## TOWN OF STONINGTON, CONNECTICUT



## PROPOSED BUDGET

For the Fiscal Year July 1, 2022 - June 30, 2023

The following will be presented at a Town Meeting on Wednesday, April 13, 2022

## TOWN OF STONINGTON <br> TABLE OF CONTENTS 2022-2023 PROPOSED BUDGET

## BUDGET MESSAGE

## INTRODUCTION <br> Budget Calendar <br> ..... 1

Town Information \& Demographics ..... 2
Building Permits ..... 8
Top Ten Taxpayers ..... 9
Principal Officials ..... 10
Organization Chart ..... 11
Property Tax on a Residential Home with a Median Market Value of \$335,100 ..... 12
Property Tax Revenue per Capita ..... 13
Revenue/Expenditure Pie Charts ..... 14
Fund Balance History ..... 16
Mil Rate Calculation ..... 17
Mil Rate Impact Summary ..... 18
Revenue Summary ..... 19
Expenditure Summary ..... 21
FIRST SELECTMAN
Office of Selectman ..... 39
Programs \& Agencies ..... 39
Waterfront Commission ..... 39
Pawcatuck River Harbor Management ..... 39
Shellfish Commission ..... 40
Economic Development Commission ..... 40
Stonington Facilities Committee ..... 40
Beautification Committee ..... 40
Charter Revision Committee ..... 40
Emergency Management ..... 40
Elections ..... 40
Town Clerk ..... 41
Town Meeting \& Referenda ..... 42
Payments to Other Civil Divisions ..... 42
DEPARTMENT OF ADMINISTRATIVE SERVICES
Administrative Services ..... 46
Information Systems ..... 47
Human Resources ..... 49
Health Officer and Sanitarian ..... 49
Community Development ..... 49

## TOWN OF STONINGTON <br> TABLE OF CONTENTS 2021-2022 PROPOSED BUDGET

## DEPARTMENT OF ASSESSMENT <br> Assessor's Offic <br> 55

Board of Assessment Appeals ..... 55
DEPARTMENT OF FINANCE
Finance Office ..... 60
Treasurer ..... 60
Tax Collector ..... 61
Board of Finance ..... 62
Risk Management ..... 62
DEBT SERVICE ..... 67
DEPARTMENT OF PLANNING
Planning and Land Use ..... 72
Planning \& Zoning Commission ..... 73
Zoning Board of Appeals ..... 73
Conservation Commission ..... 73
Inland Wetlands Commission ..... 73
Climate Change Task Force ..... 73
DEPARTMENT OF PUBLIC WORKS
Highway ..... 79
Solid Waste ..... 83
Engineering Services ..... 89
Facilities Operations (formerly Building Operations) ..... 93
Building Official ..... 97
Water Pollution Control Authority (WPCA) ..... 101
DEPARTMENT OF POLICE SERVICES ..... 105
DEPARTMENT OF HUMAN SERVICES
Human Services ..... 111
Commission on Aging ..... 111
Recreation ..... 112
Libraries ..... 112
Outside Agencies ..... 113
Ambulances \& Fire Services ..... 113
BOARD OF EDUCATION ..... 115
CAPITAL IMPROVEMENT PROGRAM (CIP) ..... 131

TOWN OF STONINGTON
SELECTMAN'S OFFICE
DANIELLE CHESEBROUGH
FIRST SELECTMAN
152 Elm Street • Stonington, Connecticut 06378 • (860) 535-5050

## 2022 - 2023 ANNUAL BUDGET MESSAGE

Checks and balances are essential to a well-functioning government. As is having diverse views to ensure a balanced and equitable outcome. These concepts can be seen in action each year during our budget process in Stonington.

The budget before you would not be possible without the diligent work of municipal and school staff, alongside volunteers on our various Boards and members of our nonprofit community.

We are a community that benefits from the diverse range of skills and perspectives these individuals offer.
The staff and volunteers who come before the Board of Finance advocate ardently for investments they believe are necessary in our yearly budget.

This is where the Board of Finance plays a critical role. They are neutral arbitrators. Their job is to listen over the course of weeks to an assessment of both current and future needs across a range of areas, including police, human services, education, solid waste, public works and general government. They are asked to take a step back and look at the needs of the entire community and then make difficult choices so they can create a budget that balances immediate and long-term needs.

As the Chair of the Board of Finance noted in his opening remarks during the Board's deliberations, there are so many worthwhile projects, programs and capital needs presented in the budget each year, but there is only so much money that can be expended.

With limited funding, there is a natural tension when considering where the investments are most needed. We often hear how people want fiscally prudent governments; however, when faced with the reality of what cuts will need to take place, it can be understandably challenging. At times worthwhile projects may not be able to be funded, however, when we work together as a community, engaging in civil discourse, we can come out with an end result that meets the many, diverse needs of our community. In the end, we are fortunate to have volunteers on our Boards of Finance and Education doing their best to serve the community, right alongside school and municipal staff and our many nonprofit partners.

Creating a balanced budget takes a great deal of input and effort, and I would like to thank all of those involved in our budget process. It is thanks to the years of collaborative efforts, like we saw again this year, that have made it possible for Stonington to not only earn, but maintain through the pandemic, a AAA bond rating, the highest level a municipality can earn. It has also enabled our community to benefit from having one of the lowest tax rates in Southeastern CT.

As often noted, a budget is a reflection of a community's priorities. This year's budget showcases many important aspects of the investments we are making for our community. From addressing long-term infrastructure needs to investments in our human resources and ability to provide excellent services to our residents. Thanks to an increase of $3.6 \%$ in our Grand List, much of the increase in expenditures will be able to be offset by this growth in our tax base.

We rely heavily on the work done by our over 40 local, nonprofits and $30+$ municipal boards. Our community would not run without the work done by countless volunteers and donors. We thank all those who give, and would like to encourage anyone who is able to consider further ways you can help give back to our amazing community.

To all those who have made this budget possible, and to those doing the work that makes our community what it is, I wish to extend a very sincere thank you. Thank you for being part of our community and we are looking forward to tackling many important areas of work together.

Thank you, Stonington.
Sincerely,
Danielle Chesebrough, Stonington First Selectman

## TOWN OF STONINGTON <br> BUDGET CALENDAR <br> 2022-2023 FISCAL YEAR

November 08, 2021

December 12, 2021

December 31, 2021

January 2022

Budget packets to submitting departments.

Itemization of Expenditures, Budget Commentary and Professional Services are sent to Finance Office.

Departmental Budget Requests are compiled by the Finance Office and sent to the First Selectman

First Selectman will meet with Department Heads to review submitted budgets. First Selectman forwards her budget to the Board of Finance.

February 2022-March 2022

No later than March 1, 2022

March 2022
Board of Finance finalizes its recommended budget for Public Hearing.

## March 29, 2022

(Not later than the $1^{\text {st }}$ Monday in May) Board of Finance - Public Hearing on the Budget

April 13, 2022
(No later than the 3rd Monday in May) Annual Town Meeting on the Budget

## THE TOWN OF STONINGTON

The Town of Stonington is located in the southeastern corner of Connecticut, bordering Rhode Island to the east, Long Island Sound to the south, Groton, Ledyard and North Stonington to the west and north. Fishers Island and Long Island can be seen to the southwest and Block Island to the southeast. The rocky shoreline has many peninsulas, islands, coves and marshes.

Stonington boasts a rare and attractive combination of seaside and semi-rural working and living sites. The Town is within two hours or less of major research and transportation centers in Boston, Providence, New Haven, Hartford and New York. Access via I-95 is minutes away. Major airports are located nearby in Groton, Hartford, Springfield, Providence and Boston. Amtrak trains are located in the Village of Mystic located within the Town of Stonington, New London and Westerly, Rhode Island.

The Town of Stonington, covering 42.7 square miles in New London County, was settled in 1649. The 2010 census population totals 18,293 , with $10 \%$ residing in the Borough. Two other concentrated areas are the Pawcatuck and Mystic sections of the Town, which have $40 \%$ and $20 \%$, respectively, of the Town's population.

The Borough of Stonington, the oldest borough in Connecticut, was incorporated in 1801. Steeped in the history of its past as a whaling port and home of the last remaining commercial fishing fleet in the State, it includes a number of large, well maintained homes of former mariners including Nathaniel Palmer.

Pawcatuck has continued its proud heritage as the home of industrial leaders such as Davis Standard Corporation, the premier supplier of plastic extrusion systems.

Mystic was developed around the shipbuilding industry. Today Mystic boasts three distinct visiting areas. Historic Downtown Mystic is rich with diverse specialty shops, Mystic Seaport, and the Museum of America and the Sea, which provides an inside, look at New England's maritime heritage. Olde Mystic Village has over sixty shops set in a New England style village and Mystic Marine Life Aquarium. Old Mystic is the original community at the head of the Mystic River and Foxwoods Resort Casino is fifteen minutes north of Mystic.

## Organization of the Government

The Town adopted a charter, its first, on November 7, 1989, which calls for a Town Meeting form of government. The Town Meeting acts as the legislative body. The three-member Board of Selectmen acts as the governing body for most matters with certain boards and agencies having jurisdiction over specific areas such as the Board of Finance, Water Pollution Control Authority, Board of Education, Planning and Zoning Commission and Zoning Board of Appeals. The First Selectman is the Chief Executive Officer, with an appointed Director of Administrative Services to maintain continuity of government services.

The financial administrator of the Town is the Director of Finance. The Director of Finance administers and accounts for all Town funds. The Town provides a full range of services including public safety, street maintenance and sanitation, health and human services, public parks and recreation, libraries, education, culture, public improvements, planning and zoning, water, sewer and general administrative services.

The Town is divided into five voting districts, and Town elections are held biennially in odd-numbered years.

## Accounting System

The Town's accounting system is organized and operated on a fund basis. A fund is defined as an independent fiscal and accounting entity with a selfbalancing set of accounts. The types of funds utilized by the Town are as follows: general, special revenue, capital projects, internal service, enterprise, and trust and agency. The type and number of individual funds is determined by GAAP and sound financial administration. The general fund operations are maintained on a modified accrual basis, with revenue being recognized as it becomes both measurable and available and expenditures being generally recognized when the services or goods are received and liabilities incurred. Accounting records for the Town's internal service, enterprise and nonexpendable trust funds are on the accrual basis of accounting.

The Town maintains a system of internal accounting controls to provide reasonable assurance that the books and records reflect authorized transactions of the Town. Internal accounting controls involve activities that relate to authorizing, processing, recording and reporting transactions, and include controls such as the division of key duties and responsibilities among different employees and the existence and implementation of standardized operating procedures.

Controls are designed to provide reasonable, but not absolute, assurance regarding: (1) the safeguarding of assets against loss from unauthorized use; and (2) the reliability and accuracy of financial statements. The concept of reasonable assurance recognizes that the cost of internal control should not exceed the benefits likely to be derived, and that the evaluation of cost and benefits requires estimates and judgments by management. The Town believes that its internal accounting controls adequately safeguard assets and provide reasonable assurance of proper recording of financial transactions.

## Budgetary Control

No later than the fifteenth day of March, the First Selectman shall present to the Board of Finance and the Board of Selectmen an itemized annual operating budget, including the Board of Education budget. The Board of Finance shall hold one (1) or more public hearings no later than the first Monday of May. The Board of Finance shall have the authority to increase or decrease the budget submitted by the First Selectman. Within fifteen (15) days after holding the final such public hearing, the Board of Finance shall approve an operating budget and file the same with the Town Clerk for submission to the Annual Town Budget Meeting, which is to be held no later than the third Monday in May. If the budget has not been submitted or petitioned to a Referendum, the budget as presented may be adopted by a majority vote of those present and voting thereon. Upon approval of the Budget by vote of the Town Meeting or Referendum, said budget shall be deemed to constitute the appropriation to each Department, or sub-Department thereof, and to each Office, Board, Agency and Commission of the Town. Additional appropriations may be made during the year by the Board of Finance in an amount not to exceed $\$ 20,000$ in any one line item, or accumulative approval of additional appropriations above $0.5 \%$ of the current annual budget.

Budgetary control is maintained by an encumbrance system. All purchases require a purchase requisition and a purchase order. Funds are recorded as encumbered when the purchase order is issued and expenditures are recorded when the Town issues a check or incurs liability. All unencumbered appropriations lapse at year end; except in the Capital Projects Funds where appropriations are continued until completion of the projects. Budgetary control in the Capital Projects Funds is achieved by the constraints imposed by the project's authorization or grant awards related to these funds.

## TOWN OF STONINGTON

## ECONOMIC AND DEMOGRAPHIC INFORMATION

POPULATION AND DENSITY

| Year | Actual <br> Population | Increase/ <br> (Decrease) | Density | State of <br> Connecticut | \% Increase |
| :---: | ---: | :---: | ---: | ---: | :---: |
| 1980 | 16,220 | - | 416 | $3,107,576$ | - |
| 1990 | 16,919 | $4.31 \%$ | 434 | $3,287,116$ | $5.78 \%$ |
| 2000 | 17,906 | $5.83 \%$ | 459 | $3,405,565$ | $3.60 \%$ |
| 2010 | 18,545 | $3.57 \%$ | 476 | $3,583,561$ | $4.89 \%$ |
| 2014 | 18,539 | $-0.03 \%$ | 475 | $3,592,053$ | $.32 \%$ |
| 2015 | 18,492 | $-0.25 \%$ | 474 | $3,593,222$ | $.24 \%$ |
| 2016 | 18,477 | $-0.08 \%$ | 474 | $3,588,570$ | $-.10 \%$ |
| 2017 | 18,483 | $0.03 \%$ | 474 | $3,594,478$ | $0.16 \%$ |

Source:2013-2017 American Community Survey 5-year Estimates

## AGE DISTRIBUTION OF THE POPULATION

| Age |  | Town of Stonington |  | State of Connecticut |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Number | Percent | Number | Percent |
| Under 5 years |  | 653 | 3.53\% | 186,188 | 5.18\% |
| 5-9 years |  | 950 | 5.14\% | 206,536 | 5.75\% |
| 10-14 years |  | 844 | 4.57\% | 225,831 | 6.28\% |
| 15-19 years |  | 1,070 | 5.79\% | 249,777 | 6.95\% |
| 20-24 years |  | 917 | 4.96\% | 245,849 | 6.84\% |
| 25-34 years |  | 1,558 | 8.43\% | 439,239 | 12.22\% |
| 35-44 years |  | 1,971 | 10.66\% | 433.401 | 12.06\% |
| 45-54 years |  | 2,849 | 15.41\% | 535,611 | 14.90\% |
| 55-59 years |  | 1,570 | 8.49\% | 266,501 | 7.41\% |
| 60-64 years |  | 1,566 | 8.47\% | 229,788 | 6.39\% |
| 65-74 years |  | 2,400 | 12.98\% | 318,515 | 8.86\% |
| 75-84 years |  | 1,329 | 7.19\% | 167,133 | 4.65\% |
| 85 years and over |  | 806 | 4.36\% | 90,109 | 2.51\% |
|  | Total | 18,483 | 100.00\% | 3,594,478 | 100.00\% |
| Median Age (Years) |  | 49. |  | 40.8 |  |

Source: 2013-2017 American Community Survey 5-year Estimates

## INCOME DISTRIBUTION

|  | Town of Stonington |  | State of Connecticut |  |
| :--- | ---: | ---: | ---: | ---: |
| Income | Families | Percent | Families | Percent |
| Less than $\$ 10,000$ | 222 | $4.26 \%$ | 27,787 | $3.10 \%$ |
| $\$ 10,000$ to $\$ 14,999$ | 82 | $1.57 \%$ | 16,143 | $1.80 \%$ |
| $\$ 15,000$ to $\$ 24,999$ | 76 | $1.46 \%$ | 41,072 | $4.59 \%$ |
| $\$ 25,000$ to $\$ 34,999$ | 189 | $3.63 \%$ | 52,218 | $5.83 \%$ |
| $\$ 35,000$ to $\$ 49,999$ | 313 | $6.01 \%$ | 82,371 | $9.20 \%$ |
| \$50,000 to $\$ 74,999$ | 910 | $17.46 \%$ | 134,356 | $15.00 \%$ |
| \$75,000 to $\$ 99,999$ | 890 | $17.08 \%$ | 122,244 | $13.65 \%$ |
| \$100,000 to $\$ 149,999$ | 925 | $17.75 \%$ | 186,352 | $20.81 \%$ |
| $\$ 150,000$ to $\$ 199,999$ | 668 | $12.82 \%$ | 100,359 | $11.20 \%$ |
| \$200,000 or more | 939 | $17.96 \%$ | 132,765 | $14.82 \%$ |
| Total.............................. | 5,211 | $100.00 \%$ | 895,667 | $100.00 \%$ |

Source: 2013-2017 American Community Survey 5-year Estimates
INCOME LEVELS

|  | Town of Stonington | State of Connecticut |
| :--- | ---: | ---: |
| Per Capita Income, 2017 | $\mathbf{\$ 4 9 , 3 5 3}$ | $\mathbf{\$ 4 1 , \mathbf { 3 6 5 }}$ |
| Per Capita Income, 2016 | $\$ 47,422$ | $\$ 39,903$ |
| Per Capita Income, 2015 | $\$ 43,749$ | $\$ 38,803$ |
| Per Capita Income, 2014 | $\$ 44,599$ | $\$ 38,480$ |
| Per Capita Income, 2013 | $\$ 44,787$ | $\$ 37,892$ |
| Per Capita Income, 2012 | $\$ 44,483$ | $\$ 37,807$ |
| Median Family Income, 2017 | $\mathbf{\$ 9 6 , 2 9 7}$ | $\$ 93,800$ |
| Median Family Income, 2016 | $\$ 97,288$ | $\$ 91,274$ |
| Median Family Income, 2015 | $\$ 96,007$ | $\$ 89,031$ |
| Median Family Income, 2014 | $\$ 100,521$ | $\$ 88,217$ |
| Median Family Income, 2013 | $\$ 100,399$ | $\$ 87,245$ |
| Median Family Income, 2012 | $\$ 100,727$ | $\$ 87,182$ |
|  |  |  |
| Percent Below Poverty, 2017 | $\mathbf{6 . 4 0 \%}$ | $\mathbf{7 . 0 0 \%}$ |
| Percent Below Poverty, 2016 | $7.00 \%$ | $7.30 \%$ |
| Percent Below Poverty, 2015 | $6.70 \%$ | $7.60 \%$ |
| Percent Below Poverty, 2014 | $4.80 \%$ | $7.50 \%$ |
| Percent Below Poverty, 2013 | $4.60 \%$ | $10.20 \%$ |
| Percent Below Poverty, 2012 | $4.80 \%$ | $10.00 \%$ |

EDUCATIONAL ATTAINMENT
Years of School Completed Age 25 and Over

|  | Town of Stonington |  | State of Connecticut |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Number ${ }^{\text {l }}$ | Percent | Number ${ }^{\text {l }}$ | Percent |
| Less than 9th grade | 307 | 2.19\% | 104,623 | 4.22\% |
| 9th to 12th grade, no diploma | 493 | 3.51\% | 137,877 | 5.56\% |
| High School graduate (includes equivalency) | 3,453 | 25.58\% | 673,582 | 27.16\% |
| Some college, no degree | 1,909 | 13.59\% | 422,535 | 17.04\% |
| Associate degree | 1,138 | 8.10\% | 188,481 | 7.60\% |
| Bachelor's degree | 3,597 | 25.39\% | 532,055 | 21.45\% |
| Graduate or professional degree | 3,182 | 22.65\% | 421,144 | 16.98\% |
| Total | 14,049 | 100.00\% | 2,480,297 | 100.00\% |
| Total high school graduate or higher (\%) | 94.30\% |  | 90.20\% |  |
| Total bachelor's degree or higher (\%) | 48.00\% |  | 38.40\% |  |

Source: 2013-2017 American Community Survey 5 year Estimates.

## AGE DISTRIBUTION OF HOUSING

|  | Town of Stonington |  | State of Connecticut |  |
| :--- | ---: | ---: | ---: | ---: |
| Year Built | Units | Percent | Units | Percent |
| 2014 or later | 63 | $.67 \%$ | 5,367 | $0.36 \%$ |
| 2010 to 2013 | 92 | $.97 \%$ | 17,308 | $1.15 \%$ |
| 2000 to 2009 | 822 | $8.68 \%$ | 105,131 | $6.97 \%$ |
| 1990 to 1999 | 867 | $9.16 \%$ | 114,261 | $7.58 \%$ |
| 1980 to 1989 | 1,296 | $13.69 \%$ | 191,939 | $12.73 \%$ |
| 1970 to 1979 | 960 | $10.14 \%$ | 200,217 | $13.28 \%$ |
| 1960 to 1969 | 1,024 | $10.82 \%$ | 205,463 | $13.63 \%$ |
| 1950 to 1959 | 1,053 | $11.13 \%$ | 225,763 | $14.97 \%$ |
| 1940 to 1949 | 419 | $4.43 \%$ | 104,251 | $6.91 \%$ |
| 1939 or earlier | 2,869 | $30.31 \%$ | 338,011 | $22.42 \%$ |
| Total Housing Units, 2016 | 9,465 | $100.00 \%$ | $1,507,711$ | $100.00 \%$ |

Percent Owner Occupied, 2016
$73.50 \%$
$66.60 \%$

[^0] Estimates.

## HOUSING INVENTORY

|  | Town of Stonington |  | State of Connecticut |  |
| :--- | ---: | ---: | ---: | ---: |
| Type | Units | Percent | Units | Percent |
| 1-unit, detached | 6,590 | $69.62 \%$ | 892,621 | $59.20 \%$ |
| 1-unit, attached | 264 | $2.79 \%$ | 81,393 | $5.40 \%$ |
| 2 units | 776 | $8.20 \%$ | 123,040 | $8.16 \%$ |
| 3 or 4 units | 803 | $8.48 \%$ | 130,914 | $8.68 \%$ |
| 5 to 9 units | 334 | $3.53 \%$ | 82,787 | $5.49 \%$ |
| 10 to 19 units | 168 | $1.77 \%$ | 56,540 | $3.75 \%$ |
| 20 or more units | 315 | $3.33 \%$ | 128,477 | $8.52 \%$ |
| Mobile home | 206 | $2.18 \%$ | 11,564 | $0.77 \%$ |
| Boat, RV, van, etc. | 9 | $0.10 \%$ | 375 | $0.02 \%$ |
| Total Inventory | 9,465 | $100.00 \%$ | $1,507,711$ | $100.00 \%$ |

Source: 2013-2017 American Community Survey 5 year
Estimates.

OWNER-OCCUPIED HOUSING VALUES

|  | Town of Stonington |  | State of Connecticut |  |
| :--- | ---: | ---: | ---: | ---: |
| Specified Owner-Occupied Units | Number | Percent | Number | Percent |
| Less than $\$ 50,000$ | 284 | $4.82 \%$ | 24,038 | $2.65 \%$ |
| $\$ 50,000$ to $\$ 99,999$ | 97 | $1.65 \%$ | 29,789 | $3.29 \%$ |
| $\$ 100,000$ to $\$ 149,999$ | 211 | $3.58 \%$ | 83,320 | $9.19 \%$ |
| $\$ 150,000$ to $\$ 199,999$ | 587 | $9.96 \%$ | 141,024 | $15.55 \%$ |
| $\$ 200,000$ to $\$ 299,999$ | 1,607 | $27.27 \%$ | 244,356 | $26.95 \%$ |
| $\$ 300,000$ to $\$ 499,999$ | 1,861 | $31.57 \%$ | 236,671 | $26.10 \%$ |
| $\$ 500,000$ to $\$ 999,999$ | 949 | $16.10 \%$ | 106,192 | $11.71 \%$ |
| $\$ 1,000,000$ or more | 298 | $5.06 \%$ | 41,408 | $4.57 \%$ |
| Total | 5,894 | $100.00 \%$ | 906,798 | $100.00 \%$ |

Median Value
\$315,800
\$270,100

Source: 2013-2017 American Community Survey 5-year Estimates.

## TOWN OF STONINGTON BUILDING PERMITS

2005-2021

| Fiscal Year | Residential |  | Commercial/Industrial |  | Other |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | No. | Value | No. | Value | No. | Value | No. | Value |
| 2021 | 800 | \$33,332,467 | 100 | \$6,624,734 | 87 | \$ 238,238 | 987 | \$40,195,439 |
| 2020 | 597 | \$35,416,477 | 201 | \$12,294,663 | 2 | \$ 29,600 | 800 | \$47,740,740 |
| 2019 | 679 | \$35,760,168 | 83 | \$9,549,738 | 0 | - | 762 | \$45,309,906 |
| 2018 | 567 | \$33,250,966 | 76 | \$14,097,124 | 2 | \$ 95,000 | 645 | \$47,443,090 |
| 2017 | 516 | \$22,786,919 | 83 | \$63,546,892 | 1 | \$1,042,361 | 600 | \$87,376,172 |
| 2016 | 617 | \$26,199,595 | 83 | \$44,750,465 | 1 | \$ 7,467 | 701 | \$70,957,527 |
| 2015 | 562 | \$18,874,868 | 68 | \$12,935,000 | 0 | - | 630 | \$31,809,868 |
| 2014 | 534 | \$21,792,916 | 82 | \$ 4,239,927 | 0 | - | 616 | \$26,032,843 |
| 2013 | 475 | \$17,896,723 | 76 | \$ 4,970,919 | 0 | - | 551 | \$22,867,642 |
| 2012 | 483 | \$20,789,608 | 81 | \$ 6,614,614 | 0 | - | 564 | \$27,404,222 |
| 2011 | 470 | \$13,419,687 | 81 | \$ 4,827,452 | 6 | \$2,361,671 | 557 | \$20,608,810 |
| 2010 | 458 | \$19,446,637 | 61 | \$ 2,538,975 | 3 | \$ 57,500 | 522 | \$22,043,112 |
| 2009 | 403 | \$10,803,781 | 57 | \$ 4,988,722 | 1 | \$ 8,000 | 461 | \$15,800,503 |
| 2008 | 490 | \$37,575,985 | 76 | \$17,849,322 | 1 | \$ 50,000 | 567 | \$55,475,307 |
| 2007 | 554 | \$41,683,835 | 46 | \$18,657,243 | 0 | - | 600 | \$60,341,078 |
| 2006 | 617 | \$38,404,873 | 59 | \$ 5,204,938 | 0 | - | 676 | \$43,609,811 |
| 2005 | 551 | \$31,951,250 | 55 | \$ 6,552,778 | 0 | - | 606 | \$38,504,028 |

Source: Town Building Department

## TOWN OF STONINGTON

ASSESSOR'S OFFICE

152 Elm Street • Stonington, Connecticut 06378
(860) 535-5098 • Fax (860) 535-5052

## TOP TEN TAXPAYERS

## OCTOBER 1, 2021 GRAND LIST

1. CONNECTICUT LIGHT \& POWER CO.
\$51,843,240
2. SENIOR LIVING BY MASONICARE (PILOT) 28,396,480*
3. MYSTIC CT SENIOR PROPERTY LLC (Stone Ridge\& ROC Senior) 24,396,990
4. AQUARION WATER CO OF CT $15,111,050$
5. CFC-HBA SOLAR TRUST 10,840,690
6. MASHANTUCKET PEQOUT TRIBE 10,638,280
7. DDH HOTEL MYSTIC LLC (Mystic Hilton) 10,628,460
8. RESNIKOFF JOYCE O TRUSTEE (Olde Mistick Village) 10,021,100
9. YANKEE GAS SERVICES CO $9,670,970$
10. VIII-HII-WHITEHALL AVENUE LLC (Residence Inn) 9,434,200
*Based upon payment made under the Payment in Lieu of Taxes agreement (PILOT)

## TOWN OF STONINGTON

 LIST OF PRINCIPAL OFFICIALS
## BOARD OF SELECTMEN *

Danielle Chesebrough, First Selectman
June D. Strunk, PHD
Deborah Downie

## BOARD OF EDUCATION *

Farouk Rajab, Chairperson
Heidi Simmons, Secretary
Craig Esposito
Sara Baker
Daniel Kelley
Christopher Donahue
Kevin Agnello

## FINANCE DEPARTMENT

James Sullivan, CPA, Director of Finance
Linda Camelio, Tax Collector *
Sandy Grimes, Treasurer *

## TOWN DEPARTMENTS

Patti Burmahl, Director of Administrative Services
Jennifer Lineaweaver, Director of Assessment
J. Darren Stewart, Chief of Police

Barbara McKrell, Public Works Director
Susan Cullen, Director of Economic \& Community Development
Douglas Nettleton, Director - Water Pollution Control Authority
Larry Stannard, Building Official
John Phetteplace, Solid Waste Manager
Sally Duplice, Town Clerk *
Christopher Greenlaw, Town Engineer
Leanne Theodore, Director of Human Services
Dr. Van W. Riley, Superintendent of Schools
Gary Shettle, School Business Administrator

## BOARD OF FINANCE *

Tim O'Brien, Chairman
Lynn Young, Secretary
Chris Johnson
Michael Fauerbach
Deborah Norman
Bob Statchen
David L. Motherway, Jr.
TOWN ATTORNEY
Thomas J. Londregan - General Counsel
*Denotes Elected Official/Position



|  |  |  |
| :--- | :---: | :--- |
| Capital improvements | $\$ 377$ | Taxes support the improvement and expansion of the Town's infrastructure. |
| Education | $\$ 3,084$ | Taxes fund the Stonington Public School system. |
| Public Works | $\$ 613$ | Taxes support maintenance of Town roads, buildings, parks and vehicles and refuse and recycling collection. |
| General Government | $\$ 858$ | Taxes support the administration of Town services. |
| Debt Service | $\$ 611$ | Taxes provide for the scheduled debt service payments from the Town's long-term borrowings. |
| Police | $\$ 529$ | Taxes provide police protection for residents. |
| TOTAL TAX BILL: | $\$ 6,072$ |  |



Source: State of Connecticut Office of Policy \& Management's December 2018 Municipal Fiscal Indicators. The last available statistic for the Average of 169 Connecticut municipalities is for fiscal year 2018.

## Town of Stonington <br> 2022-2023 Proposed Revenue



## Town of Stonington 2022-2023 Proposed Expenditures



# Town of Stonington Unassigned Fund Balance History 



# TOWN OF STONINGTON <br> MIL RATE CALCULATION 2022-2023 TOWN MEETING PROPOSED BUDGET 

| Net Grand List - 10/01/2021 | 2,965,123,054 |
| :---: | :---: |
| Average Rate of Collections | 98.750\% |
| Net Grand List - Adj. For Rate of Collections | $\underline{\underline{2,928,059,016}}$ |
| Value of a Mil | $\underline{\underline{2,928,059}}$ |
| Mil Rate Calculation |  |
| Proposed Expenditures | 76,745,940 |
| Revenue Other Than Taxes | 5,959,502 |
| Use of Fund Balance | 1,500,000 |
| Amount to Be Raised by Taxes | $\underline{\underline{69,286,438}}$ |
| Proposed Mil Rate - 2022-23 | $\underline{\underline{23.66}}$ |
| Adopted Mil Rate - 2021-22 | $\underline{\underline{23.85}}$ |
| Increase (Decrease) From Prior Year | (0.19) |
| \% Increase (Decrease) From Prior Year | -0.80\% |

TOWN OF STONINGTON
MIL RATE IMPACT SUMMARY
2022-2023 TOWN MEETING PROPOSED BUDGET

|  | General Government | Education | Debt Service | Capital Improvements | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| PROPOSED EXPENDITURES | 25,268,852 | 38,984,553 | 7,729,306 | 4,763,229 | 76,745,940 |
| PERCENTAGE OF TOTAL BUDGET | 32.92\% | 50.80\% | 10.07\% | 6.21\% | 100.00\% |
| REVENUES AND OTHER FUNDING SOURCES |  |  |  |  |  |
| Revenues - Other than taxes | 4,832,891 | 1,126,611 | 0 | 0 | 5,959,502 |
| Use of Fund Balance | 0 | 0 | 0 | 1,500,000 | 1,500,000 |
| Taxes to be Raised | 20,435,961 | 37,857,942 | 7,729,306 | 3,263,229 | 69,286,438 |
| TOTAL | 25,268,852 | 38,984,553 | 7,729,306 | 4,763,229 | 76,745,940 |
| MIL RATE COMPUTATION |  |  |  |  |  |
| Net Grand List - 10/01/21 |  |  |  |  | 2,965,123,054 |
| Average Rate of Collections |  |  |  |  | 98.75\% |
| Grand List adjusted for \% of Collections |  |  |  |  | 2,928,059,016 |
| PROPOSED MIL RATE-2022-23 | 6.98 | 12.93 | 2.64 | 1.11 | 23.66 |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
| ADOPTED MIL RATE-2021-22 | 6.83 | 13.17 | 2.87 | 0.98 | 23.85 |
|  |  |  |  |  |  |
| INCREASE/(DECREASE) IN MIL RATE OVER PRIOR YEAR | 0.15 | (0.24) | (0.23) | 0.13 | (0.19) |
|  |  |  |  |  |  |
| \% INCREASE/(DECREASE) IN MIL RATE OVER PRIOR YEAR | 2.20\% | -1.82\% | -8.01\% | 13.27\% | -0.80\% |
| INCREASE/(DECREASE) IN TAXES TO BE RAISED YEAR TO YEAR |  |  |  |  |  |
| Taxes to be Raised - 22-23 | 20,435,961 | 37,857,942 | 7,729,306 | 3,263,229 | 69,286,438 |
| Taxes to be Raised - 21-22 | 19,302,094 | 37,230,185 | 8,104,708 | 2,773,319 | 67,410,306 |
| \$ INCREASE/(DECREASE) OVER PRIOR YEAR | 1,133,867 | 627,757 | $(375,402)$ | 489,910 | 1,876,132 |
|  |  |  |  |  |  |
| \% INCREASE/(DECREASE) IN TAXES TO BE RAISED | 5.87\% | 1.69\% | -4.63\% | 17.67\% | 2.78\% |

TOWN OF STONINGTON
GENERAL FUND REVENUE
2022-2023 TOWN MEETING PROPOSED BUDGET

| LINE \# | REVENUE SOURCE | $\begin{aligned} & \text { 2018-2019 } \\ & \text { ACTUAL } \end{aligned}$ | $\begin{aligned} & \text { 2019-2020 } \\ & \text { ACTUAL } \end{aligned}$ | $\begin{aligned} & \text { 2020-2021 } \\ & \text { ACTUAL } \\ & \hline \end{aligned}$ | 2021-2022 <br> ADOPTED BUDGET | 2021-2022 <br> PROJECTED <br> ACTUAL | 2022-2023 FIRST SELECTMAN'S <br> BUDGET | $\begin{aligned} & \text { 2022-2023 BOF } \\ & \text { BUDGET } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | TAXES |  |  |  |  |  |  |  |
| 1 | Current Levy | 62,022,848 | 64,569,509 | 65,554,256 | 67,410,306 | 67,610,306 | 75,066,499 | 69,286,438 |
| 2 | Prior Years | 468,609 | 249,998 | 366,052 | 250,000 | 150,000 | 100,000 | 100,000 |
| 3 | Motor Vehicle Supplement | 458,614 | 473,763 | 425,022 | 450,000 | 450,000 | 425,000 | 425,000 |
| 4 | Interest \& Lien Fees | 291,881 | 250,787 | 300,284 | 150,000 | 200,000 | 150,000 | 150,000 |
| 5 | TOTALS | 63,241,952 | 65,544,057 | 66,645,614 | 68,260,306 | 68,410,306 | 75,741,499 | 69,961,438 |
|  | LICENSES AND PERMITS |  |  |  |  |  |  |  |
| 6 | Building Permits | 435,753 | 362,390 | 402,199 | 360,000 | 510,000 | 360,000 | 360,000 |
| 7 | Conveyance Tax | 364,280 | 375,586 | 654,156 | 400,000 | 700,000 | 400,000 | 400,000 |
| 8 | Town Clerk's Fees | 186,011 | 191,829 | 281,356 | 190,000 | 240,000 | 190,000 | 190,000 |
| 9 | Alarm Registrations | 5,220 | 5,115 | 4,741 | 5,000 | 3,500 | 5,000 | 5,000 |
| 10 | Inland Wetland Permits | 2,700 | 2,600 | 6,571 | 2,600 | 6,000 | 2,600 | 2,600 |
| 11 | P\&Z and Zoning Board Fees | 78,288 | 75,091 | 85,173 | 70,000 | 80,000 | 70,000 | 70,000 |
| 12 | TOTALS | 1,072,252 | 1,012,611 | 1,434,196 | 1,027,600 | 1,539,500 | 1,027,600 | 1,027,600 |
|  | FINES AND FORFEITS |  |  |  |  |  |  |  |
| 13 | Parking Fines | 5,500 | 3,575 | 3,770 | 3,500 | 5,500 | 3,500 | 3,500 |
| 14 | Alarm Penalties | 2,064 | 1,725 | 1,850 | 1,700 | 1,700 | 1,700 | 1,700 |
| 15 | TOTALS | 7,564 | 5,300 | 5,620 | 5,200 | 7,200 | 5,200 | 5,200 |
|  | REVENUES - USE OF TOWN MONEY |  |  |  |  |  |  |  |
| 16 | Interest Income | 395,300 | 265,648 | 34,711 | 50,000 | 35,000 | 35,000 | 35,000 |
| 17 | Rentals | 57,573 | 59,419 | 62,189 | 55,000 | 65,000 | 60,000 | 60,000 |
| 18 | Loan Repayment - SNEFLA | 12,500 | 12,500 | 12,500 | 12,500 | 12,500 | 12,500 | 12,500 |
| 19 | TOTALS | 465,373 | 337,567 | 109,400 | 117,500 | 112,500 | 107,500 | 107,500 |
|  | STATE GRANTS FOR EDUCATION |  |  |  |  |  |  |  |
| 20 | Education Cost Sharing Grant | 1,284,257 | 1,188,209 | 1,051,626 | 1,073,011 | 1,073,011 | 1,073,011 | 1,073,011 |
| 21 | Non-Public Health Services | 8,094 | 7,935 | 7,593 | 7,400 | 10,323 | 10,000 | 10,000 |
| 22 | TOTALS | 1,292,351 | 1,196,144 | 1,059,219 | 1,080,411 | 1,083,334 | 1,083,011 | 1,083,011 |
|  | STATE GRANTS FOR REIMBURSEMENT ON REVENUE |  |  |  |  |  |  |  |
| 23 | Reimbursement Disabled | 1,562 | 1,608 | 1,632 | 1,600 | 1,676 | 1,600 | 1,600 |
| 24 | Veteran's Exemption | 15,415 | 15,808 | 15,260 | 15,000 | 15,401 | 15,000 | 15,000 |
| 25 | Payment In Lieu of Taxes - State Tiered | - | - | - | - | 19,895 | 20,312 | 20,312 |
| 26 | Mashantucket Pequot Grant | - | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| 27 | Municipal Revenue Sharing | - | - | - | - | - | - |  |
| 28 | Grants for Municipal Projects | 100,332 | 100,332 | 100,332 | 100,332 | 100,332 | 100,332 | 100,332 |
| 29 | Municipal Stabilization Grant | 218,992 | 218,992 | 218,992 | 218,992 | 218,992 | 218,992 | 218,992 |
| 30 | TOTALS | 336,301 | 366,740 | 366,216 | 365,924 | 386,296 | 386,236 | 386,236 |
|  | STATE GRANTS FOR OTHER PURPOSES |  |  |  |  |  |  |  |
| 31 | Parking Ticket Surcharge | 11,333 | 11,398 | 3,319 | 7,500 | 3,300 | 6,000 | 6,000 |
| 32 | Youth Services | 18,150 | 18,150 | 18,150 | 18,000 | 18,000 | 18,000 | 18,000 |
| 33 | Civil Preparedness | 9,256 | 9,185 | 9,323 | 9,290 | 9,297 | 11,420 | 11,420 |
| 34 | Telephone Line Access | 46,267 | 44,762 | 47,522 | 44,000 | 40,400 | 44,000 | 44,000 |
| 35 | TOTALS | 85,006 | 83,495 | 78,314 | 78,790 | 70,997 | 79,420 | 79,420 |

TOWN OF STONINGTON
GENERAL FUND REVENUE
2022-2023 TOWN MEETING PROPOSED BUDGET

| LINE \# | REVENUE SOURCE | $\begin{gathered} 2018-2019 \\ \text { ACTUAL } \\ \hline \end{gathered}$ | 2019-2020 <br> ACTUAL | $\begin{gathered} 2020-2021 \\ \text { ACTUAL } \\ \hline \end{gathered}$ | 2021-2022 <br> ADOPTED <br> BUDGET | $\begin{gathered} \text { 2021-2022 } \\ \text { PROJECTED } \\ \text { ACTUAL } \\ \hline \end{gathered}$ | 2022-2023 FIRST SELECTMAN'S BUDGET | $\begin{aligned} & \text { 2022-2023 BOF } \\ & \text { BUDGET } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | SOLID WASTE DISPOSAL FEES |  |  |  |  |  |  |  |
| 36 | Solid Waste Disposal Fees | 1,558,882 | 1,593,072 | 1,097,800 | 950,000 | 950,000 | 950,000 | 1,294,000 |
| 37 | SCRRRA Recepticles (Yellow Bags) | - | - | 611,631 | 550,000 | 550,000 | 550,000 | 550,000 |
| 38 | SCRRRA Transportation | 90,368 | 84,071 | - | - | - | - |  |
| 39 | Landfill Recycling | 59,796 | 37,667 | 47,544 | 37,000 | 57,000 | 57,000 | 57,000 |
| 40 | Landfill Tipping Fees | 155,350 | 161,505 | 182,863 | 160,000 | 160,000 | 160,000 | 160,000 |
| 41 | TOTALS | 1,864,396 | 1,876,315 | 1,939,838 | 1,697,000 | 1,717,000 | 1,717,000 | 2,061,000 |
|  | MISCELLANEOUS REVENUE - EDUCATION |  |  |  |  |  |  |  |
| 42 | Building Rental/Miscellaneous | - | 600 | 3,601 | - | 3,600 | 3,600 | 3,600 |
| 43 | Tuition - Other Schools | 29,899 | 52,187 | 49,491 | 25,000 | 30,000 | 40,000 | 40,000 |
| 44 | TOTALS | 29,899 | 52,787 | 53,092 | 25,000 | 33,600 | 43,600 | 43,600 |
|  | MISCELLANEOUS REVENUE -POLICE DEPT |  |  |  |  |  |  |  |
| 45 | Vehicle Use - Outside Jobs | 102,937 | 157,681 | 98,631 | 100,000 | 60,000 | 100,000 | 100,000 |
| 46 | Administrative Fee/Miscellaneous Fees | 19,521 | 28,367 | 15,823 | 18,000 | 11,000 | 18,000 | 18,000 |
| 47 | Animal Control Facility | 600 | 1,680 | 1,200 | 1,500 | 1,200 | 1,200 | 1,200 |
| 48 | TOTALS | 123,058 | 187,728 | 115,654 | 119,500 | 72,200 | 119,200 | 119,200 |
|  | MISCELLANEOUS REVENUE |  |  |  |  |  |  |  |
| 49 | Miscellaneous | 63,678 | 79,198 | 53,775 | 15,000 | 62,000 | 15,000 | 40,000 |
| 50 | Accident Reports | 1,703 | 2,126 | 1,765 | 1,500 | 1,400 | 1,500 | 1,500 |
| 51 | Data Processing Revenue | 29,560 | 28,910 | 25,378 | 25,000 | 25,000 | 25,000 | 33,000 |
| 52 | In Lieu of Taxes - Housing Authority | 4,497 | 3,693 | 4,263 | 4,200 | 4,200 | 4,200 | 4,200 |
| 53 | GIS Revenue | 530 | 260 | 178 | 250 | 400 | 250 | 250 |
| 54 | Unliquidated Prior Year Encumbrances | 93,845 | 257,377 | 17,863 | 10,000 | 15,000 | 10,000 | 10,000 |
| 55 | Transfer in From Benefit Assessments Fund | 45,000 | - | - | 29,500 | 29,500 | - | - |
| 56 | Utility Billing Revenue | 12,000 | 12,000 | 12,000 | 12,000 | 3,000 | - | - |
| 57 | Payment In Lieu of Taxes | 244,494 | 267,993 | 265,034 | 261,850 | 286,231 | 282,785 | 282,785 |
| 58 | Misc Grants and Reimbursements - Gen Gov't | 1,129 | 33,644 | 27,298 | - | - | - | - |
| 59 | Gain on Sale of Fixed Assets | 500 | 200 | - | - | - | - | - |
| 60 | TOTALS | 496,936 | 685,401 | 407,554 | 359,300 | 426,731 | 338,735 | 371,735 |
|  |  |  |  |  |  |  |  |  |
| 61 | REVENUE TOTAL BEFORE USE OF FUND BALANCE | 69,015,088 | 71,348,145 | 72,214,717 | 73,136,531 | 73,859,664 | 80,649,001 | 75,245,940 |
|  |  |  |  |  |  |  |  |  |
| 62 | OPERATING (DEFICIT) BEFORE USE OF FUND BALANCE | - | - | - | - | - | - | (1,500,000) |
|  |  |  |  |  |  |  |  |  |
|  | OTHER FUNDING SOURCES |  |  |  |  |  |  |  |
| 63 | Use of Fund Balance |  |  |  |  |  |  |  |
| 63a | Designated Offset to Capital Improvement Fund Appropriation | - | - |  | - | - | - | 1,500,000 |
| 64 | Transfers In From Other Funds | - | - | 31,794 | - | - | - | - |
| 65 | TOTALS | - | - | 31,794 | - | - | - | 1,500,000 |
|  |  |  |  |  |  |  |  |  |
| 66 | GRAND TOTAL - REVENUES AND OTHER FUNDING SOURCES | 69,015,088 | 71,348,145 | 72,246,511 | 73,136,531 | 73,859,664 | 80,649,001 | 76,745,940 |

TOWN OF STONINGTON
GENERAL FUND EXPENDITURES - SUMMARY

## 2022-2023 TOWN MEETING PROPOSED BUDGET

| LINE \# |  | $\begin{gathered} \text { 2018-2019 } \\ \text { ACTUAL } \\ \text { EXPENDED } \end{gathered}$ | $\begin{gathered} \text { 2019-2020 } \\ \text { ACTUAL } \\ \text { EXPENDED } \end{gathered}$ | 2020-2021 <br> ACTUAL <br> EXPENDED | $\begin{gathered} \text { 2021-2022 } \\ \text { ADOPTED } \\ \text { BUDGET } \end{gathered}$ | 2021-2022 REVISED BUDGET | $\begin{gathered} \text { 2021-2022 } \\ \text { PROJECTED } \\ \text { ACTUAL } \\ \hline \end{gathered}$ | 2022-2023 <br> DEPARTMENT <br> REQUEST | $\qquad$ | 2022-2023 BOARD OF FINANCE BUDGET | $\begin{gathered} \text { AMOUNT } \\ \text { INCREASE/ } \\ \text { (DECREASE) } \\ \hline \end{gathered}$ | \% CHANGE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | DEPARTMENT OF FIRST SELECTMAN |  |  |  |  |  |  |  |  |  |  |  |
| 1 | Office of Selectman | 244,867 | 247,951 | 270,809 | 261,667 | 261,667 | 261,667 | 262,167 | 262,167 | 262,167 | 500 | 0.19\% |
| 2 | Programs \& Agencies | 75,465 | 87,668 | 81,084 | 97,855 | 97,855 | 97,855 | 100,147 | 100,147 | 100,147 | 2,292 | 2.34\% |
| 3 | Waterfront Commission | 1,100 | 1,403 | 1,916 | 2,125 | 2,125 | 2,125 | 2,125 | 2,300 | 2,300 | 175 | 8.24\% |
| 4 | Pawcatuck River Harbor Management | - | - | - | 500 | 500 | - | 500 | 500 | 500 | - | 0.00\% |
| 5 | Shellfish Commission | - | - | - | 50 | 50 | - | 50 | 50 | 50 |  | 0.00\% |
| 6 | Economic Development Commission | 10,661 | 5,155 | 17,760 | 13,470 | 13,470 | 13,470 | 13,470 | 13,470 | 13,470 | - | 0.00\% |
| 7 | Stonington Facilities Committee (New Name) | - | 1,100 | 200 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | - | 0.00\% |
| 8 | Beautification Committee | - | - | 4,999 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 7,500 | 2,500 | 50.00\% |
| 9 | Charter Revision Committee | - | - | - | 4,200 | 4,200 | 4,200 | 2 | 2 | 2 | $(4,198)$ | -99.95\% |
| 10 | Emergency Management | 21,057 | 21,310 | 25,961 | 27,921 | 27,921 | 27,921 | 28,140 | 28,140 | 28,140 | 219 | 0.78\% |
| 11 | Elections | 101,323 | 74,458 | 111,437 | 129,026 | 129,026 | 129,026 | 157,226 | 157,226 | 157,226 | 28,200 | 21.86\% |
| 12 | Town Clerk | 225,046 | 227,577 | 235,722 | 250,817 | 250,817 | 252,317 | 239,924 | 239,924 | 249,497 | $(1,320)$ | -0.53\% |
| 13 | Town Meeting \& Referenda | 3,560 | 1,206 | 3,358 | 6,200 | 6,200 | 6,200 | 8,200 | 8,200 | 8,200 | 2,000 | 32.26\% |
| 14 | Payments to Other Civil Divisions | 192,950 | 206,885 | 267,828 | 251,583 | 251,583 | 251,583 | 208,084 | 208,084 | 208,084 | $(43,499)$ | -17.29\% |
| 15 | TOTAL - FIRST SELECTMAN | 876,029 | 874,713 | 1,021,074 | 1,051,514 | 1,051,514 | 1,052,464 | 1,026,135 | 1,026,310 | 1,038,383 | $(13,131)$ | -1.25\% |
|  | DEPARTMENT OF ADMINISTRATIVE SERVICES |  |  |  |  |  |  |  |  |  |  |  |
| 16 | Administrative Services | 324,594 | 360,908 | 345,581 | 371,537 | 371,537 | 371,537 | 375,207 | 371,707 | 371,707 | 170 | 0.05\% |
| 17 | Information Services | 304,436 | 306,192 | 333,748 | 413,875 | 413,875 | 413,875 | 415,995 | 416,195 | 406,922 | $(6,953)$ | -1.68\% |
| 18 | Human Resources | 3,182,288 | 3,129,450 | 3,475,017 | 3,676,300 | 3,676,300 | 3,676,300 | 3,848,415 | 3,960,849 | 3,930,849 | 254,549 | 6.92\% |
| 19 | Health Officer \& Sanitation | 137,459 | 137,056 | 147,774 | 140,998 | 140,998 | 140,998 | 138,941 | 138,941 | 138,941 | $(2,057)$ | -1.46\% |
| 20 | Community Development | 14,828 | - | 4,253 | 15,000 | 15,000 | 15,000 | - | 15,000 | - | $(15,000)$ | -100.00\% |
| 21 | TOTAL - ADMINISTRATIVE SERVICES | 3,963,605 | 3,933,606 | 4,306,373 | 4,617,710 | 4,617,710 | 4,617,710 | 4,778,558 | 4,902,692 | 4,848,419 | 230,709 | 5.00\% |
|  | DEPARTMENT OF ASSESSMENT |  |  |  |  |  |  |  |  |  |  |  |
| 22 | Assessor's Office | 318,323 | 327,156 | 372,768 | 359,994 | 359,994 | 359,994 | 408,585 | 408,785 | 408,785 | 48,791 | 13.55\% |
| 23 | Board of Assessment Appeals | 2,417 | 2,148 | 1,877 | 2,360 | 2,360 | 2,360 | 7,365 | 7,365 | 7,365 | 5,005 | 212.08\% |
| 24 | TOTAL - ASSESSMENT | 320,740 | 329,304 | 374,645 | 362,354 | 362,354 | 362,354 | 415,950 | 416,150 | 416,150 | 53,796 | 14.85\% |
|  | DEPARTMENT OF FINANCE |  |  |  |  |  |  |  |  |  |  |  |
| 25 | Finance Office | 422,086 | 439,825 | 482,904 | 437,542 | 437,542 | 434,967 | 456,664 | 456,664 | 456,664 | 19,122 | 4.37\% |
| 26 | Treasurer | 4,346 | 4,959 | 4,574 | 5,198 | 5,198 | 5,198 | 5,198 | 5,198 | 5,198 | - | 0.00\% |
| 27 | Tax Collector | 205,265 | 215,760 | 229,537 | 251,333 | 251,333 | 251,333 | 253,043 | 252,743 | 254,243 | 2,910 | 1.16\% |
| 28 | Board of Finance | 185,184 | 205,283 | 246,581 | 246,191 | 246,191 | 246,766 | 699,022 | 680,740 | 685,740 | 439,549 | 178.54\% |
| 29 | Risk Management | 1,345,538 | 730,846 | 734,639 | 771,209 | 771,209 | 767,107 | 782,708 | 782,708 | 782,708 | 11,499 | 1.49\% |
| 30 | TOTAL - FINANCE | 2,162,419 | 1,596,673 | 1,698,235 | 1,711,473 | 1,711,473 | 1,705,371 | 2,196,635 | 2,178,053 | 2,184,553 | 473,080 | 27.64\% |
| 31 | DEBT SERVICE | 8,140,981 | 8,883,159 | 8,066,702 | 8,134,208 | 8,134,208 | 8,134,208 | 7,729,306 | 7,729,306 | 7,729,306 | $(404,902)$ | -4.98\% |
|  | DEPARTMENT OF PLANNING |  |  |  |  |  |  |  |  |  |  |  |
| 32 | Planning and Land Use | 376,815 | 356,712 | 455,260 | 475,955 | 475,955 | 475,955 | 476,175 | 540,175 | 520,175 | 44,220 | 9.29\% |
| 33 | Boards and Commissions | 51,077 | 42,185 | 12,205 | 53,825 | 53,825 | 53,825 | 53,825 | 53,825 | 51,828 | $(1,997)$ | -3.71\% |
| 34 | TOTAL - PLANNING | 427,892 | 398,897 | 467,465 | 529,780 | 529,780 | 529,780 | 530,000 | 594,000 | 572,003 | 42,223 | 7.97\% |

TOWN OF STONINGTON
GENERAL FUND EXPENDITURES - SUMMARY
2022-2023 TOWN MEETING PROPOSED BUDGET

| LINE \# |  | $\begin{gathered} \text { 2018-2019 } \\ \text { ACTUAL } \\ \text { EXPENDED } \\ \hline \end{gathered}$ | $\begin{gathered} \text { 2019-2020 } \\ \text { ACTUAL } \\ \text { EXPENDED } \end{gathered}$ | $\begin{gathered} \text { 2020-2021 } \\ \text { ACTUAL } \\ \text { EXPENDED } \end{gathered}$ | 2021-2022 <br> ADOPTED BUDGET | 2021-2022 REVISED BUDGET | $\begin{gathered} \text { 2021-2022 } \\ \text { PROJECTED } \\ \text { ACTUAL } \\ \hline \end{gathered}$ | 2022-2023 DEPARTMENT REQUEST | 2022-2023 <br> FIRST <br> SELECTMAN <br> BUDGET | $\begin{array}{\|c\|} \hline 2022-2023 \\ \text { BOARD OF } \\ \text { FINANCE BUDGET } \\ \hline \end{array}$ | AMOUNT increase/ (DECREASE) | \% CHANGE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | DEPARTMENT OF PUBLIC WORKS |  |  |  |  |  |  |  |  |  |  |  |
| 35 | Public Works - Highway | 2,429,451 | 2,419,441 | 2,547,800 | 2,827,273 | 2,827,273 | 2,827,273 | 2,958,292 | 2,965,912 | 2,965,912 | 138,639 | 4.90\% |
| 36 | Solid Waste | 2,531,794 | 2,585,810 | 2,770,102 | 2,871,816 | 2,871,816 | 2,936,816 | 3,041,605 | 3,044,105 | 3,044,105 | 172,289 | 6.00\% |
| 37 | Engineering Services | 202,788 | 183,531 | 222,524 | 224,317 | 224,317 | 224,317 | 252,153 | 252,153 | 252,153 | 27,836 | 12.41\% |
| 38 | Facilities Operations (formerly Building Operations) | 634,312 | 704,844 | 697,220 | 815,711 | 815,711 | 815,711 | 836,022 | 836,022 | 836,022 | 20,311 | 2.49\% |
| 39 | Building Official | 237,131 | 241,178 | 247,527 | 285,559 | 285,559 | 285,559 | 292,683 | 292,683 | 294,183 | 8,624 | 3.02\% |
| 40 | Water Pollution Control Agency (WPCA) | 387,588 | 344,619 | 353,193 | 352,810 | 352,810 | 353,060 | 353,445 | 353,445 | 353,445 | 635 | 0.18\% |
| 41 | TOTAL - PUBLIC WORKS | 6,423,064 | 6,479,423 | 6,838,366 | 7,377,486 | 7,377,486 | 7,442,736 | 7,734,200 | 7,744,320 | 7,745,820 | 368,334 | 4.99\% |
| 42 | DEPARTMENT OF POLICE SERVICES | 5,546,735 | 5,798,530 | 5,883,494 | 6,541,226 | 6,541,226 | 6,602,226 | 6,739,402 | 6,823,828 | 6,682,205 | 140,979 | 2.16\% |
|  | DEPARTMENT OF HUMAN SERVICES |  |  |  |  |  |  |  |  |  |  |  |
| 43 | Human Services | 435,920 | 404,303 | 446,853 | 544,156 | 544,156 | 544,156 | 569,986 | 569,986 | 569,986 | 25,830 | 4.75\% |
| 44 | Commission on Aging | 6,300 | 5,142 | 6,800 | 8,500 | 8,500 | 8,500 | 8,500 | 8,500 | 8,500 | - | 0.00\% |
| 45 | Recreation | 121,424 | 129,388 | 138,060 | 141,550 | 141,550 | 141,550 | 144,250 | 144,250 | 144,250 | 2,700 | 1.91\% |
| 46 | Libraries | 330,500 | 346,500 | 446,500 | 446,500 | 446,500 | 446,500 | 454,575 | 449,000 | 449,000 | 2,500 | 0.56\% |
| 47 | Outside Agencies | 313,880 | 342,750 | 358,200 | 372,701 | 372,701 | 372,701 | 381,001 | 381,001 | 381,001 | 8,300 | 2.23\% |
| 48 | Ambulances \& Fire Services | 146,779 | 154,808 | 157,367 | 188,458 | 188,458 | 188,458 | 228,582 | 228,582 | 228,582 | 40,124 | 21.29\% |
| 49 | TOTAL - HUMAN SERVICES | 1,354,803 | 1,382,891 | 1,553,780 | 1,701,865 | 1,701,865 | 1,701,865 | 1,786,894 | 1,781,319 | 1,781,319 | 79,454 | 4.67\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 50 | TOTAL - GENERAL GOVERNMENT | 29,216,268 | 29,677,196 | 30,210,134 | 32,027,616 | 32,027,616 | 32,148,714 | 32,937,080 | 33,195,978 | 32,998,158 | 970,542 | 3.03\% |
| 51 | BOARD OF EDUCATION | 37,976,903 | 37,304,394 | 37,316,909 | 38,335,596 | 38,335,596 | 38,335,596 | 39,292,720 | 39,292,720 | 38,984,553 | 648,957 | 1.69\% |
| 52 | CAPITAL IMPROVEMENTS - FUNDING REQUEST | 2,690,664 | 5,001,116 | 2,478,631 | 2,773,319 | 2,773,319 | 2,773,319 | 9,143,196 | 8,160,303 | 4,763,229 | 1,989,910 | 71.75\% |
| 53 | GRAND TOTAL | 69,883,835 | 71,982,706 | 70,005,674 | 73,136,531 | 73,136,531 | 73,257,629 | 81,372,996 | 80,649,001 | 76,745,940 | 3,609,409 | 4.94\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | SUMMARY |  |  |  |  |  |  |  |  |  |  |  |
| 54 | General Operations | 21,075,287 | 20,794,037 | 22,143,432 | 23,893,408 | 23,893,408 | 24,014,506 | 25,207,774 | 25,466,672 | 25,268,852 | 1,375,444 | 5.76\% |
| 55 | Education | 37,976,903 | 37,304,394 | 37,316,909 | 38,335,596 | 38,335,596 | 38,335,596 | 39,292,720 | 39,292,720 | 38,984,553 | 648,957 | 1.69\% |
| 56 | Debt Service | 8,140,981 | 8,883,159 | 8,066,702 | 8,134,208 | 8,134,208 | 8,134,208 | 7,729,306 | 7,729,306 | 7,729,306 | $(404,902)$ | -4.98\% |
| 57 | Capital Improvements - Funding Request | 2,690,664 | 5,001,116 | 2,478,631 | 2,773,319 | 2,773,319 | 2,773,319 | 9,143,196 | 8,160,303 | 4,763,229 | 1,989,910 | 71.75\% |
| 58 | Grand Total | 69,883,835 | 71,982,706 | 70,005,674 | 73,136,531 | 73,136,531 | 73,257,629 | 81,372,996 | 80,649,001 | 76,745,940 | 3,609,409 | 4.94\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 59 | General Operations | 15,528,552 | 14,995,507 | 16,259,938 | 17,352,182 | 17,352,182 | 17,412,280 | 18,468,372 | 18,642,844 | 18,586,647 | 1,234,465 | $7.11 \%$ |
| 60 | Police | 5,546,735 | 5,798,530 | 5,883,494 | 6,541,226 | 6,541,226 | 6,602,226 | 6,739,402 | 6,823,828 | 6,682,205 | 140,979 | 2.16\% |
| 61 | Education | 37,976,903 | 37,304,394 | 37,316,909 | 38,335,596 | 38,335,596 | 38,335,596 | 39,292,720 | 39,292,720 | 38,984,553 | 648,957 | 1.69\% |
| 62 | Debt Service | 8,140,981 | 8,883,159 | 8,066,702 | 8,134,208 | 8,134,208 | 8,134,208 | 7,729,306 | 7,729,306 | 7,729,306 | $(404,902)$ | -4.98\% |
| 63 | Capital Improvements - Funding Request | 2,690,664 | 5,001,116 | 2,478,631 | 2,773,319 | 2,773,319 | 2,773,319 | 9,143,196 | 8,160,303 | 4,763,229 | 1,989,910 | 71.75\% |
| 64 | Grand Total | 69,883,835 | 71,982,706 | 70,005,674 | 73,136,531 | 73,136,531 | 73,257,629 | 81,372,996 | 80,649,001 | 76,745,940 | 3,609,409 | 4.94\% |

## SOUTHEAST AREA TRANSIT DISTRICT

## FUNCTION DESCRIPTION:

Provide public transportation services to Stonington ("HOP" and Route 108). The HOP is a "Micro Transit" model (real-time demand response service); this service's intent is to provide more effective and responsive service for SEAT's customers at a similar cost to the traditional fixed route service. The HOP bus serves nearly all of Stonington between 6 AM and 6 PM Monday - Friday. SEAT utilizes Federal and State capital funding to acquire the needed rolling stock at no financial contribution from the town.

