

# TOWN OF STONINGTON, CONNECTICUT



## **ADOPTED BUDGET**

**For the Fiscal Year July 1, 2020 – June 30, 2021**

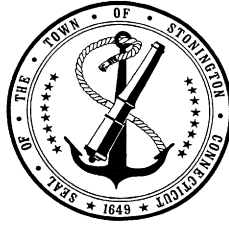
**In accordance with Governor Lamont's executive order 7HH the Annual Town Meeting was not held this year.  
The budget and mil rate were adopted at a joint special virtual meeting of the  
Board of Selectmen and Board of Finance on Tuesday, May 12, 2020.**

**TOWN OF STONINGTON  
TABLE OF CONTENTS  
2020-2021 ADOPTED BUDGET**

	<b><u>PAGE</u></b>
 <b>BUDGET MESSAGE</b>	
<b><u>INTRODUCTION</u></b>	
Budget Calendar	1
Town Information & Demographics	2
Building Permits	8
Top Ten Taxpayers	9
Principal Officials	10
Organization Chart	11
Property Tax on a Residential Home with a Median Market Value of \$315,800	12
Property Tax Revenue per Capita	13
Revenue/Expenditure Pie Charts	14
Fund Balance History	16
Mill Rate Calculation	17
Mill Rate Impact Summary	18
Revenue Summary	19
Expenditure Summary	21
 <b><u>FIRST SELECTMAN</u></b>	
Office of Selectman	35
Programs & Agencies	35
Waterfront Commission	36
Pawcatuck River Harbor Management	36
Shellfish Commission	36
Economic Development Commission	36
Commission to Study Needs & Use of Town Buildings	37
Beautification Committee	37
Charter Revision Committee	37
Emergency Management	37
Elections	38
Town Clerk	39
Town Meeting & Referenda	39
Payments to Other Civil Divisions	39
 <b><u>DEPARTMENT OF ADMINISTRATIVE SERVICES</u></b>	
Administrative Services	42
Information Systems	43
Human Resources	44
Health Officer and Sanitarian	45
Community Development	45

**TOWN OF STONINGTON  
TABLE OF CONTENTS  
2020-2021 ADOPTED BUDGET**

	<b><u>PAGE</u></b>
 <b><u>DEPARTMENT OF ASSESSMENT</u></b>	
Assessor's Office	51
Board of Assessment Appeals	51
 <b><u>DEPARTMENT OF FINANCE</u></b>	
Finance Office	56
Treasurer	56
Tax Collector	57
Board of Finance	58
Risk Management	58
<b>DEBT SERVICE</b>	64
 <b><u>DEPARTMENT OF PLANNING</u></b>	
Planning and Land Use	70
Planning & Zoning Commission	71
Zoning Board of Appeals	71
Conservation Commission	71
Inland Wetlands Commission	71
Climate Change Task Force	71
 <b><u>DEPARTMENT OF PUBLIC WORKS</u></b>	
Highway	74
Solid Waste	80
Engineering Services	84
Facilities Operations (formerly Building Operations)	87
Building Official	91
Water Pollution Control Authority (WPCA)	95
<b>DEPARTMENT OF POLICE SERVICES</b>	99
 <b><u>DEPARTMENT OF HUMAN SERVICES</u></b>	
Human Services	105
Commission on Aging	105
Recreation	106
Libraries	106
Outside Agencies	107
Ambulances & Fire Services	107
 <b>BOARD OF EDUCATION</b>	 109
 <b>CAPITAL IMPROVEMENT PROGRAM (CIP)</b>	 126



# TOWN OF STONINGTON

SELECTMAN'S OFFICE  
DANIELLE CHESEBROUGH  
FIRST SELECTMAN

152 Elm Street • Stonington, Connecticut 06378  
(860) 535-5050 • Fax (860) 535-1046  
[dchesebrough@stonington-ct.gov](mailto:dchesebrough@stonington-ct.gov)

## 2020 – 2021 ANNUAL BUDGET MESSAGE

We knew going into this budget cycle that we were going to have to be fiscally prudent. We would no longer be able to draw as much as we have in the past from our reserve fund. We also understood that the infrastructure needs for our sewer treatment plants were escalating at a faster pace than expected, and that the State of CT had limited ability to provide Stonington with financial support. These were all the known challenges.

When we started the budget process at Town Hall in early November, the US still had not reported its first COVID-19 case. Today, there is much uncertainty about how COVID-19 will impact our community in the short and longer term. The budget established for 2020-2021 is our best attempt to meet both the known and unknown needs of our community.

Since the COVID-19 pandemic took hold each day brings about new information and challenges for our entire community. The budget that went before residents during the virtual public hearing, represented what most of us at the time thought was the most balanced budget we could offer tax payers, while still providing the services we have all come to expect. There were already difficult cuts, ranging from investments aimed to improve the local economy to long awaited infrastructure improvements. It became clear, even those cuts which represented a million dollar decrease in expenditures from last year's budget, were not enough.

Stonington already ranks in the top 15% of CT towns with the lowest mil rates. Of the 169 towns, those with a similar population (ranging from 15,000-22,000) as Stonington rank as the third lowest mil rate. Finding places to further cut an already conservative overall budget has not been without its frustrations or challenging moments; however, I am extremely proud of how we have been able to find ways to make needed reductions. The budget being put forward was made possible thanks to the diligent work of various boards, commission, non-profits and staff. The collaboration, dedication and compassion displayed by so many throughout the entire budget process was inspiring.

All of these combined efforts made it possible to create a budget that reduces spending by \$2,100,525 from the previous fiscal year. This reduction means we will have a flat mil rate, so taxes remain the same in the coming year.

With all the economic uncertainty, we know this course of action is what is needed for our community. According to the Governor's office, from March 13- April 15 2020, the Department of Labor received more than 350,000 unemployment applications; nearly the same amount that it typically receives over a two-year period.

We often hear that people want fiscally prudent governments; however, when faced with the reality of what cuts will need to take place it can be extremely challenging. Worthwhile projects are not funded, useful infrastructure is not replaced, even investments in education have to be curtailed. These reductions in expenditures are not just numbers, they have real life consequences. However, there are also consequences to not facing financial realities. We have to face the challenges put before us as a community.

With this year's budget we aim to provide stability to our community, for both our residents and local businesses. We will continue to provide the services local municipalities are responsible for, while keeping the payments expected in terms of taxes flat. Looking at the six main areas of funding our taxes go to, the percentage of funding received will remain, for the most part, consistent. The largest change comes in the capital improvements segment of the budget which went from 4,725,024 in 2019-20 to 2,438,631 for 2020-21 budget. However, when looking at the average CIP expenditure for the five years prior to 2019-20, the average was closer to this year, at 2,690,669 in expenditures.

The Town of Stonington also put in place a program to benefit taxpayers in need of a tax deferral due to furlough, layoff, business closure or other circumstances related to COVID-19 that put them in financial hardship. The program, which follows state guidelines set forth in an emergency declaration from Connecticut Gov. Ned Lamont, will offer a 90-day deferral of taxes on real property, personal property and motor vehicles. The program also offers a deferral of municipal water, sewer and electric bills for residents and business owners as needed.

In looking at our next major area of needed investment, we are preparing to address the infrastructure issues facing our sewer system. Our aging sewer system is in need of a significant investment and will require a bond to address the infrastructure needs. Once it is safe to bring the community together for a vote, a sewer bond will be the first item on our upcoming agenda. We are an extremely fortunate community as we earned a AAA bond rating in 2019, the highest level a municipality can earn. This was largely due to the years of hard decisions and work from current and former staff, volunteers and elected officials- in particular the Board of Finance. This has already saved the town over \$600,000 and should serve us well as we seek to issue our next municipal bond.

We are a resilient and creative community, and together we will get through this time stronger, together. In closing, I would like to thank many of our current and former community volunteers, staff and elected officials for their dedicated service to the community.

**TOWN OF STONINGTON  
BUDGET CALENDAR  
2020-2021 FISCAL YEAR**

<b>November 12, 2019</b>	Budget packets to submitting departments.
<b>December 6, 2019</b>	Itemization of Expenditures, Budget Commentary and Professional Services are sent to Finance Office.
<b>December 31, 2019</b>	Departmental Budget Requests are compiled by the Finance Office and sent to the First Selectman
<b>January 2020</b>	First Selectman will meet with Department Heads to review submitted budgets. First Selectman forwards her budget to the Board of Finance.
<b>February 2020 - March 2020</b>	Board of Finance review of Departmental Budgets.
<b>No later than March 1, 2020</b>	Board of Education Budget to First Selectman and Board of Finance.
<b>March 2020 - April 2020</b>	Board of Finance finalizes its recommended budget for Public Hearing.
<b>April 9, 2020</b> (Not later than the 1 <sup>st</sup> Monday in May)	Board of Finance - Public Hearing on the Budget
<b>May 12, 2020</b> (No later than the 3 <sup>rd</sup> Monday in May)	Annual Town Meeting on the Budget - In accordance with Governor Lamont's executive order 7B, 7I and 7HH the Annual Town Meeting will not be held this year. The budget and mil rate will be considered and adopted at a joint special virtual meeting of the Board of Selectmen and Board of Finance on Tuesday, May 12, 2020

## **THE TOWN OF STONINGTON**

The Town of Stonington is located in the southeastern corner of Connecticut, bordering Rhode Island to the east, Long Island Sound to the south, Groton, Ledyard and North Stonington to the west and north. Fishers Island and Long Island can be seen to the southwest and Block Island to the southeast. The rocky shoreline has many peninsulas, islands, coves and marshes.

Stonington boasts a rare and attractive combination of seaside and semi-rural working and living sites. The Town is within two hours or less of major research and transportation centers in Boston, Providence, New Haven, Hartford and New York. Access via I-95 is minutes away. Major airports are located nearby in Groton, Hartford, Springfield, Providence and Boston. Amtrak trains are located in the Village of Mystic located within the Town of Stonington, New London and Westerly, Rhode Island.

The Town of Stonington, covering 42.7 square miles in New London County, was settled in 1649. The 2010 census population totals 18,293, with 10% residing in the Borough. Two other concentrated areas are the Pawcatuck and Mystic sections of the Town, which have 40% and 20%, respectively, of the Town's population.

The Borough of Stonington, the oldest borough in Connecticut, was incorporated in 1801. Steeped in the history of its past as a whaling port and home of the last remaining commercial fishing fleet in the State, it includes a number of large, well maintained homes of former mariners including Nathaniel Palmer.

Pawcatuck has continued its proud heritage as the home of industrial leaders such as Davis Standard Corporation, the premier supplier of plastic extrusion systems.

Mystic was developed around the shipbuilding industry. Today Mystic boasts three distinct visiting areas. Historic Downtown Mystic is rich with diverse specialty shops, Mystic Seaport, and the Museum of America and the Sea, which provides an inside, look at New England's maritime heritage. Olde Mystic Village has over sixty shops set in a New England style village and Mystic Marine Life Aquarium. Old Mystic is the original community at the head of the Mystic River and Foxwoods Resort Casino is fifteen minutes north of Mystic.

### **Organization of the Government**

The Town adopted a charter, its first, on November 7, 1989, which calls for a Town Meeting form of government. The Town Meeting acts as the legislative body. The three-member Board of Selectmen acts as the governing body for most matters with certain boards and agencies having jurisdiction over specific areas such as the Board of Finance, Water Pollution Control Authority, Board of Education, Planning and Zoning Commission and Zoning Board of Appeals. The First Selectman is the Chief Executive Officer, with an appointed Director of Administrative Services to maintain continuity of government services.

The financial administrator of the Town is the Director of Finance. The Director of Finance administers and accounts for all Town funds. The Town provides a full range of services including public safety, street maintenance and sanitation, health and human services, public parks and recreation, libraries, education, culture, public improvements, planning and zoning, water, sewer and general administrative services.

The Town is divided into five voting districts, and Town elections are held biennially in odd-numbered years.



### **Accounting System**

The Town's accounting system is organized and operated on a fund basis. A fund is defined as an independent fiscal and accounting entity with a self-balancing set of accounts. The types of funds utilized by the Town are as follows: general, special revenue, capital projects, internal service, enterprise, and trust and agency. The type and number of individual funds is determined by GAAP and sound financial administration. The general fund operations are maintained on a modified accrual basis, with revenue being recognized as it becomes both measurable and available and expenditures being generally recognized when the services or goods are received and liabilities incurred. Accounting records for the Town's internal service, enterprise and nonexpendable trust funds are on the accrual basis of accounting.

The Town maintains a system of internal accounting controls to provide reasonable assurance that the books and records reflect authorized transactions of the Town. Internal accounting controls involve activities that relate to authorizing, processing, recording and reporting transactions, and include controls such as the division of key duties and responsibilities among different employees and the existence and implementation of standardized operating procedures.

Controls are designed to provide reasonable, but not absolute, assurance regarding: (1) the safeguarding of assets against loss from unauthorized use; and (2) the reliability and accuracy of financial statements. The concept of reasonable assurance recognizes that the cost of internal control should not exceed the benefits likely to be derived, and that the evaluation of cost and benefits requires estimates and judgments by management. The Town believes that its internal accounting controls adequately safeguard assets and provide reasonable assurance of proper recording of financial transactions.

### **Budgetary Control**

No later than the fifteenth day of March, the First Selectman shall present to the Board of Finance and the Board of Selectmen an itemized annual operating budget, including the Board of Education budget. The Board of Finance shall hold one (1) or more public hearings no later than the first Monday of May. The Board of Finance shall have the authority to increase or decrease the budget submitted by the First Selectman. Within fifteen (15) days after holding the final such public hearing, the Board of Finance shall approve an operating budget and file the same with the Town Clerk for submission to the Annual Town Budget Meeting, which is to be held no later than the third Monday in May. If the budget has not been submitted or petitioned to a Referendum, the budget as presented may be adopted by a majority vote of those present and voting thereon. Upon approval of the Budget by vote of the Town Meeting or Referendum, said budget shall be deemed to constitute the appropriation to each Department, or sub-Department thereof, and to each Office, Board, Agency and Commission of the Town. Additional appropriations may be made during the year by the Board of Finance in an amount not to exceed \$20,000 in any one line item, or accumulative approval of additional appropriations above 0.5% of the current annual budget.

Budgetary control is maintained by an encumbrance system. All purchases require a purchase requisition and a purchase order. Funds are recorded as encumbered when the purchase order is issued and expenditures are recorded when the Town issues a check or incurs liability. All unencumbered appropriations lapse at year end; except in the Capital Projects Funds where appropriations are continued until completion of the projects. Budgetary control in the Capital Projects Funds is achieved by the constraints imposed by the project's authorization or grant awards related to these funds.

**TOWN OF STONINGTON  
ECONOMIC AND DEMOGRAPHIC INFORMATION**

**POPULATION AND DENSITY**

<i>Year</i>	<i>Actual Population</i>	<i>% Increase/ (Decrease)</i>	<i>Density</i>	<i>State of Connecticut</i>	<i>% Increase</i>
1980	16,220	-	416	3,107,576	-
1990	16,919	4.31%	434	3,287,116	5.78%
2000	17,906	5.83%	459	3,405,565	3.60%
2010	18,545	3.57%	476	3,583,561	4.89%
2014	18,539	-0.03%	475	3,592,053	.32%
2015	18,492	-0.25%	474	3,593,222	.24%
2016	18,477	-0.08%	474	3,588,570	-.10%
2017	18,483	0.03%	474	3,594,478	0.16%

*Source: 2013-2017 American Community Survey 5-year Estimates*

**AGE DISTRIBUTION OF THE POPULATION**

<i>Age</i>	<i>Town of Stonington</i>		<i>State of Connecticut</i>	
	<i>Number</i>	<i>Percent</i>	<i>Number</i>	<i>Percent</i>
Under 5 years	653	3.53%	186,188	5.18%
5 - 9 years	950	5.14%	206,536	5.75%
10 - 14 years	844	4.57%	225,831	6.28%
15 - 19 years	1,070	5.79%	249,777	6.95%
20 - 24 years	917	4.96%	245,849	6.84%
25 - 34 years	1,558	8.43%	439,239	12.22%
35 - 44 years	1,971	10.66%	433,401	12.06%
45 - 54 years	2,849	15.41%	535,611	14.90%
55 - 59 years	1,570	8.49%	266,501	7.41%
60 - 64 years	1,566	8.47%	229,788	6.39%
65 - 74 years	2,400	12.98%	318,515	8.86%
75 - 84 years	1,329	7.19%	167,133	4.65%
85 years and over	806	4.36%	90,109	2.51%
<b>Total</b>	<b>18,483</b>	<b>100.00%</b>	<b>3,594,478</b>	<b>100.00%</b>
Median Age (Years)	49.4		40.8	

*Source: 2013-2017 American Community Survey 5-year Estimates.*

## INCOME DISTRIBUTION

<i>Income</i>	<i>Town of Stonington</i>		<i>State of Connecticut</i>	
	<i>Families</i>	<i>Percent</i>	<i>Families</i>	<i>Percent</i>
Less than \$10,000	222	4.26%	27,787	3.10%
\$10,000 to \$14,999	82	1.57%	16,143	1.80%
\$15,000 to \$24,999	76	1.46%	41,072	4.59%
\$25,000 to \$34,999	189	3.63%	52,218	5.83%
\$35,000 to \$49,999	313	6.01%	82,371	9.20%
\$50,000 to \$74,999	910	17.46%	134,356	15.00%
\$75,000 to \$99,999	890	17.08%	122,244	13.65%
\$100,000 to \$149,999	925	17.75%	186,352	20.81%
\$150,000 to \$199,999	668	12.82%	100,359	11.20%
\$200,000 or more	939	17.96%	132,765	14.82%
<b>Total.....</b>	<b>5,211</b>	<b>100.00%</b>	<b>895,667</b>	<b>100.00%</b>

*Source: 2013-2017 American Community Survey 5-year Estimates.*

## INCOME LEVELS

	<i>Town of Stonington</i>	<i>State of Connecticut</i>
<b>Per Capita Income, 2017</b>	<b>\$49,353</b>	<b>\$41,365</b>
Per Capita Income, 2016	\$47,422	\$39,903
Per Capita Income, 2015	\$43,749	\$38,803
Per Capita Income, 2014	\$44,599	\$38,480
Per Capita Income, 2013	\$44,787	\$37,892
Per Capita Income, 2012	\$44,483	\$37,807
<b>Median Family Income, 2017</b>	<b>\$96,297</b>	<b>\$93,800</b>
Median Family Income, 2016	\$ 97,288	\$91,274
Median Family Income, 2015	\$ 96,007	\$89,031
Median Family Income, 2014	\$100,521	\$88,217
Median Family Income, 2013	\$100,399	\$87,245
Median Family Income, 2012	\$100,727	\$87,182
<b>Percent Below Poverty, 2017</b>	<b>6.40%</b>	<b>7.00%</b>
Percent Below Poverty, 2016	7.00%	7.30%
Percent Below Poverty, 2015	6.70%	7.60%
Percent Below Poverty, 2014	4.80%	7.50%
Percent Below Poverty, 2013	4.60%	10.20%
Percent Below Poverty, 2012	4.80%	10.00%

*2013-2017 American Community Survey 5 year Estimates*

**EDUCATIONAL ATTAINMENT**  
Years of School Completed Age 25 and Over

	<i>Town of Stonington</i>		<i>State of Connecticut</i>	
	<i>Number<sup>1</sup></i>	<i>Percent</i>	<i>Number<sup>1</sup></i>	<i>Percent</i>
Less than 9th grade	307	2.19%	104,623	4.22%
9th to 12th grade, no diploma	493	3.51%	137,877	5.56%
High School graduate (includes equivalency)	3,453	25.58%	673,582	27.16%
Some college, no degree	1,909	13.59%	422,535	17.04%
Associate degree	1,138	8.10%	188,481	7.60%
Bachelor's degree	3,597	25.39%	532,055	21.45%
Graduate or professional degree	3,182	22.65%	421,144	16.98%
<b>Total</b>	<b>14,049</b>	<b>100.00%</b>	<b>2,480,297</b>	<b>100.00%</b>
Total high school graduate or higher (%)	94.30%		90.20%	
Total bachelor's degree or higher (%)	48.00%		38.40%	

*Source: 2013-2017 American Community Survey 5 year Estimates.*

**AGE DISTRIBUTION OF HOUSING**

<i>Year Built</i>	<i>Town of Stonington</i>		<i>State of Connecticut</i>	
	<i>Units</i>	<i>Percent</i>	<i>Units</i>	<i>Percent</i>
2014 or later	63	.67%	5,367	0.36%
2010 to 2013	92	.97%	17,308	1.15%
2000 to 2009	822	8.68%	105,131	6.97%
1990 to 1999	867	9.16%	114,261	7.58%
1980 to 1989	1,296	13.69%	191,939	12.73%
1970 to 1979	960	10.14%	200,217	13.28%
1960 to 1969	1,024	10.82%	205,463	13.63%
1950 to 1959	1,053	11.13%	225,763	14.97%
1940 to 1949	419	4.43%	104,251	6.91%
1939 or earlier	2,869	30.31%	338,011	22.42%
<b>Total Housing Units, 2016</b>	<b>9,465</b>	<b>100.00%</b>	<b>1,507,711</b>	<b>100.00%</b>
Percent Owner Occupied, 2016	73.50%		66.60%	

*Source: 2013-2017 American Community Survey 5 year Estimates.*

## HOUSING INVENTORY

<i>Type</i>	<i>Town of Stonington</i>		<i>State of Connecticut</i>	
	<i>Units</i>	<i>Percent</i>	<i>Units</i>	<i>Percent</i>
1-unit, detached	6,590	69.62%	892,621	59.20%
1-unit, attached	264	2.79%	81,393	5.40%
2 units	776	8.20%	123,040	8.16%
3 or 4 units	803	8.48%	130,914	8.68%
5 to 9 units	334	3.53%	82,787	5.49%
10 to 19 units	168	1.77%	56,540	3.75%
20 or more units	315	3.33%	128,477	8.52%
Mobile home	206	2.18%	11,564	0.77%
Boat, RV, van, etc.	9	0.10%	375	0.02%
<b>Total Inventory</b>	<b>9,465</b>	<b>100.00%</b>	<b>1,507,711</b>	<b>100.00%</b>

Source: 2013-2017 American Community Survey 5 year  
Estimates.

## OWNER-OCCUPIED HOUSING VALUES

<i>Specified Owner-Occupied Units</i>	<i>Town of Stonington</i>		<i>State of Connecticut</i>	
	<i>Number</i>	<i>Percent</i>	<i>Number</i>	<i>Percent</i>
Less than \$50,000	284	4.82%	24,038	2.65%
\$50,000 to \$99,999	97	1.65%	29,789	3.29%
\$100,000 to \$149,999	211	3.58%	83,320	9.19%
\$150,000 to \$199,999	587	9.96%	141,024	15.55%
\$200,000 to \$299,999	1,607	27.27%	244,356	26.95%
\$300,000 to \$499,999	1,861	31.57%	236,671	26.10%
\$500,000 to \$999,999	949	16.10%	106,192	11.71%
\$1,000,000 or more	298	5.06%	41,408	4.57%
<b>Total</b>	<b>5,894</b>	<b>100.00%</b>	<b>906,798</b>	<b>100.00%</b>

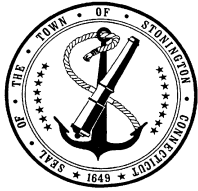
<b>Median Value</b>	<b>\$315,800</b>	<b>\$270,100</b>
---------------------	------------------	------------------

Source: 2013-2017 American Community Survey 5-year Estimates.

**TOWN OF STONINGTON**  
**BUILDING PERMITS**  
**2004 – 2019**

Fiscal Year	Residential		Commercial/Industrial		Other		Total	
	No.	Value	No.	Value	No.	Value	No.	Value
<b>2019</b>	<b>679</b>	<b>35,760,168</b>	<b>83</b>	<b>9,549,738</b>	<b>0</b>	<b>-</b>	<b>762</b>	<b>\$45,309,906</b>
2018	567	\$33,250,966	76	\$14,097,124	2	\$ 95,000	645	\$47,443,090
2017	516	\$22,786,919	83	\$63,546,892	1	\$1,042,361	600	\$87,376,172
2016	617	\$26,199,595	83	\$44,750,465	1	\$ 7,467	701	\$70,957,527
2015	562	\$18,874,868	68	\$12,935,000	0	-	630	\$31,809,868
2014	534	\$21,792,916	82	\$ 4,239,927	0	-	616	\$26,032,843
2013	475	\$17,896,723	76	\$ 4,970,919	0	-	551	\$22,867,642
2012	483	\$20,789,608	81	\$ 6,614,614	0	-	564	\$27,404,222
2011	470	\$13,419,687	81	\$ 4,827,452	6	\$2,361,671	557	\$20,608,810
2010	458	\$19,446,637	61	\$ 2,538,975	3	\$ 57,500	522	\$22,043,112
2009	403	\$10,803,781	57	\$ 4,988,722	1	\$ 8,000	461	\$15,800,503
2008	490	\$37,575,985	76	\$17,849,322	1	\$ 50,000	567	\$55,475,307
2007	554	\$41,683,835	46	\$18,657,243	0	-	600	\$60,341,078
2006	617	\$38,404,873	59	\$ 5,204,938	0	-	676	\$43,609,811
2005	551	\$31,951,250	55	\$ 6,552,778	0	-	606	\$38,504,028
2004	512	\$27,725,619	64	\$70,858,942	1	\$ 35,000	577	\$98,619,561

Source: Town Building Department



# TOWN OF STONINGTON

## ASSESSOR'S OFFICE

152 Elm Street • Stonington, Connecticut 06378

(860) 535-5098 • Fax (860) 535-5052

### **TOP TEN TAXPAYERS**

### **OCTOBER 1, 2019 GRAND LIST**

	<u>NET ASSESSMENT</u>
1. CONNECTICUT LIGHT & POWER CO.	\$42,203,898
2. MYSTIC CT SENIOR PROPERTY (Stone Ridge & ROC Seniors)	24,240,312
3. AQUARION WATER CO OF CT	16,590,890
4. MASHANTUCKET PEQUOT TRIBE	11,451,717
5. SENIOR LIVING BY MASONICARE (PILOT)	29,079,902*
6. DDH HOTEL MYSTIC LLC (Mystic Hilton)	10,305,035
7. RESINKOFF JOYCE O TRUSTEE (Olde Mystic Village)	10,043,091
8. VIII-HII-WHITEHALL AVENUE LLC (Residence Inn)	10,024,100
9. SPIRIT MASTER FUNDING X LLC (Davis Standard)	8,712,950
10. YANKEE GAS SERVICES CO	8,591,359

\*Based upon payment made under the Payment in Lieu of Taxes agreement (PILOT)

**TOWN OF STONINGTON  
LIST OF PRINCIPAL OFFICIALS**

**BOARD OF SELECTMEN \***

Danielle Chesebrough, First Selectman  
June Strunk  
Deborah Downie

**BOARD OF EDUCATION \***

Alexa Garvey, Chairperson  
Candace Anderson, Secretary  
Craig Esposito  
Heidi Simmons  
Alisa Morrison  
Jack Morehouse  
Farouk Rajab

**FINANCE DEPARTMENT**

James Sullivan, CPA, Director of Finance  
Linda Camelio, Tax Collector \*  
Sandy Grimes, Treasurer \*

**TOWN DEPARTMENTS**

Vincent Pacileo, III, Director of Administrative Services  
Marsha Standish, Director of Assessment  
J. Darren Stewart, Chief of Police  
Barbara McKrell, Public Works Director  
Susan Cullen, Director of Economic & Community Development  
Douglas Nettleton, Director - Water Pollution Control Authority  
Larry Stannard, Building Official  
John Phetteplace, Solid Waste Manager  
Cynthia Ladwig, Town Clerk \*  
Position Vacant, Town Engineer  
Leanne Theodore, Director of Human Services  
Dr. Van W. Riley, Superintendent of Schools  
Gary Shettle, School Business Administrator

**BOARD OF FINANCE \***

Tim O'Brien, Chairman  
Glenn Frishman, Secretary  
Lynn Young  
Michael Fauerbach  
Deborah Norman  
Bob Statchen  
David L. Motherway, Jr.

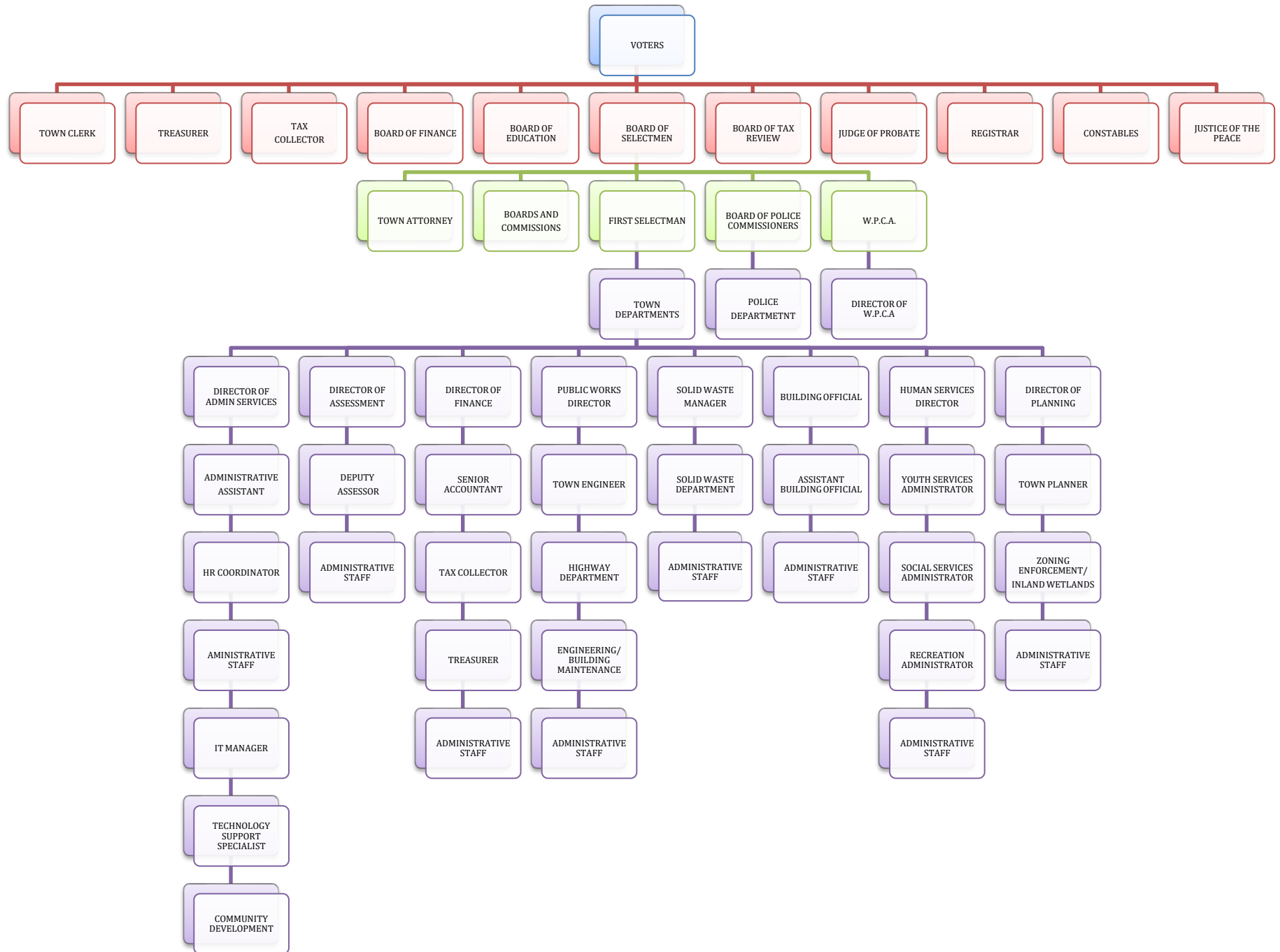
**TOWN ATTORNEY**

Thomas J. Londregan - General Counsel

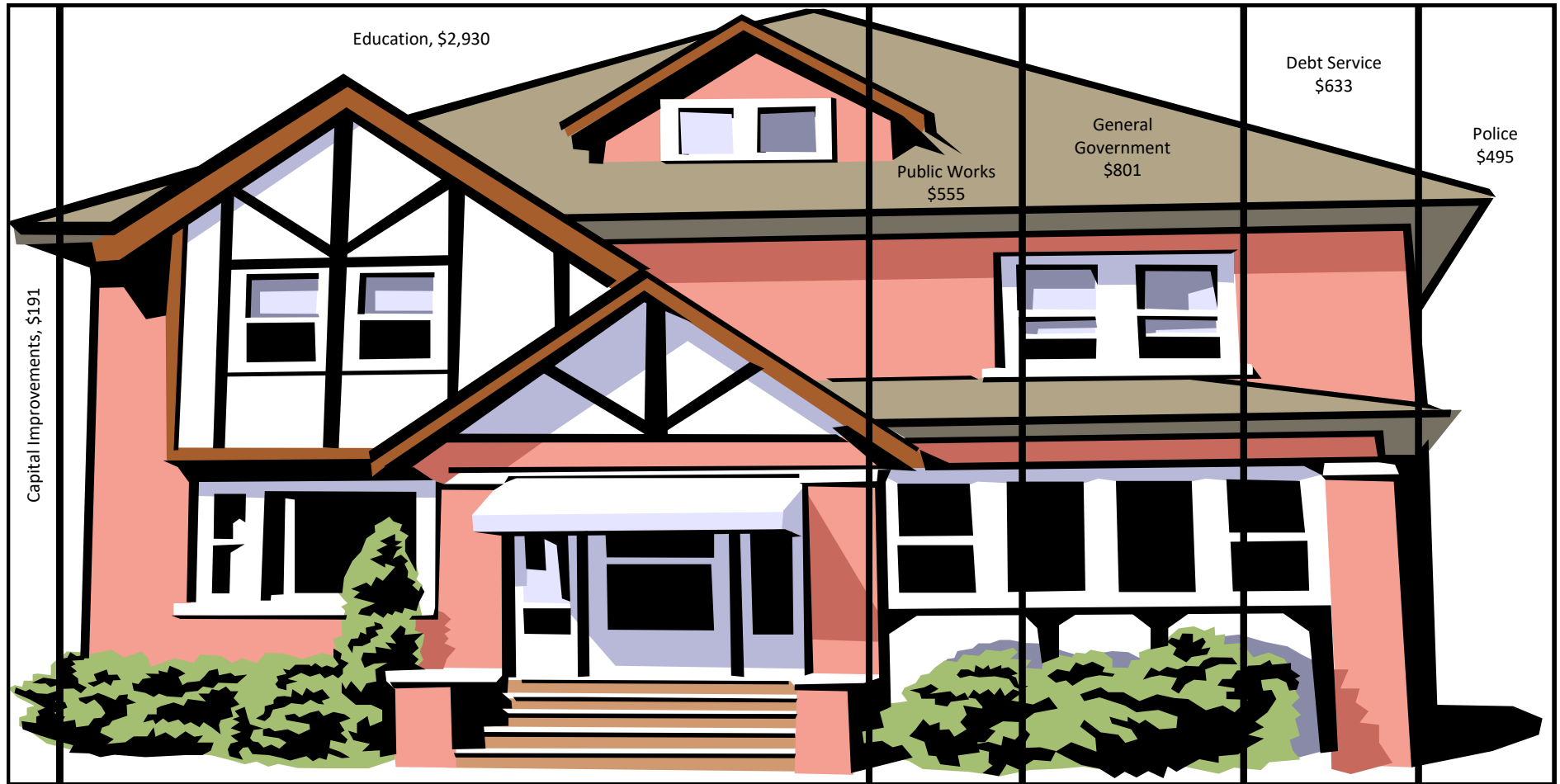
**\*Denotes Elected Official/Position**



## TOWN OF STONINGTON ORGANIZATIONAL CHART

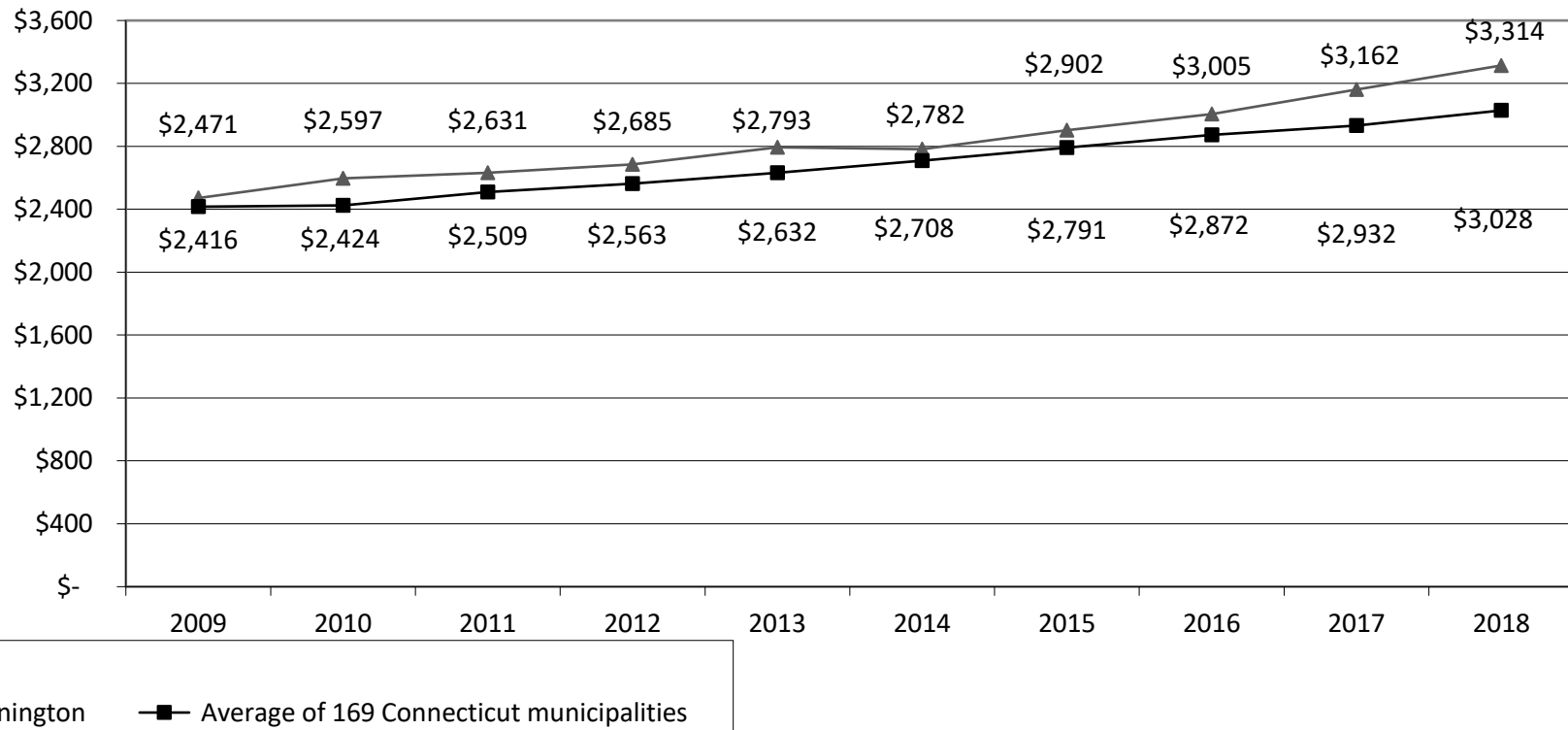


## Property Tax on a Residential Home in Stonington with a Median Market Value of \$315,800



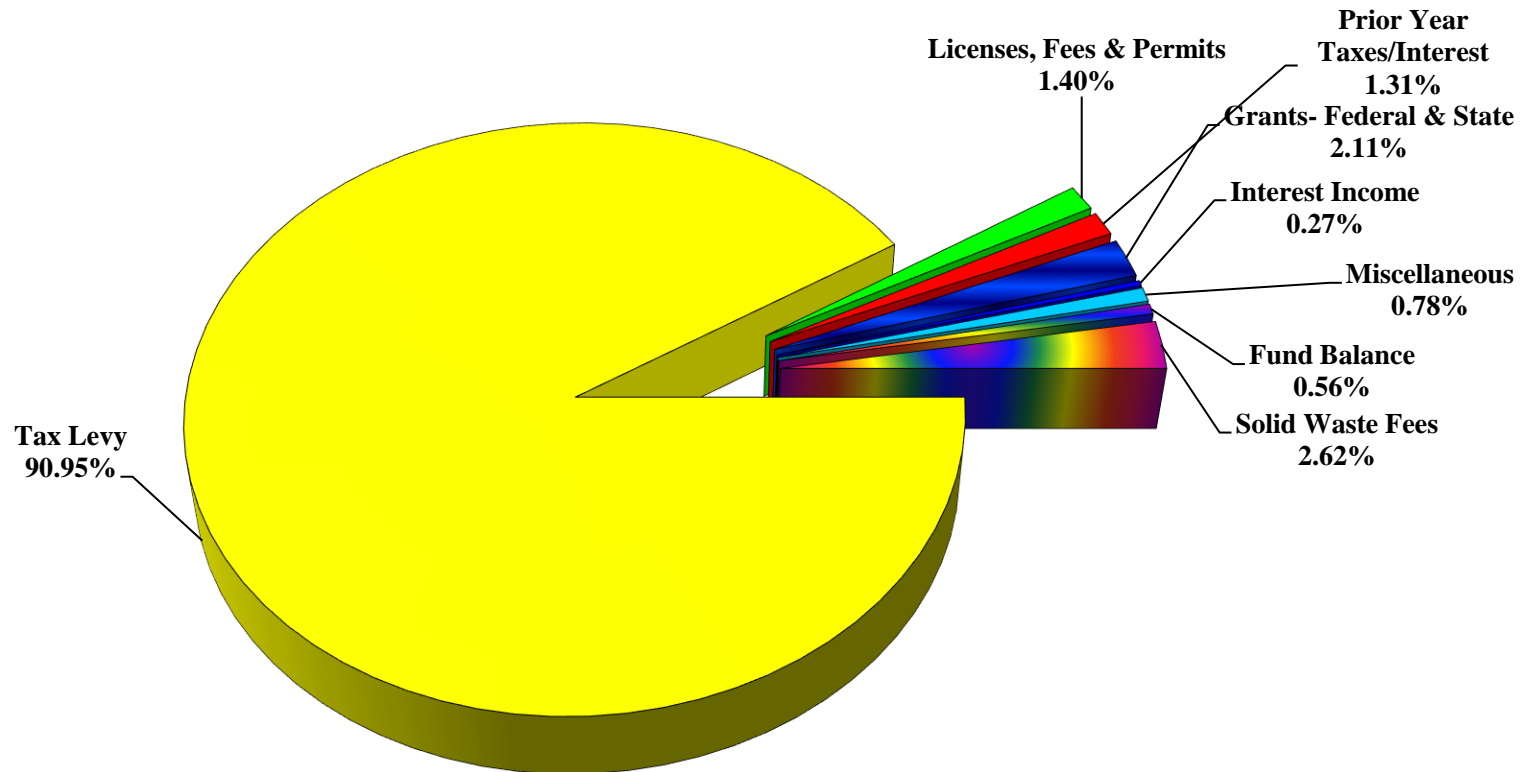
Capital improvements	\$191	Taxes support the improvement and expansion of the Town's infrastructure.
Education	\$2,930	Taxes fund the Stonington Public School system.
Public Works	\$555	Taxes support maintenance of Town roads, buildings, parks and vehicles and refuse and recycling collection.
General Government	\$801	Taxes support the administration of Town services.
Debt Service	\$633	Taxes provide for the scheduled debt service payments from the Town's long-term borrowings.
Police	\$495	Taxes provide police protection for residents.
<b>TOTAL TAX BILL:</b>	<b>\$5,605</b>	

### Property Tax Revenue Per Capita



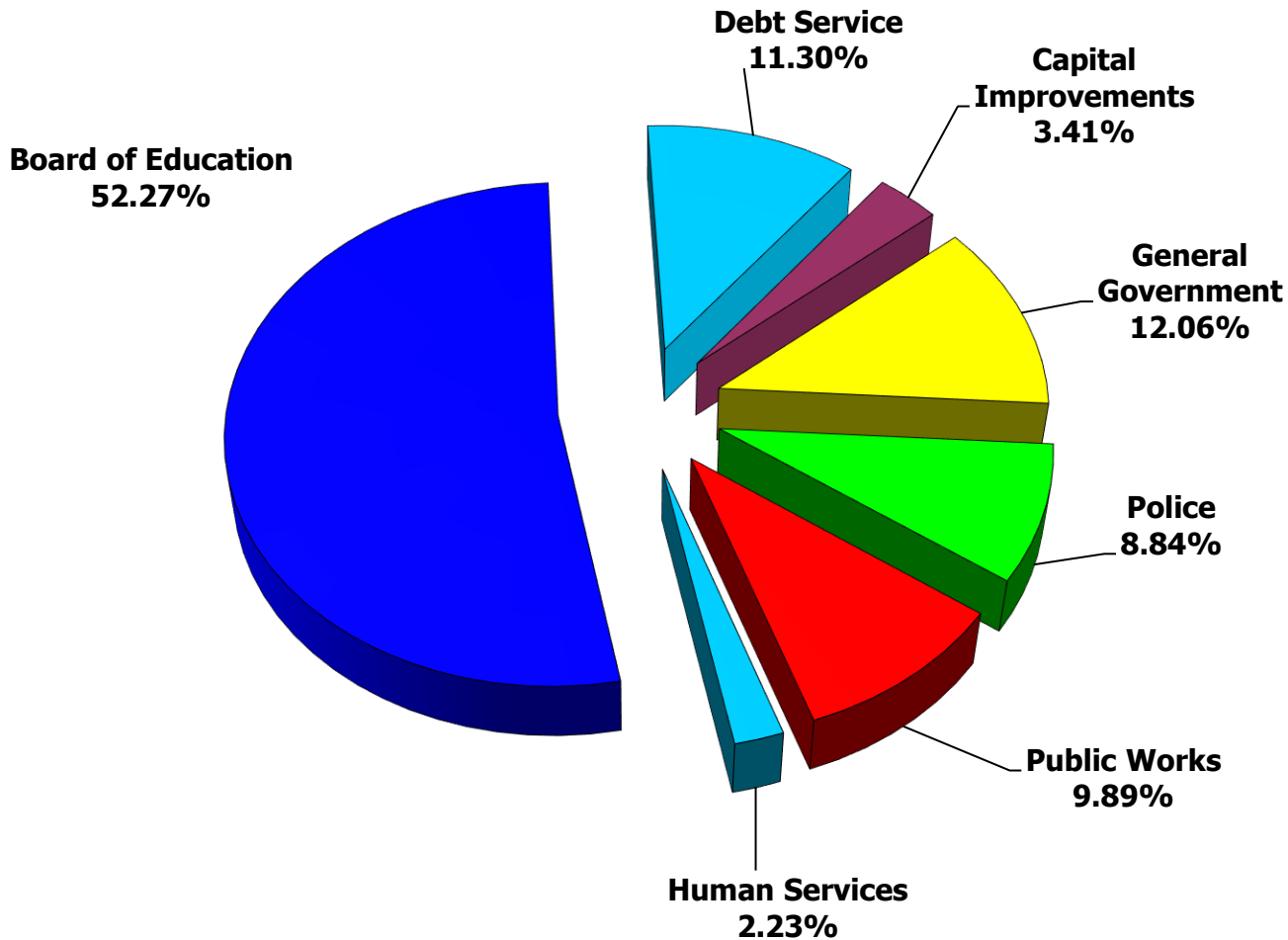
Source: State of Connecticut Office of Policy & Management's December 2018 Municipal Fiscal Indicators. The last available statistic for the Average of 169 Connecticut municipalities is for fiscal year 2017.

