Regulations as they pertain to cell towers, but the town lacks a set of guidelines and plan for determining potential future locations that minimize local impacts and protect community character.

Although Stonington's villages have areas where many visitors, residents and business people congregate, there is a lack of internet "hot spots". This type of service to support use of wireless devices is becoming increasingly common in popular areas, and can help promote an area. The Town could work with various potential providers to determine the possibilities.

As part of an effort to keep residents better informed during both routine and emergency situations, the Town is planning to implement a radio broadcasting capability on an FM channel.

Leader / Partners

See the inside back cover for a legend to the leaders and partners identified in this table.

Recommendations

12.1	Manage Public Water Service		
Policies	5	Leader	Partners
12.1.1	Continue to manage adequate quality and quantity of safe drinking water.	BOS	PZC, CC, DPW
12.1.2	Properly maintain existing infrastructure to support existing and future development.	BOS	PZC, CC, DPW
Initial 1	asks	Leader	Partners
12.1.3	Develop requirements for fire ponds and/or underground water tanks (cisterns) in or near	FD	PZC
	new developments not served by public water systems.		

12.2	Manage Public Sewer Service		
Policies	3	Leader	Partners
12.2.1	Manage and maintain an adequate and effective sewer system.	WPCA	
12.2.2	Preserve existing sewer plant capacity for use by Town businesses and residents.	WPCA	
Initial T	asks	Leader	Partners
12.2.3	Initiate a study to develop a long-term plan for addressing the potential impacts of rising sea levels on the WPCA infrastructure.	WPCA	

12.3	Support Electrical Service Improvements
12.5	Support Electrical Service improvements

••			
Policies		Leader	Partners
12.3.1 Seek opportunities to insta existing, utility lines underg	,	DPW	BOS

12.4 Support Extension Of Natural Gas		
Policies	Leader	Partners
12.4.1 Encourage opportunities for the expansion of	EDC	BOS, DOP,

	natural gas services in high-density areas of the Town.		DPW
Initial Tasks		Leader	Partners
12.4.2	Review current locations of natural gas lines and determine priority areas for potential expansion to benefit both commercial and residential users.	BOS	DOP, DPW
12.4.3	Investigate availability of both state and federal funding to expand natural gas infrastructure.	BOS	DOP, DPW

12.5 Enhance Communications

Policies		Leader	Partners
12.5.1	Take a proactive approach towards location of future telecommunication towers	BOS	PZC
12.5.2	2.5.2 Encourage the development of Internet "Hot Spots" in appropriate areas of town		DOP
Initial Tasks			
Initial T	asks	Leader	Partners
Initial T	Tasks Develop guidelines for locating telecommunication towers including a plan to identify the most desirable future sites.	Leader PZC	Partners DOP

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TRANSPORTATION & MOBILITY

Overview

Transportation and mobility is important to residents and businesses. This includes our system of roads, bus and rail services, and transportation services for seniors and the disabled. It also includes transportation for pedestrians (sidewalks and trails) and bicycles. Since Stonington is a coastal community, it also includes the potential for water transportation, such as on the Mystic and Pawcatuck Rivers.

13.1 Address Roadway Needs

For most people, the private automobile is the primary means of transportation in Stonington. The road system has developed over time and thus follows historic paths as well as more recently designed highway systems. The result is a system of interstate, state and local roads that serve the community.

The three Interstate 95 interchanges provide convenient tourist access to the major tourist sites, commuter access both into and out of Stonington and serve as potential hubs for future economic development. They also provide residents easy access to the surrounding communities.

The state and local roads provide local access while preserving much of the scenic ambience of the region. It has been the choice of the community to preserve the tree and stone wall lined roads where possible as they do much to define the character of the community.

Maintenance of local roads is important. Residents approved a \$3.5 million bond issue in 2012 to fund repairs to about 25 miles of town roads and associated sidewalks if applicable. Annual funding from the town budget over the next four years will support minor repairs to another 42 miles of roadway. While this support is substantial, the local road system has an additional 42 miles of roads that need maintaining. A DPW estimate is that it would require \$14 million to repair all of the town roads.

Recently the town has adopted engineering standards for road construction which should be followed in the maintenance and repair of the roads. Accident data compiled by the police department have been used in the past to indicate areas of safety concern. Improved signage, street markings and traffic signals have been and will continue to be used by the DPW to address these concerns as is appropriate.

"Our unity as a nation is sustained by free communication of thought and by easy transportation of people and goods."