Route 108 operates every 120 minutes between New London, Groton and Foxwoods, with a major stop at Olde Mistick Village. The service operates Monday - Friday, between 6 AM and 11 PM; Saturdays between 6 AM and 10 PM.

In addition, SEAT provides complementary Americans with Disabilities Act (ADA) paratransit service - required under Federal law - along these corridors during the respective hours of operation. The combined operating costs of the fixed route, Micro Transit and ADA services is $\$ 473,317$. The $\$ 26,702$ ( $6 \%$ of the total operating cost) requested is local match (which leverages State funds) and represents a modest $3 \%$ increase over the FY22 request.

## HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

Prior to the pandemic, SEAT's system ridership was increasing at an annual rate of $5 \%$ over the prior year. The ridership on the HOP was 5,121 in FY21, as compared to 5,472 in FY20 reflecting continued challenges created by the pandemic. During the height of the pandemic, HOP ridership averaged 327 boardings per month, but has been increasing and over FY21, averaged 427 boardings per month. In FY 21, SEAT implemented new scheduling software to provide more reliable connections between the HOP and Route 108. The software provides a free smartphone-based app, "SEAT Connect", for customers to book and track their rides. In FY21, there were nearly 3,200 boardings/alightings at Olde Mistick Village on the Route 108 line.

## OBJECTIVES FOR THE COMING YEAR:

SEAT intends to continue to work with Stonington continue to "Micro-Transit" or "HOP" bus program; Should the town wish to return to traditional "fixed route" service, SEAT is prepared to do so at no additional cost to the town. In addition, SEAT will continue to review the transit recommendations of the recently completed JLUS study and their impact on the SEAT service study; and working with the SE CT Council of Governments, the Board may wish to begin implementation of route changes in the fiscal year, but SEAT staff will work with its member towns to ensure they are fully informed and that implemented transitions are as seamless as we can make them.

## MAJOR BUDGET CHANGES AND COMMENTARY:

SEAT is not planning major budget changes and will continue to utilize Federal CARES Act and ARA funding into FY23 to defray increased operating costs due to the pandemic and reduced fare revenue associated with lower ridership. It should be noted that Federal funding is not expected to continue past FY23. Also, the State provides a major portion of SEAT's operating budget, and should the State reduce transit funding in FY23 and beyond, SEAT is prepared to work with the participating Towns to absorb their impacts.

## MYSTIC RIVER PARK COMMISSION

## FUNCTION DESCRIPTION:

## HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

Mystic River Park continues to be a huge draw to residents and tourists alike. With the onset of the Covid pandemic, use of the Park has grown exponentially. The increase of visitors to the park adds the increased burden of additional refuse removal and grounds maintenance to keep the park clean and safe for visitors.

## OBJECTIVES FOR THE COMING YEAR:

1. Continue to keep the restrooms open from 9 AM to 9 PM (10 PM during the peak summer months), and extended hours during the cooler months as dictated by park events and use.
2. Continue to maintain the increased degree of cleanliness and maintenance required by Covid to the rest rooms and fixtures.
3. Continue to make ongoing maintenance and improvements to ensure seamless operation.
4. Continue to offer additional cleanings and staff during events held in the park and downtown areas to maintain the high degree of cleanliness and safety for park visitors.

## MAJOR BUDGET CHANGES AND COMMENTARY:

The current level of use and associated expense to keep the restrooms open continues to dwarf pre-Covid levels. For this reason, the Mystic River Park Commission requests that the Town maintain the current year's level of contribution to the annual upkeep of the restrooms. We hope that we can rely on the Town to continue to support the Park, so that we can continue our mission to support the fabric of Downtown Mystic.

## CT COUNCIL OF SMALL TOWNS (COST)

## FUNCTION DESCRIPTION:

2022-2023 CT Council of Small Towns (COST) membership, \$1,275.00

## HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

COST has been proud to assist our small towns in meeting the challenges posed by the COVID-19 pandemic. Beginning in March 2020, COST along with CCM and a team of municipal attorneys worked with the Governor's Office and OPM on a daily basis to support the issuance of Executive Orders necessary to facilitate local government operations. We also partnered with state agencies to address the needs of our residents and support local businesses. Recognizing that the closure of the state Capitol during the 2021 legislative session presented significant challenges in communicating with lawmakers on issues of concern to small towns, COST held numerous virtual meetings with legislators, testified on more than 60 bills at public hearings, and kept our members up-to-date on key issues. We also issued Calls to Action to encourage our municipal leaders to contact their legislators and let them know how pending legislation may affect their communities. Working with the administration, key lawmakers, municipal leaders and other stakeholder groups, we were successful in winning passage of a number of key issues, including: 1) holding towns harmless from cuts in education funding; 2) preserving municipal aid funding for roads, bridges, and economic development projects; 3) modernizing the bottle bill to promote greater recycling; and 4) advocating for a more balanced approach to assisting towns in meeting the affordable housing needs of their communities. In addition, COST launched a series of training webinars to provide guidance to municipal officials on a number of issues, including technology solutions for towns, affordable housing planning tools, ways to achieve sustainability goals, municipal insurance trends, implementing police accountability reforms, healthcare solutions and new laws affecting municipalities.

## OBJECTIVES FOR THE COMING YEAR:

COST will continue to work hard to ensure that the Governor's Office and state legislature take action to position our small towns for social and economic recovery. In addition to maintaining a full-time presence at the state Capitol, testifying on numerous bills, and meeting with lawmakers throughout the legislative session, COST will continue to strengthen its efforts to serve our member towns by:

- Inviting key lawmakers and public officials to discuss priority issues at COST's Legislative Committee meetings
- Holding Town Hall Forums throughout the state to give municipal leaders the opportunity to have meaningful discussions with legislators about how legislation may affect their communities
- Preparing issue briefs to provide municipal leaders with in-depth information on pending legislation
- Developing a comprehensive communications strategy to engage key stakeholders in COST's advocacy efforts
- Holding a Town Leaders Day and other events at the state Capitol
- Coordinating meetings with the Governor's Office and state agencies to discuss municipal issues
- Holding conferences, training workshops, and webinars on issues facing municipalities.


## MAJOR BUDGET CHANGES AND COMMENTARY:

Membership dues for the 2022-2023 Fiscal Year will remain at the same level, \$1,275.00.

## MYSTIC RIVER BOAT PUMP OUT SERVICES

## FUNCTION DESCRIPTION:

Three pump out boats located on the Mystic River operate 7 days a week removing sewage waste from boats.

## HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

This year was exceptionally busy, because of the increased number of boaters. Our boats removed over 265,000 gallons of sewage from boats located on the Mystic River alone. Sewage is discharged from our vessels primarily on Groton land-based stations due to lack of options in Stonington.

## OBJECTIVES FOR THE COMING YEAR:

Continue to educate boaters of the importance of discharging of waste properly to preserve our waters, shores, and wild life.

## MAJOR BUDGET CHANGES AND COMMENTARY:

Increase of minimum wages and replacement of boat motor with over 2900 hours and redo fenders on two vessels.

## DEPARTMENT OF THE FIRST SELECTMAN WATERFRONT COMMISSION

## FUNCTION DESCRIPTION:

The Commission oversees tidal waters, rights of way and waterfront properties. They work closely with Southern New England Lobstermen's and Fishermen's Association (SNEFLA) at the Town Dock. The Commission oversees Donahue Park and maintenance of docking (Fleet and Police dock) and all other facilities for commercial fishing vessels and pleasure craft.

## HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

- Small scale Blessing of the Fleet due to COVID.
- Working with SNEFLA on structural issues at Town Dock.


## OBJECTIVES FOR THE COMING YEAR:

- Work with Town Beautification Committee on enhancements to Donahue Park.
- Increased involvement with Mystic River Boathouse Park.

MAJOR BUDGET CHANGES AND COMMENTARY:
None to report

## DEPARTMENT OF THE FIRST SELECTMAN SHELLFISH COMMISSION

## FUNCTION DESCRIPTION:

Shellfish Commission manages recreational and commercial shell fishing activities to provide benefit to the Town of Stonington and its residents.

## HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

The revenue from the sale of shell fishing and scallop permits will allow the Stonington Shellfish Commission to maintain its financial self-sufficiency for the 2022-2023 budget year.

During CY2021, the Commission sold 417 clamming permits, slightly more than the sales in CY2020. This year, the Commission was unable to locate a source of clams to transplant into our recreational grounds. The 2021-2022 scallop season in Stonington waters is off to a very poor start, however our scallop permit sales do not contribute significantly to our overall income.

Currently, there are six active aquaculture license agreements in Town of Stonington waters. The oyster growers who hold the licenses provide shellfish for the town's recreational shellfishing program as payment for their use of town shellfish grounds. In CY2021, nearly 4000 oysters from the license holders were transplanted into our recreational grounds.

## OBJECTIVES FOR THE COMING YEAR:

The Commission does not expect any significant changes from the current recreational operations.
Where possible, we plan to continue our work with commercial organizations to enhance the shellfish populations and recreational shell fishing opportunities in Town of Stonington waters. We will continue to seek a source of clams to transplant into the recreational areas. We will also continue working with the Connecticut Department of Agriculture/Bureau of Aquaculture to identify opportunities to expand the recreational areas in town waters.

## MAJOR BUDGET CHANGES AND COMMENTARY:

## ECONOMIC DEVELOPMENT COMMISSION

FUNCTION DESCRIPTION: The goal of the EDC, comprised of twelve volunteers, is to encourage businesses and residential developers to invest in Stonington. The EDC focuses on the key economic clusters that drive the Stonington economy: Maritime, Agriculture and Fishing, Real Estate, Tourism, Manufacturing and Eldercare. The EDC facilitates positive outcomes through pre-application guidance and support to developers / investors, as well as advocating at Planning and Zoning Commission meetings when approvals are sought for projects that align with Town goals as outlined in the 2015 Plan of Conservation and Development (POCD).

HIGHLIGHTS OF PRESENT YEAR OPERATIONS: The EDC conducted its periodic goal-setting exercise in January, resulting in 8 initiatives organized into three goal themes: Revitalize Downtown Pawcatuck, Town-wide initiatives, and Gateway / Exit 90 / TC-80. A subcommittee advanced each initiative. See Table for initiatives and progress-to-date:

|  | Stonington <br> Economic Development Commission |  |
| :---: | :---: | :---: |
| Goal <br> Theme | 2021-2022 Project Plan Areas of Focus | Comment |
|  | Circus Lot Acquisition / Master Plan; "Unstick" Dahl Oil Lot | Circus Lot: CIP Request: \$42.5K '21-22; \$50K '22-23; coordinate purchase and conceptual planning; Nov: survey completion early 2022 Dahl: Outreach with owner ongoing, motivator is drive-thru for S. Broad Bess Eaton; possible "Master Plan" with abutting Circus Lot. FY21 EDC budget - approved $\$ 6 \mathrm{~K}$ survey, $\$ 1 \mathrm{~K}$ digital renderings; May: contract in place for survey; subteam to meet; June: subteam tours property; request for $\$ 1,750$ for conceptual; renderings approved; Nov: conceptual rendering in-progress |
|  | Mechanic St mills - Harris / CT Trust plan, Yardney; Threadmill South | Yardney: Restart overtures to connect with owners; Threadmill: conceptual drawing (EDC budget use?); July: subteam meeting to be scheduled |
|  | Pawcatuck River Greenway - Donahue Park Extension; Pawcatuck Streetscape | Riverwalk: CIP Request: \$1 '21-22; \$20K approved '20-21 CIP funding for survey / permit; Apr: met w/ On-Site Eng for survey permit work; May: proposal provided; June: agreement signed, scheduling work; Sept: grant application for design / engineering; Nov: grant app pending Streetscape: $\$ 20 \mathrm{~K}$ approved ' $20-21$ CIP funding; partner with Beautification Committee |
|  | Pedestrian Bridge Engineering Design | CIP Request: \$1 '21-22; integral to EDC vision for Pawcatuck. May: subteam to meet; June: subteam met at site; bridge to be included in Circus lot conceptual drawing effort; request for $\$ 3,000$ engineering survey approved; Nov: dependent on Campbell Grain development outcome |
| - | Stuck Property Analysis; "Unstick" Exit 92 - potential for lifestyle center with added residential | Identify issues / hurdles, seek resolution, attract developers; May: data collection phase; June: team to complete inventory by end-July; July: inventory ongoing <br> Outreach to owners of large parcels; assist with marketing strategies; track developer interest and support as needed; Nov: S. Broad Dunky opens |
|  | Comprehensive Zoning Update | CIP Request: \$75K '21-22; \$75K '22-23; EDC: PV-5 update; drive-thrus; signage; May: CIP funded!; July: RFP being prepared |
|  | Housing strategy / Affordable Housing Plan | Assist Don Poland through Plan completion / submittal; May: Final Draft near complete; public meeting set for June 17; July: BoS scheduing next steps towards adoption |
| $\stackrel{8}{8}$ | TC-80 / Stonington Gateway - realize economic potential | "Master Plan" - create vision with community input, lifestyle center to include residential; leverage UCONN study re Gateway and Coogan Blvd; Apr: subcommittee creates Vsion doc, working on survey; May: survey ready to go, subteam continues to meet; June: funding requests: $\$ 1,000$ for Gateway conceptual rendering, $\$ 2,300$ for survey; $\$ 2,500$ cost share with business owner for Coogan redesign concepts - all approved; July: survey and press release to go out by end July; Sept: Community Conversation scheduled for 10/25; Nov: Held $10 / 25$ Community Conversation, |

Several initiatives did not demand a subcommittee and were advanced through individual efforts, including: Covid-related business outreach, collaboration wit the Southeastern CT Cultural Coalition in an effort to establish a Cultural District(s) in Stonington; continued improvements to the Stonington 1649 EDC website including push communications; contribute to an application for a State grant to perform environmental assessment for the abandoned Stillmanville Mill site (grant was awarded); succeeded in gaining Historic Structure designation for for buildings in
downtown Pawcatuck as part of the EDC's downtown revitalization strategy; continued to support efforts to bring a residential development to the long-vacant Campbell Grain property - a key element of the downtown Pawcatuck revitalization strategy.

OBJECTIVES FOR THE COMING YEAR: the EDC anticipates continuing on the same 8 primary goals for the foreseeable future, and will refresh with a prioritization exercise when warranted. Next steps include:

- Circus Lot Acquisition / "Unstick" Dahl Oil Lot: with surveys and some conceptual work completed, will seek to acquire the Circus Lot, employ a landscape architect to develop conceptual drawings for a riverside park, and continue to collaborate with the Dahl Oil lot property owner to inspire mixed-use development. Use conceptual drawings to gain public support. Note as these two properties abut one another, it is important to work with the Dahl Oil lot owner to gain lines of sight / access from Liberty Street for access and public safety.
- Mechanic Street Mills / Threadmill South: continue to work with owners as properties trade or transition to realize rehab / development
- Pawcatuck River Greenway - Donahue Park Extension: complete survey / permitting work in-progress; obtain engineering estimates; seek public support and begin to develop funding strategy.
- Pedestrian Bridge - conduct survey / permitting / engineering work and develop estimates
- Stuck Property analysis: focus on Exit 92 and down Liberty St (Route 2)
- Comprehensive Zoning Update: with RFPs sought, the EDC figures to play a key role engaging the community and otherwise providing input to contemporizing if the Town's Zoning Regulations
- Affordable Housing Plan: with EDC effort towards developing the Plan largely complete, the final push is to have the Plan adopted by the PZC. The Affordable Housing Plan contains important input for the Comprehensive Zoning Update.
- Exit 90 Gateway / TC-80: with a number of under-performing properties, and lacking a welcoming appearance for visitors, continue to engage the community to transform the neighborhood into a Gateway and vibrant neighborhood.

Individual efforts to be continued are: Business / investor / developer outreach; pursue establishment of a Cultural District(s); consider drafting a Tax Increment Financing ordinance; follow-through on Stillmanville Mill environmental assessment and once complete seek remediation grants.

## MAJOR BUDGET CHANGES AND COMMENTARY:

- Consulting Services - request is a level budget of $\$ 10,000$. Potential uses: Design contest by landscape architects to produce conceptual drawings of a potential river-access / kayak launch / recreational area at the Circus Lot; Conceptual drawings for a pedestrian bridge spanning the Pawcatuck River; preliminary survey / permit / engineer work; Professional help to draft a Tax Increment Financing ordinance for the Town. Other TBD.

NOTE: All of the above are at the Idea stage, none are approved or a "project". Each of these Ideas require Validation by the Community, which the EDC will seek by hosting Community Conversations (below) in order to effectively communicate the ideas and engage the public.

- Consumable Supplies level budget of $\$ 2,000$. Budget used for supplies for EDC-hosted Community Conversations to validate above project ideas.


## ELECTIONS

## FUNCTION DESCRIPTION:

The Registrars are charged with maintaining voter lists through voter canvass, obituaries, voter cancellations, interstate cancellations and the Connecticut Voter Registration System (CVRS). Registrars conduct referenda, primaries, elections and conduct poll worker training. We maintain all voting equipment and register new voters through voter drives, DMV, SOTS office. Registrars are currently updating and correcting all voter registration cards. In fiscal 2021-22 and 2022-2023, the registrars are responsible for redrawing voting lines in accordance with State mandated redistricting maps and rolling out this new plan.

## HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

We attended New London County registrar meetings and maintained our mandatory certification through Continuing Education Units. We conducted a town wide canvass in January. We oversaw two referenda, the Borough election, and the town election. Oversaw the first redistricting of the town in modern memory, as we were split into two state House districts from our longstanding one.

## OBJECTIVES FOR THE COMING YEAR:

Continue to maintain and update voter registration lists and files. Continue to learn new functions of CVRS to maximize data needs, learn new and existing election law. Conduct new voter mailing canvass as per CT State Statute. Attend monthly county meetings and State conferences. Enlist more poll workers to ensure elections will be fully staffed in each district. Maintain all election data according to required retention periods Plan to be fully prepared for any primary, referenda, or special election. Oversee the transition to two state House districts as opposed to our longunchanged one, which include a communications plan to the public that involves two mailings and advertising. Finally, Peggy and Elissa have to be certified by the state, in the next fiscal year, through a program at the University of Connecticut at a cost of about $\$ 3200$ per person.

## MAJOR BUDGET CHANGES AND COMMENTARY:

The redistricting project will require advertising and mailing to educate the public as to their new representatives and voting districts. We will also need more polling place personnel, and ballot printing costs will increase because some districts will need two different ballots. To that end we have requested an increase of $\$ 10,000$ to both the Referenda/Election Personnel and Postage line items.

## DEPARTMENTAL STAFFING:

The Elections department is staffed by two part-time registrars at a fully loaded cost of $\$ 43,411$, with an additional $\$ 64,590$ budgeted for poll workers.

Note 1: "Fully loaded salary" includes wages, longevity pay, payroll taxes, and any pension plan or 401a contributions, but does not include health benefits.
Note 2: Most payroll line items have been flat funded for fiscal 22/23 pending negotiation of the Bargaining Union Agreements. Those salary line items that do reflect an increase, do so because of merit raise increases, or payroll STEPS for new employees.

## DEPARTMENT OF THE FIRST SELECTMAN TOWN CLERK'S OFICE

## FUNCTION DESCRIPTION:

In FY 20-21 the Town Clerk's Office recorded 6,131 land record documents, maps and tradenames and 627 birth, marriage and death records. We issued 256 marriage licenses, 1,896 dog licenses and 617 sporting licenses. In conjunction with the Registrar of Voters we oversaw two Presidential Preference Primaries (Democratic \& Republican), one budget referendum and a historic Presidential Election where the office issued nearly 5,000 absentee ballots. The Town Clerk clerked one Town Meeting. The office is also responsible for posting agendas and minutes for all commission, boards and committees to the Town's website and in our office.

## HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

Conveyance tax revenue collected in FY 20-21 was $\$ 654,156$, an increase from the prior fiscal year of $\$ 278,570$. Also, Town Clerk fees revenue was $\$ 273,814$, an increase of $\$ 81,985$ from the prior fiscal year. It's hard to predict from one year to the next how much revenue the office will collect. Some of the deciding factors are the number of properties selling; generating conveyance taxes to the Town, together with recording fees.


A grant was awarded to the Town Clerk's Office in the amount of \$5,500 from the CT State Library Historic Documents Preservation Program to restore and preserve Plat Book, No. 6. Since the inception of the grant program, I have submitted grant proposals and have been awarded $\$ 95,000$ for the preservation and storage of Town documents.

The Town Clerk's FY 21/22 budget is projected to be on budget.

## OBJECTIVES FOR THE COMING YEAR:

The office will apply for another grant from the CT State Library Historic Documents Preservation program for the FY 22/23.

## MAJOR BUDGET CHANGES AND COMMENTARY:

The postage account will be increased due to the increase in postage and the number of documents that are being returned after being recorded.

## DEPARTMENTAL STAFFING:

The Town Clerk's office is staffed by:

- The Town Clerk at a fully loaded salary of $\$ 108,426$.
- One Deputy Town Clerk with a fully loaded salary of $\$ 59,539$.
- One Assistant Town Clerk with fully loaded wages of $\$ 68,598$.

Note 1: "Fully loaded salary" includes wages, longevity pay, payroll taxes, and any pension plan or 401a contributions, but does not include health benefits.
Note 2: Most payroll line items have been flat funded for fiscal $22 / 23$ pending negotiation of the Bargaining Union Agreements. Those salary line items that do reflect an increase, do so because of merit raise increases, or payroll STEPS for new employees.

## Stonington Beautification Committee (SBC)

## FUNCTION DESCRIPTION:

Enhance the appearance of the Stonington community to create a more welcoming environment for residents, businesses, and visitors alike.

## HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

*Welcome to Donahue Park Island: New landscaping of pollinating and native plants
*Route 1 Mystic: Planted and maintained flowering planter at the welcome to Mystic sign
*Route 1 Mystic Island by Shell station: Maintenance of plants and re-mulching
*Seasonal plants added to our downtown bridge planters on Stillman Avenue and Westerly Pawcatuck Bridge, as well as to many other planters throughout Stonington.
*Fundraised and installed large pollinating garden in Donahue Park near Gazebo
*Seasonal Plants added to Memorials throughout Stonington
*Partnered with the Human Services Department to facilitate the Second annual scarecrow (fall) and holiday decorating (winter) contests.
*Worked directly with Public Works Department to display holiday decorations.
*Worked with many community volunteers of all ages on cleanup projects throughout Town.

## OBJECTIVES FOR THE COMING YEAR:

*New landscaping to include adding pollinating and native plants to Donahue Park.
*Continue seasonal plantings on our two bridges (Pawcatuck-Westerly) and within the many flowering pots maintained throughout town.
*Collaborate with residents and the Public Works Department on locations in town that need clean up and/or future plantings.
*Continue to partner with Stonington Public Schools and student volunteers on beautification projects at their respective schools.
*Partner with the Human Services Department, garden clubs, local small businesses and the community at-large on future beautification projects, to include more pollinating and native plants throughout Stonington.
*Plant new trees throughout Stonington
*Maintain all current projects and plantings with seasonal upkeep
*Replace bushes in Downtown Pawcatuck with new landscaping of pollinating and native plants

## MAJOR BUDGET CHANGES AND COMMENTARY:

Historically, the SBC works tirelessly to fundraise throughout the year - specifically through local small businesses (dine to donate events, etc). This year we additionally fundraised through T-shirt and rain barrel sales. The $\$ 5,000$ commitment from the Town for FY2022-2023 in combination with fundraising, is an adequate budget to maintain all of the current projects and to keep our work moving forward to continue to enhance the beauty of our Town as well as enhance the environment.

## EMERGENCY MANAGEMENT

## FUNCTION DESCRIPTION:

The Emergency Management Director assists the First Selectman in recovering from the threats and hazards that are associated with a townwide emergency whether Natural or man-made, working with a unified command team to bring the community back to normalcy.

## HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

- We participated in the mandatory Millstone scored drills. Participated in a one-on-one zoom meeting with FEMA Boston Office to test what the Town would do during several types of situations.
- The area experienced many storms that required monitoring and working with the Towns Eversource Liaison to get power back as quickly as possible during major outages. Work with Eversource to promote the new system for reporting outages in normal times and in emergencies training dispatches how the system works.
- March 2021, the Governors Covid-19 Public Health/ Emergency Management state of emergency we continued to follow the weekly and monthly meeting to ensure the town was up to date on events.
- Worked with the town's consultant on the Towns Ambulance Plan which the state department of health requires to be updated every five years for Ambulance service and First Responders services in the town the plan was submitted to the state and approved.
- We now have an approved EOP which we must start to be reviewed and correct where necessary it must be submitted every two years. Attended a virtual meeting with Eversource on the Make Safe Program and the Blocked Road requirements.


## OBJECTIVES FOR THE COMING YEAR:

The pandemic: still holds up training the state instructors are not available.
We still want to hold a class on how to use the Web EOC for the EOC staff and the outside agencies. We need to update the contract the Town has with the Red Cross to operate our Town Emergency Shelter in 2022. Working with the First Selectman, we will be working to build a stronger unified command group for the operation of our EOC and work to lower the cost of opening the EOC when needed. We would also like to get the first responders' radio into the same system as the police and will work to find a grant to cover the cost of $\$ 18000.00$ so we can maintain interoperability during emergencies.

## CONNECTICUT TOURISM COALITION

## FUNCTION DESCRIPTION:

To educate and seek a sustainable source of funding to properly market and promote Tourism in the State of Conn. so that we can compete with the New England States, New York, New Jersey and Penn. To attract people to visit and stay in Conn.

## HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

This year we were able to have the General Assembly fund Tourism at the 2019/2020 levels by moving monies from the General Fund to the Tourism fund. Senator Osten's gaming Bill passed, and the Tourism Marketing budget should begin to see additional funding beginning in 2024.

## OBJECTIVES FOR THE COMING YEAR:

To continue to educate the Governor's office, the Dept of Economic and Community Development, the Legislature, and particularly Legislative Leaders, and the industry about the need to have a sustainable source of funding to Market and Promote all that Conn. has to offer, which will create jobs, tax revenues, and improve the quality of life for people who visit and live in Conn.

## MAJOR BUDGET CHANGES AND COMMENTARY:

The budget will be at the 2019/2020 levels, but there is at this time an ongoing dialogue taking place between the Governor's office and Senator Osten about additional monies from the American relief Plan being designated to Tourism to be used for additional Marketing and Promotion, and some funds to go to certain sectors of the industry that received no federal relief funding, for example Lodging and Motor Coach Industries to help them with deferred maintenance that did not take place during Covid.

## STONINGTON FACILITIES COMMITTEE

## FUNCTION DESCRIPTION:

Work at the direction of the Board of Selectmen to review/provide due diligence of town owned buildings/ properties for function, efficiency, and/or alternate uses, and then submit thoughts/recommendations to the BOS. There is fluid communication between the $1^{\text {st }}$ Selectman's office and other town departments as necessary.

## HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

The SFC is currently reviewing potential uses for $4^{\text {th }}$ District Voting Hall, Broadway, Mystic and 49 N. Stonington Rd, Old Mystic (former School District Offices).

## OBJECTIVES FOR THE COMING YEAR:

1. Formulate best use recommendations to the Board of Selectmen for both above properties.
2. Pursue other projects as directed by the Board of Selectmen.

## MAJOR BUDGET CHANGES AND COMMENTARY:

There are no budget changes.

## Southeastern CT Regional Probate District, PD30

## FUNCTION DESCRIPTION:

Please see the attached 2018-2019 Biennial Report from the Office of the Probate Court Administrator

## HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

During 2021, a conversation has been made for the Attorney General, the Department of Children and Families and the Department of Development Services to electronically file all documents. Now attorneys and those agencies are part of our e-filing portal, TurboCourt.

## OBJECTIVES FOR THE COMING YEAR:

Continue to transition other state agencies to participate in e-filing.
MAJOR BUDGET CHANGES AND COMMENTARY:
N/A

TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2022-2023 TOWN MEETING PROPOSED BUDGET

| LINE \# | DEPARTMENT OF FIRST SELECTMAN | 2018-2019 <br> aCTUAL <br> EXPENDED | 2019-2020 <br> ACTUAL <br> EXPENDED | 2020-2021 <br> ACTUAL EXPENDED | 2021-2022 <br> ADOPTED BUDGET | 2021-2022 <br> REVISED BUDGET | $\begin{gathered} \text { 2021-2022 } \\ \text { PROJECTED } \\ \text { ACTUAL } \\ \hline \end{gathered}$ | $\begin{gathered} \text { 2022-2023 } \\ \text { DEPARTMENT } \\ \text { REQUEST } \end{gathered}$ | 2022-2023 <br> FIRST <br> SELECTMAN <br> BUDGET | 2022-2023 <br> BOARD OF FINANCE BUDGET | AMOUNT increase/ (DECREASE) | \% CHANGE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | OFFICE OF SELECTMAN |  |  |  |  |  |  |  |  |  |  |  |
| 1 | First Selectman | 91,876 | 94,265 | 96,716 | 99,327 | 99,327 | 99,327 | 99,327 | 99,327 | 99,327 | - | 0.00\% |
| 2 | Second Selectman | 13,222 | 13,566 | 13,919 | 4,295 | 4,295 | 4,295 | 4,295 | 4,295 | 4,295 | - | 0.00\% |
| 3 | Third Selectman | 12,250 | 13,566 | 13,919 | 4,295 | 4,295 | 4,295 | 4,295 | 4,295 | 4,295 | - | 0.00\% |
| 3 | Town Attorney | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | - | 0.00\% |
| 4 | Total - Salaries | 167,348 | 171,397 | 174,554 | 157,917 | 157,917 | 157,917 | 157,917 | 157,917 | 157,917 | - | 0.00\% |
| 5 | Examination of Indices | 2,500 | 2,500 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | - | 0.00\% |
| 6 | Mosquito Abatement | 30,000 | 33,415 | 34,000 | 34,000 | 34,000 | 34,000 | 34,000 | 34,000 | 34,000 | - | 0.00\% |
| 7 | Legal Services \& Courts | 39,982 | 29,904 | 31,542 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | - | 0.00\% |
| 8 | Professional Associations \& Publications | 565 | 976 | 1,026 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | - | 0.00\% |
| 9 | Furniture \& Equipment | - | 549 | 239 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | - | 0.00\% |
| 10 | Tree Warden - Stipend | 1,066 | 2,000 | 2,000 | 3,000 | 3,000 | 3,000 | 3,500 | 3,500 | 3,500 | 500 | 16.67\% |
| 11 | Tree Warden Expenses | 1,000 | 315 | 259 | 750 | 750 | 750 | 750 | 750 | 750 | - | 0.00\% |
| 12 | Total - Expenses | 75,113 | 69,659 | 73,066 | 83,750 | 83,750 | 83,750 | 84,250 | 84,250 | 84,250 | 500 | 0.60\% |
| 13 | Town Wide - Technical \& Professional Services | 2,406 | 6,895 | 23,189 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | - | 0.00\% |
| 14 | Total - Technical \& Professional Services | 2,406 | 6,895 | 23,189 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | - | 0.00\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 15 | TOTAL - OFFICE OF THE FIRST SELECTMAN | 244,867 | 247,951 | 270,809 | 261,667 | 261,667 | 261,667 | 262,167 | 262,167 | 262,167 | 500 | 0.19\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | PROGRAMS AND AGENCIES |  |  |  |  |  |  |  |  |  |  |  |
| 16 | S.E.A.T. | 24,675 | 25,292 | 25,924 | 25,924 | 25,924 | 25,924 | 26,702 | 26,702 | 26,702 | 778 | 3.00\% |
| 17 | SECTER | 6,166 | 6,166 | 6,166 | 6,166 | 6,166 | 6,166 | 6,076 | 6,076 | 6,076 | (90) | -1.46\% |
| 18 | CT. Conference of Municipalities | 12,032 | 12,032 | 6,016 | 13,000 | 13,000 | 13,000 | 13,000 | 13,000 | 13,000 | - | 0.00\% |
| 19 | Southeastern CT Council of Governments | 9,689 | 9,689 | 9,689 | 9,689 | 9,689 | 9,689 | 9,689 | 9,689 | 9,689 | - | 0.00\% |
| 20 | Mystic River Park-Public Restrooms | 10,609 | 10,609 | 10,609 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | - | 0.00\% |
| 21 | CT Council of Small Towns | 1,025 | 1,025 | 1,275 | 1,275 | 1,275 | 1,275 | 1,275 | 1,275 | 1,275 | - | 0.00\% |
| 22 | National League of Cities | - | - | - | - | - | - | 1,604 | 1,604 | 1,604 | 1,604 | 0.00\% |
| 23 | Probate Court | 6,301 | 6,301 | 6,301 | 6,301 | 6,301 | 6,301 | 6,301 | 6,301 | 6,301 | - | 0.00\% |
| 24 | Probate Court Occupancy Costs | 3,468 | 3,555 | 3,604 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | - | 0.00\% |
| 25 | Connecticut Tourism Coalition | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | - | 0.00\% |
| 26 | Mystic River Boat Pumpout Service | - | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | - | 0.00\% |
| 27 | Plastic Bags \& Straws Committee | - | 1,499 | - | - | - | - | - | - | - | - | 0.00\% |
| 28 | TOTAL - PROGRAMS AND AGENCIES | 75,465 | 87,668 | 81,084 | 97,855 | 97,855 | 97,855 | 100,147 | 100,147 | 100,147 | 2,292 | 2.34\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | WATERFRONT COMMISSION |  |  |  |  |  |  |  |  |  |  |  |
| 29 | Clerical Services | 1,100 | 1,350 | 1,800 | 1,925 | 1,925 | 1,925 | 1,925 | 2,100 | 2,100 | 175 | 9.09\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 30 | Postage | - | - | 75 | 75 | 75 | 75 | 75 | 75 | 75 | - | 0.00\% |
| 31 | Consumable Supplies | - | 53 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | - | 0.00\% |
| 32 | Miscellaneous | - | - | 16 | 100 | 100 | 100 | 100 | 100 | 100 | - | 0.00\% |
| 33 | Total - Expenses | - | 53 | 116 | 200 | 200 | 200 | 200 | 200 | 200 | - | 0.00\% |
|  |  | 1,100 | 1,403 |  |  |  |  |  |  |  |  |  |
|  | TOTAL - WATERFRONT COMMISSION | 1,100 |  | 1,16 | 2,125 | 2,125 | 2,125 | 2,125 | 2,300 | 2,300 | 175 | 8.24\% |
|  | PAWCATUCK RIVER HARBOR MGT |  |  |  |  |  |  |  |  |  |  |  |
| 35 | Clerical Services | - | - | - | - | - | - | - | - | - | - | 0.00\% |
| 36 | Postage | - | - | - | 100 | 100 | - | 100 | 100 | 100 | - | 0.00\% |


| LINE \# | DEPARTMENT OF FIRST SELECTMAN | $\begin{gathered} \text { 2018-2019 } \\ \text { ACTUAL } \\ \text { EXPENDED } \\ \hline \end{gathered}$ | $\begin{gathered} \text { 2019-2020 } \\ \text { ACTUAL } \\ \text { EXPENDED } \end{gathered}$ | 2020-2021 <br> ACTUAL <br> EXPENDED | 2021-2022 <br> ADOPTED <br> BUDGET | 2021-2022 <br> REVISED BUDGET | $\begin{gathered} \text { 2021-2022 } \\ \text { PROJECTED } \\ \text { ACTUAL } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { 2022-2023 } \\ & \text { DEPARTMENT } \\ & \text { REQUEST } \end{aligned}$ | 2022-2023 FIRST SELECTMAN BUDGET | 2022-2023 <br> BOARD OF <br> FINANCE BUDGET | AMOUNT INCREASE/ (DECREASE) | \% CHANGE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 37 | Advertising | - | - | - | 100 | 100 | - | 100 | 100 | 100 | - | 0.00\% |
| 38 | Consumable Supplies | - | - | - | 100 | 100 | - | 100 | 100 | 100 | - | 0.00\% |
| 39 | Reproduction \& Printing | - | - | - | 100 | 100 | - | 100 | 100 | 100 | - | 0.00\% |
| 40 | Miscellaneous | - | - | - | 100 | 100 | - | 100 | 100 | 100 | - | 0.00\% |
| 41 | Total - Expenses | - | - | - | 500 | 500 | - | 500 | 500 | 500 | - | 0.00\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 42 | TOTAL PAWCATUCK RIVER HARBOR MGT. | - | - | - | 500 | 500 | - | 500 | 500 | 500 | - | 0.00\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | SHELLFISH COMMISSION |  |  |  |  |  |  |  |  |  |  |  |
| 43 | Expenses | - | - | - | 50 | 50 | - | 50 | 50 | 50 | - | 0.00\% |
|  | TOTAL SHELLFISH COMMISSION | - | - | - | 50 | 50 | - | 50 | 50 | 50 | - | 0.00\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | ECONOMIC DEVELOPMENT COMMISSION |  |  |  |  |  |  |  |  |  |  |  |
| 44 | Consulting Services | 9,798 | 3,871 | 14,817 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | - | 0.00\% |
| 45 | Postage | - | - | 808 | 200 | 200 | 200 | 200 | 200 | 200 | - | 0.00\% |
| 46 | Consumable Supplies | 863 | 835 | 1,635 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | - | 0.00\% |
| 47 | Travel | - | - | - | 270 | 270 | 270 | 270 | 270 | 270 | - | 0.00\% |
| 48 | Professional Associations | - | 449 | 500 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | - | 0.00\% |
| 49 | Total - Expenses | 10,661 | 5,155 | 17,760 | 13,470 | 13,470 | 13,470 | 13,470 | 13,470 | 13,470 | - | 0.00\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 50 | TOTAL- ECONOMIC DEVELOPMENT COMMISSION | 10,661 | 5,155 | 17,760 | 13,470 | 13,470 | 13,470 | 13,470 | 13,470 | 13,470 | - | 0.00\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | STONINGTON FACILITIES COMMITTEE |  |  |  |  |  |  |  |  |  |  |  |
| 51 | Clerical Services | - | 1,100 | 200 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | - | 0.00\% |
| 52 | Consumable Supplies | - | - | - | 100 | 100 | 100 | 100 | 100 | 100 | - | 0.00\% |
| 53 | TOTAL -STONINGTON FACILITIES COMMITTEE | - | 1,100 | 200 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | - | 0.00\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | BEAUTIFICATION COMMITTEE |  |  |  |  |  |  |  |  |  |  |  |
| 54 | Expenses | - | - | 4,999 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 7,500 | 2,500 | 50.00\% |
| 55 | TOTAL BEAUTIFICATION COMMITTEE | - | - | 4,999 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 7,500 | 2,500 | 50.00\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | CHARTER REVISION COMMISSION |  |  |  |  |  |  |  |  |  |  |  |
| 56 | Clerical Services | - | - | - | - | - | - | - | - | - | - | 0.00\% |
| 57 | Project Administrator | - | - | - | 4,000 | 4,000 | 4,000 | 1 | 1 | 1 | $(3,999)$ | -99.98\% |
| 58 | Expenses | - | - | - | 200 | 200 | 200 | 1 | 1 | 1 | (199) | -99.50\% |
| 59 | TOTAL CHARTER REVISION COMMISSION | - | - | - | 4,200 | 4,200 | 4,200 | 2 | 2 | 2 | $(4,198)$ | -99.95\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 60 | TOTAL - COMMISSIONS \& COMMITTEES | 11,761 | 7,658 | 24,875 | 26,445 | 26,445 | 25,895 | 22,247 | 22,422 | 24,922 | $(1,523)$ | -5.76\% |
|  | EMERGENCY MANAGEMENT |  |  |  |  |  |  |  |  |  |  |  |
| 61 | Emergency Management Tactical Operations Director | 13,554 | 13,906 | 14,268 | 14,653 | 14,653 | 14,653 | 14,653 | 14,653 | 14,653 | - | 0.00\% |
| 62 | Clerical Services | 1,923 | 2,052 | 2,106 | 2,163 | 2,163 | 2,163 | 2,163 | 2,163 | 2,163 | - | 0.00\% |
| 63 | Emergency Operations Center Staffing | - | - | - | 1 | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| 64 | Total - Salaries | 15,477 | 15,958 | 16,374 | 16,817 | 16,817 | 16,817 | 16,817 | 16,817 | 16,817 | - | 0.00\% |
| 65 | Consumable Supplies | 590 | 346 | 90 | 1,250 | 1,250 | 1,250 | 1,250 | 1,250 | 1,250 | - | 0.00\% |
| 66 | Equipment | - | - | - | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | - | 0.00\% |
| 67 | Development of Emergency Plan | - | - | 4,241 | 1 | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| 68 | Miscellaneous | - | - | - | 100 | 100 | 100 | 100 | 100 | 100 | - | 0.00\% |
| 69 | Furniture \& Equipment | - | - | - | 750 | 750 | 750 | 750 | 750 | 750 | - | 0.00\% |

TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2022-2023 TOWN MEETING PROPOSED BUDGET

| LINE \# | DEPARTMENT OF FIRST SELECTMAN | $\begin{gathered} \text { 2018-2019 } \\ \text { ACTUAL } \\ \text { EXPENDED } \\ \hline \end{gathered}$ | $\begin{gathered} \text { 2019-2020 } \\ \text { ACTUAL } \\ \text { EXPENDED } \end{gathered}$ | $\begin{gathered} \text { 2020-2021 } \\ \text { ACTUAL } \\ \text { EXPENDED } \\ \hline \end{gathered}$ | $\begin{gathered} \text { 2021-2022 } \\ \text { ADOPTED } \\ \hline \text { BUDGET } \\ \hline \end{gathered}$ | 2021-2022 <br> REVISED BUDGET | $\begin{aligned} & \text { 2021-2022 } \\ & \text { PROJECTED } \\ & \text { ACTUAL } \end{aligned}$ | $\begin{aligned} & \text { 2022-2023 } \\ & \text { DEPARTMENT } \\ & \text { REQUEST } \end{aligned}$ | $\begin{gathered} \text { 2022-2023 } \\ \text { FIRST } \\ \text { SELECTMAN } \\ \text { BUDGET } \\ \hline \end{gathered}$ | $\begin{gathered} \text { 2022-2023 } \\ \text { BOARD OF } \\ \text { FINANCE } \\ \text { BUDGET } \end{gathered}$ | AMOUNT increase/ (DECREASE) | \% CHANGE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 70 | Training \& Education | 130 | - | - | 200 | 200 | 200 | 200 | 200 | 200 | - | 0.00\% |
| 71 | Total - Expenses | 720 | 346 | 4,331 | 5,801 | 5,801 | 5,801 | 5,801 | 5,801 | 5,801 | - | 0.00\% |
| 72 | Generator Maintenance | - | - | - | 1 | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| 73 | Water Testing | - | - | - | 1 | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| 74 | Communications | - | - | - | 1 | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| 75 | Mass Notification System Maintenance | 4,860 | 5,006 | 5,256 | 5,300 | 5,300 | 5,300 | 5,519 | 5,519 | 5,519 | 219 | 4.13\% |
| 76 | Total - Services | 4,860 | 5,006 | 5,256 | 5,303 | 5,303 | 5,303 | 5,522 | 5,522 | 5,522 | 219 | 4.13\% |
| 77 | TOTAL - EMERGENCY MANAGEMENT | 21,057 | 21,310 | 25,961 | 27,921 | 27,921 | 27,921 | 28,140 | 28,140 | 28,140 | 219 | 0.78\% |
|  | ELECTIONS |  |  |  |  |  |  |  |  |  |  |  |
| 78 | Registrars Salaries | 37,296 | 38,266 | 44,899 | 40,326 | 40,326 | 40,326 | 40,326 | 40,326 | 40,326 | - | 0.00\% |
| 79 | Referenda/Election Personnel Salaries | 41,400 | 16,718 | 37,928 | 50,000 | 50,000 | 50,000 | 60,000 | 60,000 | 60,000 | 10,000 | 20.00\% |
| 80 | Total - Salaries | 78,696 | 54,984 | 82,827 | 90,326 | $\mathbf{9 0 , 3 2 6}$ | $\mathbf{9 0 , 3 2 6}$ | 100,326 | 100,326 | 100,326 | 10,000 | 11.07\% |
| 81 | Postage | 344 | 777 | 5,777 | 5,000 | 5,000 | 5,000 | 15,000 | 15,000 | 15,000 | 10,000 | 200.00\% |
| 82 | Advertising | 780 | 1,397 | - | 1,500 | 1,500 | 1,500 | 4,000 | 4,000 | 4,000 | 2,500 | 166.67\% |
| 83 | Consumable Supplies | 711 | 369 | 501 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | - | 0.00\% |
| 84 | Telephone | 1,645 | 1,721 | 1,307 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | - | 0.00\% |
| 85 | Equipment | 3,996 | 4,199 | 1,561 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | - | 0.00\% |
| 86 | Reproduction \& Printing | 541 | 365 | 730 | 700 | 700 | 700 | 1,500 | 1,500 | 1,500 | 800 | 114.29\% |
| 87 | Professional Associations \& Publications | 350 | 140 | 420 | 500 | 500 | 500 | 500 | 500 | 500 | - | 0.00\% |
| 88 | Voting Canvas | 141 | 117 | 126 | 500 | 500 | 500 | 500 | 500 | 500 | - | 0.00\% |
| 89 | Miscellaneous | 231 | 397 | 323 | 1,000 | 1,000 | 1,000 | 2,000 | 2,000 | 2,000 | 1,000 | 100.00\% |
| 90 | Ballot Printing / Programming | 10,895 | 4,499 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | - | 0.00\% |
| 91 | Furniture \& Equipment | 793 | 3,093 | - | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | - | 0.00\% |
| 92 | Training \& Education | - | - | 60 | 1,000 | 1,000 | 1,000 | 4,500 | 4,500 | 4,500 | 3,500 | 350.00\% |
| 93 | Total - Expenses | 20,427 | 17,074 | 25,805 | 35,700 | 35,700 | 35,700 | 53,500 | 53,500 | 53,500 | 17,800 | 49.86\% |
| 94 | Voting Machine (Optical Scan Machine Maintenance) | 2,200 | 2,400 | 2,805 | 3,000 | 3,000 | 3,000 | 3,400 | 3,400 | 3,400 | 400 | 13.33\% |
| 95 | Total - Services | 2,200 | 2,400 | 2,805 | 3,000 | 3,000 | 3,000 | 3,400 | 3,400 | 3,400 | 400 | 13.33\% |
| 96 | TOTAL-ELECTIONS | 101,323 | 74,458 | 111,437 | 129,026 | 129,026 | 129,026 | 157,226 | 157,226 | 157,226 | 28,200 | 21.86\% |
|  | TOWN CLERK |  |  |  |  |  |  |  |  |  |  |  |
| 97 | Salary of Town Clerk | 81,004 | 83,110 | 85,270 | 87,573 | 87,573 | 87,573 | 78,000 | 78,000 | 87,573 | - | 0.00\% |
| 98 | Clerical Salaries | 102,721 | 106,283 | 113,355 | 117,699 | 117,699 | 117,699 | 117,699 | 117,699 | 117,699 | - | 0.00\% |
| 99 | Longevity | 5,580 | 5,760 | 5,940 | 6,120 | 6,120 | 6,120 | 3,600 | 3,600 | 3,600 | $(2,520)$ | -41.18\% |
| 100 | Total - Salaries | 189,305 | 195,153 | 204,565 | 211,392 | 211,392 | 211,392 | 199,299 | 199,299 | 208,872 | $(2,520)$ | -1.19\% |
| 101 | Postage | 1,455 | 1,408 | 1,499 | 1,500 | 1,500 | 2,500 | 2,750 | 2,750 | 2,750 | 1,250 | 83.33\% |
| 102 | Advertising | 1,705 | 1,906 | - | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | - | 0.00\% |
| 103 | Consumable Supplies | 2,768 | 2,534 | 2,663 | 3,000 | 3,000 | 3,500 | 3,000 | 3,000 | 3,000 | - | 0.00\% |
| 104 | Telephone | 478 | 120 | 48 | 150 | 150 | 150 | 100 | 100 | 100 | (50) | -33.33\% |
| 105 | Equipment | 3,493 | 3,641 | 4,101 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | - | 0.00\% |
| 106 | Professional Associations \& Publications | 275 | 275 | 275 | 275 | 275 | 275 | 275 | 275 | 275 | - | 0.00\% |
| 107 | Training \& Education | 1,040 | 525 | 100 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | - | 0.00\% |
| 108 | Total - Expenses | 11,214 | 10,409 | 8,686 | 11,925 | 11,925 | 13,425 | 13,125 | 13,125 | 13,125 | 1,200 | 10.06\% |
| 109 | Land Records \& Data Processing | 24,322 | 21,654 | 22,059 | 27,000 | 27,000 | 27,000 | 27,000 | 27,000 | 27,000 | - | 0.00\% |
| 110 | Vital Statistics | 205 | 361 | 412 | 500 | 500 | 500 | 500 | 500 | 500 | - | 0.00\% |

TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2022-2023 TOWN MEETING PROPOSED BUDGET

| LINE \# | DEPARTMENT OF FIRST SELECTMAN | $\begin{gathered} \text { 2018-2019 } \\ \text { ACTUAL } \\ \text { EXPENDED } \\ \hline \end{gathered}$ | $\begin{gathered} \text { 2019-2020 } \\ \text { ACTUAL } \\ \text { EXPENDED } \end{gathered}$ | $\begin{aligned} & \text { 2020-2021 } \\ & \text { ACTUAL } \end{aligned}$ EXPENDED | 2021-2022 <br> ADOPTED <br> BUDGET | 2021-2022 <br> REVISED BUDGET | $\begin{gathered} \text { 2021-2022 } \\ \text { PROJECTED } \\ \text { ACTUAL } \\ \hline \end{gathered}$ | $\begin{gathered} 2022-2023 \\ \text { DEPARTMENT } \\ \text { REQUEST } \end{gathered}$ | $\begin{gathered} \text { 2022-2023 } \\ \text { FIRST } \\ \text { SELECTMAN } \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} \text { 2022-2023 } \\ \text { BOARD OF } \\ \text { FINANCE } \\ \text { BUDGET } \end{gathered}$ | AMOUNT INCREASE/ (DECREASE) | \% CHANGE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 111 | Total - Services | 24,527 | 22,015 | 22,471 | 27,500 | 27,500 | 27,500 | 27,500 | 27,500 | 27,500 | - | 0.00\% |
| 112 | TOTAL - TOWN CLERK | 225,046 | 227.577 | 235,722 | 250,817 | 250,817 | 252,317 | 239,924 | 239,924 | 249,497 | (1,320) | -0.53\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | TOWN MEETING \& REFERENDA |  |  |  |  |  |  |  |  |  |  |  |
| 113 | Town Meeting Personnel | - | - | - | 200 | 200 | 200 | 200 | 200 | 200 | - | 0.00\% |
| 114 | Advertising | 3,560 | 1,206 | 3,358 | 6,000 | 6,000 | 6,000 | 8,000 | 8,000 | 8,000 | 2,000 | 33.33\% |
| 115 | TOTAL - TOWN MEETING \& REFERENDA | 3,560 | 1,206 | 3,358 | 6,200 | 6,200 | 6,200 | 8,200 | 8,200 | 8,200 | 2,000 | 32.26\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | PAYMENTS TO OTHER CIVIL DIVISIONS |  |  |  |  |  |  |  |  |  |  |  |
| 116 | Borough of Stonington | 192,950 | 206,885 | 267,828 | 251,583 | 251,583 | 251,583 | 208,084 | 208,084 | 208,084 | $(43,499)$ | -17.29\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 117 | TOTAL - FIRST SELECTMAN | 876,029 | 874,713 | 1,021,074 | 1,051,514 | 1,051,514 | 1,052,464 | 1,026,135 | 1,026,310 | 1,038,383 | $(13,131)$ | -1.25\% |

## DEPARTMENT OF ADMINISTRATIVE SERVICES

## FUNCTION DESCRIPTION:

We are responsible for the Town's Human Resources department (including Human Resources Operations/General Administration, Labor Relations, Recruitment, Employee Training and Employee Benefits as well as Health and Safety) and the Information Technology department. The Human Resources department's mission is to attract and retain the talent that will meet the current and future needs of the Town of Stonington and the Information Technology department strives to provide the necessary technology, equipment and solutions; all in order to provide the highest quality of service to Town residents. We also strive to maintain a safe working environment for all Staff through programs, policies and training. Ledge Light Health District serves as the local health department for the Town and rolls-up under our budget. Additionally, we coordinate the development of the Town Capital Improvement Plan.

## HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

## Human Resources and Administration:

Recruitment and onboarding continue to be an ongoing focus: as of January 2022, over the past year we will have onboarded 14 new staff members (inclusive of part-time). Attracting talent continues to be a challenge in general and more so for some niche positions. Offboarded 8 retirements and resignations (including for BOE Pension). Improved fiduciary oversight of Town Retirement Plans by conducting quarterly Plan reviews. Rolled out training webinars on a number of different topics. Implemented a new wellness program through Anthem. Continued to manage Town staff COVID-related matters. Revised and updated all Town Safety policies, coordinated safety training and revitalized the Town Safety Committee.

## Information Technology (IT)

This past year we've begun the replacement and upgrade of the Town Hall security cameras, installed wireless access points in Town Hall and Human Services, implemented support procedures for the Police body worn and in-car cameras, enhanced our document management system, deployed dual factor authentication for all remote access, began sending all data backups to a cloud location for disaster recovery and brought onboard a second Technology Support Specialist. We also took on the support of the security cameras within the Police Dept. With the growth of technology within the organization as a whole, we are staffed to better serve the constantly growing technical needs of the Town of Stonington and Stonington Police Department.

There currently exists no significant year-to-date budget variances as of $12 / 31 / 21$ with total Administrative Services projecting to remain on budget for the current fiscal year.

## Capital Improvement Project (CIP) Requests

Town-wide Computer Upgrade represents ongoing funding for the replacement of town-wide desktop workstations, police dispatch workstations, data center servers, back-up storage, and network switch infrastructure. Our focus it to begin a workstation replacement within the next three fiscal years. Orthophotography is a joint effort with neighboring towns to provide accurate aerial photography for
use in the Town's GIS system. The Town Wide security camera improvement project will continue by installing cameras on the Public Works Garage and Stonington Human Services.

## Ledge Light Health District (LLHD:

LLHD conducted inspections of Stonington's 165 restaurants ( 11 new) and followed-up on 8 COVID-19 related restaurant complaints. Additionally, inspections were conducted of the Stonington's 22 pools, 42 cosmetology facilities, 24 lodging establishments and 5 beach water sampling sites. Land use staff were extremely busy conducting reviews and inspections of building additional, decks, pools, sheds, and new and repair septic system installations.

LLHD engages and supports the community in health education, health promotion, and health policy development activities in a variety of ways. The Overdose Action Team continues to advance the shared goals of increasing access to effective treatment for opioid use disorder, saturating the community with naloxone and reducing stigma. Through their work engaging with people in community settings and responding to calls to the phone line, the Recovery Navigators continue support their individual health goals. LLHD continues to work with the many community partners on the Health Improvement Collaborative of Southeastern Connecticut to monitor the health of our communities and take collective action to address prioritized health concerns. LLHD has been instrumental in providing guidance and education to Towns and school with respect COVID-19 including policies, practices, education, testing, vaccinations and contact tracing.

## OBJECTIVES FOR THE COMING YEAR:

## Human Resources and Administration:

Successfully negotiate new collective bargaining agreements with the Town's four (4) collective bargaining units. Continue to evaluate and seek areas to streamline or automate HR processes, operations and administration and review and update key policies (i.e., Employee Handbook). Look at additional Health and Wellness program options for the Town. Evaluate and implement initiatives for Diversity, Equity and Inclusion including additional training. Provide training webinars or in-person programs for Town staff to further employee development. Continue to stay abreast of best practices for Employee Health and Safety and implement programs and training accordingly.

## Information Technology:

Continued training for all staff with a focus on support for the Police Department. Continued cybersecurity enhancements with a review of all user accounts. Work with our Geographic Information System vendor for additional mapping layers and functionality.

## MAJOR BUDGET CHANGES AND COMMENTARY:

Continued monitoring and management of health benefits costs; The Town experienced higher claims the second half of FY2020-2021 which drove up costs and this trend is continuing in FY 2021-2022. Added a Professional Development line item to support the Professional Development benefit included in the SPAA collective bargaining agreement Pension expenses driven by actuarial
calculations which determine required contributions. Wage costs will be driven by the upcoming negotiated agreements. FY2022 2023 will include labor counsel expenses for the negotiations for the collective bargaining agreements which will be effective July 1, 2022 (negotiations normally span two fiscal years), thus labor counsel negotiation costs including any arbitration costs, could be higher.

## DEPARTMENTAL STAFFING:

## The Administration office is staffed by:

- The Director of Administrative Services at a fully loaded salary of \$115,692.
- A Human Resources Coordinator at a fully loaded salary of $\$ 87,437$.
- The Executive Assistant to the First Selectman at a fully loaded salary of \$82,684.
- One Administrative Assistant at a fully loaded wage of $\$ 70,047$.

The Information Technology office is staffed by:

- The Information Technology Manager at a fully loaded salary of \$119,699.
- A Technology Support Specialist at a fully loaded salary of $\$ 82,968$.
- A Technology Support Specialist at a fully loaded salary of $\$ 70,241$.


## Summary - Staffing Levels

Seven (7) full-time positions: Three (3) SPAA, One (1) Town Hall Employee, Three (3) Non-union
Note: "Fully loaded salary" for FY 22/23 includes wages, payroll taxes, and any pension plan or 401a contributions, but does not include health benefits.

TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2022-2023 TOWN MEETING PROPOSED BUDGET

| LINE \# | DEPARTMENT OF ADMINISTRATIVE SERVICES | 2018-2019 <br> ACTUAL <br> EXPENDED | 2019-2020 ACTUAL EXPENDED | 2020-2021 <br> ACTUAL <br> EXPENDED | $\begin{array}{r} \text { 2021-2022 } \\ \text { ADOPTED } \\ \text { BUDGET } \\ \hline \end{array}$ | $\begin{aligned} & \text { 2021-2022 } \\ & \text { REVISED } \\ & \text { BUDGET } \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { 2021-2022 } \\ & \text { PROJECTED } \\ & \text { ACTUAL } \end{aligned}$ | $\begin{array}{\|c\|} \hline 2022-2023 \\ \text { DEPARTMENT } \\ \text { REQUEST } \\ \hline \end{array}$ | $\begin{gathered} \text { 2022-2023 } \\ \text { FIRST } \\ \text { SELECTMAN } \\ \text { BUDGET } \end{gathered}$ | 2022-2023 <br> BOARD OF <br> FINANCE BUDGET | AMOUNT increase/ (DECREASE) | \% CHANGE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | ADMINISTRATION |  |  |  |  |  |  |  |  |  |  |  |
| 1 | Director of Administrative Services | 97,204 | 99,731 | 101,599 | 102,700 | 102,700 | 102,700 | 102,700 | 102,700 | 102,700 | - | 0.00\% |
| 2 | Administrative Support Staff | 181,073 | 201,782 | 55,962 | 55,528 | 55,528 | 55,528 | 55,528 | 55,528 | 55,528 | - | 0.00\% |
| 3 | Executive Administrative Assistant | - | - | 71,240 | 73,149 | 73,149 | 73,149 | 73,149 | 73,149 | 73,149 | - | 0.00\% |
| 4 | Human Resources Coordinator | - | - | 69,809 | 71,680 | 71,680 | 71,680 | 71,680 | 71,680 | 71,680 | - | 0.00\% |
| 5 | Longevity | 3,080 | 3,340 | 3,660 | 3,380 | 3,380 | 3,380 | 3,550 | 3,550 | 3,550 | 170 | 5.03\% |
| 6 | Total - Salaries | 281,357 | 304,853 | 302,270 | 306,437 | 306,437 | 306,437 | 306,607 | 306,607 | 306,607 | 170 | 0.06\% |
| 7 | Postage | 825 | 996 | 1,600 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | - | 0.00\% |
| 8 | Advertising | 5,091 | 19,117 | 10,652 | 11,500 | 11,500 | 11,500 | 15,000 | 13,500 | 13,500 | 2,000 | 17.39\% |
| 9 | Consumable Supplies | 4,110 | 3,905 | 3,528 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | - | 0.00\% |
| 10 | Reproduction \& Printing | 2,761 | 2,518 | 677 | 4,000 | 4,000 | 4,000 | 4,000 | 3,000 | 3,000 | $(1,000)$ | -25.00\% |
| 11 | Telephone | 115 | 160 | 121 | 150 | 150 | 150 | 150 | 150 | 150 | - | 0.00\% |
| 12 | Equipment | 2,326 | 2,532 | 2,334 | 4,400 | 4,400 | 4,400 | 4,400 | 3,400 | 3,400 | $(1,000)$ | -22.73\% |
| 13 | Professional Associations \& Publications | 1,680 | 1,433 | 1,112 | 2,200 | 2,200 | 2,200 | 2,200 | 2,200 | 2,200 | - | 0.00\% |
| 14 | Database Expenses | 7,884 | 7,396 | 8,957 | 9,000 | 9,000 | 9,000 | 9,000 | 9,000 | 9,000 | - | 0.00\% |
| 15 | Miscellaneous | 164 | 686 | 697 | 500 | 500 | 500 | 500 | 500 | 500 | - | 0.00\% |
| 16 | Furniture \& Equipment | 2,424 | 2,233 | 2,609 | 2,270 | 2,270 | 2,270 | 2,270 | 2,270 | 2,270 | - | 0.00\% |
| 17 | Training \& Education (First Selectman \& Administration) | 1,057 | 609 | 749 | 1,580 | 1,580 | 1,580 | 1,580 | 1,580 | 1,580 | - | 0.00\% |
| 18 | Total - Expenses | 28,437 | 41,585 | 33,036 | 40,600 | 40,600 | 40,600 | 44,100 | 40,600 | 40,600 | - | 0.00\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 19 | Admin Services - Technical \& Professional Services | - | - | 6,933 | 8,500 | 8,500 | 8,500 | 8,500 | 8,500 | 8,500 | - | 0.00\% |
| 20 | Total - Technical \& Professional Services | - | - | 6,933 | 8,500 | 8,500 | 8,500 | 8,500 | 8,500 | 8,500 | - | 0.00\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 21 | Memorial Observances | 9,800 | 9,470 | 3,342 | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 | - | 0.00\% |
| 22 | Columbus Day Observances | 5,000 | 5,000 | - | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | - | 0.00\% |
| 23 | Total - Services | 14,800 | 14,470 | 3,342 | 16,000 | 16,000 | 16,000 | 16,000 | 16,000 | 16,000 | - | 0.00\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 24 | TOTAL - ADMINISTRATION | 324,594 | 360,908 | 345,581 | 371,537 | 371,537 | 371,537 | 375,207 | 371,707 | 371,707 | 170 | 0.05\% |

TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2022-2023 TOWN MEETING PROPOSED BUDGET

| LINE \# | DEPARTMENT OF ADMINISTRATIVE SERVICES | 2018-2019 ACTUAL EXPENDED | 2019-2020 ACTUAL EXPENDED | 2020-2021 <br> ACTUAL <br> EXPENDED | $\begin{array}{r} \text { 2021-2022 } \\ \text { ADOPTED } \\ \text { BUDGET } \\ \hline \end{array}$ | 2021-2022 REVISED BUDGET | $\begin{aligned} & \text { 2021-2022 } \\ & \text { PROJECTED } \\ & \text { ACTUAL } \end{aligned}$ | $\begin{array}{\|c} \hline \text { 2022-2023 } \\ \text { DEPARTMENT } \\ \text { REQUEST } \\ \hline \end{array}$ | $\begin{gathered} \text { 2022-2023 } \\ \text { FIRST } \\ \text { SELECTMAN } \\ \text { BUDGET } \end{gathered}$ | 2022-2023 <br> BOARD OF <br> FINANCE <br> BUDGET | AMOUNT INCREASE/ (DECREASE) | \% CHANGE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | INFORMATION SYSTEMS |  |  |  |  |  |  |  |  |  |  |  |
| 25 | IT Manager | 90,977 | 93,343 | 96,008 | 99,409 | 99,409 | 99,409 | 99,409 | 99,409 | 99,409 | - | 0.00\% |
| 26 | Technology Support Specialist | 63,145 | 64,626 | 66,306 | 137,036 | 137,036 | 137,036 | 137,036 | 137,036 | 127,763 | $(9,273)$ | -6.77\% |
| 27 | Longevity | 950 | 1,060 | 1,170 | 1,380 | 1,380 | 1,380 | 1,500 | 1,500 | 1,500 | 120 | 8.70\% |
| 28 | Total - Salaries | 155,072 | 159,029 | 163,484 | 237,825 | 237,825 | 237,825 | 237,945 | 237,945 | 228,672 | $(9,153)$ | -3.85\% |
| 29 | Postage | - | - | - | 200 | 200 | 200 | 200 | 200 | 200 | - | 0.00\% |
| 30 | Consumable Supplies | 1,420 | 1,037 | 1,224 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | - | 0.00\% |
| 31 | Reproduction \& Printing | 110 | 78 | 19 | 50 | 50 | 50 | 50 | 50 | 50 | - | 0.00\% |
| 32 | Telephone | 1,453 | 1,581 | 1,591 | 1,500 | 1,500 | 1,500 | 1,500 | 1,700 | 1,700 | 200 | 13.33\% |
| 33 | Professional Associations \& Publications | 235 | 235 | 470 | 250 | 250 | 250 | 250 | 250 | 250 | - | 0.00\% |
| 34 | Equipment \& Licensing | 46,480 | 40,866 | 50,857 | 48,000 | 48,000 | 48,000 | 50,000 | 50,000 | 50,000 | 2,000 | 4.17\% |
| 35 | Internet Hosting Expense | 9,001 | 6,700 | 6,863 | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 | - | 0.00\% |
| 36 | Miscellaneous | 18 | 7 | 52 | 50 | 50 | 50 | 50 | 50 | 50 | - | 0.00\% |
| 37 | Training \& Education | 1,600 | - | 925 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | - | 0.00\% |
| 38 | Total - Expenses | 60,317 | 50,504 | 62,001 | 64,050 | 64,050 | 64,050 | 66,050 | 66,250 | 66,250 | 2,200 | 3.43\% |
| 39 | Telecommunications | 57,131 | 62,961 | 67,275 | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 |  | 0.00\% |
| 40 | Technical Assistance | 4,850 | 8,375 | 10,870 | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 | - | 0.00\% |
| 41 | Total - Services | 61,981 | 71,336 | 78,145 | 82,000 | 82,000 | 82,000 | 82,000 | 82,000 | 82,000 | - | 0.00\% |
| 42 | Geographic Information System (GIS) Expenses | 27,066 | 25,323 | 30,118 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | - | 0.00\% |
|  |  |  |  |  |  |  |  |  | - |  |  |  |
| 43 | TOTAL - INFORMATION SYSTEMS | 304,436 | 306,192 | 333,748 | 413,875 | 413,875 | 413,875 | 415,995 | 416,195 | 406,922 | $(6,953)$ | -1.68\% |

## TOWN OF STONINGTON

GENERAL FUND EXPENDITURES
2022-2023 TOWN MEETING PROPOSED BUDGET

| LINE \# | DEPARTMENT OF ADMINISTRATIVE SERVICES | 2018-2019 ACTUAL EXPENDED | 2019-2020 ACTUAL EXPENDED | 2020-2021 <br> ACTUAL <br> EXPENDED | $\begin{gathered} \text { 2021-2022 } \\ \text { ADOPTED } \\ \text { BUDGET } \\ \hline \end{gathered}$ | 2021-2022 <br> REVISED BUDGET | $\begin{aligned} & \text { 2021-2022 } \\ & \text { PROJECTED } \\ & \text { ACTUAL } \end{aligned}$ | $\begin{aligned} & \text { 2022-2023 } \\ & \text { DEPARTMENT } \\ & \text { REQUEST } \end{aligned}$ | $\begin{gathered} \text { 2022-2023 } \\ \text { FIRST } \\ \text { SELECTMAN } \\ \text { BUDGET } \end{gathered}$ | 2022-2023 <br> BOARD OF <br> FINANCE <br> BUDGET | AMOUNT increase/ (DECREASE) | \% CHANGE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | HUMAN RESOURCES |  |  |  |  |  |  |  |  |  |  |  |
| 44 | Employee Training \& Education | 7,081 | 3,350 | 5,213 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | - | 0.00\% |
| 45 | Labor Negotiations | 59,052 | 24,758 | 4,613 | 80,000 | 80,000 | 80,000 | 90,000 | 149,641 | 90,000 | 10,000 | 12.50\% |
| 46 | Labor Counsel | 80,000 | 46,899 | 46,369 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | - | 0.00\% |
| 47 | Pension Plan - Defined Benefit | 480,000 | 485,000 | 501,000 | 480,534 | 480,534 | 480,534 | 480,534 | 524,327 | 583,968 | 103,434 | 21.52\% |
| 48 | Pension Plan - Defined Contribution 401A | 97,747 | 104,032 | 129,978 | 148,000 | 148,000 | 148,000 | 167,000 | 170,000 | 170,000 | 22,000 | 14.86\% |
| 49 | Social Security | 484,241 | 496,107 | 542,090 | 583,000 | 583,000 | 583,000 | 601,000 | 607,000 | 607,000 | 24,000 | 4.12\% |
| 50 | Unemployment | 3,240 | 5,687 | 36,047 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | - | 0.00\% |
| 51 | Employee Assistance Program | 1,725 | 1,725 | 1,999 | 3,150 | 3,150 | 3,150 | 3,150 | 3,150 | 3,150 | - | 0.00\% |
| 52 | Employee Screening | 1,984 | 1,758 | 1,608 | 3,200 | 3,200 | 3,200 | 3,500 | 3,500 | 3,500 | 300 | 9.38\% |
| 53 | Additional Manpower | 4,250 | 2,825 | 2,050 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | - | 0.00\% |
| 54 | Employee Travel Expense | 21,652 | 21,553 | 7,028 | 24,000 | 24,000 | 24,000 | 24,000 | 24,000 | 24,000 | - | 0.00\% |
| 55 | Accrued Leave Pay-out | 25,000 | 23,883 | 98,529 | 120,000 | 120,000 | 120,000 | 120,000 | 120,000 | 120,000 | - | 0.00\% |
| 56 | Retiree Health Care-Police | 62,123 | 62,716 | 61,212 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | - | 0.00\% |
| 57 | Health Insurance | 1,810,667 | 1,820,996 | 2,011,904 | 2,030,000 | 2,030,000 | 2,030,000 | 2,150,000 | 2,150,000 | 2,120,000 | 90,000 | 4.43\% |
| 58 | Life Insurance | 26,877 | 25,257 | 23,419 | 28,385 | 28,385 | 28,385 | 30,000 | 30,000 | 30,000 | 1,615 | 5.69\% |
| 59 | RX Eyewear Reimbursement | 1,550 | 1,954 | 1,760 | 2,100 | 2,100 | 2,100 | 2,100 | 2,100 | 2,100 | - | 0.00\% |
| 60 | Replacement Staff Training | - | - | - | 1 | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| 61 | Professional Development | - | - | - | - | - | - | 3,200 | 3,200 | 3,200 | 3,200 | 0.00\% |
| 62 | Diversity, Equity, \& Inclusion Train. and Comm. Outreach | - | - | - | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 | - | 0.00\% |
| 63 | Total - Expenses | 3,167,189 | 3,128,500 | 3,474,819 | 3,659,870 | 3,659,870 | 3,659,870 | 3,831,985 | 3,944,419 | 3,914,419 | 254,549 | 6.96\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 64 | Admin Services - Professional \& Technical Services | 15,099 | 950 | 198 | 16,430 | 16,430 | 16,430 | 16,430 | 16,430 | 16,430 | - | 0.00\% |
| 65 | Total - Technical \& Professional Services | 15,099 | 950 | 198 | 16,430 | 16,430 | 16,430 | 16,430 | 16,430 | 16,430 | - | 0.00\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 66 | TOTAL - HUMAN RESOURCES | 3,182,288 | 3,129,450 | 3,475,017 | 3,676,300 | 3,676,300 | 3,676,300 | 3,848,415 | 3,960,849 | 3,930,849 | 254,549 | 6.92\% |

TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2022-2023 TOWN MEETING PROPOSED BUDGET

| LINE \# | DEPARTMENT OF ADMINISTRATIVE SERVICES | 2018-2019 actual EXPENDED | $\begin{gathered} \text { 2019-2020 } \\ \text { ACTUAL } \\ \text { EXPENDED } \end{gathered}$ | $\begin{aligned} & \text { 2020-2021 } \\ & \text { ACTUAL } \end{aligned}$ EXPENDED | $\begin{gathered} \text { 2021-2022 } \\ \text { ADOPTED } \\ \text { BUDGET } \end{gathered}$ | 2021-2022 <br> REVISED BUDGET | $\begin{aligned} & \text { 2021-2022 } \\ & \text { PROJECTED } \\ & \text { ACTUAL } \end{aligned}$ | $\begin{array}{\|c\|} \hline 2022-2023 \\ \text { DEPARTMENT } \\ \text { REQUEST } \\ \hline \end{array}$ | $\begin{gathered} \text { 2022-2023 } \\ \text { FIRST } \\ \text { SELECTMAN } \\ \text { BUDGET } \end{gathered}$ | 2022-2023 <br> BOARD OF <br> FINANCE <br> BUDGET | AMOUNT increase/ (DECREASE) | \% CHANGE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | HEALTH DISTRICT \& SANITATION |  |  |  |  |  |  |  |  |  |  |  |
| 67 | Consumable Supplies | 31 | 25 | 11 | 135 | 135 | 135 | 135 | 135 | 135 | - | 0.00\% |
| 68 | Ledge Light Health District Membership Fees | 137,428 | 137,031 | 147,763 | 140,863 | 140,863 | 140,863 | 138,806 | 138,806 | 138,806 | $(2,057)$ | -1.46\% |
| 69 | Total - Services | 137,459 | 137,056 | 147,774 | 140,998 | 140,998 | 140,998 | 138,941 | 138,941 | 138,941 | $(2,057)$ | -1.46\% |
| 70 | TOTAL - HEALTH DISTRICT \& SANITATION | 137,459 | 137,056 | 147,774 | 140,998 | 140,998 | 140,998 | 138,941 | 138,941 | 138,941 | $(2,057)$ | -1.46\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | COMMUNITY DEVELOPMENT |  |  |  |  |  |  |  |  |  |  |  |
| 71 | Clerical Salaries | 14,828 | - | 4,253 | - | - | - | - | - | - | - | 0.00\% |
| 72 | Project Assistant | - | - | - | 15,000 | 15,000 | 15,000 | - | 15,000 | - | $(15,000)$ | -100.00\% |
| 73 | TOTAL - COMMUNITY DEVELOPMENT | 14,828 | - | 4,253 | 15,000 | 15,000 | 15,000 | - | 15,000 | - | $(15,000)$ | -100.00\% |
| 74 | TOTAL - ADMINISTRATIVE SERVICES | 3,963,605 | 3,933,606 | 4,306,373 | 4,617,710 | 4,617,710 | 4,617,710 | 4,778,558 | 4,902,692 | 4,848,419 | 230,709 | 5.00\% |

## DEPARTMENT OF ASSESSMENT

## FUNCTION DESCRIPTION:

The Department of Assessment is responsible for balancing the $\$ 2.8$ billion-dollar grand list which is the basis for the tax levy. The Director of Assessment is the governmental official responsible for establishing the value of property for ad valorem tax purposes; for discovering, listing and valuing all taxable and tax-exempt properties; and to ensure that the individual property owner's value is proper so the owner pays no more than his/her fair share of the property tax. In the performance of these duties, assurance is made that no property escapes the assessment process or is under assessed and that no property owner received unauthorized preferential treatment. Revaluations are completed every five years in conformity with the Connecticut General Statutes and Revaluation Performance Standards. The Department has recently commenced the 2022 Revaluation Project. Development and updating of information are conducted on an ongoing basis, including modernization of computerized records of real estate, personal property and motor vehicles. Duties are performed in compliance with State of Connecticut mandated General Statutes

## HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

## Court Appeals

There were twelve court cases as a result of the 2017 revaluation, three appeals in 2018, one appeal in 2019 and 2020. Some of the appeals include multiple properties. The appeals include four residential, fourteen commercial properties and one personal property account. Thirteen cases have been settled and three have been withdrawn. There are four cases still outstanding.

## Special Audit Revenue

The 2019 personal property audits have not yet been completed. There is still one account pending. So far, there has been a reduction of $\$ 206,483$ in assessment and a reduction of $\$ 4109.09$ in tax dollars. The Department will not have a total net assessment change until the last audit has been completed.

Permits and Certificates of Occupancies-Processed 1,037 new permits just from 2021, and miscellaneous inspections from sales review. There are approximately 400 ongoing permits from prior years staff continues to monitor and inspect.

## Grand List Growth, Pilot, Tax Agreements and Future Grand List Growth

- 2020 Grand List growth of $1.37 \%$ or $\$ 38,747,506$ in assessed value over the previous year, exclusive of Pilot payment.
- Pilot for Masonicare at Mystic LLC and Senior Living by Masonicare, LLC is not included in the taxable Grand List. A pilot payment is calculated on the general government portion of the mill rate. The pilot payment for the 2020 Grand List included personal property and real estate taxes in the amount $\$ 261,843.85$.
- Fixed Assessment Agreement for the Threadmill Partners LLC is for a seven-year period commencing October 1, 2016. Forty two percent of the added assessment above $\$ 569,200$ will be added to the October 1, 2021 Grand List.
- Seven-year fixed assessment agreement for Mystic Apartments LLC began October 1, 2019. Twenty one percent of the portion of building completion will be added to the October 1, 2021 Grand List. The land value (which is not under the fixed assessment agreement) has also been increased for sewer and road improvements.
- Seven-year fixed assessment agreement for EG Perkins Reserve LLC (townhouses) began October 1, 2020. Fourteen percent of all buildings not yet sold \& all undeveloped land will be added to the October 1, 2021 Grand List. The land value has also been increased for sewer and road improvements.
- Seven-year fixed assessment agreement for Mystic Health Center LLC began October 1, 2019. Twenty one percent of the portion of building completion will be added to the October 1, 2021 Grand List. The land value (which is not under the fixed assessment agreement) has also been increased for sewer and road improvements.

Ten Year Grand List Comparison of the Net Taxable Grand List (highlighted years are revaluations):

| GL Year | Net Taxable Grand List |  | Residential | Com/Industrial | Land | PP | MV | Year Change | Change |  |
| :---: | :--- | :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2020 | $\$$ | $2,861,898,787$ | $73.73 \%$ | $13.73 \%$ | $2.19 \%$ | $4.70 \%$ | $5.65 \%$ | $\$$ | $38,747,506$ | $1.35 \%$ |
| 2019 | $\$$ | $2,823,151,181$ | $74.01 \%$ | $14.12 \%$ | $2.22 \%$ | $4.30 \%$ | $5.35 \%$ | $\$$ | $32,652,995$ | $1.16 \%$ |
| 2018 | $\$$ | $2.790 .498,286$ | $74.23 \%$ | $14.12 \%$ | $2.25 \%$ | $4.09 \%$ | $5.30 \%$ | $\$$ | $20,465,125$ | $0.74 \%$ |
| 2017 | $\$$ | $2,770,033,161$ | $74.09 \%$ | $14.22 \%$ | $2.48 \%$ | $3.95 \%$ | $5.26 \%$ | $\$$ | $122,216,289$ | $4.62 \%$ |
| 2016 | $\$$ | $2,647,816,872$ | $73.90 \%$ | $14.14 \%$ | $2.58 \%$ | $3.99 \%$ | $5.39 \%$ | $\$$ | $21,977,065$ | $0.84 \%$ |
| 2015 | $\$$ | $2,625,839,807$ | $74.00 \%$ | $14.27 \%$ | $2.62 \%$ | $3.79 \%$ | $5.32 \%$ | $\$$ | $3,569,491$ | $0.14 \%$ |
| 2014 | $\$$ | $2,622,270,316$ | $73.75 \%$ | $14.41 \%$ | $2.66 \%$ | $3.75 \%$ | $5.43 \%$ | $\$$ | $22,180,463$ | $0.85 \%$ |
| 2013 | $\$$ | $2,600,089,853$ | $73.95 \%$ | $14.47 \%$ | $2.83 \%$ | $3.60 \%$ | $5.15 \%$ | $\$$ | $7,473,227$ | $0.29 \%$ |
| 2012 | $\$$ | $2,592,616,626$ | $73.65 \%$ | $14.69 \%$ | $2.89 \%$ | $3.79 \%$ | $4.98 \%$ | $\$(595,440,893)$ | $-18.68 \%$ |  |
| 2011 | $\$$ | $3,188,057,519$ | $75.09 \%$ | $14.65 \%$ | $3.26 \%$ | $2.85 \%$ | $4.15 \%$ | $\$$ | $21,805,266$ | $0.69 \%$ |
| 2010 | $\$$ | $3,166,252,253$ | $75.26 \%$ | $14.85 \%$ | $3.26 \%$ | $2.61 \%$ | $4.02 \%$ | $\$$ | $14,207,232$ | $0.45 \%$ |

Ten Year Comparison of the Tax-Exempt Grand List:

| GL Year | Tax Exempt Grand List | Year Change | Change |  |
| :---: | :---: | :---: | :---: | :---: |
| 2020 | $\$$ | $291,575,820$ | $\$ 1,582,370$ | $0.55 \%$ |
| 2019 | $\$$ | $289,993,450$ | $\$ 11,008,540$ | $3.95 \%$ |
| 2018 | $\$$ | $278,984,910$ | $\$ 12,954,990$ | $4.87 \%$ |
| 2017 | $\$$ | $266,029,920$ | $\$ 23,521,291$ | $9.70 \%$ |
| 2016 | $\$$ | $242,508,629$ | $\$ 25,991,060$ | $12.00 \%$ |
| 2015 | $\$$ | $216,517,569$ | $\$ 1,905,350$ | $0.89 \%$ |
| 2014 | $\$$ | $214,612,219$ | $\$ 1,532,340$ | $0.72 \%$ |
| 2013 | $\$$ | $213,079,879$ | $\$ 4,940,209$ | $2.37 \%$ |
| 2012 | $\$$ | $208,139,670$ | $\$(10,929,950)$ | $-4.99 \%$ |

## OBJECTIVES FOR THE COMING YEAR:

- Completion of the 2022 Revaluation Project
- Hiring for the upcoming vacancy in the Deputy Assessor Position
- The Department continues servicing a large volume and vast range of public inquires.
- Processing Pilot and Fixed Assessments.
- Resolving the 2017 through 2020 court cases.
- Preparation and Maintenance of the Grand List and Supplemental Motor Vehicle List.
- Mapping and/or GIS:

Continue annual maintenance of the GIS mapping updates.

## MAJOR BUDGET CHANGES AND COMMENTARY: <br> \section*{Staff}

The Director of Assessment is appointed by the Board of Finance and supervises the Deputy Assessor (SPAA); and (2) Assessor Assistants (Clerical AFSCME). The Director has oversite of the Town mandatory Revaluation Staff every five years. Their responsibilities vary based upon interior inspection and full measure and listing requirements: (1) Project Manager, (2) Commercial Reviewers, (2) Residential Reviews, and (5) Data Collectors.

Postage, Database Expense, Reproduction \& Printing, Publications, Legal Ads, Professional Associations \& Publications Increased for database maintenance fees and vendor charges. The Department of Assessment is in the process of digitizing the old $1960 \& 1974$ revaluation microfiche cards as the microfiche machine is no longer operable. The remaining cost to complete this project is $\$ 3,325$ which has been placed in Reproduction \& Printing. Postage needs will be more in 2022-2023 than in past years due to an increased number of mailings for Quadrennial decision notices \& Personal Property Valuation Notices. Additionally, NADA was recently purchased by JD Powers. JD Powers is changing their pricing structure to a per transaction charge from a fixed cost subscription. This is anticipated to increase the charge for motor vehicle pricing by at least double and the printed NADA books by $15 \%$. Since 2022 is a Revaluation Year, the Department plans to place legal ads in both The Day \& The Westerly Sun to maximize notification to residents and taxpayers.

## DEPARTMENTAL STAFFING

## The Assessor's office is staffed by:

- The Director of Assessment at a fully loaded salary of $\$ 123,790$.
- The Deputy Assessor at a fully loaded salary of $\$ 105,262$.
- Two Assessor's Assistants with fully loaded wages of $\$ 137,730$.
- (New Position Request) - An Assessment Office Assistant II will fully loaded wages of $\$ 48,836$.
- Stipend for Assessor's Assistant of $\$ 6,034$

Note 1: "Fully loaded salary" includes wages, longevity pay, payroll taxes, and any pension plan or 401a contributions, but does not include health benefits.
Note 2: Most payroll line items have been flat funded for fiscal 22/23 pending negotiation of the Bargaining Union Agreements. Those salary line items that do reflect an increase, do so because of merit raise increases, or payroll STEPS for new employees.

## ASSESSOR'S CIP REQUEST

## Reserve Fund for Capital and Non-Recurring Expenditures (Revaluation):

The reserve level funding in the amount of $\$ 70,000$ is for the State-mandated five-year revaluation (CIP Priority A Classification).

## DEPARTMENT OF ASSESSMENT BOARD OF ASSESSMENT APPEALS

## FUNCTION DESCRIPTION:

Meet during the months of March/April and September for purpose of hearing assessment appeals.

## HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

## 2021 Appeals for 2020 Grand List

During the month of April, the Board of Assessment Appeals heard (20) appeals. As a result of such appeals the Board granted (14) reductions, and (6) denials causing a reduction to the Grand List in the amount of $\$ 240,799$. In addition, four applicants withdrew; and nine did not show for their appeal. A second session of the Board of Assessment Appeals was held during the month of September for the sole purpose of hearing appeals on motor vehicles. Four appeals were heard, all of which were granted, at the September session for a reduction of $\$ 25,880$.

## OBJECTIVES FOR THE COMING YEAR:

The Board of Assessment Appeals is required to carry out its duties in accordance with the Connecticut General Statutes.

## MAJOR BUDGET CHANGES AND COMMENTARY:

Board expenditures are anticipated to increase significantly this year as it is a Revaluation Year. The number of appeals in a revaluation year is always much higher than in interim years. Additionally, the market continues to increase and if that trend continues into 2022 then it should be anticipated that the number of appeals will be even more than the past two revaluation cycles, which were in downward markets. Both postage and clerical line items were increased in expectation of those factors.

## STAFFING

The Board of Assessment Appeals is comprised of three elected volunteer Board members, one of which is appointed as Chairman by the Board, and one Clerical support person (AFSCME). Clerical support may increase depending upon the number of appeals pending before the Board.

TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2022-2023 TOWN MEETING PROPOSED BUDGET

| LINE \# | DEPARTMENT OF ASSESSMENT | $\begin{gathered} \text { 2018-2019 } \\ \text { ACTUAL } \\ \text { EXPENDED } \end{gathered}$ | $\begin{gathered} 2019-2020 \\ \text { ACTUAL } \\ \text { EXPENDED } \end{gathered}$ | 2020-2021 <br> ACTUAL <br> EXPENDED | $\begin{gathered} \text { 2021-2022 } \\ \text { ADOPTED } \\ \text { BUDGET } \\ \hline \end{gathered}$ | 2021-2022 <br> REVISED BUDGET | $\begin{gathered} \text { 2021-2022 } \\ \text { PROJECTED } \\ \text { ACTUAL } \\ \hline \end{gathered}$ | 2022-2023 DEPARTMENT REQUEST | 2022-2023 <br> FIRST <br> SELECTMAN <br> BUDGET | 2022-2023 <br> BOARD OF <br> FINANCE <br> BUDGET | AMOUNT INCREASE/ (DECREASE) | \% CHANGE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | ASSESSOR'S OFFICE |  |  |  |  |  |  |  |  |  |  |  |
| 1 | Director of Assessment | 97,210 | 99,737 | 134,372 | 109,889 | 109,889 | 109,889 | 109,889 | 109,889 | 109,889 | - | 0.00\% |
| 2 | Deputy Assessor | 80,031 | 82,112 | 84,247 | 86,522 | 86,522 | 86,522 | 86,522 | 86,522 | 86,522 | - | 0.00\% |
| 3 | Clerical Salaries | 103,146 | 108,893 | 110,767 | 112,494 | 112,494 | 112,494 | 155,846 | 155,846 | 155,846 | 43,352 | 38.54\% |
| 4 | Stipend for Assessor's Assistant | - | - | 1,500 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | - | 0.00\% |
| 5 | Longevity | 4,490 | 4,710 | 5,030 | 3,650 | 3,650 | 3,650 | 3,820 | 3,820 | 3,820 | 170 | 4.66\% |
| 6 | Total - Salaries | 284,877 | 295,452 | 335,916 | 317,555 | 317,555 | 317,555 | 361,077 | 361,077 | 361,077 | 43,522 | 13.71\% |
| 7 | Postage | 1,292 | 940 | 700 | 750 | 750 | 750 | 1,500 | 1,500 | 1,500 | 750 | 100.00\% |
| 8 | Consumable Supplies | 1,495 | 2,325 | 1,680 | 2,600 | 2,600 | 2,600 | 2,600 | 2,600 | 2,600 | - | 0.00\% |
| 9 | Reproduction \& Printing | 959 | 386 | 531 | 980 | 980 | 980 | 3,325 | 3,325 | 3,325 | 2,345 | 239.29\% |
| 10 | Telephone | 68 | 119 | 69 | 200 | 200 | 200 | 200 | 200 | 200 | - | 0.00\% |
| 11 | Equipment | 1,731 | 2,668 | 2,340 | 2,600 | 2,600 | 2,600 | - | - | - | $(2,600)$ | -100.00\% |
| 12 | Professional Associations \& Publications | 3,355 | 3,806 | 4,092 | 4,070 | 4,070 | 4,070 | 5,050 | 5,050 | 5,050 | 980 | 24.08\% |
| 13 | Database Expense | 17,239 | 17,685 | 18,985 | 21,249 | 21,249 | 21,249 | 24,839 | 24,839 | 24,839 | 3,590 | 16.89\% |
| 14 | Miscellaneous | 459 | 375 | 690 | 990 | 990 | 990 | 1,194 | 1,194 | 1,194 | 204 | 20.61\% |
| 15 | Clothing Allowance | 400 | 400 | 400 | 400 | 400 | 400 | 400 | 400 | 400 | - | 0.00\% |
| 16 | Furniture \& Equipment | 180 | - | 930 | 200 | 200 | 200 | - | 200 | 200 | - | 0.00\% |
| 17 | Training \& Education | 2,668 | - | 935 | 2,700 | 2,700 | 2,700 | 2,700 | 2,700 | 2,700 | - | 0.00\% |
| 18 | Total - Expenses | 29,846 | 28,704 | 31,352 | 36,739 | 36,739 | 36,739 | 41,808 | 42,008 | 42,008 | 5,269 | 14.34\% |
| 19 | Special Audit Personal Property | 3,600 | 3,000 | 5,500 | 5,700 | 5,700 | 5,700 | 5,700 | 5,700 | 5,700 | - | 0.00\% |
| 20 | Total - Services | 3,600 | 3,000 | 5,500 | 5,700 | 5,700 | 5,700 | 5,700 | 5,700 | 5,700 | - | 0.00\% |
| 21 | TOTAL - ASSESSOR'S OFFICE | 318,323 | 327,156 | 372,768 | 359,994 | 359,994 | 359,994 | 408,585 | 408,785 | 408,785 | 48,791 | 13.55\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 22 | BOARD OF ASSESSMENT APPEALS | 2,417 | 2,148 | 1,877 | 2,360 | 2,360 | 2,360 | 7,365 | 7,365 | 7,365 | 5,005 | 212.08\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 23 | TOTAL ASSESSMENT DEPARTMENT | 320,740 | 329,304 | 374,645 | 362,354 | 362,354 | 362,354 | 415,950 | 416,150 | 416,150 | 53,796 | 14.85\% |

## DEPARTMENT OF FINANCE FINANCE OFFICE/RISK MANAGEMENT

## FUNCTION DESCRIPTION:

The Finance Office is responsible for managing the Town's financial operations in accordance with established fiscal policies (GAAP, GASB, CT State Statutes and Town Charter). Primary responsibilities include budget preparation and administration, accounts payable, payroll processing, purchasing, accounting, financial reporting, revenue collection, grant administration, cash management and investments, and debt management. The Finance Office provides support to, and advises the Board of Finance in its role as the Town's budgetary and financial oversight authority and assists the First Selectman in the preparation of the recommended annual budget.

## Risk Management:

Identify Town wide loss exposures. Perform risk assessments. Evaluate and recommend strategies to avoid, mitigate and/or transfer risk. Develop/recommend risk management policies. Administer the Town's insurance program including Workers Compensation; Liability, Auto and Property (LAP) as well as Specialty Coverage.

## HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

- Issued $\$ 7.5$ million of refunding bonds to retire old debt that had a higher interest rate, due to favorable market conditions. This issuance retired 2013 and 2014 general obligation bonds that were used to fund road and sewer improvements at that time. The refunding resulted in a Net Present Value Savings of $\$ 916,000$ over the remaining 13-year life of the bonds.
- Transitioned our MUNIS general ledger system from a local server model to a SaaS, Software as a Service, model, and upgraded to most recent version.
- Implemented MUNIS migration to ReadyForms documents.
- Implemented Positive Pay with our bank, to increase security of cash disbursements.
- Expanded access of general ledger system to department heads to improve financial reporting between departments.
- Developed program for administering ARPA funds to our not-for-profit partners.
- Issued 13 RFP's/RFQ/ITB's for fiscal 20/21 for various Town, and WPCA projects.
- Clerical staff participated in outside training seminars including GFOA accounting seminars, and ADP training tutorials.
- Over saw and managed the finances of the Town's forty individual Funds including the general fund, insurance funds, pension and OPEB funds, general fixed asset fund, capital project funds, and a variety of special revenue funds, totaling approximately $\$ 80$ million dollars of expenditures.
- Managed several state and federal grants throughout the year.
- Processed $\$ 8.1$ million dollars in debt service payments.
- Prepared dozens of contracts for contractors and service providers.


## OBJECTIVES FOR THE COMING YEAR:

- Implementation of electronic requisition and purchase order system to improve and streamline purchasing and budgeting.
- Continue to review and monitor the Town's current financial and banking relationships with an eye towards maximizing return on Town investments.
- Continue to review and monitor the Town's current risk management relationships to ensure the Town and its assets are adequately and properly insured against loss.
- Continue to work with the Town's financial advisor, to monitor existing debt for opportunities to refinance should the economic metrics offer such an opportunity.
- Continue to cross train finance office staff so we always have backup and coverage for each position.
- Continue to create and update documentation of Finance office procedures.
- Evaluate finance and risk management policies.


## MAJOR BUDGET CHANGES AND COMMENTARY:

- There is an increase in salary expense of $\$ 4,900$ due to payroll STEPs for the two new clerical staff, in accordance with the clerical bargaining agreements.
- A net increase of $\$ 11,600$ for Equipment and Software Support due to change from local hosting to SaaS for general ledger system.
- The Board of Finance saw an overall increase of $\$ 434,000$, due to the addition of a Contingency line-item.
- We are anticipating an increase of $\$ 15,000$ to Risk Management due to increases to LAP, WC, and Cyber policies.


## DEPARTMENTAL STAFFING:

The Finance/Risk Management Department is staffed by:

- The Director of Finance with a fully loaded salary of $\$ 146,166$.
- The Senior Accountant with a fully loaded salary of $\$ 94,997$.
- The Town Treasurer with a fully loaded salary of $\$ 5,057$.
- Three staff including; the accounting/purchasing assistant, payroll clerk, and accounts payable clerk, with fully loaded wages of $\$ 189,442$ for fiscal 22/23.
- The Finance budget also contains a $\$ 7,007$ stipend for the Risk Manager.

Note 1: "Fully loaded salary" includes wages, longevity pay, payroll taxes, and any pension plan or 401a contributions, but does not include health benefits.
Note 2: Most payroll line items have been flat funded for fiscal 22/23 pending negotiation of the Bargaining Union Agreements. Those salary line items that do reflect an increase, do so because of merit raise increases, or payroll STEPS for new employees.

## DEPARTMENT OF FINANCE TAX COLLECTOR'S OFFICE

## FUNCTION DESCRIPTION:

The Tax Collector's office is the primary source of revenue for the Town of Stonington. The total collectible amount for the 2020 GL was $\$ 68,215,548.31$ with an expected collection rate of $98.75 \%$ or $\$ 67,362,853.96$ as set forth by the Board of Finance. The tax office uses many enforcement tools as are statutorily allowed such as delinquent notices, demands, a collection agency, a State Marshal, withholding of permits, and attorneys for tax sale and foreclosure.

## HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

Collecting for Pawcatuck, Stonington Borough, Stonington Fire, Mystic, Wequetequock, Quiambaug, Old Mystic, Lord's Point, Mason's Island, Wamphassuc Point and Latimer Point Fire Districts and Associations this fiscal year proved to be successful.
Taxpayers are happy they can pay in one place, and that town and fire district bills are now combined.
In January 2022, we received a letter from our tax software company, QDS, that their fees are increasing by $5 \%$ across the board. To account for that, I've increased line items Postage, Equipment \& Software and Reproduction and Printing by $5 \%$. Training and Education (80314) was increased to $\$ 2000$. The State of CT has mandated that all certified tax collectors maintain their certification through continuing education credit hours. This office has three certified tax collectors who will need to meet these requirements, and each course costs money. I will keep the line item 80314 the same in order to accurately assess what one year of in-house training will cost as opposed to ZOOM trainings.

Having three certified tax collectors in our office makes it one of the most professionally staffed tax offices in the State of Connecticut. We are three full time employees including myself, and one seasonal position for six weeks in the summer for twelve hours per week. I hope
they are necessary to taxes.
 to retain all of those positions as effectively and efficiently collect

## OBJECTIVES FOR THE COMING YEAR:

It is now mandatory for each of us to obtain 50 credit hours in five years in order to maintain our certifications. To that end, we will attend trainings and meetings offered by the CTx Association and the NE Regional Tax Collectors and Treasurers Association. We are also constantly striving to provide better customer service such as dispensing information via the Events magazine, Stonington Community Forum, the Town Facebook and home pages, and through any number of press releases during the fiscal year.

During the last legislative session came one change that will definitely be detrimental to collections. Car registrations will be renewed every three years instead of every two. We have a small minority of taxpayers who wait until their registration is about to expire before they pay their taxes. Now we will have to wait three years instead of two to collect those MV taxes. I also anticipate employing more stringent collection strategies to account for the increase in collectible taxes from $98 \%$ to $98.75 \%$.

## MAJOR BUDGET CHANGES AND COMMENTARY:

Two years ago, during the clerical union negotiations, Cindy Curioso in my office negotiated her position from clerical assistant to deputy tax collector. I supported this move primarily because of the risks associated with having an elected tax collector. The deputy tax collector is a hired position based on qualifications and experience who can easily step into the position of tax collector.

## COLLECTION HISTORY: 2016-2019 GRAND LIST <br> GL COLLECTIBLE <br> EXPECTED

2016 \$61,160,419
2017 \$63,168,526
2018 \$65,546,320
2019 \$66,252,546
\$59,937,211 (98\%)
\$61,905,156 (98\%)
\$64,726,991 (98.75\%)
\$65,424,389 (98.75\%)

## ACTUAL COLLECTIONS

\$61,730,471
\$63,610,350
\$65,699,139
\$66,876,015

## DIFFERENCE

+\$1,793,260
+\$1,705,194
+\$972,148
$+1,451,626$

## DEPARTMENTAL STAFFING:

The Tax Collector's office is staffed by:

- The Tax Collector at a fully loaded salary of $\$ 98,601$.
- A Deputy Tax Collector with fully loaded wages of $\$ 75,963$.
- A Fiscal Assistant with fully loaded wages of $\$ 62,721$.
- Plus $\$ 3,890$ budgeted for summer help and overtime.

Note 1: "Fully loaded salary" includes wages, longevity pay, payroll taxes, and any pension plan or 401a contributions, but does not include health benefits.
Note 2: Most payroll line items have been flat funded for fiscal 22/23 pending negotiation of the Bargaining Union Agreements. Those salary line items that do reflect an increase, do so because of merit raise increases, or payroll STEPS for new employees.

TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2022-2023 TOWN MEETING PROPOSED BUDGET

| LINE \# | DEPARTMENT OF FINANCE | $\begin{gathered} \text { 2018-2019 } \\ \text { ACTUAL } \\ \text { EXPENDED } \end{gathered}$ | $\begin{gathered} \text { 2019-2020 } \\ \text { ACTUAL } \\ \text { EXPENDED } \end{gathered}$ | $\begin{aligned} & 2020-2021 \\ & \text { ACTUAL } \end{aligned}$ EXPENDED | $\begin{array}{r} \text { 2021-2022 } \\ \text { ADOPTED } \\ \text { BUDGET } \end{array}$ | 2021-2022 <br> REVISED <br> BUDGET | $\begin{gathered} \text { 2021-2022 } \\ \text { PROJECTED } \\ \text { ACTUAL } \\ \hline \end{gathered}$ | $\begin{gathered} \text { 2022-2023 } \\ \text { DEPARTMENT } \\ \text { REQUEST } \\ \hline \end{gathered}$ | 2022-2023 <br> FIRST <br> SELECTMAN <br> BUDGET | 2022-2023 <br> BOARD OF <br> FINANCE <br> BUDGET | AMOUNT increase/ (DECREASE) | \% CHANGE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FINANCE OFFICE |  |  |  |  |  |  |  |  |  |  |  |
| 1 | Director of Finance | 113,405 | 116,353 | 120,000 | 123,240 | 123,240 | 123,240 | 129,402 | 129,402 | 129,402 | 6,162 | 5.00\% |
| 2 | Senior Accountant | 90,296 | 92,644 | 109,745 | 84,329 | 84,329 | 84,329 | 84,329 | 84,329 | 84,329 | - | 0.00\% |
| 3 | Clerical Salaries | 155,635 | 166,457 | 166,549 | 162,893 | 162,893 | 162,893 | 162,893 | 162,893 | 162,893 | - | 0.00\% |
| 4 | Longevity | 4,410 | 4,790 | 5,070 | 1,380 | 1,380 | 1,380 | 1,490 | 1,490 | 1,490 | 110 | 7.97\% |
| 5 | Total - Salaries | 363,746 | 380,244 | 401,364 | 371,842 | 371,842 | 371,842 | 378,114 | 378,114 | 378,114 | 6,272 | 1.69\% |
| 6 | Postage | 2,474 | 1,744 | 2,359 | 1,800 | 1,800 | 2,500 | 2,500 | 2,500 | 2,500 | 700 | 38.89\% |
| 7 | Advertising | 156 | 317 | 110 | 500 | 500 | 1,500 | 1,000 | 1,000 | 1,000 | 500 | 100.00\% |
| 8 | Consumable Supplies | 3,336 | 3,436 | 2,846 | 3,600 | 3,600 | 3,500 | 3,600 | 3,600 | 3,600 | - | 0.00\% |
| 9 | Reproduction \& Printing | 941 | 646 | 608 | 750 | 750 | 650 | 750 | 750 | 750 | - | 0.00\% |
| 10 | Telephone | 73 | 60 | 64 | 150 | 150 | 75 | 150 | 150 | 150 | - | 0.00\% |
| 11 | Professional Associations \& Publications | 1,455 | 1,470 | 875 | 1,600 | 1,600 | 1,600 | 1,600 | 1,600 | 1,600 | - | 0.00\% |
| 12 | Payroll Services | 23,168 | 21,944 | 21,921 | 25,200 | 25,200 | 22,500 | 25,200 | 25,200 | 25,200 | - | 0.00\% |
| 13 | Equipment \& Software Support | 23,391 | 22,185 | 41,862 | 25,000 | 25,000 | 23,600 | 36,650 | 36,650 | 36,650 | 11,650 | 46.60\% |
| 14 | Furniture \& Equipment | 512 | 4,690 | 2,272 | 1,500 | 1,500 | 2,000 | 1,500 | 1,500 | 1,500 | - | 0.00\% |
| 15 | Training \& Education | 120 | - | - | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | - | 0.00\% |
| 16 | Total - Expenses | 55,626 | 56,492 | 72,917 | 62,100 | 62,100 | 59,925 | 74,950 | 74,950 | 74,950 | 12,850 | 20.69\% |
| 17 | Finance - Brinks Armored Truck | 2,714 | 3,089 | 2,755 | 3,600 | 3,600 | 3,200 | 3,600 | 3,600 | 3,600 | - | 0.00\% |
| 18 | Financial and Techincal Professional Sevices | - | - | 5,868 | - | - | - | - | - | - | - |  |
| 19 | Total - Technical \& Professional Services | 2,714 | 3,089 | 8,623 | 3,600 | 3,600 | 3,200 | 3,600 | 3,600 | 3,600 | - | 0.00\% |
| 20 | TOTAL - FINANCE OFFICE | 422,086 | 439,825 | 482,904 | 437,542 | 437,542 | 434,967 | 456,664 | 456,664 | 456,664 | 19,122 | 4.37\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | OFFICE OF THE TREASURER |  |  |  |  |  |  |  |  |  |  |  |
| 21 | Salary of Treasurer | 4,346 | 4,459 | 4,574 | 4,698 | 4,698 | 4,698 | 4,698 | 4,698 | 4,698 | - | 0.00\% |
| 22 | Expenses | - | 500 | - | 500 | 500 | 500 | 500 | 500 | 500 | - | 0.00\% |
| 23 | TOTAL - TREASURER | 4,346 | 4,959 | 4,574 | 5,198 | 5,198 | 5,198 | 5,198 | 5,198 | 5,198 | - | 0.00\% |

TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2022-2023 TOWN MEETING PROPOSED BUDGET

| LINE \# | DEPARTMENT OF FINANCE | 2018-2019 ACTUAL EXPENDED | 2019-2020 ACTUAL EXPENDED | 2020-2021 <br> ACTUAL <br> EXPENDED | $\begin{gathered} \text { 2021-2022 } \\ \text { ADOPTED } \\ \text { BUDGET } \end{gathered}$ | 2021-2022 <br> REVISED BUDGET | $\begin{gathered} \text { 2021-2022 } \\ \text { PROJECTED } \\ \text { ACTUAL } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { 2022-2023 } \\ & \text { DEPARTMENT } \\ & \text { REQUEST } \end{aligned}$ | $\begin{gathered} \text { 2022-2023 } \\ \text { FIRST } \\ \text { SELECTMAN } \\ \text { BUDGET } \end{gathered}$ | 2022-2023 <br> BOARD OF <br> FINANCE BUDGET | amount increase/ (DECREASE) | \% CHANGE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | OFFICE OF THE TAX COLLECTOR |  |  |  |  |  |  |  |  |  |  |  |
| 24 | Salary of Tax Collector | 78,303 | 82,688 | 84,838 | 87,129 | 87,129 | 87,129 | 87,129 | 87,129 | 87,129 | - | 0.00\% |
| 25 | Clerical Salaries | 94,301 | 102,329 | 110,346 | 121,593 | 121,593 | 121,593 | 121,593 | 121,593 | 121,593 | - | 0.00\% |
| 26 | Longevity | 800 | 850 | 960 | 1,070 | 1,070 | 1,070 | 1,330 | 1,330 | 1,330 | 260 | 24.30\% |
| 27 | Total - Salaries | 173,404 | 185,867 | 196,144 | 209,792 | 209,792 | 209,792 | 210,052 | 210,052 | 210,052 | 260 | 0.12\% |
| 28 | Postage | 14,639 | 12,644 | 13,566 | 16,000 | 16,000 | 16,000 | 16,500 | 16,500 | 18,000 | 2,000 | 12.50\% |
| 29 | Advertising | (102) | 436 | 88 | 1,500 | 1,500 | 1,500 | 1,500 | 1,200 | 1,200 | (300) | -20.00\% |
| 30 | Consumable Supplies | 924 | 988 | 1,074 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | - | 0.00\% |
| 31 | Reproduction \& Printing | 7,193 | 5,892 | 8,345 | 9,000 | 9,000 | 9,000 | 9,450 | 9,450 | 9,450 | 450 | 5.00\% |
| 32 | Telephone | 46 | 78 | 97 | 175 | 175 | 175 | 175 | 175 | 175 | - | 0.00\% |
| 33 | Equipment | 541 | 528 | 757 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | - | 0.00\% |
| 34 | Professional Associations \& Publications | 235 | 265 | 265 | 265 | 265 | 265 | 265 | 265 | 265 | - | 0.00\% |
| 35 | Miscellaneous | - | - | - | 100 | 100 | 100 | 100 | 100 | 100 | - | 0.00\% |
| 36 | Equipment \& Software Support | 7,700 | 8,875 | 8,886 | 10,000 | 10,000 | 10,000 | 10,500 | 10,500 | 10,500 | 500 | 5.00\% |
| 37 | Furniture \& Equipment | - | - | - | 1 | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| 38 | Training \& Education | 685 | 187 | 315 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | - | 0.00\% |
| 39 | Total - Expenses | 31,861 | 29,893 | 33,393 | 41,541 | 41,541 | 41,541 | 42,991 | 42,691 | 44,191 | 2,650 | 6.38\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 40 | TOTAL - TAX COLLECTOR | 205,265 | 215,760 | 229,537 | 251,333 | 251,333 | 251,333 | 253,043 | 252,743 | 254,243 | 2,910 | 1.16\% |

TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2022-2023 TOWN MEETING PROPOSED BUDGET

| LINE \# | DEPARTMENT OF FINANCE | $\begin{gathered} \text { 2018-2019 } \\ \text { ACTUAL } \\ \text { EXPENDED } \\ \hline \end{gathered}$ | 2019-2020 ACTUAL EXPENDED | 2020-2021 <br> ACTUAL <br> EXPENDED | $\begin{gathered} \text { 2021-2022 } \\ \text { ADOPTED } \\ \text { BUDGET } \end{gathered}$ | 2021-2022 <br> REVISED BUDGET | $\begin{gathered} \text { 2021-2022 } \\ \text { PROJECTED } \\ \text { ACTUAL } \\ \hline \end{gathered}$ | $\begin{gathered} \text { 2022-2023 } \\ \text { DEPARTMENT } \\ \text { REQUEST } \\ \hline \end{gathered}$ | $\begin{gathered} \text { 2022-2023 } \\ \text { FIRST } \\ \text { SELECTMAN } \\ \text { BUDGET } \end{gathered}$ | 2022-2023 <br> BOARD OF <br> FINANCE BUDGET | amount increase/ (DECREASE) | \% CHANGE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BOARD OF FINANCE |  |  |  |  |  |  |  |  |  |  |  |
| 41 | Clerical Salaries | 3,600 | 3,950 | 4,725 | 4,500 | 4,500 | 4,500 | 4,950 | 4,950 | 4,950 | 450 | 10.00\% |
| 42 | Total - Salaries | 3,600 | 3,950 | 4,725 | 4,500 | 4,500 | 4,500 | 4,950 | 4,950 | 4,950 | 450 | 10.00\% |
| 43 | Postage | 409 | 400 | 400 | 400 | 400 | 400 | 400 | 400 | 400 | - | 0.00\% |
| 44 | Advertising | 617 | 753 | 981 | 800 | 800 | 1,500 | 1,500 | 1,500 | 1,500 | 700 | 87.50\% |
| 45 | Consumable Supplies | 200 | 123 | 31 | 250 | 250 | 125 | 150 | 150 | 150 | (100) | -40.00\% |
| 46 | Total - Expenses | 1,226 | 1,276 | 1,412 | 1,450 | 1,450 | 2,025 | 2,050 | 2,050 | 2,050 | 600 | 41.38\% |
| 47 | Professional Services | - | - | - | 1 | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| 48 | Legal Support | 5,990 | - | 26,352 | 34,000 | 34,000 | 34,000 | 34,000 | 30,000 | 30,000 | $(4,000)$ | -11.76\% |
| 49 | Accounting \& Auditing | 68,368 | 69,500 | 72,823 | 71,238 | 71,238 | 71,238 | 73,020 | 78,738 | 78,738 | 7,500 | 10.53\% |
| 50 | Special Audit | - | - |  | 1 | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| 51 | GASB 45 - OPEB Plan Contribution | 106,000 | 110,000 | 110,000 | 105,000 | 105,000 | 105,000 | 105,000 | 105,000 | 105,000 | - | 0.00\% |
| 52 | Contigency for Loss of State Education Aid | - | - | - | 1 | 1 | 1 | - | - | - | (1) | -100.00\% |
| 53 | Contingency | - | - | - | - | - | - | 450,000 | 430,000 | 435,000 | 435,000 | 0.00\% |
| 54 | PCB's and Hazardous Materials Testing - School District | - | 20,557 | 31,269 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | - | 0.00\% |
| 55 | Total-Services | 180,358 | 200,057 | 240,444 | 240,241 | 240,241 | 240,241 | 692,022 | 673,740 | 678,740 | 438,499 | 182.52\% |
| 56 | TOTAL - BOARD OF FINANCE | 185,184 | 205,283 | 246,581 | 246,191 | 246,191 | 246,766 | 699,022 | 680,740 | 685,740 | 439,549 | 178.54\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | RISK MANAGEMENT |  |  |  |  |  |  |  |  |  |  |  |
| 57 | Risk Management - Stipend | 6,480 | 6,650 | 6,823 | 7,007 | 7,007 | 7,007 | 7,007 | 7,007 | 7,007 | - | 0.00\% |
| 58 | Property \& Liability Insurance | 576,039 | 651,327 | 641,120 | 731,000 | 731,000 | 731,000 | 746,000 | 746,000 | 746,000 | 15,000 | 2.05\% |
| 59 | Claims \& Damages | 761,605 | $(11,308)$ | 19,004 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | - | 0.00\% |
| 60 | Safety Program | 1,414 | 4,200 | 2,062 | 2,200 | 2,200 | 1,600 | 2,200 | 2,200 | 2,200 | - | 0.00\% |
| 61 | Special Projects Remediation | - | 62,477 | - | 2 | 2 | - | 1 | 1 | 1 | (1) | -50.00\% |
| 62 | COVID 19 Response | - | - | 53,130 | - | - | - | - | - | - | - | 0.00\% |
| 63 | Total - Expenses | 1,345,538 | 713,346 | 722,139 | 750,209 | 750,209 | 749,607 | 765,208 | 765,208 | 765,208 | 14,999 | 2.00\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 64 | Risk Management - Technical \& Professional | - | 17,500 | 12,500 | 21,000 | 21,000 | 17,500 | 17,500 | 17,500 | 17,500 | $(3,500)$ | -16.67\% |
| 65 | Total - Technical \& Professional Services | - | 17,500 | 12,500 | 21,000 | 21,000 | 17,500 | 17,500 | 17,500 | 17,500 | $(3,500)$ | -16.67\% |
| 66 | TOTAL - RISK MANAGEMENT | 1,345,538 | 730,846 | 734,639 | 771,209 | 771,209 | 767,107 | 782,708 | 782,708 | 782,708 | 11,499 | 1.49\% |
| 67 | TOTAL FINANCE DEPARTMENT | 2,162,419 | 1,596,673 | 1,698,235 | 1,711,473 | 1,711,473 | 1,705,371 | 2,196,635 | 2,178,053 | 2,184,553 | 473,080 | 27.64\% |

## DEBT SERVICE PRINCIPAL AND INTEREST

## FUNCTION DESCRIPTION:

Debt Service provides funding for the redemption of principal and interest obligations of the Town. The use of General Obligation Bonds allows the cost of capital projects to be spread out over a period of time, usually 20 years, so that the entire cost does not impact the taxpayers in one year. Bond Anticipation Notes (BANs) are short-term (1 year or less) bonds issued in advance of a bond issue.

In the fiscal year ended June 30, 2021 the Town will have paid down general obligation bond long-term debt principal and interest of $\$ 5,605,000$ and $\$ 2,295,783$, respectively.

In April of 2021, the Town issued $\$ 7.5$ million of refunding bonds to retire old debt that had a higher interest rate, due to favorable market conditions. This issuance retired 2013 and 2014 general obligation bonds that were used to fund road and sewer improvements at that time. The refunding resulted in a Net Present Value Savings of $\$ 916,000$ over the remaining 13 -year life of the bonds.

The following table illustrates the Town's actual issued and outstanding General Obligation long-term debt as of June 30, 2022:

|  | Principal | Interest | Total |
| :---: | :---: | :---: | :---: |
| 2022-23 | 5,365,000 | 2,217,856 | 7,582,856 |
| 2023-24 | 5,555,000 | 1,984,106 | 7,539,106 |
| 2024-25 | 5,335,000 | 1,759,156 | 7,094,156 |
| 2025-26 | 4,765,000 | 1,557,578 | 6,322,578 |
| 2026-27 | 4,300,000 | 1,379,250 | 5,679,250 |
| 2027-28 | 4,150,000 | 1,210,875 | 5,360,875 |
| 2028-29 | 4,160,000 | 1,050,575 | 5,210,575 |
| 2029-30 | 4,165,000 | 899,563 | 5,064,563 |
| 2030-31 | 4,160,000 | 766,669 | 4,926,669 |
| 2031-32 | 4,150,000 | 648,013 | 4,798,013 |
| 2032-33 | 3,590,000 | 529,438 | 4,119,438 |
| 2033-34 | 3,590,000 | 427,369 | 4.017,369 |
| 2034-35 | 3,380,000 | 329,013 | 3,709,013 |
| 2035-36 | 2,970,000 | 240,098 | 3,210,098 |
| 2036-37 | 2,970,000 | 156,503 | 3,126,503 |
| 2037-38 | 2,110,000 | 85,115 | 2,195,115 |
| 2038-39 | 1,110,000 | 40,748 | 1,150,748 |
| 2039-40 | 760,000 | 17,937 | 777,937 |


| 500,000 | 5,000 | 505,000 |
| ---: | ---: | ---: |
| $\mathbf{\$ 6 7 , 0 8 5 , 0 0 0}$ | $\$ 15,304,862$ | $\$ 82,389,862$ |

## TOTAL BONDED DEBT BY ENTITY

|  | TOWN | WPCA | BOE | TOTALS |
| :--- | :---: | ---: | ---: | ---: |
| Principal | $\$ 5,257,000$ | $\$ 19,254,752$ | $\$ 42,573,248$ | $\$ 67,085,000$ |
| Interest | $1,248,696$ | $4,183,595$ | $9,872,571$ | $15,304,862$ |
| Totals | $\underline{\$ 6,505,696}$ | $\$ 23,438,347$ | $\$ 52,445,816$ | $\$ 82,389,862$ |

The Town, WPCA, and Board of Education periodically use capital leases to finance the acquisition of computers, police vehicles, and highway equipment, typically for terms of three to five years. Current outstanding capital leases for the Town and Board of Education as of June 30, 2022, are scheduled below. No new capital leases for the 2021/2022 or 2022/2023 fiscal budgets are contemplated at this time.

The following table illustrates the Town's Capital Lease debt obligations as of June 30, 2021:

|  | Principal | Interest | Totals |
| :---: | :---: | :---: | :---: |
| 2022-23 | 134,744 | 5,706 | 140,450 |
| 2023-24 | 67,074 | 2,445 | 69,519 |
|  | \$ 201,818 | \$ 8,151 | \$ 209,969 |
|  | TOTAL CAPITAL LEASE DEBT BY ENTITY |  |  |
|  | TOWN | BOE | TOTALS |
| Principal | \$ 151,881 | \$ 49,937 | \$201,818 |
| Interest | 8,151 | - | 8,151 |
| Totals | \$ 160,032 | \$ 49,937 | \$ 209,969 |

## Town of Stonington 2022-2023 Debt Service By Entity



# Town of Stonington <br> 2022-2023 Total Outstanding Bonded Debt By Entity 



TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2022-2023 TOWN MEETING PROPOSED BUDGET

| LINE \# | DEPARTMENT OF FINANCE | $\begin{gathered} 2018-2019 \\ \text { ACTUAL } \\ \text { EXPENDED } \\ \hline \end{gathered}$ | $\begin{gathered} 2019-2020 \\ \text { ACTUAL } \\ \text { EXPENDED } \\ \hline \end{gathered}$ | $\begin{gathered} \text { 2020-2021 } \\ \text { ACTUAL } \\ \text { EXPENDED } \\ \hline \end{gathered}$ | 2021-2022 <br> ADOPTED <br> BUDGET | 2021-2022 <br> REVISED BUDGET | $\begin{gathered} \text { 2021-2022 } \\ \text { PROJECTED } \\ \text { ACTUAL } \\ \hline \end{gathered}$ | $\begin{array}{\|c\|} \hline 2022-2023 \\ \text { DEPARTMENT } \\ \text { REQUEST } \\ \hline \end{array}$ | 2022-2023 FIRST SELECTMAN BUDGET | 2022-2023 <br> BOARD OF FINANCE BUDGET | AMOUNT increase/ (DECREASE) | \% CHANGE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | GENERAL OBLIGATION - DEBT SERVICE |  |  |  |  |  |  |  |  |  |  |  |
| 1 | Interest Payments: |  |  |  |  |  |  |  |  |  |  |  |
| 2 | Series 2009 - Refunding (Town) | 50,750 | 25,250 | - | - | - | - | - | - | - | - | 0.00\% |
| 3 | Series 2012 Refunding (Town) | 386,006 | 322,006 | 258,206 | 196,508 | 196,508 | 196,508 | 136,906 | 136,906 | 136,906 | $(59,602)$ | -30.33\% |
| 4 | Series 2012 G.O. Bonds (WPCA) | 280,500 | 205,346 | - | - | - | - | - | - | - | - | 0.00\% |
| 5 | Series 2013 G.O. Bonds | 117,350 | 110,900 | 104,450 | 98,000 | 98,000 | 98,000 | - | - | - | $(98,000)$ | -100.00\% |
| 6 | Series 2014 G.O. Bonds (Town) | 210,925 | 194,325 | 177,725 | 161,125 | 161,125 | 161,125 | - | - | - | $(161,125)$ | -100.00\% |
| 7 | Series 2016 G.O. Bonds - School | 450,000 | 427,500 | 397,500 | 367,500 | 367,500 | 367,500 | 337,500 | 337,500 | 337,500 | $(30,000)$ | -8.16\% |
| 8 | Series 2016 G.O. Bonds - Mystic Park | 66,450 | 63,000 | 58,400 | 53,900 | 53,900 | 53,900 | 49,500 | 49,500 | 49,500 | $(4,400)$ | -8.16\% |
| 9 | Series 2017 G.O. Bonds - School | 1,145,000 | 705,000 | 655,000 | 605,000 | 605,000 | 605,000 | 555,000 | 555,000 | 555,000 | $(50,000)$ | -8.26\% |
| 10 | 2017 Bond Anticipation Notes | 224,000 | - | - | - | - | - | - | - | - | - | 0.00\% |
| 11 | Series 2018 G.O. Bonds - School | - | 391,927 | 248,500 | 231,000 | 231,000 | 231,000 | 213,500 | 213,500 | 213,500 | $(17,500)$ | -7.58\% |
| 12 | 2018 Bond Anticipation Notes | - | 136,175 | - | - | - | - | - | - | - | - | 0.00\% |
| 13 | Series 2019 G.O. Bonds - School | - | - | 251,333 | 157,300 | 157,300 | 157,300 | 144,300 | 144,300 | 144,300 | $(13,000)$ | -8.26\% |
| 14 | Series 2019 - Refunding (WPCA) | - | - | 275,700 | 250,450 | 250,450 | 250,450 | 224,700 | 224,700 | 224,700 | $(25,750)$ | -10.28\% |
| 15 | Series 2020 - WPCA Projects \$10,000,000 | - | - | - | 175,000 | 175,000 | 175,000 | 262,750 | 262,750 | 262,750 | 87,750 | 50.14\% |
| 16 | Series 2012 Refunding (TOWN '13\&'14) | - | - | - | - | - | - | 142,150 | 142,150 | 142,150 | 142,150 | 0.00\% |
| 17 | Series 2012 Refunding (WPCA '13\&'14) | - | - | - | - | - | - | 151,550 | 151,550 | 151,550 | 151,550 | 0.00\% |
| 18 | Total - Interest payments | 2,930,981 | 2,581,429 | 2,426,814 | 2,295,783 | 2,295,783 | 2,295,783 | 2,217,856 | 2,217,856 | 2,217,856 | $(77,927)$ | -3.39\% |
| 19 | Principal Payments: |  |  |  |  |  |  |  |  |  |  |  |
| 20 | Series 2009 - Refunding (Town) | 510,000 | 505,000 | - | - | - | - | - | - | - | - | 0.00\% |
| 21 | Series 2012 Refunding (Town) | 1,605,000 | 1,595,000 | 1,595,000 | 1,490,000 | 1,490,000 | 1,490,000 | 1,490,000 | 1,490,000 | 1,490,000 | - | 0.00\% |
| 22 | Series 2012 G.O. Bonds (WPCA) | 600,000 | 600,000 | - | - | - | - | - | - | - | - | 0.00\% |
| 23 | Series 2013 G.O. Bonds | 215,000 | 215,000 | 215,000 | 215,000 | 215,000 | 215,000 | - | - | - | $(215,000)$ | -100.00\% |
| 24 | Series 2014 G.O. Bonds (Town) | 415,000 | 415,000 | 415,000 | 415,000 | 415,000 | 415,000 | - | - | - | $(415,000)$ | -100.00\% |
| 25 | Series 2016 G.O. Bonds - School | 750,000 | 750,000 | 750,000 | 750,000 | 750,000 | 750,000 | 750,000 | 750,000 | 750,000 | - | 0.00\% |
| 26 | Series 2016 G.O. Bonds - Mystic Park | 115,000 | 115,000 | 115,000 | 110,000 | 110,000 | 110,000 | 110,000 | 110,000 | 110,000 | - | 0.00\% |
| 27 | Series 2017 G.O. Bonds - School | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | - | 0.00\% |
| 28 | Series 2018 G.O. Bonds - School | - | 350,000 | 350,000 | 350,000 | 350,000 | 350,000 | 350,000 | 350,000 | 350,000 | - | 0.00\% |
| 29 | Series 2019 G.O. Bonds - School | - | - | 260,000 | 260,000 | 260,000 | 260,000 | 260,000 | 260,000 | 260,000 | - | 0.00\% |
| 30 | Series 2019 - Refunding (WPCA) | - | - | 505,000 | 515,000 | 515,000 | 515,000 | 520,000 | 520,000 | 520,000 | 5,000 | 0.97\% |
| 31 | Series 2020 - WPCA Projects \$10,000,000 | - | - |  | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | - | 0.00\% |
| 32 | Series 2012 Refunding (TOWN '13\&'14) | - | - | - | - | - | - | 190,000 | 190,000 | 190,000 | 190,000 | 0.00\% |
| 33 | Series 2012 Refunding (WPCA '13\&'14) | - | - | - | - | - | - | 195,000 | 195,000 | 195,000 | 195,000 | 0.00\% |
| 34 | Total - Principal Payments | 5,210,000 | 5,545,000 | 5,205,000 | 5,605,000 | 5,605,000 | 5,605,000 | 5,365,000 | 5,365,000 | 5,365,000 | $(240,000)$ | -4.28\% |
| 35 | Bonding Costs | - | 6,900 | 2,250 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | - | 0.00\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 36 | TOTAL - GENERAL OBLIGATION DEBT SERVICE | 8,140,981 | 8,133,329 | 7,634,064 | 7,906,783 | 7,906,783 | 7,906,783 | 7,588,856 | 7,588,856 | 7,588,856 | $(317,927)$ | -4.02\% |


| LINE \# | DEPARTMENT OF FINANCE | $\begin{gathered} \text { 2018-2019 } \\ \text { ACTUAL } \end{gathered}$ | $\begin{gathered} \text { 2019-2020 } \\ \text { ACTUAL } \\ \text { EXPENDED } \end{gathered}$ | $\begin{gathered} \text { 2020-2021 } \\ \text { ACTUAL } \\ \text { EXPENDED } \\ \hline \end{gathered}$ | $\begin{gathered} \text { 2021-2022 } \\ \text { ADOPTED } \\ \text { BUDGET } \end{gathered}$ | 2021-2022 <br> REVISED BUDGET | $\begin{gathered} \text { 2021-2022 } \\ \text { PROJECTED } \\ \text { ACTUAL } \\ \hline \end{gathered}$ | 2022-2023 DEPARTMENT REQUEST | $\qquad$ | 2022-2023 <br> BOARD OF FINANCE BUDGET | AMOUNT INCREASE/ (DECREASE) | \% CHANGE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |


| 37 | CAPITAL LEASES - DEBT SERVICE |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 38 | Interest Payments: |  |  |  |  |  |  |  |  |  |  |  |
| 39 | 14/15 BOE Computer Equipment | - | 9,224 | - | - | - | - | - | - | - | - | 0.00\% |
| 40 | 14/15 BOE Computer Equipment | - | 592 | - | - | - | - | - | - | - | - | 0.00\% |
| 41 | 14/15 BOE Computer Equipment | - | 109 | - | - | - | - | - | - | - | - | 0.00\% |
| 42 | 17/18 BOE Computer Equipment | - | 4,237 | - | - | - | - | - | - | - | - | 0.00\% |
| 43 | 15/16 Street Sweeper | - | 657 | 657 | - | - | - | - | - | - | - | 0.00\% |
| 44 | 15/16 Two Large Dump Trucks | - | 890 | 890 | - | - | - | - | - | - | - | 0.00\% |
| 45 | 16/17 Backhoe | - | 1,117 | 566 | - | - | - | - | - | - | - | 0.00\% |
| 46 | 16/17 Toro Mower | - | 447 | 226 | - | - | - | - | - | - | - | 0.00\% |
| 47 | 17/18 Two Large Dump Trucks | - | 4,220 | 2,844 | 1,438 | 1,438 | 1,438 | - | - | - | $(1,438)$ | -100.00\% |
| 48 | 17/18 Two Ford F350 Trucks | - | 1,422 | 959 | 484 | 484 | 484 | - | - | - | (484) | -100.00\% |
| 49 | 17/18 Four Police Vehicles | - | 2,802 | - | - | - | - | - | - | - | - | 0.00\% |
| 50 | 18/19 Kubota Tractor | - | 1,509 | 1,156 | 788 | 788 | 788 | 403 | 403 | 403 | (385) | -48.86\% |
| 51 | 18/19 Small Dump Truck | - | 1,873 | 1,435 | 978 | 978 | 978 | 499 | 499 | 499 | (479) | -48.98\% |
| 52 | 18/19 Four Police Vehicles | - | 2,723 | - | - | - | - | - | - | - | - | 0.00\% |
| 53 | 19/20 Town Computer Upgrades | - | 5,000 | 9,276 | 7,080 | 7,080 | 7,080 | 4,804 | 4,804 | 4,804 | $(2,276)$ | -32.15\% |
| 54 | Total - Interest payments | - | 36,822 | 18,009 | 10,768 | 10,768 | 10,768 | 5,706 | 5,706 | 5,706 | $(5,062)$ | -47.01\% |


| 55 | Principal Payments: |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 56 | 14/15 BOE Computer Equipment | - | 274,039 | - | - | - | - | - | - | - | - | 0.00\% |
| 57 | 14/15 BOE Computer Equipment | - | 17,602 | - | - | - | - | - | - | - | - | 0.00\% |
| 58 | 14/15 BOE Computer Equipment | - | 3,998 | - | - | - | - | - | - | - | - | 0.00\% |
| 59 | 17/18 BOE Computer Equipment |  | 39,054 | 39,683 | - | - | - | - | - | - | - | 0.00\% |
| 60 | 19/20 BOE Computer Equipment | - | - | 49,936 | 49,937 | 49,937 | 49,937 | 49,937 | 49,937 | 49,937 | - | 0.00\% |
| 61 | 15/16 Street Sweeper | - | 39,791 | 39,791 | - | - | - | - | - | - | - | 0.00\% |
| 62 | 15/16 Two Large Dump Trucks | - | 63,565 | 63,565 | - | - | - | - | - | - | - | 0.00\% |
| 63 | 16/17 Backhoe | - | 21,714 | 22,264 | - | - | - | - | - | - | - | 0.00\% |
| 64 | 16/17 Toro Mower | - | 9,920 | 10,141 | - | - | - | - | - | - | - | 0.00\% |
| 65 | 17/18 Two Large Dump Trucks | - | 60,835 | 62,211 | 63,616 | 63,616 | 63,616 | - | - | - | $(63,616)$ | -100.00\% |
| 66 | 17/18 Two Ford F350 Trucks | - | 20,500 | 20,963 | 21,436 | 21,436 | 21,436 | - | - | - | $(21,436)$ | -100.00\% |
| 67 | 17/18 Four Police Vehicles | - | 50,919 | - | - | - | - | - | - | - | - | 0.00\% |
| 68 | 18/19 Kubota Tractor | - | 7,789 | 8,141 | 8,510 | 8,510 | 8,510 | 8,895 | 8,895 | 8,895 | 385 | 4.52\% |
| 69 | 18/19 Small Dump Truck | - | 9,823 | 10,261 | 10,719 | 10,719 | 10,719 | 11,197 | 11,197 | 11,197 | 478 | 4.46\% |
| 70 | 18/19 Four Police Vehicles | - | 33,459 | 27,430 | - | - | - | - | - | - | - | 0.00\% |
| 71 | 19/20 Town Computer Upgrades | - | 60,000 | 60,243 | 62,439 | 62,439 | 62,439 | 64,715 | 64,715 | 64,715 | 2,276 | 3.65\% |
| 72 | Total - Principal Payments | - | 713,008 | 414,629 | 216,657 | 216,657 | 216,657 | 134,744 | 134,744 | 134,744 | $(81,913)$ | -37.81\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 73 | TOTAL - CAPITAL LEASE DEBT SERVICE | - | 749,830 | 432,638 | 227,425 | 227,425 | 227,425 | 140,450 | 140,450 | 140,450 | $(86,975)$ | -38.24\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 74 | TOTAL LONG TERM DEBT | 8,140,981 | 8,883,159 | 8,066,702 | 8,134,208 | 8,134,208 | 8,134,208 | 7,729,306 | 7,729,306 | 7,729,306 | $(404,902)$ | -4.98\% |

## DEPARTMENT OF PLANNING

## FUNCTION DESCRIPTION:

The Department of Planning manages Stonington's land use decision-making, permitting and enforcement processes. The Department provides technical assistance to several commissions including the Planning \& Zoning Commission, Inland Wetlands \& Watercourses Commission, Zoning Board of Appeals, Conservation Commission, Mystic Boathouse Park Committee, Beautification Committee, Plan of Conservation and Development Implementation Committee, Economic Development Commission and the Architectural Design Review Board. The Department is also involved with long-range planning initiatives such as the Plan of Conservation and Development. The Department also leads Community Development efforts in the community often administering special grant-related projects. The Department's other main responsibility is enforcement of the Town's Zoning, Subdivision and Inland Wetlands regulations on behalf of relevant commissions. The Department of Planning includes 5 full time employees - Director of Economic and Community Development, Town Planner, Zoning/Wetlands Official, and 2 Land Use Application Facilitators.

## HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

The Department generally expects to be on-budget this fiscal year. The Department and land use boards successfully transitioned to virtual meetings during the COVID-19 pandemic and have recently returned to in-person meetings. The Department processed 404 land use applications and over 74 resident complaints during the past fiscal year. Overall activities led to millions of dollars in new investment approved and/or under construction. Several developments are currently under construction, most notably the Perkins Farm campus off Jerry Browne Road (medical offices, townhomes and apartments). An application to significantly expand this development is currently under consideration by the Planning and Zoning Commission. As the Mystic Sewer Moratorium is partially released, several previously approved developments in Mystic are expected to begin towards the end of the current fiscal year. Several others have recently been approved, such as the 82 -unit housing development at the site of the former Campbell Grain Elevator building in Downtown Pawcatuck (whereas the related Fixed Tax Assessment was denied by voters by Referendum).

The Department also provided assistance on several grant and CIP funded projects. These include the ongoing effort to provide sidewalks on Rt. 1 in Pawcatuck through a $\$ 600,000$ Urban Action Grant, progressing the proposed Mystic River Boathouse Park through the management of the $\$ 753,899$ in Brownfield Remediation Grant, progressing clean-up of the Stillmanville Mill through a $\$ 139,000$ Brownfields Assessment Grant, developing a municipal Affordable Housing Plan with a $\$ 15,000$ State Affordability Grant and establishing Downtown Pawcatuck as a State Historic District. The Department also managed the successful effort to achieve Sustainable CT Bronze Status. The Department is beginning the effort to comprehensively rewrite the Zoning Regulations and is currently reviewing consultant proposals to help with this task.

## OBJECTIVES FOR THE COMING YEAR:

- To provide "best in class" customer service as part of a customer-centric service environment.
- Prepare and present a draft comprehensive update to the Zoning Regulations focusing on creation of a more user-friendly document.
- Continue to implement recommended tasks in the Town's Plan of Conservation and Development, Affordable Housing Plan and Coastal Resilience Plan.
- Continue to conduct Community Conversations with the public on relevant topics.
- Leverage our relationships with non-profit and for-profit entities to inventory and market community and cultural assets.
- Network with community, regional and state leaders regarding public policy and economic development.
- Develop a pipeline of $\$ 100$ million in private-sector investment.
- Issue permits within $50 \%$ (or less) of the maximum time prescribed by state law; reduce application risk and cost, to attract investment.
- Manage the Route 1 Pawcatuck Sidewalk Project ( $\$ 600,000$ Urban Act Grant) including coordination of plans, negotiation and establishment of all associated easements and rights of entry, and commencement of construction.
- Manage Brownfields grants ( $\$ 753,889$ from State DECD Grant) for the Mystic Boathouse Park Project, including coordination of multiple local, state and federal partners, hiring and bidding of consultants and construction firms, and beginning environmental remediation.
- Manage $\$ 139,000$ Brownfield Assessment Grant for the Stillmanville Mill and manage consultants conducting environmental assessment.


## MAJOR BUDGET CHANGES AND COMMENTARY:

There are no major budget changes proposed for the next fiscal year. This year's focus is to provide additional tools to enable the team to perform more efficiently and effectively. Other Professional Services funding will be used to leverage technical assistance, and to formulate future grant applications and CIP requests. $\$ 3,000$ in overtime funding for clerical staff is requested to help provide additional customer service, provide additional support to commissions, enable additional staff training and implement file scanning (see Overtime Request Form).

## DEPARTMENTAL STAFFING:

## The Planning Department is staffed by:

- The Director of Economic and Community Development with a fully loaded salary of $\$ 118,700$.
- The Town Planner with a fully loaded salary of $\$ 118,197$.
- The Zoning and Wetlands Official with fully loaded wages of $\$ 86,969$.
- An Administrative Assistant, and an Office Assistant II, with fully loaded wages of \$124,579.
- The Blight Enforcement Official with a stipend of $\$ 5,000$.
- New Position - Grant \& Floodplain Manager, with an anticipated fully loaded salary of \$72,095.

Note 1: "Fully loaded salary" includes wages, longevity pay, payroll taxes, and any pension plan or 401a contributions, but does not include health benefits.
Note 2: Most payroll line items have been flat funded for fiscal $22 / 23$ pending negotiation of the Bargaining Union Agreements. Those salary line items that do reflect an increase, do so because of merit raise increases, or payroll STEPS for new employees.

## PLANNING CIP REOUESTS:

The Department of Planning has requested 10 CIP requests for the coming fiscal year totaling $\$ 380,602$. These requests are driven by the significant gap between available resources and the community's goal of implementing the Town's Plan of Conservation and Development. Requests cover a wide range of town-wide, area-specific and department needs. Most of these requests have been previously funded through the CIP process.

- $\$ 20,000$ for Climate Change Adaptation and Mitigation Program - This request would put aside funding annually to implement coastal adaptation measures as opportunities arise.
- $\$ 75,000$ for the Comprehensive Zoning Update - This request will implement much needed changes to the town's Zoning Regulations which have not been comprehensively updated since 1979 .
- $\$ 207,094$ for Engineering and Construction of Rt. 1 Sidewalks - This request will add necessary funding for this important public safety project. $\$ 600,000$ has been awarded through a State of CT grant.
- $\$ 53,500$ for the department's File Retention initiative - This funding would convert paper files to properly indexed digital records. The project is intended to be a pilot for other town departments.
- $\$ 25,000$ for Online Permitting - This funding would establish online permitting for the Department of Planning and the land use boards it serves.
- $\$ 1$ each for other requests - Plan of Conservation and Development, Circus Lot Acquisition and Master Plan, Contribution to Open Space Acquisition Fund, Stonington Harbor Breakwater Repair, South Pier Renovation \& Pawcatuck River Greenway Phase 1, and Electric Vehicle Charging Stations. These are submitted as place-holders should grant opportunities arise.

TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2022-2023 TOWN MEETING PROPOSED BUDGET

| LINE \# | DEPARTMENT OF PLANNING | $\begin{gathered} \text { 2018-2019 } \\ \text { ACTUAL } \\ \text { EXPENDED } \\ \hline \end{gathered}$ | 2019-2020 <br> ACTUAL <br> EXPENDED | 2020-2021 <br> ACTUAL <br> EXPENDED | $\begin{array}{r} \text { 2021-2022 } \\ \text { ADOPTED } \\ \text { BUDGET } \\ \hline \end{array}$ | 2021-2022 <br> REVISED BUDGET | $\begin{aligned} & \text { 2021-2022 } \\ & \text { PROJECTED } \\ & \text { ACTUAL } \end{aligned}$ | $\begin{gathered} 2022-2023 \\ \text { DEPARTMENT } \\ \text { REQUEST } \end{gathered}$ | 2022-2023 FIRST SELECTMAN BUDGET | 2022-2023 <br> BOARD OF <br> FINANCE <br> BUDGET | AMOUNT increase/ (DECREASE) | \% CHANGE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | PLANNING OFFICE |  |  |  |  |  |  |  |  |  |  |  |
| 1 | Director of Planning | 108,005 | 60,711 | - | - | - | - | - | - | - | - | 0.00\% |
| 2 | Director of Economic \& Community Development | - | - | 102,600 | 105,370 | 105,370 | 105,370 | 105,370 | 105,370 | 105,370 | - | 0.00\% |
| 3 | Town Planner | 84,654 | 87,686 | 94,392 | 96,941 | 96,941 | 96,941 | 96,941 | 96,941 | 96,941 | - | 0.00\% |
| 4 | Zoning \& Wetlands Official | 66,303 | 68,027 | 69,796 | 71,680 | 71,680 | 71,680 | 71,680 | 71,680 | 71,680 | - | 0.00\% |
| 5 | Blight Enforcement Officer - Stipend | - | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | - | 0.00\% |
| 6 | Grant \& Floodplain Manager | - | - | - | - | - | - | - | 64,000 | 64,000 | 64,000 | 0.00\% |
| 7 | Clerical Salaries | 97,428 | 102,710 | 105,948 | 108,334 | 108,334 | 108,334 | 108,334 | 108,334 | 108,334 | - | 0.00\% |
| 8 | Clerical Meetings | 3,900 | 3,400 | 3,900 | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 | - | 0.00\% |
| 9 | Longevity | 1,970 | 2,290 | 2,360 | 2,580 | 2,580 | 2,580 | 2,800 | 2,800 | 2,800 | 220 | 8.53\% |
| 10 | Total - Salaries | 362,260 | 329,824 | 383,996 | 395,405 | 395,405 | 395,405 | 395,625 | 459,625 | 459,625 | 64,220 | 16.24\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 11 | Consumable Supplies | 980 | 1,107 | 1,856 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | - | 0.00\% |
| 12 | Reproduction and Printing | 1,304 | - | 1,044 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | - | 0.00\% |
| 13 | Telephone | 113 | 143 | 278 | 150 | 150 | 150 | 150 | 150 | 150 | - | 0.00\% |
| 14 | Equipment Maintenance | 4,347 | 4,069 | 10,611 | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 | - | 0.00\% |
| 15 | Professional Associations \& Publications | 1,843 | 1,064 | 1,973 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | - | 0.00\% |
| 16 | Clothing Allowance | 400 | 400 | 452 | 400 | 400 | 400 | 400 | 400 | 400 | - | 0.00\% |
| 17 | Furniture \& Equipment | 150 | 119 | 778 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | - | 0.00\% |
| 18 | Training \& Education | 1,849 | 480 | 600 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | - | 0.00\% |
| 19 | Total - Expenses | 10,986 | 7,382 | 17,592 | 15,550 | 15,550 | 15,550 | 15,550 | 15,550 | 15,550 | - | 0.00\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 20 | Professional Services | 3,569 | 19,506 | 31,616 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | - | 0.00\% |
| 21 | Community Rating System/Flood Plain Management Services | - | - | 22,056 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | 15,000 | $(20,000)$ | -57.14\% |
| 22 | Total - Services | 3,569 | 19,506 | 53,672 | 65,000 | 65,000 | 65,000 | 65,000 | 65,000 | 45,000 | $(20,000)$ | -30.77\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 23 | TOTAL - PLANNING OFFICE | 376,815 | 356,712 | 455,260 | 475,955 | 475,955 | 475,955 | 476,175 | 540,175 | 520,175 | 44,220 | 9.29\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 24 | TOTAL BOARDS AND COMMISSIONS ${ }^{1}$ | 51,077 | 42,185 | 12,205 | 53,825 | 53,825 | 53,825 | 53,825 | 53,825 | 51,828 | $(1,997)$ | -3.71\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 25 | TOTAL - OFFICE OF PLANNING \& LAND USE | 427,892 | 398,897 | 467,465 | 529,780 | 529,780 | 529,780 | 530,000 | 594,000 | 572,003 | 42,223 | 7.97\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | ${ }^{1}$ The detail for these line items follows on the next page |  |  |  |  |  |  |  |  |  |  |  |

TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2022-2023 TOWN MEETING PROPOSED BUDGET

| LINE \# | DEPARTMENT OF PLANNING | 2018-2019 <br> ACTUAL <br> EXPENDED | $\begin{gathered} \text { 2019-2020 } \\ \text { ACTUAL } \\ \text { EXPENDED } \\ \hline \end{gathered}$ | 2020-2021 <br> ACTUAL <br> EXPENDED | 2021-2022 <br> ADOPTED BUDGET | 2021-2022 <br> REVISED <br> BUDGET | $\begin{aligned} & \text { 2021-2022 } \\ & \text { PROJECTED } \\ & \text { ACTUAL } \\ & \hline \end{aligned}$ | 2022-2023 DEPARTMENT REQUEST | 2022-2023 FIRST SELECTMAN BUDGET | 2022-2023 <br> BOARD OF <br> FINANCE <br> BUDGET | AMOUNT increase/ (DECREASE) | \% CHANGE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 26 | BOARDS AND COMMISSIONS |  |  |  |  |  |  |  |  |  |  |  |
|  | PLANNING \& ZONING COMMISSION |  |  |  |  |  |  |  |  |  |  |  |
| 27 | Postage | 3,500 | 1,000 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | - | 0.00\% |
| 28 | Professional Services | - | - |  | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | - | 0.00\% |
| 29 | Advertising \& Court Steno | 29,844 | 21,101 | 5,363 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | - | 0.00\% |
| 30 | Expenses - GIS | - | - | - | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | - | 0.00\% |
| 31 | Computerization / Archiving | - | - | - | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | - | 0.00\% |
| 32 | Training \& Education | - | - | - | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | - | 0.00\% |
| 33 | TOTAL - PLANNING \& ZONING COMMISSION | 33,344 | 22,101 | 8,863 | 37,000 | 37,000 | 37,000 | 37,000 | 37,000 | 37,000 | - | 0.00\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | ZONING BOARD OF APPEALS |  |  |  |  |  |  |  |  |  |  |  |
| 34 | Postage | 725 | 725 | 725 | 725 | 725 | 725 | 725 | 725 | 725 | - | 0.00\% |
| 35 | Advertising | 9,132 | 10,010 | 993 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | - | 0.00\% |
| 36 | TOTAL ZONING BOARD OF APPEALS | 9,857 | 10,735 | 1,718 | 6,725 | 6,725 | 6,725 | 6,725 | 6,725 | 6,725 | - | 0.00\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | CONSERVATION COMMISSION |  |  |  |  |  |  |  |  |  |  |  |
| 37 | Professional Assoc. \& Publications | - | 600 | - | 600 | 600 | 600 | 600 | 600 | 600 | - | 0.00\% |
| 38 | Barn Island Field Trips | 5,153 | 5,000 | - | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | - | 0.00\% |
| 39 | TOTAL CONSERVATION COMMISSION | 5,153 | 5,600 | - | 5,600 | 5,600 | 5,600 | 5,600 | 5,600 | 5,600 | - | 0.00\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | INLAND WETLANDS COMMISSION |  |  |  |  |  |  |  |  |  |  |  |
| 40 | Postage | 250 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | - | 0.00\% |
| 41 | Advertising | 2,473 | 3,249 | 1,124 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | - | 0.00\% |
| 42 | TOTAL - INLAND WETLANDS COMMISSION | 2,723 | 3,749 | 1,624 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | - | 0.00\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | CLIMATE CHANGE TASK FORCE |  |  |  |  |  |  |  |  |  |  |  |
| 43 | Clerical Meetings | - | - | - | 1 | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| 44 | Seminars \& Programs (Training \& Education) | - | - | - | 999 | 999 | 999 | 999 | 999 | 1 | (998) | -99.90\% |
| 45 | Professional Services | - | - | - | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1 | (999) | -99.90\% |
| 46 | TOTAL - CLIMATE CHANGE TASK FORCE | - | - | - | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 3 | $(1,997)$ | -99.85\% |
| 47 | TOTAL BOARDS AND COMMISSIONS | 51,077 | 42,185 | 12,205 | 53,825 | 53,825 | 53,825 | 53,825 | 53,825 | 51,828 | $(1,997)$ | -3.71\% |

## DEPARTMENT OF PUBLIC WORKS HIGHWAY

## FUNCTION DESCRIPTION:

The Highway Department provides the highest level of service possible to our customers through improvements to and maintenance of public infrastructure, including 115 miles of road system, 34 miles of sidewalks, roadway signs, storm water drainage systems, parks, athletic turf fields, Pawcatuck Dike and many historic cemeteries. The Department provides direct services to the community when conducting snow removal during winter storm events, emergency response, and resolving issues along the road right of way. Highway strives to foster an innovative, efficient workforce while providing superior service to the community and external agencies.

## HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

The Highway Department continues to address core responsibilities. However, we provide support to Facilities Management, Town Committees and Departments to maximize the use of our resources. Some of the projects that the Department worked on over the past year include;

1. PAVEMENT MANAGEMENT: Continue to properly manage the maintenance of the Town's roadways using the Pavement Management System. There is a current backlog of $\$ 11$ million of pavement repair work. The current roadway condition rating is 77. Annual funding of $\$ 1.2$ million is required to maintain our current condition rating.
2021 Pavement Work

| Road | Treatment | Road | Treatment |
| :--- | :--- | :--- | :--- | :--- |
| Downer Street, Pawcatuck | Mill/Overlay | Frazier Street, Mystic | Reconstruction |
| Garden Street, Pawcatuck | Mill/Overlay | Summit Street, Mystic | Reconstruction |
| Robinson Street, Pawcatuck | Mill/Overlay | Grandview Park, Stonington | Reconstruction |
| West Vine Street, Pawcatuck | Mill/Overlay | Richmond Street, Pawcatuck | Reconstruction |
| Woodlawn Ave, Pawcatuck | Mill/Overlay | Quarry Road, Mystic | Reconstruction |
| Back Acres Way, Stonington | Reclamation | Smith Street, Old Mystic | Reconstruction |
| Lincoln Ave, Pawcatuck | Reclamation | Knight St, Stonington | Reclamation |
| Al Harvey Rd, Stonington <br> between Stonington Rd and <br> New London Turnpike | Reclamation | Alice Court, Pawcatuck | Reclamation |

2. SIDEWALKS: Completed the Sidewalk and Curb Ramp in Pawcatuck in preparation for this year's pavement management projects.
3. DRAINAGE: Highway team completed a total of 31 catch basin repairs, reconstruction or installation of new in 2021.
4. SPECIAL PROJECTS: Highway lead or supported a significant number of special projects. These included:

- Borough Park Water fountain installation including new water service and concreate landing/walkway.
- Transfer Station: Various projects including reconstruction of sheds.
- West Vine Street School: Assistance with installation of the Gaga Pit.
- Pawcatuck WPCA: Replenishment of the treatment facility biofilter.
- Executed the creation of a Disc Golf Course at Spellman Park to support Human Services Recreation.
- Trail brush cutting to support Human Services Recreation.
- Summer camp support for Human Services Recreation.
- Town Hall Community Garden Compost Bin Construction.
- Fourth District Hall exterior building repair.
- Borough Park Lobster Pot Holiday Day: Leveled and prepped the site, trenched and installed conduit for electrical contractor.

5. ATHLETIC FIELDS and GROUNDS:

- The 2021 season cost of fertilizer, paint and seed has gone up substantially and supply chain issues proved to be a big challenge.
- Work consisted of maintenance and management at fields located at Stonington High School, Pawcatuck Middle School, and Mystic Middle School along with the grounds and common areas. In-house services included fertilization, over-seeding, topdressing, core aeration, dethatching, pesticide applicating, cutting/trimming, line marking, trash removal and softball game prep for every event (school, rental and recreation) water/irrigation management and repairs and winterizing.
- We continued with our agronomic plan using natural/organic and time release nutrients, Bio Stimulants and Cultural Practices; Increased use of environmentally supportive products and focusing on soil health by utilizing soil tests and building on giving the turf exactly what it needs when it needs it. This allows the turf to be more resilient and vigorous and allows it to stand up to the wear and tear our fields receive. This proactive approach in turn reduces the need for multiple herbicide applications (less weed pressure) and builds a better foundation then just the "spray and pray" method of the past. This targeted model is also far more fitting to our "Sustainable Stonington" campaign as it is a responsible way to manage turf because there is no excess and it reduces the chance for fertilizer run off and uses less pesticides.
- This season we again had many irrigation breaks and wire issues; most stemming from buried rocks along the pipes and conduit on Piver and Balato field. The issues proved to be costly and time consuming, in one case we had to replace 600 feet of irrigation wire due to it being crushed from buried rocks. We also did general repairs such as replacing valves, bad heads and reset valve boxes and electrical repairs for the Spellman Pond pump system.

6. WINTER OPERATIONS: Responded to 15 winter storm events and 5 Spot Salting Police Call-ins during the 2020-21 season.
7. EQUIPEMENT REPLACEMENT: Replacement of a loader was approved for this year. Delivery is expected in Spring 2022. No other equipment was replaced. Lack of replacement is resulting in costly repairs of an aging less reliable fleet.

## OBJECTIVES FOR THE COMING YEAR:

- Effectively execute road related improvements using the Pavement Management Program to optimize the Town's pavement condition rating.
- Support vibrant downtown areas and the community by continuing to focus on keeping the Pawcatuck and Mystic Downtown's clean while also cutting roadside grass, cutting the grass at the other schools in Town, replacing road signage throughout Town, painting all stop bars and crosswalks, installing drainage where needed, addressing resident concerns as they arise and performing all of the other tasks that are asked of us.
- Implement more Standard Operations Procedures that support Sustainable Stonington. Specifically, direct spreader computer reporting of salt places on the roadways and continuing to improve in grounds management.
- Ensure sustainable public spaces, facilities and systems that match our needs.
- Improve and maintain infrastructure facilities and systems in support of public health and safety.

MAJOR BUDGET CHANGES AND COMMENTARY:

| LINE ITEM | SUPPORT |
| :--- | :--- |
| General Repairs and <br> Maintenance | Increased to support repair of our aging fleet. |
| Field Maintenance | -Seasonal Help: Funding shown reflects three employees (29 hour/week) at a rate of \$15/hour <br> working from April 1 - November 15. These are positions approved in the Union Agreement. <br> They primarily support grounds maintenance. <br> We have been spending more each year to increase our use of natural nutrients, bio stimulants <br> and cultural practices; focusing on agronomics and soil testing and building on giving the turf <br> exactly what it needs when it needs it. This allows the turf to be more resilient and vigorous <br> and allows it to stand up to the wear and tear our fields get. This proactive approach in turn <br> reduces the need for herbicide applications and builds a better foundation then just the "spray <br> and pray" method of the past. We have also had to absorb many costly repairs to the irrigation <br> systems, fencing and electrical infrastructures we have inherited These costs were never really <br> factored in when this operating budget was put together many years ago, which takes away <br> from the agronomic program we have built. <br> Snow Removal Labor <br> MaterialsLabor was increase by 2.6 percent for COLA$\quad$Costs for salt has increased significantly this year. Therefore, this line supports salt procurement <br> and requires as increase to support the Town's needs. |

## DEPARTMENTAL STAFFING:

The Highway Department is staffed by:

- The Director of Public Works at a fully loaded salary of $\$ 135,393$.
- The Highway Supervisor position with a fully loaded salary of $\$ 101,035$.
- Nineteen (19) highway garage personnel including foreman, mechanics, grounds leader, equipment operators, and truck drivers with fully loaded wages of $\$ 1,545,012$, plus a provision for overtime of $\$ 33,000$.
- One Administrative Assistant with fully loaded wages of \$70,264.
- The 22/23 budget also includes separate line items for: Summer seasonal help at $\$ 41,800$.
Snow Removal at $\$ 133,000$.
Note 1: "Fully loaded salary" includes wages, longevity pay, payroll taxes, and any pension plan or 401a contributions, but does not include health benefits.
Note 2: Most payroll line items have been flat funded for fiscal $22 / 23$ pending negotiation of the Bargaining Union Agreements. Those salary line items that do reflect an increase, do so because of merit raise increases, or payroll STEPS for new employees.