# Town of Stonington 2020 - 2021 Adopted Revenue



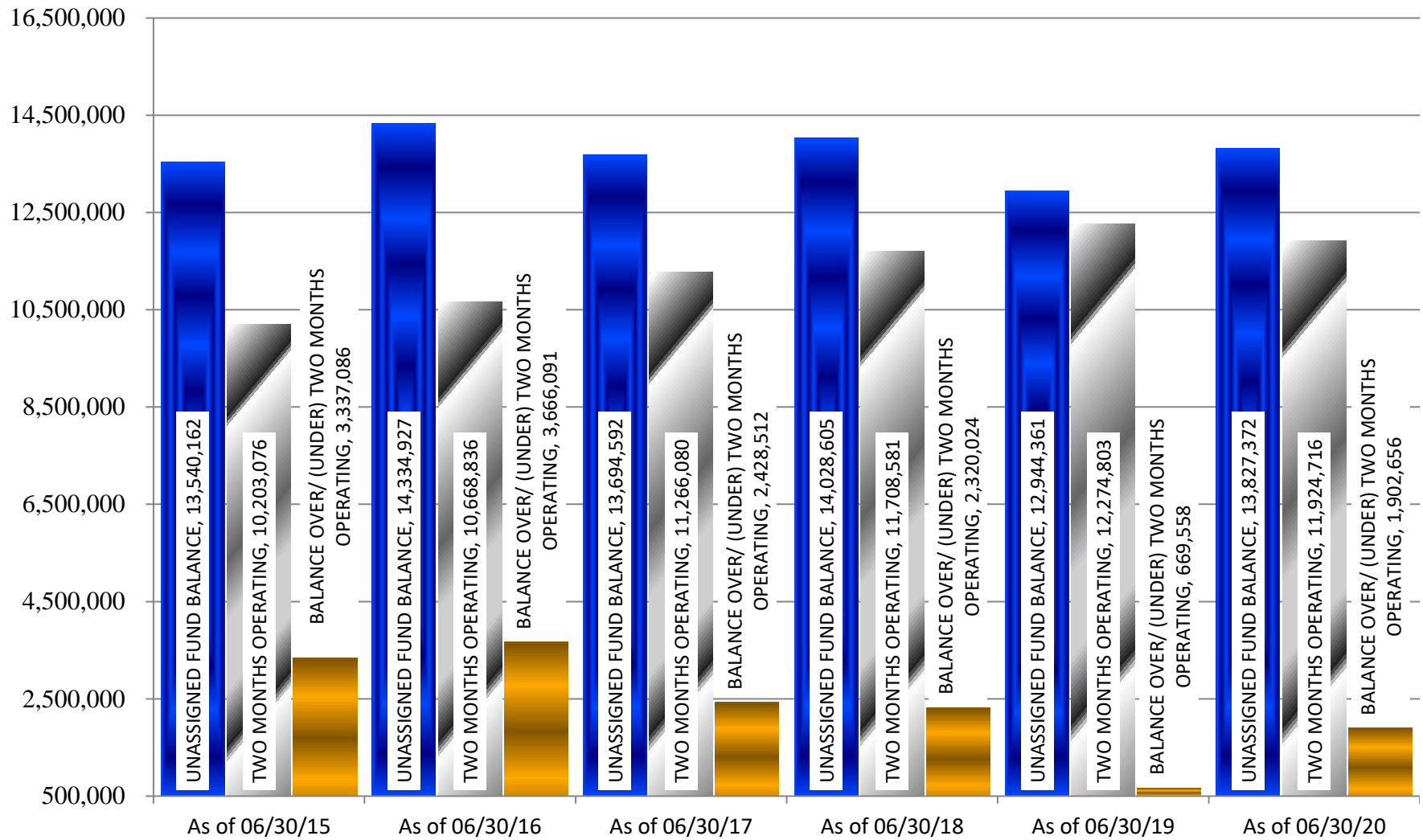
# Town of Stonington

## 2020 - 2021 Adopted Expenditures



# Town of Stonington

## Unassigned Fund Balance History



**TOWN OF STONINGTON  
MIL RATE CALCULATION  
2020-2021 ADOPTED BUDGET**

Net Grand List - 10/01/2019	2,821,381,056
Average Rate of Collections	<u>98.750%</u>
Net Grand List - Adj. For Rate of Collections	<u>2,786,113,793</u>
Value of a Mil	<u>2,786,114</u>

---

**Mil Rate Calculation**

Adopted Expenditures	71,548,295
Revenue Other Than Taxes	6,075,058
Use of Fund Balance	<u>400,000</u>
Amount to Be Raised by Taxes	<u>65,073,237</u>
Adopted Mill Rate - 2020-21	<u>23.36</u>
Adopted Mill Rate - 2019-20	<u>23.36</u>
Increase (Decrease) From Prior Year	-
% Increase (Decrease) From Prior Year	0.00%

**TOWN OF STONINGTON  
MIL RATE IMPACT SUMMARY  
2020-2021 ADOPTED BUDGET**

	General Government	Education	Debt Service	Capital Improvements	Total
<b>ADOPTED EXPENDITURES</b>	<b>23,625,749</b>	<b>37,401,100</b>	<b>8,082,815</b>	<b>2,438,631</b>	<b>71,548,295</b>
<b>PERCENTAGE OF TOTAL BUDGET</b>	<b>33.02%</b>	<b>52.27%</b>	<b>11.30%</b>	<b>3.41%</b>	<b>100.00%</b>
<b>REVENUES AND OTHER FUNDING SOURCES</b>					
Revenues - Other than taxes	4,969,147	1,105,911	0	0	6,075,058
Use of Fund Balance	0	0	0	400,000	400,000
Taxes to be Raised	18,656,602	36,295,189	8,082,815	2,038,631	65,073,237
<b>TOTAL</b>	<b>23,625,749</b>	<b>37,401,100</b>	<b>8,082,815</b>	<b>2,438,631</b>	<b>71,548,295</b>
<b>MIL RATE COMPUTATION</b>					
Net Grand List - 10/01/19					2,821,381,056
Average Rate of Collections					98.75%
Grand List adjusted for % of Collections					2,786,113,793
<b>ADOPTED MIL RATE-2020-21</b>	<b>6.70</b>	<b>13.03</b>	<b>2.90</b>	<b>0.73</b>	<b>23.36</b>
<b>ADOPTED MIL RATE-2019-2020</b>	<b>6.30</b>	<b>13.24</b>	<b>3.22</b>	<b>0.60</b>	<b>23.36</b>
<b>INCREASE/(DECREASE) IN MIL RATE OVER PRIOR YEAR</b>	<b>0.40</b>	<b>(0.21)</b>	<b>(0.32)</b>	<b>0.13</b>	<b>0.00</b>
<b>% INCREASE/(DECREASE) IN MIL RATE OVER PRIOR YEAR</b>	<b>6.35%</b>	<b>-1.59%</b>	<b>-9.94%</b>	<b>21.67%</b>	<b>0.00%</b>
<b>INCREASE/(DECREASE) IN TAXES TO BE RAISED YEAR TO YEAR</b>					
Taxes to be Raised - 20-21	18,656,602	36,295,189	8,082,815	2,038,631	65,073,237
Taxes to be Raised - 19/20	17,363,811	36,520,409	8,888,412	1,659,527	64,432,159
<b>INCREASE/(DECREASE) OVER PRIOR YEAR</b>	<b>1,292,791</b>	<b>(225,220)</b>	<b>(805,597)</b>	<b>379,104</b>	<b>641,078</b>
<b>% INCREASE/(DECREASE) IN TAXES TO BE RAISED</b>	<b>7.45%</b>	<b>-0.62%</b>	<b>-9.06%</b>	<b>22.84%</b>	<b>0.99%</b>



**TOWN OF STONINGTON  
GENERAL FUND REVENUE  
2020-2021 ADOPTED BUDGET**

LINE #	REVENUE SOURCE	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ADOPTED BUDGET	2019-2020 ESTIMATE OF ACTUAL	2020-2021 ADOPTED BUDGET
	<b>TAXES</b>						
1	Current Levy	57,765,051	60,297,079	62,022,848	64,432,159	64,730,000	65,073,237
2	Prior Years	674,439	487,236	468,609	450,000	300,000	300,000
3	Motor Vehicle Supplement	424,996	462,324	458,614	425,000	462,000	440,000
4	Interest & Lien Fees	314,419	306,232	291,881	250,000	205,000	200,000
5	<b>TOTALS</b>	<b>59,178,905</b>	<b>61,552,871</b>	<b>63,241,952</b>	<b>65,557,159</b>	<b>65,697,000</b>	<b>66,013,237</b>
	<b>LICENSES AND PERMITS</b>						
6	Building Permits	246,394	375,385	435,753	300,000	360,000	330,000
7	Business Licenses	12,475	-	-	-	-	-
8	Conveyance Tax	384,131	435,394	364,280	400,000	425,000	400,000
9	Town Clerk's Fees	265,212	186,926	186,011	180,000	200,000	180,000
10	Miscellaneous Permits	3,900	-	-	-	-	-
11	Alarm Registrations	5,740	5,620	5,220	5,500	5,500	5,500
12	Inland Wetland Permits	950	4,858	2,700	4,000	3,000	3,000
13	P&Z and Zoning Board Fees	60,942	77,615	78,288	70,000	90,000	75,000
14	<b>TOTALS</b>	<b>979,744</b>	<b>1,085,798</b>	<b>1,072,252</b>	<b>959,500</b>	<b>1,083,500</b>	<b>993,500</b>
	<b>FINES AND FORFEITS</b>						
15	Parking Fines	5,775	2,425	5,500	5,000	6,000	5,000
16	Alarm Penalties	1,475	2,250	2,064	2,000	2,500	2,000
17	<b>TOTALS</b>	<b>7,250</b>	<b>4,675</b>	<b>7,564</b>	<b>7,000</b>	<b>8,500</b>	<b>7,000</b>
	<b>REVENUES - USE OF TOWN MONEY</b>						
18	Interest Income	74,377	165,524	395,300	150,000	290,000	200,000
19	Rentals	54,156	55,784	57,573	55,000	55,000	55,000
20	Loan Repayment - SNEFLA	12,500	12,500	12,500	12,500	12,500	12,500
21	<b>TOTALS</b>	<b>141,033</b>	<b>233,808</b>	<b>465,373</b>	<b>217,500</b>	<b>357,500</b>	<b>267,500</b>
	<b>STATE GRANTS FOR EDUCATION</b>						
22	Education Cost Sharing Grant	1,645,300	1,377,754	1,284,257	1,211,340	1,188,816	1,073,011
23	Non-Public Health Services	8,061	7,823	8,094	8,000	7,935	7,900
24	<b>TOTALS</b>	<b>1,653,361</b>	<b>1,385,577</b>	<b>1,292,351</b>	<b>1,219,340</b>	<b>1,196,751</b>	<b>1,080,911</b>
	<b>STATE GRANTS FOR REIMBURSEMENT ON REVENUE</b>						
25	Reimbursement Disabled	1,602	1,465	1,562	-	1,608	-
26	Veteran's Exemption	15,737	15,208	15,415	-	15,808	-
27	Tax Relief for Elderly	106,761	-	-	-	-	-
28	Mashantucket Pequot Grant	33,057	31,251	-	-	30,000	30,000
29	Grants for Municipal Projects	-	100,332	100,332	100,332	100,332	100,332
30	Municipal Revenue Sharing	303,220	-	-	-	-	-
31	Municipal Stabilization Grant	-	-	218,992	218,992	218,992	218,992
32	<b>TOTALS</b>	<b>460,377</b>	<b>148,256</b>	<b>336,301</b>	<b>319,324</b>	<b>366,740</b>	<b>349,324</b>
	<b>STATE GRANTS FOR OTHER PURPOSES</b>						
33	Parking Ticket Surcharge	10,168	13,645	11,333	5,000	10,000	10,000
34	Youth Services	18,011	17,789	18,150	15,000	14,442	13,000
35	Civil Preparedness	9,253	9,270	9,256	9,000	9,185	9,323
36	Telephone Line Access	63,329	47,308	46,267	45,000	44,762	45,000
37	<b>TOTALS</b>	<b>100,761</b>	<b>88,012</b>	<b>85,006</b>	<b>74,000</b>	<b>78,389</b>	<b>77,323</b>

**TOWN OF STONINGTON  
GENERAL FUND REVENUE  
2020-2021 ADOPTED BUDGET**

LINE #	REVENUE SOURCE	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ADOPTED BUDGET	2019-2020 ESTIMATE OF ACTUAL	2020-2021 ADOPTED BUDGET
	<b>SOLID WASTE DISPOSAL FEES</b>						
38	Solid Waste Disposal Fees	1,453,730	1,515,000	1,558,882	1,490,000	1,490,000	1,640,000
39	SCRRRA Transportation	92,245	88,469	90,368	90,000	90,000	-
40	Landfill Recycling	46,478	65,993	59,796	50,000	40,000	37,500
41	Landfill Tipping Fees	134,322	148,252	155,350	140,000	155,000	194,000
42	<b>TOTALS</b>	<b>1,726,775</b>	<b>1,817,714</b>	<b>1,864,396</b>	<b>1,770,000</b>	<b>1,775,000</b>	<b>1,871,500</b>
	<b>MISCELLANEOUS REVENUE - EDUCATION</b>						
43	Building Rental/Miscellaneous	3,450	1,900	-	1,000	-	-
44	Tuition - Other Schools	19,152	12,697	29,899	15,000	49,000	25,000
45	<b>TOTALS</b>	<b>22,602</b>	<b>14,597</b>	<b>29,899</b>	<b>16,000</b>	<b>49,000</b>	<b>25,000</b>
	<b>MISCELLANEOUS REVENUE -POLICE DEPT</b>						
46	Vehicle Use - Outside Jobs	78,287	99,550	102,937	80,000	115,000	100,000
47	Administrative Fee/Miscellaneous Fees	14,783	17,857	19,521	15,000	21,000	20,000
48	Animal Control Facility	-	-	600	-	1,700	1,500
49	<b>TOTALS</b>	<b>93,070</b>	<b>117,407</b>	<b>123,058</b>	<b>95,000</b>	<b>137,700</b>	<b>121,500</b>
	<b>MISCELLANEOUS REVENUE</b>						
50	Miscellaneous	53,849	50,409	63,678	10,000	118,000	15,000
51	Accident Reports	1,857	1,926	1,703	1,500	1,600	15,000
52	Data Processing Revenue	19,623	25,947	29,560	23,000	28,910	25,000
53	In Lieu of Taxes - Housing Authority	2,573	3,763	4,497	3,500	3,693	4,000
54	Mystic WWTP Debt Service Offset	16,915	-	-	-	-	-
55	GIS Revenue	586	304	530	500	500	500
56	Unliquidated Prior Year Encumbrances	32,762	12,066	93,845	10,000	10,000	10,000
57	Transfer in From Benefit Assessments Fund	45,000	45,000	45,000	45,000	25,000	-
58	Utility Billing Revenue	12,000	12,000	12,000	12,000	12,000	12,000
59	Payment In Lieu of Taxes	11,903	226,721	244,494	243,000	267,993	260,000
60	FEMA Reimbursement for Snow Storm/Miscellaneous Grants	-	174,229	1,129	-	-	-
61	Gain on Sale of Fixed assets	-	-	500	-	200	-
62	<b>TOTALS</b>	<b>197,068</b>	<b>552,365</b>	<b>496,936</b>	<b>348,500</b>	<b>467,896</b>	<b>341,500</b>
63	<b>REVENUE TOTAL BEFORE USE OF FUND BALANCE</b>	<b>64,560,946</b>	<b>67,001,080</b>	<b>69,015,088</b>	<b>70,583,323</b>	<b>71,217,976</b>	<b>71,148,295</b>
64	<b>OPERATING DEFICIT BEFORE USE OF FUND BALANCE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(3,065,497)</b>	<b>-</b>	<b>(400,000)</b>
	<b>OTHER FUNDING SOURCES</b>						
65	Use of Fund Balance						
66a	Designated Offset Education Cuts in Gen. Gov't Budget	-	-	-		-	-
66b	Designated Offset to Capital Improvement Fund Appropriation	-	-	-	3,065,497	-	400,000
66	<b>TOTALS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,065,497</b>	<b>-</b>	<b>400,000</b>
67	<b>GRAND TOTAL - REVENUES AND OTHER FUNDING SOURCES</b>	<b>64,560,946</b>	<b>67,001,080</b>	<b>69,015,088</b>	<b>73,648,820</b>	<b>71,217,976</b>	<b>71,548,295</b>

**TOWN OF STONINGTON**  
**GENERAL FUND EXPENDITURES - SUMMARY**  
**2020-2021 ADOPTED BUDGET**

LINE #		2016-2017 ACTUAL EXPENDED	2017-2018 ACTUAL EXPENDED	2018-2019 ACTUAL EXPENDED	2019-2020 ADOPTED BUDGET	2019-2020 REVISED BUDGET	2019-2020 PROJECTED ACTUAL	2020-2021 ADOPTED BUDGET
	<b>DEPARTMENT OF FIRST SELECTMAN</b>							
1	Office of Selectman	241,540	235,155	244,867	268,647	267,147	262,647	277,304
2	Programs & Agencies	67,642	73,912	75,465	87,814	87,814	87,814	87,832
3	Waterfront Commission	1,021	974	1,100	1,850	1,850	1,850	1,850
4	Pawcatuck River Harbor Management	-	-	-	1,490	1,490	-	500
5	Shellfish Commission	-	-	-	50	50	-	50
6	Economic Development Commission	902	2,765	10,661	20,470	20,470	20,470	18,470
7	Comm. To Study Needs And Use Of Town Blds.	-	-	-	2,500	2,500	100	1,100
8	<i>Beautification Committee</i>	-	-	-	-	-	-	5,000
9	<i>Charter Revision Committee</i>	-	-	-	-	-	-	2,000
10	Emergency Management	19,828	20,224	21,057	26,763	26,763	21,165	27,199
11	Elections	85,267	76,432	101,323	126,468	126,468	100,058	127,962
12	Town Clerk	213,088	218,364	225,046	234,510	234,510	230,735	242,845
13	Town Meeting & Referenda	4,426	1,691	3,560	6,200	6,200	4,200	6,200
14	Payments to Other Civil Divisions	197,370	187,677	192,950	206,885	206,885	206,885	267,828
15	<b>TOTAL - FIRST SELECTMAN</b>	<b>831,084</b>	<b>817,194</b>	<b>876,029</b>	<b>983,647</b>	<b>982,147</b>	<b>935,924</b>	<b>1,066,140</b>
	<b>DEPARTMENT OF ADMINISTRATIVE SERVICES</b>							
16	Administrative Services	310,988	311,074	324,594	357,925	359,425	357,925	368,659
17	Information Services	299,196	302,731	304,436	324,648	324,648	324,533	332,143
18	Human Resources	2,976,772	3,074,374	3,182,288	3,403,079	3,403,079	3,403,079	3,644,709
19	Health Officer & Sanitation	96,851	135,479	137,459	137,180	137,180	137,180	136,104
20	Community Development	3,528	16,659	14,828	15,000	15,000	15,000	15,000
21	<b>TOTAL - ADMINISTRATIVE SERVICES</b>	<b>3,687,335</b>	<b>3,840,317</b>	<b>3,963,605</b>	<b>4,237,832</b>	<b>4,239,332</b>	<b>4,237,717</b>	<b>4,496,615</b>
	<b>DEPARTMENT OF ASSESSMENT</b>							
22	Assessor's Office	291,750	309,529	318,323	330,923	330,923	330,923	353,821
23	Board of Assessment Appeals	1,641	2,477	2,417	2,690	2,690	2,690	2,360
24	<b>TOTAL - ASSESSMENT</b>	<b>293,391</b>	<b>312,006</b>	<b>320,740</b>	<b>333,613</b>	<b>333,613</b>	<b>333,613</b>	<b>356,181</b>
	<b>DEPARTMENT OF FINANCE</b>							
25	Finance Office	397,487	410,301	422,086	439,922	439,922	440,087	488,389
26	Treasurer	4,129	4,335	4,346	4,958	4,958	4,958	4,674
27	Tax Collector	202,742	206,798	205,265	226,896	226,896	224,202	240,503
28	Board of Finance	215,237	211,858	185,184	571,677	266,677	219,577	752,726
29	Risk Management	727,926	597,744	1,345,538	731,000	765,649	766,000	740,023
30	<b>TOTAL - FINANCE</b>	<b>1,547,521</b>	<b>1,431,036</b>	<b>2,162,419</b>	<b>1,974,453</b>	<b>1,704,102</b>	<b>1,654,824</b>	<b>2,226,315</b>
31	<b>DEBT SERVICE</b>	<b>5,004,612</b>	<b>6,358,706</b>	<b>8,140,981</b>	<b>8,933,412</b>	<b>8,933,412</b>	<b>8,927,412</b>	<b>8,082,815</b>
	<b>DEPARTMENT OF PLANNING</b>							
32	Planning and Land Use	349,264	363,488	376,815	426,830	426,830	425,830	432,801
33	Boards and Commissions	31,701	46,676	51,077	53,825	53,825	53,825	53,825
34	<b>TOTAL - PLANNING</b>	<b>380,965</b>	<b>410,164</b>	<b>427,892</b>	<b>480,655</b>	<b>480,655</b>	<b>479,655</b>	<b>486,626</b>

**TOWN OF STONINGTON**  
**GENERAL FUND EXPENDITURES - SUMMARY**  
**2020-2021 ADOPTED BUDGET**

LINE #		2016-2017 ACTUAL EXPENDED	2017-2018 ACTUAL EXPENDED	2018-2019 ACTUAL EXPENDED	2019-2020 ADOPTED BUDGET	2019-2020 REVISED BUDGET	2019-2020 PROJECTED ACTUAL	2020-2021 ADOPTED BUDGET
	<b>DEPARTMENT OF PUBLIC WORKS</b>							
35	Public Works - Highway	2,320,233	2,408,002	2,429,451	2,553,489	2,560,489	2,558,489	2,619,892
36	Solid Waste	2,377,523	2,408,252	2,531,794	2,724,214	2,724,214	2,709,215	2,860,642
37	Engineering Services	122,130	120,704	202,788	196,402	201,402	175,650	218,501
38	<i>Facilities Operations</i> (formerly Building Operations)	687,017	617,310	634,312	758,464	756,464	758,464	754,013
39	Building Official	200,825	207,466	237,131	246,705	246,705	245,754	276,266
40	Water Pollution Control Agency (WPCA)	389,688	395,376	387,588	347,944	347,944	345,404	350,128
41	<b>TOTAL - PUBLIC WORKS</b>	<b>6,097,416</b>	<b>6,157,110</b>	<b>6,423,064</b>	<b>6,827,218</b>	<b>6,837,218</b>	<b>6,792,976</b>	<b>7,079,442</b>
42	<b>DEPARTMENT OF POLICE SERVICES</b>	<b>4,905,808</b>	<b>5,205,693</b>	<b>5,546,735</b>	<b>5,965,541</b>	<b>5,965,541</b>	<b>5,965,541</b>	<b>6,321,819</b>
	<b>DEPARTMENT OF HUMAN SERVICES</b>							
43	Human Services	401,274	422,785	435,920	450,793	450,793	450,793	483,392
44	Commission on Aging	4,458	4,800	6,300	6,300	6,300	6,300	7,100
45	Recreation	99,579	112,830	121,424	129,039	129,039	129,039	137,919
46	Libraries	329,500	330,500	330,500	346,500	346,500	346,500	446,500
47	Outside Agencies	290,500	307,125	313,880	344,750	344,750	344,750	360,200
48	Ambulances & Fire Services	137,311	139,881	146,779	154,294	154,294	154,294	157,500
49	<b>TOTAL - HUMAN SERVICES</b>	<b>1,262,622</b>	<b>1,317,921</b>	<b>1,354,803</b>	<b>1,431,676</b>	<b>1,431,676</b>	<b>1,431,676</b>	<b>1,592,611</b>
50	<b>TOTAL - GENERAL GOVERNMENT</b>	<b>24,010,754</b>	<b>25,850,147</b>	<b>29,216,268</b>	<b>31,168,047</b>	<b>30,907,696</b>	<b>30,759,338</b>	<b>31,708,564</b>
51	<b>BOARD OF EDUCATION</b>	<b>36,213,288</b>	<b>37,020,623</b>	<b>37,976,903</b>	<b>37,755,749</b>	<b>37,901,100</b>	<b>37,901,100</b>	<b>37,401,100</b>
52	<b>CAPITAL IMPROVEMENTS - FUNDING REQUEST</b>	<b>3,041,078</b>	<b>3,454,937</b>	<b>2,690,664</b>	<b>4,725,024</b>	<b>4,917,616</b>	<b>4,917,616</b>	<b>2,438,631</b>
53	<b>GRAND TOTAL</b>	<b>63,265,120</b>	<b>66,325,707</b>	<b>69,883,835</b>	<b>73,648,820</b>	<b>73,726,412</b>	<b>73,578,054</b>	<b>71,548,295</b>
	<b>SUMMARY</b>							
54	General Operations	19,006,142	19,491,441	21,075,287	22,234,635	21,974,284	21,831,926	23,625,749
55	Education	36,213,288	37,020,623	37,976,903	37,755,749	37,901,100	37,901,100	37,401,100
56	Debt Service	5,004,612	6,358,706	8,140,981	8,933,412	8,933,412	8,927,412	8,082,815
57	Capital Improvements - Funding Request	3,041,078	3,454,937	2,690,664	4,725,024	4,917,616	4,917,616	2,438,631
58	<b>Grand Total</b>	<b>63,265,120</b>	<b>66,325,707</b>	<b>69,883,835</b>	<b>73,648,820</b>	<b>73,726,412</b>	<b>73,578,054</b>	<b>71,548,295</b>

**DEPARTMENT OF THE FIRST SELECTMAN  
SOUTHEAST AREA TRANSIT DISTRICT**

**FUNCTION DESCRIPTION:**

Provide fixed route public transportation services to Stonington (Routes 10 and 108). Route 10 provides service every 120 minutes between Pawcatuck and Old Mystic Village, operating along Route 1 and 1A (via Stonington Borough) and Route 27 corridors, Monday – Friday, between 7 AM and 5 PM. In the third and fourth quarters of FY20, SEAT with the town’s approval, will replace the Route 10 fixed route model with a “Micro Transit” (real-time demand response service) on the corridor; we hope that this service would provide more effective and responsive service for SEAT’s customers at a similar cost to the fixed route service.

Route 108 operates every 120 minutes between New London, Groton and Foxwoods, with a major stop at Old Mystic Village. The service operates Monday – Friday, between 6 AM and 11 PM; Saturdays between 6 AM and 10 PM; and Sundays between 6 AM and 2 PM.

In addition, SEAT provides complimentary Americans with Disabilities Act (ADA) paratransit service - required under Federal law - along these corridors during the respective hours of operation. The combined operating costs of the fixed route, Micro Transit and ADA services is \$410,682. The \$25,924 requested is the revised local match (which leverages State funds) and mirrors the same 2.5% increase projected for State funds.

**HIGHLIGHTS OF PRESENT YEAR OPERATIONS:**

The ridership on Route 10 in FY19 was 7,461 (a 60% increase over FY18) and 70,943 in FY19 (an 11% increase over FY18) on Route 108. Current YTD ridership on Route 10 is stable and is showing a modest 5% increase on Route 108.

A note on Route 10: starting in FY18 and continuing last fiscal year, SEAT modified the time points on this route to provide a better connection to Route 108 in Old Mystic Village. In addition, Route 108 is serving workers with jobs in the Mystic area, as well as Groton and Foxwoods, and has become the connector to New London’s intermodal center. Data, while not refined suggests 25-30% of the total ridership on Route 108 is Mystic related.

**OBJECTIVES FOR THE COMING YEAR:**

SEAT intends to continue to work with Stonington to review our “Micro Transit” pilot program and determine if it should continue or if we should return to the traditional fixed route model (the old Route 10). In addition, SEAT will be reviewing the transit recommendations of the recently completed JLUS study and their impact on the SEAT service study; the Board may wish to begin implementation of route changes in the fiscal year, but SEAT staff will work with its member towns to ensure they are fully informed and that implemented transitions are as seamless as we can make them.

**MAJOR BUDGET CHANGES AND COMMENTARY:**

SEAT is not planning major budget changes; however, the State provides a major portion of SEAT’s operating budget, and should the State reduce transit funding, SEAT is prepared to work with the participating Towns to absorb their impacts.

**DEPARTMENT OF THE FIRST SELECTMAN  
SOUTHEASTERN CT COUNCIL OF GOVERNMENTS**

**HIGHLIGHTS OF PRESENT YEAR OPERATIONS:**

During the year, SCCOG managed numerous grants and conducted programs which will benefit the region, including the region's Homeland Security Program funding. Highlights included the Joint Land Use Study (JLUS) which examined the impact that the ramp-up in submarine shipbuilding will have on the region's housing and transportation systems; a Regional Bike-Pedestrian Plan; a Regional Wastewater Management Plan; a fiscal impact analysis for the region's towns to use; and assistance to towns in meeting their state mandated MS4 requirements. SCCOG, as the region's MPO, continues to manage southeastern Connecticut's transportation planning program including the LOTCIP program which funds transportation improvements in the region's municipalities.

**OBJECTIVES FOR THE COMING YEAR:**

The SCCOG has made it their goal to be the go-to regional agency in southeastern Connecticut, assisting its municipalities in providing more efficient and cost-effective services to its residents. Toward this end, the SCCOG's FY 2021 Work Program (previously provided) contains a number of initiatives that will benefit its member municipalities, and will look to identify ways for the most efficient and cost-effective ways for towns in the region to deliver services to their residents

**MAJOR BUDGET CHANGES AND COMMENTARY:**

There are no major changes anticipated; the SCCOG's request for funding from municipal dues remains at \$0.55 per capita.

**DEPARTMENT OF THE FIRST SELECTMAN  
WATERFRONT COMMISSION**

**FUNCTION DESCRIPTION:**

The Commission oversees tidal waters, rights of way and waterfront properties. They work with Southern New England Lobstermen's And Fishermen's Association (SNEFLA) at the Town Dock. The Commission oversees maintenance of docking (Fleet and Police dock) and other facilities for commercial fishing vessels and pleasure craft.

**HIGHLIGHTS OF PRESENT YEAR OPERATIONS:**

- Completion of study of South Dock damages using CT Port Authority grant. Project deemed shovel ready.
- Fuel tank successfully removed in excellent condition after thirty years with no apparent contamination of soil.
- As liaison for SNEFLA, Town enjoyed great success with Farmers Market.
- Successful Blessing of the Fleet festival working with St. Mary Church.

**OBJECTIVES FOR THE COMING YEAR:**

- Completion of fuel tank replacement.
- Work to secure additional grant funding to continue necessary repairs to South Dock.
- Work with Town Beautification on enhancements to Donahue Park.

**MAJOR BUDGET CHANGES AND COMMENTARY:**

None to report



**DEPARMENT OF THE FIRST SELECTMAN  
SHELLFISH COMMISSION**

**FUNCTION DESCRIPTION:**

Shellfish Commission manages recreational and commercial shell fishing activities to provide benefit to the Town of Stonington and its residents.

**HIGHLIGHTS OF PRESENT YEAR OPERATIONS:**

The revenue from the sale of shell fishing and scallop permits will allow the Stonington Shellfish Commission to maintain its financial self-sufficiency for the 2020-2021 budget year.

The Commission issued approximately 400 clamming permits during CY2019. The 2019-2020 scallop season in Stonington waters is off to a poor start, however our scallop permit sales do not contribute significantly to our overall income.

Currently, there are seven active aquaculture license agreements in Town of Stonington waters. The shellfish growers who hold the licenses to conduct aquaculture on Town of Stonington Shellfish grounds provide shellfish for the Town's recreational shellfishing program as payment. In CY2019 thousands of oysters and clams were transplanted into Town recreational grounds.

**OBJECTIVES FOR THE COMING YEAR:**

The Commission does not expect any significant changes from the current recreational operations.

Where possible, we plan to continue our work with commercial organizations to enhance the shellfish populations and recreational shell fishing opportunities in Town of Stonington waters.

**MAJOR BUDGET CHANGES AND COMMENTARY:**

## DEPARTMENT OF THE FIRST SELECTMAN ECONOMIC DEVELOPMENT COMMISSION

### **FUNCTION DESCRIPTION:**

The goal of the EDC, comprised of twelve volunteers, is to encourage businesses and residential developers to invest in Stonington. The EDC focuses on the key economic clusters that drive the Stonington economy: Maritime, Agriculture and Fishing, Real Estate, Tourism, Manufacturing and Elder Care. The EDC facilitates positive outcomes through pre-application guidance and support to developers / investors, as well as advocating at Planning and Zoning Commission meetings when approvals are sought for projects that align with Town goals as outlined in the 2015 Plan of Conservation and Development (POCD).

### **HIGHLIGHTS OF PRESENT YEAR OPERATIONS:**

In the past FY, The EDC participated in diverse and valuable initiatives:

- Leverage \$3,000 Washington Trust community grant matched with EDC budget for architect-produced conceptual drawing for the Campbell Grain property. The drawings have already been used to facilitate conversations with developers and gain development interest.
- Submitted **12 Letters of Support** ranging from proposed high-value developments to zoning amendments (e.g. GC-60, ADUs), to support of CIP projects. **Result:** EDC Letters and public support provide insights to Town officials and help educate the public.
- Sponsored and held **4 Community Conversations**, including an economic forum with introduction to Tax Increment Financing (TIF), Greenways, and TC-80 Gateway and Coogan Blvd concepts. **Result:** Community Conversations serve to gain public trust and engagement to validate ideas.
- Continued to advance **key initiatives** including Wayfinding, Housing Affordability, Targeted Community Investment (via Tax Increment Financing – TIF), Historic Structure designation for downtown Pawcatuck, Campbell Grain property development, and Greenways / Riverwalk. **Result:** initiatives stimulate Community engagement and advocate for support of Town officials in efforts to advance ideas to conceptual validation.
- Undertook **Community Development** actions: Circus Lot cleanup, continued marketing / branding efforts coupled with <http://www.stonington1649.com/> website launch. **Result:** build a sense of identity and civic pride, promote Stonington to the outside world.

These efforts, done in partnership with the Stonington Department of Planning, are organized within the 9 Economic Clusters (drivers) that characterize Stonington, and are aligned with the Town's Plan of Conservation and Development (POCD).

### **OBJECTIVES FOR THE COMING YEAR:**

For FY 2020-21, the EDC has identified 11 specific initiatives to focus on within three main themes: Downtown Pawcatuck (1-5), Stonington Brand (6-7), and Housing (8-11):

1. **Advance** Campbell Grain building lot development – use conceptual drawings to initiate discussions with developers and facilitate Community Conversations.
2. **Achieve** Historic Structure designation for downtown Pawcatuck buildings – incentivizes investment by reducing floodplain regulations
3. **Acquire** Circus Lot – develop a plan of action for future use that benefits the Community
4. **Begin** conceptual validation for a Pawcatuck Riverwalk – leverage UConn studies, involve the Community, develop scope and funding sources
5. **Improve** Pawcatuck streetscape – using approved CIP, develop and gain support for plan to beautify downtown streetscape that enhances the urban ecosystem
6. **Market** Stonington – through branding / placemaking, continue to develop the website, Stonington brand identity, and civic pride.
7. **Propose** a plan for Wayfinding signage that would direct residents and visitors to the many, some not-so-well-known, Town cultural assets
8. **Write** a Housing Strategy, adopted by the Town, to include a comprehensive inventory of Stonington housing options, a view to future demand by housing type, a gap analysis, and recommendations for consideration. Strategy to satisfy State Statute for an Affordable Housing Plan
9. **Explore** the idea of establishing a Land Bank whereby the Town acquires property and sells to developers of mixed-income residences
10. **Leverage** the principles of Transit Oriented Development (TOD) to inspire development options proximate to the Mystic and Westerly train stations
11. **Examine** the possibility of establishing an Inclusionary Zoning policy, possibly to include a density bonus for inclusion of affordable units, or payment of a fee-in-lieu-of (that would fund the #9 Land Bank, above)

These initiatives are undertaken in partnership with the Department of Planning and are spelled out or align with the POCD, which considers Community desires and the character of Stonington.

### **MAJOR BUDGET CHANGES AND COMMENTARY:**

The approved EDC budget for FY2019-20 is \$20,470. The EDC is directing the majority of the budget – both this fiscal year and next – towards professional services, to supplement the efforts of the Department of Planning and extend those of the all-volunteer EDC.

The EDC respectfully requests **level-funding** for FY2020-21 of **\$20,470**. The money will be deployed as follows:

1. \$1,000 for memberships to organizations such as the SECT Cultural Coalition, CT Builders Association, and MLS
2. \$2,000 operating expense for Community Conversation sponsorship where ideas are presented on the path to conceptual validation, e.g. facility rental, refreshments as needed.
3. \$470 for miscellaneous expenses such as postage and travel to symposiums
4. \$17,000 for professional services, including
  - a. Develop conceptual drawings (2-4 projects) and hi-level specifications (“doability” – validate against Town regulations). Conceptual drawings help the Community and Town officials visualize ideas, which can lead to conceptual validation
  - b. Professional facilitation for Community Conversations for development ideas and housing strategy. The likelihood of successful outcomes is enhanced with a third-party Subject Matter Expert.
  - c. Grant writing, to supplement the EDC budget and fund projects.

## **DEPARTMENT OF THE FIRST SELECTMAN EMERGENCY MANAGEMENT**

### **FUNCTION DESCRIPTION:**

The Emergency Management Director assists the First Selectman in recovering from the threats and hazards that are associated with a town wide emergency whether Natural or man-made, working with a unified command team to bring the community back to normalcy

### **HIGHLIGHTS OF PRESENT YEAR OPERATIONS:**

- This year we participated in the mandatory statewide drills.
- With the help of the Director of Human Services and her staff, the Emergency Operation Plan was submitted to the State.
- Work at the building collapse at 75 Stillman Ave until the Emergency was over.
- This year the area experienced many North Easter storms that required monitoring and working with the Towns Eversource Liaison to get power back as quickly as possible.
- Attended the Eversource presentation on the procedures for operation during major storms to get an overview of the operation so we better understand how things work during a storm.

### **OBJECTIVES FOR THE COMING YEAR:**

Now that we have completed the EOP it became very clear that the twelve Annexes to the plan are outdated and need to be revised which we have started. I want to have a class on how to use the Web EOC for the EOC staff and the outside agencies. We need to update the contract the Town has with the Red Cross to operate our Town Emergency Shelter. Working with the First Selectman and the director of Human Services I will be working to build a stronger unified command group for the operation of our EOC. I also will be working to try and get a Town contract with the ambulance services and the first responders.

### **MAJOR BUDGET CHANGES AND COMMENTARY:**

No budget changes.

### **DEPARTMENTAL STAFFING:**

The Emergency Management department is staffed by a contracted third-party Emergency Management Director for an annual fee of \$14,268.00. Town staff consists of one part-time administrative position at a fully loaded cost of \$2,541.00.

Note: "Fully loaded salary" for FY 20/21 includes wages, payroll taxes, and any pension plan or 401a contributions, but does not include health benefits.

## **DEPARTMENT OF THE FIRST SELECTMAN ELECTIONS**

### **FUNCTION DESCRIPTION:**

The Registrars are charged with maintaining voter lists through voter canvass, obituaries, voter cancellations, interstate cancellations and the Connecticut Voter Registration System (CVRS). Registrars conduct referenda, primaries, elections and conduct poll worker training. We maintain all voting equipment and register new voters through voter drives, DMV, SOTS office. Registrars are currently updating and correcting all voter registration cards.

### **HIGHLIGHTS OF PRESENT YEAR OPERATIONS:**

We attended monthly New London County registrar meetings, and maintained our mandatory certification through Continuing Education Units. We will be conducting a town wide canvass in January, as well as prepare for the Presidential Primary on April 28. We had one municipal election and one budget referendum, and coordinated the return to our district three location at Deans Mill School.

### **OBJECTIVES FOR THE COMING YEAR:**

We are in the early planning stages of moving District Two to Pawcatuck Middle School, due to overcrowding at the Pawcatuck Fire House. The uncertainty of the former Board of Education building in Old Mystic is another concern, as it is used as the District Five polling location.

Continue to maintain and update voter registration lists and files. Continue to learn new functions of CVRS to maximize data needs, learn new and existing election law, and learn the new town hall software and shareware systems. Conduct new voter mailing canvass as per CT State Statute. Attend monthly county meetings and State conferences. Enlist more poll workers to ensure elections will be fully staffed in each district. Maintain all election data according to required retention periods. Plan to be fully prepared for any primary, referenda, or special election.

### **DEPARTMENTAL STAFFING:**

The Elections department is staffed by two part-time registrars at a fully loaded cost of \$42,266.00, with an additional \$53,825.00 budgeted for poll workers.

Note: "Fully loaded salary" for FY 20/21 includes wages, payroll taxes, and any pension plan or 401a contributions, but does not include health benefits.