Dwight D. Eisenhower

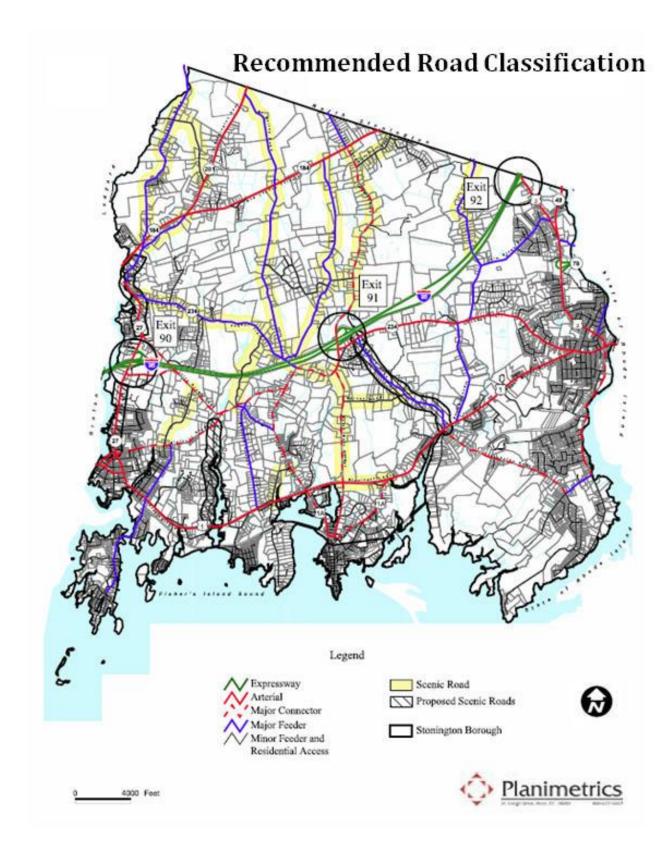


The 2004 POCD suggested a classification of the roads in the town indicated in the table and map as shown below (needs updating) which includes: Limited Access, Arterials, Major Connectors, Major Feeder Roads, Minor Feeder Roads and Residential access – scenic roads are also indicated.

Road Classification	Roads
Limited Access	Interstate 95 Route 78
Arterials	 Route 1 Route 1A Route 201 Route 2 Pequot Trail from N. Main Street to Route 1 Route 49
Major Connectors (Collector Road)	 Coogan Boulevard Flanders Road Greenhaven Road Holmes Street Jerry Brown Road Mechanic Street Mistuxet Avenue Pellegrino Road Pellegrino Road Pequot Trail from Flanders Road to N. Main Street River Road Taugwonk Road
Major Feeder Roads (Collector Road)	 Al Harvey Road Deans Mill Road Pequot Trail from Route 27 N. Anguilla Road Pequot Trail from Route 27 N. Anguilla Road N. Stonington Road S. Anguilla Road S. Anguilla Road Elm Ridge Road Farmholme Road Hewitt Road Jeremy Hill Road
Minor Feeder Roads (Local Streets)	 Boulder Avenue Old North Road All remaining roads except non-through street serving 15 homes or less
Residential Access	 Non- through street serving 15 homes or less

Recommended Road Classifications

The town must continue to provide maintenance for the existing roadways following the recently adopted design standards. Any substandard roads should be upgraded to meet current standards. Working with the police department, issues of safety concern should be routinely addressed. Although currently not economically feasible, ideas for relieving seasonal traffic addressed in the Mystic Mobility Study should be reconsidered if economic conditions change.



Community Support

There is a general desire in the town as expressed in the public survey (winter 2012-2013) to make the town more pedestrian and bicycle friendly.

13.2 Provide for Pedestrians

The villages are generally well served by sidewalks. There are, however, missing links to several of the schools and commercial areas. These include the sidewalk from Pawcatuck to the high school and the continuation of the sidewalk along Route 1 to the Big Y. Past efforts to fill these gaps have been thwarted by costs associated with installing the sidewalks and by objections of the property owners, in part due to the responsibility of property owners to clear sidewalks in the winter. If these gaps are to be filled it will require a commitment from residents and the town to move forward.

The Town does have a maintenance program for some sidewalks. A sidewalk inventory completed in 2011 evaluated the condition of the approximately 32 miles of town sidewalks and identified those that would be repaired as part of the road maintenance program. The addition of sidewalks in the town in recent years has been limited to those provided by developers in new housing subdivisions.

There are potential greenways which could provide pathways to connect many areas thus providing both foot and bicycle paths for transportation and recreation purposes.

13.3 Provide for Bicycles

At the present time, Stonington has modest provision for bicycles. There are no offroad bike trails, marked on-road bike lanes or "share the road" signs. Route 1 is one road with sufficient width to easily permit these enhancements. Bicycle policies should be different for villages, low density zones, and routes between villages.

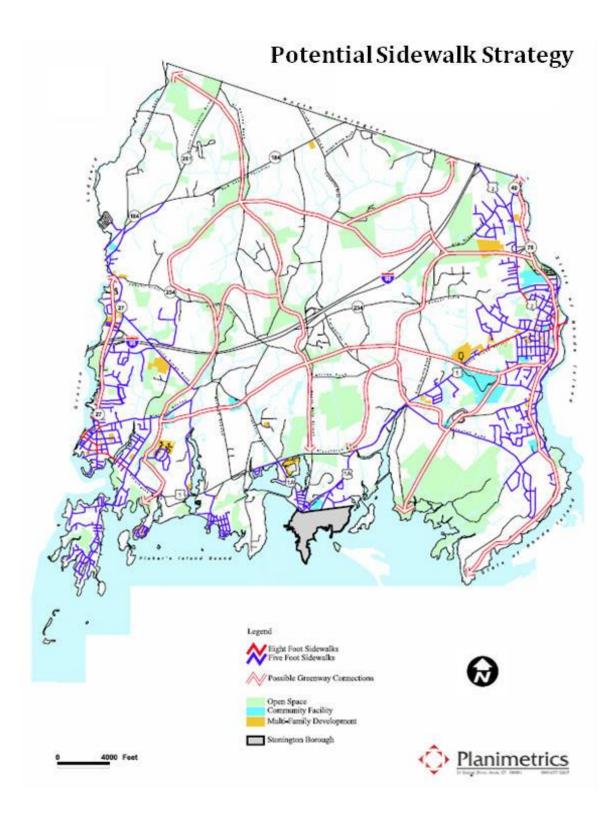
On the other hand, there is an operating bike share program which provides temporary bike use at no cost. Bike racks are available at some commercial and tourist locations. A local bicycle group is attempting to work with the town to promote bicycle improvements as part of an overall plan for pedestrian and cycling activity in the town.