## DPW CIP REQUESTS

The Department of Public Works has moved this year towards a synergized approach of completing projects. Synergy makes the team stronger and more effective. We support, collaborate and share with each other to achieve success beyond individual skills. The list shown includes all our projects and our recommended priority of the work.

| DPW 21/22 CIP |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Project | Amount | Ranking | Project | Amount | Ranking |
| South Anguilla Road Bridge | \$ 90,000 | Active Project | Levee Gate Repair | \$ 25,000 | 10 |
| Washington Street Drainage Improvements | \$ 51,000 | Active Project | Stillman Ave Retaining Wall Replacement | \$ 15,000 | 11 |
| DPW Equipment | \$ 700,000 | 1 | Drainage Improvements Townwide | \$ 100,000 | 12 |
| Road Pavement - Major Maintenance | \$ 430,000 | 2 | Pawcatuck Pump House: Fire Suppression Line Abar | \$ 25,000 | 13 |
| Road Pavement - Capital | \$ 470,000 | 3 | Bridge Replacement \& Structural Improvement | \$ 100,000 | 14 |
| DPW Office Trailer Mobilization | \$ 10,000 | 4 | Town Hall HVAC | \$ 602,898 | 15 |
| West Broad Street School | \$ 50,000 | 5 | Human Services HVAC | \$ 379,995 | 16 |
| Noyes Ave Seawall | \$ 425,000 | 6 | Right of Way ADA Compliance Improvements | \$ 100,000 | 17 |
| Bridge Engineering \& Design | \$ 50,000 | 7 | Pawcatuck Pump House: Masonry Repair | \$ 70,000 | 18 |
| Boat Pump-out Town Dock | \$ 21,853 | 8 | MS4 DCIA Projects | \$ 150,000 | 19 |
| Holmes Ave - Wall Replacement | \$ 25,000 | 9 |  |  |  |

## TOWN OF STONINGTON

## GENERAL FUND EXPENDITURES

2022-2023 TOWN MEETING PROPOSED BUDGET

| LINE \# | DEPARTMENT OF PUBLIC WORKS | $\begin{aligned} & \text { 2018-2019 } \\ & \text { ACTUAL } \\ & \text { EXPENDED } \\ & \hline \end{aligned}$ | $\begin{gathered} \begin{array}{c} \text { 2019-2020 } \\ \text { ACTUAL } \\ \text { EXPENDED } \end{array} \\ \hline \end{gathered}$ | $\begin{gathered} \text { 2020-2021 } \\ \text { ACTUAL } \\ \text { EXPENDED } \\ \hline \end{gathered}$ | $\begin{array}{r} \text { 2021-2022 } \\ \text { ADOPTED } \end{array}$ BUDGET | 2021-2022 <br> REVISED <br> BUDGET | $\begin{gathered} \text { 2021-2022 } \\ \text { PROJECTED } \\ \text { ACTUAL } \\ \hline \end{gathered}$ | $\begin{gathered} \text { 2022-2023 } \\ \text { DEPARTMENT } \\ \text { REQUEST } \\ \hline \end{gathered}$ | 2022-2023 <br> FIRST <br> SELECTMAN <br> BUDGET | 2022-2023 <br> BOARD OF <br> FINANCE <br> BUDGET | AMOUNT <br> INCREASE/ (DECREASE) | \% CHANGE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | HIGHWAY |  |  |  |  |  |  |  |  |  |  |  |
| 1 | Public Works Director | 101,926 | 108,041 | 116,640 | 119,789 | 119,789 | 119,789 | 125,778 | 125,778 | 125,778 | 5,989 | 5.00\% |
| 2 | Highway Supervisor | 82,684 | 89,834 | 87,039 | 89,390 | 89,390 | 89,390 | 89,390 | 89,390 | 89,390 | - | 0.00\% |
| 3 | Regular Salaries | 1,126,405 | 1,231,154 | 1,254,707 | 1,321,269 | 1,321,269 | 1,321,269 | 1,325,741 | 1,325,741 | 1,325,741 | 4,472 | 0.34\% |
| 4 | Clerical Salaries | 51,583 | 53,303 | 54,930 | 56,715 | 56,715 | 56,715 | 58,818 | 58,818 | 58,818 | 2,103 | 3.71\% |
| 5 | Longevity | 20,190 | 21,480 | 22,720 | 23,810 | 23,810 | 23,810 | 20,850 | 20,850 | 20,850 | $(2,960)$ | -12.43\% |
| 6 | Total - Salaries | 1,382,788 | 1,503,812 | 1,536,036 | 1,610,973 | 1,610,973 | 1,610,973 | 1,620,577 | 1,620,577 | 1,620,577 | 9,604 | 0.60\% |
| 7 | Postage | 15 | 78 | 145 | 300 | 300 | 300 | 300 | 300 | 300 | - | 0.00\% |
| 8 | Consumable Supplies | 2,601 | 4,316 | 4,359 | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 | - | 0.00\% |
| 9 | Telephone | 541 | 663 | 739 | 700 | 700 | 700 | 750 | 750 | 750 | 50 | 7.14\% |
| 10 | Hardware | 16,721 | 16,758 | 16,326 | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 | - | 0.00\% |
| 11 | Miscellaneous | 2,024 | 1,920 | 2,178 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | - | 0.00\% |
| 12 | Clothing Allowance | 9,793 | 9,716 | 8,950 | 9,800 | 9,800 | 9,800 | 10,290 | 10,290 | 10,290 | 490 | 5.00\% |
| 13 | Training \& Education | 3,703 | 1,513 | 4,535 | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 | - | 0.00\% |
| 14 | Total - Expenses | 35,398 | 34,964 | 37,232 | 40,800 | 40,800 | 40,800 | 41,340 | 41,340 | 41,340 | 540 | 1.32\% |
| 15 | Safety \& Protective | 19,629 | 21,448 | 23,358 | 22,950 | 22,950 | 22,950 | 25,245 | 25,245 | 25,245 | 2,295 | 10.00\% |
| 16 | Land Damage | 1,807 | 1,648 | 1,818 | 2,200 | 2,200 | 2,200 | 2,000 | 2,000 | 2,000 | (200) | -9.09\% |
| 17 | Sidewalk Repairs | 68,000 | 72,534 | 72,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | - | 0.00\% |
| 18 | Street Signs | 8,730 | 10,842 | 7,500 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | - | 0.00\% |
| 19 | Tree Trimming | 17,000 | 13,525 | 16,830 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | - | 0.00\% |
| 20 | Tree Removal | 14,309 | 19,335 | 19,345 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | - | 0.00\% |
| 21 | Highway Equipment | 23,338 | 40,338 | 17,527 | 19,000 | 19,000 | 19,000 | 27,200 | 27,200 | 27,200 | 8,200 | 43.16\% |
| 22 | Road Maintenance | 7,924 | 10,669 | 10,705 | 11,500 | 11,500 | 11,500 | 12,000 | 12,000 | 12,000 | 500 | 4.35\% |
| 23 | Material Disposal | 18,790 | 13,997 | 23,698 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | - | 0.00\% |
| 24 | Cemetery Upkeep | 515 | 840 | 800 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | - | 0.00\% |
| 25 | Catch Basin Cleaning | 23,988 | 29,185 | 32,001 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | - | 0.00\% |
| 26 | Garage Diagnostic Equip \& Tool | 2,467 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | - | 0.00\% |
| 27 | Tree Planting | - | - | 1,854 | 1,000 | 1,000 | 1,000 | 1,000 | 2,000 | 2,000 | 1,000 | 100.00\% |
| 28 | Bridge Maintenance | - | - | - | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | - | 0.00\% |
| 29 | Total - Services | 206,497 | 237,361 | 230,436 | 355,650 | 355,650 | 355,650 | 366,445 | 367,445 | 367,445 | 11,795 | 3.32\% |

## TOWN OF STONINGTON

## GENERAL FUND EXPENDITURES

2022-2023 TOWN MEETING PROPOSED BUDGET

| LINE \# | DEPARTMENT OF PUBLIC WORKS | $\begin{gathered} \text { 2018-2019 } \\ \text { ACTUAL } \\ \text { EXPENDED } \\ \hline \end{gathered}$ | $\begin{gathered} \text { 2019-2020 } \\ \text { ACTUAL } \\ \text { EXPENDED } \end{gathered}$ | $\begin{gathered} \text { 2020-2021 } \\ \text { ACTUAL } \\ \text { EXPENDED } \\ \hline \end{gathered}$ | $\begin{array}{r} \text { 2021-2022 } \\ \text { ADOPTED } \end{array}$ BUDGET | 2021-2022 REVISED BUDGET | $\begin{aligned} & \text { 2021-2022 } \\ & \text { PROJECTED } \\ & \text { ACTUAL } \end{aligned}$ | 2022-2023 DEPARTMENT REQUEST | $\begin{gathered} \text { 2022-2023 } \\ \text { FIRST } \\ \text { SELECTMAN } \\ \text { BUDGET } \\ \hline \end{gathered}$ | $\begin{gathered} \text { 2022-2023 } \\ \text { BOARD OF } \\ \text { FINANCE } \\ \text { BUDGET } \\ \hline \end{gathered}$ | AMOUNT INCREASE/ (DECREASE) | \% CHANGE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 30 | Unleaded Gasoline | 17,373 | 28,113 | 14,898 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | - | 0.00\% |
| 31 | Diesel Fuel | 43,587 | 31,535 | 17,645 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | - | 0.00\% |
| 32 | Oil \& Lubrication | 5,280 | 6,456 | 5,082 | 5,200 | 5,200 | 5,200 | 5,200 | 5,200 | 5,200 | - | 0.00\% |
| 33 | Repairs \& Maintenance (Gas System) | 826 | 1,057 | 1,941 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | - | 0.00\% |
| 34 | Total - Gas and Oil | 67,066 | 67,161 | 39,566 | 73,200 | 73,200 | 73,200 | 73,200 | 73,200 | 73,200 | - | 0.00\% |
| 35 | General Repairs and Maintenance | 152,772 | 157,324 | 158,581 | 147,000 | 147,000 | 147,000 | 225,000 | 225,000 | 225,000 | 78,000 | 53.06\% |
| 36 | Street Sweeper Repairs and Maintenance | - | - | - | 14,000 | 14,000 | 14,000 | 15,000 | 15,000 | 15,000 | 1,000 | 7.14\% |
| 37 | Totall - Repairs \& Maintenance | 152,772 | 157,324 | 158,581 | 161,000 | 161,000 | 161,000 | 240,000 | 240,000 | 240,000 | 79,000 | 49.07\% |
| 38 | Miscellaneous | 319 | 1,123 | - | 1,350 | 1,350 | 1,350 | 1,350 | 1,350 | 1,350 | - | 0.00\% |
| 39 | Bituminous Concrete | 37,954 | 38,000 | 43,170 | 38,000 | 38,000 | 38,000 | 38,000 | 38,000 | 38,000 | - | 0.00\% |
| 40 | Drainage Materials | 19,391 | 31,352 | 25,505 | 34,000 | 34,000 | 34,000 | 34,000 | 34,000 | 34,000 | - | 0.00\% |
| 41 | Sand/Gravel \& Loom | 19,721 | 20,000 | 16,038 | 21,500 | 21,500 | 21,500 | 21,500 | 21,500 | 21,500 | - | 0.00\% |
| 42 | Lumber | 7,986 | 7,666 | 5,859 | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 | - | 0.00\% |
| 43 | Pavement Treatments | 160,000 | 75,000 | 75,126 | 80,000 | 80,000 | 80,000 | 85,000 | 85,000 | 85,000 | 5,000 | 6.25\% |
| 44 | Total - Materials | 245,371 | 173,141 | 165,698 | 182,850 | 182,850 | 182,850 | 187,850 | 187,850 | 187,850 | 5,000 | 2.73\% |
| 45 | Annual Fertilization Program | 34,000 | 20,000 | 20,000 | 30,000 | 30,000 | 30,000 | 33,000 | 33,000 | 33,000 | 3,000 | 10.00\% |
| 46 | Seasonal Help | 28,815 | 29,805 | 32,479 | 41,800 | 41,800 | 41,800 | 41,800 | 41,800 | 41,800 | - | 0.00\% |
| 47 | Materials, Equipment, Maintenance | 59,043 | 41,991 | 41,837 | 37,000 | 37,000 | 37,000 | 40,700 | 40,700 | 40,700 | 3,700 | 10.00\% |
| 48 | Field Work | 14,750 | 14,797 | 14,545 | 15,000 | 15,000 | 15,000 | 16,500 | 16,500 | 16,500 | 1,500 | 10.00\% |
| 49 | Total - Field Maintenance | 136,608 | 106,593 | 108,861 | 123,800 | 123,800 | 123,800 | 132,000 | 132,000 | 132,000 | 8,200 | 6.62\% |
| 50 | Snow Removal Labor | 89,386 | 41,248 | 143,813 | 130,000 | 130,000 | 130,000 | 133,380 | 140,000 | 140,000 | 10,000 | 7.69\% |
| 51 | Materials | 111,957 | 95,588 | 124,500 | 145,000 | 145,000 | 145,000 | 159,500 | 159,500 | 159,500 | 14,500 | 10.00\% |
| 52 | Meal Allowance | 1,608 | 2,249 | 3,077 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | - | 0.00\% |
| 53 | Total - Snow Removal Expense | 202,951 | 139,085 | 271,390 | 279,000 | 279,000 | 279,000 | 296,880 | 303,500 | 303,500 | 24,500 | 8.78\% |
| 54 | TOTAL HIGHWAY | 2,429,451 | 2,419,441 | 2,547,800 | 2,827,273 | 2,827,273 | 2,827,273 | 2,958,292 | 2,965,912 | 2,965,912 | 138,639 | 4.90\% |

## DEPARTMENT OF PUBLIC WORKS SOLID WASTE DEPARTMENT

## FUNCTION DESCRIPTION:

The Solid Waste Office has responsibility for the operation of the Transfer Station (TS), oversight of the Commercial and Residential Municipal Solid Waste Collection Programs, Recycling Collection and Education Programs and is Stonington's representative on the Southeastern Connecticut Regional Resources Recovery Authority (SCRRRA).

## HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

- Tipping fees at the waste to energy facility have remained steady for many years at $\$ 58 /$ ton. This year will be the last as tipping fees for FY 23 will increase to $\$ 59.25 /$ ton. This remains the lowest tip fee in the State. However, the SCRRRA subsidy for waste disposal to the town will still be $\$ 12.84$ per ton. The total SCRRRA subsidy for all services to the town in FY2021 was $\$ 719,586$. This includes services to the Transfer Station such as tip fee subsidy $(\$ 225,341)$, wood grinding $(\$ 69,274)$, HHW collection ( $\$ 29,019$ ), tire disposal ( $\$ 1804$ ) etc., as well as $\$ 275,085$ for the recycling tip fee and $\$ 35,337$ in transportation subsidy.
- Textile collection is still strong. This year we estimate we will recycle 142 tons of clothing at no cost to the Town, saving better than $\$ 8000$.
- Recycling markets appear to be recovering slightly from the past few years. The SCRRRA contract for recycling is scheduled to be reset in April and it is possible we may see some revenue from single stream recycling next year.
- As I have noted in the budget, we may see a deficit in the Disposal Fee line item due to an unexpected increase in waste volume. There is also a corresponding deficit in the Commercial Collection line item due to a surprising increase in commercial waste. However, there should be an increase in revenue to cover the shortfall.
- The food composting pilot project at the Landfill was completed in September. The purpose of the pilot was to help prepare us for a regional composting facility run by SCRRRA. The soil samples taken from both tests had very positive results.
- Expenditures for FY2020-2021 were $\$ 2,770,102$ and the revenues were $\$ 1,939,838$. Revenues for FY2021covered approximately $70 \%$ of the Solid Waste Budget.

$\square$ Expenditures $\square$ Revenue


## OBJECTIVES FOR THE COMING YEAR:

- We have applied for and expect to be awarded a Ct DEEP grant for Town wide food waste collection. We are in the $2^{\text {nd }}$ phase of the application process and it looks favorable for us. The scope would include the collection, transport and disposal of food waste collected on our residential collection routes town wide. The goal would be to establish a two-year program that would become sustainable once the SCRRRA has established a regional composting facility. We hope to have a final decision by Spring.
- In conjunction with SCRRRA, work with the DEEP to build a food waste composting facility in the region which is necessary to implement curbside food waste collection.


## MAJOR BUDGET CHANGES AND COMMENTARY:

- Residential Collection costs will remain stable. This is the fourth year of a four-year contract. Year four of the contract is dependent on both parties agreeing to continue. Starting July 1, 2021, the per household collection cost for MSW and recyclables would be $\$ 7.72$ per household/ per month, still well below the average for curbside collection.
- Commercial collection costs are up due to the anticipated 3\% contractual cost of living increase as well as a significant uptick in commercial waste and the addition of better than 30 commercial customers.
- Fuel prices for both diesel and unleaded fuel are up significantly. At this time, we still do not have a final contracted amount for fuel.
- The Disposal Fee line item has been increased by $\$ 60,000$ to reflect an increase in waste generation and an increase in the tip fee. It has been a difficult year to forecast tonnage generation. I estimate we may be up approximately 1300 tons this year.
- The increase in General Operations is due mainly to the increasing cost of supplies and the cost of our scale service agreement. This agreement covers the cost of calibrations as well as all service due to mechanical problems. It is necessary for the upkeep of the scale.


## DEPARTMENTAL STAFFING:

The Solid Waste Department is staffed by (staffed seven (7) days a week):

- The Solid Waste Manager at a fully loaded salary of \$119,021.
- Transfer Station Forman with fully loaded salary of $\$ 104,772$.
- Three (3) Equipment Operators, with full loaded salaries of $\$ 245,194$.
- Two (2) Gate Attendants with fully loaded wages of \$124,505.
- Overtime provision of $\$ 20,000$.
- One Administrative Assistant position with fully loaded wages of $\$ 62,893$.
- One (1) part-time summer help at $\$ 4,973$.
- \$2,500 Stipend for Mechanic's Duties (New)

Note 1: "Fully loaded salary" includes wages, longevity pay, payroll taxes, and any pension plan or 401a contributions, but does not include health benefits.
Note 2: Most payroll line items have been flat funded for fiscal 22/23 pending negotiation of the Bargaining Union Agreements. Those salary line items that do reflect an increase, do so because of merit raise increases, or payroll STEPS for new employees.

## SOLID WASTE CIP REQUEST:

Beginning in 21/22 I had included a request of $\$ 5,000$ for a new bucket loader, and $\$ 29,000$ per year for the succeeding five (5) years. The loader is an integral part of the operation of the Transfer Station. It is necessary for the cleanup, compaction, loading, crushing, moving equipment, turning windrows, assisting with wood grinding and processing. As the equipment ages, repairs become more costly.

TOWN OF STONINGTON
GENERAL FUND EXPENDITURES 2022-2023 TOWN MEETING PROPOSED BUDGET

| LINE \# | DEPARTMENT OF PUBLIC WORKS | $\begin{gathered} \text { 2018-2019 } \\ \text { ACTUAL } \\ \text { EXPENDED } \end{gathered}$ | 2019-2020 <br> ACTUAL <br> EXPENDED | $\begin{gathered} \text { 2020-2021 } \\ \text { ACTUAL } \\ \text { EXPENDED } \end{gathered}$ | 2021-2022 <br> ADOPTED <br> BUDGET | 2021-2022 <br> REVISED BUDGET | $\begin{gathered} \text { 2021-2022 } \\ \text { PROJECTED } \\ \text { ACTUAL } \\ \hline \end{gathered}$ | $\begin{array}{\|c\|} \hline \text { 2022-2023 } \\ \text { DEPARTMENT } \\ \text { REQUEST } \\ \hline \end{array}$ | 2022-2023 FIRST SELECTMAN BUDGET | $\begin{gathered} \text { 2022-2023 } \\ \text { BOARD OF } \\ \text { FINANCE } \\ \text { BUDGET } \end{gathered}$ | AMOUNT increase/ (DECREASE) | \% CHANGE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | OFFICE OF SOLID WASTE |  |  |  |  |  |  |  |  |  |  |  |
| 1 | Salary of Recycling/Solid Waste Manager | 89,347 | 91,670 | 94,054 | 96,593 | 96,593 | 96,593 | 96,593 | 96,593 | 96,593 | - | 0.00\% |
| 2 | General Labor | 359,563 | 381,401 | 397,276 | 425,270 | 425,270 | 425,270 | 425,270 | 425,270 | 425,270 | - | 0.00\% |
| 3 | Clerical Salaries | 51,104 | 53,456 | 62,916 | 55,530 | 55,530 | 55,530 | 55,530 | 55,530 | 55,530 | - | 0.00\% |
| 4 | Stipend for Mechanic's Duties | - | - | - | - | - | - | - | 2,500 | 2,500 | 2,500 | 0.00\% |
| 5 | Longevity | 4,800 | 5,340 | 5,830 | 6,120 | 6,120 | 6,120 | 6,810 | 6,810 | 6,810 | 690 | 11.27\% |
| 6 | Total - Salaries | 504,814 | 531,867 | 560,076 | 583,513 | 583,513 | 583,513 | 584,203 | 586,703 | 586,703 | 3,190 | 0.55\% |
| 7 | Postag | 000 | 2,000 | 00 | 3,000 | ,000 | 3,000 | 3,000 | 3,000 | 3,000 | - | 0.00\% |
| 8 | Advertising | - | - | - | 300 | 300 | 300 | 300 | 300 | 300 | - | 0.00\% |
| 9 | Consumable Supplies | 1,296 | 1,400 | 1,325 | 1,400 | 1,400 | 1,400 | 1,800 | 1,800 | 1,800 | 400 | 28.57\% |
| 10 | Reproduction \& Printing | 649 | 655 | 646 | 700 | 700 | 700 | 700 | 700 | 700 | - | 0.00\% |
| 11 | Equipment | - | - | - | 100 | 100 | 100 | 100 | 100 | 100 | - | 0.00\% |
| 12 | Professional Associations \& Publications | 175 | 50 | 100 | 200 | 200 | 200 | 200 | 200 | 200 | - | 0.00\% |
| 13 | Clothing Allowance | 3,100 | 3,100 | 3,100 | 3,100 | 3,100 | 3,100 | 3,100 | 3,100 | 3,100 | - | 0.00\% |
| 14 | Training \& Education | 900 | - | - | 500 | 500 | 500 | 500 | 500 | 500 | - | 0.00\% |
| 15 | Unleaded Gasoline | 3,291 | 2,680 | 1,296 | 2,000 | 2,000 | 2,000 | 2,700 | 2,700 | 2,700 | 700 | 35.00\% |
| 16 | Diesel Fuel | 7,000 | 6,583 | 3,404 | 6,000 | 6,000 | 6,000 | 6,600 | 6,600 | 6,600 | 600 | 10.00\% |
| 17 | Road Maintenance | 2,000 | 1,008 | 1,736 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | - | 0.00\% |
| 18 | Utilities | 6,397 | 5,924 | 6,104 | 6,800 | 6,800 | 6,800 | 6,800 | 6,800 | 6,800 | - | 0.00\% |
| 19 | General Operations | 36,067 | 36,295 | 45,733 | 48,000 | 48,000 | 53,000 | 52,000 | 52,000 | 52,000 | 4,000 | 8.33\% |
| 20 | Parts \& Labor | 20,586 | 40,080 | 31,126 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | - | 0.00\% |
| 21 | Grading \& Seeding | 30 | - | - | 500 | 500 | 500 | 500 | 500 | 500 | - | 0.00\% |
| 22 | Water Testing \& Monitoring | 23,950 | 23,950 | 23,950 | 26,000 | 26,000 | 26,000 | 26,000 | 26,000 | 26,000 | - | 0.00\% |
| 23 | Cap Maintenance | 535 | - | - | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | - | 0.00\% |
| 24 | Disposal Fees (SCRRA) | 700,901 | 643,567 | 630,739 | 720,000 | 720,000 | 740,000 | 780,000 | 780,000 | 780,000 | 60,000 | 8.33\% |
| 25 | Residential Collection (SCRRA) | 520,267 | 604,266 | 697,230 | 699,000 | 699,000 | 699,000 | 720,000 | 720,000 | 720,000 | 21,000 | 3.00\% |
| 26 | Commercial Collection \& Rentals (SCRRA) | 547,454 | 546,010 | 590,994 | 585,000 | 585,000 | 625,000 | 657,400 | 657,400 | 657,400 | 72,400 | 12.38\% |
| 27 | SCRRA Consulting | - | - | - | 1 | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| 28 | SCRRA Contribution | - | - | - | - | 1 | 1 | 1 | - | 1 | - | 0.00\% |
| 29 | Diesel Fuel (SCRRA Transportation) | 12,800 | 10,763 | 7,812 | 12,000 | 12,000 | 12,000 | 21,000 | 21,000 | 21,000 | 9,000 | 75.00\% |
| 30 | Repairs \& Maintenance (SCRRA Transportation) | 9,204 | 13,612 | 734 | 6,000 | 6,000 | 6,000 | 7,000 | 7,000 | 7,000 | 1,000 | 16.67\% |
| 31 | SCRRA Receptacle Costs | 129,378 | 112,000 | 160,997 | 134,700 | 134,700 | 134,700 | 134,700 | 134,700 | 134,700 | - | 0.00\% |
| 32 | Furniture \& Equipment | - | - | - | 1 | 1 | 1 | - | - | - | (1) | -100.00\% |
| 33 | Total - Expenses | 2,026,980 | 2,053,943 | 2,210,026 | 2,288,303 | 2,288,303 | 2,353,303 | 2,457,402 | 2,457,402 | 2,457,402 | 169,099 | 7.39\% |
| 34 | TOTAL - SOLID WASTE | 2,531,794 | 2,585,810 | 2,770,102 | 2,871,816 | 2,871,816 | 2,936,816 | 3,041,605 | 3,044,105 | 3,044,105 | 172,289 | 6.00\% |

## DEPARTMENT OF PUBLIC WORKS ENGINEERING DIVISION

## FUNCTION DESCRIPTION:

The Engineering Division in the Department of Public Works (DPW) is responsible:

1) Responsible for technical review of land use applications and support to the respective Land Use Commissions, Town Boards and Town Departments, including field supervision, bond release and road acceptance. Average annual commitment of 35 applications and resubmittals per year.
2) Leads all activities related to CT DEEP MS4 Stormwater Permit Compliance. Average annual operational and execution program costs \$825,000.
3) Development, management and execution of over $\$ 5 \mathrm{M}$ DPW CIP. Specific projects include:
a. Stonington Bridge Preservation Program
b. Town wide Drainage Projects, Willow Street (Drainage), Washington Street (Drainage Project)
c. Facilities: Town Hall - Roof \& HVAC, Human Services - Roof and HVAC projects, West Broad Street School RooflBuilding Exterior Renovations.
d. Pawcatuck Water Loop

## HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

- Willow Street Drainage Project (4 ${ }^{\text {th }}$ Vote Hall) has successfully ascertained both DEEP and local Inland Wetland approvals. The project entailed the installation of a tidal valve structure and replacement of box culverts on site. The rain garden portion of the project will be completed in spring when the weather is conducive for planting. Phase II of the $4^{\text {th }}$ Vote Hall project will include the design and installation of a permeable pavement structure (LID - low impact development) as an effort to both formalize the parking around the building and infiltrate stormwater run-off.
- A town wide bridge inventory was conducted, necessary to identify and categorize the number, size, type and condition of the Town's Bridge Assets. This inventory is an important first step in the planning of future bridge repairs andlor replacements accordingly. Phase II or an evaluation of this inventory has commenced (via the Town's Engineering consultant) and will serve as a guide to determine projected life service of structures, long and short repair strategies andlor replacement. This evaluation will include an Engineering estimate and identify possible funding opportunities.
- The Lantern Hill Bridge received analysis and design in support of structural interim repair to extend the life service of the Bridge. This effort allows for the operation of the bridge (approx. 5-7 years) until determination of funding for replacement. The design and construction expense were shared with the Town of Ledyard.
- The North Stonington Bridge crossing entailed a collaborative effort between the Town of Groton and Stonington for the design of a "Fire Line Assembly" to extend water supply across the Whitford Brook. Stonington provided Engineering support for the design of the fire line assembly while Groton (DPW crews) were responsible for the construction. Both Towns coordinated (via Agreement) to share the cost of this fire safety enhancement.
- Taugwonk Road Drainage improvements were installed to include an armored swale (200') with pipe and new basins and connecting drains at the location of the golf course entrance.
- The Allen Street Drainage design is complete and has been advertised for bidding. The timeline for project award and construction is estimated for Spring of 2022.
- The West Broad Street School Project entailed renovations to include masonry repairs (repointing) \& joint sealing (windows).


## CTDEEP General Permit for the Discharge of Stormwater from Small Municipal Separate Storm Sewer Systems (MS4):

- Leadership of ongoing stormwater initiatives required to maintain compliance with the towns general permit for its municipal stormwater collection and conveyance system. Including:
- Direction of MS4 regulatory requirements and related tasks amongst the consultants
- Implementation of work performed from consultants and review and oversight of deliverables
- Technical review of land development applications for MS4 compliance


## Technical Reviews \& Inspections for Land Use Applications and Town of Stonington Projects

- Various residential lot review in support of TPZ - SPA, CAM, Zoning and Wetland regulations
- Mystic Estates - Phase II, bituminous pavement - final wear course in place, sidewalks \& drainage predominately complete as all improvements are being prepared for Town ROW acceptance.
- Provide roadway and drainage support to DPW staff with regard to residential concerns


## Management of Municipal Infrastructure Projects:

- Continued oversight of maintenance and upgrades to the Pawcatuck Hurricane Protection System Bldg.
- Team with the Director of Public Works on facility projects to include the Salt Shed, West Broad Street School, Town Dock Pump


## OBJECTIVES FOR THE COMING YEAR:

- Addition of Civil Engineer to improve Division efficiency, contractor oversite, project quality, and create internal MS4 expertise resulting in reduction of contracting external services.
- Advancement of various stormwater improvement related CIP projects located in downtown Mystic including:
- Washington Street / Edgemont Street
- Willow Street Drainage $-4^{\text {th }}$ Voting District Hall - Phase II Permeable Pavement Structure
- Allen Street Drainage - installation of stormwater detention system and related appurtenances
- Advancement of various bridge improvement CIPs including:
- South Anguilla Rd Bridge - bid and construction of replacement parapet walls and railing
- Advancement of various Drainage Projects to include design, permitting and cost estimates in preparation of fundinglbidding
- Advancement of the design and bidding of the Town Hall Parking Lot Project.
- Improve compliance with CTDEEP MS4 General Permit
- Provide administrative oversight for the design, review, solicitation and future bidding of the Pawcatuck Water Loop.


## MAJOR BUDGET CHANGES AND COMMENTARY:

- Increase of $\$ 82,059$ and new Civil Engineer line to fund the requested full-time staff Engineer position to assist with many administrative tasks associated with MS4 \& DPW project execution. Additional engineer required to build inhouse expertise and execution of MS4 compliance and consulting fees related to annual DPW CIP execution.
- Reduction of $\$ 45,000$ to the Phase II Stormwater Requirements Line 7, in accordance with the additional request for Staff Civil Engineer.


## DEPARTMENTAL STAFFING:

The Town Engineering Office is staffed by:

- The Town Engineer with a fully loaded salary of $\$ 121,850$.
- Part-time Engineer (Intern) with annual funding of $\$ 6,300$
- New Position - Civil Engineer, with an anticipated fully loaded salary of \$82,050.

Note 1: "Fully loaded salary" includes wages, longevity pay, payroll taxes, and any pension plan or 401a contributions, but does not include health benefits.
Note 2: Most payroll line items have been flat funded for fiscal 22/23 pending negotiation of the Bargaining Union Agreements. Those salary line items that do reflect an increase, do so because of merit raise increases, or payroll STEPS for new employees.

## ENGINEERING CIP REQUESTS:

| LINE\# | Expenditure Classification | $\begin{gathered} \text { REQUESTED } \\ \text { Fiscal Year } \\ 2022-23 \\ \hline \end{gathered}$ | Project Description |
| :---: | :---: | :---: | :---: |
|  | PUBLIC WORKS: HIGHWAY |  |  |
| 29 | Drainage Improvements Town wide | 100,000 | The Town wide Drainage Account serves as a fund to maintain all drainage repair within the 110 miles of bituminous roadway gutter line and drainage swales, 1,600 catch basins, 359 outfalls, and over 6 detention\retention ponds. This funding is necessary for the design, repair and maintenance the aging infrastructure that provides for the conveyance of stormwater and safe passage within the Town R.O.W. for the traveling public. The resultant improvements will reduce roadway icing conditions, flooding, property damage and service life of roads. |
| 39 | Bridge Replacement \& Structural Improvement Fund | 100,000 | The Town of Stonington has 17 Bridge structures worth a replacement value over 31 M . Some of the structures are categorized as a very "low sufficiency rating", translating to significant or full structure replacement. It would be fiscally prudent to consider a plan for major structural repairs or replacement within the next (5) years based on the "Town of Stonington - "Bridge preservation Program" - Asset Management Plan. Funding this account would facilitate interim structural repairs for safety, load preservation and to extend the service life of Town owned bridges. This maintenance investment will prolong the need for very costly bridge replacement. |
|  | PUBLIC WORKS: ENGINEERING |  |  |
| 43 | Pawcatuck Pumphouse: Roof replacement \& Masonry repair | 70,000 | The Pawcatuck Pumphouse was constructed with the dike in 1962. The building structure is integral to the levee system as it houses twin diesel engines responsible for pumping stormwater run-off into the Pawcatuck river. The vintage building is inspection by the ACOE (Annually) as it was reported in "Minimally Acceptable" condition as it requires repairs to the brick façade, windows, etc. |
|  |  |  |  |
| 44 | South Anguilla Road Bridge (CTDOT Bridge \#04790) | 90,000 | The South Anguilla Road bridge is currently being designed for the replacement of deteriorated parapet walls and railing. Additionally, minor repairs are recommended for the abutments, wingwalls and deck surfaces, therefore needed to extend the service life of the bridge. |
| 46 | Washington Street Drainage Improvements | 51,000 | The current status of this drainage project is at $90 \%$ design. The project goal is to reduce periodic flooding in this area. The work includes jetting of the drainage pipe under the AMTRAK rail line and excavation of the tidal marsh area that has been filled with silt and vegetation. The additional funding will support the estimate for construction costs associated with the Washington Street Drainage improvements. ASK - Based on current estimates: \$ 51 K |
| 50 | Bridge Engineering and Design Fund | 50,000 | The Bridge Preservation Program is modeled after the roadway asset program. This account funding allowed us to inventory, catalogue and provide condition rating to our Bridges under Phase I"Asset Understanding. This Phase is Complete as it identified 17 Bridges worth approximately 31 M (Currently) Phase II - "Asset Management" will entail an analysis for each bridge necessary to develop initial repair, maintenance recommendations \& strategies or replacement for each bridge, including an associated Engineers' opinion of costs and prioritization schedule. Ultimately, we will determine the bridges requiring immediate action, short term action or future rehabilitation, replacement. This funding allows for continued load analysis, non-destructive testing and engineering design costs required to support the "Bridge Replacement and Structural Improvement Fund" |


| LINE\# | Expenditure Classification | $\begin{gathered} \hline \text { REQUESTED } \\ \text { Fiscal Year } \\ 2022-23 \\ \hline \end{gathered}$ | Project Description |
| :---: | :---: | :---: | :---: |
|  | PUBLIC WORKS: FACILITIES MANAGEMENT |  |  |
| 59 | Pawcatuck Pumphouse: Fire Suppression Line Abandonment | 25,000 | The Pawcatuck Hurricane Protection System (PHPS) built by the ACOE in 1962/63, contains two different fire suppression systems that penetrate the earthen dike and flood wall on 82 \& 100 Mechanic Street, prior to entering the Pawcatuck River.The systems once served the fire protection needs of the two mill properties prior to the installation of the municipal water system. The ACOE (via Annual inspection reports) have indicated that any penetrations through the system are considered a threat to the overall integrity of the dike system, therefore recommend abandoning the system in place. The abandonment process includes a sophisticated grout process, on site excavation, diver and video inspection involving strict quality control measures and an As-Built for the ACOE. The proposed funding is for the estimated cost to perform underwater inspection and design services. |
| 60 | Levee Gate Repair | 25,000 | Again, the Pawcatuck Hurricane System has two sets of large steel gates (on Mechanic Street) that can close off the roadway as a temporary levee. These gates (circa 1962) have been identified in a recent ACOE inspection report as "Unacceptable" as rust and deterioration was observed at (toplbottom) of the hinges of the structure. The funding proposed ( $\$ 25 \mathrm{~K}$ ) is to initiate a structural design in advance of repairs. |
| 62 | MS4 - D.C.I.A. Projects | 150,000 | Pursuant to the CT DEEP - MS4 Permit, the Town is required to reduce the amount of D.C.I,A, or Directly Connected Impervious Areas "surfaces" connected to local impaired waters by means of retrofitting existing stormwater systems to fully retain andlor infiltrate run-off from storm events. The permit states that the Permittee shall commence the implementation of the retrofit projects, therefore several design concepts have been considered for Town properties from our consultant. Bio-retention, raingardens, infiltration systems are being proposed as effective and cost efficient means to comply with the permit. The funding proposed is to support the design and installation of 'Green Infrastructure' necessary to comply with the permit. |

TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2022-2023 TOWN MEETING PROPOSED BUDGET

| LINE \# | DEPARTMENT OF PUBLIC WORKS | 2018-2019 <br> ACTUAL <br> EXPENDED | 2019-2020 <br> ACTUAL <br> EXPENDED | 2020-2021 <br> ACTUAL <br> EXPENDED | 2021-2022 <br> ADOPTED <br> BUDGET | 2021-2022 <br> REVISED <br> BUDGET | $\begin{gathered} \text { 2021-2022 } \\ \text { PROJECTED } \\ \text { ACTUAL } \\ \hline \end{gathered}$ | $\begin{gathered} \text { 2022-2023 } \\ \text { DEPARTMENT } \\ \text { REQUEST } \end{gathered}$ | $\qquad$ | 2022-2023 <br> BOARD OF FINANCE BUDGET | AMOUNT INCREASE/ (DECREASE) | \% CHANGE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | ENGINEERING SERVICES |  |  |  |  |  |  |  |  |  |  |  |
| 2 | Town Engineer | 86,429 | 55,382 | 97,221 | 108,167 | 108,167 | 108,167 | 108,167 | 108,167 | 108,167 | - | 0.00\% |
| 3 | Assistant Engineer | - | - | - | - | - | - | 72,836 | 72,836 | 72,836 | 72,836 | 0.00\% |
| 4 | Part Time Engineer (Intern) | - | - | - | 6,300 | 6,300 | 6,300 | 6,300 | 6,300 | 6,300 | - | 0.00\% |
| 5 | Flood Plain Manager | 4,000 | 2,000 | 12,400 | - | - | - | - | - | - | - | 0.00\% |
| 6 | Longevity | 200 | 250 | - | - | - | - | - | - | - | - | 0.00\% |
| 7 | Total - Salaries | $\mathbf{9 0 , 6 2 9}$ | 57,632 | 109,621 | 114,467 | 114,467 | 114,467 | 187,303 | 187,303 | 187,303 | 72,836 | 63.63\% |
| 8 | Phase II Storm Water Requirements | 92,129 | 80,000 | 86,063 | 85,000 | 85,000 | 85,000 | 40,000 | 40,000 | 40,000 | $(45,000)$ | -52.94\% |
| 9 | FEMA/Community Rating System Requirements | 3,500 | 3,009 | 2,498 | - | - | - | - | - | - | - | 0.00\% |
| 10 | Office Expenses | 1,364 | 1,533 | 2,520 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | - | 0.00\% |
| 11 | Clothing Expense | 400 | 400 | 400 | 400 | 400 | 400 | 400 | 400 | 400 | - | 0.00\% |
| 12 | Furniture \& Equipment | - | - | - | 1,950 | 1,950 | 1,950 | 1,950 | 1,950 | 1,950 | - | 0.00\% |
| 13 | Total - Expenses | 97,393 | 84,942 | 91,481 | $\mathbf{8 9 , 8 5 0}$ | 89,850 | $\mathbf{8 9 , 8 5 0}$ | 44,850 | 44,850 | 44,850 | $(45,000)$ | -50.08\% |
| 14 | Professional Services | 14,766 | 40,957 | 21,422 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | - | 0.00\% |
| 15 | Total - Services | 14,766 | 40,957 | 21,422 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | - | 0.00\% |
| 16 | TOTAL - ENGINEERING SERVICES | 202,788 | 183,531 | 222,524 | 224,317 | 224,317 | 224,317 | 252,153 | 252,153 | 252,153 | 27,836 | 12.41\% |

## DEPARTMENT OF PUBLIC WORKS <br> FACILITIES MANAGEMENT

## FUNCTION DESCRIPTION:

Public Works Facilities Management is essential to Town operations and responsible for the following:

1. Custodial services at five (5) Town Facilities.
2. General maintenance of all Facilities listed. This includes electrical, plumbing, heating, air conditioning, structural maintenance and grounds as required.
3. Oversight of all Facility Federal, State and local required inspections, reporting and regulatory code and environmental compliance.
4. Maintenance, inspection and repair of all building systems including security alarms, fire alarm, fire suppression, boiler and elevators.
The Facility Management is under the direction of the Highway Supervisor/Facility Manager. This Division has two (2) Building Maintainers responsible for custodial and semi-skilled maintenance repair work. Most major maintenance of the facilities is completed by external contractors managed by the Facilities Manager with the assistance of the Building Maintainers. Grounds maintenance is managed by the Grounds Leader.

| A LOOK AT THE NUMBERS |  |
| :--- | :---: |
| Property Value (combined) | $\$ 23.2$ million |
| Structure Value (combined) | $\$ 13.6$ million |
| Acres Land (combined) | 39 Acres |
| Structure Area (combined) | 94,274 SF |
| Number of Structures | 17 |
| Individual Locations of Facilities | 13 |
| Dedicated Town Employees for Maintenance | 2 |

## Facilities Maintained:

1. Street Lighting
2. Town Hall
3. Human Services Building
4. Mystic River Boathouse Park Structures
5. Highway Facilities: Four (4) Structures
6. Pawcatuck Neighborhood Center and Senior Center
7. Fourth District Voting Hall
8. Town Dock (Pier Structure, Parking Lot, Green Space)
9. West Broad Street School/St Michael School
10. Former Old Mystic Administration Building
11. Mystic Boathouse Park: Two (2) Structures
12. Pawcatuck Dike Facility (Pump House \& Barrier)
13. Two (2) Picnic Grounds (East and West Pavilions)
14. Five (5) Parks \& Playgrounds

- Old Mystic Playground,
- Borough Playground,
- Spellman Playground,
- Donahue Park and Boat Ramp,
- Veterans Memorial)


## HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

The Division continues to effectively use Facility Dude, a maintenance management system, to improve work order tracking and efficiency for Town facilities in collaboration with all other Departments including Police and the School District.

West Broad Street School is leased to St Michael School. DPW is responsible for the maintenance of the building structure and the heating system. Although one boiler was reconstructed, there have been significant issues with other components of the building heating system resulting in the need provide substantial staff coverage and contractor work to ensure it remains functioning. The roof of the building is significantly past its life resulting is leaks throughout the building.

The Old Mystic School Administration Building (now maintained by the Town) is being used by the rowing team, elections and Town storage. Therefore, this building continues to be maintained by DPW.

Combining the Facility Manager and Highway Supervisor position has also increased efficient use of resources between Highway and Facilities. Grounds Leader position was created in the Highway Division. This position is now responsible for the oversight of all Town Facility grounds.

## OBJECTIVES FOR THE COMING YEAR:

Identify and correct facility deficiencies and needs through periodic review of existing systems and buildings. Address large deferred maintenance items.
Continue to ensure all facilities are safe, clean and operational, and to the best of our ability meet the needs of those working there.

## MAJOR BUDGET CHANGES AND COMMENTARY:

Janitorial/Maintenance Salary line item has increased to provide funding to support a 20 hour a week part-time employee.
Other increases for the following reasons:

| Miscellaneous | Increase for Facility Management site and $\$ 1800$ to purchase a tablet for the <br> Grounds Leader. |
| :--- | :--- |
| Heating Oil | Adjusted based on prior use. |
| Electricity | Adjusted based on prior use. |
| Water | Adjusted based on prior use. |
| Sewer - Former Admin Building | Septic paid out of General Maintenance line item. |
| General Maintenance: Highway Garage | Increase will fund trailer rental to provide office space at the garage for the Director, <br> Town Engineer and Intern. Director currently shares her office with an intern at <br> Town Hal due to space shortages. |

## DEPARTMENTAL STAFFING:

The Facilities Operations Office is staffed by:

- Two Building Maintainers with a fully loaded wages of $\$ 140,693$.
- Stipend of $\$ 10,000$ for Town Facilities Manager.

Note 1: "Fully loaded salary" includes wages, longevity pay, payroll taxes, and any pension plan or 401a contributions, but does not include health benefits.
Note 2: Most payroll line items have been flat funded for fiscal 22/23 pending negotiation of the Bargaining Union Agreements. Those salary line items that do reflect an increase, do so because of merit raise increases, or payroll STEPS for new employees.

TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2022-2023 TOWN MEETING PROPOSED BUDGET

| LINE \# | DEPARTMENT OF PUBLIC WORKS | 2018-2019 <br> ACTUAL <br> EXPENDED | $\begin{gathered} \text { 2019-2020 } \\ \text { ACTUAL } \\ \text { EXPENDED } \\ \hline \end{gathered}$ | 2020-2021 <br> ACTUAL <br> EXPENDED | $\begin{gathered} \text { 2021-2022 } \\ \text { ADOPTED } \\ \text { BUDGET } \end{gathered}$ | $\begin{aligned} & \text { 2021-2022 } \\ & \text { REVISED } \end{aligned}$ BUDGET | $\begin{aligned} & \text { 2021-2022 } \\ & \text { PROJECTED } \\ & \text { ACTUAL } \end{aligned}$ | 2022-2023 DEPARTMENT REQUEST | $\begin{gathered} \text { 2022-2023 } \\ \text { FIRST } \\ \text { SELECTMAN } \\ \text { BUDGET } \end{gathered}$ | 2022-2023 <br> BOARD OF <br> FINANCE BUDGET | AMOUNT increase/ (DECREASE) | \% CHANGE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | FACILITIES OPERATIONS |  |  |  |  |  |  |  |  |  |  |  |
| 2 | Janitorial/Maintenance Salary | 75,889 | 77,868 | 101,602 | 119,001 | 119,001 | 119,001 | 120,592 | 120,592 | 120,592 | 1,591 | 1.34\% |
| 3 | Town Facilities Manager - Stipend | - | - | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | - | 0.00\% |
| 4 | Longevity | 720 | 780 | 840 | 900 | 900 | 900 | 960 | 960 | 960 | 60 | 6.67\% |
| 5 | Total - Salaries | 76,609 | 78,648 | 112,442 | 129,901 | 129,901 | 129,901 | 131,552 | 131,552 | 131,552 | 1,651 | 1.27\% |
| 6 | Miscellaneous - Work Oder Management System | 3,035 | 3,186 | 3,760 | 3,900 | 3,900 | 3,900 | 6,300 | 6,300 | 6,300 | 2,400 | 61.54\% |
| 7 | Town Hall | 8,728 | 7,215 | 6,129 | 9,000 | 9,000 | 9,000 | 7,500 | 7,500 | 7,500 | $(1,500)$ | -16.67\% |
| 8 | Highway Garage \#1 | 14,617 | 11,241 | 9,478 | 15,000 | 15,000 | 15,000 | 12,000 | 12,000 | 12,000 | $(3,000)$ | -20.00\% |
| 9 | 4th District Hall | 1,233 | 875 | 826 | 1,300 | 1,300 | 1,300 | 1,000 | 1,000 | 1,000 | (300) | -23.08\% |
| 10 | Police Station | 12,476 | 11,071 | 15,223 | 13,000 | 13,000 | 13,000 | 15,000 | 15,000 | 15,000 | 2,000 | 15.38\% |
| 11 | Human Services Building | 7,178 | 5,692 | 6,045 | 7,200 | 7,200 | 7,200 | 6,500 | 6,500 | 6,500 | (700) | -9.72\% |
| 12 | Mystic River Boat House Park | - | - | - | - | - | - | - | - | - | - | 0.00\% |
| 13 | Former BOE Admin Building | - | 8,197 | 6,532 | 10,000 | 10,000 | 10,000 | 9,000 | 9,000 | 9,000 | $(1,000)$ | -10.00\% |
| 14 | Former West Broad St. School | - | 10,443 | - | - | - | - | - | - | - | - | 0.00\% |
| 15 | Total - Heating Oil | 44,232 | 54,734 | 44,233 | 55,500 | 55,500 | 55,500 | 51,000 | 51,000 | 51,000 | $(4,500)$ | -8.11\% |
| 16 | Town Hall | 24,300 | 24,234 | 26,035 | 28,000 | 28,000 | 28,000 | 30,000 | 30,000 | 30,000 | 2,000 | 7.14\% |
| 17 | Highway Garage \#1 | 18,312 | 18,220 | 16,802 | 21,300 | 21,300 | 21,300 | 21,500 | 21,500 | 21,500 | 200 | 0.94\% |
| 18 | 4th District Hall | 559 | 565 | 564 | 760 | 760 | 760 | 700 | 700 | 700 | (60) | -7.89\% |
| 19 | Police Station | 49,135 | 51,057 | 52,853 | 61,200 | 61,200 | 61,200 | 61,500 | 61,500 | 61,500 | 300 | 0.49\% |
| 20 | Human Services Building | 12,561 | 13,343 | 11,947 | 16,800 | 16,800 | 16,800 | 15,500 | 15,500 | 15,500 | $(1,300)$ | -7.74\% |
| 21 | Mystic River Boat House Park | 179 | 141 | 146 | 400 | 400 | 400 | 200 | 200 | 200 | (200) | -50.00\% |
| 22 | Former BOE Admin Building | - | 1,834 | 2,725 | 2,450 | 2,450 | 2,450 | 2,500 | 2,500 | 2,500 | 50 | 2.04\% |
| 23 | Former West Broad St. School | - | 1,706 | - | - | - | - | - | - | - | - | 0.00\% |
| 24 | Total - Electricity | 105,046 | 111,100 | 111,072 | 130,910 | 130,910 | 130,910 | 131,900 | 131,900 | 131,900 | 990 | 0.76\% |
| 25 | Town Hall | 2,539 | 2,769 | 3,066 | 3,600 | 3,600 | 3,600 | 3,600 | 3,600 | 3,600 | - | 0.00\% |
| 26 | 4th District Hall | 163 | 200 | 175 | 300 | 300 | 300 | 300 | 300 | 300 | - | 0.00\% |
| 27 | Police Station | 2,214 | 2,695 | 3,207 | 3,450 | 3,450 | 3,450 | 3,600 | 3,600 | 3,600 | 150 | 4.35\% |
| 28 | Human Services Building | 252 | 371 | 480 | 700 | 700 | 700 | 700 | 700 | 700 | - | 0.00\% |
| 29 | Pawcatuck Park | 278 | - | 392 | 500 | 500 | 500 | 500 | 500 | 500 | - | 0.00\% |
| 30 | Mystic River Boat House Park | 168 | 173 | 175 | 300 | 300 | 300 | 250 | 250 | 250 | (50) | -16.67\% |
| 31 | Former BOE Admin Building | - | 286 | 467 | 750 | 750 | 750 | 600 | 600 | 600 | (150) | -20.00\% |
| 32 | Former West Broad St. School | - | 408 | - | - | - | - | - | - | - | - | 0.00\% |
| 33 | Total - Water | 5,614 | 6,902 | 7,962 | 9,600 | 9,600 | 9,600 | 9,550 | 9,550 | 9,550 | (50) | -0.52\% |

TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2022-2023 TOWN MEETING PROPOSED BUDGET

| LINE \# | DEPARTMENT OF PUBLIC WORKS | $\begin{gathered} \text { 2018-2019 } \\ \text { ACTUAL } \\ \text { EXPENDED } \\ \hline \end{gathered}$ | $\begin{gathered} \text { 2019-2020 } \\ \text { ACTUAL } \\ \text { EXPENDED } \end{gathered}$ | $\begin{gathered} \text { 2020-2021 } \\ \text { ACTUAL } \\ \text { EXPENDED } \\ \hline \end{gathered}$ | $\begin{gathered} \text { 2021-2022 } \\ \text { ADOPTED } \\ \hline \text { BUDGET } \\ \hline \end{gathered}$ | 2021-2022 <br> REVISED <br> BUDGET | $\begin{aligned} & \text { 2021-2022 } \\ & \text { PROJECTED } \\ & \text { ACTUAL } \end{aligned}$ | 2022-2023 DEPARTMENT REQUEST | 2022-2023 <br> FIRST <br> SELECTMAN <br> BUDGET | 2022-2023 <br> BOARD OF <br> FINANCE <br> BUDGET | AMOUNT INCREASE/ (DECREASE) | \% CHANGE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 34 | Town Hall | 943 | 984 | 1,267 | 1,400 | 1,400 | 1,400 | 1,600 | 1,600 | 1,600 | 200 | 14.29\% |
| 35 | 4th District Hall | 83 | 87 | 91 | 100 | 100 | 100 | 110 | 110 | 110 | 10 | 10.00\% |
| 36 | Police Station | 775 | 1,026 | 773 | 1,300 | 1,300 | 1,300 | 1,400 | 1,400 | 1,400 | 100 | 7.69\% |
| 37 | Human Services Building | 425 | 549 | 648 | 700 | 700 | 700 | 800 | 800 | 800 | 100 | 14.29\% |
| 38 | Mystic River Boat House Park | 83 | 87 | 91 | 100 | 100 | 100 | 110 | 110 | 110 | 10 | 10.00\% |
| 39 | Former BOE Admin Building | - | - | - | 1,800 | 1,800 | 1,800 | - | - | - | $(1,800)$ | -100.00\% |
| 40 | Former West Broad St. School | - | 111 | 53 | - | - | - | - | - | - | - | 0.00\% |
| 41 | Total - Sewer Use | 2,309 | 2,844 | 2,923 | 5,400 | 5,400 | 5,400 | 4,020 | 4,020 | 4,020 | $(1,380)$ | -25.56\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 42 | Total - General Operations | 160,236 | 178,766 | 169,950 | 205,310 | 205,310 | 205,310 | 202,770 | 202,770 | 202,770 | $(2,540)$ | -1.24\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 43 | Town Hall | 52,966 | 52,954 | 45,920 | 48,000 | 48,000 | 48,000 | 48,000 | 48,000 | 48,000 | - | 0.00\% |
| 44 | Highway Garage \#1 | 29,100 | 30,072 | 26,734 | 55,000 | 55,000 | 55,000 | 70,200 | 70,200 | 70,200 | 15,200 | 27.64\% |
| 45 | 4th District Hall | 515 | 2,738 | 932 | 6,000 | 6,000 | 6,000 | 7,000 | 7,000 | 7,000 | 1,000 | 16.67\% |
| 46 | Human Services Building | 16,823 | 18,660 | 25,324 | 22,000 | 22,000 | 22,000 | 20,000 | 20,000 | 20,000 | $(2,000)$ | -9.09\% |
| 47 | Picnic Grounds | 2,402 | 61 | 2,591 | 3,000 | 3,000 | 3,000 | 4,000 | 4,000 | 4,000 | 1,000 | 33.33\% |
| 48 | Pawcatuck Dike | 34,538 | 22,144 | 28,499 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | - | 0.00\% |
| 49 | Pawcatuck Neighborhood Center | 19,502 | 18,849 | 12,796 | 20,000 | 20,000 | 20,000 | 22,000 | 22,000 | 22,000 | 2,000 | 10.00\% |
| 50 | DEP Compliance - Town Wide | 10,000 | 10,000 | 9,085 | 14,000 | 14,000 | 14,000 | 12,000 | 12,000 | 12,000 | $(2,000)$ | -14.29\% |
| 51 | Playgrounds \& Parks | 16,674 | 8,450 | 14,959 | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 | - | 0.00\% |
| 52 | Town Dock Facility | 5,908 | 6,522 | 6,958 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | - | 0.00\% |
| 53 | Mystic River Boat House Park | - | - | - | 500 | 500 | 500 | 500 | 500 | 500 | - | 0.00\% |
| 54 | Boat Ramp Maintenance | 4,950 | - | - | - | - | - | 1,000 | 1,000 | 1,000 | 1,000 | 0.00\% |
| 55 | Former BOE Admin Building | - | 2,406 | 8,924 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | - | 0.00\% |
| 56 | Former West Broad St. School | - | 70,592 | 24,669 | 30,000 | 30,000 | 30,000 | 35,000 | 35,000 | 35,000 | 5,000 | 16.67\% |
| 57 | Total - General Maintenance | 193,378 | 243,448 | 207,391 | 260,500 | 260,500 | 260,500 | 281,700 | 281,700 | 281,700 | 21,200 | 8.14\% |
| 58 | Street Lighting-Electricity and Maintenance | 204,089 | 203,982 | 207,437 | 220,000 | 220,000 | 220,000 | 220,000 | 220,000 | 220,000 | - | 0.00\% |
| 59 | TOTAL - FACILITIES OPERATIONS | 634,312 | 704,844 | 697,220 | 815,711 | 815,711 | 815,711 | 836,022 | 836,022 | 836,022 | 20,311 | 2.49\% |

## DEPARTMENT OF PUBLIC WORKS BUILDING OFFICIAL'S OFFICE

## FUNCTION DESCRIPTION:

The Building Official's Office enforces the provisions of the State Building Code as they apply to the construction, alterations, movement, enlargement, replacement, repair, equipment, use and occupancy, and demolition of every building and structure in the community.

- Works closely with property owners, developers, architects, engineers, and contractors on all phases of construction projects.
- Reviews plans and specifications for compliance with the State Building Code and FEMA regulations.
- Issues Building Permits for construction and collects fees for same.
- Performs inspections of work in progress for construction activities.
- Actively participates in professional continuing education programs.
- Cites Code violations and assists in prosecution of violators.


## HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

- The Perkins Reserve condominium project is three quarters complete and will be fully built out by the end of 2021.
- The Mystic Landing health care building at 40 Masons Island Rd will be finished in early 2022.
- New home construction has increased, with multi-million-dollar projects being the majority. We will be seeing more large new homes built on Masons Island in 2022 and 2023. There are plans to build several very large homes that will be built in 2022, costing from $\$ 9,000,000$ to $\$ 23,000,000$ each.
- Permits for renovations, additions, swimming pools, decks, and accessory buildings have been at all time levels and permits for roof mounted solar installations continue to be a popular residential project.
- We will have a record setting year for the number of permits, with Building Permits topping 950, and the number of all permits exceeding 2300.
We anticipate that the department will be on-budget for FY22-23.


## OBJECTIVES FOR THE COMING YEAR:

We have built and implemented our online building permitting system. We hope to build on it for the next fiscal year to provide the new level of services that we are now able to provide.

## MAJOR BUDGET CHANGES AND COMMENTARY:

No new large changes in the Building Department budget. I am requesting that the line item be increased to $\$ 4,000$ to the education and training line item, as the Office of the State Building Official's in-service training program is no longer providing a sufficient number of classes for the Building Official and the Assistant Building Official to maintain their licenses. We will have to attend classes and
seminars that are published by private entities, and cost money to attend. I have changed a few of the line items to reflect the amounts that we anticipate spending in 2022-2023. Postage is down as we are not mailing as many documents.

## DEPARTMENTAL STAFFING:

The Building Official's Office is staffed by:

- The Building Official with a fully loaded salary of $\$ 106,686$.
- The Assistant Building Official with a fully loaded salary of $\$ 81,029$.
- One and one-half Administrative Assistant positions, with fully loaded wages of $\$ 90,889$.

Note 1: "Fully loaded salary" includes wages, longevity pay, payroll taxes, and any pension plan or 401a contributions, but does not include health benefits.
Note 2: Most payroll line items have been flat funded for fiscal 22/23 pending negotiation of the Bargaining Union Agreements. Those salary line items that do reflect an increase, do so because of merit raise increases, or payroll STEPS for new employees.

TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2022-2023 TOWN MEETING PROPOSED BUDGET

| LINE \# | DEPARTMENT OF PUBLIC WORKS | $\begin{gathered} \text { 2018-2019 } \\ \text { ACTUAL } \\ \text { EXPENDED } \end{gathered}$ | $\begin{gathered} 2019-2020 \\ \text { ACTUAL } \\ \text { EXPENDED } \end{gathered}$ | 2020-2021 <br> ACTUAL <br> EXPENDED | $\begin{gathered} \text { 2021-2022 } \\ \text { ADOPTED } \\ \text { BUDGET } \\ \hline \end{gathered}$ | 2021-2022 REVISED BUDGET | $\begin{aligned} & \text { 2021-2022 } \\ & \text { PROJECTED } \\ & \text { ACTUAL } \\ & \hline \end{aligned}$ | 2022-2023 DEPARTMENT REQUEST | 2022-2023 FIRST SELECTMAN BUDGET | 2022-2023 <br> BOARD OF <br> FINANCE <br> BUDGET | AMOUNT INCREASE/ (DECREASE) | \% CHANGE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | BUILDING OFFICIAL |  |  |  |  |  |  |  |  |  |  |  |
| 2 | Building Official | 83,367 | 85,535 | 87,970 | 89,906 | 89,906 | 89,906 | 94,406 | 94,406 | 94,406 | 4,500 | 5.01\% |
| 3 | Assistant Building Official | 66,631 | 68,279 | 69,795 | 71,680 | 71,680 | 71,680 | 71,680 | 71,680 | 71,680 | - | 0.00\% |
| 4 | Clerical | 77,296 | 77,217 | 78,470 | 80,822 | 80,822 | 80,822 | 80,822 | 80,822 | 80,822 |  | 0.00\% |
| 5 | Longevity | 1,860 | 2,170 | 475 | 600 | 600 | 600 | 725 | 725 | 725 | 125 | 20.83\% |
| 6 | Total - Salaries | 229,154 | 233,201 | 236,710 | 243,008 | 243,008 | 243,008 | 247,633 | 247,633 | 247,633 | 4,625 | 1.98\% |
| 7 | Postage | 500 | 520 | 1,000 | 1,000 | 1,000 | 1,000 | 600 | 600 | 600 | (400) | -40.00\% |
| 8 | Consumable Supplies | 316 | 490 | 1,323 | 1,000 | 1,000 | 1,000 | 1,400 | 1,400 | 1,000 | - | 0.00\% |
| 9 | Reproduction \& Printing | 438 | 852 | 528 | 850 | 850 | 850 | 850 | 850 | 850 | - | 0.00\% |
| 10 | Telephone | 118 | 106 | 238 | 200 | 200 | 200 | 400 | 400 | 300 | 100 | 50.00\% |
| 11 | Equipment | 2,630 | 3,337 | 3,045 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | - | 0.00\% |
| 12 | Professional Association \& Publications | 1,429 | 1,702 | 145 | 2,200 | 2,200 | 2,200 | 2,000 | 2,000 | 2,000 | (200) | -9.09\% |
| 13 | Equipment \& Software Support | - | - | 3,596 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 32,000 | 2,000 | 6.67\% |
| 14 | Clothing Allowance | 800 | 800 | 800 | 800 | 800 | 800 | 800 | 800 | 800 | - | 0.00\% |
| 15 | Training \& Education | 1,074 | 70 | - | 1,500 | 1,500 | 1,500 | 4,000 | 4,000 | 4,000 | 2,500 | 166.67\% |
| 16 | Furniture \& Equipment | - | - | - | 1 | 1 | 1 | - | - | - | (1) | -100.00\% |
| 17 | Expenses | 7,305 | 7,877 | 10,675 | 41,551 | 41,551 | 41,551 | 44,050 | 44,050 | 45,550 | 3,999 | 9.62\% |
| 18 | Technical Assistance | 672 | 100 | 142 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | - | 0.00\% |
| 19 | Total - Services | 672 | 100 | 142 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | - | 0.00\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 20 | TOTAL - BUILDING OFFICIAL | 237,131 | 241,178 | 247,527 | 285,559 | 285,559 | 285,559 | 292,683 | 292,683 | 294,183 | 8,624 | 3.02\% |

## DEPARTMENT OF PUBLIC WORKS WATER POLLUTION CONTROL AUTHORITY (WPCA)

## FUNCTION DESCRIPTION:

The WPCA exists for the purpose of operating the municipal sewer system. In Stonington, unlike any other community in Connecticut, perhaps in New England, we have not one treatment facilities but three. This also includes the operation of 17 pumping stations, ninety (90) miles of sewers, and four (4) odor control facilities. These Facilities are operated under contract with Suez (soon to be Veolia after a Suez buy out). The Director of the WPCA oversees that operation and is in daily communication with the Project Manager. In addition, the WPCA Director is charged with the responsibility to manage the State of Connecticut FOG Program. This FOG or Fats, Oils, and Grease Program, oversees grease trap regulations and inspections of all restaurants (approximately 160 in Stonington), within Mystic, Pawcatuck, and the Borough. The WPCA is responsible for responding to approximately 625 CBYD (Call Before You Dig) requests, which requires the identification and mark out of all buried gravity, force mains and lateral sewers in any excavation site within the confines of Stonington. The WPCA Director also reviews all plans submitted to the WPCA by the office of Planning and Zoning, which involve properties that are or are applying to, or currently connected to sewer. The WPCA Director answers questions form the general public, contractors, regulators regarding the sewer operation, locations, connection questions, and fee structures. The Director also provides overall supervision to numerous contracts involving CIP funded and Bond related contracts. Recently, in 2020, the Connecticut DEEP also transferred review of all local General Miscellaneous Permits from the State of CT. DEEP to the Director of the WPCA. The Director answers to the WPCA Board, which has a voluntary board of five members. The offices of the WPCA are located at Town Hall and consist of a Director, one full time, and one shared full-time administrative assistants.