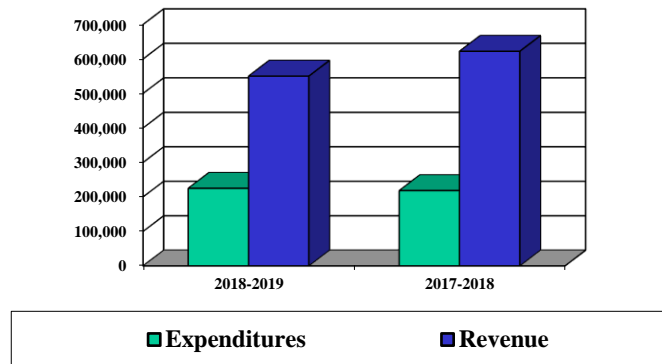
## DEPARTMENT OF THE FIRST SELECTMAN TOWN CLERK'S OFFICE

### **FUNCTION DESCRIPTION:**

In FY 2018-2019 the Town Clerk's Office recorded 4,852 land record documents, maps and tradenames and for the year 2018, we recorded 662 birth, marriage and death records. The office issued 378 marriage licenses, 2,002 dog licenses and 1,062 sporting licenses. The office in conjunction with the Registrar of Voters oversaw a Budget Referendum, a Democrat and Republican State Primary and a State Election. Also, the Town Clerk's Office is responsible for the issuance of all absentee ballots. The Town Clerk clerked 4 Town Meetings. The office is also responsible for posting agendas and minutes for all commission, boards and committees to the Town's website and in our office.

### **HIGHLIGHTS OF PRESENT YEAR OPERATIONS:**

Conveyance tax revenue collected in FY 18-19 was \$364,280, a decrease from prior fiscal year of \$71,114. Also, Town Clerk fees revenue for 18-19 was \$186,011, a decrease of \$915 from the prior fiscal year. It's hard to predict from one year to the next how much revenue the office will bring in. Some of the deciding factors are the number of properties selling generating conveyance taxes to the Town, together with recording fees.



A grant was awarded to the Town Clerk's Office in the amount of \$5,500 from the CT State Library Historic Documents Preservation Program to restore and preserve Plat Book, No. 4. Since the inception of the grant program, I have submitted grant proposals and have been awarded \$84,000 for the preservation and storage of Town documents.

The Town Clerk's fiscal 19/20 budget is projected to be on-budget.

**OBJECTIVES FOR THE COMING YEAR:**

The office will apply for another grant from the CT State Library Historic Documents Preservation program for the 20/21 fiscal year.

**MAJOR BUDGET CHANGES AND COMMENTARY:**

No major budget changes.

**DEPARTMENTAL STAFFING:**

The Town Clerk's office is staffed by:

- The Town Clerk at a fully loaded salary of \$106,010.
- Two full time clerical assistants with fully loaded wages of \$134,552.

Note: "Fully loaded salary" for FY 20/21 includes wages, payroll taxes, and any pension plan or 401a contributions, but does not include health benefits.



**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2020-2021 ADOPTED BUDGET**

LINE #	DEPARTMENT OF FIRST SELECTMAN	2016-2017 ACTUAL EXPENDED	2017-2018 ACTUAL EXPENDED	2018-2019 ACTUAL EXPENDED	2019-2020 ADOPTED BUDGET	2019-2020 REVISED BUDGET	2019-2020 PROJECTED ACTUAL	2020-2021 ADOPTED BUDGET
	<b>OFFICE OF SELECTMAN</b>							
1	First Selectman	89,416	91,741	91,876	94,265	94,265	94,265	96,716
2	Second Selectman	11,610	11,912	13,222	13,566	13,566	13,566	13,919
3	Third Selectman	11,610	11,912	12,250	13,566	13,566	13,566	13,919
4	Town Attorney	50,000	49,997	50,000	50,000	50,000	50,000	50,000
5	<b>Total - Salaries</b>	<b>162,636</b>	<b>165,562</b>	<b>167,348</b>	<b>171,397</b>	<b>171,397</b>	<b>171,397</b>	<b>174,554</b>
6	Examination of Indices	1,875	1,875	2,500	2,500	2,500	2,500	4,000
7	Mosquito Abatement	28,501	31,448	30,000	30,000	33,400	34,000	34,000
8	Legal Services & Courts	38,799	26,521	39,982	40,000	40,000	40,000	40,000
9	Professional Associations & Publications	-	-	565	1,000	1,000	1,000	1,000
10	Furniture & Equipment	-	-	-	1,000	1,000	1,000	1,000
11	Tree Warden - Stipend	-	-	1,066	2,000	2,000	2,000	2,000
12	Tree Warden Expenses	-	154	1,000	750	750	750	750
13	<b>Total - Expenses</b>	<b>69,175</b>	<b>59,998</b>	<b>75,113</b>	<b>77,250</b>	<b>80,650</b>	<b>81,250</b>	<b>82,750</b>
14	Town Wide - Technical & Professional Services	9,729	9,595	2,406	20,000	15,100	10,000	20,000
15	<b>Total - Technical &amp; Professional Services</b>	<b>9,729</b>	<b>9,595</b>	<b>2,406</b>	<b>20,000</b>	<b>15,100</b>	<b>10,000</b>	<b>20,000</b>
16	<b>TOTAL - OFFICE OF THE FIRST SELECTMAN</b>	<b>241,540</b>	<b>235,155</b>	<b>244,867</b>	<b>268,647</b>	<b>267,147</b>	<b>262,647</b>	<b>277,304</b>
	<b>PROGRAMS AND AGENCIES</b>							
17	S.E.A.T.	8,793	24,675	24,675	25,292	25,292	25,292	25,292
18	SECTER	6,166	6,166	6,166	6,166	6,166	6,166	6,166
19	CT. Conference of Municipalities	12,032	12,032	12,032	12,032	12,032	12,032	13,000
20	Southeastern CT Council of Governments	9,689	9,689	9,689	9,689	9,689	9,689	9,689
21	Mystic River Park-Public Restrooms	10,609	10,609	10,609	10,609	10,609	10,609	10,609
22	CT Council of Small Towns	1,025	1,025	1,025	1,025	1,025	1,025	1,275
23	Probate Court	6,301	6,301	6,301	6,301	6,301	6,301	6,301
24	Probate Court Occupancy Costs	13,027	3,415	3,468	3,700	3,700	3,700	4,000
25	Connecticut Tourism Coalition	-	-	1,500	1,500	1,500	1,500	1,500
26	Mystic River Boat Pumpout Service	-	-	-	10,000	10,000	10,000	10,000
27	Plastic Bags & Straws Committee	-	-	-	1,500	1,500	1,500	-
28	<b>TOTAL - PROGRAMS AND AGENCIES</b>	<b>67,642</b>	<b>73,912</b>	<b>75,465</b>	<b>87,814</b>	<b>87,814</b>	<b>87,814</b>	<b>87,832</b>

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2020-2021 ADOPTED BUDGET**

LINE #	DEPARTMENT OF FIRST SELECTMAN	2016-2017 ACTUAL EXPENDED	2017-2018 ACTUAL EXPENDED	2018-2019 ACTUAL EXPENDED	2019-2020 ADOPTED BUDGET	2019-2020 REVISED BUDGET	2019-2020 PROJECTED ACTUAL	2020-2021 ADOPTED BUDGET
	<b>WATERFRONT COMMISSION</b>							
29	Clerical Services	1,000	800	1,100	1,650	1,650	1,650	1,650
30	Postage	-	79	-	75	75	75	75
31	Consumable Supplies	21	23	-	25	25	25	25
32	Miscellaneous	-	72	-	100	100	100	100
33	<b>Total - Expenses</b>	<b>21</b>	<b>174</b>	<b>-</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>
34	<b>TOTAL - WATERFRONT COMMISSION</b>	<b>1,021</b>	<b>974</b>	<b>1,100</b>	<b>1,850</b>	<b>1,850</b>	<b>1,850</b>	<b>1,850</b>
	<b>PAWCATUCK RIVER HARBOR MGT</b>							
35	Clerical Services	-	-	-	990	990	-	-
36	Postage	-	-	-	100	100	-	100
37	Advertising	-	-	-	100	100	-	100
38	Consumable Supplies	-	-	-	100	100	-	100
39	Reproduction & Printing	-	-	-	100	100	-	100
40	Miscellaneous	-	-	-	100	100	-	100
41	<b>Total - Expenses</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>500</b>	<b>500</b>	<b>-</b>	<b>500</b>
42	<b>TOTAL PAWCATUCK RIVER HARBOR MGT.</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,490</b>	<b>1,490</b>	<b>-</b>	<b>500</b>
	<b>SHELLFISH COMMISSION</b>							
43	Expenses	-	-	-	50	50	-	50
	<b>TOTAL SHELLFISH COMMISSION</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>50</b>	<b>50</b>	<b>-</b>	<b>50</b>
	<b>ECONOMIC DEVELOPMENT COMMISSION</b>							
44	Consulting Services	-	-	9,798	14,500	14,500	14,500	15,000
45	Postage	-	-	-	200	200	200	200
46	Advertising	-	476	-	2,500	2,500	2,500	-
47	Consumable Supplies	127	836	863	2,000	2,000	2,000	2,000
48	Travel	-	-	-	270	270	270	270
49	Professional Associations	775	1,453	-	1,000	1,000	1,000	1,000
50	<b>Total - Expenses</b>	<b>902</b>	<b>2,765</b>	<b>10,661</b>	<b>20,470</b>	<b>20,470</b>	<b>20,470</b>	<b>18,470</b>
51	<b>TOTAL- ECONOMIC DEVELOPMENT COMMISSION</b>	<b>902</b>	<b>2,765</b>	<b>10,661</b>	<b>20,470</b>	<b>20,470</b>	<b>20,470</b>	<b>18,470</b>

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2020-2021 ADOPTED BUDGET**

LINE #	DEPARTMENT OF FIRST SELECTMAN	2016-2017 ACTUAL EXPENDED	2017-2018 ACTUAL EXPENDED	2018-2019 ACTUAL EXPENDED	2019-2020 ADOPTED BUDGET	2019-2020 REVISED BUDGET	2019-2020 PROJECTED ACTUAL	2020-2021 ADOPTED BUDGET
	<b>COMM. TO STUDY NEEDS AND USE OF TOWN BLDS.</b>							
52	Clerical Services	-	-	-	2,400	2,400	-	1,000
53	Consumable Supplies	-	-	-	100	100	100	100
54	<b>Total - Expenses</b>	-	-	-	100	100	100	100
55	<b>TOTAL- COMM. TO STUDY USE OF TOWN BLDS.</b>	-	-	-	2,500	2,500	100	1,100
	<b>BEAUTIFICATION COMMITTEE</b>							
56	Expenses	-	-	-	-	-	-	5,000
57	<b>TOTAL BEAUTIFICATION COMMITTEE</b>	-	-	-	-	-	-	5,000
	<b>CHARTER REVISION COMMISSION</b>							
58	Clerical Services	-	-	-	-	-	-	1,800
59	Expenses	-	-	-	-	-	-	200
60	<b>TOTAL CHARTER REVISION COMMISSION</b>	-	-	-	-	-	-	2,000
61	<b>TOTAL - COMMISSIONS &amp; COMMITTEES</b>	1,923	3,739	11,761	26,360	26,360	22,420	28,970
	<b>EMERGENCY MANAGEMENT</b>							
62	Emergency Management Tactical Operations Director	12,876	13,211	13,554	13,906	13,906	13,906	14,268
63	Clerical Services	1,873	1,914	1,923	2,052	2,052	2,052	2,106
64	Emergency Operations Center Staffing	-	-	-	1	1	1	1
65	<b>Total - Salaries</b>	14,749	15,125	15,477	15,959	15,959	15,959	16,375
66	Consumable Supplies	219	170	590	1,250	1,250	200	1,250
67	Equipment	-	-	-	3,500	3,500	-	3,500
68	Development of Emergency Plan	-	-	-	1	1	-	1
69	Miscellaneous	-	69	-	100	100	-	100
70	Furniture & Equipment	-	-	-	750	750	-	750
71	Training & Education	-	-	130	200	200	-	200
72	<b>Total - Expenses</b>	219	239	720	5,801	5,801	200	5,801
73	Generator Maintenance	-	-	-	1	1	-	1
74	Water Testing	-	-	-	1	1	-	1
75	Communications	-	-	-	1	1	-	1
76	Mass Notification System Maintenance	4,860	4,860	4,860	5,000	5,000	5,006	5,020
77	<b>Total - Services</b>	4,860	4,860	4,860	5,003	5,003	5,006	5,023
78	<b>TOTAL - EMERGENCY MANAGEMENT</b>	19,828	20,224	21,057	26,763	26,763	21,165	27,199

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2020-2021 ADOPTED BUDGET**

LINE #	DEPARTMENT OF FIRST SELECTMAN	2016-2017 ACTUAL EXPENDED	2017-2018 ACTUAL EXPENDED	2018-2019 ACTUAL EXPENDED	2019-2020 ADOPTED BUDGET	2019-2020 REVISED BUDGET	2019-2020 PROJECTED ACTUAL	2020-2021 ADOPTED BUDGET
	<b>ELECTIONS</b>							
79	Registrars Salaries	37,827	36,352	37,296	38,268	38,268	38,268	39,262
80	Referenda/Election Personnel Salaries	28,277	26,892	41,400	50,000	50,000	30,000	50,000
81	<b>Total - Salaries</b>	<b>66,104</b>	<b>63,244</b>	<b>78,696</b>	<b>88,268</b>	<b>88,268</b>	<b>68,268</b>	<b>89,262</b>
82	Postage	3,863	838	344	5,000	5,000	5,000	5,000
83	Advertising	57	168	780	1,000	1,000	200	1,500
84	Consumable Supplies	967	245	711	1,500	1,500	1,000	1,500
85	Telephone	2,039	1,785	1,645	3,500	3,500	2,000	3,500
86	Equipment	668	746	3,996	4,000	4,000	4,000	4,000
87	Reproduction & Printing	140	277	541	700	700	500	700
88	Professional Associations & Publications	570	530	350	500	500	500	500
89	Voting Canvas	207	252	141	500	500	700	500
90	Miscellaneous	412	461	231	1,000	1,000	700	1,000
91	Ballot Printing / Programming	6,024	5,686	10,895	15,000	15,000	10,000	15,000
92	Furniture & Equipment	416	-	793	1,500	1,500	4,190	1,500
93	Training & Education	1,600	-	-	1,000	1,000	-	1,000
94	<b>Total - Expenses</b>	<b>16,963</b>	<b>10,988</b>	<b>20,427</b>	<b>35,200</b>	<b>35,200</b>	<b>28,790</b>	<b>35,700</b>
95	Voting Machine (Optical Scan Machine Maintenance)	2,200	2,200	2,200	3,000	3,000	3,000	3,000
96	<b>Total - Services</b>	<b>2,200</b>	<b>2,200</b>	<b>2,200</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>
97	<b>TOTAL - ELECTIONS</b>	<b>85,267</b>	<b>76,432</b>	<b>101,323</b>	<b>126,468</b>	<b>126,468</b>	<b>100,058</b>	<b>127,962</b>

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2020-2021 ADOPTED BUDGET**

LINE #	DEPARTMENT OF FIRST SELECTMAN	2016-2017 ACTUAL EXPENDED	2017-2018 ACTUAL EXPENDED	2018-2019 ACTUAL EXPENDED	2019-2020 ADOPTED BUDGET	2019-2020 REVISED BUDGET	2019-2020 PROJECTED ACTUAL	2020-2021 ADOPTED BUDGET
	<b>TOWN CLERK</b>							
98	Salary of Town Clerk	76,950	78,951	81,004	83,110	83,110	83,110	85,271
99	Clerical Salaries	98,195	100,114	102,721	105,390	105,390	105,390	111,384
100	Longevity	5,220	5,400	5,580	5,760	5,760	5,760	5,940
101	<b>Total - Salaries</b>	<b>180,365</b>	<b>184,465</b>	<b>189,305</b>	<b>194,260</b>	<b>194,260</b>	<b>194,260</b>	<b>202,595</b>
102	Postage	1,500	1,500	1,455	1,500	1,500	1,500	1,500
103	Advertising	1,525	1,083	1,705	2,500	2,500	2,000	2,500
104	Consumable Supplies	2,804	2,604	2,768	3,000	3,000	2,600	3,000
105	Telephone	455	463	478	475	475	100	475
106	Equipment	2,882	3,344	3,493	3,500	3,500	3,500	3,500
107	Professional Associations & Publications	200	275	275	275	275	275	275
108	Training & Education	1,040	928	1,040	1,500	1,500	1,000	1,500
109	<b>Total - Expenses</b>	<b>10,406</b>	<b>10,197</b>	<b>11,214</b>	<b>12,750</b>	<b>12,750</b>	<b>10,975</b>	<b>12,750</b>
110	Land Records & Data Processing	21,840	23,237	24,322	27,000	27,000	25,000	27,000
111	Vital Statistics	477	465	205	500	500	500	500
112	<b>Total - Services</b>	<b>22,317</b>	<b>23,702</b>	<b>24,527</b>	<b>27,500</b>	<b>27,500</b>	<b>25,500</b>	<b>27,500</b>
113	<b>TOTAL - TOWN CLERK</b>	<b>213,088</b>	<b>218,364</b>	<b>225,046</b>	<b>234,510</b>	<b>234,510</b>	<b>230,735</b>	<b>242,845</b>
	<b>TOWN MEETING &amp; REFERENDA</b>							
114	Town Meeting Personnel	100	-	-	200	200	200	200
115	Advertising	4,326	1,691	3,560	6,000	6,000	4,000	6,000
116	<b>TOTAL - TOWN MEETING &amp; REFERENDA</b>	<b>4,426</b>	<b>1,691</b>	<b>3,560</b>	<b>6,200</b>	<b>6,200</b>	<b>4,200</b>	<b>6,200</b>
	<b>PAYMENTS TO OTHER CIVIL DIVISIONS</b>							
117	Borough of Stonington	197,370	187,677	192,950	206,885	206,885	206,885	267,828
118	<b>TOTAL - FIRST SELECTMAN</b>	<b>831,084</b>	<b>817,194</b>	<b>876,029</b>	<b>983,647</b>	<b>982,147</b>	<b>935,924</b>	<b>1,066,140</b>

## **DEPARTMENT OF ADMINISTRATIVE SERVICES**

### **FUNCTION DESCRIPTION:**

We are responsible for the Town's Human Resources Administration (Human Resources, Labor Relations, and Employee Benefits), Information Technology, and until April 2017, both the Health Officer and Sanitarian (these duties among others are now performed by the Ledge Light Health District). Additionally, we coordinate the development of the Capital Improvement Plan as well as provide administrative support for the Office of the First Selectman while partnering with the Human Services organization and Stonington Police Department to deliver professional, strategic, and operational support.

### **HIGHLIGHTS OF PRESENT YEAR OPERATIONS:**

#### Administration

Administration includes the activities and operations occurring within the offices of the First Selectman and Administrative Services. There currently exists no significant year-to-date budget variances as of 11/30/19 with total Administrative Services projecting to remain on budget for the current fiscal year. Successfully integrated a new Human Resources Coordinator into the organization.

#### Information Technology (IT)

Replacement of Storage Area Network servers increasing its capacity as well as the capacity of the server back-up system. These actions further augmented the Town's ability to recover from a ransomware attack while better serving the constantly growing data needs of the Town and Police Department.

#### Capital Improvement Project (CIP) Requests

Town-wide Computer Upgrade represents ongoing funding for the replacement of town-wide desktop workstations, police dispatch workstations data center servers, back-up storage, and network switch infrastructure. Orthophotography is a joint effort with neighboring towns to provide accurate aerial photography for use in the Town's GIS system. Large format all in one copier, scanner, printer, will allow various Town departments to print maps in house instead of outsourcing printing.

#### Ledge Light Health District (LLHD)

LLHD conducted inspections of the Stonington's 164 restaurants (7 new restaurants), 21 pools, 24 cosmetology facilities, 24 lodging establishments, and 5 beach water sampling sites. Additionally, 3 bi-annual daycare inspections were conducted to renew CT state licenses. Land use staff were extremely busy, conducting reviews and inspections of building additional, decks, pools, sheds, and new and repair septic system installations. Many septic systems in town are being upgraded to comply with today's code.

**OBJECTIVES FOR THE COMING YEAR:**

Installing a high-speed fiber internet connection as the primary connection at the Police Department and the updating of the video camera system at Town Hall. Review staffing levels in the Information Technology organization given the continued demands placed on it.

**MAJOR BUDGET CHANGES AND COMMENTARY:**

Monthly operational costs for a new internet connection for the Police Department can be paid using the currently funded telecommunications account. Continued monitoring and management of health benefits costs. Consideration of moving to a claims-based calculation could cause additional volatility for this line item. Pension expenses driven by actuarial calculations which determine required contributions. Wage costs driven by negotiated agreements.

**DEPARTMENTAL STAFFING:**

The Administration office is staffed by:

- The Director of Administrative Services at a fully loaded salary of \$124,017.
- A Human Resources Coordinator at a fully loaded salary of \$84,634.
- The Executive Assistant to the First Selectman at a fully loaded salary of \$80,405.
- One clerical staff at a fully loaded wage of \$68,145.

The Information Technology office is staffed by:

- The Information Technology Manager at a fully loaded salary of \$116,434.
- A Technology Support Specialist at a fully loaded salary of \$80,554.

**Summary – Staffing Levels**

Six (6) full-time positions: Two (2) SPAA, One (1) Clerical, Three (3) Non-union

Note: “Fully loaded salary” for FY 20/21 includes wages, payroll taxes, and any pension plan or 401a contributions, but does not include health benefits.

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2020-2021 ADOPTED BUDGET**

LINE #	DEPARTMENT OF ADMINISTRATIVE SERVICES	2016-2017 ACTUAL EXPENDED	2017-2018 ACTUAL EXPENDED	2018-2019 ACTUAL EXPENDED	2019-2020 ADOPTED BUDGET	2019-2020 REVISED BUDGET	2019-2020 PROJECTED ACTUAL	2020-2021 ADOPTED BUDGET
	<b>ADMINISTRATION</b>							
1	Director of Administrative Services	92,340	94,741	97,204	99,731	99,731	99,731	102,324
2	Administrative Support Staff	174,457	173,552	181,073	190,554	190,554	190,554	197,775
3	Longevity	4,080	2,920	3,080	2,740	2,740	2,740	3,660
4	<b>Total - Salaries</b>	<b>270,877</b>	<b>271,213</b>	<b>281,357</b>	<b>293,025</b>	<b>293,025</b>	<b>293,025</b>	<b>303,759</b>
5	Postage	664	827	825	1,000	1,000	1,000	1,000
6	Advertising	7,082	4,037	5,091	11,500	11,500	11,500	11,500
7	Consumable Supplies	5,020	3,706	4,110	4,000	4,000	4,000	4,000
8	Reproduction & Printing	2,091	2,702	2,761	4,000	4,000	4,000	4,000
9	Telephone	179	141	115	150	150	150	150
10	Equipment	2,482	2,442	2,326	4,400	4,400	4,400	4,400
11	Professional Associations & Publications	1,721	1,868	1,680	2,200	2,200	2,200	2,200
12	Database Expenses	5,900	8,592	7,884	9,000	9,000	9,000	9,000
13	Miscellaneous	239	214	164	300	300	300	300
14	Furniture & Equipment	1,984	1,968	2,424	2,270	2,270	2,270	2,270
15	Training & Education (First Selectman & Administration)	899	675	1,057	1,580	1,580	1,580	1,580
16	<b>Total - Expenses</b>	<b>28,261</b>	<b>27,172</b>	<b>28,437</b>	<b>40,400</b>	<b>40,400</b>	<b>40,400</b>	<b>40,400</b>
17	Admin Services - Technical & Professional Services	-	684	-	8,500	10,000	8,500	8,500
18	<b>Total - Technical &amp; Professional Services</b>	<b>-</b>	<b>684</b>	<b>-</b>	<b>8,500</b>	<b>10,000</b>	<b>8,500</b>	<b>8,500</b>
19	Memorial Observances	6,850	7,005	9,800	11,000	11,000	11,000	11,000
20	Columbus Day Observances	5,000	5,000	5,000	5,000	5,000	5,000	5,000
21	<b>Total - Services</b>	<b>11,850</b>	<b>12,005</b>	<b>14,800</b>	<b>16,000</b>	<b>16,000</b>	<b>16,000</b>	<b>16,000</b>
22	<b>TOTAL - ADMINISTRATION</b>	<b>310,988</b>	<b>311,074</b>	<b>324,594</b>	<b>357,925</b>	<b>359,425</b>	<b>357,925</b>	<b>368,659</b>



**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2020-2021 ADOPTED BUDGET**

LINE #	DEPARTMENT OF ADMINISTRATIVE SERVICES	2016-2017 ACTUAL EXPENDED	2017-2018 ACTUAL EXPENDED	2018-2019 ACTUAL EXPENDED	2019-2020 ADOPTED BUDGET	2019-2020 REVISED BUDGET	2019-2020 PROJECTED ACTUAL	2020-2021 ADOPTED BUDGET
	<b>INFORMATION SYSTEMS</b>							
23	IT Manager	87,437	90,582	90,977	94,342	94,342	94,342	96,796
24	Technology Support Specialist	60,586	61,544	63,145	65,426	65,426	65,426	67,127
25	Longevity	650	750	950	1,060	1,060	1,060	1,170
26	<b>Total - Salaries</b>	<b>148,673</b>	<b>152,876</b>	<b>155,072</b>	<b>160,828</b>	<b>160,828</b>	<b>160,828</b>	<b>165,093</b>
27	Postage	52	-	-	200	200	100	200
28	Consumable Supplies	1,493	552	1,420	1,500	1,500	1,500	1,500
29	Reproduction & Printing	-	12	110	50	50	50	50
30	Telephone	1,325	1,468	1,453	1,500	1,500	1,500	1,500
31	Professional Associations & Publications	235	235	235	250	250	235	250
32	Equipment & Licensing	45,350	46,288	46,480	46,770	46,770	46,770	48,000
33	Internet Hosting Expense	5,676	5,951	9,001	7,500	7,500	7,500	7,500
34	Miscellaneous	30	40	18	50	50	50	50
35	Training & Education	1,198	3,946	1,600	5,000	5,000	5,000	5,000
36	<b>Total - Expenses</b>	<b>55,359</b>	<b>58,492</b>	<b>60,317</b>	<b>62,820</b>	<b>62,820</b>	<b>62,705</b>	<b>64,050</b>
37	Telecommunications	60,357	59,489	57,131	61,000	61,000	61,000	61,000
38	Technical Assistance	4,825	5,000	4,850	10,000	10,000	10,000	12,000
39	<b>Total - Services</b>	<b>65,182</b>	<b>64,489</b>	<b>61,981</b>	<b>71,000</b>	<b>71,000</b>	<b>71,000</b>	<b>73,000</b>
40	<b>Geographic Information System (GIS) Expenses</b>	<b>29,982</b>	<b>26,874</b>	<b>27,066</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>
41	<b>TOTAL - INFORMATION SYSTEMS</b>	<b>299,196</b>	<b>302,731</b>	<b>304,436</b>	<b>324,648</b>	<b>324,648</b>	<b>324,533</b>	<b>332,143</b>

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2020-2021 ADOPTED BUDGET**

LINE #	DEPARTMENT OF ADMINISTRATIVE SERVICES	2016-2017 ACTUAL EXPENDED	2017-2018 ACTUAL EXPENDED	2018-2019 ACTUAL EXPENDED	2019-2020 ADOPTED BUDGET	2019-2020 REVISED BUDGET	2019-2020 PROJECTED ACTUAL	2020-2021 ADOPTED BUDGET
	<b>HUMAN RESOURCES</b>							
42	Employee Training & Education	5,993	5,261	7,081	10,000	10,000	10,000	10,000
43	Labor Negotiations	110,665	45,189	59,052	89,529	89,529	89,529	40,000
44	Labor Counsel	80,000	80,000	80,000	80,000	80,000	80,000	80,000
45	Pension Plan - Defined Benefit	490,000	508,000	480,000	485,000	485,000	485,000	501,000
46	Pension Plan - Defined Contribution 401A	83,533	89,805	97,747	110,000	110,000	110,000	130,426
47	Social Security	473,871	474,727	484,241	535,000	535,000	535,000	561,002
48	Unemployment	14,269	24,462	3,240	20,000	20,000	20,000	20,000
49	Heart & Hypertension	6,230	-	-	-	-	-	-
50	Employee Assistance Program	1,725	1,725	1,725	3,000	3,000	3,000	3,150
51	Employee Screening	589	1,407	1,984	3,200	3,200	3,200	3,200
52	Additional Manpower	3,650	3,500	4,250	5,000	5,000	5,000	5,000
53	Employee Travel Expense	19,526	19,211	21,652	24,000	24,000	24,000	24,000
54	Accrued Leave Pay-out	16,788	24,999	25,000	25,000	25,000	25,000	150,000
55	Retiree Health Care	84,353	58,467	62,123	70,000	70,000	70,000	75,000
56	Health Insurance	1,555,333	1,700,000	1,810,667	1,900,000	1,900,000	1,900,000	1,996,000
57	Life Insurance	22,512	21,637	26,877	25,400	25,400	25,400	27,400
58	RX Eyewear Reimbursement	235	984	1,550	2,000	2,000	2,000	2,100
59	<i>Replacement Staff Training</i>	-	-	-	-	-	-	1
60	<b>Total - Expenses</b>	<b>2,969,272</b>	<b>3,059,374</b>	<b>3,167,189</b>	<b>3,387,129</b>	<b>3,387,129</b>	<b>3,387,129</b>	<b>3,628,279</b>
61	Admin Services - Professional & Technical Services	7,500	15,000	15,099	15,950	15,950	15,950	16,430
62	<b>Total - Technical &amp; Professional Services</b>	<b>7,500</b>	<b>15,000</b>	<b>15,099</b>	<b>15,950</b>	<b>15,950</b>	<b>15,950</b>	<b>16,430</b>
63	<b>TOTAL- HUMAN RESOURCES</b>	<b>2,976,772</b>	<b>3,074,374</b>	<b>3,182,288</b>	<b>3,403,079</b>	<b>3,403,079</b>	<b>3,403,079</b>	<b>3,644,709</b>

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2020-2021 ADOPTED BUDGET**

LINE #	DEPARTMENT OF ADMINISTRATIVE SERVICES	2016-2017 ACTUAL EXPENDED	2017-2018 ACTUAL EXPENDED	2018-2019 ACTUAL EXPENDED	2019-2020 ADOPTED BUDGET	2019-2020 REVISED BUDGET	2019-2020 PROJECTED ACTUAL	2020-2021 ADOPTED BUDGET
	<b>HEALTH OFFICER &amp; SANITATION</b>							
64	Health Officer Salaries	22,291	-	-	-	-	-	-
65	Sanitarian Salaries	64,466	-	-	-	-	-	-
66	Longevity	660	-	-	-	-	-	-
67	<b>Total - Salaries</b>	<b>87,417</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
68	Sanitarian Expenses	761	9		-	-	-	-
69	Clothing Allowance	400	-	-	-	-	-	-
70	Furniture & Equipment	-	-	-	-	-	-	-
71	Training & Education	-	-	-	-	-	-	-
72	<b>Total - Expenses</b>	<b>1,161</b>	<b>9</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
73	Professional Services	980	-	-	-	-	-	-
74	Consumable Supplies	7,293	-	31	150	150	150	135
75	Ledge Light Health District Membership Fees	-	135,470	137,428	137,030	137,030	137,030	135,969
76	<b>Total - Services</b>	<b>8,273</b>	<b>135,470</b>	<b>137,459</b>	<b>137,180</b>	<b>137,180</b>	<b>137,180</b>	<b>136,104</b>
77	<b>TOTAL - HEALTH OFFICER &amp; SANITATION</b>	<b>96,851</b>	<b>135,479</b>	<b>137,459</b>	<b>137,180</b>	<b>137,180</b>	<b>137,180</b>	<b>136,104</b>
	<b>COMMUNITY DEVELOPMENT</b>							
78	Clerical Salaries	3,528	-	14,828	15,000	15,000	15,000	15,000
79	Project Field Inspection	-	16,659	-	-	-	-	-
80	<b>TOTAL - COMMUNITY DEVELOPMENT</b>	<b>3,528</b>	<b>16,659</b>	<b>14,828</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>
81	<b>TOTAL - ADMINISTRATIVE SERVICES</b>	<b>3,687,335</b>	<b>3,840,317</b>	<b>3,963,605</b>	<b>4,237,832</b>	<b>4,239,332</b>	<b>4,237,717</b>	<b>4,496,615</b>

## **DEPARTMENT OF ASSESSMENT**

### **FUNCTION DESCRIPTION:**

The Department of Assessment is responsible for balancing the \$2.7 billion-dollar grand list which is the basis for the tax levy. The Director of Assessment is the governmental official responsible for establishing the value of property for ad valorem tax purposes; for discovering, listing and valuing all taxable and tax-exempt properties; and to ensure that the individual property owner's value is proper so the owner pays no more than his/her fair share of the property tax. In the performance of these duties, assurance is made that no property escapes the assessment process or is under assessed and that no property owner received unauthorized preferential treatment. Revaluations are completed every five years in conformity with the Connecticut General Statutes and Revaluation Performance Standards. The revaluation took effect October 1, 2017. Development and updating of information are conducted on an ongoing basis, including modernization of computerized records of real estate, personal property and motor vehicles. Duties are performed in compliance with State of Connecticut mandated General Statutes

### **HIGHLIGHTS OF PRESENT YEAR OPERATIONS:**

#### **Court Appeals**

There were twelve court cases as a result of the 2017 revaluation and three appeals in 2018. Some of the appeals include multiple properties. The appeals include four residential, thirteen commercial properties and one personal property account. Seven cases have been settled and three have been withdrawn.

#### **Special Audit Revenue**

Completion of the 2017 personal property audits added \$4,836,830 in assessment to the Grand List at a cost of \$3,500.

**Permits and Certificates of Occupancies**—Processed 1,200 permits, and miscellaneous inspections.

- 339 additions, modifications, and new construction
- 180 sheds, decks, pools, docks, and garages
- 681 fireplaces/liners, demolitions, re-shingle and or re-roofing, septic, and miscellaneous permits

#### **Grand List Growth, Pilot, Tax Agreements and Future Grand List Growth**

- 2018 Grand List growth of .074% or \$20,465,125 in assessed value over the previous year, exclusive of Pilot payment.
- Pilot for Masonicare at Mystic LLC and Senior Living by Masonicare, LLC is not included in the taxable Grand List. A pilot payment is calculated on the general government portion of the mill rate. The pilot payment for the 2018 Grand List included personal property and real estate taxes in the amount \$267,993.42.
- Fixed Assessment Agreement for the Threadmill Partners LLC is for a seven-year period commencing October 1, 2016. Twenty-eight percent of the added assessment above \$569,200 will be added to the October 1, 2019 Grand List.

- Fixed Assessment Agreement ended for Davis Standard October 1, 2019.
- Seven-year fixed assessment agreement for Mystic Apartments LLC began October 1, 2019. Seven percent of the portion of building completion will be added to the October 1, 2019 Grand List. The land value (which is not under the fixed assessment agreement) has also been increased for sewer and road improvements.
- Seven-year fixed assessment agreement for EG Perkins Reserve LLC (townhouses) will commence within the year.
- Seven-year fixed assessment agreement for Mystic Health Center LLC began October 1, 2019. Seven percent of the portion of building completion will be added to the October 1, 2019 Grand List. The land value (which is not under the fixed assessment agreement) has also been increased for sewer and road improvements.
- Completion of tax-exempt projects where West Vine and Deans Mill Schools, and the Sea Research Science Center.

Ten Year Grand List Comparison of the Net Taxable Grand List (highlighted years are revaluations):

GL Year	Net Taxable Grand List	Residential	Com/Industrial	Land	PP	MV	Year Change	Change
2018	\$ 2,790,498,286	74.23%	14.12%	2.25%	4.09%	5.30%	\$ 20,465,125	0.74%
2017	\$ 2,770,033,161	74.09%	14.22%	2.48%	3.95%	5.26%	\$ 122,216,289	4.62%
2016	\$ 2,647,816,872	73.90%	14.14%	2.58%	3.99%	5.39%	\$ 21,977,065	0.84%
2015	\$ 2,625,839,807	74.00%	14.27%	2.62%	3.79%	5.32%	\$ 3,569,491	0.14%
2014	\$ 2,622,270,316	73.75%	14.41%	2.66%	3.75%	5.43%	\$ 22,180,463	0.85%
2013	\$ 2,600,089,853	73.95%	14.47%	2.83%	3.60%	5.15%	\$ 7,473,227	0.29%
2012	\$ 2,592,616,626	73.65%	14.69%	2.89%	3.79%	4.98%	\$(595,440,893)	-18.68%
2011	\$ 3,188,057,519	75.09%	14.65%	3.26%	2.85%	4.15%	\$ 21,805,266	0.69%
2010	\$ 3,166,252,253	75.26%	14.85%	3.26%	2.61%	4.02%	\$ 14,207,232	0.45%
2009	\$ 3,152,045,021	75.23%	15.08%	3.33%	2.51%	3.85%	\$ 22,306,253	0.71%
2008	\$ 3,129,738,768	75.40%	14.69%	3.51%	2.53%	3.87%	\$ 40,914,265	1.32%

Ten Year Comparison of the Tax-Exempt Grand List:

GL Year	Tax Exempt Grand List	Year Change	Change
2018	\$ 278,984,910	\$ 12,954,990	4.87%
2017	\$ 266,029,920	\$ 23,521,291	9.70%
2016	\$ 242,508,629	\$ 25,991,060	12.00%
2015	\$ 216,517,569	\$ 1,905,350	0.89%
2014	\$ 214,612,219	\$ 1,532,340	0.72%
2013	\$ 213,079,879	\$ 4,940,209	2.37%
2012	\$ 208,139,670	\$ (10,929,950)	-4.99%
2011	\$ 219,069,620	\$ 2,527,220	1.17%
2010	\$ 216,542,400	\$ 422,750	0.20%
2009	\$ 216,119,650	\$ (5,743,820)	-2.59%

**OBJECTIVES FOR THE COMING YEAR:**

- Notification of non-profits for Quadrennial filings for October 1, 2021 Grand List
- Preparation of Revaluation Contract for October 1, 2022 Grand List
- The Department continues servicing a large volume and vast range of public inquires.
- Processing Pilot and Fixed Assessments.
- Resolving the 2017 and 2018 court cases.
- Preparation and Maintenance of the Grand List and Supplemental Motor Vehicle List.
- Personal Property conversion of database to Vision 8 and Audits.
- Mapping and/or GIS:  
Continue annual maintenance of the GIS mapping updates.

**MAJOR BUDGET CHANGES AND COMMENTARY:****Staff**

The Director of Assessment is appointed by the Board of Finance and supervises the Deputy Assessor (SPAA); and (2) Assessor Assistants (Clerical AFSCME). The Director has oversight of the Town mandatory Revaluation Staff every five years. Their responsibilities vary based upon interior inspection and full measure and listing requirements: (1) Project Manager, (2) Commercial Reviewers, (2) Residential Reviews, and (5) Data Collectors.

**Consumable Supplies**

Increase of \$100 for toner and paper; however, this is a self-sustaining account. During the fiscal year July through June 2018-19, copy fees for GIS products were \$1,151.00; fees for property records cards, reports, and miscellaneous copies were \$1,211.64, for a total of \$2,362.64. The Department of Assessment continues to have a substantial request for copies of computer records, property summary cards and GIS maps.

**Postage, Database Expense, Reproduction & Printing, Publications, Legal Ads**

Reduction to postage \$630. Increased for database maintenance fees, and required pricing and resource publications. Additional cost of publications and manuals for pricing motor vehicles. Vision agreement continues to cover the public terminals located in the Planning & Zoning Office and the Building Office at a cost of \$2,096. Increase for the Administrative and CAMA vendors for services in the increased amount of \$555.00. Replacement of leased copier to meet the Departments needs has been increased in the amount of \$1,249.00. Professional associations increase in fees of \$150.

**Furniture & Fixtures**

Estimated cost of \$1,200 for four large screen computer monitors to display the computer assisted software for personal property and real property as a result of the new program upgrade.

**Training & Education**

Increase for staff training recertification in the amount of \$105.

**Reserve Fund for Capital and Non-Recurring Expenditures (Revaluation)**

The reserve level funding in the amount of \$70,000 is for the State-mandated five-year revaluation (CIP Priority A Classification).

**DEPARTMENTAL STAFFING**

The Assessor's office is staffed by:

- The Director of Assessment at a fully loaded salary of \$137,358.
- The Deputy Assessor at a fully loaded salary of \$102,384.
- Two clerical staff with fully loaded wages of \$134,033.

Note: "Fully loaded salary" for FY 20/21 includes wages, payroll taxes, and any pension plan or 401a contributions, but does not include health benefits.

**DEPARTMENT OF ASSESSMENT  
BOARD OF ASSESSMENT APPEALS**

**FUNCTION DESCRIPTION:**

Meet during the months of March/April and September for purpose of hearing assessment appeals.

**HIGHLIGHTS OF PRESENT YEAR OPERATIONS:**

**2019 Appeals for 2018 Grand List**

During the month of April, the Board of Assessment Appeals heard (38) appeals. As a result of such appeals the Board granted (21) reductions, and (17) denials causing a reduction to the Grand List in the amount of \$519,617. In addition, three applicants withdrew; and three litigants did not show for their appeal. A second session of the Board of Assessment Appeals was held during the month of September for the sole purpose of hearing appeals on motor vehicles. Nine appeals were heard and granted at the September session for a reduction of \$21,670.

**OBJECTIVES FOR THE COMING YEAR:**

The Board of Assessment Appeals is required to carry out its duties in accordance with the Connecticut General Statutes.

**MAJOR BUDGET CHANGES AND COMMENTARY:**

Board expenditures are anticipated to decrease in the amount of \$330 based upon the previous appeals.

**STAFFING**

The Board of Assessment Appeals is comprised of three elected Board members, one of which is appointed as Chairman by the Board, and one Clerical support person (AFSCME). Clerical support may increase depending upon the number of appeals pending before the Board.



**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2020-2021 ADOPTED BUDGET**

LINE #	DEPARTMENT OF ASSESSMENT	2016-2017 ACTUAL EXPENDED	2017-2018 ACTUAL EXPENDED	2018-2019 ACTUAL EXPENDED	2019-2020 ADOPTED BUDGET	2019-2020 REVISED BUDGET	2019-2020 PROJECTED ACTUAL	2020-2021 ADOPTED BUDGET
	<b>ASSESSOR'S OFFICE</b>							
1	Director of Assessment	92,345	94,746	97,210	99,736	99,736	99,736	112,330
2	Deputy Assessor	69,560	74,619	80,031	82,112	82,112	82,112	84,247
3	Clerical Salaries	95,730	103,150	103,146	106,678	106,678	106,678	109,544
4	Longevity	3,900	4,270	4,490	4,710	4,710	4,710	5,030
5	<b>Total - Salaries</b>	<b>261,535</b>	<b>276,785</b>	<b>284,877</b>	<b>293,236</b>	<b>293,236</b>	<b>293,236</b>	<b>311,151</b>
6	Postage	1,799	915	1,292	1,380	1,380	1,380	750
7	Consumable Supplies	1,454	2,494	1,495	2,600	2,600	2,600	2,600
8	Reproduction & Printing	1,630	530	959	980	980	980	980
9	Telephone	96	81	68	200	200	200	200
10	Equipment	1,497	1,550	1,731	2,946	2,946	2,946	4,200
11	Professional Associations & Publications	2,944	3,163	3,355	3,910	3,910	3,910	4,070
12	Database Expense	14,530	17,337	17,239	18,320	18,320	18,320	18,880
13	Miscellaneous	656	495	459	990	990	990	990
14	Clothing Allowance	400	400	400	400	400	400	400
15	Furniture & Equipment	-	-	180	1	1	1	1,200
16	Training & Education	2,009	2,379	2,668	2,560	2,560	2,560	2,700
17	<b>Total - Expenses</b>	<b>27,015</b>	<b>29,344</b>	<b>29,846</b>	<b>34,287</b>	<b>34,287</b>	<b>34,287</b>	<b>36,970</b>
18	Special Audit Personal Property	3,200	3,400	3,600	3,400	3,400	3,400	5,700
19	<b>Total - Services</b>	<b>3,200</b>	<b>3,400</b>	<b>3,600</b>	<b>3,400</b>	<b>3,400</b>	<b>3,400</b>	<b>5,700</b>
20	<b>TOTAL - ASSESSOR'S OFFICE</b>	<b>291,750</b>	<b>309,529</b>	<b>318,323</b>	<b>330,923</b>	<b>330,923</b>	<b>330,923</b>	<b>353,821</b>
21	<b>BOARD OF ASSESSMENT APPEALS</b>	<b>1,641</b>	<b>2,477</b>	<b>2,417</b>	<b>2,690</b>	<b>2,690</b>	<b>2,690</b>	<b>2,360</b>
22	<b>TOTAL ASSESSMENT DEPARTMENT</b>	<b>293,391</b>	<b>312,006</b>	<b>320,740</b>	<b>333,613</b>	<b>333,613</b>	<b>333,613</b>	<b>356,181</b>

**DEPARTMENT OF FINANCE  
FINANCE OFFICE/RISK MANAGEMENT**

**FUNCTION DESCRIPTION:**

The Finance Office is responsible for managing the Town's financial operations in accordance with established fiscal policies (GAAP, GASB, CT State Statutes and Town Charter). Primary responsibilities include budget preparation and administration, accounts payable, payroll processing, purchasing, accounting, financial reporting, revenue collection, grant administration, cash management and investments, and debt management. The Finance Office provides support to, and advises the Board of Finance in its role as the Town's budgetary and financial oversight authority and assists the First Selectman in the preparation of the recommended annual budget.