Steps should be taken to make Stonington more bicycle-friendly. The town needs to work with citizen groups to develop a comprehensive bicycle plan for the town. This would include "share the road signage" to improve safety, marking of bicycle lanes where possible, the installation of bike racks in tourist and commercial areas and the construction of off road bike trails. The existing bike share program should be supported. Some of these may require both private and public funding.



Shared Roadway Markings





Mystic Mobility Study

An extensive transportation study for Mystic was completed and summarized in the spring of 2011 – the Mystic Mobility Study.

Numerous suggestions for bike lanes, road improvements, tourist oriented mobility centers, trolley services, water taxi services and aesthetic improvements were made.

The heart of the plan was to provide а series of strategically located mobility hubs connected by a free trolley service and an expanded water taxi service. This would get tourists out of their cars, reducing seasonal traffic, provide for a more enjoyable experience and encourage tourists to explore more than just major attractions such as the Mystic Aquarium and the Mystic Seaport.

It was determined that most of these suggestions were not economically feasible at the present time but could be ideas for the future.

13.4 Address Transit Needs

Public transportation in Stonington is limited but functional.

Southeast Area Transit (SEAT) provides local bus service via two routes. The #10 route runs from the Olde Mystick Village near exit 90 of Route 95, connecting to the Mystic Seaport, Mystic Village, Stonington Borough, Pawcatuck Village and ending at the commuter lot near exit 92 of Route 95. The buses run Monday through Friday from 7:15AM to 5:15 PM at two-hour intervals. This route connects the major commercial areas in Stonington for commuter transport as well as connections to the bus routes in neighboring towns. Ridership is concentrated primarily in the early morning and late afternoon. Bus route #108 connects the area near exit 90 of Route 95 to Foxwoods, Groton and New London. Other area bus routes may be accessed in Groton and New London. Service runs 7 days a week from 6:00 Am to 10:00 PM at 2 hour intervals with a shortened schedule on Sundays. The bus service is heavily subsidized with fares covering only a small fraction of the operating costs. These subsidies are not guaranteed to continue and will require community support to continue.

Rhode Island Public Transportation (RIPTA) offers limited express commuter bus service to and from Providence from the Westerly Amtrak station. The Peter Pan Bus Company was offering service from Mystic to Boston, Providence and New York but service was terminated as of December 2013.

Amtrak provides connection to the coastal cities and transportation hubs with local stops in Mystic and nearby Westerly. Again the service is limited by demand but is functional. More frequent service is available from New London.

There is an additional important transportation service that will only grow in importance as the population of Stonington ages. This is the so called "dial a ride" service available to the disabled and elderly. Currently two groups supply this service to Stonington residents. These are the Eastern Connecticut Transportation Consortium (ECTC) which provides dial a ride medical transport and the Pawcatuck Neighborhood Center. The ECTC service provides transport for medical purposes only but covers the disabled 18 and over as well as seniors. The Pawcatuck service covers seniors only but will provide rides for shopping, medical and other purposes. These are supported by various funding sources at little or no cost to the users. The growth in usage for the Pawcatuck service over the past decade has been significant, increasing from about 400 trips per month to about 1800 per month currently.

The various public transportation systems including Seat buses, RIPTA, Amtrak and "dial a ride" services require continued support to remain operational. Water taxi services and tourist trolley services should be considered if demand justifies them in the future.

Recommendations

13.1 Address Roadway Needs		
Policies	Leader	Partners
13.1.1 Provide adequate funding and staff to maintain roads and avoid more costly repairs or replacement.	BOS	DPW, BOF
13.1.2 Monitor accident locations and make any required safety modifications.	PC	BOS, DPW
Initial Tasks	Leader	Partners
13.1.3 Explore means to ease in season traffic congestion	PC	COC, DPW, DOP

13.2	Provide for Pedestrians		
Policies	Policies		Partners
13.2.1	13.2.1 Provide adequate funding and staff to properly BOS maintain sidewalks.		DPW, BOF
13.2.2	Promote connections to neighborhoods, villages and other activity nodes with sidewalks or trails.	BOS DPW, BTF, PZ DOP	
13.2.3	13.2.3 Require sidewalks as part of development and road improvement projects within walking distance of schools, parks and playgrounds and in high density areas.		DPW, DOP
Initial Tasks		Leader	Partners
13.2.4	Create a comprehensive plan to increase walking and bike paths on Town property.	DOP	BOS, CC, BTF, PZC
13.2.5	Create a town wide connected greenway trail plan.	DOP	CC, PZC
13.2.6	Develop and implement bicycle and pedestrian paths along Route 1.	BTF	DOT, DPW, DOP
13.2.7	Improve pedestrian connections to Westerly.	DPW	DOT, PC

Leader / Partners

See the inside back cover for a legend to the leaders and partners identified in this table.