The municipal side of the WPCA budget is used to finance the Town Hall office of the WPCA which provides the operation and billing services required to maintain the day-to-day business of the WPCA. Within this budget are included the salaries of one billing administrative assistant, who also provides historical information to the Director, as well as one half salary of a full-time administrative assistant shared with the office of Building Inspection. The salary of the Director is paid through the WPCA operating budget. This year's budget also includes the $\$ 250,000$ town share of the operating budget. The Director is requesting that this figure be maintained and is critical to the operating budget. Despite a $10 \%$ increase across the board in customer rates in October of 2021, we still are forced to use funds from our Sewer Development and Maintenance (emergency fund) account to balance the operating budget.

## HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

- We are close to complete on two major improvements to the sewer system. The Diversion Project, which allows flows from the Mystic Facility to be pumped to the Stonington Borough Facility, was completed enough to begin the transfer of flows in August of 2021. The Project continued on significant additional work identified during construction to the primary tanks at the Borough Facility and is now complete other than punch list items. The WPCA and Town has also completed the work on the final clarifier
retrofit at the Pawcatuck Facility using funding from the 10 M Bond. This project required by-passing the final clarifiers during these improvements and was a significant part of the overall project cost. The I\&I Study of the Mystic Sewer Shed continues as we move into Phase Two of this study. Phase 1 cumulated in the discovery of a major leak into the sewer system from a connection in old Mystic and a final report sent to the CT DEEP. This leak was corrected and the resulting flow drop, although hard to quantify as it was tidal, has resulted in a significant average decrease in the flows to the Mystic Facility. In Phase 2 we will continue to identify other suspected areas to further reduce I\&I with a concentrated effort on our main interceptor which runs from Coogan Drive to the Mystic Facility.
- Managed the billing and collection of over 4450 accounts. $10 \%$ Increase in sewer rates effective November 2021.
- Received and responded to approximately 625 CBYD (Call Before You Dig) requests.
- Provided information to the general public and contractors.
- Review plans and provide direction for sewer connections and provided inspection and documentation of same.
- Manage the FOG program. (Grease trap inspections).
- Communicate with the CT DEEP as required.


## OBJECTIVES FOR THE COMING YEAR:

- The WPCA is committed to the continued successful operation of the 3 Treatment Facilities and 17 Pumping Stations.
- The WPCA will, with the help of CDM Smith, develop plans to line the main interceptor from Coogan to the Mystic Facility which in addition to a further reduction in I\&I will secure the continued operation of the essential artery in the Mystic Sewer system.
- The WPCA will continue to repair or replace older equipment both at the treatment facilities and pump stations based upon a priority list developed and using the bond monies made available in 2020. Two projects, Plant water systems for all three facilities and the River Road pump station upgrade will go out to contract in 2022.
- The WPCA will continue to assist the general public who may have questions or requests for connections to the sewer system.


## MAJOR BUDGET CHANGES AND COMMENTARY:

- The annual Town subsidy to the WPCA is budgeted for the existing $\$ 250,000$ for fiscal $22 / 23$.
- The WPCA increased sewer rates by $10 \%$ in November of 2021.
- Overall inflation has significantly increased the cost of the contract with Suez which is tied to the CPI. Increases based on the CPI occur each November in the contract period.
- The WPCA continues to have to supplement the operating budget through its Maintenance and Development account. Funding for this account comes from sewer connection fees.


## DEPARTMENTAL STAFFING:

The Water Pollution Control Authority is staffed by:

- The WPCA Director with a fully loaded salary of $\$ 117,732$ in (Director's salary paid from the WPCA Operating Budget)
- One Fiscal Assistant and one-half Administrative Assistant positions, with fully loaded wages of $\$ 100,941$.

Note 1: "Fully loaded salary" includes wages, longevity pay, payroll taxes, and any pension plan or 401a contributions, but does not include health benefits.
Note 2: Most payroll line items have been flat funded for fiscal 22/23 pending negotiation of the Bargaining Union Agreements. Those salary line items that do reflect an increase, do so because of merit raise increases, or payroll STEPS for new employees.

## WPCA CAPITAL IMPROVEMENT PROJECT (CIP) REOUESTS:

The WPCA has no CIP requests currently in the $2022 / 23$ fiscal year. Funding for projects required is continuing to be funded by the 10M bond.

## Pump Station Rehabilitation:

Using the bond funding, the WPCA will continue planned upgrades to the sewage pumping stations. River Road PS, and replacement of the Borough, Mystic and Pawcatuck Facility Plant Water systems are our priority for this year. Specific information on the work to be done at these stations is listed under the request for bond funding.

TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2022-2023 TOWN MEETING PROPOSED BUDGET

| LINE \# | DEPARTMENT OF PUBLIC WORKS | 2018-2019 <br> ACTUAL <br> EXPENDED | $\begin{aligned} & \text { 2019-2020 } \\ & \text { ACTUAL } \end{aligned}$ EXPENDED | 2020-2021 <br> ACTUAL <br> EXPENDED | 2021-2022 <br> ADOPTED BUDGET | 2021-2022 <br> REVISED BUDGET | $\begin{aligned} & \text { 2021-2022 } \\ & \text { PROJECTED } \\ & \text { ACTUAL } \end{aligned}$ | 2022-2023 DEPARTMENT REQUEST | 2022-2023 FIRST SELECTMAN BUDGET | 2022-2023 BOARD OF FINANCE BUDGET | AMOUNT increase/ (DECREASE) | \% CHANGE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | WATER POLLUTION CONTROL AUTHORITY |  |  |  |  |  |  |  |  |  |  |  |
| 2 | Clerical | 72,985 | 81,316 | 83,169 | 83,605 | 83,605 | 83,605 | 83,605 | 83,605 | 83,605 | - | 0.00\% |
| 3 | Longevity | 1,800 | 2,110 | 2,245 | 2,380 | 2,380 | 2,380 | 2,515 | 2,515 | 2,515 | 135 | 5.67\% |
| 4 | Total Salaries | 74,785 | 83,426 | 85,414 | 85,985 | $\mathbf{8 5 , 9 8 5}$ | 85,985 | 86,120 | 86,120 | 86,120 | 135 | 0.16\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 5 | Consulting Services | 1,344 | - | - | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | - | 0.00\% |
| 6 | Postage | 2,300 | 2,000 | 9,400 | 5,200 | 5,200 | 5,200 | 5,200 | 5,200 | 5,200 | - | 0.00\% |
| 7 | Advertising | 133 | - | - | 500 | 500 | 500 | 500 | 500 | 500 | - | 0.00\% |
| 8 | Consumable Supplies | 1,391 | 1,436 | 829 | 2,000 | 2,000 | 2,000 | 2,100 | 2,100 | 2,100 | 100 | 5.00\% |
| 9 | Reproduction \& Printing | 1,483 | 1,261 | 73 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | - | 0.00\% |
| 10 | Telephone | 60 | 75 | 108 | 125 | 125 | 125 | 125 | 125 | 125 | - | 0.00\% |
| 11 | Equipment (Software Maintenance) | 6,092 | 6,421 | 7,369 | 6,500 | 6,500 | 6,750 | 6,900 | 6,900 | 6,900 | 400 | 6.15\% |
| 12 | Total - Expenses | 12,803 | 11,193 | 17,779 | 16,825 | 16,825 | 17,075 | 17,325 | 17,325 | 17,325 | 500 | 2.97\% |
| 13 | Operations (Town Share) | 300,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | - | 0.00\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 14 | TOTAL - WPCA | 387,588 | 344,619 | 353,193 | 352,810 | 352,810 | 353,060 | 353,445 | 353,445 | 353,445 | 635 | 0.18\% |

## DEPARTMENT OF POLICE SERVICES

## FUNCTION DESCRIPTION:

The Stonington Police Department's function is to serve and protect the public in the Town of Stonington. We respond to a variety of calls that consist of criminal complaints, medical calls, burglar alarms, motor vehicle accidents and a number of miscellaneous calls. In particular, an increase in a new type of crime-cybercrime has resulted in increased resources being devoted to this. In addition, the Department enforces motor vehicle and criminal laws and Town ordinances. The Department provides boating safety and oversees the Animal Control Division. We also provide educational programs in the schools and to the public.

## HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

Obviously with the pandemic still a major issue in Connecticut and nationwide, the operations of the Police Department have been greatly impacted by the virus and its effect on the community as a whole. Policing as we have known it has changed and will continue to change not only because of health concerns, but legislation that has impacted police operations and budgets for the foreseeable future. Most of our previous goals and objectives are on hold and the main concern is the safety and health of Police Department employees that must continue to interact with the public and respond to calls for service. This includes responding to crimes, medical assists, accidents and also enhanced community policing. In response to COVID-19, the SPD created a temporary Community Policing assignment where a police officer(s) assisted the Human Services Department and Mobile Outreach with interacting with vulnerable citizens in need of contact and support. Furthermore, the Town has seen a large uptick in the homeless and we have assembled a team from the community (including our Police Chaplains) to try and assist. Body cameras have been purchased and we are awaiting deployment prior to July 1. We are currently accepting applications for the Police Support Supervisor tasked with assisting in this large technology endeavor. Needless to say, the Administration of the Department is very proud of the work Officers have been doing during some very difficult times and yet are here every day responding as Partners with our Community.

## OBJECTIVES FOR THE COMING YEAR:

- Start process for CALEA National accreditation per State law.
- Implement body and vehicle camera program that will include process for records requests.
- Develop and implement mental health evaluation and drug testing procedure for Police Officers.
- Promote a supervisor to the rank of Captain to oversee National Accreditation and a variety of other administrative tasks that are required.
- Collaboration and teamwork with all schools in response to the Sandy Hook tragedy. This includes assisting with safety drills and discussion on safety matters at all schools.
- Hiring of all open positions that currently includes two Officer positions. Would also like to replace two Reserve Officers if candidates can be located.
- Continued discussions on radio communication systems on a State and regional basis.
- Continued to work closely with the Town of Stonington Human Services Department, the Prevention Council, and DCF worker. Furthermore, closer interaction with mental health resources to address community issues.
- Continued response to the Heroin crisis including enforcement and community education.
- Continue to complete all the necessary training for personnel as required by the police academy.
- K-9 Team operating as a successful team, but keeping an eye on tenure of the team.
- Stay abreast of new economic developments in Town and impact on the PD.
- Continue to enhance video capabilities.
- Continued collaboration with Safe Futures and Human Services to re-establish Domestic Violence prevention program.


## MAJOR BUDGET CHANGES AND COMMENTARY:

- Full year funding of Police Support Specialist, vs. (1/2) year of funding in prior year.
- Increase to Retirement Fund Contribution of $\$ 35,000$, due to increase of contribution percentage to $24.77 \%$ in State MERF funding requirement.
- $\$ 34,426$ Increase to Accrued Leave Payout line-item.

It should be noted that the Police budget has been impacted by P.A.20-01. It is State law regarding body/dash cams, mental health evaluations, drug testing, and CALEA accreditation.

## Supplemental Budget Commentary

In reviewing this current FY2021/2022 budget, there does not appear to be any significant budget variances to date except in regular and training overtime. With three recruits in the police academy, we are required to pay travel time to them to attend as the academy is requiring attendance as commuters and no overnight accommodations due to the pandemic. In police work and due to the uncertain nature of cases, we are currently on track with our overall budget, but I say that with a bit of caution in case of a large case that could have even a bigger impact on overtime or a large weather-related incident. Because we are down two Officer positions and three attending the academy, I am anticipating that we will be fine with the overall budget, but overspent by $\$ 20,000$ to $\$ 40,000$ in overtime. It should be noted that one Sergeant retired and created numerous open shifts.

## DEPARTMENTAL STAFFING:

The Police Department and Dispatch Center is staffed by:

## Police Department - Uniformed (39 Fulltime Sworn Officers, 1 Reserve Officer)

- The Chief of Police at a fully loaded salary of $\$ 166,458$.
- The Police Captain position with a fully loaded salary of $\$ 153,778$.
- Two (2) Lieutenants, one of whom is a Detective, with fully loaded salaries of \$282,074.
- Seven (7) Sergeants with fully loaded salaries of $\$ 894,944$.
- Twenty-eight (28) Officers, three of whom are Detectives, with fully loaded salaries of $\$ 3,471,943$, including overtime and training.
- 1 Reserve Officers (Down from the 5 we have had in prior years)
- $\$ 34,426$ provision for police "A Days".


## Police Department - Dispatch and Civilian

- Seven (7) fulltime Dispatchers with fully loaded salaries of $\$ 576,189$, plus a $\$ 24,000$ provision for overtime.
- Two (2) part-time Dispatcher with fully loaded wages of $\$ 25,526$.
- One (1) and one-half (1/2) Building Maintainer positions with fully loaded wages of \$111,276.
- Two (2) Records Clerks one (1) Administrative Assistant with fully loaded wages of \$186,052.
- One (1) and one-half (1/2) Animal Control Officers with fully loaded wages of \$74,993.
- Four (4) seasonal Community Service Officers (CSO), and four (4) Part-time Crossing Guards with fully loaded wages of $\$ 98,157$.

Note 1: "Fully loaded salary" includes wages, longevity pay, payroll taxes, and any pension plan or 401a contributions, but does not include health benefits.
Note 2: Most payroll line items have been flat funded for fiscal 22/23 pending negotiation of the Bargaining Union Agreements. Those salary line items that do reflect an increase, do so because of merit raise increases, or payroll STEPS for new employees.
Note3: Currently, the PD has five (5) Officers eligible for retirement (over 25 years of service) during the FY 2021-2022. This includes the Chief, who will indeed be retiring on or before July 1, 2022.

## POLICE DEPARTMENT CIP REQUESTS:

- Fleet Upgrade - The Police Department is requesting $\mathbf{\$ 1 8 5 , 0 0 0}$ in funding for four new police vehicles in the 22/23 fiscal budget - In regard to our C.I.P. Budget, our mainstay request this coming year is our vehicles. I cannot stress enough the importance of a healthy fleet as vehicles are at times mobile offices and carry personnel to emergency scenes. In addition, our fleet generates revenue at road construction jobs that amount to usually well over half the appropriated amount for the line item. In general, the fleet generates approximately $\mathbf{\$ 1 0 0 , 0 0 0 . 0 0 +}$ a year in revenue that goes to the general fund.
- Townwide Surveillance Cameras - Requesting annual appropriation of $\$ 15,000$ for Townwide surveillance cameras.
- Body/Cruiser Camera Program - Requesting $\$ 82,241$ to fund the second year of the five-year agreement that the Town entered into with Axion, during fiscal 21/22, to provide vehicle and bodycam video services. The use of video is an important tool in today's policing to document interactions with the public. Videos become evidence to document a scene and assist with investigations. Videos would be automatically downloaded to a server when the cruiser enters the police department's parking lot. These videos then become part of case files and are shared with the court.
- Portable Radio Batteries - Additional backup batteries for those times when Officer shifts extend beyond an ordinary eighthour day.

TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2022-2023 TOWN MEETING PROPOSED BUDGET

| LINE \# | DEPARTMENT OF POLICE SERVICES | 2018-2019 <br> ACTUAL <br> EXPENDED | 2019-2020 <br> ACTUAL <br> EXPENDED | 2020-2021 <br> ACTUAL <br> EXPENDED | 2021-2022 <br> ADOPTED <br> BUDGET | $\begin{aligned} & \text { 2021-2022 } \\ & \text { REVISED } \\ & \text { BUDGET } \\ & \hline \end{aligned}$ | $\begin{gathered} \text { 2021-2022 } \\ \text { PROJECTED } \\ \text { ACTUAL } \\ \hline \end{gathered}$ | $\begin{array}{\|c\|} \hline 2022-2023 \\ \text { DEPARTMENT } \\ \text { REQUEST } \\ \hline \end{array}$ | $\qquad$ | 2022-2023 <br> BOARD OF FINANCE BUDGET | AMOUNT increase/ (DECREASE) | \% CHANGE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | POLICE SERVICES |  |  |  |  |  |  |  |  |  |  |  |
| 2 | Salary of Chief | 118,360 | 121,385 | 124,489 | 127,796 | 127,796 | 127,796 | 127,796 | 127,796 | 127,796 | - | 0.00\% |
| 3 | Salary of Captain | 110,088 | 112,934 | 115,854 | 118,965 | 118,965 | 118,965 | 237,930 | 237,930 | 118,965 | - | 0.00\% |
| 4 | Salary of Lieutenants | 192,636 | 197,873 | 202,760 | 208,341 | 208,341 | 208,341 | 208,341 | 208,341 | 208,341 | - | 0.00\% |
| 5 | Salary of Sergeants | 521,782 | 538,117 | 559,049 | 657,518 | 657,518 | 657,518 | 657,518 | 657,518 | 657,518 | - | 0.00\% |
| 6 | Salary of Regular Officers | 2,195,966 | 2,269,142 | 2,099,238 | 2,375,213 | 2,375,213 | 2,375,213 | 2,375,213 | 2,375,213 | 2,375,213 | - | 0.00\% |
| 7 | Janitorial/Maintenance Salary | 82,058 | 86,801 | 83,932 | 88,222 | 88,222 | 88,222 | 88,222 | 88,222 | 95,564 | 7,342 | 8.32\% |
| 8 | Boating Safety Personnel | 17,640 | 15,520 | 13,405 | 17,000 | 17,000 | 17,000 | 17,000 | 17,000 | 17,000 | - | 0.00\% |
| 9 | Training Personnel Services | 103,786 | 96,319 | 86,292 | 105,000 | 105,000 | 120,000 | 108,000 | 108,000 | 108,000 | 3,000 | 2.86\% |
| 10 | Communication Spec.-Salaries | 394,092 | 413,136 | 397,936 | 430,934 | 430,934 | 430,934 | 430,934 | 430,934 | 430,934 | - | 0.00\% |
| 11 | Communication Spec.-Overtime | 12,621 | 20,788 | 34,613 | 24,000 | 24,000 | 24,000 | 26,000 | 26,000 | 26,000 | 2,000 | 8.33\% |
| 12 | Communication Spec.-Uniforms | 3,150 | 3,150 | 3,150 | 3,800 | 3,800 | 3,800 | 3,800 | 3,800 | 3,800 | - | 0.00\% |
| 13 | Community Service Officers | 12,447 | 14,175 | 9,978 | 25,000 | 25,000 | 23,000 | 25,000 | 25,000 | 25,000 | - | 0.00\% |
| 14 | Special Officers | 13,362 | 8,964 | 1,753 | 17,000 | 17,000 | 17,000 | 10,000 | 10,000 | 10,000 | $(7,000)$ | -41.18\% |
| 15 | Police Commission Clerical | 1,500 | 1,375 | 1,375 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | - | 0.00\% |
| 16 | School Crossing Guards | 48,413 | 36,078 | 24,828 | 37,000 | 37,000 | 37,000 | 37,000 | 37,000 | 37,000 | - | 0.00\% |
| 17 | Animal Control Salaries | 52,808 | 58,040 | 57,995 | 68,050 | 68,050 | 68,050 | 68,050 | 68,050 | 68,050 | - | 0.00\% |
| 18 | School Safety Personnel | 16,919 | 10,862 | - | 10,500 | 10,500 | 10,500 | 5,000 | 5,000 | 5,000 | $(5,500)$ | -52.38\% |
| 19 | Clerical Salaries | 142,729 | 144,884 | 151,367 | 154,864 | 154,864 | 154,864 | 154,864 | 154,864 | 154,864 | - | 0.00\% |
| 20 | Police Support Specialist | - | - | - | 37,500 | 37,500 | 37,500 | 75,000 | 75,000 | 75,000 | 37,500 | 100.00\% |
| 21 | Regular Overtime- Officers | 190,792 | 150,226 | 186,186 | 170,000 | 170,000 | 210,000 | 175,000 | 175,000 | 175,000 | 5,000 | 2.94\% |
| 22 | Paid Holidays | 174,732 | 181,720 | 170,884 | 197,308 | 197,308 | 197,308 | 197,308 | 197,308 | 197,308 | - | 0.00\% |
| 23 | Longevity | 40,110 | 43,125 | 50,100 | 48,475 | 48,475 | 48,475 | 49,230 | 49,230 | 49,230 | 755 | 1.56\% |
| 24 | Accrued Leave Pay-out - A Days | - | - | 186,600 | 64,000 | 64,000 | 64,000 | 64,000 | 98,426 | 98,426 | 34,426 | 53.79\% |
| 25 | Total - Salaries | 4,445,991 | 4,524,614 | 4,561,784 | 4,987,986 | 4,987,986 | 5,040,986 | 5,142,706 | 5,177,132 | 5,065,509 | 77,523 | 1.55\% |
| 26 | Postage | 1,431 | 1,430 | 1,518 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | - | 0.00\% |
| 27 | Advertising | 1,118 | - | 928 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | - | 0.00\% |
| 28 | Consumable Supplies | 13,936 | 11,699 | 13,769 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | - | 0.00\% |
| 29 | Reproduction \& Printing | 3,258 | 3,833 | 3,678 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | - | 0.00\% |
| 30 | Equipment | 9,655 | 8,153 | 11,671 | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 | - | 0.00\% |
| 31 | Professional Associations \& Publications | 2,091 | 1,970 | 2,033 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | - | 0.00\% |
| 32 | Miscellaneous | 4,526 | 7,851 | 7,721 | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 | - | 0.00\% |
| 33 | Accreditation Expenses | - | - | - | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | - | 0.00\% |
| 34 | Total - Expenses | 36,015 | 34,936 | 41,318 | 58,700 | 58,700 | 58,700 | 58,700 | 58,700 | 58,700 | - | 0.00\% |

TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2022-2023 TOWN MEETING PROPOSED BUDGET

| LINE \# | DEPARTMENT OF POLICE SERVICES | $\begin{gathered} \text { 2018-2019 } \\ \text { ACTUAL } \\ \text { EXPENDED } \end{gathered}$ | $\begin{gathered} \text { 2019-2020 } \\ \text { ACTUAL } \\ \text { EXPENDED } \\ \hline \end{gathered}$ | 2020-2021 <br> ACTUAL <br> EXPENDED | 2021-2022 <br> ADOPTED <br> BUDGET | 2021-2022 <br> REVISED BUDGET | $\begin{aligned} & \text { 2021-2022 } \\ & \text { PROJECTED } \\ & \text { ACTUAL } \end{aligned}$ | $\begin{gathered} \text { 2022-2023 } \\ \text { DEPARTMENT } \\ \text { REQUEST } \end{gathered}$ | $\begin{gathered} \text { 2022-2023 } \\ \text { FIRST } \\ \text { SELECTMAN } \\ \text { BUDGET } \\ \hline \end{gathered}$ | 2022-2023 <br> BOARD OF FINANCE BUDGET | AMOUNT increase/ (DECREASE) | \% CHANGE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 35 | Canine Expenses | 4,098 | 5,207 | 3,894 | 4,400 | 4,400 | 4,400 | 4,400 | 4,400 | 4,400 | - | 0.00\% |
| 36 | Service Officer's Equipment | 1,836 | - | 885 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | - | 0.00\% |
| 37 | Boating Safety Expenses | 13,750 | 12,719 | 11,093 | 13,000 | 13,000 | 13,000 | 13,000 | 13,000 | 13,000 | - | 0.00\% |
| 38 | Building Maintenance | 26,636 | 28,605 | 39,326 | 27,000 | 27,000 | 32,000 | 30,000 | 30,000 | 30,000 | 3,000 | 11.11\% |
| 39 | Maintenance/Operation of Radios | 18,914 | 86,161 | 90,048 | 88,000 | 88,000 | 88,000 | 90,000 | 90,000 | 90,000 | 2,000 | 2.27\% |
| 40 | Traffic Signs \& Signals | 39,285 | 38,370 | 43,943 | 44,000 | 44,000 | 44,000 | 44,000 | 44,000 | 44,000 | - | 0.00\% |
| 41 | Law Enforcement Council | 13,126 | 13,126 | 13,520 | 13,520 | 13,520 | 13,520 | 13,926 | 13,926 | 13,926 | 406 | 3.00\% |
| 42 | Drug Program | 3,966 | 3,304 | 2,472 | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 | - | 0.00\% |
| 43 | Total - Services | 121,611 | 187,492 | 205,181 | 196,920 | 196,920 | 201,920 | 202,326 | 202,326 | 202,326 | 5,406 | 2.75\% |
| 44 | Regular Officers | 28,009 | 28,812 | 28,111 | 28,000 | 28,000 | 28,000 | 29,000 | 29,000 | 29,000 | 1,000 | 3.57\% |
| 45 | Special Officers | 201 | 194 | - | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | - | 0.00\% |
| 46 | Outfitting New Officers | 3,137 | 5,326 | 5,365 | 6,500 | 6,500 | 6,500 | 6,500 | 6,500 | 6,500 | - | 0.00\% |
| 47 | Uniforms - Regular Officers | 31,347 | 34,332 | 33,476 | 35,500 | 35,500 | 35,500 | 36,500 | 36,500 | 36,500 | 1,000 | 2.82\% |
| 48 | Furniture \& Equipment | 177 | 1,997 | 2,105 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | - | 0.00\% |
| 49 | Telecommunications | 115,211 | 101,837 | 107,371 | 113,000 | 113,000 | 113,000 | 115,000 | 115,000 | 115,000 | 2,000 | 1.77\% |
| 50 | Retirement Fund | 630,549 | 752,932 | 786,733 | 970,000 | 970,000 | 970,000 | 970,000 | 1,020,000 | 990,000 | 20,000 | 2.06\% |
| 51 | Physicals | 2,170 | 3,039 | 8,908 | 18,000 | 18,000 | 18,000 | 20,000 | 20,000 | 20,000 | 2,000 | 11.11\% |
| 52 | Educational Incentive | 2,822 | - | 1,881 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | - | 0.00\% |
| 53 | Total - Headquarters' Expense | 750,929 | 859,805 | $\mathbf{9 0 6 , 9 9 8}$ | 1,106,500 | 1,106,500 | 1,106,500 | 1,110,500 | 1,160,500 | 1,130,500 | 24,000 | 2.17\% |
| 54 | Postage | 100 | 26 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | - | 0.00\% |
| 55 | Advertising | - | - | - | 370 | 370 | 370 | 370 | 370 | 370 | - | 0.00\% |
| 56 | Consumable Supplies | - | - | 145 | 300 | 300 | 300 | 300 | 300 | 300 | - | 0.00\% |
| 57 | Miscellaneous | 750 | 845 | 1,023 | 750 | 750 | 750 | 750 | 750 | 750 | - | 0.00\% |
| 58 | Total - Police Commission Expense | 850 | 871 | 1,268 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | - | 0.00\% |
| 59 | Consumable Supplies | 11,533 | 11,703 | 19,716 | 12,000 | 12,000 | 15,000 | 15,000 | 15,000 | 15,000 | 3,000 | 25.00\% |
| 60 | Miscellaneous | - | - | - | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | - | 0.00\% |
| 61 | Training | 13,452 | 13,536 | 20,044 | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 | - | 0.00\% |
| 62 | Total - Regular \& Reserve Training Expense | 24,985 | 25,239 | 39,760 | 31,500 | 31,500 | 34,500 | 34,500 | 34,500 | 34,500 | 3,000 | 9.52\% |

TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2022-2023 TOWN MEETING PROPOSED BUDGET

| LINE \# | DEPARTMENT OF POLICE SERVICES | 2018-2019 <br> ACTUAL <br> EXPENDED | 2019-2020 <br> ACTUAL <br> EXPENDED | $\begin{aligned} & \text { 2020-2021 } \\ & \text { ACTUAL } \end{aligned}$ EXPENDED | 2021-2022 <br> ADOPTED <br> BUDGET | 2021-2022 <br> REVISED BUDGET | $\begin{gathered} \text { 2021-2022 } \\ \text { PROJECTED } \\ \text { ACTUAL } \\ \hline \end{gathered}$ | $\begin{gathered} 2022-2023 \\ \text { DEPARTMENT } \\ \text { REQUEST } \end{gathered}$ | $\begin{aligned} & \text { 2022-2023 } \\ & \text { FIRST } \\ & \text { SELECTMAN } \\ & \text { BUDGET } \\ & \hline \end{aligned}$ | 2022-2023 <br> BOARD OF <br> FINANCE <br> BUDGET | AMOUNT INCREASE/ (DECREASE) | \% CHANGE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 63 | Telephone | 542 | 631 | 645 | 600 | 600 | 600 | 650 | 650 | 650 | 50 | 8.33\% |
| 64 | Clothing Allowance | 600 | 600 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | - | 0.00\% |
| 65 | Professional Services | 473 | 1,282 | 5,981 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | - | 0.00\% |
| 66 | Building Maintenance | 2,060 | 1,512 | 2,148 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | - | 0.00\% |
| 67 | Total - Animal Control Expenses | 3,675 | 4,025 | 9,774 | 5,600 | 5,600 | 5,600 | 5,650 | 5,650 | 5,650 | 50 | 0.89\% |
| 68 | Equipment (Emergency Vehicles) | 7,091 | 5,800 | 6,148 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | - | 0.00\% |
| 69 | Unleaded Gasoline | 75,153 | 72,023 | 32,428 | 60,000 | 60,000 | 60,000 | 90,000 | 90,000 | 90,000 | 30,000 | 50.00\% |
| 70 | Oil \& Lubrication | 1,149 | 3,000 | 1,264 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | - | 0.00\% |
| 71 | Parts \& Labor | 41,051 | 39,393 | 37,165 | 41,000 | 41,000 | 41,000 | 41,000 | 41,000 | 41,000 | - | 0.00\% |
| 72 | Tires | 6,888 | 7,000 | 6,930 | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 | - | 0.00\% |
| 73 | Total - Maint. \& Operation of Vehicles | 131,332 | 127,216 | 83,935 | 117,000 | 117,000 | 117,000 | 147,000 | 147,000 | 147,000 | 30,000 | 25.64\% |
| 74 | TOTAL POLICE SERVICES | 5,546,735 | 5,798,530 | 5,883,494 | 6,541,226 | 6,541,226 | 6,602,226 | 6,739,402 | 6,823,828 | 6,682,205 | 140,979 | 2.16\% |

## DEPARTMENT OF HUMAN SERVICES

## FUNCTION DESCRIPTION

The mission of the Human Services Department is to enhance the quality of life for Stonington residents from all age groups and economic backgrounds by advocating for their basic needs and promoting self-sufficiency. The Department is comprised of four divisions: Social Services, Recreation, Youth and Family Services and Senior Services. The divisions are interdependent in order to effectively utilize department-wide resources to best serve the residents of Stonington

## HIGHLIGHTS OF PRESENT YEAR OPERATIONS*

## - SOCIAL SERVICES

- The addition of the Community Outreach Specialist position has resulted in 205 referrals (7/1/2021-2/1/2022) from local first responders; health professionals; the SPS District; as well as other agencies serving residents at-large. Cases are subsequently triaged throughout the Department's Social Services Case Management Team, who will work to conduct intakes to screen residents in need for a variety of local, regional and federal supportive programs, including but not limited to: food, rental, energy, medical and other basic needs and household assistance. The critical local and regional relationships and partnerships developed and fostered by this role are a vital component to the success of the joint outreach program put forth by this Department and the Stonington Police Department. The position has already evolved to work with local officials on addressing the needs of a growing homeless population in the Downtown Pawcatuck area, as well as direct case management at the Elm Tree Inn.
- Partnered with the United Way, as well as the Stonington Police Department on the 211/911 Which/When Campaign.
- FY21-22 Contacts (7/1/2021-12/31/2021)
- Housing / Homelessness - 519
- Energy Assistance - 1,274
- Basic Needs - 390
- Medical Assistance - 165


## - RECREATION

- The $4^{\text {th }}$ Annual Benefit Golf Classic hosted 82 players, simultaneously raising over $\$ 10,000$ to support your assist in funding critical outreach efforts and supportive programs that allow our neighbors in need to maintain secure housing and utilities, as well as meet basic needs, such as food and transportation, in times of crisis and hardship. In addition, funds raised provide much needed program scholarships to eligible families to offset the cost of programs such as preschool and summer camp.
- Created a formal policy, approved by the Board of Selectmen, to address the naming of parks and recreation fields and facilities.
- Partnered with the Department of Public Works, as well as local Eagle Scout candidates, to blaze new trails within Spellman Park. The enhancement of the trails will not only benefit those hiking within the park, but also allow for greater accessibility for the upcoming Disc Golf Course.
- FY21-22 Statistics (7/1/2021-12/31/2021)
- 34 program offerings; 924 registrants; Revenue generated: $\$ 80,511.10$ (up 18\% from FY20-21)


## - YOUTH \& FAMILY SERVICES

- Filled position vacancies of PT Mental Health Counselor and PT Preschool Head and Assistant Teacher(s).
- Worked closely with the team at New Heights: A Vista Life Innovations Program, located at 101 West Broad Street to provide overall support, as well as develop new programs to meet current gaps in service (i.e., a Young Adult Social Club was formed to provide connective opportunities for those of varying intellectual ability).
- In partnership with Stonington High School, revitalized the Child Development / Consumer Science collaboration with the Human Services Preschool.
- Increase in mental health and wellness offerings, as well as continued promotion of prevention work (included but not limited to, prescription drug take back days, educational workshops and information dissemination on current substance trends).
- FY21-22 Contacts (7/1/2021-12/31/2021)
- Mental Health and Wellness - 377
- Supportive Programs - 667
- Youth Education/Enrichment Programs - 287
- Adult Education/Enrichment - 130
- SENIOR SERVICES
- In person social enrichment programs remained on hold until recently, due to COVID-19. In the interim, 126 local seniors have taken advantage of the many outdoor fitness opportunities offered through the Recreation Division.
- Provided free, unbiased Medicare benefits counseling to 111 residents.
- Navigated 15 residents through the State of CT Protection for the Elderly system, protecting the health and safety of Stonington's most vulnerable population.
- Outreach to bring holiday cheer was conducted at local senior housing facilities through deliveries of Thanksgiving fruit baskets, as well as holiday floral arrangements.

[^1]
## OBJECTIVES FOR THE COMING YEAR:

- Expand upon our collaborations to increase our outreach and connectivity to the entire population of the Town.
- Break ground on the George Crouse Tennis Courts renovation project.
- Launch the Cognitive Health \& Safety collaborative, offering home visit intake and support to individuals and families experiencing a decrease in cognitive health (Alzheimer's, dementia, etc).
- Continue to seek out grant opportunities to support Department programming and facility upgrades, as needed.


## MAJOR BUDGET CHANGES AND COMMENTARY:

- Increase in salaries of $\$ 25,330$.


## DEPARTMENTAL STAFFING:

## The Human Services Department is staffed by:

- Director of Human Services with a fully loaded salary of $\$ 119,598$; Social Services Administrator with a fully loaded salary of $\$ 87,583$; Youth and Family Services Administrator with a fully loaded salary of $\$ 87,365$; Human Services Specialist with a fully loaded salary of $\$ 79,040$ : Recreation Administrator with a fully loaded salary of $\$ 84,793$.
- (3) Part-Time Program Coordinators and (1) Part-Time Preschool Teachers with fully loaded wages of $\$ 46,311$.
- (2) Part-Time Mental Health Counselors with fully loaded wages of $\$ 38,754$.
- (1) Full-Time Clerical Staff with fully loaded wages of $\$ 41,702$.
- (1) Full-Time Recreation Program Coordinator with fully loaded wages of $\$ 47,627$.
- (1) Community Outreach Specialist with fully loaded wages of $\$ 67,748$.

Note 1: "Fully loaded salary" includes wages, longevity pay, payroll taxes, and any pension plan or 401a contributions, but does not include health benefits.
Note 2: Most payroll line items have been flat funded for fiscal 22/23 pending negotiation of the Bargaining Union Agreements. Those salary line items that do reflect an increase, do so because of merit raise increases, or payroll STEPS for new employees.

## HUMAN SERVICES CIP REOUESTS:

- George Crouse Tennis Court Renovation Project-Budget is still under development, but at present it is estimated we will need an additional $\$ 207,179.00$ to supplement the $\$ 639,264.00$ already appropriated for the project.

TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2022-2023 TOWN MEETING PROPOSED BUDGET

| LINE \# | DEPARTMENT OF HUMAN SERVICES | $\begin{gathered} 2018-2019 \\ \text { ACTUAL } \\ \text { EXPENDED } \end{gathered}$ | 2019-2020 ACTUAL EXPENDED | 2020-2021 <br> ACTUAL <br> EXPENDED | $\begin{gathered} \text { 2021-2022 } \\ \text { ADOPTED } \\ \text { BUDGET } \end{gathered}$ | 2021-2022 <br> REVISED BUDGET | $\begin{aligned} & \text { 2021-2022 } \\ & \text { PROJECTED } \\ & \text { ACTUAL } \end{aligned}$ | 2022-2023 DEPARTMENT REQUEST | 2022-2023 FIRST SELECTMAN BUDGET | 2022-2023 <br> BOARD OF <br> FINANCE <br> BUDGET | AMOUNT increase/ (DECREASE) | \% CHANGE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | OFFICE OF HUMAN SERVICES |  |  |  |  |  |  |  |  |  |  |  |
| 2 | Human Services Director | 81,123 | 83,233 | 95,397 | 97,972 | 97,972 | 97,972 | 97,972 | 97,972 | 97,972 | - | 0.00\% |
| 3 | Social Services Administrator | 76,752 | 75,480 | 69,464 | 71,680 | 71,680 | 71,680 | 71,680 | 71,680 | 71,680 | - | 0.00\% |
| 4 | Youth \& Family Services Administrator | 63,778 | 68,364 | 67,704 | 71,680 | 71,680 | 71,680 | 71,680 | 71,680 | 71,680 | - | 0.00\% |
| 5 | Human Services Specialist | - | - | 57,828 | 64,865 | 64,865 | 64,865 | 69,865 | 69,865 | 69,865 | 5,000 | 7.71\% |
| 6 | Youth Services Program Salaries | 39,493 | 30,804 | 29,064 | 43,020 | 43,020 | 43,020 | 43,020 | 43,020 | 43,020 | - | 0.00\% |
| 7 | Counseling Services | 28,121 | 26,561 | 36,720 | 36,000 | 36,000 | 36,000 | 36,000 | 36,000 | 36,000 | - | 0.00\% |
| 8 | Community Outreach Specialist | - | - | - | 40,040 | 40,040 | 40,040 | 60,140 | 60,140 | 60,140 | 20,100 | 50.20\% |
| 9 | Clerical | 86,488 | 68,670 | 34,407 | 37,019 | 37,019 | 37,019 | 37,019 | 37,019 | 37,019 | - | 0.00\% |
| 10 | Longevity | 3,340 | 3,720 | 2,600 | 2,830 | 2,830 | 2,830 | 3,060 | 3,060 | 3,060 | 230 | 8.13\% |
| 11 | Total - Salaries | 379,095 | 356,832 | 393,184 | 465,106 | 465,106 | 465,106 | 490,436 | 490,436 | 490,436 | 25,330 | 5.45\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 12 | Postage | 3,500 | 2,000 | 3,500 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | - | 0.00\% |
| 13 | Consumable Supplies | 1,500 | 1,498 | 1,425 | 1,500 | 1,500 | 1,500 | 2,000 | 2,000 | 2,000 | 500 | 33.33\% |
| 14 | Telephone | 2,200 | 2,200 | 2,200 | 2,200 | 2,200 | 2,200 | 2,200 | 2,200 | 2,200 | - | 0.00\% |
| 15 | Equipment and Repairs | 3,000 | 2,983 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | - | 0.00\% |
| 16 | Reproduction and Printing | 5,150 | 5,137 | 5,150 | 5,150 | 5,150 | 5,150 | 5,150 | 5,150 | 5,150 | - | 0.00\% |
| 17 | Professional Associations \& Publications | 1,061 | 1,435 | 1,443 | 1,700 | 1,700 | 1,700 | 1,700 | 1,700 | 1,700 | - | 0.00\% |
| 18 | Youth \& Family Services Program Expenses | 8,000 | 7,767 | 8,007 | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 | - | 0.00\% |
| 19 | General Assistance | 29,808 | 22,967 | 27,406 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | - | 0.00\% |
| 20 | Furniture \& Equipment | 1,300 | 1,300 | 1,478 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | - | 0.00\% |
| 21 | Training \& Education | 1,306 | 184 | 60 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | - | 0.00\% |
| 22 | Total - Expenses | 56,825 | 47,471 | 53,669 | 79,050 | 79,050 | 79,050 | 79,550 | 79,550 | 79,550 | 500 | 0.63\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 23 | TOTAL - OFFICE OF HUMAN SERVICES | 435,920 | 404,303 | 446,853 | 544,156 | 544,156 | 544,156 | 569,986 | 569,986 | 569,986 | 25,830 | 4.75\% |
| 24 | COMMISSION ON AGING |  |  |  |  |  |  |  |  |  |  |  |
| 25 | Postage | 3,000 | 2,038 | 3,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | - | 0.00\% |
| 26 | Reproduction \& Printing | 1,100 | 1,030 | 1,100 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | - | 0.00\% |
| 27 | Program Expense | 2,200 | 2,074 | 2,700 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | - | 0.00\% |
| 28 | Total - Expenses | 6,300 | 5,142 | 6,800 | 8,500 | 8,500 | 8,500 | 8,500 | 8,500 | 8,500 | - | 0.00\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 29 | TOTAL - COMMISSION ON AGING | 6,300 | 5,142 | 6,800 | 8,500 | 8,500 | 8,500 | 8,500 | 8,500 | 8,500 | - | 0.00\% |

TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2022-2023 TOWN MEETING PROPOSED BUDGET

| LINE \# | DEPARTMENT OF HUMAN SERVICES | 2018-2019 <br> ACTUAL <br> EXPENDED | 2019-2020 ACTUAL EXPENDED | 2020-2021 <br> aCTUAL <br> EXPENDED | $\begin{array}{r} \text { 2021-2022 } \\ \text { ADOPTED } \end{array}$ BUDGET | 2021-2022 <br> REVISED BUDGET | $\begin{aligned} & \text { 2021-2022 } \\ & \text { PROJECTED } \\ & \text { ACTUAL } \end{aligned}$ | $\begin{gathered} \text { 2022-2023 } \\ \text { DEPARTMENT } \\ \text { REQUEST } \\ \hline \end{gathered}$ | $\begin{gathered} \text { 2022-2023 } \\ \text { FIRST } \\ \text { SELECTMAN } \\ \text { BUDGET } \\ \hline \end{gathered}$ | 2022-2023 <br> BOARD OF <br> FINANCE <br> BUDGET | amount increase/ (DECREASE) | \% CHANGE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 30 | RECREATION |  |  |  |  |  |  |  |  |  |  |  |
| 31 | Recreation Administrator | 62,988 | 67,951 | 72,951 | 74,921 | 74,921 | 74,921 | 74,921 | 74,921 | 74,921 | - | 0.00\% |
| 32 | Recreation Program Coordinators | 34,625 | 37,805 | 40,946 | 42,079 | 42,079 | 42,079 | 42,079 | 42,079 | 42,079 | - | 0.00\% |
| 33 | Longevity | 150 | 200 | 250 | 300 | 300 | 300 | 550 | 550 | 550 | 250 | 83.33\% |
| 34 | Total - Salaries | 97,763 | 105,956 | 114,147 | 117,300 | 117,300 | 117,300 | 117,550 | 117,550 | 117,550 | 250 | 0.21\% |
| 35 | Consumable Suppli | 3,050 | 2,732 | 2,977 | 3,050 | 3,050 | 3,050 | 4,000 | 4,000 | 4,000 | 950 | 31.15\% |
| 36 | Program Expense | 7,500 | 7,500 | 7,500 | 8,000 | 8,000 | 8,000 | 8,400 | 8,400 | 8,400 | 400 | 5.00\% |
| 37 | Equipment \& Trophies | 3,200 | 3,200 | 3,200 | 3,200 | 3,200 | 3,200 | 3,200 | 3,200 | 3,200 | - | 0.00\% |
| 38 | Parts \& Labor | 4,576 | 4,500 | 4,972 | 4,500 | 4,500 | 4,500 | 4,600 | 4,600 | 4,600 | 100 | 2.22\% |
| 39 | Utilities | 4,377 | 4,500 | 4,519 | 4,500 | 4,500 | 4,500 | 5,500 | 5,500 | 5,500 | 1,000 | 22.22\% |
| 40 | Professional Association/Training | 958 | 1,000 | 745 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | - | 0.00\% |
| 41 | Total - Expenses | 23,661 | 23,432 | 23,913 | 24,250 | 24,250 | 24,250 | 26,700 | 26,700 | 26,700 | 2,450 | 10.10\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 42 | TOTAL - RECREATION | 121,424 | 129,388 | 138,060 | 141,550 | 141,550 | 141,550 | 144,250 | 144,250 | 144,250 | 2,700 | 1.91\% |
| 43 | TOTAL HUMAN SERVICES | 563,644 | 538,833 | 591,713 | 694,206 | 694,206 | 694,206 | 722,736 | 722,736 | 722,736 | 28,530 | 4.11\% |
| 44 | LIBRARIES |  |  |  |  |  |  |  |  |  |  |  |
| 45 | Westerly Public Library | 93,000 | 93,000 | 118,000 | 118,000 | 118,000 | 118,000 | 118,000 | 118,000 | 118,000 | - | 0.00\% |
| 46 | Stonington Free Library | 147,000 | 162,000 | 212,000 | 212,000 | 212,000 | 212,000 | 212,000 | 212,000 | 212,000 | - | 0.00\% |
| 47 | Mystic \& Noank Library | 86,500 | 86,500 | 111,500 | 111,500 | 111,500 | 111,500 | 117,075 | 111,500 | 111,500 | - | 0.00\% |
| 48 | Stonington Historical Society | 4,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 7,500 | 7,500 | 7,500 | 2,500 | 50.00\% |
| 49 | TOTAL - LIBRARIES | 330,500 | 346,500 | 446,500 | 446,500 | 446,500 | 446,500 | 454,575 | 449,000 | 449,000 | 2,500 | 0.56\% |

TOWN OF STONINGTON
GENERAL FUND EXPENDITURES
2022-2023 TOWN MEETING PROPOSED BUDGET

| LINE \# | DEPARTMENT OF HUMAN SERVICES | $\begin{gathered} \text { 2018-2019 } \\ \text { ACTUAL } \\ \text { EXPENDED } \end{gathered}$ | $\begin{gathered} \text { 2019-2020 } \\ \text { ACTUAL } \\ \text { EXPENDED } \\ \hline \end{gathered}$ | $\begin{gathered} \text { 2020-2021 } \\ \text { ACTUAL } \\ \text { EXPENDED } \end{gathered}$ | $\begin{gathered} \text { 2021-2022 } \\ \text { ADOPTED } \\ \text { BUDGET } \\ \hline \end{gathered}$ | 2021-2022 <br> REVISED BUDGET | $\begin{aligned} & \text { 2021-2022 } \\ & \text { PROJECTED } \\ & \text { ACTUAL } \end{aligned}$ | 2022-2023 DEPARTMENT REQUEST | 2022-2023 FIRST SELECTMAN BUDGET | 2022-2023 <br> BOARD OF <br> FINANCE <br> BUDGET | AMOUNT <br> increase/ (DECREASE) | \% CHANGE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 50 | OUTSIDE AGENCIES |  |  |  |  |  |  |  |  |  |  |  |
| 51 | Westerly Pops Concert | 2,000 | - | - | 3,000 | 3,000 | 3,000 | 9,000 | 9,000 | 9,000 | 6,000 | 200.00\% |
| 52 | Public Health \& Nursing | 29,880 | 22,500 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | - | 0.00\% |
| 53 | Pawcatuck Neighborhood Center | 185,000 | 194,250 | 200,000 | 206,000 | 206,000 | 206,000 | 212,000 | 212,000 | 212,000 | 6,000 | 2.91\% |
| 54 | Stonington Como Center | 62,500 | 77,500 | 82,500 | 87,500 | 87,500 | 87,500 | 87,500 | 87,500 | 87,500 | - | 0.00\% |
| 55 | Always Home (Formely Mystic Area Shelter \& Hospitality) | 5,000 | 5,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | - | 0.00\% |
| 56 | Westerly Area Rest and Meals (WARM) | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | - | 0.00\% |
| 57 | PACE RI - Adult Day Center of Westerly (Formerly WADS) | 8,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 1 | 1 | 1 | $(9,999)$ | -99.99\% |
| 58 | Community Vocational Services (Olean Center) | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | - | 0.00\% |
| 59 | T.V.C.C.A. | 1,000 | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 | 10,000 | 10,000 | 10,000 | 2,000 | 25.00\% |
| 60 | Stonington Prevention Council | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | - | 0.00\% |
| 61 | New London Homeless Hospitality Center | 2,000 | 2,500 | 2,700 | 2,700 | 2,700 | 2,700 | 5,000 | 5,000 | 5,000 | 2,300 | 85.19\% |
| 62 | Safe Futures, Inc. | 2,000 | 2,000 | 4,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |  | 0.00\% |
| 63 | Sexual Assault Crisis Center | - | 500 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | - | 0.00\% |
| 64 | New England Science \& Sailing | - | - | - | - | - | - | - | - | - | - | 0.00\% |
| 65 | Stonington Cemetery | - | 2,500 | 3,000 | 3,000 | 3,000 | 3,000 | 5,000 | 5,000 | 5,000 | 2,000 | 66.67\% |
| 66 | Denison Pequotsepos Nature Center | 3,000 | 5,000 | 5,000 | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 | - | 0.00\% |
| 67 | Ocean Community Chamber Foundation | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | - | 0.00\% |
| 68 | Stonington Arms | 500 | - | - | - | - | - | - | - | - | - | 0.00\% |
| 69 | Stanton Davis Homestead | - | - | 3,000 | 1 | 1 | 1 | - | - | - | (1) | -100.00\% |
| 70 | TOTAL - OUTSIDE AGENCIES | 313,880 | 342,750 | 358,200 | 372,701 | 372,701 | 372,701 | 381,001 | 381,001 | 381,001 | 8,300 | 2.23\% |
| 71 | AMBULANCES \& FIRE SERVICES |  |  |  |  |  |  |  |  |  |  |  |
| 72 | Stonington Ambulance | 37,500 | 38,500 | 40,000 | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | - | 0.00\% |
| 73 | Mystic River Ambulance | 37,500 | 38,500 | 38,500 | 38,500 | 38,500 | 38,500 | 45,000 | 45,000 | 45,000 | 6,500 | 16.88\% |
| 74 | Westerly Ambulance | 37,500 | 42,500 | 42,500 | 42,500 | 42,500 | 42,500 | 75,000 | 75,000 | 75,000 | 32,500 | 76.47\% |
| 75 | Total - Ambulances | 112,500 | 119,500 | 121,000 | 151,000 | 151,000 | 151,000 | 190,000 | 190,000 | 190,000 | 39,000 | 25.83\% |
| 76 | Fire Department Dispatch | 34,279 | 35,308 | 36,367 | 37,458 | 37,458 | 37,458 | 38,582 | 38,582 | 38,582 | 1,124 | 3.00\% |
| 77 | Total - Services | 34,279 | 35,308 | 36,367 | 37,458 | 37,458 | 37,458 | 38,582 | 38,582 | 38,582 | 1,124 | 3.00\% |
| 78 | TOTAL - AMBULANCES \& FIRE SERVICES | 146,779 | 154,808 | 157,367 | 188,458 | 188,458 | 188,458 | 228,582 | 228,582 | 228,582 | 40,124 | 21.29\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 79 | TOTAL DEPARTMENT OF HUMAN SERVICES | 1,354,803 | 1,382,891 | 1,553,780 | 1,701,865 | 1,701,865 | 1,701,865 | 1,786,894 | 1,781,319 | 1,781,319 | 79,454 | 4.67\% |

## EDUCATION

The following is a summary of expenditures for the 2022-2023 fiscal year as submitted by the Board of Education Department. Any questions regarding the education portion of this budget should be directed to Gary Shettle, Director of Finance, Stonington Public Schools. He can be reached at 860-572-0506.