**Risk Management:**

Identify Town wide loss exposures. Perform risk assessments. Evaluate and recommend strategies to avoid, mitigate and/or transfer risk. Develop/recommend risk management policies. Administer the Town's insurance program including Workers Compensation; Liability, Auto and Property (LAP) as well as Specialty Coverage. Oversee Town wide safety program/policies and Executive Safety Committee. Coordinate management and litigation of claims.

**HIGHLIGHTS OF PRESENT YEAR OPERATIONS:**

- Issued \$5,200,000 of general obligation bonds in October of 2019, as part of the final bonding for the two elementary school renovations.
- Issued \$6,525,000 of refunding bonds to replace \$7,200,000 of WPCA bonding from 2012. The refunding will save the Town \$625,000 in debt service over the next 12 years.
- Obtained and administered, on behalf of the Eastern Connecticut Coordinated Access Network (ECAN), a \$320,000.00 Small Cities Community Development Block Grant for a Shelter Diversion Program to help reduce homelessness in New London County.
- Issued 10 RFP's/RFQ/ITB's for fiscal 18/19 for various Town, WPCA, and School Building projects.
- Clerical staff participated in outside training seminars including GFOA accounting seminars, and ADP training tutorials.
- Director of Finance and Senior Accountant researched banking options for the Town focusing on services provided and fee structures.
- Over saw and managed the finances of the Town's forty individual Funds including the general fund, insurance funds, pension and OPEB funds, general fixed asset fund, capital project funds, and a variety of special revenue funds, totaling \$86.7 million dollars of expenditures.
- Managed over \$9.8 million dollars in Federal and State grants.
- Processed \$8.1 million dollars in debt service payments.
- Prepared dozens of contracts for contractors and service providers.

**OBJECTIVES FOR THE COMING YEAR:**

- Continue to review and monitor the Town's current financial and banking relationships with an eye towards maximizing return on Town investments.
- Continue to review and monitor the Town's current risk management relationships to ensure the Town and its assets are adequately and properly insured against loss.
- Continue to work with the Town's financial advisor, Phoenix Advisors, to monitor existing debt for opportunities to refinance should the economic metrics offer such an opportunity.
- Continue to cross train finance office staff so we always have backup and coverage for each position.
- Continue to create and update documentation of Finance office procedures.
- Evaluate finance and risk management policies.

**MAJOR BUDGET CHANGES AND COMMENTARY:**

- The only significant change to the Finance office budget over last year, is the addition of a new line item, "Finance and Technical Professional Services" which the Board of Finance funded at \$35,000.
- The Board of Finance saw a 56.5% overall decrease in its budget due to the elimination of \$305,000.00 of prior year contingency line items due to an assessment that they were no longer needed going forward.
- No significant changes to the Risk Management budget from fiscal 19/20.

**DEPARTMENTAL STAFFING:**

The Finance/Risk Management Department is staffed by:

- The Director of Finance with a fully loaded salary of \$135,462.
- The Senior Accountant with a fully loaded salary of \$115,790.
- The Town Treasurer with a fully loaded salary of \$4,924.
- Three members of the clerical union including; the purchasing assistant, payroll clerk, and accounts payable clerk, with fully loaded wages of \$205,592 for fiscal 20/21
- The Finance budget also contains a \$6,823 stipend for the Risk Manager.

Note: "Fully loaded salary" includes wages, payroll taxes, and any pension plan or 401a contributions, but does not include health benefits.

**DEPARTMENT OF FINANCE  
TAX COLLECTOR'S OFFICE**

**FUNCTION DESCRIPTION:**

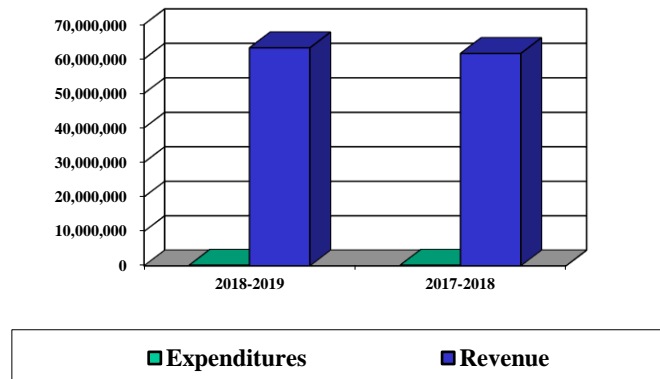
The Tax Collector's office is the primary source of revenue for the Town of Stonington. The total collectible amount is \$65,546,319.88 and there is an expected collection rate of 98.75% or \$64,726,990.88 as set forth by the Board of Finance. The tax office uses many enforcement tools as statutorily allowed such as delinquent notices, demands, a collection agency, a State Marshal and attorneys for tax sale and foreclosure.

**HIGHLIGHTS OF PRESENT YEAR OPERATIONS:**

This year the tax office began collecting for Mason's Island Fire District, and as such, we now collect for Stonington Borough, Stonington Fire, Mystic, Wequetequock, Quiambaug, Old Mystic, Lord's Point, Mason's Island, Wamphassuc Point and Latimer Point Fire Districts and Associations. We do not collect for Pawcatuck Fire District. Most taxpayers seem extremely happy with the combined bills and that we collect for all but one fire district.

This year I will be over budget in Equipment and Software (80192) due to an unanticipated tax software migration from one server to another and the fact that LexisNexis raised its price from \$50 to \$100 per month. The expected cost of the migration is approximately \$750. I will also go over budget in Professional Associations and Publications (80150) due to the fact that I now pay New London County Tax Collector's Association and CTX dues for both staff members.

The tax office is fortunate to have three certified tax collectors in its office which makes it one of the most professionally staffed tax offices in the State of Connecticut. We are three full time employees including myself, and one seasonal position for six weeks in the summer for twelve hours per week. I hope to retain all of those positions as they are necessary to effectively and efficiently collect taxes.



**OBJECTIVES FOR THE COMING YEAR:**

Since the Tax Collector's office now has three certified collectors in the office, it is important for each of us to stay current regarding new legislation and best practices. To that end, we will attend trainings and meetings offered by the CTX Association and the NE Regional Tax Collectors and Treasurers Association. We are also constantly striving to provide better customer service such as dispensing information via the Events magazine, Stonington Community Forum, the Town Facebook and home pages, and through any number of press releases during the fiscal year.

During the last legislative session came one change that will definitely be detrimental to collections. Car registrations will be renewed every three years instead of every two. We have a small minority of taxpayers who wait until their registration is about to expire before they pay their taxes. Now we will have to wait three years instead of two to collect those MV taxes. I also anticipate employing more stringent collection strategies to account for the increase in collectible taxes from 98% to 98.75%.

**MAJOR BUDGET CHANGES AND COMMENTARY:**

This year during the clerical union negotiations, Cindy Curioso in my office negotiated her position from clerical assistant to deputy tax collector. I supported this move primarily because of the risks associated with having an elected tax collector. The deputy tax collector is a hired position based on qualifications and experience who can easily step into the position of tax collector.

**COLLECTION HISTORY: 2013-2017 GRAND LIST**

<b>GL COLLECTIBLE</b>	<b>EXPECTED (98%)</b>	<b>ACTUAL COLLECTIONS</b>	<b>DIFFERENCE</b>
2014 \$56,110,819	\$55,011,658	\$56,373,994	+\$1,362,336
2015 \$58,891,239	\$57,687,713	\$59,355,521	+\$1,667,808
2016 \$61,160,419	\$59,937,211	\$61,730,471	+\$1,793,260
2017 \$63,168,526	\$61,905,156	\$63,610,350	+\$1,705,194
2018 \$65,546,320	\$64,726,991 (98.75%)	\$60,930,055 (thru Jan 2019)	

**DEPARTMENTAL STAFFING:**

The Tax Collector's office is staffed by:

- The Tax Collector at a fully loaded salary of \$95,908.
- Two clerical staff with fully loaded wages of \$127,812.
- Plus \$3,790 budgeted for summer help and overtime.

Note: "Fully loaded salary" for FY 20/21 includes wages, payroll taxes, and any pension plan or 401a contributions, but does not include health benefits.

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2020-2021 ADOPTED BUDGET**

LINE #	DEPARTMENT OF FINANCE	2016-2017 ACTUAL EXPENDED	2017-2018 ACTUAL EXPENDED	2018-2019 ACTUAL EXPENDED	2019-2020 ADOPTED BUDGET	2019-2020 REVISED BUDGET	2019-2020 PROJECTED ACTUAL	2020-2021 ADOPTED BUDGET
	<b>FINANCE OFFICE</b>							
1	Director of Finance	107,730	110,531	113,405	116,353	116,353	116,353	120,000
2	Senior Accountant	86,108	88,008	90,296	92,647	92,647	92,647	95,056
3	Clerical Salaries	148,263	153,500	155,635	165,732	165,732	165,732	170,063
4	Longevity	3,900	4,080	4,410	4,790	4,790	4,790	5,070
5	<b>Total - Salaries</b>	<b>346,001</b>	<b>356,119</b>	<b>363,746</b>	<b>379,522</b>	<b>379,522</b>	<b>379,522</b>	<b>390,189</b>
6	Postage	1,300	1,695	2,474	1,700	1,700	1,790	1,700
7	Advertising	-	76	156	100	100	100	100
8	Consumable Supplies	3,564	4,133	3,336	3,600	3,600	3,600	3,600
9	Reproduction & Printing	627	599	941	750	750	750	750
10	Telephone	106	90	73	150	150	100	150
11	Professional Associations & Publications	1,643	1,400	1,455	1,600	1,600	1,600	1,600
12	Payroll Services	21,492	22,583	23,168	24,000	24,000	24,000	25,200
13	Equipment & Software Support	19,055	20,221	23,391	24,000	24,000	24,000	25,000
14	Furniture & Equipment	-	349	512	500	500	500	500
15	Training & Education	250	452	120	1,000	1,000	1,000	1,000
16	<b>Total - Expenses</b>	<b>48,037</b>	<b>51,598</b>	<b>55,626</b>	<b>57,400</b>	<b>57,400</b>	<b>57,440</b>	<b>59,600</b>
17	Finance - Brinks Armored Truck	3,449	2,584	2,714	3,000	3,000	3,125	3,600
18	<i>Financial and Technical Professional Services</i>	-	-	-	-	-	-	35,000
19	<b>Total - Technical &amp; Professional Services</b>	<b>3,449</b>	<b>2,584</b>	<b>2,714</b>	<b>3,000</b>	<b>3,000</b>	<b>3,125</b>	<b>38,600</b>
20	<b>TOTAL - FINANCE OFFICE</b>	<b>397,487</b>	<b>410,301</b>	<b>422,086</b>	<b>439,922</b>	<b>439,922</b>	<b>440,087</b>	<b>488,389</b>
	<b>OFFICE OF THE TREASURER</b>							
21	Salary of Treasurer	4,129	4,235	4,346	4,458	4,458	4,458	4,574
22	Expenses	-	100	-	500	500	500	100
23	<b>TOTAL - TREASURER</b>	<b>4,129</b>	<b>4,335</b>	<b>4,346</b>	<b>4,958</b>	<b>4,958</b>	<b>4,958</b>	<b>4,674</b>

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2020-2021 ADOPTED BUDGET**

LINE #	DEPARTMENT OF FINANCE	2016-2017 ACTUAL EXPENDED	2017-2018 ACTUAL EXPENDED	2018-2019 ACTUAL EXPENDED	2019-2020 ADOPTED BUDGET	2019-2020 REVISED BUDGET	2019-2020 PROJECTED ACTUAL	2020-2021 ADOPTED BUDGET
	<b>OFFICE OF THE TAX COLLECTOR</b>							
24	Salary of Tax Collector	74,385	76,319	78,303	82,688	82,688	82,688	84,838
25	Clerical Salaries	97,686	102,555	94,301	103,457	103,457	103,457	112,464
26	Longevity	350	550	800	850	850	850	960
27	<b>Total - Salaries</b>	<b>172,421</b>	<b>179,424</b>	<b>173,404</b>	<b>186,995</b>	<b>186,995</b>	<b>186,995</b>	<b>198,262</b>
28	Postage	13,732	9,104	14,639	17,000	17,000	16,000	17,000
29	Advertising	13	185	(102)	1,500	1,500	1,700	1,700
30	Consumable Supplies	903	1,137	924	1,500	1,500	1,250	1,500
31	Reproduction & Printing	7,066	7,136	7,193	8,000	8,000	7,291	9,000
32	Telephone	89	72	46	150	150	150	175
33	Equipment	410	596	541	1,000	1,000	700	1,000
34	Professional Associations & Publications	125	125	235	150	150	265	265
35	Miscellaneous	33	100	-	100	100	100	100
36	Equipment & Software Support	6,950	7,707	7,700	9,000	9,000	8,750	10,000
37	Furniture & Equipment	-	-	-	1	1	1	1
38	Training & Education	1,000	1,212	685	1,500	1,500	1,000	1,500
39	<b>Total - Expenses</b>	<b>30,321</b>	<b>27,374</b>	<b>31,861</b>	<b>39,901</b>	<b>39,901</b>	<b>37,207</b>	<b>42,241</b>
40	<b>TOTAL - TAX COLLECTOR</b>	<b>202,742</b>	<b>206,798</b>	<b>205,265</b>	<b>226,896</b>	<b>226,896</b>	<b>224,202</b>	<b>240,503</b>

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2020-2021 ADOPTED BUDGET**

LINE #	DEPARTMENT OF FINANCE	2016-2017 ACTUAL EXPENDED	2017-2018 ACTUAL EXPENDED	2018-2019 ACTUAL EXPENDED	2019-2020 ADOPTED BUDGET	2019-2020 REVISED BUDGET	2019-2020 PROJECTED ACTUAL	2020-2021 ADOPTED BUDGET
	<b>BOARD OF FINANCE</b>							
41	Clerical Salaries	2,850	2,700	3,600	3,300	3,300	4,200	4,500
42	<b>Total - Salaries</b>	<b>2,850</b>	<b>2,700</b>	<b>3,600</b>	<b>3,300</b>	<b>3,300</b>	<b>4,200</b>	<b>4,500</b>
43	Postage	425	275	409	400	400	400	400
44	Advertising	728	529	617	750	750	750	750
45	Consumable Supplies	50	94	200	250	250	250	250
46	<b>Total - Expenses</b>	<b>1,203</b>	<b>898</b>	<b>1,226</b>	<b>1,400</b>	<b>1,400</b>	<b>1,400</b>	<b>1,400</b>
47	Professional Services	12,000	1,000	-	12,000	12,000	-	1
48	Legal Support	39,184	34,625	5,990	34,000	34,000	5,000	34,000
49	Accounting & Auditing	65,000	66,635	68,368	70,977	70,977	70,977	72,823
50	Special Audit	5,000	-	-	5,000	5,000	-	1
51	GASB 45 - OPEB Plan Contribution	90,000	106,000	106,000	110,000	110,000	110,000	110,000
52	Contingency for Loss of State Education Aid	-	-	-	-	-	-	1
53	Teachers' Retirement Contribution	-	-	-	50,000	-	-	-
54	<i>Contingency for COVID 19</i>	-	-	-	-	-	-	500,000
55	Contingency for Education "Minimum Budget Requirement"	-	-	-	255,000	-	-	-
56	PCB's and Hazardous Materials Testing - School District	-	-	-	30,000	30,000	28,000	30,000
57	<b>Total - Services</b>	<b>211,184</b>	<b>208,260</b>	<b>180,358</b>	<b>566,977</b>	<b>261,977</b>	<b>213,977</b>	<b>746,826</b>
58	<b>TOTAL - BOARD OF FINANCE</b>	<b>215,237</b>	<b>211,858</b>	<b>185,184</b>	<b>571,677</b>	<b>266,677</b>	<b>219,577</b>	<b>752,726</b>
	<b>RISK MANAGEMENT</b>							
59	Risk Management - Stipend	6,156	6,316	6,480	6,650	6,650	6,650	6,823
60	Property & Liability Insurance	697,064	568,087	576,039	691,150	691,150	691,150	700,000
61	Claims & Damages	9,684	2,101	761,605	10,000	10,000	10,000	10,000
62	Safety Program	22	240	1,414	2,200	2,200	2,200	2,200
63	Flood Plain Remediation	15,000	-	-	-	-	-	-
64	<b>Total - Expenses</b>	<b>727,926</b>	<b>576,744</b>	<b>1,345,538</b>	<b>710,000</b>	<b>710,000</b>	<b>710,000</b>	<b>719,023</b>
65	Risk Management - Technical & Professional	-	21,000	-	21,000	21,000	21,000	21,000
66	Special Projects Remediation	-	-	-	-	34,649	35,000	-
67	<b>Total - Technical &amp; Professional Services</b>	<b>-</b>	<b>21,000</b>	<b>-</b>	<b>21,000</b>	<b>55,649</b>	<b>56,000</b>	<b>21,000</b>
68	<b>TOTAL - RISK MANAGEMENT</b>	<b>727,926</b>	<b>597,744</b>	<b>1,345,538</b>	<b>731,000</b>	<b>765,649</b>	<b>766,000</b>	<b>740,023</b>
69	<b>TOTAL FINANCE DEPARTMENT</b>	<b>1,547,521</b>	<b>1,431,036</b>	<b>2,162,419</b>	<b>1,974,453</b>	<b>1,704,102</b>	<b>1,654,824</b>	<b>2,226,315</b>



## **DEBT SERVICE PRINCIPAL AND INTEREST**

### **FUNCTION DESCRIPTION:**

Debt Service provides funding for the redemption of principal and interest obligations of the Town. The use of General Obligation Bonds allows the cost of capital projects to be spread out over a period of time, usually 20 years, so that the entire cost does not impact the taxpayers in one year. Bond Anticipation Notes (BANs) are short-term (1 year or less) bonds issued in advance of a bond issue.

In the fiscal year ended June 30, 2020 the Town will have paid down General Obligation Bond long-term debt principal and interest of \$5,545,000 and \$2,632,582, respectively.

In April of 2015 the Town approved a \$69,000,000 bond authorization at referendum. The bond authorization was made to fund major renovations and expansions to two of the Town's schools, West Vine Street and Deans Mill elementary schools, as well as roof replacement for the Pawcatuck middle school. In October of 2016, the first round of bonds for the school projects were issued in the amount of \$15,003,836. In September of 2016, the Town approved a \$2,216,164 bond authorization at Town Meeting for the purpose of purchasing a parcel of land along the Mystic river for the future site of the "Mystic River Boat House Park". The bonds for the Boathouse Park were issued in conjunction with the school bonds for a combined total of \$17,220,000 of bonds issued in October of 2016. The Town purchased the Boathouse parcel in January of 2017.

In October of 2017, the second round of bonds for the school projects were issued in the amount of \$20,000,000. Also, issued in October of 2017 was a \$20,000,000 Bond Anticipation Note (BAN). The BAN is a one year note which will be used as interim financing to fund the completion of the school projects and will mature on October 31, 2018. As the name implies a BAN is issued in advance of a bond issue for interim financing, on October 31, 2018 the BAN will mature and be paid off with proceeds from the issuance of the third round of school bonds in October of 2018, along with State of CT School Constructions Grant proceeds.

In October of 2018, the third round of bonds for the school projects were issued in the amount of \$7,000,000, with a \$6,500,000 Bond Anticipation Note (BAN). The BAN is a one year note which will be used as interim financing to fund the completion of the school projects and will mature on October 31, 2019. As the name implies a BAN is issued in advance of a bond issue for interim financing. On October 31, 2019 the BAN will mature and be paid off with either a final round of school bonds or with proceeds from School Construction Grants from the State of Connecticut.

In October of 2019, the fourth and final round of bonding for the school projects was issued in the amount of \$5,200,000. The proceeds from the issuance were used to partially pay off the \$6,500,000 BAN that was issued in the prior year. The balance of the BAN was paid off with proceeds from School Construction Grants from the State of Connecticut.

Although the Schools Projects bond authorization was for \$69,000,000, ultimately the Town was only required to bond for 68.4% of the cost, or approximately \$47,203,000. The balance of the cost of the project was funded by State of Connecticut School Construction Grants, estimated at approximately \$18,845,000, and premiums on the bond issuances of approximately \$2,850,000.

In 2019-2020, the Town also took advantage of market conditions to refinance some of its older outstanding bonds, by “refunding” them with new general obligation bonds at a lower interest rate. The refunding consisted of essentially replacing the Town’s 2012 bond issuance that had a higher interest rate, with new bonds that had a lower interest rate. The transaction will result in budgetary savings to the Town of \$645,000 over the next 12 years, which is the remaining term of the original 2012 issuance.

The following table illustrates the Town’s actual issued and outstanding General Obligation long-term debt as of December 31, 2018. This table does not include the \$6,500,000 BAN principle as that will be paid from a future bond issuance or State Construction Grant Proceeds.

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
<b>2020-21</b>	5,205,000	2,426,815	7,631,815
<b>2021-22</b>	5,105,000	2,120,781	7,225,781
<b>2022-23</b>	5,110,000	1,901,631	7,011,631
<b>2023-24</b>	5,110,000	1,694,619	6,804,619
<b>2024-25</b>	4,875,000	1,499,298	6,374,298
<b>2025-26</b>	4,300,000	1,326,932	5,626,932
<b>2026-27</b>	3,820,000	1,179,813	4,999,813
<b>2027-28</b>	3,660,000	1,041,844	4,701,844
<b>2028-29</b>	3,660,000	911,913	4,571,913
<b>2029-30</b>	3,660,000	788,226	4,448,226
<b>2030-31</b>	3,655,000	673,982	4,328,982
<b>2031-32</b>	3,645,000	567,963	4,212,963
<b>2032-33</b>	3,090,000	458,702	3,548,702
<b>2033-34</b>	3,090,000	362,982	3,452,982
<b>2034-35</b>	2,880,000	271,032	3,151,032
<b>2035-36</b>	2,470,000	189,598	2,659,598
<b>2036-37</b>	2,470,000	114,628	2,584,628
<b>2037-38</b>	1,610,000	51,990	1,661,990
<b>2038-39</b>	610,000	16,685	626,685
<b>2039-40</b>	260,000	3,248	263,248
	<b><u>\$68,285,000</u></b>	<b><u>\$17,602,684</u></b>	<b><u>\$85,887,684</u></b>

**TOTAL BONDED DEBT BY ENTITY**

	<u><b>TOWN</b></u>	<u><b>WPCA</b></u>	<u><b>BOE</b></u>	<u><b>TOTALS</b></u>
<b>Principal</b>	\$6,861,746	\$11,257,254	\$50,166,000	\$68,285,000
<b>Interest</b>	1,671,907	2,721,641	13,209,136	17,602,684
<b>Totals</b>	<u><b>\$8,533,653</b></u>	<u><b>\$13,978,895</b></u>	<u><b>\$63,375,136</b></u>	<u><b>\$85,887,684</b></u>

The Town and Board of Education periodically use capital leases to finance the acquisition of computers, police vehicles, and highway equipment, typically for terms of three to five years. Current outstanding capital leases for the Town and Board of Education as of June 30, 2019, are scheduled below. No new capital leases for the 2019/2020 or 2020/2021 fiscal budgets are contemplated at this time.

The following table illustrates the Town's Capital Lease debt obligations as of June 30, 2019.

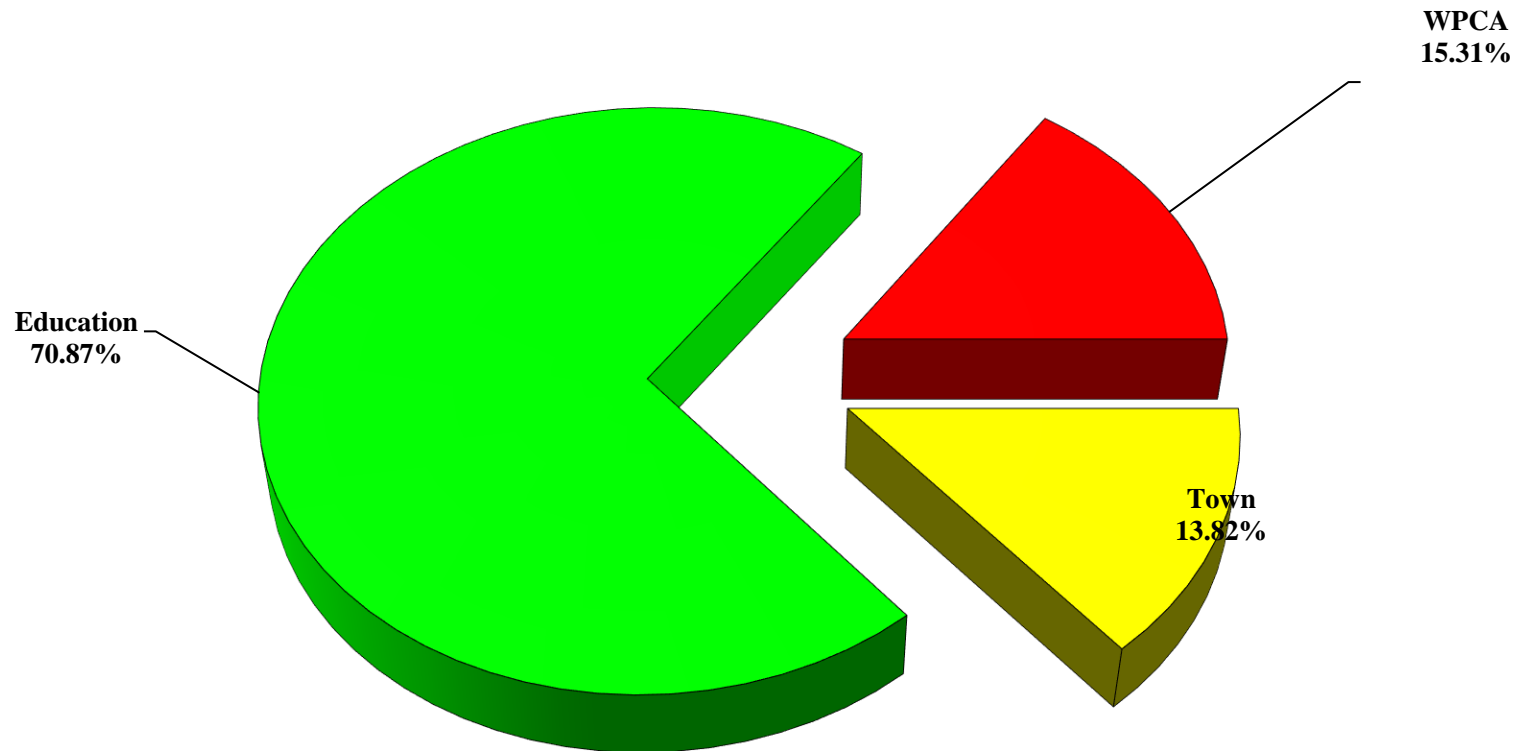
	<u><b>Principal</b></u>	<u><b>Interest</b></u>	<u><b>Totals</b></u>
<b>2019-20</b>	770,941	33,345	804,286
<b>2020-21</b>	423,423	21,576	444,999
<b>2021-22</b>	216,657	10,768	227,425
<b>2022-23</b>	134,744	5,706	140,450
<b>2023-24</b>	67,074	2,445	69,519
	<u><b>\$1,612,839</b></u>	<u><b>\$ 73,840</b></u>	<u><b>\$1,686,679</b></u>

**TOTAL CAPITAL LEASE DEBT BY ENTITY**

	<u><b>TOWN</b></u>	<u><b>BOE</b></u>	<u><b>TOTALS</b></u>
<b>Principal</b>	\$1,037,286	\$575,553	\$1,094,785
<b>Interest</b>	57,499	16,341	591,894
<b>Totals</b>	<u><b>\$1,094,785</b></u>	<u><b>\$591,894</b></u>	<u><b>\$1,686,679</b></u>

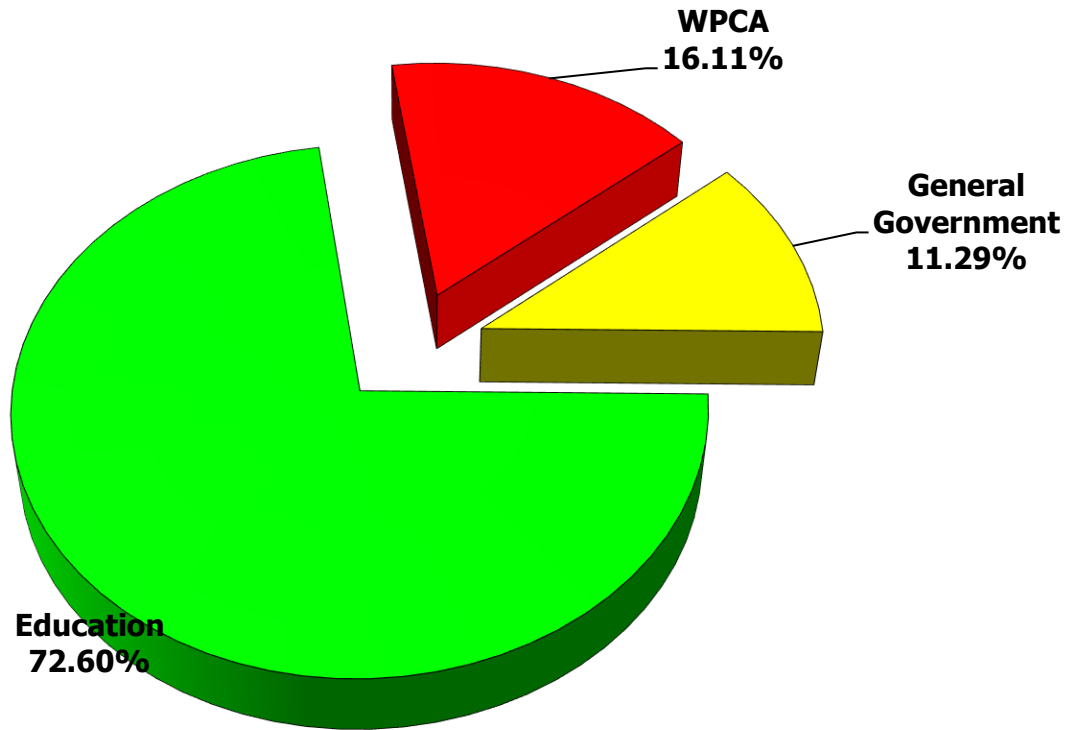
# Town of Stonington

## 2020 - 2021 Debt Service By Entity



# Town of Stonington

## 2020 - 2021 Total Outstanding Debt By Entity



**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2020-2021 ADOPTED BUDGET**

LINE #	DEPARTMENT OF FINANCE	2016-2017 ACTUAL EXPENDED	2017-2018 ACTUAL EXPENDED	2018-2019 ACTUAL EXPENDED	2019-2020 ADOPTED BUDGET	2019-2020 REVISED BUDGET	2019-2020 PROJECTED ACTUAL	2020-2021 ADOPTED BUDGET
	<b>GENERAL OBLIGATION - DEBT SERVICE</b>							
<b>1</b>	<b>Interest Payments:</b>							
<b>2</b>	Series 1998 Clean Water Fund (Mystic)	1,503	-	-	-	-	-	-
<b>3</b>	Series 2000 Clean Water Fund (Mystic)	1,590	-	-	-	-	-	-
<b>4</b>	Series 2009 - Refunding (Town)	96,125	77,750	50,750	25,250	25,250	25,250	-
<b>5</b>	Series 2012 Refunding (Town)	490,856	442,256	386,006	322,006	322,006	322,006	258,207
<b>6</b>	Series 2012 G.O. Bonds (WPCA)	328,500	304,500	280,500	256,500	256,500	256,500	-
<b>7</b>	Series 2013 G.O. Bonds	129,713	123,800	117,350	110,900	110,900	110,900	104,450
<b>8</b>	Series 2014 G.O. Bonds (Town)	237,900	225,450	210,925	194,324	194,324	194,324	177,725
<b>9</b>	Series 2016 G.O. Bonds - School	-	701,327	450,000	427,500	427,500	427,500	397,500
<b>10</b>	Series 2016 G.O. Bonds - Mystic Park	-	103,623	66,450	63,000	63,000	63,000	58,400
<b>11</b>	Series 2017 G.O. Bonds - School	-	-	1,145,000	705,000	705,000	705,000	655,000
<b>12</b>	2017 Bond Anticipation Notes	-	-	224,000	-	-	-	-
<b>13</b>	Series 2018 G.O. Bonds - School	-	-	-	391,927	391,927	391,927	248,500
<b>14</b>	2018 Bond Anticipation Notes	-	-	-	136,175	136,175	136,175	-
<b>15</b>	Series 2019 G.O. Bonds - School	-	-	-	-	-	-	251,334
<b>16</b>	Series 2019 - Refunding (WPCA)	-	-	-	-	-	-	275,700
<b>17</b>	<b>Total - Interest payments</b>	<b>1,286,187</b>	<b>1,978,706</b>	<b>2,930,981</b>	<b>2,632,582</b>	<b>2,632,582</b>	<b>2,632,582</b>	<b>2,426,816</b>
<b>18</b>	<b>Principal Payments:</b>							
<b>19</b>	Series 1998 Clean Water Fund (Mystic)	75,154	-	-	-	-	-	-
<b>20</b>	Series 2000 Clean Water Fund (Mystic)	78,756	-	-	-	-	-	-
<b>21</b>	Series 2009 - Refunding (Town)	700,000	675,000	510,000	505,000	505,000	505,000	-
<b>22</b>	Series 2012 Refunding (Town)	1,630,000	1,610,000	1,605,000	1,595,000	1,595,000	1,595,000	1,595,000
<b>23</b>	Series 2012 G.O. Bonds (WPCA)	600,000	600,000	600,000	600,000	600,000	600,000	-
<b>24</b>	Series 2013 G.O. Bonds	215,000	215,000	215,000	215,000	215,000	215,000	215,000
<b>25</b>	Series 2014 G.O. Bonds (Town)	415,000	415,000	415,000	415,000	415,000	415,000	415,000
<b>26</b>	Series 2016 G.O. Bonds - School	-	753,836	750,000	750,000	750,000	750,000	750,000
<b>27</b>	Series 2016 G.O. Bonds - Mystic Park	-	111,164	115,000	115,000	115,000	115,000	115,000
<b>28</b>	Series 2017 G.O. Bonds - School	-	-	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
<b>29</b>	Series 2018 G.O. Bonds - School	-	-	-	350,000	350,000	350,000	350,000
<b>30</b>	Series 2019 G.O. Bonds - School	-	-	-	-	-	-	260,000
<b>31</b>	Series 2019 - Refunding (WPCA)	-	-	-	-	-	-	505,000
<b>32</b>	<b>Total - Principal Payments</b>	<b>3,713,910</b>	<b>4,380,000</b>	<b>5,210,000</b>	<b>5,545,000</b>	<b>5,545,000</b>	<b>5,545,000</b>	<b>5,205,000</b>
<b>33</b>	<b>Bonding Costs</b>	<b>4,515</b>	<b>-</b>	<b>-</b>	<b>6,000</b>	<b>6,000</b>	<b>-</b>	<b>6,000</b>
<b>34</b>	<b>TOTAL - GENERAL OBLIGATION DEBT SERVICE</b>	<b>5,004,612</b>	<b>6,358,706</b>	<b>8,140,981</b>	<b>8,183,582</b>	<b>8,183,582</b>	<b>8,177,582</b>	<b>7,637,816</b>

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2020-2021 ADOPTED BUDGET**

LINE #	DEPARTMENT OF FINANCE	2016-2017 ACTUAL EXPENDED	2017-2018 ACTUAL EXPENDED	2018-2019 ACTUAL EXPENDED	2019-2020 ADOPTED BUDGET	2019-2020 REVISED BUDGET	2019-2020 PROJECTED ACTUAL	2020-2021 ADOPTED BUDGET
35	<b>CAPITAL LEASES - DEBT SERVICE</b>							
36	<b>Interest Payments:</b>							
37	14/15 BOE Computer Equipment	-	-	-	9,224	9,224	9,224	-
38	14/15 BOE Computer Equipment	-	-	-	592	592	592	-
39	14/15 BOE Computer Equipment	-	-	-	109	109	109	-
40	17/18 BOE Computer Equipment	-	-	-	4,237	4,237	4,237	2,179
41	15/16 Street Sweeper	-	-	-	657	657	657	657
42	15/16 Two Large Dump Trucks	-	-	-	890	890	890	890
43	16/17 Backhoe	-	-	-	1,117	1,117	1,117	566
44	16/17 Toro Mower	-	-	-	447	447	447	226
45	17/18 Two Large Dump Trucks	-	-	-	4,220	4,220	4,220	2,844
46	17/18 Two Ford F350 Trucks	-	-	-	1,422	1,422	1,422	959
47	17/18 Four Police Vehicles	-	-	-	2,802	2,802	2,802	-
48	18/19 Kubota Tractor	-	-	-	1,509	1,509	1,509	1,156
49	18/19 Small Dump Truck	-	-	-	1,873	1,873	1,873	1,435
50	18/19 Four Police Vehicles	-	-	-	2,723	2,723	2,723	1,389
51	19/20 Town Computer Upgrades	-	-	-	5,000	5,000	5,000	9,275
52	<b>Total - Interest payments</b>	-	-	-	<b>36,822</b>	<b>36,822</b>	<b>36,822</b>	<b>21,576</b>
53	<b>Principal Payments:</b>							
54	14/15 BOE Computer Equipment	-	-	-	274,039	274,039	274,039	-
55	14/15 BOE Computer Equipment	-	-	-	17,602	17,602	17,602	-
56	14/15 BOE Computer Equipment	-	-	-	3,998	3,998	3,998	-
57	17/18 BOE Computer Equipment	-	-	-	39,054	39,054	39,054	41,112
58	19/20 BOE Computer Equipment	-	-	-	-	-	-	49,937
59	15/16 Street Sweeper	-	-	-	39,791	39,791	39,791	39,791
60	15/16 Two Large Dump Trucks	-	-	-	63,565	63,565	63,565	63,565
61	16/17 Backhoe	-	-	-	21,714	21,714	21,714	22,264
62	16/17 Toro Mower	-	-	-	9,920	9,920	9,920	10,141
63	17/18 Two Large Dump Trucks	-	-	-	60,835	60,835	60,835	62,211
64	17/18 Two Ford F350 Trucks	-	-	-	20,500	20,500	20,500	20,963
65	17/18 Four Police Vehicles	-	-	-	50,919	50,919	50,919	-
66	18/19 Kubota Tractor	-	-	-	7,789	7,789	7,789	8,141
67	18/19 Small Dump Truck	-	-	-	9,823	9,823	9,823	10,261
68	18/19 Four Police Vehicles	-	-	-	33,459	33,459	33,459	34,794
69	19/20 Town Computer Upgrades	-	-	-	60,000	60,000	60,000	60,243
70	<b>Total - Principal Payments</b>	-	-	-	<b>713,008</b>	<b>713,008</b>	<b>713,008</b>	<b>423,423</b>
71	<b>TOTAL - CAPITAL LEASE DEBT SERVICE</b>	-	-	-	<b>749,830</b>	<b>749,830</b>	<b>749,830</b>	<b>444,999</b>
72	<b>TOTAL LONG TERM DEBT</b>	<b>5,004,612</b>	<b>6,358,706</b>	<b>8,140,981</b>	<b>8,933,412</b>	<b>8,933,412</b>	<b>8,927,412</b>	<b>8,082,815</b>

## **DEPARTMENT OF PLANNING**

### **FUNCTION DESCRIPTION:**

The Department of Planning manages Stonington's land use decision-making and permitting process. The Department provides technical assistance to several commissions including the Planning & Zoning Commission (PZC), Inland Wetlands & Watercourses Commission, Zoning Board of Appeals, Conservation Commission, Plan of Conservation and Development Implementation Committee, Economic Development Commission and the Architectural Design Review Board. The Department is also involved with long-range planning initiatives such as the Plan of Conservation and Development and often administers special grant-related projects. The Department's other main responsibility is enforcement of the Town's Zoning, Subdivision and Inland Wetlands regulations on behalf of the relevant commissions.

### **HIGHLIGHTS OF PRESENT YEAR OPERATIONS:**

The Department processed over 350 land use applications and over 80 resident complaints during the past year. Overall activities led to millions of dollars in new investment approved and/or under construction. Several significant developments began construction in the past year including the Perkins Farm campus (medical offices, townhomes and apartments), Hartford Healthcare offices on Liberty St., and the Birchwood Farms housing development. Other developments representing millions in additional investment are currently pending before the Planning and Zoning Commission. New land use tools (i.e., PV-5, HM, GDD, AHD) have been established as an outcome of the 2015 Plan of Conservation and Development and have resulted in new investment in the community.

Several Community Conversations were conducted throughout the year, serving as a means to engage the community in discussions about emerging planning issues. Topics included coastal resiliency measures and greenway planning. The Department also provided technical assistance on several grant and CIP funded projects as a means to implement the Plan of Conservation and Development. These projects include work on planned infrastructure improvements, including Stonington Harbor Projects and Rt. 1 Sidewalk infill, as well as conceptual planning for coastal resilience measures.

The Department of Planning includes 5 full time employees – Director of Planning, Town Planner, Zoning/Wetlands Official, and 2 Land Use Application Facilitators. No changes to the number of employees are proposed during the next fiscal year. With the Director of Planning position currently vacant, the Department expects to be under budget for the current fiscal year.



**OBJECTIVES FOR THE COMING YEAR:**

- In order to provide “best in class” customer service as part of a customer-centric service environment we must build a team approach to problem-solving and workflow. We are seeking support for technological solutions, as part of the Capital Improvement Plan, to help us achieve these objectives.
- Prepare and present a draft update to the Zoning Regulations focusing on creation of a more user-friendly document; seek adoption by town leaders.
- Continue to conduct Community Conversations with the public on relevant topics.
- Leverage our relationships with non-profit and for-profit entities to inventory and market community and cultural assets.
- Network with community, regional and state leaders regarding public policy and economic development.
- Develop a pipeline of \$100 million in private-sector investment.
- Issue permits within 50% (or less) of the maximum time prescribed by state law; reduce application risk and cost, to attract investment.
- Address long-standing deficiencies in the Planning and Zoning Commission’s meeting room (better enable the public to hear and see what is being decided).

**MAJOR BUDGET CHANGES AND COMMENTARY:**

There are no major budget changes proposed for the next fiscal year. This year’s focus is to provide additional tools to enable the team to perform communication tasks more efficiently and effectively. The Department works with various agencies to leverage resources assigned to it, but needs additional resources to provide training to the Town’s volunteer boards. The Department has requested a Professional Services budget of \$30,000 to source technical assistance on various projects. This funding will be used to leverage technical assistance, and to formulate future grant applications and CIP requests. Without pre-development funding, most ideas cannot be fine-tuned to represent a confident cost structure. \$3,000 in overtime funding for clerical staff is requested to help provide additional customer service, provide additional support to commissions and enable additional staff training (see Overtime Request Form).

The Department of Planning has requested over 50 CIP requests for the coming fiscal year totaling nearly \$2.8 million in investment. These requests are driven by the significant gap between available resources and the community’s goal of implementing the Town’s Plan of Conservation and Development. The Department’s CIP requests are organized into Town-Wide, Area-Specific, Enterprise, and Departmental needs. Certain CIP requests, such as sidewalk infill, Pawcatuck Flood Barrier Study and the Coastal Adaptation Program, have been previously funded. Please see CIP schedule detail for the programs that were actually funded.