13.3	Provide for Bicycles		
Policies	•	Leader	Partners
13.3.1	Require road improvement projects to consider bicycle accommodations in their design.	DPW	BTF, DOT, PC, BOS,
13.3.2	Require site development projects to consider bicycle accommodations in their design.	PZC	BTF, DPW
Initial Tasks		Leader	Partners
13.3.3	Adopt initial bikeway plan on Route 1.	BTF	DOT, DPW, DOP
13.3.4	Create a task force and seek funding for a town wide bicycle plan.	DOP	PC, PZC, DPW
13.3.5	Provide share the road signage.	PC	BTF, BOS, DPW,
13.3.6	Provide bicycle racks in commercial and tourist areas.	DPW,	BTF, BOS

13.4	Address Transit Needs		
Policies	3	Leader	Partners
13.4.1	Promote bus transportation.	BOS	SEAT
13.4.2	Promote improved Amtrak service to Mystic.	BOS	COC, EDC
Initial T	asks	Leader	Partners
13.4.3	Explore creation of a water taxi service in season.	сос	BOS
13.4.4	Explore funding to implement the recommendations of the Mystic Mobility Study.	DOP	DPW, BOS, COC

SUSTAINABILITY & RESILIENCY

Overview

The term "sustainability" is becoming more widely discussed as a result of concerns about the consumption of our natural resources and some of society's inefficient or wasteful practices. This Plan of Conservation and Development intends to introduce the concept of sustainability so that it may become part of our vision for moving forward and result in an approach to the future which is sensitive to building a stronger community that balances sound economics, quality design, and the public good.

For the purposes of this Plan, "sustainability" refers to the philosophy of encouraging activities that allow present generations to meet their needs without compromising the ability of future generations to meet their needs. The term "resiliency" refers to the community's ability to readily recover from sudden changes or adversity.

14.1 Promote Energy Conservation

Energy availability and cost are likely to be more significant issues in Stonington in the future. This has financial implications for all residents – whether for leading their daily lives or for supporting functions provided by the Town. Some of the key energy conservation / sustainability issues to consider might include:

- Preparing an energy conservation action plan to reduce operating costs, reduce lifecycle costs, and lower the carbon footprint of the Town / school buildings.
- Reviewing municipal facilities for energy conservation opportunities (lighting, controls, equipment, building envelope, etc.).
- Investigating opportunities for energy generation (solar, wind, fuel cell, etc.) as a way to lower energy costs and enhance resiliency.
- Allowing properties in town to install wind generators and/or solar panels that generate electricity or hot water.
- Identifying ways to involve the community in implementing energy conservation practices.
- Initiating transition to renewable energy for town vehicles (natural gas, electric, biofuels, and hybrids).
- Pursuing State assistance for the installation of solar arrays on all town buildings.

It should be noted that the Town updated its regulations to allow small wind energy systems in 2012. A next step will now be to update the regulations regarding installation of solar energy equipment to account for changes in technology.

"I am I plus my surroundings and if I do not preserve the latter, I do not preserve myself."

Jose Ortega Y Gasset

Sustainability

A number of sections of the Plan address issues of sustainability.

Some of the sustainable land use practices recommended elsewhere in the Plan include

- Promotion of villagescale development,
- Promotion of walking and alternative transportation,
- Protection of natural resources
- Historic preservation and reuse of existing buildings

14.2 Promote Water Conservation

The United States has one of the highest rates of personal water consumption in the world (100 gallons of water per person per day for domestic purposes). Simple changes to some everyday activities can reduce most people's domestic water use by 10% or more. Stonington should encourage water conservation especially since many areas of the community rely on groundwater for domestic use.

14.3 Promote Waste Reduction / Recycling

The overall waste stream and recycling is another potential area for investigation and education in Stonington. Reducing the waste stream and promoting recycling should be promoted.

14.4 Promote "Green Buildings"

Organizations such as LEED "Leadership in Energy & Environmental Design", is transforming the way America thinks about how our buildings and communities are designed, constructed, maintained and operated. Comprehensive and flexible, LEED is a green building tool that addresses the entire resource lifecycle recognizing best-in-class strategies. Local regulations could promote incentives for buildings and sites that meet these standards.

14.5 Educate Residents About Sustainability

Efforts should be devoted towards educating residents and school children about sustainability concepts.





Electric Vehicle



14.6 Promote Resiliency

One of the lessons for Stonington from Hurricane Irene in 2011, an unusual October 2011 snowstorm, Storm Sandy in 2012, and winter storm Charlotte in 2013 was the value of emergency preparedness planning. In these situations, power was lost to large sections of the community for a week or more. This was quite a challenge until electrical service was restored. During these storms, a number of roads became impassable.

The Town of Stonington and many public and private organizations were able to respond with emergency shelters, bottled water, and other supplies and services. Residents appreciated this response and were grateful for it.

Stonington should continue to review and improve hazard mitigation plans for recurring events, such as flooding. Stonington should also continue to review and improve emergency preparedness plans (single events) in order to be able to respond to these events in the future. This can also include protecting electrical lines by placing them underground as opportunities present themselves. This should also include establishing "smart grids" to identify the location of circuit interruptions and other problems as soon as possible.

The Town should work with Connecticut Light and Power (CL&P) to find a good balance between necessary tree trimming over power lines and maintaining attractive tree canopies.