The detail budget book can be obtained at the Board of Education - Central Office.

| $2021-22$ Bd of Ed Budget | Acct | Description | 2022-23 Bd of Ed Proposed Budget | Increase | \% Change | Reason for \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2,114,802 | 111 | Administrative Salary | 2,174,315 | 59,513 | 2.81\% | This reflects increases in administrators' association contract and other administrator contracts. |
| 14,832,719 | 113 | Teacher Salary | 14,392,977 | (439,742) | -2.96\% |  |
| 1,034,990 | 114 | Secretarial Salary | 1,058,830 | 23,84 | 2.30\% | Conditions of employment wages, no new positions. |
| 1,370,645 | 115 | Maintenance/Custodian Salary | 1,441,565 | 70,921 | 5.17\% | This expenditure is based on the contract and additional hours. On an average day, there are three to five custodians out throughout the district on vacation, personal or out sick. This means that some buildings will not be cleaned as expected and overtime is paid to those custodians who work extra hours. It has been very difficult to find any substitute custodians on a regular basis. |
| 485,466 | 116 | Nurse Salary | 002 | 18,536 | 3.82\% | All nurses regardless if they are full or part-time are now in this account. The expenditures are per the nurses contract. |
| 1,840,832 | 117 | Paraeducators and Behavior Tech Salary | 2,070,161 | 229,329 | 12.46\% | During negotiations surveys were provided that showed that the paraeducators were paid much lower for the number of years that they have been employed when compared to other districts. Some paraeducators had been on step one for quite a few number of years. This account also includes Behavior Technicians and Special Ed van drivers. Wages are per the contract with the paraeducators and the other positions noted. |
| 683,063 | 118 | Non-Cerified Professionals | 783,300 | 100237 | $14.67 \%$ | This account includes Occupational and Physical Therapists and Technology department employees. One new position of district systems administrator has been added to the Tech Dept to help manage the |
|  | 120 | Other Salaries | 0 |  | 0.00\% | No Increase |
| 304,566 | 123 | Sub Teacher Salary | 304,566 |  | 0.00\% | No Increase but the daily rate has been increased to $\$ 125$ per day. |
| 16,000 | 124 | Sub Secretary Salary | 16,000 |  | 0.00\% | No increase |
| 22,964 | 125 | Sub/PT Maint Cust. Salary | 26,956 | 3,992 | 17.38\% | This account is for substitute custodians and maintenance employees. The difificulty is finding individuals who would be substitutes. The rate of pay was increased in order to attract more substitutes. |
| 10,000 | 126 | Substitute Nurse Salary | 10,000 | - | 0.00\% | No Increase |
| 45,100 | 127 | Sub Paras Salary | 45,100 |  | 0.00\% | No increase |
| 485,636 | 133 | Added Teaching / Stipend Positions | 566,985 | 81,349 | 16.75\% |  additional time to "catch up" for lost in-person learning in 2020-21. |
|  |  | General OT for secretary | 10,500 |  | 0.00\% | No increase |
| 29,870 | 135 | Genera OT for maintcustodians | 31,000 | 1,130 | 3.78\% | Custodians are out on a daily basis and other custodians need to fillin and so receive overtime for additional work. |
| 146,700 | 153 | Tutor Salary | 146,700 |  | 0.00\% | Program for students who need a smaller environment for success and who may not thrive in the comprehensive school setting have been placed at the Learning Annex. Also for ELL and expelled students. |
| 23,43, 252 |  | Total Salaries | 23,582,957 | 149,105 | 0.64\% |  |
|  | 200 | OPEB |  |  |  |  |
| 4,348,072 | 210 | Health Insurance | 4,555,053 | 206,981 | 4.76\% | This is based upon an initial review by the district's health benefit consultants. We have applied $\$ 1,550,000$ from the projected reserve account. This current budget year, there was over a $\$ 487,673$ reduction to the health benefit account which was taken from the health reserve account. This account expenditure can change based upon updated estimatesfrom the health benefit consultant and final allocations rates from ANTHEM. |
| 18,000 | 211 | Flex Plan | 18,000 |  | 0\% | No Increase |
| 41,100 | 214 | Life Insurance | 41,100 |  | 0.00\% | No increase. |
| 7,700 | 215 | Long Term Disability | 7,700 | . | 0.00\% | No increase |
| 514,000 | 221 | Town Pension | 525,000 | 11,000 | \% | Majority now based upon actuarial study as received from Town of Stonington for employees in the defined benefits plan. New employees go to the defined contribution plan. |
| 280,388 | 223 | FICA | 289,516 | 9,128 | 3.26\% | Per wages |
| 364,041 | 224 | Medicare | 377,912 | 13,870 | 3.81\% | Per wages |
| 179,526 | 231 | Workers Compensation | 188,502 | 8,976 | \% | Using estimated costs of workers comp. |
| 81,916 | 232 | Unemployment | 81,916 |  | 0.00\% | No Increase |
| 34,000 | 240 | Course Credit | 34,000 | - | 0.00\% | This is based upon the teacher's contract and other contracts. |
|  | 250 | Retirement |  |  |  |  |
| 5,868,744 |  | Total Benefits | 6,118,699 | 9,955 | 4.26\% |  |
|  |  |  |  |  |  |  |
| 18,000 | 310 | Student Enrichment | 17,840 | (160) | -0.89\% | No real change. |
| 42,800 | 312 | Professional Development | 52,000 | 9,200 | 21.50\% | Curriculum budget will include "Focus on foundational skills, early reading instruction, SHS Safe Futures Services and DEI technical support and student engagement professional learning at all levels" and new request for CMEA PD(2 teachers). |
| 177262 | 313 | Pupil Serices/Athetic Trainer | 172341 | (4,921) | -278\% | Decrease in this area of purchased professional services to assist in evaluating and consulting for student programs in special education. Some of the ESSER Two funds for Special Education are being used to fund this account There will be additional costs for the athelic trainer later in the document. |
| 590,593 | 319 | Proffech Service | 615923 |  | $429 \%$ |  |
|  |  |  |  |  |  |  |
| 17,100 | 2 | in Town Travel | 17,200 | 100 | 0.58\% | No real increase. |
| 44,465 | 390 | Referes | 46,625 | 2,160 | 4.86\% | Cost of referees. |
| 55,900 | 391 | Police and Fire Services | 64,600 | 8,700 | 15.56\% | Increase in fees for police and fire. Also additional police needed for Thanksgiving football game and Piver Cup coverage. |
| 946,120 |  | Total Purchased Services | 986,529 | 40,409 | 4.27\% |  |
| 944,162 | 410 | Public Utilities | 872,154 | (72,008) | -7.63\% | Over the last few years the Public Utilities account has been decreased. This current year, 2021-22, energy efficiency improvements has been performed. LED lighting has been installed at the district office, Stonington Middle School and Stonington High School. The High School also had it outside field lights retrofitted with energy efficient lights. In addition, the generation of electricity will go up very little. So savings are expected. It will take one year to determine how much savings there will be. This amount is a good starting point. In addition, expenditures need to be made from an interest free loan from Eversource to fund part of the program. |
| 455,700 | 430 | Repairs/Maintenance | 483,510 | 27,810 | $6.10 \%$ | Preventative maintenance and repair for all facilities for items such as HVAC systems, electrical system, repair and maintenance of technology hardware and soffware district wide. |
| 16,200 | 440 | Rentals | 16,248 |  | 0.30\% | Noveral inve ease. |
| 1,416,062 |  | Total Utilities/Rental/Repairs | 1,371,912 | (44,150) | ${ }^{-3.12 \%}$ |  |
| 1,581,558 | 510 | Regular Transportation | 1,669,005 | 87,447 | 5.53\% | Per contract with the current transportaion vendor. Also summer schol transportation which is budgeted at $\$ 40,000$. |
| 400,100 |  |  |  |  |  | It is an estimate of those special needs students who need to be transported to outside schools and sites. It is estimated that there will be less students who need to be transported to outside placements. Also doing more sped transportation in-house. |
| 103,025 | 512 | Field Trips \& Away Games Transp. | 108,170 | ${ }^{(24,145} 5$ | 4.99\% | Per contract weith transporotation vendore and athletic anticipation of away games and events and field trips at Deans Mill and West V Vine. |
| 300,524 | 520 | PropertyLiability Ins. | 301,456 | 932 | 0.31\% | SIght increase based upon current rates and expectations for next year. |
| 144.467 |  | Communications | 150.017 | 5.550 | 3.84\% | The increase is in the technology dept for items such Atlantic Broadband Business, Verizon wireless contract, CEN internet access, Finalite maintenance, and Avaya Cloud Office contract. |
| 2,5400 | 540 | Advertising | 2,500 |  | . $3.04 \%$ | No increase. |
| 12,000 | 550 | Printing/Binding | 12,000 |  | 0.00\% | Less printing and binding. |
| 3,264,728 | 560 | Tuition | 2,921,791 | (342,937) |  | There is a decrease currenty based upon the analysis that there will be fewer outside high cost special needs students and fewer students placed outside of SPS. |
| 57,400 | 580 | Conference | 60,720 | 3,320 | 5.78\% | The technology department is requesting additional funds for tech dept employees to keep abreast of software and cyber security. |
| 5,866,301 |  | Total Transport/lnsurance/Tuition | 5,601,659 | (264,643) | -4.51\% |  |


| 2021-22 Bd of Ed Budget | Acct | Description | 2021-22 Bd of Ed Proposed Budget | Increase | \% Change | Reason for \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 90,473 | 610 | Non Instructional Supplies | 90,583 | 110 | 0.12\% | Slight increase |
|  |  |  |  |  | 13.180 | Some materials have decreased but the following show increases; Keyboarding program and Interactive science program-moved from consumables. Platform for $k$ - 2 to access assignments especial |
| 291,100 1,600 | 611 | Instructional Supplies | 329,475 | 38,375 | 0.00\% | reading. New standardized testing for math grade 9 . Upgrade to Eureka Squared $k-8$ mathematics program, including consumables-costs $\$ 45,000$. |
| 258,000 | 615 | Maintenance Supplies | 273,997 | 15,997 | 6.20\% | Increase in cost of supplies. Seems that inflation and supply chain issues are causing a projected $6.00 \%$ increase. |
| 169,513 | 620 | Transportation Fuel | 195,475 | 25,962 | 15.32\% | The cost of dieself fuel has risen substantially. Currently reflects a cost of $\$ 2.65 /$ gallon for $2022-23$ versus $\$ 1.63 /$ gallon in $2021-22$. |
| 397,054 | 625 | Heat Energy | 515,799 | 118,745 | 29.91\% | The cost per gallon for heating oil and natural gas is projected to rise. The increase from entities have projected an increase between 38 to $48 \%$. Also continuing to introduce more outside air into the facilities because of the COVID 19 virus, the amount of heat energy to heat the buildings will increase. |
| 70,000 | 635 | Instr. Bid Supplies | 70,000 |  | 0.00\% | No increase |
| 44,612 | 640 | Classroom Books | 56.462 | 11.850 | 26.56\% | High interest books for classroom libraries, moved to K-5 classroom books, Grade 7 ELA, Grade 8 SS and encores/global learning/Book in a Day , Worldly Wise (grade 7) and New Algebra II -3 year license, consumables, and textbooks. |
| 12.000 | 650 | Library Books | 12,000 |  | 0.00\% | No Increase |
| 1,000 | 655 | Media Supplies | 1,000 |  | 0.00\% | No Increase |
| 16,400 | 660 | Professional Materials | 16,250 | (150) | -0.91\% | Slight Decrease |
| 1,351,752 |  | Total Fuel/Supplies | 1,562,641 | 210,889 | 15.60\% |  |
| 18,400 | 700 | New Equip Instruction | 10,900 | $(7,500)$ | -40.76\% | The decrease is mostly in the curriculum budget for muscical instruments at the lementary and middle school. |
| 18,000 | 710 | New Equip Non Instruction | 22,250 | 4,250 | 23.61\% | Operations-new floor buffing/burnishing machines at the high school and middle school. |
| 66,900 | 720 | Replace Equip Instruction | 60,950 | (5,950) | -8.89\% | Most of the decrease is in the curriculum budget for less science and phys ed equipment at the middle school. |
| 17,800 | 730 | Replace Equip Non Instruction | 26,812 | 9,012 | 50.63\% | The increase is due to the replacment of the gymnastic flooring at the high school. |
| 121,100 |  | Total Equipment | 120,912 | (188) | -0.16\% |  |
| 71,986 | 810 | Dues/Fees | 81,347 | 9,361 | 13.00\% | Alternative Route to Certification (CREC Program) and (NASSP, CAS, NEASC, NASSP, LEARN, Mystic Chamber, ASCD) Mostly SHS memberships. |
| 147,094 | 812 | Dist. Tech Dues/LIC | 165,600 | 18,506 | 12.58\% | Increase due to adding "Darktrace Antigena Email Filtering". |
| 219,080 |  | Total Dues Fees | 246,947 | 27,867 | 12.72\% |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| 39,223,011 | - | Total Budget | 39,592,255 | 369,244 | 0.94\% |  |
|  |  | Less Revenue Estimates: |  |  |  |  |
| (759,002.00) |  | sped excess cost state grant tuition | (519,914) | 239,088 | -31.50\% | Estimate that we have a smaller reimbursable cost for outside placements which meets the state excess cost grant. |
| (113,414.00) |  | sped excess cost state grant transportation | (72,788) | 40,626 | -35.82\% | Continually tying to find lower costs for outside placement transportaion costs. So excess costs state grant would be less. Also have less outside special needs students placements. |
|  | 174 |  |  | - |  |  |
| $(15,000)$ | 179 | Gate Receipts | $(15,000)$ |  | 0.00\% |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| 38,335,596 |  | Total Budget | 38,984,553 | 648,958 | 1.69\% |  |
|  |  |  |  |  |  |  |

## Stonington Public Schools

## EDUCATION DEPARTMENT SUMMARY



## Stonington Public Schools

## Administration with Pay

| Account Number / Description | 2 Years Prior Actual <br> 7/1/2020-6/30/2021 |  | 1 Year PriorAdopted Budget$7 / 1 / 2021-6 / 30 / 2022$ |  | $\begin{gathered} \text { Current Year } \\ \text { Proposed Budget } \\ \text { 7/1/2022-6/30/2023 } \end{gathered}$ |  | Budget Difference <br> Current vs. Prior |  | \%Difference$0.95 \%$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 51110 BLDG.ADM. SALARY | \$ | 346,266 | \$ | 352,282 | \$ | 355,642 | \$ | 3,360 |  |
| 51140 BLDG.ADM SECRETARY SAL |  | 438,061 |  | 451,890 |  | 461,442 |  | 9,552 | 2.11\% |
| 51150 MAINT/CUST SALARY |  | 5,565 |  | 16,078 |  | 10,500 |  | $(5,578)$ | (34.69\%) |
| 51170 PARA PROFESSIONAL WAGE |  | 432 |  | - |  | - |  | - | 0.00\% |
| 51330 EXTRA CURRICULAR/ATHLECTICS/CURR. |  | 178 |  | - |  | - |  | - | 0.00\% |
| 51340 SECRETARY OT |  | 8,798 |  | 10,500 |  | 10,500 |  | - | 0.00\% |
| 51350 CUST/MAIN.OT SALARY |  | 258 |  | - |  | - |  | - | 0.00\% |
| 51530 TUTOR |  | 7,087 |  | - |  | - |  | - | 0.00\% |
| 52000 OPEB BENEFITS |  | 125,991 |  | - |  | - |  |  | 0.00\% |
| 52100 HEALTH INS |  | 4,423,488 |  | 4,348,072 |  | 4,555,053 |  | 206,981 | 4.76\% |
| 52110 FLEX PLAN |  | (145) |  | 18,000 |  | 18,000 |  | - | 0.00\% |
| 52140 LIFE INS |  | 32,402 |  | 41,100 |  | 41,100 |  | - | 0.00\% |
| 52150 LDI |  | 5,980 |  | 7,700 |  | 7,700 |  | - | 0.00\% |
| 52210 PENSION |  | 493,143 |  | 514,000 |  | 525,000 |  | 11,000 | 2.14\% |
| 52230 FICA |  | 43,597 |  | 27,850 |  | 31,000 |  | 3,150 | 11.31\% |
| 52240 MEDICARE |  | 13,896 |  | 16,447 |  | 16,503 |  | 56 | 0.34\% |
| 52310 W.C. |  | 169,650 |  | 179,526 |  | 188,502 |  | 8,976 | 5.00\% |
| 52320 UNEMPLOYMENT |  | 9,503 |  | 81,916 |  | 81,916 |  | - | 0.00\% |
| 52400 COURSE CREDIT |  | 12,154 |  | 34,000 |  | 34,000 |  |  | 0.00\% |
| 52500 RETIREMENT |  | 32,000 |  | - |  | - |  | - | 0.00\% |
| 53190 OTHER PROF/TECH SERVICES |  | 179,793 |  | 129,615 |  | 135,000 |  | 5,385 | 4.15\% |
| 53320 IN TOWN TRAVEL |  |  |  | 1,700 |  | 1,700 |  | - | 0.00\% |
| 54300 REPAIRS/MAINTENANCE |  |  |  | 1,000 |  | 3,000 |  | 2,000 | 200.00\% |
| 54400 RENTALS |  |  |  | 500 |  | - |  | (500) | (100.00\%) |
| 55100 REGULAR BUS TRANSPORTATION |  | $(61,100)$ |  | - |  | - |  | - | 0.00\% |
| 55300 COMMUNICATION |  | 89 |  | 8,000 |  | 8,000 |  | - | 0.00\% |
| 55400 ADVERTISING |  | 1,471 |  | 2,500 |  | 2,500 |  | - | 0.00\% |
| 55500 PRINT/BIND |  | 860 |  | 2,000 |  | 2,000 |  | - | 0.00\% |
| 55600 TUITION |  | 396,774 |  | 552,159 |  | 553,602 |  | 1,443 | 0.26\% |
| 55800 CONFERENCES |  | 1,900 |  | 11,750 |  | 11,750 |  | - | 0.00\% |
| 56100 NON-INSTRUCTIONAL SUPPLIES |  | 150,617 |  | 10,450 |  | 10,450 |  | - | 0.00\% |
| 56200 TRANSPORTATION FUEL |  | 31,344 |  | 140,763 |  | 156,350 |  | 15,587 | 11.07\% |
| 57300 REPLACEMENT EQUIP NON INSTR |  | - |  | 5,000 |  | 5,000 |  |  | 0.00\% |
| 58100 DUES/FEES |  | 17,670 |  | 23,959 |  | 23,959 |  | - | 0.00\% |
| TOTAL ADMININISTRATION |  |  |  |  |  |  |  |  |  |
|  | \$ | 6,887,722 | \$ | 6,988,757 | \$ | 7,250,169 | \$ | 261,412 | 3.74\% |
| OPTIONAL-HR DIRECTOR |  |  |  |  |  | 152,731 |  | 152,731 | 0.00\% |
|  | \$ | 6,887,722 | \$ | 6,988,757 | \$ | 7,402,900 |  | 414,143 | 5.93\% |

## Stonington Public Schools Curriculum with Pay



## Stonington Public Schools Operations with Pay

| Account Number / Description | 2 Years Prior Actual7/1/2020-6/30/2021 |  | $\begin{gathered} 1 \text { Year Prior } \\ \text { Adopted Budget } \\ \text { 7/1/2021-6/30/2022 } \end{gathered}$ |  | Current Year$\begin{gathered} \text { Proposed Budget } \\ \text { 7/1/2022-6/30/2023 } \end{gathered}$ |  | Budget Difference <br> Current vs. Prior |  | \% Difference |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 41701 GATE RECEIPTS REVENUE | \$ | - | \$ | $(15,000)$ | \$ | $(15,000)$ | \$ | - | 0.00\% |
| 51150 MAINT/CUST SALARY |  | 964,963 |  | 1,003,607 |  | 1,073,370 |  | 69,763 | 6.95\% |
| 51250 SUB MAINT/CUST SALARY |  | 2,434 |  | 10,964 |  | 13,000 |  | 2,036 | 18.57\% |
| 51350 CUST/MAINT OT SALARY |  | 43,636 |  | 21,460 |  | 22,500 |  | 1,040 | 4.85\% |
| 52230 FICA |  | 52,695 |  | 58,375 |  | 58,375 |  | - | 0.00\% |
| 52240 MEDICARE |  | 13,681 |  | 24,671 |  | 25,335 |  | 664 | 2.69\% |
| 53910 POLICE SERVICES |  | 10,058 |  | 39,400 |  | 42,600 |  | 3,200 | 8.12\% |
| 54100 PUBLIC UTILITY |  | 722,591 |  | 944,162 |  | 872,154 |  | $(72,008)$ | (7.63\%) |
| 54300 REPAIRS/MAINTENANCE |  | 720,530 |  | 90,200 |  | 95,794 |  | 5,594 | 6.20\% |
| 54400 RENTALS |  | 30,097 |  | 2,400 |  | 2,548 |  | 148 | 6.17\% |
| 55100 REGULAR BUS TRANSPORTATION |  | 1,274,234 |  | 1,581,558 |  | 1,629,002 |  | 47,444 | 3.00\% |
| 55200 PROPERTY/ LIABILITY INS |  | 238,929 |  | 274,024 |  | 274,956 |  | 932 | 0.34\% |
| 55300 COMMUNICATION |  | 24,821 |  | 6,000 |  | 6,000 |  | - | 0.00\% |
| 56150 MAINTENANCE SUPPLIES |  | 125,727 |  | 105,000 |  | 111,511 |  | 6,511 | 6.20\% |
| 56250 HEAT ENERGY |  | 173,751 |  | 397,054 |  | 515,799 |  | 118,745 | 29.91\% |
| 57100 NEW EQUIP NON INSTR |  | 19,286 |  | 16,500 |  | 20,750 |  | 4,250 | 25.76\% |
|  |  |  |  |  |  |  |  |  |  |
| TOTAL OPERATIONS | \$ | 4,417,433 | \$ | 4,560,375 | \$ | 4,748,694 | \$ | 188,319 | 4.13\% |
|  |  |  |  |  |  |  |  |  |  |
| OPTIONAL - NIGHT CUSTODIAN |  | - |  | - |  | 79,899 |  | 79,899 | 0.00\% |
| TOTAL OPERATIONS |  |  |  |  |  |  |  |  |  |
|  |  | 4,417,433 |  | 4,560,375 |  | 4,828,593 |  | 268,218 | 5.88\% |

## Stonington Public Schools Maintenance with Pay



## Stonington Public Schools Special Education with Pay

| Account Number / Description | 2 Years Prior Actual <br> 7/1/2020-6/30/2021 |  | 1 Year Prior Adopted Budget <br> 7/1/2021-6/30/2022 |  | Current YearProposed Budget$7 / 1 / 2022-6 / 30 / 2023$ |  | Budget Difference <br> Current vs. Prior |  | \% Difference$(35.82 \%)$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 45110 SPED TRANSPORTATION REVENUE | \$ | $(204,226)$ | \$ | $(113,414)$ | \$ | $(72,788)$ | \$ | 40,626 |  |
| 45600 TUITION |  | $(735,966)$ |  | $(759,002)$ |  | $(519,914)$ |  | 239,088 | (31.50\%) |
| 51110 BLDG.ADM. SALARY |  | 153,788 |  | 160,187 |  | 164,132 |  | 3,945 | 2.46\% |
| 51130 TEACHER SALARY |  | 2,579,515 |  | 2,655,512 |  | 2,662,859 |  | 7,347 | 0.28\% |
| 51140 BLDG.ADM SECRETARY SAL |  | 88,353 |  | 88,230 |  | 89,380 |  | 1,150 | 1.30\% |
| 51170 PARAPROFESSIONAL WAGE |  | 1,252,372 |  | 1,485,092 |  | 1,676,262 |  | 191,170 | 12.87\% |
| 51180 NON-CERTIFIED PROFESSIONALS |  | 183,613 |  | 186,794 |  | 189,853 |  | 3,059 | 1.64\% |
| 51230 SUBSTITUTE/TEMP INSTR TEACHER |  | - |  | 15,994 |  | 15,994 |  | - | 0.00\% |
| 51270 SUB INSTR AIDE |  | 21,534 |  | 35,000 |  | 35,000 |  | - | 0.00\% |
| 51330 EXTRA CURRICULAR/CURRICULUM/ATHLETICS |  | 53,076 |  | 72,343 |  | 59,400 |  | $(12,943)$ | (17.89\%) |
| 51340 SECRETARY OT |  | 247 |  | - |  | - |  | - | 0.00\% |
| 51530 TUTOR |  | 62,997 |  | 66,700 |  | 66,700 |  | - | 0.00\% |
| 52230 FICA |  | 48,864 |  | 75,844 |  | 75,844 |  | - | 0.00\% |
| 52240 MEDICARE |  | 60,425 |  | 73,050 |  | 76,140 |  | 3,090 | 4.23\% |
| 53110 STUDENT ENRICHMENT |  | 6,940 |  | 10,000 |  | 10,000 |  | - | 0.00\% |
| 53130 PROF/TECH |  | 128,248 |  | 118,941 |  | 108,000 |  | $(10,941)$ | (9.20\%) |
| 53190 OTHER PROF/TECH SERVICES |  | 32,860 |  | 33,500 |  | 40,000 |  | 6,500 | 19.40\% |
| 53320 IN TOWN TRAVEL |  | 1,163 |  | 5,000 |  | 5,600 |  | 600 | 12.00\% |
| 54300 REPAIRS/MAINTENANCE |  | 4,171 |  | 20,000 |  | 25,000 |  | 5,000 | 25.00\% |
| 55110 SE SPEC.NEEDS SYS. TRANSPORTAT |  | 312,699 |  | 400,100 |  | 376,000 |  | $(24,100)$ | (6.02\%) |
| 55120 FIELD TRIPS |  | - |  | 2,000 |  | 3,000 |  | 1,000 | 50.00\% |
| 55300 COMMUNICATION |  | 166 |  | 1,192 |  | 1,192 |  | - | 0.00\% |
| 55500 PRINT/BIND |  | - |  | - |  | - |  | - | 0.00\% |
| 55600 TUITION |  | 2,595,615 |  | 2,712,569 |  | 2,368,189 |  | $(344,380)$ | (12.70\%) |
| 55610 PUBLIC TUITION |  | 409,523 |  | - |  | - |  | - | 0.00\% |
| 56100 NON-INSTRUCTIONAL SUPPLIES |  | 2,675 |  | 9,000 |  | 9,000 |  | - | 0.00\% |
| 56110 INSTRUCTIONAL SUPPLIES |  | 13,988 |  | 12,500 |  | 14,500 |  | 2,000 | 16.00\% |
| 56200 TRANSPORTATION FUEL |  | 4,041 |  | 16,000 |  | 20,000 |  | 4,000 | 25.00\% |
| 56350 BID SUPPLIES |  | 427 |  | 1,000 |  | 1,000 |  | - | 0.00\% |
| 56400 CLASSROOM BOOKS |  | 29 |  | 2,600 |  | 1,500 |  | $(1,100)$ | (42.31\%) |
| 56600 PROF MATERIAL |  | 14,828 |  | 10,000 |  | 10,000 |  | - | 0.00\% |
| 57000 NEW EQUIP INSTRUCTIONAL |  | 9,254 |  | 5,000 |  | 5,000 |  | - | 0.00\% |
| 57100 NEW EQUIP NON-INTRUCTIONAL |  | 407 |  | - |  | - |  | - | 0.00\% |
| 58100 DUES/FEES |  | 250 |  | - |  | - |  | - | 0.00\% |
| TOTAL SPECIAL EDUCATION | $\begin{array}{ll} \hline \$ & 7,101,876 \\ \hline \hline \end{array}$ |  | $\$ \quad 7,401,732$ |  |  |  |  |  |  |
|  |  |  | \$ | 7,516,843 | \$ | 115,111 | 1.56\% |  |

## Stonington Public Schools Special Services with Pay

| Account Number / Description | 2 Years Prior Actual7/1/2020-6/30/2021 |  | $\begin{gathered} 1 \text { Year Prior } \\ \text { Adopted Budget } \\ \text { 7/1/2021-6/30/2022 } \\ \hline \end{gathered}$ |  | Current Year <br> Proposed Budget 7/1/2022-6/30/2023 |  | Budget Difference <br> Current vs. Prior |  | \% Difference |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 51130 TEACHER SALARY | \$ | 796,771 | \$ | 810,975 | \$ | 770,583 | \$ | $(40,392)$ | (4.98\%) |
| 51160 NURSE SALARY |  | 449,439 |  | 485,466 |  | 504,003 |  | 18,537 | 3.82\% |
| 51260 SS HEALTH SRVS PT/SUB NURSE |  | 18,473 |  | 10,000 |  | 10,000 |  | - | 0.00\% |
| 51530 TUTOR |  | 2,802 |  | - |  | - |  | - | 0.00\% |
| 52230 FICA |  | 1,221 |  | 55,000 |  | 55,000 |  | - | 0.00\% |
| 52240 MEDICARE |  | 15,081 |  | 18,488 |  | 20,000 |  | 1,512 | 8.18\% |
| 53130 PROF/TECH |  | 17,561 |  | 17,498 |  | 17,498 |  | - | 0.00\% |
| 53190 OTHER PROF/TECH SERVICES |  | 13,495 |  | 25,896 |  | 25,896 |  | - | 0.00\% |
| 53320 IN TOWN TRAVEL |  | - |  | 40,500 |  | 40,500 |  | - | 0.00\% |
| 54300 REPAIRS/MAINTENANCE |  | - |  | 1,500 |  | 1,500 |  | - | 0.00\% |
| 55300 COMMUNICATION |  | 490 |  | 3,000 |  | 3,000 |  | - | 0.00\% |
| 55500 PRINT/BIND |  | 259 |  | 1,300 |  | 1,300 |  | - | 0.00\% |
| 55800 CONFERENCES |  | - |  | 300 |  | 300 |  | - | 0.00\% |
| 56100 NON-INSTRUCTIONAL SUPPLIES |  | 4,596 |  | 8,500 |  | 8,500 |  | - | 0.00\% |
| 56110 INSTRUCTIONAL SUPPLIES |  | 10,379 |  | 14,803 |  | 14,803 |  | - | 0.00\% |
| 56350 BID SUPPLIES |  | - |  | 1,500 |  | 1,500 |  | - | 0.00\% |
| 56400 CLASSROOM BOOKS |  | - |  | 500 |  | 500 |  | - | 0.00\% |
| 56600 PROFESSIONAL MATERIALS |  | - |  | 312 |  | 312 |  | - |  |
| 57300 REPLACEMENT EQUIP NON INSTR |  | 537 |  | 800 |  | 800 |  | - | 0.00\% |
| 58100 DUES/FEES |  | 141 |  | 250 |  | 250 |  | - | 0.00\% |
| TOTAL SPECIAL SERVICES | \$ | 1,331,245 | \$ | 1,496,588 | \$ | 1,476,245 | \$ | $(20,343)$ | (1.36\%) |

## Stonington Public Schools Technology with Pay

| Account Number / Description | 2 Years Prior Actual$7 / 1 / 2020-6 / 30 / 2021$ |  | $\begin{gathered} 1 \text { Year Prior } \\ \text { Adopted Budget } \\ \text { 7/1/2021-6/30/2022 } \end{gathered}$ |  | Current Year <br> Proposed Budget 7/1/2022-6/30/2023 |  | Budget Difference <br> Current vs. Prior | \% Difference |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 51110 BLD ADMIN SALARIES | \$ | 5,062 | \$ | - | \$ | - | - | \#DIV/0! |
| 51180 NON-CERTIFIED PROFESSIONALS |  | 507,309 |  | 496,269 |  | 593,448 | 97,179 | 19.58\% |
| 51330 EXTRA CURRICULAR/CURRICULUM/ATHLETICS |  | 6,000 |  | 4,702 |  | 4,702 | - | 0.00\% |
| 52230 FICA |  | 30,126 |  | 30,769 |  | 32,000 | 1,231 | 4.00\% |
| 52240 MEDICARE |  | 7,237 |  | 7,196 |  | 8,000 | 804 | 11.17\% |
| 53190 OTHER PROF/TECH SERVICES |  | 163,086 |  | 190,358 |  | 196,350 | 5,992 | 3.15\% |
| 53320 IN TOWN TRAVEL |  | 1,613 |  | 6,200 |  | 6,200 | - | 0.00\% |
| 54300 REPAIRS/MAINTENANCE |  | 20,519 |  | 26,400 |  | 22,440 | $(3,960)$ | (15.00\%) |
| 55300 COMMUNICATION |  | 108,707 |  | 114,000 |  | 119,550 | 5,550 | 4.87\% |
| 55800 CONFERENCES |  | 6,061 |  | 16,800 |  | 19,320 | 2,520 | 15.00\% |
| 56120 CA DISTRICT TECH SUPPLIES |  | 836 |  | 1,600 |  | 1,600 | - | 0.00\% |
| 57200 REPLACEMENT EQUIP INSTRUCTIONAL |  | 84,866 |  | 33,000 |  | 28,050 | $(4,950)$ | (15.00\%) |
| 57300 REPLACEMENT EQUIP NON INSTR |  | 5,328 |  | 3,000 |  | 3,000 | - | 0.00\% |
| 58100 DUES/FEES |  | 702 |  | 3,000 |  | 3,000 | - | 0.00\% |
| 58120 CURRICULUM DISTRICT TECH/LIC. |  | 119,284 |  | 147,094 |  | 165,600 | 18,506 | 12.58\% |
|  |  |  |  |  |  |  |  |  |
| TOTAL TECHNOLOGY | \$ | 1,066,736 |  | 1,080,388 |  | 1,203,260 | 122,872 | 11.37\% |

## Stonington Public Schools <br> Deans Mill School with Pay



## Stonington Public Schools West Vine St. School with Pay

| Account Number / Description | 2 Years Prior Actual <br> 7/1/2020-6/30/2021 |  | 1 Year Prior Adopted Budget 7/1/2021-6/30/2022 |  | Current Year Proposed Budget 7/1/2022-6/30/2023 |  | Budget Difference <br> Current vs. Prior |  | \% Difference |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 51110 BLDG.ADM. SALARY | \$ | 279,296 | \$ | 287,223 | \$ | 295,313 | \$ | 8,090 |  |
| 51130 TEACHER SALARY |  | 1,998,707 |  | 2,068,329 |  | 1,947,273 |  | $(121,056)$ | (5.85\%) |
| 51140 BLDG.ADM SECRETARY SAL |  | 80,619 |  | 83,766 |  | 84,058 |  | 292 | 0.35\% |
| 51170 AIDE SALARY |  | 182,219 |  | 78,889 |  | 112,155 |  | 33,266 | 42.17\% |
| 51230 SUBSTITUTE/TEMP INSTR TEACHER |  | 21,675 |  |  |  | - |  | - | 0.00\% |
| 51240 SUB SECRETARY SALARY |  | 102,131 |  | 54,676 |  | 54,676 |  | - | 0.00\% |
| 51270 TEMP INSTR AIDE |  | - |  | 3,000 |  | 3,250 |  | 250 | 8.33\% |
| 51330 EXTRA CURRICULAR/CURRICULUM/ATHLETICS |  | - |  | 1,500 |  | 1,500 |  | - | 0.00\% |
| 52230 FICA |  | - |  | 2,570 |  | 2,605 |  | 35 | 1.36\% |
| 52240 MEDICARE |  | 242 |  |  |  | - |  | - | 0.00\% |
| 53110 STUDENT ENRICHMENT |  | 8,097 |  | 11,795 |  | 12,602 |  | 807 | 6.84\% |
| 55120 FIELD TRIPS |  | 34,478 |  | 46,373 |  | 48,512 |  | 2,139 | 4.61\% |
| 55300 COMMUNICATION |  | 1,701 |  | 2,000 |  | 2,000 |  | - | 0.00\% |
| 56100 NON-INSTRUCTIONAL SUPPLIES |  | - |  | 1,500 |  | - |  | $(1,500)$ | (100.00\%) |
| 56110 INSTRUCTIONAL SUPPLIES |  | 483 |  | 1,000 |  | 1,000 |  | - | 0.00\% |
| 56350 BID SUPPLIES |  | 4,411 |  | 11,000 |  | 11,000 |  | - | 0.00\% |
| 56400 CLASSROOM BOOKS |  | 2,435 |  | 6,000 |  | 6,000 |  | - | 0.00\% |
| 56500 LIB/MEDIA BOOKS |  | 18,489 |  | 19,500 |  | 19,500 |  | - | 0.00\% |
| 56550 MEDIA SUPPLIES |  | - |  | 500 |  | 500 |  | - | 0.00\% |
| 56600 PROF MATERIAL |  | - |  | 1,500 |  | 1,500 |  | - | 0.00\% |
| 57000 NEW EQUIP INSTRUCTIONAL |  | - |  | 500 |  | 500 |  | - | 0.00\% |
| 57100 NEW EQUIP NON INSTRUCTIONAL |  | - |  | 1,000 |  | 1,000 |  | - | 0.00\% |
| 57200 REPLACEMENT EQUIP INSTRUCTIONAL |  | - |  | 400 |  | 400 |  | - | 0.00\% |
| 57300 REPLACEMENT EQUIP NON INSTRUCTIONAL |  | - |  | - |  | - |  | - | 0.00\% |
| 58100 DUES/FEES |  | 235 |  | - |  | - |  | - | 0.00\% |
|  |  |  |  |  |  |  |  |  |  |
| TOTAL WEST VINE ST. SCHOOL | \$ | 2,735,218 | \$ | 2,683,021 | \$ | 2,605,344 | \$ | $(77,677)$ | (2.90\%) |

## Stonington Public Schools Stonington Middle School With Pay



## Stonington Public Schools with Pay Stonington High School

| Account Number / Description | 2 Years Prior Actual7/1/2020-6/30/2021 |  | $\begin{gathered} 1 \text { Year Prior } \\ \text { Adopted Budget } \\ \text { 7/1/2021-6/30/2022 } \end{gathered}$ |  | $\begin{gathered} \text { Current Year } \\ \text { Proposed Budget } \\ 7 / 1 / 2022-6 / 30 / 2023 \end{gathered}$ |  | Budget Difference <br> Current vs. Prior |  | \% Difference <br> 3.49\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 51110 BLDG.ADM. SALARY | \$ | 443,568 | \$ | 452,522 | \$ | 468,301 | \$ | 15,779 |  |
| 51130 TEACHER SALARY |  | 4,068,168 |  | 3,942,419 |  | 3,654,909 |  | $(287,510)$ | (7.29\%) |
| 51140 BLDG.ADM SECRETARY SAL |  | 182,121 |  | 185,558 |  | 191,794 |  | 6,236 | 3.36\% |
| 51170 PARA PROFESSIONAL WAGE |  | 149,183 |  | 156,324 |  | 194,936 |  | 38,612 | 24.70\% |
| 51190 FOOD SERVICE SALARY |  | 60,205 |  | - |  | - |  | - | 0.00\% |
| 51230 SUBSTITUTE/TEMP INSTR TEACHER |  | 53,048 |  | 69,865 |  | 69,865 |  | - | 0.00\% |
| 51240 SUB SECRETARY SALARY |  | 357 |  | 8,000 |  | 5,500 |  | $(2,500)$ | (31.25\%) |
| 51270 SUB INSTR AIDE |  | 22,427 |  | 1,400 |  | 1,400 |  | - | 0.00\% |
| 51330 EXTRA CURRICULAR/CURRICULUM/ATHLETICS |  | 45,308 |  | 62,377 |  | 63,192 |  | 815 | 1.31\% |
| 51340 SECRETARY OT |  | 193 |  | - |  | - |  | - | 0.00\% |
| 51370 AIDE OT |  | 528 |  | - |  | - |  | - | 0.00\% |
| 51530 TUTOR |  | - |  | 25,000 |  | 25,000 |  | - | 0.00\% |
| 52230 FICA |  | 16,394 |  | 15,004 |  | 15,840 |  | 836 | 5.57\% |
| 52240 MEDICARE |  | 69,389 |  | 71,692 |  | 73,781 |  | 2,089 | 2.91\% |
| 53110 STUDENT ENRICHMENT |  | 1,700 |  | 3,500 |  | 3,500 |  | - | 0.00\% |
| 53120 PROF DEV INSTR CONSULANT |  | 480 |  | 800 |  | 800 |  | - | 0.00\% |
| 53190 OTHER PROF/TECH SERVICES |  | 6,138 |  | 17,000 |  | 17,000 |  | - | 0.00\% |
| 53320 IN TOWN TRAVEL |  | - |  | 300 |  | 300 |  | - | 0.00\% |
| 53910 POLICE SERVICES |  | 1,536 |  | 1,000 |  | 4,500 |  | 3,500 | 350.00\% |
| 54300 REPAIRS/MAINTENANCE |  | 4,240 |  | 5,100 |  | 5,100 |  | - | 0.00\% |
| 54400 RENTALS |  | 2,002 |  | 3,100 |  | 3,100 |  | - | 0.00\% |
| 55120 FIELD TRIPS |  | 508 |  | 7,900 |  | 7,900 |  | - | 0.00\% |
| 55300 COMMUNICATION |  | 22 |  | 7,000 |  | 7,000 |  | - | 0.00\% |
| 55500 PRINT/BIND |  | 4,299 |  | 7,700 |  | 7,700 |  | - | 0.00\% |
| 55800 CONFERENCES |  | 2,009 |  | 5,000 |  | 5,000 |  | - | 0.00\% |
| 56100 NON-INSTRUCTIONAL SUPPLIES |  | 9,459 |  | 9,000 |  | 9,000 |  | - | 0.00\% |
| 56110 INSTRUCTIONAL SUPPLIES |  | 33,567 |  | 44,350 |  | 44,350 |  | - | 0.00\% |
| 56350 BID SUPPLIES |  | 14,873 |  | 15,000 |  | 15,000 |  | - | 0.00\% |
| 56600 PROF MATERIAL |  | 1,228 |  | 1,500 |  | 1,500 |  | - | 0.00\% |
| 57200 REPLACEMENT EQUIP INSTR |  | 3,492 |  | 13,400 |  | 13,400 |  | - | 0.00\% |
| 58100 DUES/FEES |  | 10,327 |  | 13,608 |  | 13,608 |  | - | 0.00\% |
|  |  |  |  |  |  |  |  |  |  |
| TOTAL STONINGTON HIGH | \$ | 5,206,769 | \$ | 5,145,419 | \$ | 4,923,276 | \$ | $(222,143)$ | (4.32\%) |

Stonington Public Schools
Stonington High School Athletics with Pay

| Account Number / Description | 2 Years Prior Actual <br> 7/1/2020-6/30/2021 |  | 1 Year Prior Adopted Budget 7/1/2021-6/30/2022 |  | Current Year Proposed Budget 7/1/2022-6/30/2023 |  | Budget Difference <br> Current vs. Prior |  | \% Difference <br> 3.73\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 51330 EXTRA CURRICULAR/ATHLETICS/CURR. | \$ | 200,267 | \$ | 207,474 | \$ | 214,937 | \$ | 7,463 |  |
| 52230 FICA |  | 572 |  | - |  | - |  | - | 0.00\% |
| 52240 MEDICARE |  | 2,812 |  | - |  | - |  | - | 0.00\% |
| 53130 PROF/TECH |  | 7,675 |  | 32,425 |  | 38,445 |  | 6,020 | 18.57\% |
| 53320 IN TOWN TRAVEL |  | 140 |  | 400 |  | 400 |  | - | 0.00\% |
| 53900 REFEREES |  | 21,332 |  | 41,665 |  | 43,725 |  | 2,060 | 4.94\% |
| 53910 POLICE SERVICES |  | 1,332 |  | 15,500 |  | 17,500 |  | 2,000 | 12.90\% |
| 54300 REPAIRS/MAINTENANCE |  | 9,027 |  | 10,500 |  | 10,500 |  | - | 0.00\% |
| 54400 RENTALS |  | 1,500 |  | 4,700 |  | 4,700 |  | - | 0.00\% |
| 55120 FIELD TRIPS |  | 39,414 |  | 82,925 |  | 88,570 |  | 5,645 | 6.81\% |
| 55200 PROPERTY/ LIABILITY INS |  | 22,655 |  | 26,500 |  | 26,500 |  | - | 0.00\% |
| 55800 CONFERENCES |  | 375 |  | 3,200 |  | 3,200 |  | - | 0.00\% |
| 56100 NON-INSTRUCTIONAL SUPPLIES |  | 16,249 |  | 22,240 |  | 22,150 |  | (90) | (0.40\%) |
| 57200 REPLACEMENT EQUIP INSTRUCTIONAL |  | 16,405 |  | 12,000 |  | 12,000 |  | - | 0.00\% |
| 57300 REPLACEMENT EQUIP NON INSTR |  | 2,473 |  | 3,500 |  | 12,512 |  | 9,012 | 257.49\% |
| 58100 DUES/FEES |  | 5,025 |  | 9,137 |  | 10,800 |  | 1,663 | 18.20\% |
|  |  |  |  |  |  |  |  |  |  |
| TOTAL STONINGTON HIGH SCHOOL ATHLETICS | \$ | 347,253 | \$ | 472,166 | \$ | 505,939 | \$ | 33,773 | 7.15\% |

## CAPITAL IMPROVEMENT PROGRAM

## FUNCTION DESCRIPTION

To account for major projects undertaken by the Town that are greater than $\$ 10,000$ and generally not recurring. The Long-Range Capital Improvements Committee reviews the requests made by departments and makes recommendations to the Board of Selectmen for their consideration. The Board of Selectmen then reviews the requests and recommends to the Board of Finance requests with a priority of A, B or C.

The priorities are defined as follows:
A. Committed: Projects which the Town has already agreed to undertake
B. Urgent: Projects which will eliminate conditions that imperil safety, health or projects that will eliminate gross deficiencies in essential services
C. Needed: Projects which are needed to replace unsatisfactory conditions or to provide minimum essential services
D. Acceptable: Projects which are fully planned, but implementation can wait until funds are available
E. Deferrable: Projects that would be desirable for ideal operation but which cannot be recommended as feasible and will have to be deferred

The Long-Range Capital Improvements Committee is appointed by the Board of Selectmen and consists of sixteen (16) members, said members to serve two (2) year terms concurrent with the Board of Selectmen's term of office. Such committee shall consist of members selected from the following boards, authorities, and departments: Board of Selectmen, Board of Police Commissioners, Board of Education, Board of Finance, Planning and Zoning Commission, Administrative Officer, Director of Finance, Director of Public Works, Director of Water Pollution Control Authority, Director of Planning, Chief of Police, Director of Human Services, Solid Waste Manager, Town Engineer, Information Technology Manager, and Director of Assessment.

The members of the Long-Range Capital Improvements Committee are as follows:

Danielle Chesebrough
Patti Burmahl
James Sullivan
J. Darren Stewart

Barbara McKrell
Douglas Nettleton
John Phetteplace
Chris Greenlaw
Roger Kizer
Lynn Young
Robert O'Shaughnessy
Peter Anderson
Chris Williston
David Rathburn
Jennifer Lineaweaver
Leanne Theodore
Keith Brynes
Susan Cullen

First Selectman
Director of Administrative Services
Director of Finance
Chief of Police
Director of Public Works
Director, WPCA
Solid Waste Manager
Town Engineer
IT Manager
Member, Board of Finance
Board of Police Commissioners
Board of Education Operations Manager
Board of Education IT Director
Planning \& Zoning Commission
Director of Assessment
Director of Human Services
Town Planner
Director of Economic \& Community Development

## TOWN OF STONINGTON

GENERAL FUND CAPITAL IMPROVEMENT EXPENDITURE SUMMARY 2022-2023 TOWN MEETING PROPOSED BUDGET

| LINE \# | CAPITAL IMPROVEMENTS | 2018-2019 <br> ACTUAL <br> EXPENDED | 2019-2020 <br> ACTUAL <br> EXPENDED | 2020-2021 <br> ACTUAL <br> EXPENDED | 2021-22 <br> ADOPTED <br> BUDGET | 2021-2022 <br> REVISED <br> BUDGET | $\begin{aligned} & \text { 2021-2022 } \\ & \text { PROJECTED } \\ & \text { ACTUAL } \end{aligned}$ | $\begin{gathered} \text { 2022-2023 } \\ \text { DEPT } \\ \text { REQUEST } \\ \hline \end{gathered}$ | $\begin{gathered} \text { 2022-2023 } \\ \text { FIRST } \\ \text { SELECTMAN } \end{gathered}$ | $\begin{array}{\|c\|} \hline \text { 2022-23 BOARD } \\ \text { OF FINANCE } \\ \text { BUDGET } \\ \hline \end{array}$ | AMOUNT INCREASE/ (DECREASE) | $\begin{array}{\|c} \% \\ \text { CHANGE } \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | Capital Improvements Budget - Town | 2,826,728 | 3,634,020 | 3,634,020 | 2,801,528 | 2,801,528 | 2,801,528 | 6,114,030 | 5,131,137 | 3,398,715 | 597,187 | 21.32\% |
| 2 | LESS: Revenue Offsets | $(863,525)$ | $(189,886)$ | $(189,886)$ | $(749,874)$ | $(749,874)$ | $(749,874)$ | $(126,584)$ | $(126,584)$ | $(160,194)$ | 589,680 | -78.64\% |
| 3 | Net Town CIP Appropriation | 1,963,203 | 3,444,134 | 3,444,134 | 2,051,654 | 2,051,654 | 2,051,654 | 5,987,446 | 5,004,553 | 3,238,521 | 1,186,867 | 57.85\% |
| 4 | Capital Improvements Budget - Public Schools | 879,402 | 1,364,652 | 1,364,652 | 814,666 | 814,666 | 814,666 | 3,155,750 | 3,155,750 | 1,524,708 | 710,042 | 87.16\% |
| 5 | LESS: Revenue Offsets | $(151,941)$ | $(83,762)$ | $(83,762)$ | $(93,001)$ | $(93,001)$ | $(93,001)$ | - | - | - | 93,001 | -100.00\% |
| 6 | Net Public School CIP Appropriation | 727,461 | 1,280,890 | 1,280,890 | 721,665 | 721,665 | 721,665 | 3,155,750 | 3,155,750 | 1,524,708 | 803,043 | 111.28\% |
| 7 | TOTAL CIP EXPENDITURES FOR GENERAL GOVERNMENT AND PUBLIC SCHOOLS | 3,706,130 | 4,998,672 | 4,998,672 | 3,616,194 | 3,616,194 | 3,616,194 | 9,269,780 | 8,286,887 | 4,923,423 | 1,307,229 | 36.15\% |
| 8 | TOTAL REVENUE OFFSETS-TOWN \& BOE | $(1,015,466)$ | $(273,648)$ | $(273,648)$ | $(842,875)$ | $(842,875)$ | $(842,875)$ | $(126,584)$ | $(126,584)$ | $(160,194)$ | 682,681 | -80.99\% |
| 9 | TOTAL CIP APPROPRIATION FOR GENERAL GOVERNMENT AND PUBLIC SCHOOLS | 2,690,664 | 4,725,024 | 4,725,024 | 2,773,319 | 2,773,319 | 2,773,319 | 9,143,196 | 8,160,303 | 4,763,229 | 1,989,910 | 71.75\% |

TOWN OF STONINGTON
SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT
KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE
2022-2023 TOWN MEETING PROPOSED BUDGET
BOARDS OF SELECTMEN AND FINANCE - CIP ADJUSTMENTS

| LINE \# | Expenditure Classification | Dept. | $\begin{gathered} \text { CIP } \\ \text { Comm } \\ \hline \end{gathered}$ | BOS <br> Priority | $\begin{gathered} \text { ADOPTED } \\ \text { BUDGET } \\ \text { 2021-22 } \end{gathered}$ | Department  <br> Requests Fiscal  <br> Year $\quad 2022-23$  | Board of <br> Selectmen <br> Adjustments <br> $2022-23$ | Board of <br> Selectmen <br> Budget <br> $2022-23$ | Board of <br> Finance <br> Adjustments <br> $2022-23$ | Board of <br> Finance Budget <br> $2022-23$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | GENERAL OPERATIONS |  |  |  |  |  |  |  |  |  |
| 2 | Townwide Computer Technology Upgrade | A | A | A | 50,000 | 65,000 | - | 65,000 | - | 65,000 |
| 3 | Orthophotography/Planimetric Updates | A | A | A | 1 | 1 | - | 1 | - | 1 |
| 4 | Video Security System - Phase I Town Hall Cameras | A | A | A | 9,500 | 15,000 | - | 15,000 | $(14,999)$ | 1 |
| 5 | Large Format Copier, Scanner, Printer Replacement |  |  |  | - | - | - | - | - | - |
| 6 | Integrated Document Management |  |  |  | - | - | - | - | - | - |
| 7 | ADA Accessibility - Town Facilities | A | A | A | 20,000 | 20,000 | - | 20,000 | $(19,999)$ | 1 |
| 8 | TOTAL GENERAL OPERATIONS |  |  |  | 79,501 | 100,001 | - | 100,001 | (34,998) | 65,003 |
|  |  |  |  |  |  |  |  |  |  |  |
| 9 | OFFICE OF FIRST SELECTMAN |  |  |  |  |  |  |  |  |  |
| 10 | Stonington Veteran's Monument Project | B | B | B | - | 180,000 | $(60,000)$ | 120,000 | $(120,000)$ | - |
| 11 | TOTAL OFFICE OF FIRST SELECTMAN |  |  |  | - | 180,000 | $(60,000)$ | 120,000 | $(120,000)$ | - |
|  |  |  |  |  |  |  |  |  |  |  |
| 12 | POLICE SERVICES |  |  |  |  |  |  |  |  |  |
| 13 | Fleet Upgrade - Purchase of Four New Vehicles | A | A | A | 180,000 | 185,000 | - | 185,000 | - | 185,000 |
| 14 | Technology Upgrade / Communication Equipment Upgrade | A | A | A | 1 | 20,000 | - | 20,000 | $(19,999)$ | 1 |
| 15 | Facility Roof Replacement |  |  |  | - | - | - | - | - | - |
| 16 | MDT Replacement |  |  |  | 15,000 | - | - | - | - | - |
| 17 | Town Wide Surveillance Cameras Program | A | A | A | - | 15,000 | - | 15,000 | - | 15,000 |
| 18 | Police Officer Bullet Proof Vest Replacement |  |  |  | - | - | - | - | - | - |
| 19 | License Plate Reader |  |  |  | - | - | - | - | - | - |
| 20 | Body/Cruiser Cameras | A | A | A | 135,000 | 82,241 | - | 82,241 | - | 82,241 |
| 21 | Radio Microwave Link | B | B | B | - | 150,000 | - | 150,000 | $(149,999)$ | 1 |
| 22 | Police Portable Radios-Batteries | C | C | B | - | 11,760 | - | 11,760 | - | 11,760 |
| 23 | Animal Control Vehicle |  |  |  | - | - | - | - | - | - |
| 24 | TOTAL POLICE SERVICES |  |  |  | 330,001 | 464,001 | - | 464,001 | $(169,998)$ | 294,003 |
|  |  |  |  |  |  |  |  |  |  |  |
| 25 | ASSESSOR'S DEPARTMENT |  |  |  |  |  |  |  |  |  |
| 26 | Town Revaluation | A | A | A | 70,000 | 70,000 | - | 70,000 | - | 70,000 |
| 27 | TOTAL ASSESSOR'S DEPARTMENT |  |  |  | 70,000 | 70,000 | - | 70,000 | - | 70,000 |
|  |  |  |  |  |  |  |  |  |  |  |
| 28 | PUBLIC WORKS: HIGHWAY |  |  |  |  |  |  |  |  |  |
| 29 | Drainage Improvements Town wide | A | A | A | 25,000 | 100,000 | - | 100,000 | - | 100,000 |
| 30 | Highway Equipment - Purchase | A | A | A | 230,000 | 700,000 | - | 700,000 | $(230,000)$ | 470,000 |
| 31 | DPW Office Trailer Installation | B | B | B | - | 10,000 |  | 10,000 | $(4,000)$ | 6,000 |
| 32 | ADA Public Works Transition Plan |  |  |  | - | - | - | - | - | - |
| 33 | Roadway Safety |  |  |  | 1 | - | - | - | - | - |
| 34 | Road Pavement - Major Maintenance | A | A | A | 300,000 | 430,000 | - | 430,000 | - | 430,000 |
| 35 | Road Pavement - Capital (Extends life of road 10 or more years) | A | A | A | 600,000 | 470,000 | - | 470,000 | - | 470,000 |
| 36 | DPW Radio Replacement | A | A | A | 1 | 98,999 | - | 98,999 | $(98,999)$ | - |
| 37 | Right of Way ADA Compliance Improvements - ADA Ramps | A | A | A | 50,000 | 100,000 | - | 100,000 | $(100,000)$ | - |

TOWN OF STONINGTON
SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT
KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE
2022-2023 TOWN MEETING PROPOSED BUDGET
BOARDS OF SELECTMEN AND FINANCE - CIP ADJUSTMENTS

| LINE \# | Expenditure Classification | Dept. | $\begin{gathered} \text { CIP } \\ \text { Comm } \\ \hline \end{gathered}$ | $\begin{gathered} \text { BOS } \\ \text { Priority } \end{gathered}$ | ADOPTED BUDGET 2021-22 | Department  <br> Requests Fiscal  <br> Year  | Board of <br> Selectmen <br> Adjustments <br> $2022-23$ | Board of Selectmen Budget $2022-23$ | Board of <br> Finance <br> Adjustments <br> $2022-23$ | Board of <br> Finance Budget <br> $2022-23$$\|$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 38 | Stillman Avenue Retaining Wall Replacement | B | B | B |  | 15,000 | - | 15,000 |  | 15,000 |
| 39 | Bridge Replacement \& Structural Improvement Fund | A | A | A | 29,000 | 100,000 | - | 100,000 | $(50,000)$ | 50,000 |
| 40 | TOTAL PUBLIC WORKS: HIGHWAY |  |  |  | 1,234,002 | 2,023,999 | - | 2,023,999 | $(482,999)$ | 1,541,000 |
|  |  |  |  |  |  |  |  |  |  |  |
| 41 | PUBLIC WORKS: ENGINEERING |  |  |  |  |  |  |  |  |  |
| 42 | North Stonington Road Bridge (CTDOT Bridge \#058001) |  |  |  | 1 | - | - | - | - | - |
| 43 | Pawcatuck Pumphouse: Roof replacement \& Masonry repair | A | A | A | 1 | 70,000 | - | 70,000 | $(69,999)$ | 1 |
| 44 | South Anguilla Road Bridge (CTDOT Bridge \#04790) | A | A | A | 1 | 90,000 | 95,000 | 185,000 | $(15,000)$ | 170,000 |
| 45 | Stillman Ave Bridge (CTDOT Bridge \#04158) |  |  |  | - | - | - | - | - | - |
| 46 | Washington Street Drainage Improvements | A | A | A | 18,000 | 51,000 | - | 51,000 | - | 51,000 |
| 47 | Coogan Blvd - Culvert Rehabilitation |  |  |  | 1 | - | - | - | - | - |
| 48 | Lantern Hill Bridge Project |  |  |  | 1 | - | - | - | - |  |
| 49 | Willow Street Drainage |  |  |  | 25,000 | - | - | - | - | - |
| 50 | Bridge Engineering and Design Fund | B | B | B | - | 50,000 | - | 50,000 | - | 50,000 |
| 51 | Holmes Avenue - Wall Replacement | B | B | B | - | 25,000 | - | 25,000 | 67,000 | 92,000 |
| 52 | Noyes Avenue - Wall \& Road Replacement | B | B | B | - | 425,000 | - | 425,000 | $(350,000)$ | 75,000 |
| 53 | Boat Pumpout Facilty at Town Dock | B | B | B | - | 21,853 | - | 21,853 | $(21,852)$ | 1 |
| 54 | Engineering and Construction of New Sidewalks |  |  |  | - | - | - | - | - | - |
| 55 | TOTAL PUBLIC WORKS: ENGINEERING |  |  |  | 43,005 | 732,853 | 95,000 | 827,853 | $(389,851)$ | 438,002 |
|  |  |  |  |  |  |  |  |  |  |  |
| 56 | PUBLIC WORKS: FACILITIES MANAGEMENT |  |  |  |  |  |  |  |  |  |
| 57 | Town Hall Parking Lot Replacement |  |  |  | 1 | - | - | - | - | - |
| 58 | Town Hall - HVAC Improvements | A | A | A | 1 | 602,898 | $(302,898)$ | 300,000 | - | 300,000 |
| 59 | Human Services HVAC Replacement - Phase II | A | A | A | 1 | 379,995 | $(279,995)$ | 100,000 | - | 100,000 |
| 60 | Pawcatuck Pumphouse: Fire Suppression Line Abandonment | C | C | B | 1 | 25,000 | - | 25,000 | $(24,999)$ | 1 |
| 61 | Levee Gate Repair | B | B | B | - | 25,000 | - | 25,000 | $(24,999)$ | 1 |
| 62 | West Broad Street School Repairs | A | A | A | 30,000 | 50,000 | - | 50,000 | - | 50,000 |
| 63 | MS4 - D.C.I.A. Projects | B | B | B | - | 150,000 | - | 150,000 | $(149,999)$ | 1 |
| 64 | Donahue Park Security Lighting |  |  |  | 1 | - | - | - | - | - |
| 65 | TOTAL PUBLIC WORKS: FACILITIES MANAGEMENT |  |  |  | 30,005 | 1,232,893 | $(582,893)$ | 650,000 | $(199,997)$ | 450,003 |
|  |  |  |  |  |  |  |  |  |  |  |
| 66 | WPCA |  |  |  |  |  |  |  |  |  |
| 67 | I\& Identification and Removal |  |  |  | - | - | - | - | - | - |
| 68 | Mystic to Borough Transfer Project |  |  |  | - | - | - | - | - | - |
| 69 | Pump Station Rehab |  |  |  | - | - | - | - | - | - |
| 70 | Treatment Facility |  |  |  | - | - | - | - | - | - |
| 71 | TOTAL WPCA |  |  |  | - | - | - | - | - | - |
|  |  |  |  |  |  |  |  |  |  |  |
| 72 | SOLID WASTE |  |  |  |  |  |  |  |  |  |
| 73 | Trash Compactor |  |  |  | - | - | - | - | - | - |
| 74 | Front Wheel Loader | A | A | A | 5,000 | 29,000 | - | 29,000 | - | 29,000 |
| 75 | Foam Filled Tires-Loader |  |  |  | - | - | - | - | - | - |