PROJECT TYPE	DETAILS	CATEGORY
TOWN WIDE	Projects that define policy objectives at a town-wide scale. These efforts are more strategic.	GEOGRAPHICAL
AREA-SPECIFIC	Projects that improve deficiencies in a particular neighborhood, or a specific site. These efforts are more tactical.	
ENTERPRISE	Projects that can improve the overall organization, perhaps to create economies of scale, or to improve customer service.	ORGANIZATIONAL
DEPARTMENT	Projects that support the needs of the Department of Planning.	

FY2020-2021 REQUEST	FORECASTED CIP FUNDING OVER TIME				
	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025
Coastal Adaptation Program	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00
Comprehensive Plan Update	\$ 100,000.00	\$ 50,000.00	\$ -	\$ -	\$ -
Open Space Acquisition Fund	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00
Circus Lot Acquisition and Master Plan	\$ 87,500.00	\$ 87,500.00	\$ -	\$ -	\$ -
Fourth District Voting Hall Master Plan	\$ 50,000.00	\$ -	\$ -	\$ -	\$ -
Mystic Greenway Plan	\$ 75,000.00	\$ -	\$ -	\$ -	\$ -
Mystic Train Station Parking Lot	\$ 50,000.00	\$ -	\$ -	\$ -	\$ -
Pawcatuck Hurricane Barrier Study	\$ 40,000.00	\$ -	\$ -	\$ -	\$ -
Pawcatuck Parking Plan	\$ 50,000.00	\$ -	\$ -	\$ -	\$ -
Pawcatuck Streetscape - Route 1	\$ 580,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 200,000.00	\$ -
Pawcatuck Streetscape - Route 2	\$ 500,000.00	\$ 1,100,000.00	\$ 1,100,000.00	\$ 1,100,000.00	\$ -
SIDEWALK INFILL - ROUTE 1 STONINGTON ROAD	\$ 80,000.00	\$ -	\$ -	\$ -	\$ -
SIDEWALK INFILL - ROUTE 1 BESS EATON	\$ 185,000.00	\$ -	\$ -	\$ -	\$ -
SIDEWALK INFILL - ROUTE 1 SPRUCE RIDGE	\$ 50,000.00	\$ -	\$ -	\$ -	\$ -
SIDEWALK INFILL - ROUTE 1 POST OFFICE	\$ 140,000.00	\$ 500,000.00	\$ -	\$ -	\$ -
Stillmanville Mill Environmental Assessment	\$ 200,000.00	\$ -	\$ -	\$ -	\$ -
Community Meeting Room	\$ 100,000.00	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00
Enterprise Technology Plan	\$ 110,000.00	\$ 250,000.00	\$ 250,000.00	\$ 250,000.00	\$ 250,000.00
Inspection Vehicle	\$ 6,000.00	\$ 6,000.00	\$ 6,000.00	\$ 6,000.00	\$ 6,000.00
File Retention	\$ 125,000.00	\$ 125,000.00	\$ -	\$ -	\$ -
Office Security	\$ 25,000.00	\$ -	\$ -	\$ -	\$ -
Permit Tracking	\$ 50,000.00	\$ 8,000.00	\$ 8,000.00	\$ 8,000.00	\$ 8,000.00
<b>TOTAL REQUEST</b>	<b>\$ 2,803,500.00</b>	<b>\$ 3,356,500.00</b>	<b>\$ 2,594,000.00</b>	<b>\$ 1,794,000.00</b>	<b>\$ 494,000.00</b>

**DEPARTMENTAL STAFFING:**

The Planning Department is staffed by:

- The Director of Planning with a fully loaded salary of \$123,915.
- The Town Planner with a fully loaded salary of \$108,619.
- The Zoning and Wetlands Official with fully loaded wages of \$84,584.
- Two clerical staff with fully loaded wages of \$121,108.
- The Blight Enforcement Official with a stipend of \$5,000.

Note: “Fully loaded salary” for 20/21 includes wages, payroll taxes, and any pension plan or 401a contributions, but does not include health benefits.

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2020-2021 ADOPTED BUDGET**

LINE #	DEPARTMENT OF PLANNING	2016-2017 ACTUAL EXPENDED	2017-2018 ACTUAL EXPENDED	2018-2019 ACTUAL EXPENDED	2019-2020 ADOPTED BUDGET	2019-2020 REVISED BUDGET	2019-2020 PROJECTED ACTUAL	2020-2021 ADOPTED BUDGET
	<b>PLANNING OFFICE</b>							
1	Director of Planning	102,600	105,268	108,005	110,813	110,813	110,813	110,000
2	Planner	80,727	82,509	84,654	86,855	86,855	86,855	89,113
3	Zoning & Wetlands Official	61,679	64,623	66,303	68,027	68,027	68,027	69,796
4	Blight Enforcement Officer - Stipend	-	-	-	5,000	5,000	5,000	5,000
5	Clerical Salaries	88,662	92,261	97,428	102,795	102,795	102,795	105,482
6	Clerical Meetings	3,100	3,600	3,900	5,500	5,500	5,500	5,500
7	Longevity	1,380	1,500	1,970	2,290	2,290	2,290	2,360
8	<b>Total - Salaries</b>	<b>338,148</b>	<b>349,761</b>	<b>362,260</b>	<b>381,280</b>	<b>381,280</b>	<b>381,280</b>	<b>387,251</b>
9	Consumable Supplies	1,136	1,630	980	2,000	2,000	2,000	2,000
10	Reproduction and Printing	1,011	2,684	1,304	3,000	3,000	3,000	3,000
11	Telephone	82	84	113	150	150	150	150
12	Equipment Maintenance	3,983	3,695	4,347	4,500	4,500	4,100	4,500
13	Professional Associations & Publications	1,719	1,379	1,843	2,000	2,000	1,800	2,000
14	Clothing Allowance	400	400	400	400	400	400	400
15	Furniture & Equipment	-	60	150	1,000	1,000	900	1,000
16	Training & Education	1,615	480	1,849	2,500	2,500	2,200	2,500
17	<b>Total - Expenses</b>	<b>9,946</b>	<b>10,412</b>	<b>10,986</b>	<b>15,550</b>	<b>15,550</b>	<b>14,550</b>	<b>15,550</b>
18	Professional Services	1,170	3,315	3,569	30,000	30,000	30,000	30,000
19	<b>Total - Services</b>	<b>1,170</b>	<b>3,315</b>	<b>3,569</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>
20	<b>TOTAL - PLANNING OFFICE</b>	<b>349,264</b>	<b>363,488</b>	<b>376,815</b>	<b>426,830</b>	<b>426,830</b>	<b>425,830</b>	<b>432,801</b>
21	<b>TOTAL BOARDS AND COMMISSIONS <sup>1</sup></b>	<b>31,701</b>	<b>46,676</b>	<b>51,077</b>	<b>53,825</b>	<b>53,825</b>	<b>53,825</b>	<b>53,825</b>
22	<b>TOTAL - OFFICE OF PLANNING &amp; LAND USE</b>	<b>380,965</b>	<b>410,164</b>	<b>427,892</b>	<b>480,655</b>	<b>480,655</b>	<b>479,655</b>	<b>486,626</b>
	<sup>1</sup> The detail for these line items follows on the next page							

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2020-2021 ADOPTED BUDGET**

LINE #	DEPARTMENT OF PLANNING	2016-2017 ACTUAL EXPENDED	2017-2018 ACTUAL EXPENDED	2018-2019 ACTUAL EXPENDED	2019-2020 ADOPTED BUDGET	2019-2020 REVISED BUDGET	2019-2020 PROJECTED ACTUAL	2020-2021 ADOPTED BUDGET
23	<b>BOARDS AND COMMISSIONS</b>							
	<b>PLANNING &amp; ZONING COMMISSION</b>							
24	Postage	59	2,500	3,500	3,500	3,500	3,500	3,500
25	Professional Services	-	-	-	5,000	5,000	5,000	5,000
26	Advertising & Court Steno	19,717	21,072	29,844	20,000	20,000	20,000	20,000
27	Expenses - GIS	-	-	-	2,500	2,500	2,500	2,500
28	Computerization / Archiving	-	-	-	5,000	5,000	5,000	5,000
29	Training & Education	-	-	-	1,000	1,000	1,000	1,000
30	<b>TOTAL - PLANNING &amp; ZONING COMMISSION</b>	<b>19,776</b>	<b>23,572</b>	<b>33,344</b>	<b>37,000</b>	<b>37,000</b>	<b>37,000</b>	<b>37,000</b>
	<b>ZONING BOARD OF APPEALS</b>							
31	Postage	-	-	725	725	725	725	725
32	Advertising	5,632	9,344	9,132	6,000	6,000	6,000	6,000
33	<b>TOTAL ZONING BOARD OF APPEALS</b>	<b>5,632</b>	<b>9,344</b>	<b>9,857</b>	<b>6,725</b>	<b>6,725</b>	<b>6,725</b>	<b>6,725</b>
	<b>CONSERVATION COMMISSION</b>							
34	Professional Assoc. & Publications	600	-	-	600	600	600	600
35	Barn Island Field Trips	4,506	4,198	5,153	5,000	5,000	5,000	5,000
36	<b>TOTAL CONSERVATION COMMISSION</b>	<b>5,106</b>	<b>4,198</b>	<b>5,153</b>	<b>5,600</b>	<b>5,600</b>	<b>5,600</b>	<b>5,600</b>
	<b>INLAND WETLANDS COMMISSION</b>							
37	Postage	-	-	250	500	500	500	500
38	Advertising	1,162	9,527	2,473	2,000	2,000	2,000	2,000
39	<b>TOTAL - INLAND WETLANDS COMMISSION</b>	<b>1,162</b>	<b>9,527</b>	<b>2,723</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>
	<b>CLIMATE CHANGE TASK FORCE</b>							
40	Clerical Meetings	-	-	-	1	1	1	-
41	<b>Total - Salaries</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>-</b>
42	Seminars & Programs (Training & Education)	25	35	-	999	999	999	1,000
43	<b>Total - Expenses</b>	<b>25</b>	<b>35</b>	<b>-</b>	<b>999</b>	<b>999</b>	<b>999</b>	<b>1,000</b>
44	Professional Services	-	-	-	1,000	1,000	1,000	1,000
45	<b>Total - Services</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>
46	<b>TOTAL - CLIMATE CHANGE TASK FORCE</b>	<b>25</b>	<b>35</b>	<b>-</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>
47	<b>TOTAL BOARDS AND COMMISSIONS</b>	<b>31,701</b>	<b>46,676</b>	<b>51,077</b>	<b>53,825</b>	<b>53,825</b>	<b>53,825</b>	<b>53,825</b>

## **DEPARTMENT OF PUBLIC WORKS HIGHWAY**

### **FUNCTION DESCRIPTION:**

The Highway Department provides the highest level of service possible to our customers through improvements to and maintenance of public infrastructure, including 113 miles of road system, 34 miles of sidewalks, roadway signs, storm water drainage systems, parks, athletic turf fields, Pawcatuck Dike and many historic cemeteries. The Department provides direct services to the community when conducting snow removal during winter storm events, emergency response, and resolving issues along the road right of way. Highway strives to foster an innovative, efficient workforce while providing superior service to the community and external agencies.

### **HIGHLIGHTS OF PRESENT YEAR OPERATIONS:**

The Highway Department executes paving, drainage and sidewalk repair and/or improvement projects during the construction season. Some of the projects that the Department worked on over the past year include;

- Continued use of the Pavement Management System to properly manage the maintenance of the Town's roadways.
- Completed the Sidewalk and Curb Ramp Assessment for all Town right of way.
- Highway team, combined with contractors, completed a total of 68 catch basin repairs, reconstruction or installation of new in 2018.
- Highway took on extra projects for the beautification committee and other Town Departments. These included, construction of volley ball court and horseshoe pits at Spellman Park, sinkhole repair at the transfer station, repair of Spellman Park Pavilions, extended Police Department Impound Lot, and installation of a holiday tree and decorations at Donahue Park.
- Maintenance of Stonington fields located at Stonington High School, Pawcatuck Middle School, and Mystic Middle School. In-house services included fertilization, over-seeding, topdressing, pesticide application, cutting, lining, and softball game prep for every event.
- Responded to 13 winter storm events during the 2018-19 season.
- Provide support for 23 special events, including street sweeping, grounds and roadside vegetation maintenance, signage, barricade placement/collection and cleanup.
- Replacement of vehicles and equipment in accordance with the replacement plan and funding approval.

**OBJECTIVES FOR THE COMING YEAR:**

- Effectively execute road related improvements using the Pavement Management Program to improve the Town's pavement condition rating.
- Continue to focus on keeping the Pawcatuck and Mystic Downtown's clean while also cutting roadside grass, cutting the grass at the other schools in Town, replacing road signage throughout Town, painting all stop bars and crosswalks, installing drainage where needed, addressing resident concerns as they arise and performing all of the other tasks that are asked of us.
- Implement more in-house sidewalk and drainage repair projects to offset the our contracting out costs. This initiative can be reached with the provision of additional laborer positions, which will be used to cut grass.

**MAJOR BUDGET CHANGES AND COMMENTARY:**

We will be requesting additional positions on a separate document to staff the Parks and Recreation Division that is a part of the Highway Division.

**DEPARTMENTAL STAFFING:**

The Highway Department is staffed by:

- The Director of Public Works at a fully loaded salary of \$131,789.
- The Highway Supervisor position with a fully loaded salary of \$98,275.
- Nineteen (21) highway garage personnel including mechanics, equipment operators, truck drivers, and laborers with fully loaded wages of \$1,621,874, plus a provision for overtime of \$16,000.
- One clerical position with fully loaded wages of \$68,362.
- The 20/21 budget also includes separate line items for:  
Summer seasonal help at \$36,700.  
Snow Removal at \$130,000.

Note: "Fully loaded salary" for 20/21 includes wages, payroll taxes, and any pension plan or 401a contributions, but does not include health benefits.

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2020-2021 ADOPTED BUDGET**

LINE #	DEPARTMENT OF PUBLIC WORKS	2016-2017 ACTUAL EXPENDED	2017-2018 ACTUAL EXPENDED	2018-2019 ACTUAL EXPENDED	2019-2020 ADOPTED BUDGET	2019-2020 REVISED BUDGET	2019-2020 PROJECTED ACTUAL	2020-2021 ADOPTED BUDGET
	<b>HIGHWAY</b>							
1	Public Works Director	96,826	99,343	101,926	108,041	108,041	108,041	116,640
2	Highway Supervisor	72,541	76,554	82,684	84,834	89,834	89,834	87,040
3	Regular Salaries	1,107,210	1,084,828	1,126,405	1,231,594	1,231,594	1,231,594	1,275,670
4	Clerical Salaries	24,829	28,855	51,583	53,839	53,839	53,839	55,222
5	Longevity	21,210	19,170	20,190	21,480	21,480	21,480	22,720
6	<b>Total - Salaries</b>	<b>1,322,616</b>	<b>1,308,750</b>	<b>1,382,788</b>	<b>1,499,788</b>	<b>1,504,788</b>	<b>1,504,788</b>	<b>1,557,292</b>
7	Postage	133	258	15	400	400	400	400
8	Consumable Supplies	1,781	1,855	2,601	5,500	5,500	5,500	5,500
9	Telephone	548	561	541	550	550	550	550
10	Hardware	14,990	15,616	16,721	16,800	16,800	16,800	17,000
11	Miscellaneous	1,847	1,726	2,024	1,900	1,900	1,900	1,900
12	Clothing Allowance	9,120	8,827	9,793	9,800	9,800	9,800	9,800
13	Training & Education	8,986	3,830	3,703	4,500	4,500	4,500	4,500
14	<b>Total - Expenses</b>	<b>37,405</b>	<b>32,673</b>	<b>35,398</b>	<b>39,450</b>	<b>39,450</b>	<b>39,450</b>	<b>39,650</b>
15	Safety & Protective	13,521	20,072	19,629	22,000	22,000	22,000	22,500
16	Land Damage	2,186	842	1,807	2,000	2,000	2,000	2,000
17	Sidewalk Repairs	29,552	66,950	68,000	70,000	72,534	70,000	72,000
18	Street Signs	4,686	6,374	8,730	7,000	11,000	7,000	7,500
19	Tree Trimming	5,330	14,440	17,000	17,000	17,000	17,000	17,000
20	Tree Removal	15,262	16,000	14,309	20,000	20,000	20,000	20,000
21	Highway Equipment	12,076	12,190	23,338	17,000	17,000	17,000	18,000
22	Road Maintenance	9,807	9,180	7,924	11,000	11,000	11,000	11,500
23	Material Disposal	17,534	16,750	18,790	25,000	21,000	25,000	25,000
24	Cemetery Upkeep	750	2,020	515	1,000	1,000	1,000	1,000
25	Catch Basin Cleaning	22,972	21,960	23,988	32,000	32,000	32,000	32,000
26	Garage Diagnostic Equip & Tool	2,987	2,985	2,467	3,000	3,000	3,000	3,000
27	Tree Planting	-	-	-	500	500	500	500
28	Leaf Program	7,435	7,093	-	1	1	1	-
29	Bridge Maintenance	-	-	-	1,000	1,000	1,000	1,000
30	<b>Total - Services</b>	<b>144,098</b>	<b>196,856</b>	<b>206,497</b>	<b>228,501</b>	<b>231,035</b>	<b>228,501</b>	<b>233,000</b>



**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2020-2021 ADOPTED BUDGET**

<b>LINE #</b>	<b>DEPARTMENT OF PUBLIC WORKS</b>	<b>2016-2017 ACTUAL EXPENDED</b>	<b>2017-2018 ACTUAL EXPENDED</b>	<b>2018-2019 ACTUAL EXPENDED</b>	<b>2019-2020 ADOPTED BUDGET</b>	<b>2019-2020 REVISED BUDGET</b>	<b>2019-2020 PROJECTED ACTUAL</b>	<b>2020-2021 ADOPTED BUDGET</b>
31	Unleaded Gasoline	4,708	6,720	17,373	12,000	22,000	12,000	14,000
32	Diesel Fuel	37,223	38,861	43,587	49,000	39,000	49,000	49,000
33	Oil & Lubrication	5,244	5,177	5,280	5,500	5,500	5,500	5,100
34	Repairs & Maintenance (Gas System)	2,307	3,941	826	4,000	4,000	4,000	4,000
35	<b>Total - Gas and Oil</b>	<b>49,482</b>	<b>54,699</b>	<b>67,066</b>	<b>70,500</b>	<b>70,500</b>	<b>70,500</b>	<b>72,100</b>
36	<b>Repairs &amp; Maintenance</b>	<b>145,670</b>	<b>179,347</b>	<b>152,772</b>	<b>160,000</b>	<b>160,000</b>	<b>160,000</b>	<b>160,000</b>
37	Miscellaneous	1,152	690	319	1,250	1,250	1,250	1,350
38	Bituminous Concrete	25,043	31,960	37,954	33,000	38,000	33,000	34,000
39	Drainage Materials	11,291	17,785	19,391	26,000	27,000	26,000	27,000
40	Sand/Gravel & Loom	14,754	17,076	19,721	20,000	20,000	20,000	20,500
41	Lumber	4,952	7,009	7,986	8,000	8,000	8,000	8,000
42	Pavement Treatments	199,981	199,745	160,000	75,000	75,000	75,000	75,000
43	<b>Total - Materials</b>	<b>257,173</b>	<b>274,265</b>	<b>245,371</b>	<b>163,250</b>	<b>169,250</b>	<b>163,250</b>	<b>165,850</b>
44	Annual Fertilization Program	32,158	28,451	34,000	20,000	20,000	20,000	20,000
45	Seasonal Help	13,971	25,627	28,815	36,000	36,000	36,000	36,000
46	Materials, Equipment, Maintenance	26,977	27,124	59,043	42,000	42,000	42,000	42,000
47	Field Work	13,627	20,079	14,750	15,000	15,000	15,000	15,000
48	<b>Total - Field Maintenance</b>	<b>86,733</b>	<b>101,281</b>	<b>136,608</b>	<b>113,000</b>	<b>113,000</b>	<b>113,000</b>	<b>113,000</b>
49	Snow Removal Labor	124,540	149,900	89,386	130,000	123,466	130,000	130,000
50	Materials	148,911	106,445	111,957	145,000	145,000	145,000	145,000
51	Meal Allowance	3,605	3,786	1,608	4,000	4,000	4,000	4,000
52	<b>Total - Snow Removal Expense</b>	<b>277,056</b>	<b>260,131</b>	<b>202,951</b>	<b>279,000</b>	<b>272,466</b>	<b>279,000</b>	<b>279,000</b>
53	<b>TOTAL HIGHWAY</b>	<b>2,320,233</b>	<b>2,408,002</b>	<b>2,429,451</b>	<b>2,553,489</b>	<b>2,560,489</b>	<b>2,558,489</b>	<b>2,619,892</b>

**DEPARTMENT OF PUBLIC WORKS  
SOLID WASTE DEPARTMENT**

**FUNCTION DESCRIPTION:**

The Solid Waste Office has responsibility for the operation of the Transfer Station (TS), oversight of the Commercial and Residential Municipal Solid Waste Collection Programs, Recycling Collection and Education Programs and is Stonington's representative on the Southeastern Connecticut Regional Resources Recovery Authority (SCRRRA).

**HIGHLIGHTS OF PRESENT YEAR OPERATIONS:**

We have entered into a new 10-year contract to deliver municipal solid waste (MSW) to the Lisbon waste to energy facility operated by Wheelabrator Technologies starting in January of 2021. Although the tip fee will remain the same for Stonington (\$58 per ton), the contract will reduce the disposal cost to the Authority by \$17.15 per ton. This savings will be used to offset tipping fees in the future.

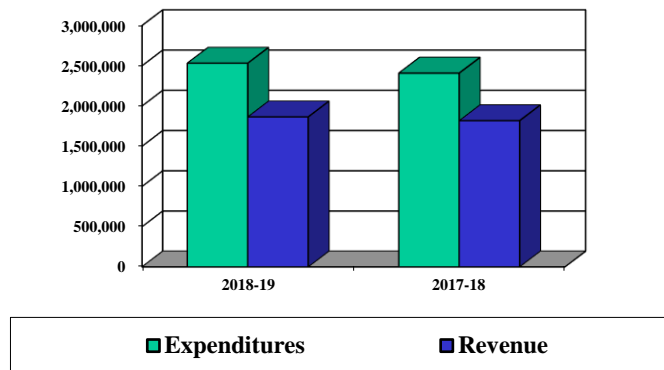
Effective October 1, 2019, we began a new recycling contract with the SCRRRA. The new contract is for 5 years with an adjustment after two and a half years to reflect market rates. SCRRRA will pay all recycling tip fees. Although the Town will not incur additional tip fees, our single stream recyclable revenue has ended. Revenues on other commodities such as scrap metal and OCC are down as well but should not disappear.

We plan on introducing curbside textile collection this winter. The firm, Simple Recycling, will provide special pink bags that residents can place unwanted clothes, rags and other soft recyclables curbside on their collection day. The clothes will be collected by the hauler. Simple Recycling provides the service free of charge and handles the program promotion and information. The savings to the Town is reflected in reduced tonnage at the Lisbon plant.

Tipping fees remain at \$58/ton again this year. The lowest in the State.

At this point in the fiscal year, I am projecting we will be on-budget for FY19/20. Tonnage generation rates have leveled off and remain flat. I do not anticipate an increase in tonnage for next year.

The expenditures for FY 2018-19 were \$2,531,793 and the revenues were \$1,864,396. Revenues for FY 2018-19 covered approximately 74 % of the Solid Waste operating budget.



Staffing levels for the Solid Waste Department have remained level for many years. We do not expect any increase in staffing will be required. Our current staff includes:

Office – 2 Full Time Employees  
Director of Solid Waste - SPAA  
Administrative Assistant – Clerical

Transfer Station – staffed 7 days per week  
Forman- Transfer Station  
3 Equipment Operators  
2 Gate Attendants

**OBJECTIVES FOR THE COMING YEAR:**

- Participate in a curbside food waste collection program.
- Purchase a new roll off vehicle.
- In conjunction with SCRRRA, work with the DEEP to build a food waste composting facility in the region.
- An increase in tipping fees may possible in the next fiscal year.

### **MAJOR BUDGET CHANGES AND COMMENTARY:**

- Residential Collection costs are expected to again increase by \$93,000.00 due to a change in contract. This is the last increase for the remainder of the contract which has three years left. After this increase, our collection cost will still be below average for our region. Starting July 1, 2020, the per household collection cost for MSW and recyclables will be \$7.50 per household/per month. January 1, 2020, was the first time since the inception (1992) of the PAYT (“yellow bag”) program that we have an increase in the cost of the yellow bag. Large bags have been increased by \$0.25 and small bags by \$0.10. This will help deflect the increased cost of collection for the current year. So far, we have not discussed an additional increase to cover the cost of the 2021 residential contract increase.
- Bag cost will remain steady as part of a 3-year contract. However, we anticipate needing to order more bags next year. We anticipate about a \$7000 increase.
- Commercial collection cost is up slightly due primarily to the anticipated 3% contractual cost of living increase.
- This Parts and Labor account covers all machinery except for the roll off truck. The largest portion of the repair is on the two loaders we have at the transfer station. Critical to the operation, these loaders are used to compact MSW, turn windrows, move containers and other functions necessary to the operation. Two major unexpected repairs have considerably used up most of the current year’s budget.
- Diesel fuel consumption for the roll-off truck is about the same as last year. I have increased the line item by \$2000 to reflect the actual costs based on the FY 19-20 budget.
- Repairs and maintenance for the roll-off vehicle can be reduced by about \$6,000. We are anticipating replacing the truck next year and will be fully funded in the CIP program. The roll-off vehicle is critical to operating the transfer station and is typically replaced at approximately 250,000 miles.
- Utility costs such as propane, electricity, water and communications at the Transfer Station have increased slightly

### **DEPARTMENTAL STAFFING:**

The Solid Waste Department is staffed by:

- The Solid Waste Manager at a fully loaded salary of \$115,811.
- Six (6) landfill personnel including equipment operators and attendants with fully loaded wages of \$485,349.
- One clerical position with fully loaded wages of \$61,138.

Note: “Fully loaded salary” for 20/21 includes wages, payroll taxes, and any pension plan or 401a contributions, but does not include health benefits.

**SOLID WASTE CIP REQUEST:**

Solid Waste is requesting another \$29,000 in the 20/21 fiscal budget to prefund the purchase of a new roll off truck in fiscal 20/21. The three prior years have already been funded at \$34,000 each, the 20/21 authorization will fully fund the replacement for a total of \$136,000.

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2020-2021 ADOPTED BUDGET**

<b>LINE #</b>	<b>DEPARTMENT OF PUBLIC WORKS</b>	<b>2016-2017 ACTUAL EXPENDED</b>	<b>2017-2018 ACTUAL EXPENDED</b>	<b>2018-2019 ACTUAL EXPENDED</b>	<b>2019-2020 ADOPTED BUDGET</b>	<b>2019-2020 REVISED BUDGET</b>	<b>2019-2020 PROJECTED ACTUAL</b>	<b>2020-2021 ADOPTED BUDGET</b>
	<b>OFFICE OF SOLID WASTE</b>							
1	Salary of Recycling/Solid Waste Manager	85,203	87,083	89,347	91,670	91,670	91,670	94,054
2	General Labor	351,871	334,151	359,563	394,712	394,712	394,712	410,083
3	Clerical Salaries	43,920	47,392	51,104	52,689	52,689	52,689	54,072
4	Longevity	5,620	5,910	4,800	5,340	5,340	5,340	5,830
5	<b>Total - Salaries</b>	<b>486,614</b>	<b>474,536</b>	<b>504,814</b>	<b>544,411</b>	<b>544,411</b>	<b>544,411</b>	<b>564,039</b>
6	Postage	3,000	-	1,000	3,000	3,000	3,000	3,000
7	Advertising	-	-	-	300	300	300	300
8	Consumable Supplies	1,599	1,390	1,296	1,400	1,400	1,400	1,400
9	Reproduction & Printing	479	679	649	700	700	700	700
10	Equipment	-	4,980	-	100	100	100	100
11	Professional Associations & Publications	150	175	175	200	200	200	200
12	Clothing Allowance	3,100	2,650	3,100	3,100	3,100	3,100	3,100
13	Training & Education	-	500	900	500	500	1	500
14	Unleaded Gasoline	2,652	3,072	3,291	3,500	3,500	3,500	3,500
15	Diesel Fuel	5,510	5,612	7,000	8,000	8,000	8,000	8,000
16	Road Maintenance	2,105	2,849	2,000	3,000	3,000	3,000	3,000
17	Utilities	5,632	5,903	6,397	6,500	6,500	6,500	6,800
18	General Operations	48,802	44,875	36,067	48,000	48,000	46,000	48,000
19	Parts & Labor	20,064	29,819	20,586	26,000	26,000	26,000	30,000
20	Grading & Seeding	60	-	30	500	500	500	500
21	Water Testing & Monitoring	20,450	23,300	23,950	25,000	25,000	24,500	25,000
22	Cap Maintenance	-	3,500	535	4,000	4,000	2,000	4,000
23	Disposal Fees (SCRRA)	693,632	673,934	700,901	752,000	752,000	742,000	752,000
24	Residential Collection (SCRRA)	479,834	490,238	520,267	606,000	606,000	606,000	699,000
25	Commercial Collection & Rentals (SCRRA)	497,629	518,403	547,454	550,000	550,000	550,000	566,500
26	SCRRA Consulting	-	-	-	1	1	1	1
27	SCRRA Contribution	-	-	-	1	1	1	1
28	Diesel Fuel (SCRRA Transportation)	8,678	10,545	12,800	12,000	12,000	12,000	14,000
29	Repairs & Maintenance (SCRRA Transportation)	7,708	13,292	9,204	14,000	14,000	14,000	8,000
30	SCRRA Receptacle Costs	89,825	98,000	129,378	112,000	112,000	112,000	119,000
31	Furniture & Equipment	-	-	-	1	1	1	1
32	<b>Total - Expenses</b>	<b>1,890,909</b>	<b>1,933,716</b>	<b>2,026,980</b>	<b>2,179,803</b>	<b>2,179,803</b>	<b>2,164,804</b>	<b>2,296,603</b>
33	<b>TOTAL - SOLID WASTE</b>	<b>2,377,523</b>	<b>2,408,252</b>	<b>2,531,794</b>	<b>2,724,214</b>	<b>2,724,214</b>	<b>2,709,215</b>	<b>2,860,642</b>

## **DEPARTMENT OF PUBLIC WORKS ENGINEERING SERVICES**

### **FUNCTION DESCRIPTION:**

The Town Engineer works under the supervision of the Director of Public Works. The Town Engineer's office is responsible for providing technical review of land use applications and support to the respective Land Use Commissions, Town Boards and Town Departments, provides assistance to the Director for Phase 2 stormwater compliance, and assists in the development, management and oversight of municipal projects. The Town Engineer is also the Floodplain Manager and Community Rating System (CRS) Coordinator.

### **HIGHLIGHTS OF PRESENT YEAR OPERATIONS:**

#### **Federal Emergency Management Agency – Community Rating System:**

- Assisted the Town of Stonington with achieving a Level 7 CRS rating. This is the highest CRS rating a community in the State of Connecticut can achieve without modifications to the State Building Code. The Town of Stonington is one of only 3 communities in Connecticut to achieve this exceptional rating. Qualifying residents of Stonington receive a 15% discount on their flood insurance premiums representing an overall savings of over \$224,000 for the residents.
- Provide quality control and department support for all new construction and substantial improvements within a floodplain including technical reviews of residential and commercial land use applications for the zoning & building departments. Over 125 hours (18 days) of technical support was provided for floodplain development including support for: realtors, lenders, architects, surveyors, builders, and homeowners.

#### **CTDEEP General Permit for the Discharge of Stormwater from Small Municipal Separate Storm Sewer Systems (MS4):**

- Manage various ongoing stormwater initiatives required to maintain compliance with the towns general permit for its municipal stormwater collection and conveyance system. Including:
  - Coordination of MS4 related tasks with other town departments
  - Coordination of work performed from consultants and review and oversight of deliverables
  - Technical review of land development applications for MS4 compliance

#### **Technical Reviews for Land Use Applications:**

- Smilers Wharf – Mystic
- Perkins Farm Hartford Healthcare and Town homes – Mystic
- Clara Drive & Village Farm Road Hotels – Mystic

**Management of Municipal Infrastructure Projects:**

- Managed the waste removal phase of the 75 Stillman Avenue mill building.
- Substantial completion of underground storage tank replacement/removal program for 5 town locations including removal of town dock 20,000-gallon fuel storage tank
- Management of two major coastal infrastructure improvement projects including: South Pier and the Stonington Breakwater
- Continued oversight of maintenance and upgrades to the Pawcatuck Hurricane Protection System

**OBJECTIVES FOR THE COMING YEAR:**

- Advancement of various stormwater improvement related CIP projects located in downtown Mystic including:
  - Washington Street / Edgemont Street
  - Church Street / Willow Street
- Advancement of various bridge improvement CIPs including:
  - South Anguilla Rd Bridge
  - Lantern Hill Rd Bridge
- Completion of the short and long-term fueling solutions provided to the Town Dock Fisherman
- Improve compliance with CTDEEP MS4 General Permit
- Upgrade various components of the Pawcatuck Hurricane Protection System

**MAJOR BUDGET CHANGES AND COMMENTARY:**

- The Engineering department shows an increase of \$10,000, to the Flood Plain Manager line, as this function may have to be outsourced to a third-party contractor.
- A \$5,000 increase to Phase II Storm Water Requirements.
- A \$5,000 increase to Professional Services for third party plan reviews.

**DEPARTMENTAL STAFFING:**

The Town Engineering Office is staffed by:

- The Town Engineer with a fully loaded salary of \$102,492, with a \$4,000 stipend for the Flood Plain Manager.

Note: “Fully loaded salary” for 20/21 includes wages, payroll taxes, and any pension plan or 401a contributions, but does not include health benefits



### **ENGINEERING CIP REQUESTS:**

- **Pawcatuck Pumphouse** – Roof replacement and masonry repairs to building.
  - New CIP request for \$25,000.
- **Washington Street Drainage Improvements** – Mitigation of flooding along sections of Washington Street in Mystic
  - Previously committed CIP with current request for funding \$50,000.
- **Lantern Hill Bridge Project** – Complete bridge replacement shared w/ Town of Ledyard
  - New CIP request for \$10,000 to explore possible repair options.
- **North Stonington Road Bridge** – Bridge closure.
  - New CIP request for \$15,000 to fund final bridge closure work.
- **Willow Street Drainage Improvements**
  - New CIP request for \$25,000 to fund mitigation of flooding along Willow Street.
- **West Broad Street School Repairs** –
  - New CIP request for \$140,000 to make repairs to the School roof and exterior brick work.

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2020-2021 ADOPTED BUDGET**

LINE #	DEPARTMENT OF PUBLIC WORKS	2016-2017 ACTUAL EXPENDED	2017-2018 ACTUAL EXPENDED	2018-2019 ACTUAL EXPENDED	2019-2020 ADOPTED BUDGET	2019-2020 REVISED BUDGET	2019-2020 PROJECTED ACTUAL	2020-2021 ADOPTED BUDGET
	<b>ENGINEERING SERVICES</b>							
1	Town Engineer	82,825	84,239	86,429	90,752	95,752	72,000	93,000
2	<i>Part Time Engineer</i>	-	-	-	-	-	-	1
3	Flood Plain Manager	2,060	2,105	4,000	4,000	4,000	2,000	14,000
4	Longevity	-	150	200	250	250	250	-
5	<b>Total - Salaries</b>	<b>84,885</b>	<b>86,494</b>	<b>90,629</b>	<b>95,002</b>	<b>100,002</b>	<b>74,250</b>	<b>107,001</b>
6	Phase II Storm Water Requirements	1,001	10,000	92,129	80,000	80,000	80,000	85,000
7	FEMA/Community Rating System Requirements	3,297	2,993	3,500	3,500	3,500	3,500	3,600
8	Office Expenses	2,864	1,546	1,364	2,500	2,500	2,500	2,500
9	Clothing Expense	400	400	400	400	400	400	400
10	<b>Total - Expenses</b>	<b>7,562</b>	<b>14,939</b>	<b>97,393</b>	<b>86,400</b>	<b>86,400</b>	<b>86,400</b>	<b>91,500</b>
11	Professional Services	29,683	19,271	14,766	15,000	15,000	15,000	20,000
12	<b>Total - Services</b>	<b>29,683</b>	<b>19,271</b>	<b>14,766</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>20,000</b>
13	<b>TOTAL - ENGINEERING SERVICES</b>	<b>122,130</b>	<b>120,704</b>	<b>202,788</b>	<b>196,402</b>	<b>201,402</b>	<b>175,650</b>	<b>218,501</b>

**DEPARTMENT OF PUBLIC WORKS**  
**FACILITIES OPERATIONS**  
(Formerly Building Operations & Maintenance of Town Buildings and Property)

**FUNCTION DESCRIPTION:**

The Public Works Facilities Operations is essential to Town operations. In addition to custodial services, general maintenance includes electrical, plumbing, heating, air conditioning, structural maintenance and grounds as required. There is no Facility Manager. This Division has one dedicated Building Maintainer responsible for custodial and semi-skilled maintenance repair work. However, most repairs and maintenance of the facilities are completed by external contractors managed by the Public Works Director.

A LOOK AT THE NUMBERS...	
Total Property Value	\$ 23.2 million
Total Structure Value	\$ 13.6 million
Total Acres Land	39 Acres
Total Structure Area	94,274 SF
Structures	17
Individual Locations of Facilities	13
Dedicated Town Employees for Maintenance	1

**Facilities Maintained:**

1. *Town Hall*
2. *Human Services Building*
3. *Mystic River Boathouse Park Structures*
4. *Highway Facilities: Four (4) Structures*
5. *Pawcatuck Neighborhood Center and Senior Center*
6. *Fourth District Voting Hall*
7. *Town Dock (Pier Structure, Parking Lot, Green Space)*
8. *West Broad Street School*
9. *Mystic Boathouse Park: Two (2) Structures*
10. *Pawcatuck Dike Facility (Pump House & Barrier)*
11. *Two (2) Picnic Grounds (East and West Pavilions)*
12. *Five (5) Parks & Playgrounds*  
*(Old Mystic Playground, Borough Playground, Spellman Playground, Donahue Park, Veterans Memorial)*
13. *Street Lighting Maintenance*

### **HIGHLIGHTS OF PRESENT YEAR OPERATIONS:**

The Division continues to effectively use Facility Dude, a maintenance management system, to improve work order tracking and efficiency for Town facilities in collaboration with other Departments including Police and the School District.

West Broad Street School and the Old School Administration Building were given to the Town during the 2019/20 Budget year. Therefore, this has driven the need to increase the budget and request an additional staff person.

### **OBJECTIVES FOR THE COMING YEAR:**

Identify and correct facility deficiencies and needs through periodic review of existing systems and buildings.

Continue to ensure all facilities are safe, clean and operational, and to the best of our ability meet the needs of those working there.

### **MAJOR BUDGET CHANGES AND COMMENTARY:**

Janitorial/Maintenance Salary line item has increased to provide funding to support a 20 hour a week part-time employee. The Town Facilities Manager line item has been increased from 0 to \$10,000. This will be a stipend provided to the Highway Supervisor to provide operational oversight to the Facilities Division. Justification for these positions will be provided separately.

There is a significant increase in the budget due to the addition of two (2) buildings and the need to improve the level of service for Facility Maintenance, however repairs and maintenance on the West Vine Street School is expected to decrease due to it being leased to a third party, which will be responsible for interior maintenance of the building.

### **DEPARTMENTAL STAFFING:**

The Facilities (formerly Building) Operations Office is staffed by:

- The Building Maintainer with a fully loaded salary of \$74,831.
- One part-time Building Maintainer position to cover vacations, sick days and maintain the Human Services Building, with fully loaded wages of \$27,989.
- Stipend of \$10,000 for Town Facilities Manager. **(New position request)**

Note: "Fully loaded salary" for 20/21 includes wages, payroll taxes, and any pension plan or 401a contributions, but does not include health benefits.

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2020-2021 ADOPTED BUDGET**

LINE #	DEPARTMENT OF PUBLIC WORKS	2016-2017 ACTUAL EXPENDED	2017-2018 ACTUAL EXPENDED	2018-2019 ACTUAL EXPENDED	2019-2020 ADOPTED BUDGET	2019-2020 REVISED BUDGET	2019-2020 PROJECTED ACTUAL	2020-2021 ADOPTED BUDGET
	<b>FACILITIES OPERATIONS</b>	<b>(Formerly OPERATIONS &amp; MAINTENANCE OF TOWN BUILDINGS AND PROPERTY)</b>						
14	Janitorial/Maintenance Salary	59,441	62,644	75,889	78,534	78,534	78,534	87,973
15	<i>Town Facilities Manager - Stipend</i>	-	-	-	-	-	-	10,000
16	Longevity	600	660	720	780	780	780	840
17	<b>Total - Salaries</b>	<b>60,041</b>	<b>63,304</b>	<b>76,609</b>	<b>79,314</b>	<b>79,314</b>	<b>79,314</b>	<b>98,813</b>
18	<b>Miscellaneous - Work Oder Management System</b>	<b>275</b>	<b>3,048</b>	<b>3,035</b>	<b>3,200</b>	<b>3,200</b>	<b>3,200</b>	<b>3,350</b>
19	<b>Tree Warden (moved to First Selectman's budget FY 17/18)</b>	<b>415</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
20	Town Hall	4,748	8,625	8,728	9,000	9,000	9,000	9,000
21	Highway Garage #1	11,022	13,975	14,617	14,000	14,000	14,000	15,000
22	4th District Hall	627	1,092	1,233	1,200	1,200	1,200	1,300
23	Police Station	10,045	9,966	12,476	10,000	10,000	10,000	13,000
24	Human Services Building	7,486	6,372	7,178	7,000	7,000	7,000	7,200
25	Mystic River Boat House Park	23	(23)	-	500	500	500	-
26	Former BOE Admin Building	-	-	-	10,000	10,000	10,000	17,000
27	Former West Broad St. School	-	-	-	10,000	10,000	10,000	-
28	<b>Total - Heating Oil</b>	<b>33,951</b>	<b>40,007</b>	<b>44,232</b>	<b>61,700</b>	<b>61,700</b>	<b>61,700</b>	<b>62,500</b>
29	Town Hall	27,279	22,171	24,300	25,000	25,000	25,000	25,500
30	Highway Garage #1	14,731	18,686	18,312	19,000	19,000	19,000	19,380
31	4th District Hall	581	593	559	750	750	750	760
32	Police Station	58,632	46,451	49,135	60,000	60,000	60,000	61,200
33	Human Services Building	14,877	12,893	12,561	15,000	15,000	15,000	15,300
34	Mystic River Boat House Park	90	340	179	1,200	700	1,200	410
35	Former BOE Admin Building	-	-	-	10,000	8,000	10,000	2,450
36	Former West Broad St. School	-	-	-	10,000	5,500	10,000	-
37	<b>Total - Electricity</b>	<b>116,190</b>	<b>101,134</b>	<b>105,046</b>	<b>140,950</b>	<b>133,950</b>	<b>140,950</b>	<b>125,000</b>
38	Town Hall	2,302	2,623	2,539	2,800	2,800	2,800	2,860
39	4th District Hall	191	233	163	300	300	300	300
40	Police Station	2,262	2,506	2,214	3,000	3,000	3,000	3,000
41	Human Services Building	216	204	252	300	300	300	300
42	Pawcatuck Park	1,117	581	278	1,000	1,000	1,000	500
43	Mystic River Boat House Park	52	178	168	300	300	300	300
44	Former BOE Admin Building	-	-	-	10,000	2,000	10,000	1,000
45	Former West Broad St. School	-	-	-	10,000	2,000	10,000	-
46	<b>Total - Water</b>	<b>6,140</b>	<b>6,325</b>	<b>5,614</b>	<b>27,700</b>	<b>11,700</b>	<b>27,700</b>	<b>8,260</b>

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2020-2021 ADOPTED BUDGET**

LINE #	DEPARTMENT OF PUBLIC WORKS	2016-2017 ACTUAL EXPENDED	2017-2018 ACTUAL EXPENDED	2018-2019 ACTUAL EXPENDED	2019-2020 ADOPTED BUDGET	2019-2020 REVISED BUDGET	2019-2020 PROJECTED ACTUAL	2020-2021 ADOPTED BUDGET
47	Town Hall	864	1,108	943	1,200	1,200	1,200	1,300
48	4th District Hall	75	77	83	100	100	100	100
49	Police Station	788	956	775	1,100	1,100	1,100	1,100
50	Human Services Building	293	349	425	400	400	400	450
51	Mystic River Boat House Park	-	77	83	100	100	100	100
52	Former BOE Admin Building	-	-	-	10,000	2,000	10,000	5,040
53	Former West Broad St. School	-	-	-	10,000	2,000	10,000	-
54	<b>Total - Sewer Use</b>	<b>2,020</b>	<b>2,567</b>	<b>2,309</b>	<b>22,900</b>	<b>6,900</b>	<b>22,900</b>	<b>8,090</b>
55	<b>Total - General Operations</b>	<b>158,991</b>	<b>153,081</b>	<b>160,236</b>	<b>256,450</b>	<b>217,450</b>	<b>256,450</b>	<b>207,200</b>
56	Town Hall	40,931	34,850	52,966	46,000	46,000	46,000	46,000
57	Highway Garage #1	53,158	36,916	29,100	30,000	30,000	30,000	30,000
58	4th District Hall	688	389	515	700	700	700	1,000
59	Human Services Building	17,359	19,080	16,823	20,000	20,000	20,000	20,000
60	Picnic Grounds	742	1,660	2,402	3,000	3,000	3,000	3,000
61	Pawcatuck Dike	69,701	23,699	34,538	30,000	30,000	30,000	30,000
62	Pawcatuck Neighborhood Center	12,892	19,258	19,502	22,000	22,000	22,000	25,000
63	DEP Compliance - Town Wide	5,093	9,100	10,000	10,000	10,000	10,000	10,000
64	Playgrounds & Parks	10,518	10,069	16,674	12,000	12,000	12,000	12,000
65	Town Dock Facility	7,999	7,000	5,908	7,000	7,000	7,000	7,000
66	Mystic River Boat House Park	4,827	43	-	1,000	1,000	1,000	1,000
67	Boat Ramp Maintenance	-	-	4,950	1,000	1,000	1,000	1,000
68	Former BOE Admin Building	-	-	-	10,000	8,000	10,000	17,000
69	Former West Broad St. School	-	-	-	10,000	49,000	10,000	25,000
70	<b>Total - General Maintenance</b>	<b>223,908</b>	<b>162,064</b>	<b>193,378</b>	<b>202,700</b>	<b>239,700</b>	<b>202,700</b>	<b>228,000</b>
71	<b>Street Lighting-Electricity and Maintenance</b>	<b>244,077</b>	<b>238,861</b>	<b>204,089</b>	<b>220,000</b>	<b>220,000</b>	<b>220,000</b>	<b>220,000</b>
72	<b>TOTAL - FACILITIES OPERATIONS</b>	<b>687,017</b>	<b>617,310</b>	<b>634,312</b>	<b>758,464</b>	<b>756,464</b>	<b>758,464</b>	<b>754,013</b>

**DEPARTMENT OF PUBLIC WORKS  
BUILDING OFFICIAL'S OFFICE**

**FUNCTION DESCRIPTION:**

The Building Official's Office enforces the provisions of the State Building Code as they apply to the construction, alterations, movement, enlargement, replacement, repair, equipment, use and occupancy, and demolition of every building and structure in the community.