14.1	Promote Energy Conservation		
Policies	3	Leader	Partners
14.1.1	Promote clean energy usage such as natural gas, solar, wind and water by residents and businesses.	BOS	CC, PZC
14.1.2	Identify ways to involve the community in implementing energy conservation practices	BOS	СС
Initial T	asks	Leader	Partners
14.1.3	Prepare an energy conservation action plan for Town and school buildings.	BOS	DPW, BOE

Recommendations

14.2 Promote Water Conservation		
Policies	Leader	Partners
14.2.1 Encourage water conservation.	Water Providers	BOS, CC

Leader / Partners

See the inside back cover for a legend to the leaders and partners identified in this table.

44.0 Distants Master Deal atter	/ D
14.3 Promote Waste Reduction	/ Kecycling
14.3 Promote Waste Reduction	/ Recycling

Policies	Leader	Partners
14.3.1 Reduce the waste stream.	SW	
14.3.2 Promote recycling.	SW	
14.3.3 Support the expansion of the Towns reuse- recycling-composting program.	SW	BOS

14.4 F	Promote "Green Buildings"		
Policies	5	Leader	Partners
14.4.1	Encourage the reuse of existing buildings in the community	PZC	EDC
14.4.2	Consider ways to encourage the creation of "greener" buildings.	PZC	ADRB, DPW, DOP

14.5 Educate Residents About Sustainability		
Policies	Leader	Partners
14.5.1 Educate residents and school children about sustainability concepts.	СС	BOE

14.6 P	romote Resiliency		
Policies		Leader	Partners
14.6.1	Continue to review and improve hazard mitigation plans for recurring events, such as flooding.	EMD	BOS, DPW, PC, FD
14.6.2	Continue to review and improve emergency preparedness plans.	EMD	BOS, DPW, PC, FD

FUTURE LAND USE

Overview

The Future Land Use Plan is intended to guide the Town in future zoning regulation and map changes, infrastructure investments and other decisions.

However, this Plan of Conservation and Development does *<u>not</u>* recommend specific land uses for each individual property in Stonington. A map recommending particular uses was considered too limiting for a diverse community where mixed use development on individual properties is one of the key foundations of the Plan. Therefore a map depicting both specific uses and relative intensities was considered more relevant to Stonington's needs.

This map is intended be used in conjunction with the preceding recommendations and maps in the plan. This map is not intended to supersede any duly adopted regulatory or other legally binding document such as zoning maps, flood hazard area locations or wetlands maps.

The Future Land Use Map is a depiction of the Plan's recommendations for the future conservation and development of Stonington...

Conservation

Coogan Farn



15.1 Descriptions Of Map Categories

The following categories are referenced to the map on the facing page.

Commercial / Mixed Use Areas

Village Mixed Use	 Higher densities recommended where best supported by public water and sewer. Mixed use on main roads in commercial areas. Preservation of historic resources Enhancement of pedestrian scale and village character. Buildings set close to street. On-site parking behind buildings. Traditional New England style architecture.
Transitional Commercial	 Areas which generally transition from village scale development to either low impact development areas or highway interchange commercial areas. Combination of mixed use and single use buildings on main roads in commercial areas. Discourage strip-commercial style buildings and layouts. On-site parking to the side or behind buildings.
Highway Interchange Commercial	 Focus on larger scale commercial development near highway interchanges. Sensitive to environmental resources, including groundwater resources, traffic impacts and community character.
Industrial	 Areas that are primarily intended to be developed with industrial and similar commercial uses. Adaptive reuse of existing mill complexes is encouraged.
Marine Commercial	 Areas mainly devoted to water dependent uses such as marinas and related uses.
Light Industrial	 Light industrial development that is especially sensitive to environmental resources, traffic impacts and rural area character of the Taugwonk Road (Exit 91)area.

(continued)

(continued from previous page)

Residential Areas

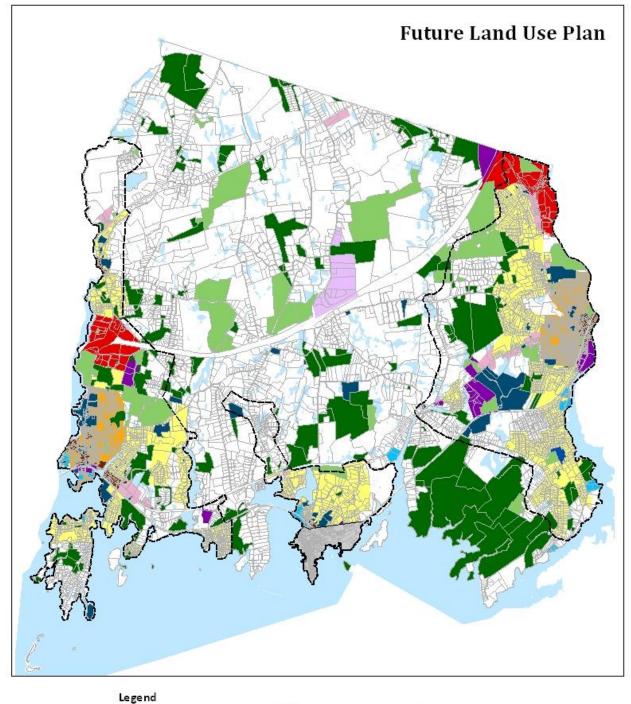
Village Residential	Higher residential densities where best supported by public infrastructure and community facilities. Residential development expected to occur at a density greater than 2 units per acre. Enhancement of pedestrian scale and village character.		
Medium Density Residential	 Moderate density residential areas where public utilities are available. Residential development expected to occur at a density of between 1 and 2 units per acre. Transition between higher density village scale development and low impact development areas. 		
Low Impact Development	 Areas that lack the public infrastructure for intensive development. Lower densities of less than 1 unit per acre are recommended. Agricultural uses supported as both land conservation and an economic resource. Sensitive redevelopment or enhancement of any existing commercial areas is recommended. "Open Space Development" recommended for new residential construction. Conservation of sensitive areas recommended. 		