TOWN OF STONINGTON
SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT
KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE
2022-2023 TOWN MEETING PROPOSED BUDGET
BOARDS OF SELECTMEN AND FINANCE - CIP ADJUSTMENTS


TOWN OF STONINGTON
SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT
KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE
2022-2023 TOWN MEETING PROPOSED BUDGET
BOARDS OF SELECTMEN AND FINANCE - CIP ADJUSTMENTS

| LINE \# | Expenditure Classification | Dept. | $\begin{gathered} \text { CIP } \\ \text { Comm } \end{gathered}$ | BOS <br> Priority | ADOPTED BUDGET 2021-22 | Department  <br> Requests Fiscal  <br> Year  | Board of <br> Selectmen <br> Adjustments <br> 2022-23 | Board of Selectmen Budget 2022-23 | Board of <br> Finance <br> Adjustments <br> $2022-23$ | Board of Finance Budget 2022-23 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 112 | OUTSIDE AGENCIES |  |  |  |  |  |  |  |  |  |
| 113 | Stonington Ambulance Corp - PowerLoad \& Stretcher Replacement |  |  |  | - | - | - | - | - | - |
| 114 | Stonington Ambulance Corp - 1st Floor Remodel |  |  |  | - | - | - | - | - | - |
| 115 | PNC - Cleaning and Painting of Exterior Trim and Siding | B | B | B | - | - | - | - | 19,850 | 19,850 |
| 116 | Ocean Community YMCA - Renovation/Expansion/Parking |  |  |  | - | - | - | - | - | - |
| 117 | PNC - New Pantry and Pantry Foyer Floor |  |  |  | - | - | - | - | - | - |
| 118 | Stonington Borough -Wadawanuck Square Comfort Station | B | B | B | - | 50,000 | - | 50,000 | $(50,000)$ | - |
| 119 | New England Science \& Sailing Foundation-Wheelchair Lift | C | C | C | - | 30,151 | - | 30,151 | $(20,151)$ | 10,000 |
| 120 | Mystic \& Noank Library - Air Purification System | C | C | C | - | 10,534 | - | 10,534 | $(5,534)$ | 5,000 |
| 121 | Stonington Free Library-ADA Compliance |  |  |  |  | - | - | - | - | - |
| 122 | Stonington Historical - Lighthouse Restoration |  |  |  | 5,000 | - | - | - | - | - |
| 123 | TOTAL OUTSIDE AGENCIES |  |  |  | 5,000 | 90,685 | - | 90,685 | $(55,835)$ | 34,850 |
|  |  |  |  |  |  |  |  |  |  |  |
| 124 | TOTAL GENERAL GOVERNMENT \& OUTSIDE AGENCIES CIP EXPENDITURE BUDGET |  |  |  | 2,801,528 | 6,114,030 | $(982,893)$ | 5,131,137 | $(1,732,422)$ | 3,398,715 |
|  |  |  |  |  |  |  |  |  |  |  |
| 125 | LESS: OTHER ANTICIPATED REVENUE SOURCES |  |  |  |  |  |  |  |  |  |
| 126 | State LOCIP Grant | A | A | A | (109,374) | $(110,194)$ | - | $(110,194)$ | - | $(110,194)$ |
| 127 | Reappropriation of CIP Fund Balance from defunct projects |  |  |  | - | - - | - | - | - | - |
| 128 | Other State and Federal Grants | A | A | A | (40,500) | $(16,390)$ | - | $(16,390)$ | (33,610) | $(50,000)$ |
| 129 | Sidewalk Grants |  |  |  | $(600,000)$ | - - | - | - | - | - |
| 130 | TOTAL OTHER REVENUE AND EXPENDITURE OFFSETS |  |  |  | $(749,874)$ | $(126,584)$ | - | $(126,584)$ | $(33,610)$ | $(160,194)$ |
|  |  |  |  |  |  |  |  |  |  |  |
| 131 | TOTAL NET APPROPRIATION FOR GENERAL GOVERNMENT \& OUTSIDE AGENCIES FROM GENERAL FUND |  |  |  | 2,051,654 | 5,987,446 | $(982,893)$ | 5,004,553 | $(1,766,032)$ | 3,238,521 |


| 132 | STONINGTON PUBLIC SCHOOLS |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 133 | District Computers and Peripherals - Purchases | A | A | A | 400,000 | 400,000 | - | 400,000 | $(168,000)$ | 232,000 |
| 134 | District Staff Laptop Computers - Purchases | A | A | A | 20,000 | 50,000 | - | 50,000 | - | 50,000 |
| 135 | District Computers One to One - Purchase | A | A | A | 175,000 | 150,000 | - | 150,000 | $(9,000)$ | 141,000 |
| 136 | District Phone System | A | A | A | 1 | 13,000 | - | 13,000 | - | 13,000 |
| 137 | Install Security System \& Cameras - District Wide | A | A | A | 1 | 75,000 | - | 75,000 | $(4,000)$ | 71,000 |
| 138 | Roof Ladders and Cables - SHS |  |  |  | 107,800 | - | - | - | - | - |
| 139 | Middle School AC Upgrade - SMS | B | B | B | 1 | 1,400,000 | - | 1,400,000 | $(900,000)$ | 500,000 |
| 140 | Interior Paint and Repairs - SMS \& SHS | C | C | C | 1 | 20,000 | - | 20,000 | $(19,999)$ | 1 |
| 141 | Flooring Repair - Library | B | B | B |  | 25,000 | - | 25,000 | $(24,999)$ | 1 |
| 142 | Upgraded Building Management System - SMS \& DO | A | A | A | 78,850 | 92,700 | - | 92,700 | - | 92,700 |
| 143 | Renovations - Phase 2 AC Upgrade for DO and Classrooms |  |  |  | 1 | - | - | - | - | - |
| 144 | Classroom Upgrades, Paint, Walls, Flooring - District Office |  |  |  | - | - | - | - | - | - |
| 145 | Locks \& Keys - District | B | B | B | 1 | 20,000 | - | 20,000 | $(19,999)$ | 1 |

TOWN OF STONINGTON
SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT
KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE
2022-2023 TOWN MEETING PROPOSED BUDGET
BOARDS OF SELECTMEN AND FINANCE - CIP ADJUSTMENTS

| LINE \# | Expenditure Classification | Dept. | $\begin{gathered} \text { CIP } \\ \text { Comm } \end{gathered}$ | BOS <br> Priority | ADOPTED BUDGET 2021-22 | Department Requests Fiscal Year 2022-23 | Board of Selectmen Adjustments 2022-23 | Board of Selectmen Budget 2022-23 | Board of Finance Adjustments 2022-23 | Board of Finance Budget 2022-23 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 146 | Flooring Repair - District |  |  |  | 1 | - | - | - | - | - |
| 147 | Replacement Maintenance truck - District | B | B | B | 33,000 | 45,000 | - | 45,000 | $(44,999)$ | 1 |
| 148 | Special Ed Mini Van Replacement | B | B | B |  | 45,000 | - | 45,000 | - | 45,000 |
| 149 | Classroom Furniture - District | C | C | C | 1 | 20,000 | - | 20,000 | $(19,999)$ | 1 |
| 150 | Kitchen Equipment Upgrade - SMS \& SHS | B | B | B | - | 70,000 | - | 70,000 | - | 70,000 |
| 151 | High School Generator Upgrade to Electrical Panels | B | B | B | 1 | 15,000 | - | 15,000 | - | 15,000 |
| 152 | High School Gym Upgrade | B | B | B | 1 | 35,000 | - | 35,000 | - | 35,000 |
| 153 | High School Roof Top Unit Rebuild \& GYM AC | B | B | B | 1 | 266,000 | - | 266,000 | $(265,999)$ | 1 |
| 154 | Sports/Maintenaince Turf Field Utility Vehicle |  |  |  | 1 | - | - | - | - | - |
| 155 | Middle School Science Rooms Upgrade | C | C | C | 1 | 10,000 | - | 10,000 | - | 10,000 |
| 156 | Track/ Turf Replacement/Repair | B | B | B | 1 | 10,050 | - | 10,050 | $(10,050)$ | - |
| 157 | High School Roof Repair | B | B | B | 1 | 250,000 | - | 250,000 | - | 250,000 |
| 158 | Audio/Video Systems - District | A | B | B | 1 | 120,000 | - | 120,000 | $(119,999)$ | 1 |
| 159 | Floor Burnishers | B | B | B |  | 24,000 | - | 24,000 | $(23,999)$ | 1 |
| 160 | TOTAL PUBLIC SCHOOLS CIP EXPENDITURE BUDGET |  |  |  | 814,666 | 3,155,750 | - | 3,155,750 | $(1,631,042)$ | 1,524,708 |
| 161 | LESS: PUBLIC SCHOOLS OTHER ANTICIPATED REVENUE SOURCES |  |  |  |  |  |  |  |  |  |
| 162 | Grants - State |  |  |  | (1) | - | - | - | - | - |
| 163 | Grants - Non-Governmental |  |  |  | $(93,000)$ | - | - | - | - | - |
| 164 | Reappropriation of CIP Fund Balance for Defunct BOE Projects |  |  |  | - | - | - | - | - | - |
| 165 | TOTAL OTHER PUBLIC SCHOOL REVENUE AND EXPENDITURE OFFSETS |  |  |  | $(93,001)$ | - | - | - | - | - |
| 166 | TOTAL NET APPROPRIATION FOR PUBLIC SCHOOLS CIP FROM GENERAL FUND |  |  |  | 721,665 | 3,155,750 | - | 3,155,750 | $(1,631,042)$ | 1,524,708 |
|  |  |  |  |  |  |  |  |  |  |  |
| 167 | TOTAL NET APPROPRIATION FOR ALL CIP PROJECTS FROM GENERAL FUND |  |  |  | 2,773,319 | 9,143,196 | $(982,893)$ | 8,160,303 | $(3,397,074)$ | 4,763,229 |

TOWN OF STONINGTON
SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT
KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE
2022-2023 TOWN MEETING PROPOSED BUDGET-FIVE YEAR CIP PLAN

| LINE \# |  | Dept. | $\begin{array}{\|c\|} \hline \text { CIP } \\ \text { Comm } \\ \hline \end{array}$ | BOS <br> Priority | ADOPTED <br> Fiscal Year 20-21 | ADOPTED <br> Fiscal Year 2021-22 | Proposed <br> Budget Fiscal <br> Year <br> $2022-23$ | $\begin{gathered} \text { Fiscal Year } \\ 2023-24 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Fiscal Year } \\ 2024-25 \\ \hline \end{gathered}$ | Fiscal Year 2025-26 | $\begin{gathered} \text { Fiscal Year } \\ 2026-27 \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | GENERAL OPERATIONS |  |  |  |  |  |  |  |  |  |  |
| 2 | Townwide Computer Technology Upgrade | A | A | A | 65,000 | 50,000 | 65,000 | 65,000 | 65,000 | 65,000 | 65,000 |
| 3 | Orthophotography/Planimetric Updates | A | A | A | 1 | 1 | 1 | 15,000 | 15,000 | 15,000 | 15,000 |
| 4 | Video Security System - Phase 2 Town Hall \& DPW Cameras | A | A | A | 1 | 9,500 | 1 | - | - | - | - |
| 5 | Large Format Copier, Scanner, Printer Replacement |  |  |  | 25,500 | - | - | - | - | - | - |
| 6 | Integrated Document Management |  |  |  | - | - | - | - | - | - | - |
| 7 | ADA Accessibility - Town Facilities | A | A | A | - | 20,000 | 1 | 20,000 | 20,000 | 20,000 | - |
| 8 | TOTAL GENERAL OPERATIONS |  |  |  | 90,502 | 79,501 | 65,003 | 100,000 | 100,000 | 100,000 | 80,000 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| 9 | OFFICE OF FIRST SELECTMAN |  |  |  |  |  |  |  |  |  |  |
| 10 | Stonington Veteran's Monument Project | B | B | B | - | - | - | - | - | - | - |
| 11 | TOTAL OFFICE OF FIRST SELECTMAN |  |  |  | - | - | - | - | - | - | - |
|  |  |  |  |  |  |  |  |  |  |  |  |
| 12 | POLICE SERVICES |  |  |  |  |  |  |  |  |  |  |
| 13 | Fleet Upgrade - Purchase of Four New Vehicles | A | A | A | 180,000 | 180,000 | 185,000 | 185,000 | 190,000 | 190,000 | 195,000 |
| 14 | Technology Upgrade / Communication Equipment Upgrade | A | A | A | 1 | 1 | 1 | 20,000 | 20,000 | 20,000 | 20,000 |
| 15 | Facility Roof Replacement |  |  |  | - | - | - | - | - | 75,000 | - |
| 16 | MDT Replacement |  |  |  | - | 15,000 | - | 19,000 | - | 19,000 | - |
| 17 | Town Wide Surveillance Cameras Program | A | A | A | 10,000 | - | 15,000 | - | 15,000 | - | 20,000 |
| 18 | Police Officer Bullet Proof Vest Replacement |  |  |  | - | - | - | - | 40,000 | - | - |
| 19 | License Plate Reader |  |  |  | 1 | - | - | - | - | - | - |
| 20 | Body/Cruiser Cameras | A | A | A | - | 135,000 | 82,241 | 82,241 | 82,241 | 82,241 | - |
| 21 | Radio Microwave Link | B | B | B | - | - | 1 | - | - | - | - |
| 22 | Police Portable Radios-Batteries | C | C | B |  |  | 11,760 |  |  |  |  |
| 23 | Animal Control Vehicle |  |  |  | 35,001 | - | - | - | - | - | - |
| 24 | TOTAL POLICE SERVICES |  |  |  | 225,003 | 330,001 | 294,003 | 306,241 | 347,241 | 386,241 | 235,000 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| 25 | ASSESSOR'S DEPARTMENT |  |  |  |  |  |  |  |  |  |  |
| 26 | Town Revaluation | A | A | A | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 |
| 27 | TOTAL ASSESSOR'S DEPARTMENT |  |  |  | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| 28 | PUBLIC WORKS: HIGHWAY |  |  |  |  |  |  |  |  |  |  |
| 29 | Drainage Improvements Town wide | A | A | A | 1 | 25,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| 30 | Highway Equipment - Purchase | A | A | A | 57,000 | 230,000 | 470,000 | 450,000 | 450,000 | 450,000 | 450,000 |
| 31 | DPW Office Trailer Installation | B | B | B | - | - | 6,000 | - | - | - | - |
| 32 | ADA Public Works Transition Plan |  |  |  | 1 | - | - | - | - | - | - |
| 33 | Roadway Safety |  |  |  | - | 1 | - | 25,000 | 25,000 | 25,000 | 25,000 |
| 34 | Road Pavement - Major Maintenance | A | A | A | 95,000 | 300,000 | 430,000 | 400,000 | 400,000 | 400,000 | 400,000 |
| 35 | Road Pavement - Capital (Extends life of road 10 or more years) | A | A | A | 200,000 | 600,000 | 470,000 | 500,000 | 500,000 | 500,000 | 500,000 |
| 36 | DPW Radio Replacement | A | A | A | 6,000 | 1 | - | - | - | - | - |
| 37 | Right of Way ADA Compliance Improvements - ADA Ramps | A | A | A | - | 50,000 | - | 100,000 | 100,000 | 100,000 | 100,000 |
| 38 | Stillman Avenue Retaining Wall Replacement | B | B | B | - | - | 15,000 | 60,000 |  |  |  |
| 39 | Bridge Replacement \& Structural Improvement Fund | A | A | A | - | 29,000 | 50,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| 40 | TOTAL PUBLIC WORKS: HIGHWAY |  |  |  | 358,002 | 1,234,002 | 1,541,000 | 1,735,000 | 1,675,000 | 1,675,000 | 1,675,000 |

TOWN OF STONINGTON
SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT
KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE
2022-2023 TOWN MEETING PROPOSED BUDGET-FIVE YEAR CIP PLAN


TOWN OF STONINGTON
SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT
KEY: A-COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE
2022-2023 TOWN MEETING PROPOSED BUDGET-FIVE YEAR CIP PLAN


TOWN OF STONINGTON
SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT
KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE
2022-2023 TOWN MEETING PROPOSED BUDGET-FIVE YEAR CIP PLAN

| LINE \# |  | Dept. | $\begin{gathered} \text { CIP } \\ \text { Comm } \end{gathered}$ | BOS <br> Priority | ADOPTED <br> Fiscal Year <br> 20-21 | $\begin{gathered} \text { ADOPTED } \\ \text { Fiscal Year } \\ \mathbf{2 0 2 1 - 2 2} \\ \hline \end{gathered}$ | Proposed <br> Budget Fiscal <br> Year <br> $2022-23$ | $\begin{gathered} \text { Fiscal Year } \\ 2023-24 \\ \hline \end{gathered}$ | Fiscal Year $2024-25$ | $\begin{gathered} \text { Fiscal Year } \\ 2025-26 \\ \hline \end{gathered}$ | Fiscal Year 2026-27 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 118 | Stonington Borough -Wadawanuck Square Comfort Station | B | B | B | - | - | - | - | - | - | - |
| 119 | New England Science \& Sailing Foundation-Wheelchair Lift | C | C | C | - | - | 10,000 | - | - | - |  |
| 120 | Mystic \& Noank Library - Air Purification System | C | C | C | - | - | 5,000 | - | - | - | - |
| 121 | Stonington Free Library-ADA Compliance |  |  |  | - | - | - | - | - | - |  |
| 122 | Stonington Historical - Lighthouse Restoration |  |  |  | 5,000 | 5,000 | - | - | - | - | - |
| 123 | TOTAL OUTSIDE AGENCIES |  |  |  | 76,000 | 5,000 | 34,850 | - | - | - | - |
|  |  |  |  |  |  |  |  |  |  |  |  |
| 124 | TOTAL GENERAL GOVERNMENT \& OUTSIDE AGENCIES CIP EXPENDITURE BUDGET |  |  |  | 2,302,526 | 2,801,528 | 3,398,715 | 3,442,241 | 3,109,741 | 3,102,741 | 3,355,500 |
| 125 | LESS: OTHER ANTICIPATED REVENUE SOURCES |  |  |  |  |  |  |  |  |  |  |
| 126 | State LOCIP Grant | A | A | A | $(128,441)$ | $(109,374)$ | $(110,194)$ | - | - | - | - |
| 127 | Reappropriation of CIP Fund Balance from defunct projects |  |  |  | $(160,453)$ | - | - | - | - | - | - |
| 128 | Other State and Federal Grants | A | A | A | - | $(40,500)$ | $(50,000)$ | $(2,120,241)$ | $(1,784,741)$ | (1,980,741) | $(2,393,500)$ |
| 129 | Sidewalk Grants |  |  |  | - | $(600,000)$ | - | - | - | - | - |
| 130 | TOTAL OTHER REVENUE AND EXPENDITURE OFFSETS |  |  |  | $(288,894)$ | $(749,874)$ | $(160,194)$ | (2,120,241) | (1,784,741) | (1,980,741) | (2,393,500) |
|  |  |  |  |  |  |  |  |  |  |  |  |
| 131 | TOTAL NET APPROPRIATION FOR GENERAL GOVERNMENT \& OUTSIDE AGENCIES FROM GENERAL FUND |  |  |  | 2,013,632 | 2,051,654 | 3,238,521 | 1,322,000 | 1,325,000 | 1,122,000 | 962,000 |


| 132 | STONINGTON PUBLIC SCHOOLS |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 133 | District Computers and Peripherals - Purchases | A | A | A | 410,000 | 400,000 | 232,000 | 400,000 | 400,000 | 410,000 | 410,000 |
| 134 | District Staff Laptop Computers - Purchases | A | A | A | 1 | 20,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 135 | District Computers One to One - Purchase | A | A | A | 72,000 | 175,000 | 141,000 | 150,000 | 150,000 | 150,000 | 150,000 |
| 136 | District Phone System | A | A | A | 1 | 1 | 13,000 | 13,000 | 13,000 | 13,000 | 13,000 |
| 137 | Install Security System \& Cameras - District Wide | A | A | A | 1 | 1 | 71,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 138 | Roof Ladders and Cables - SHS |  |  |  | 1 | 107,800 | - | - | - | - | - |
| 139 | Middle School AC Upgrade - SMS | B | B | B | 1 | 1 | 500,000 | - | - | - | - |
| 140 | Interior Paint and Repairs - SMS \& SHS | C | C | C | 1 | 1 | 1 | 10,000 | 10,000 | 10,000 | 10,000 |
| 141 | Flooring Repair - Library | B | B | B | - | - | 1 | - | - | - | - |
| 142 | Upgraded Building Management System - SMS \& DO | A | A | A | 1 | 78,850 | 92,700 | - | - | - | - |
| 143 | Renovations - Phase 2 AC Upgrade for DO and Classrooms |  |  |  | - | 1 | - | - | - | - | - |
| 144 | Classroom Upgrades, Paint, Walls, Flooring - District Office |  |  |  | 1 | - | - | - | - | - | - |
| 145 | Locks \& Keys - District | B | B | B | 1 | 1 | 1 | 10,000 | 10,000 | 10,000 | 10,000 |
| 146 | Flooring Repair - District |  |  |  | 1 | 1 | - |  |  |  | - |
| 147 | Replacement Maintenance truck - District | B | B | B | - | 33,000 | 1 | 45,000 | 50,000 | 50,000 | - |
| 148 | Special Ed Mini Van Replacement | B | B | B | - | - | 45,000 | 45,000 | 45,000 | 45,000 | - |
| 149 | Classroom Furniture - District | C | C | C | 1 | 1 | 1 | - | - | - | 20,000 |
| 150 | Kitchen Equipment Upgrade - SMS \& SHS | B | B | B | 52,000 | - | 70,000 | - | - | - | - |
| 151 | High School Generator Upgrade to Electrical Panels | B | B | B | 1 | 1 | 15,000 | - | - | - | - |
| 152 | High School Gym Upgrade | B | B | B | 1 | 1 | 35,000 | 20,000 | 22,000 | 15,000 | - |
| 153 | High School Roof Top Unit Rebuild \& GYM AC | B | B | B | 1 | 1 | 1 | - | - | - | - |
| 154 | Sports/Maintenaince Turf Field Utility Vehicle |  |  |  | 1 | 1 | - | - | - | - | - |

## TOWN OF STONINGTON

SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT
KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE
2022-2023 TOWN MEETING PROPOSED BUDGET-FIVE YEAR CIP PLAN

| LINE \# |  | Dept. | $\begin{gathered} \text { CIP } \\ \text { Comm } \\ \hline \end{gathered}$ | $\begin{gathered} \text { BOS } \\ \text { Priority } \\ \hline \end{gathered}$ | ADOPTED <br> Fiscal Year <br> 20-21 | ADOPTED Fiscal Year 2021-22 | Proposed <br> Budget Fiscal <br> Year <br> 2022-23 | Fiscal Year 2023-24 | Fiscal Year 2024-25 | Fiscal Year 2025-26 | Fiscal Year 2026-27 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 155 | Middle School Science Rooms Upgrade | C | C | C | 1 | 1 | 10,000 | 10,000 | - | - | - |
| 156 | Track/ Turf Replacement/Repair | B | B | B | - | 1 | - | 50,000 | 50,000 | 250,000 | 250,000 |
| 157 | High School Roof Repair | B | B | B | - | 1 | 250,000 | 250,000 | 250,000 | 250,000 | 500,000 |
| 158 | Audio/Video Systems - District | A | B | B | - | 1 | 1 | 75,000 | 75,000 | 75,000 | 75,000 |
| 159 | Floor Burnishers | B | B | B | - | - | 1 | - | - | - | - |
| 160 | TOTAL PUBLIC SCHOOLS CIP EXPENDITURE BUDGET |  |  |  | 534,016 | 814,666 | 1,524,708 | 1,178,000 | 1,175,000 | 1,378,000 | 1,538,000 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| 161 | LESS: PUBLIC SCHOOLS OTHER ANTICIPATED REVENUE SOURCES |  |  |  |  |  |  |  |  |  |  |
| 162 | State \& Federal Grants |  |  |  | $(70,000)$ | (1) | - | - | - | - | - |
| 163 | Other Non-Governmental Grants |  |  |  |  | $(93,000)$ | - | - | - | - | - |
| 164 | Reappropriation of CIP Fund Balance for Defunct BOE Projects |  |  |  | $(39,017)$ | - | - | - | - | - | - |
| 165 | TOTAL OTHER PUBLIC SCHOOL REVENUE AND EXPENDITURE OFFSETS |  |  |  | $(109,017)$ | $(93,001)$ | - | - | - | - | - |
| 166 | TOTAL NET APPROPRIATION FOR PUBLIC SCHOOLS CIP FROM GENERAL FUND |  |  |  | 424,999 | 721,665 | 1,524,708 | 1,178,000 | 1,175,000 | 1,378,000 | 1,538,000 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| 167 | TOTAL NET APPROPRIATION FOR ALL CIP PROJECTS FROM GENERAL FUND |  |  |  | 2,438,631 | 2,773,319 | 4,763,229 | 2,500,000 | 2,500,000 | 2,500,000 | 2,500,000 |

## TOWN OF STONINGTON

SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT
KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABL 2022-2023 TOWN MEETING PROPOSED BUDGET-TEN YEAR CIP PLAN

| LINE \# |  | Dept. | $\begin{array}{\|c\|c\|} \hline \text { CIP } \\ \text { Comm } \end{array}$ | $\begin{array}{\|c\|} \text { BOS } \\ \text { Priority } \\ \hline \end{array}$ | ADOPTED <br> Fiscal Year <br> 20-21 | ADOPTED <br> Fiscal Year 2021-22 | Proposed <br> Budget Fiscal <br> Year <br> 2022-23 | $\begin{gathered} \text { Fiscal Year } \\ 2023-24 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Fiscal Year } \\ 2024-25 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Fiscal Year } \\ 2025-26 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Fiscal Year } \\ 2026-27 \\ \hline \end{gathered}$ | $\begin{array}{\|c} \hline \text { Fiscal Year } \\ 2027-28 \\ \hline \end{array}$ | $\begin{array}{\|c} \hline \text { Fiscal Year } \\ 2028-29 \\ \hline \end{array}$ | $\begin{gathered} \text { Fiscal Year } \\ 2029-30 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Fiscal Year } \\ 2030-31 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Fiscal Year } \\ 2031-32 \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | GENERAL OPERATIONS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 2 | Townwide Computer Technology Upgrade | A | A |  | 65,000 | 50,000 | 65,000 | 65,000 | 65,000 | 65,000 | 65,000 | 65,000 | 65,000 | 65,000 | 65,000 | 65,000 |
| 3 | Orthophotography/Planimetric Updates | A | A |  | 1 | 1 | 1 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| 4 | Video Security System - Phase 2 Town Hall \& DPW Cameras | A | A |  | 1 | 9,500 | 1 | - | - | - | - | - | - | - | - | - |
| 5 | Large Format Copier, Scanner, Printer Replacement |  |  |  | 25,500 | - | - | - | - | - | - | - | - |  | - |  |
| 6 | Integrated Document Management |  |  |  | - |  | - | - | - |  | - | - | - |  | - |  |
| 7 | ADA Accessibility - Town Facilities | A | A |  |  | 20,000 | 1 | 20,000 | 20,000 | 20,000 |  |  |  |  | - |  |
| 8 | TOTAL GENERAL OPERATIONS |  |  |  | 90,502 | 79,501 | 65,003 | 100,000 | 100,000 | 100,000 | 80,000 | 80,000 | 80,000 | 80,000 | 80,000 | 80,000 |
| 9 | OFFICE OF FIRST SELECTMAN |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 10 | Stonington Veteran's Monument Project | B | B |  | - | - | - | - | - | - | - | - | - | - | - |  |
| 11 | TOTAL OFFICE OF FIRST SELECTMAN |  |  |  | - | - | - | - | - | - | - | - | - | - | - | - |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 12 | POLICE SERVICES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 13 | Fleet Upgrade - Purchase of Four New Vehicles | A | A |  | 180,000 | 180,000 | 185,000 | 185,000 | 190,000 | 190,000 | 195,000 | 195,000 | 200,000 | 200,000 | 205,000 | 205,000 |
| 14 | Technology Upgrade / Communication Equipment Upgrade | A | A |  | 1 | 1 | 1 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 15 | Facility Roof Replacement |  |  |  | - | - | - | - | - | 75,000 | - | - | - | - | - | - |
| 16 | MDT Replacement |  |  |  | - | 15,000 | - | 19,000 | - | 19,000 | - | 19,000 | - | 19,000 | - | 19,000 |
| 17 | Town Wide Surveillance Cameras Program | A | A |  | 10,000 | - | 15,000 | - | 15,000 | - | 20,000 | - | 20,000 | - | 25,000 | - |
| 18 | Police Officer Bullet Proof Vest Replacement |  |  |  | - |  | - |  | 40,000 | - | - | - | - | 45,000 | - |  |
| 19 | License Plate Reader |  |  |  | 1 | - | - |  | - | - | - | - | - | - | - |  |
| 20 | Body/Cruiser Cameras | A | A |  | - | 135,000 | 82,241 | 82,241 | 82,241 | 82,241 | - | - | - | - | - | - |
| 21 | Radio Microwave Link | B | B |  | - | - | 1 | - | - | - | - | - | - | - | - |  |
| 22 | Police Portable Radios-Batteries | C | C |  |  |  | 11,760 |  |  |  |  |  |  |  |  |  |
| 23 | Animal Control Vehicle |  |  |  | 35,001 | - |  | - | - | - | - | - | - | - | - |  |
| 24 | TOTAL POLICE SERVICES |  |  |  | 225,003 | 330,001 | 294,003 | 306,241 | 347,241 | 386,241 | 235,000 | 234,000 | 240,000 | 284,000 | 250,000 | 244,000 |
| 25 | ASSESSOR'S DEPARTMENT |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 26 | Town Revaluation | A | A |  | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 |
| 27 | TOTAL ASSESSOR'S DEPARTMENT |  |  |  | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 28 | PUBLIC WORKS: HIGHWAY |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 29 | Drainage Improvements Town wide | A | A |  | 1 | 25,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| 30 | Highway Equipment - Purchase | A | A |  | 57,000 | 230,000 | 470,000 | 450,000 | 450,000 | 450,000 | 450,000 | 450,000 | 450,000 | 450,000 | 450,000 | 450,000 |
| 31 | DPW Office Trailer Installation | B | B |  | - | - | 6,000 | - | - | - | - | - | - | - | - |  |
| 32 | ADA Public Works Transition Plan |  |  |  | 1 | - | - | - | - | - | - | - | - | - | - | - |
| 33 | Roadway Safety |  |  |  | - | 1 | - | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| 34 | Road Pavement - Major Maintenance | A | A |  | 95,000 | 300,000 | 430,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 |
| 35 | Road Pavement - Capital (Extends life of road 10 or more years) | A | A |  | 200,000 | 600,000 | 470,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 |
| 36 | DPW Radio Replacement | A | A |  | 6,000 | 1 | - | - | - | - | - | - | - | - | - | - |
| 37 | Right of Way ADA Compliance Improvements - ADA Ramps | A | A |  | - | 50,000 | - | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| 38 | Stillman Avenue Retaining Wall Replacement | B | B |  | - | - | 15,000 | 60,000 |  |  |  |  |  |  |  |  |
| 39 | Bridge Replacement \& Structural Improvement Fund | A | A |  | - | 29,000 | 50,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| 40 | TOTAL PUBLIC WORKS: HIGHWAY |  |  |  | 358,002 | 1,234,002 | 1,541,000 | 1,735,000 | 1,675,000 | 1,675,000 | 1,675,000 | 1,675,000 | 1,675,000 | 1,675,000 | 1,675,000 | 1,675,000 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 41 | PUBLIC WORKS: ENGINEERING |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 42 | North Stonington Road Bridge (CTDOT Bridge \#058001) |  |  |  | 1 | 1 | - | - | - | - | - | - | - | - | - | - |
| 43 | Pawcatuck Pumphouse: Roof replacement \& Masonry repair | A | A |  | 1 | 1 | 1 | - | - | - | - | - | - | - | - | - |
| 44 | South Anguilla Road Bridge (CTDOT Bridge \#04790) | A | A |  | 1 | 1 | 170,000 | - | - | - | - | - | - | - | - | - |
| 45 | Stillman Ave Bridge (CTDOT Bridge \#04158) |  |  |  | 1 | - | - | - | - | - | - | - | - | - | - | - |
| 46 | Washington Street Drainage Improvements | A | A |  | 50,000 | 18,000 | 51,000 | - | - | - | - | - | - | - | - | - |
| 47 | Coogan Blvd - Culvert Rehabilitation |  |  |  | 1 | 1 | - | - | - | - | - | - | - | - | - | - |
| 48 | Lantern Hill Bridge Project |  |  |  | 10,000 | 1 | - | - | - | - | 475,000 | - | - | - | - | - |
| 49 | Willow Street Drainage |  |  |  | 25,000 | 25,000 | - | - | - | - | - | - | - | - | - | - |
| 50 | Bridge Engineering and Design Fund | B | B |  | - | - | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 51 | Holmes Avenue - Wall Replacement | B | B |  | - | - | 92,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| 52 | Noyes Avenue - Wall \& Road Replacement | B | B |  | - | - | 75,000 | - | - | - | - | - | - | - | - | - |
| 53 | Boat Pumpout Facilty at Town Dock | B | B |  | - | - | 1 | - | - | - | - | - | - | - | - | - |
| 54 | Engineering and Construction of New Sidewalks |  |  |  | 1 | - | - | - | - | - | - | - | - | - | - | $-$ |
| 55 | TOTAL PUBLIC WORKS: ENGINEERING |  |  |  | 85,006 | 43,005 | 438,002 | 75,000 | 75,000 | 75,000 | 550,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

## TOWN OF STONINGTON

SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT
KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE 2022-2023 TOWN MEETING PROPOSED BUDGET-TEN YEAR CIP PLAN

| LINE \# |  | Dept. | $\begin{array}{\|c\|c\|c\|} \hline \text { CIP } \\ \text { Comm } \\ \hline \end{array}$ | $\begin{gathered} \text { BOS } \\ \text { Priority } \\ \hline \end{gathered}$ | ADOPTED <br> Fiscal Year <br> 20-21 | ADOPTED <br> Fiscal Year <br> 2021-22 | Proposed <br> Budget Fiscal <br> Year <br> $2022-23$ | $\begin{gathered} \text { Fiscal Year } \\ 2023-24 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Fiscal Year } \\ 2024-25 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Fiscal Year } \\ 2025-26 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Fiscal Year } \\ 2026-27 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Fiscal Year } \\ 2027-28 \\ \hline \end{gathered}$ | $\begin{array}{\|c} \hline \text { Fiscal Year } \\ 2028-29 \\ \hline \end{array}$ | $\begin{gathered} \text { Fiscal Year } \\ 2029-30 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Fiscal Year } \\ 2030-31 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Fiscal Year } \\ 2031-32 \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 56 | PUBLIC WORKS: FACILITIES MANAGEMENT |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 57 | Town Hall Parking Lot Replacement |  |  |  | 1 | 1 |  | - | - | - | - | - | - |  | - | - |
| 58 | Town Hall - HVAC Improvements | A | A |  | - | 1 | 300,000 |  |  | - | - | - | - |  | - |  |
| 59 | Human Services HVAC Replacement - Phase II | A | A |  | 1 | 1 | 100,000 |  |  |  |  |  |  |  |  |  |
| 60 | Pawcatuck Pumphouse: Fire Suppression Line Abandonment | C | C |  | 1 | 1 | 1 | 100,000 | - | - | - | - |  |  | - |  |
| 61 | Levee Gate Repair | B | B |  | - |  | 1 | 100,000 |  |  |  |  |  |  |  |  |
| 62 | West Broad Street School Repairs | A | A |  | 140,000 | 30,000 | 50,000 | 50,000 | 50,000 | - | - | - | - |  | - |  |
| 63 | MS4- D.C.I.A. Projects | B | B |  | - | - | 1 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| 64 | Donahue Park Security Lighting |  |  |  | - | 1 | - | - | - | - | - | - | - | - | - |  |
| 65 | TOTAL PUBLIC WORKS: FACILITIES MANAGEMENT |  |  |  | 140,003 | 30,005 | 450,003 | 350,000 | 150,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| 66 | WPCA |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 67 | I\&I Identification and Removal |  |  |  |  |  |  | - | - | - | - | - | - | - | - |  |
| 68 | Mystic to Borough Transfer Project |  |  |  | - | - | - | - | - | - | - | - | - | - | - |  |
| 69 | Pump Station Rehab |  |  |  | 571,500 | - | - | - | - | - | - | - | - | - | - |  |
| 70 | Treatment Facility |  |  |  | 428,500 | - | - | - | - | - | - | - | - | - | - |  |
| 71 | TOTAL WPCA |  |  |  | 1,000,000 | - | - | - | - | - | - | - | - | - | - | - |
|  | SOLID WASTE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 72 | SoLid WASTE |  |  |  | - | - | - | - | 2,500 | 2,500 | 2,500 | 2,500 | 2,000 | 12,000 | - |  |
| 74 | Front Wheel Loader | A | A |  | - | 5,000 | 29,000 | 29,000 | 29,000 | 29,000 | 29,000 | 2,500 | 2,00 | 12,00 | - |  |
| 75 | Foam Filled Tires-Loader |  |  |  | 1 | - | - |  | - | - | - | - | - | - | - |  |
| 76 | Roll-Off Truck |  |  |  | 29,000 | - | - | - | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | - | - |
| 77 | Pick Up Truck |  |  |  | - | - | - | - | - | 9,000 | 9,000 | 9,000 | - | - | - |  |
| 78 | TOTAL SOLID WASTE |  |  |  | 29,001 | 5,000 | 29,000 | 29,000 | 56,500 | 65,500 | 65,500 | 36,500 | 27,000 | 37,000 | - | - |
| 79 | BUILDING DEPARTMENT |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 80 |  |  |  |  | - | - | - | - | - | - | - | - | - |  |  |  |
| 81 | TOTAL BUILDING DEPARTMENT |  |  |  | - | - | - | - | - | - | - | - | - | - | - |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 82 | HUMAN SERVICES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 83 | George Crouse Tennis Court Rebuild |  |  |  | 159,000 | 1 | 96,252 | - | - | - | - | - | - | - | - |  |
| 84 | TOTAL HUMAN SERVICES |  |  |  | 159,000 | 1 | 96,252 | - | - | - | - | - | - | - | - |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 85 | PLANNING DEPARTMENT |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 86 | Engineering and Construction of New Sidewalks | A | A |  | - | 822,000 | 207,094 | 87,500 | - | - | - | - | - | - | - | - |
| 87 | Bicycling and Walking Greenway | B | B |  | 1 | 1 | 1 | - | - | - | - | - | - | - | - | - |
| 88 | Plan of Conservation and Development | A | A |  | - | 5,000 | 1 | 50,000 | 50,000 | 45,000 | - | - | - | - | - |  |
| 89 | Community/Tourism Wayfinding Signs Plan |  |  |  | 1 | 1 | - | - | - | - | - | - | - | - | - |  |
| 90 | Comprehensive Plan Update - Zoning Regulations | A | A |  | 1 | 75,000 | 75,000 | - | - | - | - | - | - | - | - |  |
| 91 | Enterprise Technology Plan |  |  |  | 1 | - | - | - | - | - | - | - | - | - | - |  |
| 92 | Online Permiting \& Tracking | A | A |  | 50,000 | 15,000 | 25,000 | - | - | - | - | - | - | - | - |  |
| 93 | Pawcatuck River Greenway - Phase I | B | B |  | 1 | 1 | 1 | - | - | - | - | - | - | - | - |  |
| 94 | Pawcatuck River Pedestrian Bridge |  |  |  | - | 1 | - | - | - | - | - | - | - | - | - |  |
| 95 | Pawcatuck Hurricane Barrier Study |  |  |  | 1 | 1 | - | - | - | - | - | - | - | - | - |  |
| 96 | Stillman Mill Environmental Assessment |  |  |  | 1 |  | - | - | - | - | - | - | - | - | - |  |
| 97 | Stillman Mill Brownfield Remediation |  |  |  | - | 1 | - |  |  |  |  |  |  |  |  |  |
| 98 | Inspection Vehicle |  |  |  | - | 1 | - | 6,000 | 6,000 | 6,000 | - | - | - | - | - | - |
| 99 | File Retention | A | A |  | - | 75,000 | 53,500 | 53,500 | - | - | - | - | - | - | - | - |
| 100 | Circus Lot Acquisition and Master Plan | B | B |  | 1 | 3,000 | 1 | - | - | - | - | - | - | - | - | - |
| 101 | South Pier Renovation | E | E |  | - | 1 | 1 | - | - | - | - | - | - | - | - | - |
| 102 | Elihu Island Safe Crossing |  |  |  | - | 1 | - | - | - | - | - | - | - | - | - | - |
| 103 | Stonington Harbor Breakwater Repair | E | E |  | - | 1 | 1 | - | - | - | - | - | - | - | - | - |
| 104 | Contribution to Open Space Acquisition Fund | E | E |  | 1 | 1 | 1 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | - |
| 105 | Downtown Mystic Parking \& Traffic Study-Engineering |  |  |  | 10,000 | - |  |  | - |  | - | - | - | - | - | - |
| 106 | TOTAL PLANNING DEPARTMENT |  |  |  | 60,009 | 995,012 | 360,601 | 247,000 | 106,000 | 101,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | - |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 107 | CLIMATE CHANGE TASKFORCE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 108 | Climate Change Adaptation \& Mitigation Program | A | A |  | 10,000 | 10,000 | 20,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 |
| 109 | Electric Vehicle Charging Stations | B | B |  | - | 1 | 1 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| 110 | TOTAL CLIMATE CHANGE TASKFORCE |  |  |  | 10,000 | 10,001 | 20,001 | 530,000 | 530,000 | 530,000 | 530,000 | 530,000 | 530,000 | 530,000 | 530,000 | 530,000 |

## TOWN OF STONINGTON

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KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE
2022-2023 TOWN MEETING PROPOSED BUDGET-TEN YEAR CIP PLAN

| LINE \# |  | Dept. | $\begin{array}{\|c\|} \hline \text { CIP } \\ \text { Comm } \end{array}$ | $\begin{array}{\|c\|} \hline \text { BOS } \\ \text { Priority } \end{array}$ | ADOPTED <br> Fiscal Year <br> 20-21 | ADOPTED <br> Fiscal Year 2021-22 | Proposed <br> Budget Fiscal <br> Year <br> $\mathbf{2 0 2 2 - 2 3}$ | Fiscal Year 2023-24 | $\begin{gathered} \text { Fiscal Year } \\ 2024-25 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Fiscal Year } \\ 2025-26 \\ \hline \end{gathered}$ | Fiscal Year | $\begin{gathered} \text { Fiscal Year } \\ 2027-28 \\ \hline \end{gathered}$ | $\begin{array}{\|c} \hline \text { Fiscal Year } \\ 2028-29 \\ \hline \end{array}$ | $\begin{gathered} \text { Fiscal Year } \\ 2029-30 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Fiscal Year } \\ 2030-31 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Fiscal Year } \\ 2031-32 \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 111 | TOTAL GENERAL GOVERNMENT |  |  |  | 2,226,526 | 2,796,528 | 3,363,865 | 3,442,241 | 3,109,741 | 3,102,741 | 3,355,500 | 2,850,500 | 2,847,000 | 2,901,000 | 2,830,000 | 2,774,000 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 112 | OUTSIDE AGENCIES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 113 | Stonington Ambulance Corp - PowerLoad \& Stretcher Replacement |  |  |  | 24,000 | - | - | - | - | - | - | - | - | - | - | - |
| 114 | Stonington Ambulance Corp - 1st Floor Remodel |  |  |  | 15,000 | - | - | - | - | - | - | - | - | - | - | - |
| 115 | PNC - Cleaning and Painting of Exterior Trim and Siding | B | B | B | - | - | 19,850 | - | - | - | - | - | - | - | - |  |
| 116 | Ocean Community YMCA - Renovation/Expansion/Parking |  |  |  | 20,000 | - | - | - | - | - | - | - | - | - | - |  |
| 117 | PNC - New Pantry and Pantry Foyer Floor |  |  |  | 12,000 | - | - | - | - | - | - | - | - | - | - |  |
| 118 | Stonington Borough -Wadawanuck Square Comfort Station | B | B |  | - | - | - | - | - | - | - | - | - | - | - |  |
| 119 | New England Science \& Sailing Foundation-Wheelchair Lift | C | C |  | - | - | 10,000 | - | - | - |  | - | - | - |  |  |
| 120 | Mystic \& Noank Library - Air Purification System | C | C |  | - |  | 5,000 | - | - | - |  |  | - | - |  |  |
| 121 | Stonington Free Library-ADA Compliance |  |  |  | - |  |  | - | - | - | - |  |  |  |  |  |
| 122 | Stonington Historical - Lighthouse Restoration |  |  |  | 5,000 | 5,000 |  | - | - | - | - |  | - |  |  |  |
| 123 | TOTAL OUTSIDE AGENCIES |  |  |  | 76,000 | 5,000 | 34,850 | - | - | - | - | - | - | - | - | - |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 124 | TOTAL GENERAL GOVERNMENT \& OUTSIDE AGENCIES CIP EXPENDITURE BUDGET |  |  |  | 2,302,526 | 2,801,528 | 3,398,715 | 3,442,241 | 3,109,741 | 3,102,741 | 3,355,500 | 2,850,500 | 2,847,000 | 2,901,000 | 2,830,000 | 2,774,000 |
| 125 | LESS: OTHER ANTICIPATED REVENUE SOURCES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 126 | State LOCIP Grant | A | A | A | (128,441) | (109,374) | (110,194) | - | - | - |  |  |  |  |  |  |
| 127 | Reappropriation of CIP Fund Balance from defunct projects |  |  |  | (160,453) |  |  |  |  |  |  |  |  | - | - |  |
| 128 | Other State and Federal Grants | A | A |  | - | (40,500) | $(50,000)$ | (2,120,241) | (1,784,741) | (1,980,741) | (2,393,500) | (1,728,500) | $(1,155,000)$ | (1,202,000) | (1,113,000) | (1,007,000) |
| 129 | Sidewalk Grants |  |  |  | - | $(600,000)$ |  | - | - | - | - | - | - | - | - |  |
| 130 | TOTAL OTHER REVENUE AND EXPENDITURE OFFSETS |  |  |  | (288,894) | $(749,874)$ | $(160,194)$ | (2,120,241) | (1,784,741) | $(1,980,741)$ | (2,393,500) | (1,728,500) | $(1,155,000)$ | $(1,202,000)$ | $(1,113,000)$ | $(1,007,000)$ |
| 131 | TOTAL NET APPROPRIATION FOR GENERAL <br> GOVERNMENT \& OUTSIDE AGENCIES FROM GENERAL <br> FUND |  |  |  | 2,013,632 | 2,051,654 | 3,238,521 | 1,322,000 | 1,325,000 | 1,122,000 | 962,000 | 1,122,000 | 1,692,000 | 1,699,000 | 1,717,000 | 1,767,000 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 132 | STONINGTON PUBLIC SCHOOLS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 133 | District Computers and Peripherals - Purchases | A | A |  | 410,000 | 400,000 | 232,000 | 400,000 | 400,000 | 410,000 | 410,000 | 410,000 | 410,000 | 420,000 | 420,000 | 420,000 |
| 134 | District Staff Laptop Computers - Purchases | A | A |  | 1 | 20,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 135 | District Computers One to One - Purchase | A | A |  | 72,000 | 175,000 | 141,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 |
| 136 | District Phone System | A | A |  | 1 | 1 | 13,000 | 13,000 | 13,000 | 13,000 | 13,000 | 13,000 | 13,000 | 13,000 | 13,000 | 13,000 |
| 137 | Install Security System \& Cameras - District Wide | A | A |  | 1 | 1 | 71,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 138 | Roof Ladders and Cables - SHS |  |  |  | 1 | 107,800 |  | - | - | - | - | - |  | - | - |  |
| 139 | Middle School AC Upgrade - SMS | B | B |  | 1 | 1 | 500,000 | - | - | - | - | - | - | - | - | - |
| 140 | Interior Paint and Repairs - SMS \& SHS | C | C |  | 1 | 1 | 1 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| 141 | Flooring Repair - Library | B | B |  | - | - | 1 | - | - | - | - | - | - | - | - | - |
| 142 | Upgraded Building Management System - SMS \& DO | A | A |  | 1 | 78,850 | 92,700 | - | - | - | - | - | - | - | - | - |
| 143 | Renovations - Phase 2 AC Upgrade for DO and Classrooms |  |  |  | - | 1 | - | - | - | - | - | - | - | - | - | - |
| 144 | Classroom Upgrades, Paint, Walls, Flooring - District Office |  |  |  | 1 | - | - | - | - | - | - | - | - | - | - | - |
| 145 | Locks \& Keys - District | B | B |  | 1 | 1 | 1 | 10,000 | 10,000 | 10,000 | 10,000 | - | - | - | - | - |
| 146 | Flooring Repair - District |  |  |  | 1 | 1 | - |  |  |  | - | - | - | - | - | - |
| 147 | Replacement Maintenance truck - District | B | B |  | - | 33,000 | 1 | 45,000 | 50,000 | 50,000 | - |  |  | - | 50,000 | - |
| 148 | Special Ed Mini Van Replacement | B | B |  | - | - | 45,000 | 45,000 | 45,000 | 45,000 | - | - | 50,000 | - | - | - |
| 149 | Classroom Furniture - District | C | C |  | 1 | 1 | 1 | - | - | - | 20,000 | 20,000 | - | - | - | - |
| 150 | Kitchen Equipment Upgrade - SMS \& SHS | B | B |  | 52,000 | - | 70,000 | - | - | - | - | - | - | - | - | - |
| 151 | High School Generator Upgrade to Electrical Panels | B | B |  | 1 | 1 | 15,000 | - | - | - | - | - | - | - | - | - |

## TOWN OF STONINGTON

SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT
KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE
2022-2023 TOWN MEETING PROPOSED BUDGET-TEN YEAR CIP PLAN

| LINE \# |  | Dept. | $\begin{array}{\|c\|c\|c\|c\|c\|} \hline \text { CIP } \\ \text { Comm } \end{array}$ | $\begin{array}{\|c} \text { BOS } \\ \text { Priority } \\ \hline \end{array}$ | ADOPTED <br> Fiscal Year $20-21$ | ADOPTED <br> Fiscal Year <br> 2021-22 | Proposed <br> Budget Fiscal <br> Year <br> $2022-23$ | $\begin{gathered} \text { Fiscal Year } \\ 2023-24 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Fiscal Year } \\ 2024-25 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Fiscal Year } \\ 2025-26 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Fiscal Year } \\ 2026-27 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Fiscal Year } \\ 2027-28 \\ \hline \end{gathered}$ | $\begin{array}{\|c} \hline \text { Fiscal Year } \\ 2028-29 \\ \hline \end{array}$ | $\begin{gathered} \text { Fiscal Year } \\ 2029-30 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Fiscal Year } \\ 2030-31 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Fiscal Year } \\ 2031-32 \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 152 | High School Gym Upgrade | B | B |  | 1 | 1 | 35,000 | 20,000 | 22,000 | 15,000 | - | - | - | - | - | - |
| 153 | High School Roof Top Unit Rebuild \& GYM AC | B | B |  | 1 | 1 | 1 | - | - | - | - | - | - | - | - | - |
| 154 | Sports/Maintenaince Turf Field Utility Vehicle |  |  |  | 1 | 1 | - | - | - | - | - | - | - | - | - | - |
| 155 | Middle School Science Rooms Upgrade | C | C |  | 1 | 1 | 10,000 | 10,000 | - | - | - | - | - | - |  | - |
| 156 | Track/ Turf Replacement/Repair | B | B |  | - | 1 | - | 50,000 | 50,000 | 250,000 | 250,000 | 100,000 | - | 50,000 | - | - |
| 157 | High School Roof Repair | B | B |  | - | 1 | 250,000 | 250,000 | 250,000 | 250,000 | 500,000 | 500,000 | - | - | - | - |
| 158 | Audio/Video Systems - District | A | B |  | - | 1 | 1 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 40,000 | 40,000 | 40,000 |
| 159 | Floor Burnishers | B | B |  | - | - | 1 | - | - | - | - | - | - | 18,000 | - | - |
| 160 | TOTAL PUBLIC SCHOOLS CIP EXPENDITURE BUDGET |  |  |  | 534,016 | 814,666 | 1,524,708 | 1,178,000 | 1,175,000 | 1,378,000 | 1,538,000 | 1,378,000 | 808,000 | 801,000 | 783,000 | 733,000 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 161 | LESS: PUBLIC SCHOOLS OTHER ANTICIPATED REVENUE SOURCES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 162 | State \& Federal Grants |  |  |  | $(70,000)$ | (1) | - | - | - | - | - | - | - | - | - | - |
| 163 | Other Non-Governmental Grants |  |  |  |  | $(93,000)$ | - | - | - | - | - |  | - | - | - | - |
| 164 | Reappropriation of CIP Fund Balance for Defunct BOE Projects |  |  |  | $(39,017)$ | - | - | - | - | - | - | - | - | - | - | - |
| 165 | TOTAL OTHER PUBLIC SCHOOL REVENUE AND EXPENDITURE OFFSETS |  |  |  | $(109,017)$ | $(93,001)$ | - | - | - | - | - | - | - | - | - | - |
| 166 | TOTAL NET APPROPRIATION FOR PUBLIC SCHOOLS CIP FROM GENERAL FUND |  |  |  | 424,999 | 721,665 | 1,524,708 | 1,178,000 | 1,175,000 | 1,378,000 | 1,538,000 | 1,378,000 | 808,000 | 801,000 | 783,000 | 733,000 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 167 | TOTAL NET APPROPRIATION FOR ALL CIP PROJECTS FROM GENERAL FUND |  |  |  | 2,438,631 | 2,773,319 | 4,763,229 | 2,500,000 | 2,500,000 | 2,500,000 | 2,500,000 | 2,500,000 | 2,500,000 | 2,500,000 | 2,500,000 | 2,500,000 |


[^0]:    Source: 2013-2017 American Community Survey 5 year

[^1]:    * Data provided has been based upon the first half of the current fiscal year - 7/1/2021-12/31/2021.