- Works closely with property owners, developers, architects, engineers, and contractors on all phases of construction projects.
- Reviews plans and specifications for compliance with the State Building Code and FEMA regulations.
- Issues Building Permits for construction and collects fees for same.
- Performs inspections of work in progress for construction activities.
- Actively participates in professional continuing education programs.
- Cites Code violations and assists in prosecution of violators.

**HIGHLIGHTS OF PRESENT YEAR OPERATIONS:**

- Spruce Ridge at 88 South Broad Street is underway.
- The Deans Mill and West Vine Street School projects have been completed.
- The Mystic Aquarium expansion project has been completed.
- The new Bravo Bravo restaurant in Mystic has been completed.
- The Mystic Whaler Inn restoration of the main building is underway.
- The Perkins Farm apartments (phase 1) will be completed in February.
- The Hartford Healthcare facility in Mystic will be completed in January.
- New home construction has remained steady, with multi-million-dollar projects being the majority.
- Permits for renovations and additions have remained steady and permits for roof mounted solar installations continue to be a popular residential project.
- Kathy Waterhouse, administrative professional, retired this past August. We have hired Lynn Boyes as her replacement.

We anticipate that the department will be on-budget for FY20-21.

**OBJECTIVES FOR THE COMING YEAR:**

Our permit fees have remained constant for many years. I plan to revise our permit fee schedule to bring our fees into line with what our neighboring towns charge. This will provide additional revenue to fund our anticipated purchase of Building Permit tracking software for the Town.

**MAJOR BUDGET CHANGES AND COMMENTARY:**

Purchasing with other departments, a software program for Building Permit tracking and documentation, also records and database integration with other Town departments. The Town of Stonington is far behind the curve for adopting this software. The program that we wish to purchase is already being used in forty towns and cities in Connecticut and all of the towns and cities in Rhode Island. Use of the software will eliminate much of the large volume of paper that the Building Official's office and other Town departments handle. An additional feature will be that all Town department files and records will be incorporated into one database. The database can be integrated into our GIS mapping system, providing easier, more user-friendly access to Town records for the various Town departments, as well as to the public. It will be possible for contractors to apply and pay for Building and Trade Permits online. Inspection reports will be generated electronically, and sent to the contractor, property owner, and Town records in real time.

It will be a substantial cost to purchase the software, and a yearly subscription cost as well, which will be offset by a planned increase in the Building Official's office increase in the permit fee schedule.

**DEPARTMENTAL STAFFING:**

The Building Official's Office is staffed by:

- The Building Official with a fully loaded salary of \$98,840.
- The Assistant Building Official with a fully loaded salary of \$78,794.
- One and one-half clerical positions, with fully loaded wages of \$85,420.

Note: "Fully loaded salary" for 20/21 includes wages, payroll taxes, and any pension plan or 401a contributions, but does not include health benefits.



**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2020-2021 ADOPTED BUDGET**

LINE #	DEPARTMENT OF PUBLIC WORKS	2016-2017 ACTUAL EXPENDED	2017-2018 ACTUAL EXPENDED	2018-2019 ACTUAL EXPENDED	2019-2020 ADOPTED BUDGET	2019-2020 REVISED BUDGET	2019-2020 PROJECTED ACTUAL	2020-2021 ADOPTED BUDGET
	<b>BUILDING OFFICIAL</b>							
1	Building Official	101,836	81,254	83,367	85,323	85,323	85,323	87,541
2	Assistant Building Official	39,971	64,587	66,631	68,027	68,027	68,027	69,796
3	Clerical	50,310	52,349	77,296	79,234	79,234	79,234	76,003
4	Longevity	2,520	1,800	1,860	2,170	2,170	2,170	475
5	<b>Total - Salaries</b>	<b>194,637</b>	<b>199,990</b>	<b>229,154</b>	<b>234,754</b>	<b>234,754</b>	<b>234,754</b>	<b>233,815</b>
6	Postage	-	500	500	500	500	500	1,000
7	Consumable Supplies	297	431	316	500	500	500	1,000
8	Reproduction & Printing	96	625	438	750	750	1,000	750
9	Telephone	110	107	118	200	200	200	200
10	Equipment	3,583	3,028	2,630	4,000	4,000	4,000	4,000
11	Professional Association & Publications	1,242	1,556	1,429	2,700	2,700	1,500	2,200
12	<i>Equipment &amp; Software Support</i>	-	-	-	-	-	-	30,000
13	Clothing Allowance	800	800	800	800	800	800	800
14	Training & Education	60	429	1,074	1,500	1,500	1,500	1,500
15	Furniture & Equipment	-	-	-	1	1	-	1
16	<b>Expenses</b>	<b>6,188</b>	<b>7,476</b>	<b>7,305</b>	<b>10,951</b>	<b>10,951</b>	<b>10,000</b>	<b>41,451</b>
17	Technical Assistance	-	-	672	1,000	1,000	1,000	1,000
18	<b>Total - Services</b>	<b>-</b>	<b>-</b>	<b>672</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>
19	<b>TOTAL - BUILDING OFFICIAL</b>	<b>200,825</b>	<b>207,466</b>	<b>237,131</b>	<b>246,705</b>	<b>246,705</b>	<b>245,754</b>	<b>276,266</b>

**DEPARTMENT OF PUBLIC WORKS  
WATER POLLUTION CONTROL AUTHORITY (WPCA)**

**FUNCTION DESCRIPTION:**

The WPCA exists for the purpose of operating the municipal sewer system. In Stonington, unlike any other community in Connecticut, this entails the operation of not just one treatment facility, but three. This also includes the operation of 17 pumping stations, ninety (90) miles of sewers, and four (4) odor control facilities. In addition, the WPCA is charged with the responsibility to manage the State of Connecticut FOG Program. This FOG or Fats, Oils, and Grease Program, oversees grease trap regulations and inspections of all restaurants (approximately 160 in Stonington), within Mystic, Pawcatuck, and the Borough. The WPCA is also responsible for responding to approximately 625 CBYD (Call Before You Dig) requests, which requires the identification and mark out of all buried gravity, force mains and lateral sewers in any excavation site within the confines of Stonington. The WPCA reviews all plans for development which will connect to the Town's sewer system, as well as answer any questions from the general public about sewer connections and any other inquiries pertaining to the sewer system. The WPCA uses the services of a contract operations firm to operate and maintain these treatment facilities, and the collection system, with the WPCA Director providing oversight. The WPCA has a voluntary board of five members, a director, and one full time and one shared full-time administrative assistant.

The municipal side of the WPCA budget is used to finance the town hall office of the WPCA which provides the operation and billing services required to maintain the day to day business of the WPCA. Within this budget are included the salaries of one billing administrative assistant, who also provides historical information to the Director, as well as one half salary of a full-time administrative assistant shared with the office of Building Inspection. The salary of the Director is paid through the WPCA operating budget. This budget also includes the \$250,000 town share of the operating budget.

**HIGHLIGHTS OF PRESENT YEAR OPERATIONS:**

Manage the billing and collection of over 4450 accounts.

Received and responded to approximately 625 CBYD (Call Before You Dig) requests.

Moving forward on the Diversion Line upgrades. Priority to be able to lift the moratorium. (19/20 CIP)

Moving forward on a contract with CDM to study I+I in the Mystic Sewer Shed. (19/20 CIP)

Provided information to the general public questions and requests.

Review plans and provide direction for sewer connections and provided inspection and documentation of same.

Communicate with the CT DEEP as required. Permit changes will be required for Mystic and the Borough to enable the diversion line to be used when repairs are completed.

### **OBJECTIVES FOR THE COMING YEAR:**

The WPCA is beginning the first year of a 5-year contract renewal with its facilities operator, Suez.

The WPCA will review the final plans and bid the contract for the improvements needed to make use of the transmission lines from the Mystic Facility to the Borough Facility. These improvements will allow the Mystic Facility to receive additional flows by sending a portion of those flows to the Borough Facility which is currently receiving less than 20% of its design flow. This is necessary to lift the current sewer moratorium in Mystic.

The WPCA will move forward with the selected engineering firm, to begin to negotiate a contract to begin to perform the Inflow and Infiltration Study for the Mystic Sewer District. This I&I Study is needed to identify and quantify the sources of additional flows that enter the facility during wet weather events and times of high-water tables.

The WPCA will continue to repair or replace older equipment at both the pump stations and at the three treatment facilities as needed and as finances allow.

The WPCA will maintain compliance at all three facilities and work toward operational improvements which will improve on the nitrogen removal rates at the Mystic, Borough, and Pawcatuck facilities.

The WPCA will continue to assist the general public who may have questions or requests about their existing accounts or connections to the sewer system.

### **MAJOR BUDGET CHANGES AND COMMENTARY:**

The annual Town subsidy to the WPCA for operations has been reduced from \$300,000 to \$250,000 for fiscal 19/20

The WPCA increased sewer rates by 10% this past September, effective November of 2019 to attempt to rectify that the annual operating budget continues to run in the red.

It should be noted that the WPCA has been doing ongoing CIP (not funded by Town CIP) projects using remaining bond monies from 2012. These projects include an airline replacement at Pawcatuck, \$200,000, sludge pump (2) replacement at Mystic, \$120,000, generator replacement at White Rock, \$75,000, SCADA replacement/upgrade at all three Facilities \$42,000, and numerous other projects. These funds are nearly depleted.

### **DEPARTMENTAL STAFFING:**

The Water Pollution Control Authority is staffed by:

- The WPCA Director with a fully loaded salary of \$109,089 (Director's salary paid from the WPCA Operating Budget)
- One and one-half clerical positions, with fully loaded wages of \$98,163.

Note: "Fully loaded salary" for 20/21 includes wages, payroll taxes, and any pension plan or 401a contributions, but does not include health benefits.

### **WPCA CAPITAL IMPROVEMENT PROJECT (CIP) REQUESTS:**

The WPCA has two ongoing CIP projects requests from last year's CIP. (19/20)

#### **I&I dentification and removal study:**

The WPCA received \$300,000 in last year's CIP to begin an Infiltration and Inflow Study of the Mystic Sewer District. The purpose was to ascertain the source of additional flows that enter the sewer system during rain events. The WPCA, through a selection committee, accepted proposals from five different engineering firms. Out of the five firms the list was narrowed to three and interviews were conducted with those three firms with each firm rated. Upon completion, the name of the selected firm chosen by the committee was forwarded to the WPCA Board for approval. The selected firm was CDM. Currently, a contract and price are being negotiated with the anticipation of starting the first phase of the project.

Frequently referred to as I&I, this is rain water entering the sewage collection system would not require treatment, however, once in the sewer system, it has to be treated along with all the other flow. This additional flow does not produce additional revenue for the WPCA, yet it increases the operational costs at the pump stations, at the treatment facility and uses up valuable hydraulic capacity. This project will study where this I&I is originating and how we can remove it from the collection system.

#### **Mystic to Borough Transfer Project:**

Additional funding of \$1,600,000 was received to complete the reactivation of the transmission lines connecting the Mystic and Borough Facilities. Currently the plans and specifications are 90% complete and should be ready to bid in late February or early March. Funds expended thus far are for development of the bid package. The WPCA would like to see construction work completed in 2020 so that the current moratorium could be lifted in the Mystic Sewer District.

### **New CIP Projects for year 20/21:**

#### **Pump Station Rehabilitation**

Under this year's CIP, the WPCA has requested funds of \$571,500 for Fiscal year 20/21. The pumping station priorities for this year are River Road, Pump Station #1, Diving Street, Maritime Drive, Extrusion Drive, and Pump Station #2. Specific information on the work to be done at these stations is listed within the CIP request.

#### **Treatment Facilities Upgrades**

Under this year's CIP, the WPCA has requested \$428,500 in funds to be used for repairs/replacements of equipment at the three treatment facilities. Specific information on the work to be done at these stations is listed within the WPCA CIP request.

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2020-2021 ADOPTED BUDGET**

LINE #	DEPARTMENT OF PUBLIC WORKS	2016-2017 ACTUAL EXPENDED	2017-2018 ACTUAL EXPENDED	2018-2019 ACTUAL EXPENDED	2019-2020 ADOPTED BUDGET	2019-2020 REVISED BUDGET	2019-2020 PROJECTED ACTUAL	2020-2021 ADOPTED BUDGET
	<b>WATER POLLUTION CONTROL AUTHORITY</b>							
1	Clerical	73,967	78,245	72,985	79,034	79,034	79,034	81,408
2	Longevity	2,850	2,940	1,800	2,110	2,110	2,110	2,245
3	<b>Total Salaries</b>	<b>76,817</b>	<b>81,185</b>	<b>74,785</b>	<b>81,144</b>	<b>81,144</b>	<b>81,144</b>	<b>83,653</b>
4	Consulting Services	-	-	1,344	-	-	-	1,000
5	Postage	4,032	4,101	2,300	6,300	6,300	4,000	5,200
6	Advertising	365	500	133	600	600	600	500
7	Consumable Supplies	1,714	1,676	1,391	2,500	2,500	1,800	2,000
8	Reproduction & Printing	1,216	1,304	1,483	1,300	1,300	1,300	1,500
9	Telephone	24	24	60	100	100	60	75
10	Equipment (Software Maintenance)	5,520	6,586	6,092	6,000	6,000	6,500	6,200
11	<b>Total - Expenses</b>	<b>12,871</b>	<b>14,191</b>	<b>12,803</b>	<b>16,800</b>	<b>16,800</b>	<b>14,260</b>	<b>16,475</b>
12	<b>Operations (Town Share)</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>
13	<b>TOTAL - WPCA</b>	<b>389,688</b>	<b>395,376</b>	<b>387,588</b>	<b>347,944</b>	<b>347,944</b>	<b>345,404</b>	<b>350,128</b>

## **DEPARTMENT OF POLICE SERVICES**

### **FUNCTION DESCRIPTION:**

The Stonington Police Department's function is to serve and protect the public in the Town of Stonington. We respond to a variety of calls that consist of criminal complaints, medical calls, burglar alarms, motor vehicle accidents and a number of miscellaneous calls. In addition, the Department enforces motor vehicle and criminal laws and Town ordinances. The Department provides boating safety and has control of the Animal Control Division. We also provide educational programs in the schools and to the public.

### **HIGHLIGHTS OF PRESENT YEAR OPERATIONS:**

The Department continues to work closely with the community and schools in a variety of ways. This includes approximately 100 safety visits to schools each month in response to the Sandy Hook tragedy, Youth Officer and DARE Program. The Stonington Police Department also conducted over 2800 separate business checks. This year, the PD worked a number of Capital Improvement Projects that improved the infrastructure of the building and safety to the community and Officers. These projects include: continued work on upgrading/replacement of our dispatch center including radio equipment, replacement of our generator (December 2018), and replacement of our UPS system (Spring 2019).

- Sustained DWI arrests (111 for 2018/19) and 36 drug related arrests and infractions for 2018/19.
- Collaboration and teamwork with all schools in response to the Sandy Hook tragedy. This includes assisting with safety drills and discussion on safety matters at the two new schools, Stonington Middle School, the High School and the two private organizations.
- Hired open full-time ACO position.
- Continued discussions on radio communication systems on a State and regional basis.
- Continued to work closely with the Town of Stonington Human Services Department, the Prevention Council, DCF worker assigned to Stonington.
- Continued response to the Heroin crisis including enforcement and community education.
- Successful Community Alert program in place and increasing our social media presence.
- Continue to complete all the necessary training for personnel as required by the police academy.
- K-9 Team operating as a successful team.

**OBJECTIVES FOR THE COMING YEAR:**

- Continue to be pro-active in motor vehicle enforcement.
- Collaboration and teamwork with all schools in response to the Sandy Hook tragedy. This includes assisting with safety drills and discussion on safety matters at all schools.
- Hiring of all open positions. It is anticipated that 2 or 3 Officers eligible for retirement will do so. This may require a promotional exam, plus the hiring to replace the vacancy. Would also like to replace two Reserve Officers if candidates can be located.
- Continued discussions on radio communication systems on a State and regional basis.
- Continued to work closely with the Town of Stonington Human Services Department, the Prevention Council, and DCF worker.
- Continued response to the Heroin crisis including enforcement and community education.
- Successful Community Alert program is in place, increasing our social media presence and continued outreach to the public to include coffee with a cop/Chief programs.
- Continue to complete all the necessary training for personnel as required by the police academy.
- K-9 Team operating as a successful team.
- Stay abreast of new economic developments in Town and impact on the PD.
- Continue to enhance video capabilities.
- Collaborate with Safe Futures and Human Services to re-establish Domestic Violence prevention program.

**MAJOR BUDGET CHANGES AND COMMENTARY:**

- An increase to salaries due to a COLA adjustment of 2.06%.
- \$77,000 increase to police retirement plan due to change in MERS assumptions.
- A new line in budget, "*Accrued Leave Pay-out, Adays*", of \$187,000 to account for unpaid sick time earned but not taken.

**DEPARTMENTAL STAFFING:**

The Police Department and Dispatch Center is staffed by:

**Police Department - Uniformed**

- The Chief of Police at a fully loaded salary of \$158,999.
- The Police Captain position with a fully loaded salary of \$147,078.
- Two (2) Lieutenants with fully loaded salaries of \$270,304.
- Six (6) Sergeants with fully loaded salaries of \$739,371.
- Twenty-nine (29) Officers with fully loaded salaries of \$3,533,621, including overtime and training.

#### Police Department – Dispatch and Civilian

- Seven (7) fulltime Dispatchers with fully loaded salaries of \$560,760.
- One (1) part-time Dispatcher with fully loaded wages of \$24,854.
- One (1) and one-half (1/2) janitorial positions with fully loaded wages of \$99,608.
- Three (3) full-time clerical positions with fully loaded wages of \$181,037.
- One (1) and one-half (1/2) Animal Control Officers with fully loaded wages of \$73,580.
- Community Service Officers (CSO), Special Officers, School Safety personnel, and Crossing Guards with fully loaded wages of \$110,342.

Note: “Fully loaded salary” for FY 20/21 includes wages, payroll taxes, and any pension plan or 401a contributions, but does not include health benefits.

#### **POLICE DEPARTMENT CIP REQUESTS:**

- Fleet Upgrade – The Police Department is requesting \$180,000 in funding for four new police vehicles in the 20/21 fiscal budget.
- Technology/Communication Upgrade – Requesting annual appropriation of \$20,000 for technology and communications upgrades.
- Surveillance Cameras Program – Requesting \$10,000 to add to our surveillance cameras throughout Town in strategic areas.



**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2020-2021 ADOPTED BUDGET**

LINE #	DEPARTMENT OF POLICE SERVICES	2016-2017 ACTUAL EXPENDED	2017-2018 ACTUAL EXPENDED	2018-2019 ACTUAL EXPENDED	2019-2020 ADOPTED BUDGET	2019-2020 REVISED BUDGET	2019-2020 PROJECTED ACTUAL	2020-2021 ADOPTED BUDGET
	<b>POLICE SERVICES</b>							
1	Salary of Chief	112,589	115,411	118,360	121,385	121,385	121,385	124,489
2	Salary of Captain	104,627	107,314	110,088	112,934	112,934	112,934	115,854
3	Salary of Lieutenants	183,889	187,060	192,636	197,605	197,605	197,605	202,703
4	Salary of Sergeants	500,768	509,231	521,782	535,202	535,202	535,202	548,971
5	Salary of Regular Officers	1,899,128	2,041,768	2,195,966	2,303,265	2,303,265	2,303,265	2,344,320
6	Janitorial/Maintenance Salary	78,363	79,185	82,058	83,707	83,707	83,707	85,895
7	Boating Safety Personnel	14,664	14,901	17,640	17,000	17,000	17,000	17,000
8	Training Personnel Services	80,968	80,633	103,786	105,000	105,000	105,000	105,000
9	Communication Spec.-Salaries	360,173	380,001	394,092	418,286	418,286	418,286	418,286
10	Communication Spec.-Overtime	26,196	12,198	12,621	24,000	24,000	24,000	24,000
11	Communication Spec.-Uniforms	3,245	3,275	3,150	3,800	3,800	3,800	3,800
12	Community Service Officers	18,469	12,944	12,447	25,000	25,000	25,000	25,000
13	Special Officers	13,432	16,332	13,362	23,000	23,000	23,000	21,000
14	Police Commission Clerical	1,500	1,500	1,500	1,500	1,500	1,500	1,500
15	School Crossing Guards	44,173	44,800	48,413	36,000	36,000	36,000	36,000
16	Animal Control Salaries	60,873	62,549	52,808	64,571	64,571	64,571	66,259
17	School Safety Personnel	13,642	15,680	16,919	20,500	20,500	20,500	20,500
18	Clerical Salaries	132,154	140,280	142,729	146,965	146,965	146,965	150,787
19	<i>Police Technology Specialist</i>	-	-	-	-	-	-	1
20	Regular Overtime- Officers	141,689	142,273	190,792	160,000	160,000	160,000	160,000
21	Paid Holidays	138,162	144,820	174,732	175,000	175,000	175,000	185,598
22	Longevity	34,520	37,195	40,110	43,375	43,375	43,375	52,515
23	<i>Accrued Leave Pay-out - A Days</i>	-	-	-	-	-	-	186,601
24	<b>Total - Salaries</b>	<b>3,963,224</b>	<b>4,149,350</b>	<b>4,445,991</b>	<b>4,618,095</b>	<b>4,618,095</b>	<b>4,618,095</b>	<b>4,896,079</b>
25	Postage	1,217	1,145	1,431	1,500	1,500	1,500	1,500
26	Advertising	698	2,131	1,118	1,200	1,200	1,200	1,200
27	Consumable Supplies	13,080	10,080	13,936	15,000	15,000	15,000	15,000
28	Reproduction & Printing	4,668	4,017	3,258	5,000	5,000	5,000	5,000
29	Equipment	12,085	39,086	9,655	12,000	12,000	12,000	12,000
30	Professional Associations & Publications	1,179	1,010	2,091	1,500	1,500	1,500	1,500
31	Miscellaneous	6,726	6,607	4,526	7,000	7,000	7,000	7,000
32	<b>Total - Expenses</b>	<b>39,653</b>	<b>64,076</b>	<b>36,015</b>	<b>43,200</b>	<b>43,200</b>	<b>43,200</b>	<b>43,200</b>

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2020-2021 ADOPTED BUDGET**

LINE #	DEPARTMENT OF POLICE SERVICES	2016-2017 ACTUAL EXPENDED	2017-2018 ACTUAL EXPENDED	2018-2019 ACTUAL EXPENDED	2019-2020 ADOPTED BUDGET	2019-2020 REVISED BUDGET	2019-2020 PROJECTED ACTUAL	2020-2021 ADOPTED BUDGET
33	Canine Expenses	2,713	3,221	4,098	4,500	4,500	4,500	4,400
34	Service Officer's Equipment	858	90	1,836	1,500	1,500	1,500	1,500
35	Boating Safety Expenses	10,812	13,570	13,750	13,000	13,000	13,000	13,000
36	Building Maintenance	41,332	34,416	26,636	26,000	26,000	26,000	26,000
37	Maintenance/Operation of Radios	12,812	6,091	18,914	86,000	86,000	86,000	87,000
38	Traffic Signs & Signals	40,842	43,606	39,285	44,000	44,000	44,000	44,000
39	Law Enforcement Council	12,744	12,744	13,126	13,126	13,126	13,126	13,520
40	Drug Program	5,025	5,500	3,966	5,500	5,500	5,500	5,500
41	<b>Total - Services</b>	<b>127,138</b>	<b>119,238</b>	<b>121,611</b>	<b>193,626</b>	<b>193,626</b>	<b>193,626</b>	<b>194,920</b>
42	Regular Officers	26,174	32,912	28,009	28,000	28,000	28,000	28,000
43	Special Officers	2,415	231	201	1,000	1,000	1,000	1,000
44	Outfitting New Officers	15,352	3,544	3,137	6,500	6,500	6,500	6,500
45	<b>Uniforms - Regular Officers</b>	<b>43,941</b>	<b>36,687</b>	<b>31,347</b>	<b>35,500</b>	<b>35,500</b>	<b>35,500</b>	<b>35,500</b>
46	Furniture & Equipment	213	2,053	177	3,000	3,000	3,000	3,000
47	Telecommunications	96,011	95,800	115,211	113,000	113,000	113,000	113,000
48	Retirement Fund	482,093	577,686	630,549	780,000	780,000	780,000	857,000
49	Physicals	4,410	2,316	2,170	6,000	6,000	6,000	6,000
50	Educational Incentive	431	941	2,822	2,500	2,500	2,500	2,500
51	<b>Total - Headquarters' Expense</b>	<b>583,158</b>	<b>678,796</b>	<b>750,929</b>	<b>904,500</b>	<b>904,500</b>	<b>904,500</b>	<b>981,500</b>
52	Postage	-	180	100	100	100	100	100
53	Advertising	-	-	-	370	370	370	370
54	Consumable Supplies	195	-	-	300	300	300	300
55	Miscellaneous	1,314	1,048	750	750	750	750	750
56	<b>Total - Police Commission Expense</b>	<b>1,509</b>	<b>1,228</b>	<b>850</b>	<b>1,520</b>	<b>1,520</b>	<b>1,520</b>	<b>1,520</b>
57	Consumable Supplies	9,502	7,161	11,533	12,000	12,000	12,000	12,000
58	Miscellaneous	973	455	-	1,500	1,500	1,500	1,500
59	Training	21,157	14,772	13,452	18,000	18,000	18,000	18,000
60	<b>Total - Regular &amp; Reserve Training Exp</b>	<b>31,632</b>	<b>22,388</b>	<b>24,985</b>	<b>31,500</b>	<b>31,500</b>	<b>31,500</b>	<b>31,500</b>

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2020-2021 ADOPTED BUDGET**

<b>LINE #</b>	<b>DEPARTMENT OF POLICE SERVICES</b>	<b>2016-2017 ACTUAL EXPENDED</b>	<b>2017-2018 ACTUAL EXPENDED</b>	<b>2018-2019 ACTUAL EXPENDED</b>	<b>2019-2020 ADOPTED BUDGET</b>	<b>2019-2020 REVISED BUDGET</b>	<b>2019-2020 PROJECTED ACTUAL</b>	<b>2020-2021 ADOPTED BUDGET</b>
61	Telephone	507	558	542	600	600	600	600
62	Clothing Allowance	795	926	600	1,000	1,000	1,000	1,000
63	Professional Services	1,127	1,434	473	2,000	2,000	2,000	2,000
64	Building Maintenance	1,107	1,291	2,060	2,000	2,000	2,000	2,000
65	<b>Total - Animal Control Expenses</b>	<b>3,536</b>	<b>4,209</b>	<b>3,675</b>	<b>5,600</b>	<b>5,600</b>	<b>5,600</b>	<b>5,600</b>
66	Equipment (Emergency Vehicles)	5,220	5,315	7,091	6,000	6,000	6,000	6,000
67	Unleaded Gasoline	61,737	73,710	75,153	75,000	75,000	75,000	75,000
68	Oil & Lubrication	3,226	3,000	1,149	3,000	3,000	3,000	3,000
69	Parts & Labor	35,421	41,196	41,051	41,000	41,000	41,000	41,000
70	Tires	6,413	6,500	6,888	7,000	7,000	7,000	7,000
71	<b>Total - Maint. &amp; Operation of Vehicles</b>	<b>112,017</b>	<b>129,721</b>	<b>131,332</b>	<b>132,000</b>	<b>132,000</b>	<b>132,000</b>	<b>132,000</b>
72	<b>TOTAL POLICE SERVICES</b>	<b>4,905,808</b>	<b>5,205,693</b>	<b>5,546,735</b>	<b>5,965,541</b>	<b>5,965,541</b>	<b>5,965,541</b>	<b>6,321,819</b>

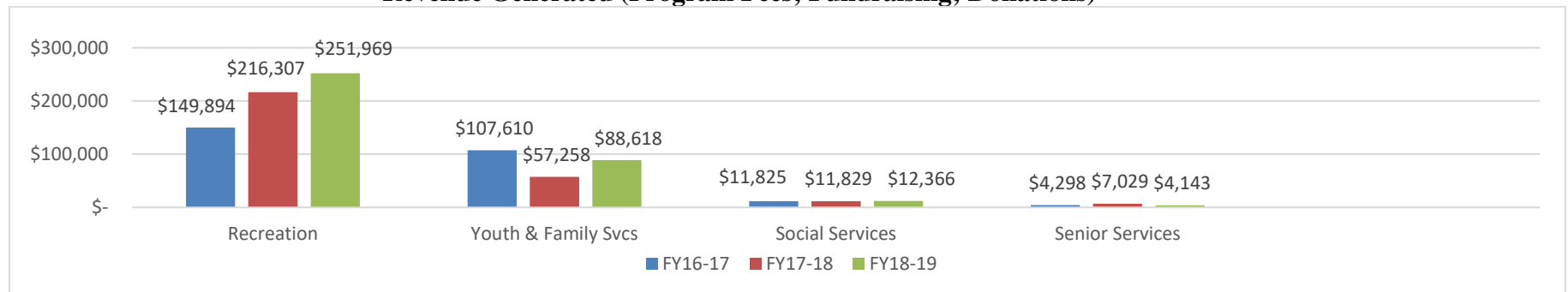
## DEPARTMENT OF HUMAN SERVICES

### FUNCTION DESCRIPTION

The mission of the Human Services Department is to enhance the quality of life for Stonington residents from all age groups and economic backgrounds by advocating for their basic needs and promoting self-sufficiency. The Department is comprised of four divisions: Social Services, Recreation, Youth and Family Services and Senior Services. The divisions are interdependent in order to effectively utilize department-wide resources to best serve the residents of Stonington

### HIGHLIGHTS OF PRESENT YEAR OPERATIONS

**Revenue Generated (Program Fees; Fundraising; Donations) \***



\*Revenue generated supports critical improvements to public facilities (i.e. Town Dock Playground); funds supportive programs / community outreach; as well offsets program costs, to allow registration fees to remain affordable – all at no cost to the Stonington tax payer. Note: Beginning in FY17-18, Summer Camp fees (previously split between Rec and Youth & Family Svcs) were deposited entirely into the Rec account; hence, the significant decrease in Youth & Family Svcs revenue generated and the large increase to Rec.

- Continued coordination of the Stonington Non-Profits group (with the Human Services Director serving as co-chair), providing a collective focus on community, collaboration and awareness for 30+ Stonington-serving organizations – all working together to better serve our Town.
- Significant participant increases to 2019 Recreation Division youth leagues: NFL Flag Football (Outdoor +24% - 231; Indoor +145% - 211) and COMO/Rec Basketball, a longstanding partnership between the Town and the Stonington Community Center (+8% - 203).
- Increase in diverse youth enrichment offerings (after school, summer and on-site) at low to no cost, for the community at-large focusing on creativity, education and the fostering of positive family connectivity and relations (+19% - 33 programs).
- Secured \$319,466 through a Community Development Block Grant focused on homelessness and shelter diversion. Current year funding supports case management at Always Home and New London Homeless Hospitality.
- As of January 24, 2020, completed 241 (+ 4%) applications for the TVCCA energy assistance programs which works to keep residents warm in their homes over the cold winter months.

- Continued collaboration with the Stonington Police Department and Stonington Public Schools to be responsive to trending public health issues such as the opioid epidemic and youth vaping. The Stonington Prevention Council continues to disseminate educational information to residents via rack cards, placemat advertising, newspaper and magazine press releases, Town website and Facebook pages.
- Effective outreach to increase first fiscal year quarter (1Q) contacts/program participation in senior and social services programs (+15%).
- Completed the hiring process for the following vacancies: Human Services Specialist; Social Services Administrator.

#### **OBJECTIVES FOR THE COMING YEAR:**

- In partnership with the IT Department and Stonington Police Department, enhance the current Citizens with Autism Safety System (CASS) technology to incorporate layers within the Town's GIS system to include registrants with special needs, with a special focus on cognitive function. Information incorporated into the system would be immediately available for first responders in the event of an emergency and/or emergency evacuation.
- Finalize plans for upcoming repair and reconstruction of the George Crouse Tennis Courts located within Spellman Park. A project has been submitted within the 2020-2021 Capital Improvement Program (CIP) to address immediate repairs and subsequent replacement.
- Utilize Local Prevention Council grant funding to offer free Mental Health First Aid Training to Town employees, SHS youth and the community at-large; develop youth-led media campaigns on trending issues; and address gambling addiction on a local level.
- Conduct existing (along with a planned expansion of) program offerings within the gymnasium of Stonington's District Office - formerly Pawcatuck Middle School - working closely with local non-profits to increase collaboration and avoid duplication.
- Complete installation of equipment upgrades at the Town Dock Playground. The project is a partnership between the Town, Stonington Borough and Stonington Village Improvement Association and has not relayed any cost to the Stonington taxpayer.
- Enhance partnerships with valued outside agencies, as well as state and regional organizations, to enhance supportive social services program offerings which will assist residents in securing stability and regaining self-sufficiency.
- Work closely with the Commission on Aging to offer an increase in supportive services and community awareness regarding Alzheimer's Disease and Dementia.

### **MAJOR BUDGET CHANGES AND COMMENTARY:**

Addition of a Full Time Program Coordinator who will work to develop new, and oversee existing, recreation and enrichment programs for residents of all ages, as well as support the work of the Stonington Prevention Council. Current staffing levels do not support the demand for programs and services.

### **DEPARTMENTAL STAFFING:**

The Human Services Department is staffed by:

- Director of Human Services with a fully loaded salary of \$116,347; Social Services Administrator with a fully loaded salary of \$85,164; Youth and Family Services Administrator with a fully loaded salary of \$84,947; Human Services Specialist with a fully loaded salary of \$64,767; Recreation Administrator with a fully loaded salary of \$82,461.
- (3) Part-Time Program Coordinators and (1) Part-Time Preschool Teachers with fully loaded wages of \$46,311.
- (2) Part-Time Mental Health Counselors with fully loaded wages of \$38,754.
- (1) Full-Time Clerical Staff with fully loaded wages of \$33,307.
- (1) Full-Time Recreation Program Coordinator with fully loaded wages of \$46,151.

Note: “Fully loaded salary” for FY 20/21 includes wages, payroll taxes, and any pension plan or 401a contributions, but does not include health benefits.

### **HUMAN SERVICES CIP REQUESTS:**

- **George Crouse Tennis Court Upgrades** – Repairs/replacement of the tennis courts in Spellman Park.
  - New CIP request to make repairs or upgrades to existing tennis courts over two fiscal years. The project would cost \$600,000 over all with \$150,000 in fiscal 20/21 and \$450,000 in fiscal 21/22.

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2020-2021 ADOPTED BUDGET**

LINE #	DEPARTMENT OF HUMAN SERVICES	2016-2017 ACTUAL EXPENDED	2017-2018 ACTUAL EXPENDED	2018-2019 ACTUAL EXPENDED	2019-2020 ADOPTED BUDGET	2019-2020 REVISED BUDGET	2019-2020 PROJECTED ACTUAL	2020-2021 ADOPTED BUDGET
	<b>OFFICE OF HUMAN SERVICES</b>							
1	Human Services Director	77,064	79,068	81,123	83,233	83,233	83,233	95,397
2	Social Services Administrator	73,192	75,184	76,752	73,749	73,749	73,749	69,796
3	Youth & Family Services Administrator	54,780	59,335	63,778	68,027	68,027	68,027	69,796
4	<i>Human Services Specialist</i>	-	-	-	-	-	-	57,294
5	Youth Services Program Salaries	24,276	35,743	39,493	41,499	41,499	41,499	43,020
6	Counseling Services	36,572	34,337	28,121	36,000	36,000	36,000	36,000
7	Clerical	79,443	81,375	86,488	88,215	88,215	88,215	30,939
8	Longevity	2,790	3,110	3,340	3,720	3,720	3,720	2,600
9	<b>Total - Salaries</b>	<b>348,117</b>	<b>368,152</b>	<b>379,095</b>	<b>394,443</b>	<b>394,443</b>	<b>394,443</b>	<b>404,842</b>
10	Postage	1,472	2,000	3,500	2,000	2,000	2,000	3,500
11	Consumable Supplies	1,457	1,468	1,500	1,500	1,500	1,500	1,500
12	Telephone	2,151	2,036	2,200	2,200	2,200	2,200	2,200
13	Equipment and Repairs	1,767	2,903	3,000	3,000	3,000	3,155	3,000
14	Reproduction and Printing	4,761	4,600	5,150	5,150	5,150	5,150	5,150
15	Professional Associations & Publications	1,673	1,606	1,061	1,700	1,700	1,700	1,700
16	Youth & Family Services Program Expenses	7,784	7,738	8,000	8,000	8,000	7,845	8,000
17	General Assistance	30,248	30,000	29,808	30,000	30,000	30,000	50,000
18	Furniture & Equipment	1,304	1,300	1,300	1,300	1,300	1,300	2,000
19	Training & Education	540	982	1,306	1,500	1,500	1,500	1,500
20	<b>Total - Expenses</b>	<b>53,157</b>	<b>54,633</b>	<b>56,825</b>	<b>56,350</b>	<b>56,350</b>	<b>56,350</b>	<b>78,550</b>
21	<b>TOTAL - OFFICE OF HUMAN SERVICES</b>	<b>401,274</b>	<b>422,785</b>	<b>435,920</b>	<b>450,793</b>	<b>450,793</b>	<b>450,793</b>	<b>483,392</b>
	<b>COMMISSION ON AGING</b>							
22	Postage	1,500	1,965	3,000	3,000	3,000	3,000	3,000
23	Reproduction & Printing	1,100	1,100	1,100	1,100	1,100	1,100	1,100
24	Program Expense	1,858	1,735	2,200	2,200	2,200	2,200	3,000
25	<b>Total - Expenses</b>	<b>4,458</b>	<b>4,800</b>	<b>6,300</b>	<b>6,300</b>	<b>6,300</b>	<b>6,300</b>	<b>7,100</b>
26	<b>TOTAL - COMMISSION ON AGING</b>	<b>4,458</b>	<b>4,800</b>	<b>6,300</b>	<b>6,300</b>	<b>6,300</b>	<b>6,300</b>	<b>7,100</b>

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2020-2021 ADOPTED BUDGET**

LINE #	DEPARTMENT OF HUMAN SERVICES	2016-2017 ACTUAL EXPENDED	2017-2018 ACTUAL EXPENDED	2018-2019 ACTUAL EXPENDED	2019-2020 ADOPTED BUDGET	2019-2020 REVISED BUDGET	2019-2020 PROJECTED ACTUAL	2020-2021 ADOPTED BUDGET
	<b>RECREATION</b>							
27	Recreation Administrator	59,118	61,392	62,988	67,988	67,988	67,988	72,951
28	Officials & Instructors	21,084	-	-	-	-	-	-
29	Recreation Program Coordinators	-	30,355	34,625	37,101	37,101	37,101	40,968
30	Longevity	-	-	150	200	200	200	250
31	<b>Total - Salaries</b>	<b>80,202</b>	<b>91,747</b>	<b>97,763</b>	<b>105,289</b>	<b>105,289</b>	<b>105,289</b>	<b>114,169</b>
32	Consumable Supplies	2,415	3,050	3,050	3,050	3,050	3,050	3,050
33	Program Expense	8,086	5,572	7,500	7,500	7,500	7,500	7,500
34	Equipment & Trophies	2,671	3,050	3,200	3,200	3,200	3,200	3,200
35	Parts & Labor	2,805	4,511	4,576	4,500	4,500	4,500	4,500
36	Utilities	3,000	4,500	4,377	4,500	4,500	4,500	4,500
37	Professional Association/Training	400	400	958	1,000	1,000	1,000	1,000
38	<b>Total - Expenses</b>	<b>19,377</b>	<b>21,083</b>	<b>23,661</b>	<b>23,750</b>	<b>23,750</b>	<b>23,750</b>	<b>23,750</b>
39	<b>TOTAL - RECREATION</b>	<b>99,579</b>	<b>112,830</b>	<b>121,424</b>	<b>129,039</b>	<b>129,039</b>	<b>129,039</b>	<b>137,919</b>
40	<b>TOTAL HUMAN SERVICES</b>	<b>505,311</b>	<b>540,415</b>	<b>563,644</b>	<b>586,132</b>	<b>586,132</b>	<b>586,132</b>	<b>628,411</b>
	<b>LIBRARIES</b>							
41	Westerly Public Library	93,000	93,000	93,000	93,000	93,000	93,000	118,000
42	Stonington Free Library	147,000	147,000	147,000	162,000	162,000	162,000	212,000
43	Mystic & Noank Library	86,500	86,500	86,500	86,500	86,500	86,500	111,500
44	Stonington Historical Society	3,000	4,000	4,000	5,000	5,000	5,000	5,000
45	<b>TOTAL - LIBRARIES</b>	<b>329,500</b>	<b>330,500</b>	<b>330,500</b>	<b>346,500</b>	<b>346,500</b>	<b>346,500</b>	<b>446,500</b>



**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2020-2021 ADOPTED BUDGET**

LINE #	DEPARTMENT OF HUMAN SERVICES	2016-2017 ACTUAL EXPENDED	2017-2018 ACTUAL EXPENDED	2018-2019 ACTUAL EXPENDED	2019-2020 ADOPTED BUDGET	2019-2020 REVISED BUDGET	2019-2020 PROJECTED ACTUAL	2020-2021 ADOPTED BUDGET
	<b>OUTSIDE AGENCIES</b>							
46	Westerly Pops Concert	2,000	2,000	2,000	2,000	2,000	2,000	2,000
47	Public Health & Nursing	27,000	27,000	29,880	22,500	22,500	22,500	20,000
48	Pawcatuck Neighborhood Center	180,000	180,000	185,000	194,250	194,250	194,250	200,000
49	Stonington Como Center	50,000	60,000	62,500	77,500	77,500	77,500	82,500
50	Always Home (Formerly Mystic Area Shelter & Hospitality)	4,000	5,000	5,000	5,000	5,000	5,000	6,000
51	Westerly Area Rest and Meals (WARM)	6,000	6,000	6,000	6,000	6,000	6,000	6,000
52	PACE RI - Adult Day Center of Westerly (Formerly WADS)	8,000	10,000	8,000	10,000	10,000	10,000	10,000
53	Community Vocational Services (Olean Center)	4,000	4,000	4,000	4,000	4,000	4,000	4,000
54	T.V.C.C.A.	1,000	1,000	1,000	8,000	8,000	8,000	8,000
55	Stonington Prevention Council	500	500	1,000	1,000	1,000	1,000	1,000
56	New London Homeless Hospitality Center	1,500	2,000	2,000	2,500	2,500	2,500	2,700
57	Safe Futures, Inc.	2,000	2,000	2,000	2,000	2,000	2,000	4,000
58	Sexual Assault Crisis Center	500	-	-	500	500	500	1,000
59	New England Science & Sailing	4,000	-	-	-	-	-	-
60	Stonington Cemetery	-	2,625	-	2,500	2,500	2,500	3,000
61	Denison Pequotsepos Nature Center	-	3,000	3,000	5,000	5,000	5,000	5,000
62	Ocean Community Chamber Foundation	-	2,000	2,000	2,000	2,000	2,000	2,000
63	Stonington Arms	-	-	500	-	-	-	-
64	<i>Stanton Davis Homestead</i>	-	-	-	-	-	-	3,000
65	<b>TOTAL - OUTSIDE AGENCIES</b>	<b>290,500</b>	<b>307,125</b>	<b>313,880</b>	<b>344,750</b>	<b>344,750</b>	<b>344,750</b>	<b>360,200</b>
	<b>AMBULANCES &amp; FIRE SERVICES</b>							
66	Stonington Ambulance	35,000	35,000	37,500	38,500	38,500	38,500	40,000
67	Mystic River Ambulance	35,000	35,000	37,500	38,500	38,500	38,500	38,500
68	Westerly Ambulance	35,000	35,000	37,500	42,500	42,500	42,500	42,500
69	<b>Total - Ambulances</b>	<b>105,000</b>	<b>105,000</b>	<b>112,500</b>	<b>119,500</b>	<b>119,500</b>	<b>119,500</b>	<b>121,000</b>
70	Fire Department Dispatch	32,311	34,881	34,279	34,794	34,794	34,794	36,500
71	<b>Total - Services</b>	<b>32,311</b>	<b>34,881</b>	<b>34,279</b>	<b>34,794</b>	<b>34,794</b>	<b>34,794</b>	<b>36,500</b>
72	<b>TOTAL - AMBULANCES &amp; FIRE SERVICES</b>	<b>137,311</b>	<b>139,881</b>	<b>146,779</b>	<b>154,294</b>	<b>154,294</b>	<b>154,294</b>	<b>157,500</b>
73	<b>TOTAL DEPARTMENT OF HUMAN SERVICES</b>	<b>1,262,622</b>	<b>1,317,921</b>	<b>1,354,803</b>	<b>1,431,676</b>	<b>1,431,676</b>	<b>1,431,676</b>	<b>1,592,611</b>

## **EDUCATION**

The following is a summary of expenditures for the 2020-2021 fiscal year as submitted by the Board of Education Department. Any questions regarding the education portion of this budget should be directed to Gary Shettle, Director of Finance, Stonington Public Schools. He can be reached at 860-572-0506.