Open Space

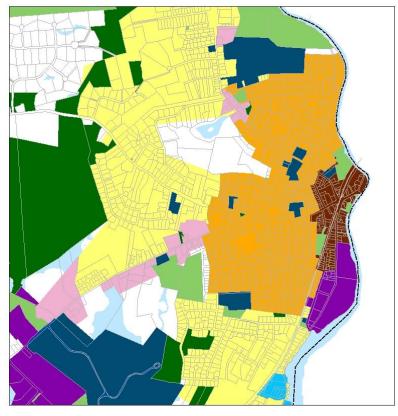
Committed Open of Space	Undeveloped land that is permanently protected as of the adoption of this plan.	
Managed Open Space	Undeveloped land that is used for activities that by their nature provide open space, but has no legal or special protection that ensures that it remains open space.	

Other

Institutional /	Areas	that have been	developed as	publicly or privately owned
Community	community facilities. These include such uses as municipal facilities,			
Facility	schools	schools, community centers and religious institutions.		

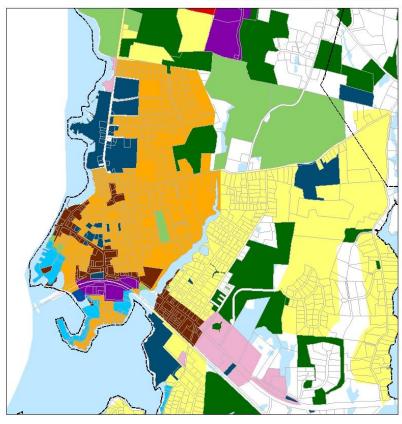






Future Land Use Plan - Pawcatuck

Future Land Use Plan - Mystic

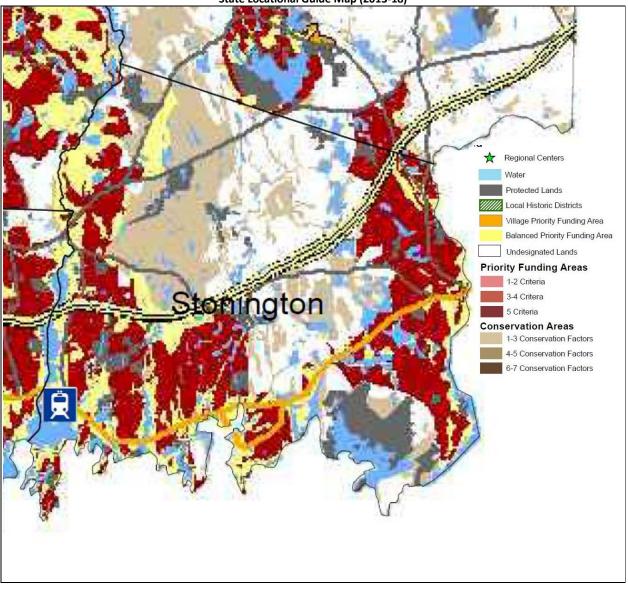




15.2 Plan Consistency

State Plan – Locational Guide Map

In accordance with CGS Section 8-23, this Plan of Conservation and Development was compared with the 2013-18 State Conservation & Development Policies Plan and found to be generally consistent with that Plan and its Locational Guide Map.



State Locational Guide Map (2013-18)

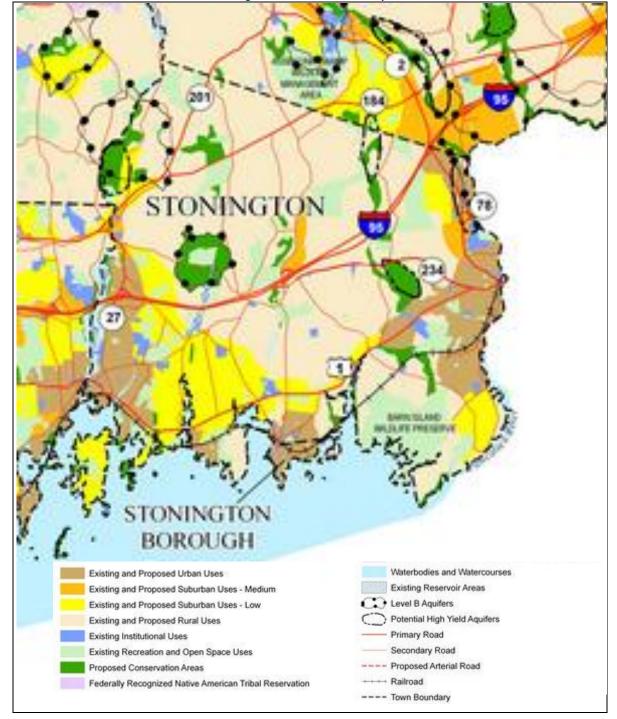
State Plan –Growth Principles

In accordance with CGS Section 8-23, the Plan of Conservation and Development has been evaluated for consistency with statewide growth management principles.

Principle 1 -	FINDING – Consistent
Redevelop and revitalize regional centers and areas of mixed-land uses with existing or planned physical infrastructure.	The Plan encourages growth in and near Stonington village centers where mixed land uses are already permitted and are encouraged. Stonington does not have a designated "regional center".
Principle 2 –	FINDING –Consistent
Expand housing opportunities and design choices to accommodate a variety of household types and needs.	The Plan recommends that Stonington seek to diversify its housing "portfolio" and address recognized housing needs – housing that is more affordable and housing for an aging population.
Principle 3 –	FINDING – Consistent
Concentrate development around transportation nodes and along major transportation corridors to support the viability of transportation options and land reuse.	The Plan continues with the overall zoning framework of more intensive development in the village centers where can be more readily served by transit and arterial roads.
Principle 4 –	FINDING – Consistent
Conserve and restore the natural environment, cultural and historical resources, and traditional rural lands.	The Plan identifies the importance of protecting important community resources such as the natural environment, open spaces, and historical resources.
Principle 5 –	FINDING – Consistent
Protect environmental assets critical to public health and safety.	The Plan contains recommendations to protect environmental assets critical to public health and safety. In particular, the Plan stresses the importance of protecting water quality and public water supply watershed lands.
Principle 6 –	FINDING – Consistent
Integrate planning across all levels of government to address issues on a local, regional, and statewide basis.	 The Plan is part of the process of integrating planning with other levels of government and with other agencies. The Plan will be used to coordinate efforts with: adjacent communities, regional organizations, and state agencies.

Regional Plan Of Conservation and Development

In addition, this Plan was compared with the 2007 Regional Plan of Conservation and Development prepared by the Southeastern Connecticut Council of Governments and found to be generally consistent with that Plan.



Regional Locational Guide Map

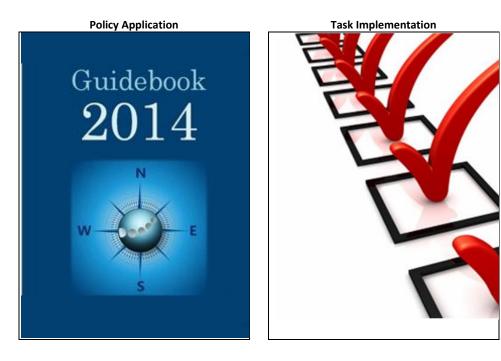
IMPLEMENTATION

16

Overview

Implementation of the Plan is intended to be an on-going process. Recommended policies and future land use guidance is provided for use by Town officials, boards and commissions while conducting the routine business of the Town. The recommended tasks are actions intended to implement changes to help move Stonington in a direction for future conservation and development that is consistent with the desires of town residents.

An implementation committee chaired by the First Selectman with representatives from boards, commissions and residents will monitor the on-going implementation of plan recommendations with support from the Planning Department. Over time changing conditions or circumstances may lead to refinements or changes to the Plan recommendations prior to the next ten-year update.



16.1 Application of Policy Recommendations

The policy and future land-use recommendations are a core element of the Plan. It is this type of guidance that is a baseline requirement imposed by the State of Connecticut for towns to include in their plans of conservation and development. This type of guidance is intended to be used over the long term to help achieve a consistency is making the day-to-day decisions of routine town business. This is very important to help guide town officials and board or commission members who may come and go from town service on a regular basis.

Although policy and future land use recommendations are intended to convey a general intent applicable for the long term, it is recognized that experience using this guidance for practical applications or future changes in related conditions could lead to a need for policy refinement prior to the next scheduled update of the Plan.

The recommended policies listed in each chapter of the Plan and summarized in the tables provided in this chapter identify a lead group as well as partners. While these may be the primary groups using the policy recommendations provided, this designation is not intended to limit use of the policy by any group that may find the guidance applicable to their area of responsibility. If during the course of applying policy recommendations to practical applications, it is determined that a refinement is needed, the designated group would take the lead to propose a change through the implementation committee to the PZC.

Future land-use guidance may be used by a wide variety of groups and Town officials, and if changing circumstances lead to a need for a refinement in this area, any group may propose an interim change through the implementation committee for consideration by the PZC.

The importance of recommended policies and land-use guidance merit a formal revision or amendment to the Plan if needed during the period prior to the next ten-year update. If the PZC concurs with the need for any proposed interim changes regarding policies and future land use, the PZC shall conduct a formal change process for the Plan in accordance with applicable general statutes.

16.2 Implementation of Task Recommendations

Recommended tasks are not required to be included in POCDs per State regulations, but tasks are included in this Plan as they are considered important actions to help implement future change in Stonington. In the table of recommended tasks, each specific task identifies a lead group and partners who are expected to carry out the implementation of the task. Through the review and approval process for this 2014 update to the Plan, the various groups identified as task leads have acknowledged this responsibility for implementation. Upon formal approval of the 2014 Plan, task lead groups are expected to prioritize recommended tasks and establish a schedule for accomplishment. It is recognized that some tasks may be accomplished in the near term while others may require a long-term plan.

Task lead groups are expected to take the actions required to carry out the intent of each specific task. This process may require further definition and refinement of the scope of the task, or refinement in those required to help with the task, and that is considered a normal part of the implementation process. Over time a specific task may no longer be supportive of long-range goals, and ideas for new or modified tasks may emerge. In any case, task lead groups may propose task changes as needed for consideration by the implementation committee. A main objective for task lead groups is to keep recommended or modified task actions moving forward one way or another.