The detail budget book can be obtained at the Board of Education – Central Office.

## BOARD OF EDUCATION PROPOSED GLOBAL BUDGET

2018-19 Adopted Budget	Acct	2018-19 Expended	Acct	2019-20 Adopted budget	2019-20 Revised Budget	Description	2020-21 Bd of Ed Proposed Budget	Increase	% Change
2,188,335	111	2,309,324	111	2,107,369		Administrative Salary	2,191,014	83,645	3.97%
14,772,338	113	14,280,588	113	14,482,513		Teacher Salary	14,940,442	457,929	3.16%
847,997	114	964,382.00	114	995,212		Secretarial Salary	1,023,801	28,589	2.87%
1,313,349	115	1,318,069.00	115	1,275,281		Maintenance/Custodian Salary	1,296,229	20,949	1.64%
365,698	116	318,693.00	116	313,280		Nurse Salary	312,976	(304)	-0.10%
1,873,778	117	1,854,713.00	117	1,786,178		Paraprofessional Salary	1,918,608	132,429	7.41%
651,699	118	640,950.00	118	668,047		Non-Certified Professionals	666,935	(1,112)	-0.17%
0	120	290.00	120	0		Other Salaries	0	-	0.00%
290,063	123	341,440.00	123	290,063		Sub Teacher Salary	304,566	14,503	5.00%
16,000	124	22,297.00	124	16,000		Sub Secretary Salary	16,000	-	0.00%
40,500	125	15,611.00	125	40,500		Sub/PT Maint/Cust. Salary	49,535	9,035	22.31%
132,200	126	188,320.00	126	133,713		Sub/PT Nurse Salary	140,021	6,307	4.72%
45,100	127	84,417.00	127	45,100		Sub Paras Salary	45,100	-	0.00%
461,573	133	386,038.00	133	474,869		Added Teaching / Stipend Positions	501,641	26,772	5.64%
10,500	134	17,435.00	134	10,500		General OT for secretary	10,500	-	0.00%
	135	71,922.00	135	-		General OT for maint/custodians	29,870	29,870	
67,902	153	163,972.00	153	172,000		Tutor Salary	146,700	(25,300)	-14.71%
<b>23,077,032</b>		<b>22,978,461.00</b>		<b>22,810,625</b>		<b>Total Salaries</b>	<b>23,593,938</b>	<b>783,313</b>	<b>3.43%</b>
	200	77,070.00	200	114,000		OPEB	125,991	11,991	10.52%
4,608,045	210	4,581,912.00	210	4,688,353		Health Insurance	4,749,409	61,056	1.30%
18,000	211	-	211	18,000		Flex Plan	18,000	-	0.00%
33,000	214	25,449.00	214	35,000		Life Insurance	35,000	-	0.00%
6,720	215	6,969.00	215	7,055		Long Term Disability	7,700	645	9.14%
482,259	221	428,007.00	221	496,727		Town Pension	507,323	10,596	2.13%
253,202	223	233,361.00	223	251,231		FICA	268,774	17,543	6.98%
337,354	224	310,180.00	224	332,052		Medicare	340,157	8,105	2.44%
187,618	231	184,296.00	231	169,650		Workers Compensation	169,650	-	0.00%
81,341	232	1,925.00	232	81,916		Unemployment	81,916	-	0.00%
31,200	240	24,500.00	240	31,200		Course Credit	33,200	2,000	6.41%
-	250	320,335.00	250	-		Retirement	-	-	
<b>6,038,739</b>		<b>6,194,004.00</b>		<b>6,225,183</b>		<b>Total Benefits</b>	<b>6,337,120</b>	<b>111,936</b>	<b>1.80%</b>

# BOARD OF EDUCATION PROPOSED GLOBAL BUDGET

2018-19 Adopted Budget	Acct	2018-19 Expended	Acct	2019-20 Adopted budget	2019-20 Revised Budget	Description	2020-21 Bd of Ed Proposed Budget	Increase	% Change
20,520	310	17,332.00	310	20,390		Student Enrichment	19,000	(1,390)	-6.82%
9,300	312	26,457.00	312	22,800		Professional Development	31,800	9,000	39.47%
173,400	313	153,541.00	313	169,837		Pupil Services/Athletic Trainer	177,337	7,500	4.42%
332,228	319	462,617.00	319	415,204		Prof/Tech Service	462,125	46,921	11.30%
18,543	332	15,527.00	332	17,543		In Town Travel	17,700	157	0.89%
44,481	390	41,136.00	390	43,178		Referees	44,773	1,595	3.69%
52,550	391	47,742.00	391	56,085		Police Services	55,200	(885)	-1.58%
<b>651,022</b>		<b>764,352.00</b>		<b>745,037</b>		<b>Total Purchased Services</b>	<b>807,935</b>	<b>62,898</b>	<b>8.44%</b>
1,178,865	410	812,205.00	410	1,088,305		Public Utilities	933,758	(154,547)	-14.20%
460,816	430	439,038.00	430	448,859		Repairs/Maintenance	455,805	6,946	1.55%
123,450	440	97,516.00	440	77,714		Rentals	83,578	5,864	7.55%
<b>1,763,131</b>		<b>1,348,759.00</b>		<b>1,614,878</b>		<b>Total Utilities/Rental/Repairs</b>	<b>1,473,141</b>	<b>(141,737)</b>	<b>-8.78%</b>
1,355,245	510	1,421,757.00	510	1,490,770		Regular Transportation	1,550,493	59,724	4.01%
465,345	511	613,389.00	511	564,467		Spec Ed Transportation	575,900	11,433	2.03%
86,120	512	78,558.00	512	97,753		Field Trips & Away Games Transp.	102,730	4,977	5.09%
326,556	520	239,071.00	520	298,876		Property/Liability Ins.	297,376	(1,500)	-0.50%
142,467	530	143,029.00	530	139,282		Communications	137,652	(1,630)	-1.17%
2,500	540	2,089.00	540	2,500		Advertising	2,500	-	0.00%
18,974	550	11,427.00	550	14,174		Printing/Binding	14,174	-	0.00%
2,386,519	560	3,116,865.00	560	2,790,805		Tuition	3,003,770	212,965	7.63%
87,575	580	65,822.00	580	83,550		Conference	79,550	(4,000)	-4.79%
<b>4,871,301</b>		<b>5,692,007.00</b>		<b>5,482,177</b>		<b>Total Transport/Insurance/Tuition</b>	<b>5,764,145</b>	<b>281,968</b>	<b>5.14%</b>
85,228	610	123,906.00	610	95,793		Non Instructional Supplies	91,093	(4,700)	-4.91%
266,748	611	286,086.00	611	280,320		Instructional Supplies	273,620	(6,700)	-2.39%
600	612	4,340.00	612	600		Dist Tech Supplies	1,200	600	100.00%
244,550	615	221,513.00	615	244,161		Maintenance Supplies	251,250	7,089	2.90%
209,405	620	135,205.00	620	248,399		Transportation Fuel	249,899	1,500	0.60%
309,500	625	284,051.00	625	396,668		Heat Energy	396,670	2	0.00%
78,187	635	68,643.00	635	68,455		Instr. Bid Supplies	71,000	2,545	3.72%
53,317	640	37,081.00	640	52,117		Classroom Books	49,712	(2,405)	-4.61%
22,050	650	17,094.00	650	21,000		Library Books	22,500	1,500	7.14%
3,400	655	1,766.00	655	2,300		Media Supplies	2,300	-	0.00%
18,850	660	16,070.00	660	18,000		Professional Materials	17,900	(100)	-0.56%
<b>1,291,835</b>		<b>1,195,755.00</b>		<b>1,427,813</b>		<b>Total Fuel/Supplies</b>	<b>1,427,144</b>	<b>(669)</b>	<b>-0.05%</b>
29,000	700	69,965.00	700	40,000.00		New Equip Instruction	31,390	(8,610)	-21.53%

# BOARD OF EDUCATION PROPOSED GLOBAL BUDGET

2018-19 Adopted Budget	Acct	2018-19 Expended	Acct	2019-20 Adopted budget	2019-20 Revised Budget	Description	2020-21 Bd of Ed Proposed Budget	Increase	% Change
6,900	710	92,151.00	710	5,700.00		New Equip Non Instruction	14,500	8,800	154.39%
62,175	720	71,062.00	720	58,050.00		Replace Equip Instruction	59,550	1,500	2.58%
15,915	730	90,621.00	730	18,565.00		Replace Equip Non Instruction	21,400	2,835	15.27%
<b>113,990</b>		<b>323,799.00</b>		<b>122,315.00</b>		<b>Total Equipment</b>	<b>126,840</b>	<b>4,525</b>	<b>3.70%</b>
89,840	810	107,578.00	810	81,695.00		Dues/Fees	88,628	6,933	8.49%
133,866	812	140,003.00	812	136,397.00		Dist. Tech Dues/LIC	137,920	1,523	1.12%
<b>223,706</b>		<b>247,581.00</b>		<b>218,092.00</b>		<b>Total Dues Fees</b>	<b>226,548</b>	<b>8,456</b>	<b>3.88%</b>
<b>38,030,756</b>	<b>-</b>	<b>38,744,718</b>	<b>-</b>	<b>38,646,120</b>		<b>Total Budget</b>	<b>39,756,811</b>	<b>1,110,691</b>	<b>2.87%</b>
		<b>Less Revenue Estimates:</b>				<b>Less Revenue Estimates:</b>			
	45600	(739,881.00)		(547,514.00)		sped excess cost state grant tuition	(583,054.00)	(35,540)	6.49%
	45110	(81,788.00)		(182,504.00)		sped excess cost state grant transportation	(164,451.00)	18,053	-9.89%
	174		174					-	
(15,000)	179	(15,548.00)	179	(15,000)		Gate Receipts	(15,000)	-	0.00%
<b>38,015,756</b>		<b>37,907,501</b>		<b>37,901,100</b>		<b>Grand Total Budget</b>	<b>38,994,306</b>	<b>1,093,206</b>	<b>2.88%</b>

Board of Finance Budget Adjustments (145,351)

Board of Finance Adjusted Budget 37,755,749

(1,593,206) (1,447,855)

37,401,100 (354,649)

## Stonington Public Schools

### EDUCATION DEPARTMENT SUMMARY

Account Number / Description	3 Years Prior Actual 7/1/2017 - 6/30/2018	2 Years Prior Actual 7/1/2018 - 6/30/2019	1 Year Prior 7/1/2019 - 6/30/2020	Current Year Proposed Budget 7/1/2020 - 6/30/2021	Budget Difference Current vs. Prior	% Difference Over Prior Year Adopted
<b>REVENUES</b>						
41701 GATES RECIEPTS	\$ (26,029)	\$ (15,548)	\$ (15,000)	\$ (15,000)	\$ -	0.00%
41740 PARKING FEE REVENUE	-	-	-	-	-	
SPEC. ED TRANSPORTATION EXCESS COST	-	(81,788)	(182,504)	(164,451)	18,053	
TUITION EXCESS COST	-	(739,881)	(547,514)	(583,054)	(35,540)	
OTHER GRANT REVENUES	-	-	-	-	-	
<b>TOTAL EDUCATION DEPT. REVENUES</b>	<b>\$ (26,029)</b>	<b>\$ (837,217)</b>	<b>\$ (745,018)</b>	<b>\$ (762,505)</b>	<b>\$ (17,487)</b>	<b>2.35%</b>
<b>EXPENDITURES</b>						
ADMINISTRATION	\$ 8,101,735	\$ 8,806,030	\$ 9,010,199	\$ 7,321,806	\$ (1,688,393)	(18.74%)
CURRICULUM	619,753	620,479	662,547	710,450	47,903	7.23%
OPERATIONS	3,553,919	3,008,759	3,187,697	4,807,449	1,619,752	50.81%
MAINTENANCE	726,942	923,163	953,551	1,175,582	222,031	23.28%
SPECIAL EDUCATION	7,718,926	8,377,218	7,845,385	8,241,880	396,495	5.05%
SPECIAL SERVICES	1,034,334	1,440,556	1,405,681	1,409,691	4,010	0.29%
TECHNOLOGY	839,076	844,602	848,051	880,785	32,734	3.86%
DEANS MILL SCHOOL	2,343,663	2,402,917	2,744,477	2,875,070	130,593	4.76%
WEST VINE STREET SCHOOL	2,057,900	2,036,268	2,428,560	2,641,576	213,016	8.77%
STONINGTON MIDDLE SCHOOL	-	4,752,608	3,691,500	3,684,820	(6,680)	(0.18%)
MYSTIC MIDDLE SCHOOL	2,475,003	-	-	-	-	
PAWCATUCK MIDDLE SCHOOL	2,185,376	-	-	-	-	
STONINGTON HIGH SCHOOL	4,991,905	5,156,608	5,400,468	5,527,962	127,494	2.36%
STONINGTON HIGH SCHOOL ATHLETICS	398,120	444,912	468,002	479,740	11,738	2.51%
<b>TOTAL EDUCATION DEPT. EXPENDITURES</b>	<b>\$ 37,046,652</b>	<b>\$ 38,814,120</b>	<b>\$ 38,646,118</b>	<b>\$ 39,756,811</b>	<b>\$ 1,110,693</b>	<b>2.87%</b>
<b>SUBTOTAL EDUCATION DEPT. NET BUDGET</b>	<b>\$ 37,020,623</b>	<b>\$ 37,976,903</b>	<b>\$ 37,901,100</b>	<b>\$ 38,994,306</b>	<b>\$ 1,093,206</b>	<b>2.88%</b>
LESS BOARD OF FINANCE REDUCTION	-	-	(145,351)	(1,593,206)	(1,447,855)	
ADD BOARD OF FINANCE ADDITIONAL FUNDS	-	-	-	-	-	
<b>GRAND TOTAL EDUCATION DEPT. NET BUDGET</b>	<b>\$ 37,020,623</b>	<b>\$ 37,976,903</b>	<b>\$ 37,755,749</b>	<b>\$ 37,401,100</b>	<b>\$ (354,649)</b>	<b>(0.94%)</b>

## Stonington Public Schools Administration with Pay

	3 Years Prior Actual	2 Years Prior Actual	1 Year Prior	Current Year	Budget Difference	%Difference
Account Number / Description	7/1/2017 - 6/30/2018	7/1/2018 - 6/30/2019	Adopted Budget 7/1/2019 - 6/30/2020	Proposed Budget 7/1/2020 - 6/30/2021	Current vs. Prior	
51110 BLDG.ADM. SALARY	\$ 427,792	461,966	\$ 442,514	\$ 350,526	\$ (91,988)	(20.79%)
51140 BLDG.ADM SECRETARY SAL	328,423	355,390	436,920	447,628	10,708	2.45%
51150 MAINT/CUST SALARY	18,299	16,979	15,276	15,734	458	3.00%
51200 OTHER SALARY	31,717	-	-	-	-	
51340 SECRETARY OT	-	13,257	10,500	10,500	-	0.00%
52000 OPEB BENEFITS	-	77,070	114,000	125,991	11,991	10.52%
52100 HEALTH INS	4,270,538	4,581,912	4,688,353	4,749,409	61,056	1.30%
52110 FLEX PLAN	-	-	18,000	18,000	-	0.00%
52140 LIFE INS	32,056	25,449	35,000	35,000	-	0.00%
52150 LDI	6,720	6,969	7,055	7,700	645	9.14%
52210 PENSION	476,221	428,007	496,727	507,323	10,596	2.13%
52230 FICA	30,586	35,576	40,743	26,195	(14,548)	(35.71%)
52240 MEDICARE	16,364	15,059	4,213	5,038	825	19.59%
52310 W.C.	187,608	184,296	169,650	169,650	-	0.00%
52320 UNEMPLOYMENT	14,304	1,925	81,916	81,916	-	0.00%
52400 COURSE CREDIT	26,507	24,500	31,200	33,200	2,000	6.41%
52500 RETIREMENT	70,000	320,335	-	-	-	
53190 OTHER PROF/TECH SERVICES	233,663	173,925	132,750	132,750	-	0.00%
53320 IN TOWN TRAVEL	419	584	1,700	1,700	-	0.00%
54300 REPAIRS/MAINTENANCE	-	-	1,000	1,000	-	0.00%
54400 RENTALS	-	-	500	500	-	0.00%
55100 REGULAR BUS TRANSPORTATION	1,327,685	1,421,757	1,490,770	-	(1,490,770)	(100.00%)
55300 COMMUNICATION	7,907	7,911	8,000	8,000	-	0.00%
55400 ADVERTISING	2,588	2,089	2,500	2,500	-	0.00%
55500 PRINT/BIND	631	533	2,000	2,000	-	0.00%
55600 TUITION	446,641	431,710	523,148	535,431	12,283	2.35%
55800 CONFERENCES	4,458	3,849	14,750	14,750	-	0.00%
56100 NON-INSTRUCTIONAL SUPPLIES	19,694	54,674	10,450	10,450	-	0.00%
56200 TRANSPORTATION FUEL	96,059	104,469	201,649	-	(201,649)	(100.00%)
57100 NEW EQUIP NON INSTR	691	-	-	-	-	
57300 REPLACEMENT EQUIP NON INSTR	1,070	10,165	5,000	5,000	-	0.00%
58100 DUES/FEES	23,093	45,674	23,915	23,915	-	0.00%
<b>TOTAL ADMININISTRATION</b>	<b>\$ 8,101,735</b>	<b>\$ 8,806,030</b>	<b>\$ 9,010,199</b>	<b>\$ 7,321,806</b>	<b>\$ (1,688,393)</b>	<b>(18.74%)</b>

## Stonington Public Schools Curriculum with Pay

	3 Years Prior Actual	2 Years Prior Actual	1 Year Prior Adopted Budget	Current Year Budget	Budget Difference	% Difference
Account Number / Description	7/1/2017 - 6/30/2018	7/1/2018 - 6/30/2019	7/1/2019 - 6/30/2020	7/1/2020 - 6/30/2021	CURRENT VS. PRIOR	
51110 BLDG.ADM. SALARY	\$ 153,041	\$ 156,102	\$ 160,785	\$ 166,184	\$ 5,399	3.36%
51130 TEACHER SAL	-	-	52,630	53,374	744	
51140 BLDG.ADM SECRETARY SAL	52,826	53,485	55,673	57,398	1,725	3.10%
51330 EXTRA CURRICULAR/ATHLETICS	23,446	14,587	43,135	52,127	8,992	20.85%
52230 FICA	3,554	2,867	2,900	3,491	591	20.38%
52240 MEDICARE	2,895	3,104	3,124	3,226	102	3.26%
53120 PROF DEV INSTR CONSULANT	9,000	26,457	22,000	31,000	9,000	40.91%
53320 IN TOWN TRAVEL	2,169	3,376	2,600	2,600	-	0.00%
55100 REGULAR BUS TRANSPORTATION	-	-	-	15,000	15,000	
55800 CONFERENCES	13,581	15,201	23,600	22,900	(700)	(2.97%)
56100 NON-INSTRUCTIONAL SUPPLIES	8,487	6,806	6,500	6,500	-	0.00%
56110 INSTRUCTIONAL SUPPLIES	271,402	204,554	186,050	185,900	(150)	(0.08%)
56400 CLASSROOM BOOKS	37,279	32,758	44,700	44,500	(200)	(0.45%)
56500 LIB/MEDIA BOOKS	15,972	12,102	17,000	18,500	1,500	8.82%
56600 PROF MATERIAL	1,029	2,521	2,500	2,500	-	0.00%
57000 NEW EQUIP INSTRUCTIONAL	2,240	57,623	14,000	10,000	(4,000)	(28.57%)
57200 REPLACEMENT EQUIP INSTR	-	1,118	2,000	5,000	3,000	150.00%
58100 DUES/FEES	22,832	27,819	23,350	30,250	6,900	29.55%
<b>TOTAL CURRICULUM</b>	<b>\$ 619,753</b>	<b>\$ 620,479</b>	<b>\$ 662,547</b>	<b>\$ 710,450</b>	<b>\$ 47,903</b>	<b>7.23%</b>



## Stonington Public Schools Operations with Pay

	3 Years Prior Actual	2 Years Prior Actual	1 Year Prior	Current Year	Budget Difference	% Difference
			Adopted Budget	Proposed Budget		
Account Number / Description	7/1/2017 - 6/30/2018	7/1/2018 - 6/30/2019	7/1/2019 - 6/30/2020	7/1/2020 - 6/30/2021	Current vs. Prior	
51150 MAINT/CUST SALARY	\$ 994,924	\$ 972,070	\$ 900,397	\$ 924,185	\$ 23,788	2.64%
51250 SUB MAINT/CUST SALARY	14,135	4,103	19,000	22,535	3,535	18.61%
51350 CUST/MAINT OT SALARY	-	62,395	21,460	21,460	-	0.00%
52230 FICA	51,850	53,539	64,054	54,919	(9,135)	(14.26%)
52240 MEDICARE	13,652	13,787	23,370	22,336	(1,034)	(4.42%)
53910 OTHER PROF/TECH SERVICES	29,371	28,037	38,085	38,700	615	1.61%
54100 PUBLIC UTILITY	962,357	812,205	1,088,305	933,758	(154,547)	(14.20%)
54300 REPAIRS/MAINTENANCE	743,404	199,069	91,042	91,155	113	0.12%
54400 RENTALS	98,470	78,471	65,789	69,778	3,989	6.06%
55100 REGULAR TRANSPORTATION	-	-	-	1,535,493	1,535,493	
55200 PROPERTY/ LIABILITY INS	227,226	212,817	270,876	270,876	-	0.00%
55300 COMMUNICATION	158,926	115,804	109,790	112,185	2,395	2.18%
56150 MAINTENANCE SUPPLIES	109,852	143,234	94,161	98,250	4,089	4.34%
56200 TRANSPORTATION FUEL	-	-	-	201,649	201,649	
56250 HEAT ENERGY	149,752	284,051	396,668	396,670	2	0.00%
57100 NEW EQUIP NON INSTR	-	29,179	4,700	13,500	8,800	187.23%
<b>TOTAL OPERATIONS</b>	<b>\$ 3,553,919</b>	<b>\$ 3,008,759</b>	<b>\$ 3,187,697</b>	<b>\$ 4,807,449</b>	<b>\$ 1,619,752</b>	<b>50.81%</b>

## Stonington Public Schools Maintenance with Pay

	3 Years Prior Actual	2 Years Prior Actual	1 Year Prior Adopted Budget	Current Year Proposed Budget	Budget Difference	% Difference
Account Number / Description	7/1/2017 - 6/30/2018	7/1/2018 - 6/30/2019	7/1/2019 - 6/30/2020	7/1/2020 - 6/30/2021	Current vs. Prior	
51110 BLD. ADMIN. SALARY	\$ -	\$ -	\$ -	\$ 122,804	\$ 122,804	
51150 MAINT/CUST SALARY	321,460	329,021	330,608	356,311	25,703	7.77%
51250 SUB MAINT/CUST SALARY	8,156	11,508	21,500	27,000	5,500	25.58%
51350 CUST/MAINT OT SALARY	-	9,527	7,540	8,410	870	
52230 FICA	19,155	19,615	23,108	23,551	443	1.92%
52240 MEDICARE	4,586	4,739	4,650	4,956	306	6.58%
53190 OTHER PROF/TECH SERVICES	14,223	115,928	99,520	150,325	50,805	51.05%
54100 PUBLIC UTILITY	1,670	-	-	-	-	
54300 REPAIRS/MAINTENANCE	249,998	196,858	290,000	298,000	8,000	2.76%
54400 RENTALS	2,402	10,221	4,975	5,500	525	10.55%
55300 COMMUNICATION	1,100	2,651	1,900	1,975	75	3.95%
55800 CONFERENCES	395	-	-	500	500	
56150 MAINTENANCE SUPPLIES	62,573	78,280	150,000	153,000	3,000	2.00%
56200 TRANSPORTATION FUEL	18,688	30,736	16,750	17,250	500	2.99%
57100 NEW EQUIP NON INSTRUCTIONAL	2,136	86,217	-	-	-	
57300 REPLACEMENT EQUIP NON INST	8,438	23,166	2,500	5,500	3,000	120.00%
58100 DUES/FEES	11,960	4,697	500	500	-	0.00%
<b>TOTAL MAINTENANCE</b>	<b>\$ 726,942</b>	<b>\$ 923,163</b>	<b>\$ 953,551</b>	<b>\$ 1,175,582</b>	<b>\$ 222,031</b>	<b>23.28%</b>

## Stonington Public Schools Special Education with Pay

Account Number / Description	3 Years Prior Actual	2 Years Prior Actual	1 Year Prior	Current Year	Budget Difference	% Difference
	7/1/2017 - 6/30/2018	7/1/2018 - 6/30/2019	Adopted Budget 7/1/2019 - 6/30/2020	Proposed Budget 7/1/2020 - 6/30/2021	Current vs. Prior	
51110 BLDG.ADM. SALARY	\$ 144,865	\$ 147,714	\$ 152,074	\$ 157,013	\$ 4,939	3.25%
51130 TEACHER SALARY	2,847,957	2,582,906	2,476,719.00	2,629,395	152,676	6.16%
51140 BLDG.ADM SECRETARY SAL	82,370	89,114	84,949.00	87,606	2,657	3.13%
51170 AIDE SALARY	1,537,353	1,549,787	1,503,199.00	1,550,264	47,065	3.13%
51180 NON-CERTIFIED PROFESSIONALS	173,645	177,412	202,739.00	170,914	(31,825)	(15.70%)
51230 SUBSTITUTE/TEMP INSTR TEACHER	22,322	7,395	15,232.00	15,994	762	5.00%
51270 TEMP INSTR AIDE	21,842	63,561	35,000.00	35,000	-	0.00%
51330 EXTRA CURRICULAR/CURRICULUM/ATHLETICS	112,794	53,737	69,556.00	73,222	3,666	5.27%
51530 TUTOR	36,756	80,922	66,700.00	66,700	-	0.00%
52230 FICA	47,052	44,086	57,678.00	59,824	2,146	3.72%
52240 MEDICARE	67,692	63,749	55,131.00	63,156	8,025	14.56%
53110 STUDENT ENRICHMENT	781	4,367	10,000.00	10,000	-	0.00%
53130 PROF/TECH	173,651	122,332	118,941.00	118,941	-	0.00%
53190 OTHER PROF/TECH SERVICES	42,432	37,502	40,500.00	40,500	-	0.00%
53320 IN TOWN TRAVEL	4,322	4,781	4,843.00	5,000	157	3.24%
54300 REPAIRS/MAINTENANCE	1,730	5,413	17,447.00	20,000	2,553	14.63%
55110 SE SPEC.NEEDS SYS. TRANSPORTAT	529,588	613,389	564,467.00	575,900	11,433	2.03%
55120 FIELD TRIPS	248	740	1,000.00	2,000	1,000	100.00%
55300 COMMUNICATION	1,426	657	1,192.00	1,192	-	0.00%
55500 PRINT/BIND	-	50	320.00	320	-	0.00%
55600 TUITION	1,527,094	2,387,779	2,267,657.00	2,468,339	200,682	8.85%
55610 PUBLIC TUITION	278,130	297,376	-	-	-	
56100 NON-INSTRUCTIONAL SUPPLIES	5,136	4,675	9,000.00	9,000	-	0.00%
56110 INSTRUCTIONAL SUPPLIES	16,343	15,221	24,000.00	20,000	(4,000)	(16.67%)
56200 TRANSPORTATION FUEL	13,074	-	30,000.00	31,000	1,000	3.33%
56350 BID SUPPLIES	-	-	1,436.00	1,000	(436)	(30.36%)
56400 CLASSROOM BOOKS	4,280	1,559	3,605.00	2,600	(1,005)	(27.88%)
56600 PROF MATERIAL	9,352	9,809	12,000.00	12,000	-	0.00%
57000 NEW EQUIP INSTRUCTIONAL	16,652	11,185	20,000.00	15,000	(5,000)	(25.00%)
58100 DUES/FEES	40	-	-	-	-	
<b>TOTAL SPECIAL EDUCATION</b>	<b>\$7,718,926</b>	<b>\$ 8,377,218</b>	<b>\$ 7,845,385</b>	<b>\$ 8,241,880</b>	<b>\$ 396,495</b>	<b>5.05%</b>

## Stonington Public Schools Special Services with Pay

	3 Years Prior Actual	2 Years Prior Actual	1 Year Prior	Current Year	Budget Difference	% Difference
Account Number / Description	7/1/2017 - 6/30/2018	7/1/2018 - 6/30/2019	Adopted Budget 7/1/2019 - 6/30/2020	Proposed Budget 7/1/2020 - 6/30/2021	Current vs. Prior	
51130 TEACHER SALARY	\$ 362,700	\$ 740,531	\$ 763,694	\$ 788,174	\$ 24,480	3.21%
51160 NURSE SALARY	339,054	319,665	313,280	312,976	(304)	(0.10%)
51260 SS HEALTH SRVS PT/SUB NURSE	168,777	188,230	133,713	140,021	6,308	4.72%
51530 TUTOR	61,059	74,541	66,800	55,000	(11,800)	(17.66%)
52230 FICA	19,577	18,198	19,423	27,466	8,043	41.41%
52240 MEDICARE	13,108	18,107	25,883	18,104	(7,779)	(30.05%)
53130 PROF/TECH	13,481	13,684	25,896	25,896	-	0.00%
53190 OTHER PROF/TECH SERVICES	3,017	-	6,984	-	(6,984)	(100.00%)
53320 IN TOWN TRAVEL	1,091	532	1,500	1,500	-	0.00%
54300 REPAIRS/MAINTENANCE	613	722	5,020	3,000	(2,020)	(40.24%)
55300 COMMUNICATION	94	449	1,300	1,300	-	0.00%
55500 PRINT/BIND	-	-	1,154	1,154	-	0.00%
55800 CONFERENCES	35,062	20,000	20,000	15,000	(5,000)	(25.00%)
56100 NON-INSTRUCTIONAL SUPPLIES	15,239	15,479	16,803	16,803	-	0.00%
56110 INSTRUCTIONAL SUPPLIES	711	155	1,500	1,500	-	0.00%
56350 BID SUPPLIES	-	-	519	500	(19)	(3.66%)
56400 CLASSROOM BOOKS	312	125	312	312	-	0.00%
56600 PROFESSIONAL MATERIALS	100				-	
57300 REPLACEMENT EQUIP NON INSTR	340	29,997	1,715	800	(915)	(53.35%)
58100 DUES/FEES	-	141	185	185	-	0.00%
<b>TOTAL SPECIAL SERVICES</b>	<b>\$ 1,034,334</b>	<b>\$ 1,440,556</b>	<b>\$ 1,405,681</b>	<b>\$ 1,409,691</b>	<b>\$ 4,010</b>	<b>0.29%</b>

## Stonington Public Schools Technology with Pay

	3 Years Prior Actual	2 Years Prior Actual	1 Year Prior	Current Year	Budget Difference	% Difference
Account Number / Description	7/1/2017 - 6/30/2018	7/1/2018 - 6/30/2019	Adopted Budget 7/1/2019 - 6/30/2020	Proposed Budget 7/1/2020 - 6/30/2021	Current vs. Prior	
51180 NON-CERTIFIED PROFESSIONALS	\$ 412,735	\$ 463,538	\$ 465,308	\$ 496,021	\$ 30,713	6.60%
51330 EXTRA CURRICULAR/CURRICULUM/ATHLETICS	-	2,400	4,702	4,702	-	0.00%
52230 FICA	23,743	26,903	28,849	29,494	645	2.24%
52240 MEDICARE	5,619	6,363	6,747	6,898	151	2.24%
53190 OTHER PROF/TECH SERVICES	142,880	120,814	118,450	121,550	3,100	2.62%
53320 IN TOWN TRAVEL	6,392	5,870	6,200	6,200	-	0.00%
54300 REPAIRS/MAINTENANCE	20,493	18,751	24,000	24,000	-	0.00%
55300 COMMUNICATION	(30)	3,813	4,000	-	(4,000)	(100.00%)
55800 CONFERENCES	19,388	14,095	16,800	16,800	-	0.00%
56100 NON-INSTRUCTIONAL SUPPLIES	3,736				-	
56120 CA DISTRICT TECH SUPPLIES	979	4,340	600	1,200	600	100.00%
57200 REPLACEMENT EQUIP INSTRUCTIONAL	56,151	32,019	30,000	30,000	-	0.00%
57300 REPLACEMENT EQUIP NON INSTR	19,273	4,035	3,000	3,000	-	0.00%
58100 DUES/FEES	3,266	1,659	3,000	3,000	-	0.00%
58120 CURRICULUM DISTRICT TECH/LIC.	124,451	140,003	136,395	137,920	1,525	1.12%
<b>TOTAL TECHNOLOGY</b>	<b>\$ 839,076</b>	<b>\$ 844,602</b>	<b>\$ 848,051</b>	<b>\$ 880,785</b>	<b>\$ 32,734</b>	<b>3.88%</b>

## Stonington Public Schools Deans Mill School with Pay

	3 Years Prior Actual	2 Years Prior Actual	1 Year Prior	Current Year	Budget Difference	% Difference
Account Number / Description	7/1/2017 - 6/30/2018	7/1/2018 - 6/30/2019	Adopted Budget 7/1/2019 - 6/30/2020	Proposed Budget 7/1/2020 - 6/30/2021	Current vs. Prior	
51110 BLDG.ADM. SALARY	\$ 245,361	\$ 250,167	\$ 262,654	\$ 274,141	\$ 11,487	4.59%
51130 TEACHER SALARY	1,814,808	1,826,167	2,159,905	2,284,931	125,027	6.85%
51140 BLDG.ADM SECRETARY SAL	86,768	87,935	81,531	83,966	2,435	2.77%
51170 AIDE SALARY	47,761	76,537	79,607	62,639	(16,968)	(22.17%)
51230 SUBSTITUTE/TEMP INSTR TEACHER	76,148	73,366	57,860	60,753	2,893	3.94%
51240 SUB SECRETARY SALARY	915	1,279	2,000	2,000	-	0.00%
51270 SUB INSTR AIDE	-	-	3,000	3,000	-	
51330 EXTRA CURRICULAR/CURRICULUM/ATHLETICS	-	1,200	2,500	2,534	34	
52230 FICA	5,217	7,549	-	7,882	7,882	104.41%
52240 MEDICARE	28,859	29,385	45,140	43,644	(1,496)	(5.09%)
53110 STUDENT ENRICHMENT	285	1,911	2,500	1,500	(1,000)	(52.32%)
54300 REPAIRS/MAINTENANCE	70	137	150	150	-	0.00%
55120 FIELD TRIPS	-	-	2,200	1,500	(700)	
55300 COMMUNICATION	1,104	1,981	2,000	2,000	-	0.00%
55500 PRINT/BIND	100		-		-	
56100 NON-INSTRUCTIONAL SUPPLIES	5,777	6,528	8,000	7,000	(1,000)	(15.32%)
56110 INSTRUCTIONAL SUPPLIES	4,375	5,012	6,580	6,580	-	0.00%
56350 BID SUPPLIES	18,329	20,084	20,000	23,000	3,000	14.94%
56400 CLASSROOM BOOKS	2,000	2,281	2,000	1,000	(1,000)	(43.84%)
56500 LIB/MEDIA BOOKS	2,166	1,997	2,000	2,000	-	0.00%
56550 MEDIA SUPPLIES	400	905	1,000	1,000	-	0.00%
56600 PROF MATERIAL	600	844	1,000	1,000	-	0.00%
57000 NEW EQUIP INSTRUCTIONAL	1,343	1,758	1,500	1,500	-	0.00%
57100 NEW EQUIP NON INSTRUCTIONAL	-	344	-	-	-	
57200 REPLACEMENT EQUIP INSTRUCTIONAL	90	5,153	350	350	-	0.00%
57300 REPLACEMENT EQUIP NON INSTR	822		-		-	
58100 DUES/FEES	363	395	1,000	1,000	-	0.00%
<b>TOTAL DEANS MILL SCHOOL</b>	<b>\$ 2,343,663</b>	<b>\$ 2,402,917</b>	<b>\$ 2,744,477</b>	<b>\$ 2,875,070</b>	<b>\$ 130,593</b>	<b>4.76%</b>

## Stonington Public Schools West Vine St. School with Pay

	3 Years Prior Actual	2 Years Prior Actual	1 Year Prior	Current Year	Budget Difference	% Difference
Account Number / Description	7/1/2017 - 6/30/2018	7/1/2018 - 6/30/2019	Adopted Budget 7/1/2019 - 6/30/2020	Proposed Budget 7/1/2020 - 6/30/2021	Current vs. Prior	
51110 BLDG.ADM. SALARY	\$ 245,801	\$ 247,267	\$ 263,204	\$ 274,691	\$ 11,487	4.36%
51130 TEACHER SALARY	1,528,067	1,459,481	1,892,763	2,042,830	150,067	7.93%
51140 BLDG.ADM SECRETARY SAL	87,120	82,267	81,331	83,766	2,435	2.99%
51170 AIDE SALARY	86,450	87,345	32,669	81,967	49,298	150.90%
51230 SUBSTITUTE/TEMP INSTR TEACHER	39,562	77,807	52,073	54,677	2,604	5.00%
51240 SUB SECRETARY SALARY	797	14,672	3,000	3,000	-	0.00%
51270 TEMP INSTR AIDE	-	-	1,500	1,500	-	0.00%
51330 EXTRA CURRICULAR/CURRICULUM/ATHLETICS	-	-	2,500	2,534	34	1.36%
52230 FICA	6,427	7,408	12,033	11,041	(992)	(8.24%)
52240 MEDICARE	24,424	23,769	41,207	40,490	(717)	(1.74%)
53110 STUDENT ENRICHMENT	4,640	6,659	3,390	3,000	(390)	(11.50%)
55120 FIELD TRIPS	-	-	2,200	2,000	(200)	(9.09%)
55300 COMMUNICATION	999	463	2,000	2,000	-	0.00%
55500 PRINT/BIND	2,132	1,435	-	-	-	
56100 NON-INSTRUCTIONAL SUPPLIES	3,402	4,437	8,000	8,000	-	0.00%
56110 INSTRUCTIONAL SUPPLIES	3,085	2,555	4,390	3,890	(500)	(11.39%)
56350 BID SUPPLIES	15,966	15,770	19,500	19,500	-	0.00%
56400 CLASSROOM BOOKS	677	358	1,000	1,000	-	0.00%
56500 LIB/MEDIA BOOKS	1,721	1,800	2,000	2,000	-	0.00%
56550 MEDIA SUPPLIES	344	860	1,000	1,000	-	0.00%
56600 PROF MATERIAL	194	102	500	500	-	0.00%
57000 NEW EQUIP INSTRUCTIONAL	1,771	119	1,500	1,390	(110)	(7.33%)
57100 NEW EQUIP NON INSTRUCTIONAL	4,172	(918)	-	-	-	
57200 REPLACEMENT EQUIP INSTRUCTIONAL	-	-	300	300	-	0.00%
57300 REPLACEMENT EQUIP NON INSTRUCTIONAL	-	2,566	-	-	-	
58100 DUES/FEES	149	45	500	500	-	0.00%
<b>TOTAL WEST VINE ST. SCHOOL</b>	<b>\$ 2,057,900</b>	<b>\$ 2,036,268</b>	<b>\$ 2,428,560</b>	<b>\$ 2,641,576</b>	<b>\$ 213,016</b>	<b>8.77%</b>

## Stonington Public Schools Stonington Middle School With Pay

	3 Years Prior Actual	2 Years Prior Actual	1 Year Prior	Current Year	Budget Difference	% Difference
			Adopted Budget	Proposed Budget		
Account Number / Description	7/1/2017 - 6/30/2018	7/1/2018 - 6/30/2019	7/1/2019 - 6/30/2020	7/1/2020 - 6/30/2021	Current vs. Prior	
51110 BLDG.ADM. SALARY	\$ 487,890	\$ 639,654	\$ 406,736	\$ 414,689	\$ 7,953	1.96%
51130 TEACHER SALARY	3,587,634	3,559,995	2,848,353	2,827,738	(20,615)	(0.72%)
51140 BLDG.ADM SECRETARY SAL	153,663	134,866	81,331	83,766	2,435	2.99%
51170 AIDE SALARY	40,451	64,977	54,652	40,764	(13,888)	(25.41%)
51230 SUBSTITUTE/TEMP INSTR TEACHER	96,690	82,787	98,360	103,278	4,918	5.00%
51240 SUB SECRETARY SALARY	4,858	2,913	3,000	3,000	-	0.00%
51270 TEMP INSTR AIDE	-	-	4,200	4,200	-	0.00%
51330 EXTRA CURRICULAR/CURRICULUM/ATHLETICS	63,544	48,319	80,395	86,861	6,466	8.04%
52230 FICA	7,240	4,999	-	5,191	5,191	#DIV/0!
52240 MEDICARE	60,235	62,078	51,073	56,083	5,010	9.81%
53110 STUDENT ENRICHMENT	3,116	1,903	1,500	1,500	-	0.00%
53900 REFEREES	4,368	4,351	2,200	2,600	400	18.18%
54300 REPAIRS/MAINTENANCE	2,266	3,683	3,100	2,900	(200)	(6.45%)
54400 RENTALS	204	153	250	-	(250)	(100.00%)
55120 FIELD TRIPS	7,532	8,663	4,250	6,950	2,700	63.53%
55300 COMMUNICATION	1,556	2,300	2,100	2,000	(100)	(4.76%)
55500 PRINT/BIND	4,581	2,248	3,000	3,000	-	0.00%
55800 CONFERENCES	1,995	4,178	1,400	1,400	-	0.00%
56100 NON-INSTRUCTIONAL SUPPLIES	3,218	6,973	7,600	2,400	(5,200)	(68.42%)
56110 INSTRUCTIONAL SUPPLIES	17,047	17,250	12,250	11,700	(550)	(4.49%)
56350 BID SUPPLIES	24,167	19,194	12,000	12,000	-	0.00%
56400 CLASSROOM BOOKS	-	-	500	300	(200)	(40.00%)
56500 LIB/MEDIA BOOKS	685	1,195	-	-	-	
56550 MEDIA SUPPLIES	-	-	300	300	-	0.00%
56600 PROF MATERIAL	669	1,463	500	400	(100)	(20.00%)
57000 NEW EQUIP INSTRUCTIONAL	3,467	906	3,000	3,500	500	16.67%
57100 NEW EQUIP NON INSTRUCTIONAL	1,797	1,267	1,000	1,000	-	0.00%
57200 REPLACEMENT EQUIP INSTR	2,169	688	1,000	1,000	-	0.00%
57300 REPLACEMENT EQUIP NON INSTRU	517	915	650	600	(50)	(7.69%)
58100 DUES/FEES	8,909	5,955	6,800	\$ 5,700	(1,100)	(16.18%)
<b>TOTAL MYSTIC MIDDLE SCHOOL</b>	<b>\$ 4,590,470</b>	<b>\$ 4,683,874</b>	<b>\$ 3,691,500</b>	<b>\$ 3,684,820</b>	<b>\$ (6,680)</b>	<b>(0.18%)</b>