Task Implementation





16.3 Implementation Committee

It is recommended that an implementation committee be established within 90 days of Plan approval to oversee the implementation of the policies and tasks recommended in the Plan. It is important that committee members have a vested interest in the success of this plan, and that the committee remain active over the long period of Plan to encourage its on-going implementation.

It is recommended that the Implementation Committee be chaired by the First Selectman, and that members be representatives selected by various boards and commissions that are primary stakeholders in implementing recommended policies and tasks. It is recommended that initial committee membership include the First Selectman, and representatives from the PZC, CC, EDC, and (others TBD based on the policy/task summary tables). It is also recommended that three residents be selected by the Board of Selectmen to participate on the committee. Once established, the committee would determine its detail procedures and make adjustments to future membership as may be needed. This type of committee offers a unique opportunity for various town officials, boards and commission members as well as residents to communicate and work together on a regular and on-going basis in shaping Stonington's future.

It is recommended the committee would meet quarterly, and group representatives would provide schedule and status of specific tasks. If needed, representatives would propose changes to specific policies or tasks for endorsement by the committee. Committee endorsed changes to recommend policies would be provided to the PZC for formal action as required. Committee endorsed changes to recommended tasks would be provided back to the lead group for their action as required.

The committee would be administratively supported by the Planning Department who would maintain a master file of the status of recommended tasks. The file would be updated on an on-going basis by the Planning Department to reflect the schedule, status and any specific changes or accomplishment notes for each task. The Planning Department would maintain the data in the master task file under the guidance of the implementation committee, and make this information available to residents with quarterly updates of the status file posted on the Town's web-site.

The implementation guidance provided herein is considered recommended Plan policy. Upon approval of the 2014 Plan, proposed changes to implementation policy provided herein may be endorsed by the implementation committee for consideration and formal action as required by the PZC.

CONCLUSION

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Overview

The Plan of Conservation & Development has been prepared to meet the challenges that will confront the Town of Stonington in the future.

In preparing this Plan, a great deal of information was collected, presented, reviewed, and discussed. Many meetings were held to assess issues in Stonington and discuss alternative strategies. Through this work, an overall vision and general goals and policies were developed. Finally, specific strategies were prepared and refined. This information is summarized throughout this Plan.

However, it is important to realize that the most important step of the planning process is implementation of the recommendations. While the task of implementation rests with all Stonington residents, the realization of the Plan is orchestrated by the Planning and Zoning Commission and other Town agencies and officials.

The Plan is intended as a guide to be followed in order to enhance the quality of life and the community character of Stonington. It is intended to be flexible in order to allow adjustments in the manner that specific goals and objectives are achieved while maintaining stability in the long-term goals of the community.

During the next few years, some of the goals will hopefully be achieved, some circumstances will undoubtedly change, and some conditions will certainly arise that will suggest that it is time to reconsider the Plan or some of its elements. Such situations are to be welcomed since it will mean that the Plan is being used by residents.

Programs that help achieve community consensus, establish community goals, and promote community welfare will all turn out to be positive steps in the history of Stonington.



ACKNOWLEDGMENTS

The Residents of Stonington and the

Plan of Conservation and Development Subcommittee

Chair

Vice Chair

Sara Lathrop Wendy Bury Bob Birmingham Walter Grant Bill Lyman Bob Mohr

> Curtis Lynch PZC Liaison John Prue Former Member Alisa Morrison Former Member Jim Kelley Former Member

Planning and Zoning Commission

Ben Tamsky	Chair
John Prue	Vice Chair
Frances Hoffman	Secretary
Curtis Lynch	
Robert Mercer	
Eric Beverly	Alternate
A. Gardner Young	Alternate
Robert Marseglia	Former Chair

	Depa	artment	: Of P	lanning
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Keith A. Brynes, AICPTown PlannerCandace Palmer, CZEOZoning / Wetlands Enforcement OfficerGayle Phoenix, CZETPlanning and Zoning ClerkKathy Tallardy, CZETInland Wetlands/ZBA Clerk

Board of Selectmen			
Edward Haberek, Jr.	First Selectman		
George Crouse	Selectman		
Glee McAnanly	Selectman		

LEADER / PARTNER KEY



	Name		Name
AC	Agricultural Commission	EMS	Emergency Medical Services
ADRB	Architectural Design Review Board	FD	Fire Districts
AHC	Affordable Housing Commission	нмс	Harbor Management Commissions
BOE	Board of Education	HS	Historical Societies
BOF	Board of Finance	IWWC	Inland Wetlands & Watercourses Commission
BOS	Board of Selectmen	PC	Police Commission
BTF	Bicycle Task Force	PZC	Planning & Zoning Commission
сс	Conservation Commission	RC	Recreation Commission
сос	Chambers of Commerce	SEAT	Southeastern Area Transit
DEEP	CT Dept of Energy and Environmental Protection	SHA	Stonington Housing Authority
DHS	Dept. of Human Services	SW	Solid Waste Dept.
DOP	Dept. of Planning	STF	Stormwater Taskforce
DOT	CT Dept. of Transportation	TS	Town Sanitarian
DPW	Dept. of Public Works	WC	Waterfront Commission
EDC	Economic Development Commission	WP	Water Providers
EMD	Emergency Management Director	WPCA	Water Pollution Control Authority
		ZBA	Zoning Board of Appeals