## Stonington Public Schools with Pay Stonington High School

	3 Years Prior Actual	2 Years Prior Actual	1 Year Prior	Current Year	Budget Difference	% Difference
Account Number / Description	7/1/2017 - 6/30/2018	7/1/2018 - 6/30/2019	Adopted Budget 7/1/2019 - 6/30/2020	Proposed Budget 7/1/2020 - 6/30/2021	Current vs. Prior	
51110 BLDG.ADM. SALARY	\$ 398,466	\$ 406,454	\$ 419,403	\$ 430,966	\$ 11,563	2.76%
51130 TEACHER SALARY	3,983,540	4,111,508	4,288,451	4,313,998	25,547	0.60%
51140 BLDG.ADM SECRETARY SAL	172,248	166,807	173,475	179,670	6,195	3.57%
51170 AIDE SALARY	94,395	76,357	116,052	182,971	66,919	57.66%
51200 OTHER SALARY	9,075		-		-	
51230 SUBSTITUTE/TEMP INSTR TEACHER	61,134	100,085	66,538	69,865	3,327	5.00%
51240 SUB SECRETARY SALARY	7,979	2,128	8,000	8,000	-	0.00%
51270 SUB INSTR AIDE	236	20,856	1,400	1,400	-	0.00%
51330 EXTRA CURRICULAR/CURRICULUM/ATHLETICS	49,470	48,469	56,754	64,939	8,185	14.42%
51340 SECRETARY OT	8,855		38,500		(38,500)	(100.00%)
51530 TUTOR	12,966	8,508	2,443	25,000	22,557	923.37%
52230 FICA	64,569	12,336	71,292	19,720	(51,572)	(72.34%)
52240 MEDICARE	2,247	67,666	3,000	74,875	71,875	2395.83%
53110 STUDENT ENRICHMENT	-	2,766	800	3,000	2,200	275.00%
53120 PROF DEV INSTR CONSULANT	-	-	-	800	800	
53190 OTHER PROF/TECH SERVICES	13,637	15,048	17,000	17,000	-	0.00%
53320 IN TOWN TRAVEL	68	-	300	300	-	
53910 POLICE SERVICES	2,141	2,654	1,000	1,000	-	0.00%
54300 REPAIRS/MAINTENANCE	5,300	5,191	6,600	5,100	(1,500)	(22.73%)
54400 RENTALS	4,879	7,171	4,700	4,700	-	0.00%
55120 FIELD TRIPS	7,394	7,027	7,400	7,900	500	6.76%
55300 COMMUNICATION	7,065	7,000	7,000	7,000	-	0.00%
55500 PRINT/BIND	6,571	7,161	7,700	7,700	-	0.00%
55800 CONFERENCES	4,862	4,896	5,000	5,000	-	0.00%
56100 NON-INSTRUCTIONAL SUPPLIES	7,449	7,602	7,500	9,000	1,500	20.00%
56110 INSTRUCTIONAL SUPPLIES	36,557	38,070	45,550	44,050	(1,500)	(3.29%)
56350 BID SUPPLIES	15,005	14,936	15,000	15,000	-	0.00%
56600 PROF MATERIAL	475	1,331	1,500	1,500	-	0.00%
57200 REPLACEMENT EQUIP INSTR	10,077	11,526	15,400	13,900	(1,500)	(9.74%)
58100 DUES/FEES	5,244	3,053	12,710	13,608	898	7.07%
<b>TOTAL STONINGTON HIGH</b>	<b>\$ 4,991,905</b>	<b>\$ 5,156,608</b>	<b>\$ 5,400,468</b>	<b>\$ 5,527,962</b>	<b>\$ 127,494</b>	<b>2.36%</b>

## Stonington Public Schools

### Stonington High School Athletics with Pay

	3 Years Prior Actual	2 Years Prior Actual	1 Year Prior	Current Year	Budget Difference	% Difference
			Adopted Budget	Proposed Budget		
Account Number / Description	7/1/2017 - 6/30/2018	7/1/2018 - 6/30/2019	7/1/2019 - 6/30/2020	7/1/2020 - 6/30/2021	Current vs. Prior	
51330 EXTRA CURRICULAR/ATHLETICS/CURR.	\$ 195,528	\$ 217,326	\$ 215,328	\$ 214,724	\$ (604)	(0.28%)
52240 MEDICARE	669	2,657	222	1,353	1,131	510.61%
53130 PROF/TECH	18,450	17,525	25,000	32,500	7,500	30.00%
53320 IN TOWN TRAVEL	400	385	400	400	-	0.00%
53900 REFEREES	34,074	36,785	40,978	42,173	1,195	2.92%
53910 POLICE SERVICES	15,642	17,051	17,000	15,500	(1,500)	(8.82%)
54300 REPAIRS/MAINTENANCE	9,588	10,054	10,500	10,500	-	0.00%
54400 RENTALS	4,700	1,500	1,500	3,100	1,600	106.67%
55120 FIELD TRIPS	52,976	62,128	80,703	82,380	1,677	2.08%
55200 PROPERTY/ LIABILITY INS	20,000	26,254	28,000	26,500	(1,500)	(5.36%)
55800 CONFERENCES	3,593	3,603	2,000	3,200	1,200	60.00%
56100 NON-INSTRUCTIONAL SUPPLIES	20,107	16,731	21,940	21,940	-	0.00%
57200 REPLACEMENT EQUIP INSTRUCTIONAL	12,026	20,557	9,000	9,000	-	0.00%
57300 REPLACEMENT EQUIP NON INSTR	3,528	2,540	5,700	6,500	800	14.04%
58100 DUES/FEES	6,839	9,815	9,731	9,970	239	2.46%
<b>TOTAL STONINGTON HIGH SCHOOL ATHLETICS</b>	<b>\$ 398,120</b>	<b>\$ 444,912</b>	<b>\$ 468,002</b>	<b>\$ 479,740</b>	<b>\$ 11,738</b>	<b>2.51%</b>

## CAPITAL IMPROVEMENT PROGRAM

### **FUNCTION DESCRIPTION**

To account for major projects undertaken by the Town that are greater than \$10,000 and generally not recurring. The Long-Range Capital Improvements Committee reviews the requests made by departments and makes recommendations to the Board of Selectmen for their consideration. The Board of Selectmen then reviews the requests and recommends to the Board of Finance requests with a priority of A, B or C.

The priorities are defined as follows:

- A. Committed:** Projects which the Town has already agreed to undertake
- B. Urgent:** Projects which will eliminate conditions that imperil safety, health or projects that will eliminate gross deficiencies in essential services
- C. Needed:** Projects which are needed to replace unsatisfactory conditions or to provide minimum essential services
- D. Acceptable:** Projects which are fully planned, but implementation can wait until funds are available
- E. Deferrable:** Projects that would be desirable for ideal operation but which cannot be recommended as feasible and will have to be deferred

The Long-Range Capital Improvements Committee is appointed by the Board of Selectmen and consists of sixteen (16) members, said members to serve two (2) year terms concurrent with the Board of Selectmen's term of office. Such committee shall consist of members selected from the following boards, authorities, and departments: Board of Selectmen, Board of Police Commissioners, Board of Education, Board of Finance, Planning and Zoning Commission, Administrative Officer, Director of Finance, Director of Public Works, Director of Water Pollution Control Authority, Director of Planning, Chief of Police, Director of Human Services, Solid Waste Manager, Town Engineer, Information Technology Manager, and Director of Assessment.

The members of the Long-Range Capital Improvements Committee are as follows:

Danielle Chesebrough	First Selectman
Vincent Pacileo	Director of Administrative Services
James Sullivan	Director of Finance
J. Darren Stewart	Chief of Police
Barbara McKrell	Director of Public Works
Douglas Nettleton	Director, WPCA
John Phetteplace	Solid Waste Manager
Vacant	Town Engineer
Roger Kizer	IT Manager
Lynn Young	Member, Board of Finance
Bob Tabor	Board of Police Commissioners
Peter Anderson	Board of Education Operations Manager
David Rathburn	Planning & Zoning Commission
Marsha Standish	Director of Assessment
Leanne Theodore	Director of Human Services
Susan Cullen	Director of Economic & Community Development

**TOWN OF STONINGTON**  
**GENERAL FUND CAPITAL IMPROVEMENT EXPENDITURE SUMMARY**  
**2020-2021 ADOPTED BUDGET**

<b>LINE #</b>	<b>CAPITAL IMPROVEMENTS</b>	<b>2016-2017 ACTUAL EXPENDED</b>	<b>2017-2018 ACTUAL EXPENDED</b>	<b>2018-2019 ACTUAL EXPENDED</b>	<b>2019-2020 ADOPTED BUDGET</b>	<b>2019-2020 REVISED BUDGET</b>	<b>2019-2020 PROJECTED ACTUAL</b>	<b>2020-2021 ADOPTED BUDGET</b>
<b>1</b>	Capital Improvements Budget - Town	2,097,342	3,025,157	2,826,728	3,634,020	3,666,612	3,666,612	2,302,526
<b>2</b>	LESS: Revenue Offsets	(110,944)	(494,680)	(863,525)	(189,886)	(189,886)	(189,886)	(288,894)
<b>3</b>	Net Town CIP Appropriation	1,986,398	2,530,477	1,963,203	3,444,134	3,476,726	3,476,726	2,013,632
<b>4</b>	Capital Improvements Budget - Public Schools	1,054,680	1,076,401	879,402	1,364,652	1,524,652	1,524,652	534,016
<b>5</b>	LESS: Revenue Offsets	-	(151,941)	(151,941)	(83,762)	(83,762)	(83,762)	(109,017)
<b>6</b>	Net Public School CIP Appropriation	1,054,680	924,460	727,461	1,280,890	1,440,890	1,440,890	424,999
<b>7</b>	<b>TOTAL CIP EXPENDITURES FOR GENERAL GOVERNMENT AND PUBLIC SCHOOLS</b>	3,152,022	4,101,558	3,706,130	4,998,672	5,191,264	5,191,264	2,836,542
<b>8</b>	<b>TOTAL REVENUE OFFSETS-TOWN &amp; BOE</b>	(110,944)	(646,621)	(1,015,466)	(273,648)	(273,648)	(273,648)	(397,911)
<b>9</b>	<b>TOTAL CIP APPROPRIATION FOR GENERAL GOVERNMENT AND PUBLIC SCHOOLS</b>	3,041,078	3,454,937	2,690,664	4,725,024	4,917,616	4,917,616	2,438,631

**TOWN OF STONINGTON**  
**SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT**  
**KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE**  
**2020 - 2021 ADOPTED BUDGET**

LINE #	Expenditure Classification	Dept.	CIP Comm	BOS Priority	ADOPTED Fiscal Year 2019-20	Fiscal Year 2020-21	Fiscal Year 2021-22	Fiscal Year 2022-23	Fiscal Year 2023-24	Fiscal Year 2024-25
	<b>GENERAL OPERATIONS</b>									
1	Townwide Computer Upgrade - Purchase of Computers	A	A	A	-	65,000	65,000	65,000	65,000	65,000
2	Orthophotography/Planimetric Updates	A	A	A	15,000	1	15,000	15,000	15,000	15,000
3	Stonington Video Security System - Phase I	B	B	B	-	1	-	-	-	-
4	Large Format Copier, Scanner, Printer Replacement	B	B	B	-	25,500	-	-	-	-
5	Network Intrusion Detection				-	-	-	-	-	-
6	Integrated Document Management				42,000	-	-	-	-	-
7	Nova Time System Upgrade				-	-	-	-	-	-
8	<b>TOTAL GENERAL OPERATIONS</b>				<b>57,000</b>	<b>90,502</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>
9	<b>POLICE SERVICES</b>									
10	Fleet Upgrade - Purchase of Four New Vehicles	A	A	A	160,000	180,000	180,000	185,000	185,000	190,000
11	Technology Upgrade / Communication Equipment Upgrade	A	A	A	1	1	20,000	20,000	20,000	20,000
12	Facility Roof Replacement				-	-	-	-	-	-
13	MDT Replacement				-	-	19,000	-	19,000	-
14	Surveillance Cameras Program	B	B	B	-	10,000	45,000	10,000	-	10,000
15	Police Officer Bullet Proof Vest Replacement				34,000	-	-	-	40,000	-
16	License Plate Reader	C	C	B	1	1	15,000	-	-	-
17	Animal Control Vehicle	C	B	B	-	35,001	-	-	-	-
18	<b>TOTAL POLICE SERVICES</b>				<b>194,002</b>	<b>225,003</b>	<b>279,000</b>	<b>215,000</b>	<b>264,000</b>	<b>220,000</b>
19	<b>ASSESSOR'S DEPARTMENT</b>									
20	Town Revaluation	A	A	A	70,000	70,000	70,000	70,000	70,000	70,000
21	<b>TOTAL ASSESSOR'S DEPARTMENT</b>				<b>70,000</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>
22	<b>PUBLIC WORKS: HIGHWAY</b>									
23	Drainage Town wide	A	A	A	30,000	1	50,000	50,000	50,000	50,000
24	Highway Equipment - Purchase	A	A	A	100,000	57,000	450,000	450,000	450,000	450,000
25	Artificial Turf Replacement				30,000	-	-	-	-	-
26	ADA Public Works Transition Plan	A	A	A	25,000	1	100,000	100,000	100,000	100,000
27	Playground Safety				-	-	-	-	-	-
28	Town Hall Restroom Floor Replacement				-	-	-	-	-	-
29	Road Pavement - Major Maintenance	A	A	A	337,000	95,000	85,000	449,000	300,000	300,000
30	Road Pavement - Capital (Extends life of road 10 or more years)	A	A	A	367,000	200,000	619,000	255,000	404,000	404,000
31	DPW Radio Replacement	B	B	B	-	6,000	-	-	-	-
32	Town Hall Parking Lot Replacement				1	-	-	-	-	-
33	HVAC Repairs for Human Services and Town Hall				45,000	-	-	-	-	-
34	<b>TOTAL PUBLIC WORKS: HIGHWAY</b>				<b>934,001</b>	<b>358,002</b>	<b>1,304,000</b>	<b>1,304,000</b>	<b>1,304,000</b>	<b>1,304,000</b>

**TOWN OF STONINGTON**  
**SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT**  
**KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE**  
**2020 - 2021 ADOPTED BUDGET**

LINE #	Expenditure Classification	Dept.	CIP Comm	BOS Priority	ADOPTED Fiscal Year 2019-20	Fiscal Year 2020-21	Fiscal Year 2021-22	Fiscal Year 2022-23	Fiscal Year 2023-24	Fiscal Year 2024-25
35	<b>PUBLIC WORKS: ENGINEERING</b>									
36	North Stonington Road Bridge (CTDOT Bridge #058001)				I	I	-	-	-	-
37	Offset: Federal Local Bridge Program Grant (CTDOT Bridge				-	-	-	-	-	-
38	Net Cost: No. Stonington Bridge Project	C	C	B	I	I	-	-	-	-
39	Pawcatuck Pumphouse: Roof replacement & Masonry repair	B	B	B	-	1	25,000	25,000	25,000	
40	South Anguilla Road Bridge (CTDOT Bridge #04790)				I	I	115,000	-	-	-
41	Offset: Federal Local Bridge Program Grant (CTDOT Bridge #04790)				-	-	-	-	-	-
42	Net Cost: So. Anguilla Bridge Project	A	A	B	I	I	115,000	-	-	-
43	Stillman Ave Bridge (CTDOT Bridge #04158)				I	I	-	-	-	-
44	Offset: State/Federal Grants				-	-	-	-		
45	Net Cost: Stillman Avenue Bridge	C	C	C	I	I	-	-	-	-
46	Washington Street Drainage Improvements	A	A	A	40,000	50,000	-	-	-	-
47	Town Hall Parking Lot Replacement	B	B	C	-	1	75,000	75,000	-	-
48	Town Hall HVAC Improvements	B	B	B	-	-	100,000	100,000	-	-
49	Human Services HVAC Replacement - Phase II	B	B	B	-	1	-	-	-	-
50	Pawcatuck Pumphouse: Fire Suppression Line Abandonment	B	B	B	-	1	-	-	-	-
51	Coogan Blvd - Culvert Rehabilitation	A	A	A	40,000	1	50,000	50,000	140,000	-
52	Lantern Hill Bridge Project				I	10,000	377,500	-	-	-
53	Offset: State/Federal Grants				-	-	(377,500)	-	-	-
54	Net Cost Lantern Hill Rd Bridge	B	B	B	I	10,000	-	-	-	-
55	Willow Street Drainage			B		25,000	-	-	-	-
56	West Broad Street School Repairs			B		140,000	200,000	100,000	-	-
57	Engineering and Construction of New Sidewalks			B		1	-	-	-	-
58	<b>TOTAL PUBLIC WORKS: ENGINEERING</b>				<b>80,004</b>	<b>225,009</b>	<b>565,000</b>	<b>350,000</b>	<b>165,000</b>	<b>-</b>
59	<b>WPCA</b>									
60	I & I identification and removal				300,000	-	-	-	-	-
61	Mystic to Borough Transfer Project				1,700,000	-	-	-	-	-
62	Pump Station Rehab	B	B	B	-	571,500	526,750	406,750	268,750	213,750
63	Treatment Facility	B	B	B	-	428,500	418,000	258,000	155,000	85,000
64	<b>TOTAL WPCA</b>				<b>2,000,000</b>	<b>1,000,000</b>	<b>944,750</b>	<b>664,750</b>	<b>423,750</b>	<b>298,750</b>
65	<b>SOLID WASTE</b>									
66	Trash Compactor				-	-	-	-	2,500	2,500
67	Front Wheel Loader				-	-	-	25,000	25,000	25,000
68	Foam Filled Tires	B	B	B	-	1	5,000	5,000	-	-
69	Roll-Off Truck	A	A	A	34,000	29,000	-	-	-	-
70	Pick Up Truck				-	-	-	-	-	-
71	<b>TOTAL SOLID WASTE</b>				<b>34,000</b>	<b>29,001</b>	<b>5,000</b>	<b>30,000</b>	<b>27,500</b>	<b>27,500</b>

**TOWN OF STONINGTON**  
**SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT**  
**KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE**  
**2020 - 2021 ADOPTED BUDGET**

LINE #	Expenditure Classification	Dept.	CIP Comm	BOS Priority	ADOPTED Fiscal Year 2019-20	Fiscal Year 2020-21	Fiscal Year 2021-22	Fiscal Year 2022-23	Fiscal Year 2023-24	Fiscal Year 2024-25
72	<b>BUILDING DEPARTMENT</b>									
73					-	-	-	-	-	-
74	<b>TOTAL BUILDING DEPARTMENT</b>				-	-	-	-	-	-
75	<b>HUMAN SERVICES</b>									
76	Tennis Court Repairs			B	-	-	-	-	-	-
77	George Crouse Tennis Court Rebuild	C	B	B	-	159,000	150,000	-	-	-
78	<b>TOTAL HUMAN SERVICES</b>					<b>159,000</b>	<b>150,000</b>	-	-	-
79	<b>PLANNING DEPARTMENT</b>									
80	Bicycling and Walking Plan/Greenway Way Plan			B	-	1	100,000	20,000	-	-
81	Community Branding				-	-	30,000	20,000	-	-
82	Community Information Signs				-	-	25,000	20,000	20,000	-
83	Community/Tourism Wayfinding Signs Plan			B	-	1	-	-	-	-
84	Comprehensive Plan Update - Zoning Regulations	C	C	B	1	1	50,000	-	-	-
85	Enterprise Technology Plan	C	B	B	1	1	250,000	250,000	250,000	250,000
86	Permit Tracking	C	B	B	1	50,000	8,000	8,000	8,000	8,000
87	Climate Change Adaptation & Mitigation Program	A	A	A	10,000	10,000	100,000	100,000	100,000	100,000
88	Cultural Resources Inventory				-	-	50,000	50,000	50,000	-
89	Facilities/Operations Plan				-	-	150,000	10,000	-	-
90	Customer Relationship Management				-	-	55,000	5,000	5,000	5,000
91	Coogan Blvd Master Plan / Streetscape				-	-	200,000	400,000	400,000	200,000
92	Coogan Blvd Wayfinding Project				-	-	80,000	500,000	200,000	-
93	Mystic Streetscape				-	-	500,000	1,100,000	1,100,000	1,100,000
94	Old Mystic Streetscape				-	-	400,000	800,000	800,000	200,000
95	Pawcatuck Waterline Loop				-	-	1,210,000	-	-	-
96	Offset: Westerly Water Company Match				-	-	(605,000)	-	-	-
97	Net Cost Pawcatuck Waterline Loop				-	-	605,000	-	-	-
98	Pawcatuck Streetscape - Route 1				120,000	-	-	-	-	-
99	Pawcatuck Streetscape - Route 2				1	-	-	-	-	-
100	Pawcatuck River Greenway - Phase I			B	-	1	100,000	-	-	-
101	Pawcatuck River Pedestrian Bridge				-	-	250,000	500,000	500,000	350,000
102	Pawcatuck Hurricane Barrier Study	A	A	A	10,000	1	-	-	-	-
103	Stillmanville Mill Environmental Assessment	C	C	B	1	1	-	-	-	-
104	Stonington Gateway Project				-	-	30,000	100,000	-	-
105	Inspection Vehicle	C	C	C	1	-	6,000	6,000	6,000	6,000
106	File Retention				1	-	-	125,000	125,000	-
107	Office Security				1	-	-	-	-	-
108	Circus Lot Acquisition and Master Plan	C	C	B	1	1	-	-	-	-
109	Historic District Designation - Old Mystic				-	-	20,000	-	-	-

**TOWN OF STONINGTON**  
**SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT**  
**KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE**  
**2020 - 2021 ADOPTED BUDGET**

LINE #	Expenditure Classification	Dept.	CIP Comm	BOS Priority	ADOPTED Fiscal Year 2019-20	Fiscal Year 2020-21	Fiscal Year 2021-22	Fiscal Year 2022-23	Fiscal Year 2023-24	Fiscal Year 2024-25
110	Historic District Designation - Pawcatuck				-	-	15,000	-	-	-
111	Historic District Designation - Wequetequock				-	-	20,000	-	-	-
112	Sidewalk Infill - Rt 1 Stonington Road				1	-	-	-	-	-
113	South Pier Renovation				-	-	-	-	500,000	500,000
114	<i>Elihu Island Safe Crossing</i>				-	-	415,000	400,000	400,000	400,000
115	<i>Offset: Federal/State Grants</i>				-	-	-	-	-	-
116	<i>Net Safe Crossing Cost</i>				-	-	415,000	400,000	400,000	400,000
117	Stonington Harbor Breakwater Repair				-	-	-	1,000,000	1,000,000	1,000,000
118	Water Trail Plan				-	-	40,000	-	-	-
119	Contribution to Open Space Acquisition Fund	E	E	B	-	1	100,000	100,000	100,000	100,000
120	Fourth District Voting Hall Master Plan				-	-	-	-	-	-
121	Mystic Parking Plan				-	-	150,000	100,000	-	-
122	Downtown Mystic Parking & Traffic Study-Engineering	C	C	B	-	10,000	-	-	-	-
123	<b>TOTAL PLANNING DEPARTMENT</b>				<b>140,010</b>	<b>70,009</b>	<b>3,749,000</b>	<b>5,614,000</b>	<b>5,564,000</b>	<b>4,219,000</b>
124	<b>TOTAL GENERAL GOVERNMENT</b>				<b>3,509,017</b>	<b>2,226,526</b>	<b>7,146,750</b>	<b>8,327,750</b>	<b>7,898,250</b>	<b>6,219,250</b>
125	<b>OUTSIDE AGENCIES</b>									
126	Stonington Ambulance Corp - PowerLoad & Stretcher Replacement	B	B	B	-	24,000	-	-	-	-
127	Stonington Ambulance Corp - 1st Floor Remodel	A	A	A	5,000	15,000	-	-	-	-
128	<i>Stonington Ambulance Corp - Ambulance Replacement</i>				225,000	-	-	-	-	-
129	<i>Offset: Fundraising, Donations &amp; Loan</i>				(195,000)	-	-	-	-	-
130	<i>Net Cost Ambulance Replacement</i>				30,000	-	-	-	-	-
131	Ocean Community YMCA - Renovation/Expansion/Parking	A	A	A	20,000	20,000	-	-	-	-
132	<i>Borough of Stonington - Railroad Footbridge</i>				1	-	-	-	-	-
133	<i>Offset: Borough Funds</i>				-	-	-	-	-	-
134	<i>Net Cost Railroad Footbridge</i>				1	-	-	-	-	-
135	<i>Thames Valley Community Action (TVCCA) Meals on Wheels Delivery Vehicle</i>				1	-	-	-	-	-
136	<i>Offset: TVCCA Resources</i>				-	-	-	-	-	-
137	<i>Net Cost: Meals on Wheels Delivery Vehicle</i>				1	-	-	-	-	-
138	PNC - New Pantry and Pantry Foyer Floor	B	B	B	-	12,000	-	-	-	-
139	<i>Stonington Free Library- ADA Compliance</i>				370,000	-	-	-	-	-
140	<i>Offset: Other (Private Donors)</i>				(320,000)	-	-	-	-	-
141	<i>Net Cost: Library ADA Compliance</i>				50,000	-	-	-	-	-
142	Stonington Historical - Lighthouse Restoration	B	B	B	20,000	5,000	50,000	-	-	-
143	Westerly Ambulance Corp				-	-	-	-	-	-
144	<b>TOTAL OUTSIDE AGENCIES</b>				<b>125,002</b>	<b>76,000</b>	<b>50,000</b>	<b>-</b>	<b>-</b>	<b>-</b>



**TOWN OF STONINGTON**  
**SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT**  
**KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE**  
**2020 - 2021 ADOPTED BUDGET**

LINE #	Expenditure Classification	Dept.	CIP Comm	BOS Priority	ADOPTED Fiscal Year 2019-20	Fiscal Year 2020-21	Fiscal Year 2021-22	Fiscal Year 2022-23	Fiscal Year 2023-24	Fiscal Year 2024-25
145	<b>TOTAL GENERAL GOVERNMENT &amp; OUTSIDE AGENCIES CIP EXPENDITURE BUDGET</b>				3,634,019	2,302,526	7,196,750	8,327,750	7,898,250	6,219,250
146	<b>LESS: OTHER ANTICIPATED REVENUE SOURCES</b>									
147	State LOCIP Grant				(110,000)	(128,441)	(110,000)	(110,000)	(110,000)	(110,000)
148	Reappropriation of CIP Fund Balance from defunct projects				(79,886)	(160,453)	-	-	-	-
149	Other State and Federal Grants				-	-	(5,821,010)	(6,536,010)	(6,074,250)	(4,361,250)
150	SNEFLA Contribution Towards Town Dock Oil Tank Replacement.				-	-	-	-	-	-
151	<b>TOTAL OTHER REVENUE AND EXPENDITURE OFFSETS</b>				(189,886)	(288,894)	(5,931,010)	(6,646,010)	(6,184,250)	(4,471,250)
152	<b>TOTAL NET APPROPRIATION FOR GENERAL GOVERNMENT &amp; OUTSIDE AGENCIES FROM GENERAL FUND</b>				3,444,133	2,013,632	1,265,740	1,681,740	1,714,000	1,748,000

**TOWN OF STONINGTON**  
**SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT**  
**KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE**  
**2020 - 2021 ADOPTED BUDGET**

LINE #	Expenditure Classification	Dept.	CIP Comm	BOS Priority	ADOPTED Fiscal Year 2019-20	Fiscal Year 2020-21	Fiscal Year 2021-22	Fiscal Year 2022-23	Fiscal Year 2023-24	Fiscal Year 2024-25
153	<b>STONINGTON PUBLIC SCHOOLS</b>									
154	District Computers and Peripherals - Purchases	A			61,145	410,000	410,000	410,000	410,000	410,000
155	District Staff Laptop Computers - Purchases	A			65,000	1	65,000	65,000	65,000	65,000
156	District Computers One to One - Purchase	A			98,000	72,000	145,000	145,000	145,000	145,000
157	District Phone System	A			30,000	1	30,000	30,000	30,000	30,000
158	Install Security System & Cameras - District Wide	A			50,000	1	15,000	15,000	15,000	15,000
159	PCB Air Monitoring for Elementary Schools	A			-	-	-	-	-	-
160	Pavement Crack Sealing and Coating -District				10,000	-	20,000	20,000	20,000	20,000
161	Roof Ladders and Cables - SHS	A			-	1	-	-	-	-
162	Ductless A/C & Heating w/WI-FI Control & Elec. Upgrade - SMS	B			22,000	1	-	-	-	-
163	Construct Entry Wall Security for Access to Office Only - SMS				209,000	-	-	-	-	-
164	Parking Plan/Permits & Construction - SMS				125,000	-	-	-	-	-
165	Additional Baseboard Heat - Science Rooms - SMS				12,500	-	-	-	-	-
166	Cafeteria Tables - SMS				34,000	-	-	-	-	-
167	Interior Paint and Repairs - SMS & SHS	B			1	1	20,000	20,000	10,000	10,000
168	Signage - Exterior and Interior - SMS				7,000	-	-	-	-	-
169	Gymnasium Wall Padding - SMS				19,000	-	-	-	-	-
170	Health Center - SMS				12,000	-	-	-	-	-
171	Roof Repair (Design & New) - SMS				1	-	-	-	-	-
172	Flooring Repair - SMS				1	-	-	-	-	-
173	Upgraded Building Management System - SMS & DO	B			1	1	22,260	22,260	-	-
174	Ductless A/C & Heating w/WI-FI Control & Elec. Upgrade - District Office				1	-	-	-	-	-
175	Classroom Upgrades, Paint, Walls, Flooring - District Office	B			250,000	1	-	-	-	-
176	Signage - Exterior and Interior - District Office				7,000	-	-	-	-	-
177	Locks & Keys - District Office	B			15,000	1	-	-	-	-
178	Elevator Shaft Repair - District Office				3,000	-	-	-	-	-
179	Upgrade Building Management System - District Office				1	-	-	-	-	-
180	Athletic Field Repair - Baseball Turf Repair SHS				25,000	-	-	-	-	-
181	Flooring Repair - District	B			10,000	1	20,000	20,000	20,000	20,000
182	Major Equipment Replacement (Bobcats) - District Office				1	-	-	-	-	-
183	Replace Maintenance truck - District	B			-	-	17,000	17,000	17,000	17,000
184	Bus Yard Relocation - District				290,000	-	-	-	-	-
185	Minivan for SPED				-	-	34,000	34,000	34,000	-
186	Classroom Furniture - District	B			-	1	20,000	20,000	20,000	20,000
187	Install Code Lockdown Buttons (All)				10,000	-	-	-	-	-
188	Kitchen Equipment Upgrade - SMS & SHS	B			-	52,000	-	-	-	-
189	Kubota Tractor Replacement	B			-	-	-	-	-	-
190	High School Generator Upgrade	B			-	1	-	-	-	-

**TOWN OF STONINGTON**  
**SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT**  
**KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE**  
**2020 - 2021 ADOPTED BUDGET**

LINE #	Expenditure Classification	Dept.	CIP Comm	BOS Priority	ADOPTED Fiscal Year 2019-20	Fiscal Year 2020-21	Fiscal Year 2021-22	Fiscal Year 2022-23	Fiscal Year 2023-24	Fiscal Year 2024-25
191	High School Gym Upgrade	B			-	1	-	-	-	-
192	High School Roof Top Unit Rebuild & GYM AC	B			-	1	266,000	-	-	-
193	Sports/Maintenance Turf Field Utility Vehicle	B			-	1	-	-	-	-
194	Tennis Court Resurfacing	B			-	-	150,000	-	-	-
195	Middle School Science Rooms Upgrade	B			-	1	-	-	-	-
196	Track Replacement/Repair				-	-	-	-	-	-
197	<b>TOTAL PUBLIC SCHOOLS CIP EXPENDITURE BUDGET</b>				<b>1,364,652</b>	<b>534,016</b>	<b>1,234,260</b>	<b>818,260</b>	<b>786,000</b>	<b>752,000</b>
198	<b>LESS: PUBLIC SCHOOLS OTHER ANTICIPATED REVENUE SOURCES</b>									
199	State & Federal Grants				-	(70,000)	-	-	-	-
200	Reappropriation of CIP Fund Balance for Defunct BOE Projects				(83,762)	(39,017)	-	-	-	-
201	<b>TOTAL OTHER PUBLIC SCHOOL REVENUE AND EXPENDITURE OFFSETS</b>				<b>(83,762)</b>	<b>(109,017)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
202	<b>TOTAL NET APPROPRIATION FOR PUBLIC SCHOOLS CIP FROM GENERAL FUND</b>				<b>1,280,890</b>	<b>424,999</b>	<b>1,234,260</b>	<b>818,260</b>	<b>786,000</b>	<b>752,000</b>
203	<b>TOTAL NET APPROPRIATION FOR ALL CIP PROJECTS FROM GENERAL FUND</b>				<b>4,725,023</b>	<b>2,438,631</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>2,500,000</b>

**TOWN OF STONINGTON**  
**SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT**  
**KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE**  
**2020 - 2021 ADOPTED BUDGET**

LINE #	Expenditure Classification	Dept.	CIP Comm	BOS Priority	ADOPTED Fiscal Year 2019-20	Fiscal Year 2020-21	Fiscal Year 2021-22	Fiscal Year 2022-23	Fiscal Year 2023-24	Fiscal Year 2024-25	Fiscal Year 2025-26	Fiscal Year 2026-27	Fiscal Year 2027-28	Fiscal Year 2028-29	Fiscal Year 2029-30
	<b>GENERAL OPERATIONS</b>														
1	Townwide Computer Upgrade - Purchase of Computers	A	A	A	-	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000
2	Orthophotography/Planimetric Updates	A	A	A	15,000	1	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
3	Stonington Video Security System - Phase I	B	B	B	-	1	-	-	-	-	-	-	-	-	-
4	Large Format Copier, Scanner, Printer Replacement	B	B	B	-	25,500	-	-	-	-	-	-	-	-	-
5	Network Intrusion Detection				-	-	-	-	-	-	-	-	-	-	-
6	Integrated Document Management				42,000	-	-	-	-	-	-	-	-	-	-
7	Nova Time System Upgrade				-	-	-	-	-	-	-	-	-	-	-
8	<b>TOTAL GENERAL OPERATIONS</b>				<b>57,000</b>	<b>90,502</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>
9	<b>POLICE SERVICES</b>														
10	Fleet Upgrade - Purchase of Four New Vehicles	A	A	A	160,000	180,000	180,000	185,000	185,000	190,000	190,000	195,000	195,000	200,000	200,000
11	Technology Upgrade / Communication Equipment Upgrade	A	A	A	1	1	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
12	Facility Roof Replacement				-	-	-	-	-	-	75,000	-	-	-	-
13	MDT Replacement				-	-	19,000	-	19,000	-	19,000	-	19,000	-	19,000
14	Surveillance Cameras Program	B	B	B	-	10,000	45,000	10,000	-	10,000	-	10,000	-	10,000	-
15	Police Officer Bullet Proof Vest Replacement				34,000	-	-	-	40,000	-	-	-	43,000	-	-
16	License Plate Reader	C	C	B	1	1	15,000	-	-	-	-	-	-	-	-
17	Animal Control Vehicle	C	B	B	-	35,001	-	-	-	-	-	-	-	-	-
18	<b>TOTAL POLICE SERVICES</b>				<b>194,002</b>	<b>225,003</b>	<b>279,000</b>	<b>215,000</b>	<b>264,000</b>	<b>220,000</b>	<b>304,000</b>	<b>225,000</b>	<b>277,000</b>	<b>230,000</b>	<b>239,000</b>
19	<b>ASSESSOR'S DEPARTMENT</b>														
20	Town Revaluation	A	A	A	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000
21	<b>TOTAL ASSESSOR'S DEPARTMENT</b>				<b>70,000</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>
22	<b>PUBLIC WORKS: HIGHWAY</b>														
23	Drainage Town wide	A	A	A	30,000	1	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
24	Highway Equipment - Purchase	A	A	A	100,000	57,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000
25	Artificial Turf Replacement				30,000	-	-	-	-	-	-	-	-	-	-
26	ADA Public Works Transition Plan	A	A	A	25,000	1	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
27	Playground Safety				-	-	-	-	-	-	-	-	-	-	-
28	Town Hall Restroom Floor Replacement				-	-	-	-	-	-	-	-	-	-	-
29	Road Pavement - Major Maintenance	A	A	A	337,000	95,000	85,000	449,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
30	Road Pavement - Capital (Extends life of road 10 or more years)	A	A	A	367,000	200,000	619,000	255,000	404,000	404,000	404,000	404,000	404,000	404,000	404,000
31	DPW Radio Replacement	B	B	B	-	6,000	-	-	-	-	-	-	-	-	-
32	Town Hall Parking Lot Replacement				1	-	-	-	-	-	-	-	-	-	-
33	HVAC Repairs for Human Services and Town Hall				45,000	-	-	-	-	-	-	-	-	-	-
34	<b>TOTAL PUBLIC WORKS: HIGHWAY</b>				<b>934,001</b>	<b>358,002</b>	<b>1,304,000</b>	<b>1,304,000</b>	<b>1,304,000</b>	<b>1,304,000</b>	<b>1,304,000</b>	<b>1,304,000</b>	<b>1,304,000</b>	<b>1,304,000</b>	<b>1,304,000</b>

**TOWN OF STONINGTON**  
**SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT**  
**KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE**  
**2020 - 2021 ADOPTED BUDGET**

LINE #	Expenditure Classification	Dept.	CIP Comm	BOS Priority	ADOPTED Fiscal Year 2019-20	Fiscal Year 2020-21	Fiscal Year 2021-22	Fiscal Year 2022-23	Fiscal Year 2023-24	Fiscal Year 2024-25	Fiscal Year 2025-26	Fiscal Year 2026-27	Fiscal Year 2027-28	Fiscal Year 2028-29	Fiscal Year 2029-30
35	<b>PUBLIC WORKS: ENGINEERING</b>														
36	North Stonington Road Bridge (CTDOT Bridge #058001)				1	1	-	-	-	-	-	-	-	-	-
37	Offset: Federal Local Bridge Program Grant (CTDOT Bridge				-	-	-	-	-	-	-	-	-	-	-
38	Net Cost: No. Stonington Bridge Project	C	C	B	1	1	-	-	-	-	-	-	-	-	-
39	Pawcatuck Pumphouse: Roof replacement & Masonry repair	B	B	B	-	1	25,000	25,000	25,000						
40	South Anguilla Road Bridge (CTDOT Bridge #04790)				1	1	115,000	-	-	-	-	-	-	-	-
41	Offset: Federal Local Bridge Program Grant (CTDOT Bridge #04790)				-	-	-	-	-	-	-	-	-	-	-
42	Net Cost: So. Anguilla Bridge Project	A	A	B	1	1	115,000	-	-	-	-	-	-	-	-
43	Stillman Ave Bridge (CTDOT Bridge #04158)				1	1	-	-	-	-	-	-	-	-	-
44	Offset: State/Federal Grants				-	-	-	-	-	-	-	-	-	-	-
45	Net Cost: Stillman Avenue Bridge	C	C	C	1	1	-	-	-	-	-	-	-	-	-
46	Washington Street Drainage Improvements	A	A	A	40,000	50,000	-	-	-	-	-	-	-	-	-
47	Town Hall Parking Lot Replacement	B	B	C	-	1	75,000	75,000	-	-	-	-	-	-	-
48	Town Hall HVAC Improvements	B	B	B	-	-	100,000	100,000	-	-	-	-	-	-	-
49	Human Services HVAC Replacement - Phase II	B	B	B	-	1	-	-	-	-	-	-	-	-	-
50	Pawcatuck Pumphouse: Fire Suppression Line Abandonment	B	B	B	-	1	-	-	-	-	-	-	-	-	-
51	Coogan Blvd - Culvert Rehabilitation	A	A	A	40,000	1	50,000	50,000	140,000	-	-	-	-	-	-
52	Lantern Hill Bridge Project				1	10,000	377,500	-	-	-	-	-	-	-	-
53	Offset: State/Federal Grants				-	-	(377,500)	-	-	-	-	-	-	-	-
54	Net Cost Lantern Hill Rd Bridge	B	B	B	1	10,000	-	-	-	-	-	-	-	-	-
55	Willow Street Drainage			B		25,000	-	-	-	-	-	-	-	-	-
56	West Broad Street School Repairs			B		140,000	200,000	100,000	-	-	-	-	-	-	-
57	Engineering and Construction of New Sidewalks			B		1	-	-	-	-	-	-	-	-	-
58	<b>TOTAL PUBLIC WORKS: ENGINEERING</b>				<b>80,004</b>	<b>225,009</b>	<b>565,000</b>	<b>350,000</b>	<b>165,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
59	<b>WPCA</b>														
60	I & I identification and removal				300,000	-	-	-	-	-	-	-	-	-	-
61	Mystic to Borough Transfer Project				1,700,000	-	-	-	-	-	-	-	-	-	-
62	Pump Station Rehab	B	B	B	-	571,500	526,750	406,750	268,750	213,750	-	-	-	-	-
63	Treatment Facility	B	B	B	-	428,500	418,000	258,000	155,000	85,000	-	-	-	-	-
64	<b>TOTAL WPCA</b>				<b>2,000,000</b>	<b>1,000,000</b>	<b>944,750</b>	<b>664,750</b>	<b>423,750</b>	<b>298,750</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
65	<b>SOLID WASTE</b>														
66	Trash Compactor				-	-	-	-	2,500	2,500	2,500	2,500	2,000	-	-
67	Front Wheel Loader				-	-	-	25,000	25,000	25,000	25,000	25,000	25,000	-	-
68	Foam Filled Tires	B	B	B	-	1	5,000	5,000	-	-	-	-	-	-	-
69	Roll-Off Truck	A	A	A	34,000	29,000	-	-	-	-	-	-	-	-	-
70	Pick Up Truck				-	-	-	-	-	-	7,000	7,000	7,000	-	-
71	<b>TOTAL SOLID WASTE</b>				<b>34,000</b>	<b>29,001</b>	<b>5,000</b>	<b>30,000</b>	<b>27,500</b>	<b>27,500</b>	<b>34,500</b>	<b>34,500</b>	<b>34,000</b>	<b>-</b>	<b>-</b>

**TOWN OF STONINGTON**  
**SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT**  
**KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE**  
**2020 - 2021 ADOPTED BUDGET**

LINE #	Expenditure Classification	Dept.	CIP Comm	BOS Priority	ADOPTED Fiscal Year 2019-20	Fiscal Year 2020-21	Fiscal Year 2021-22	Fiscal Year 2022-23	Fiscal Year 2023-24	Fiscal Year 2024-25	Fiscal Year 2025-26	Fiscal Year 2026-27	Fiscal Year 2027-28	Fiscal Year 2028-29	Fiscal Year 2029-30
72	<b>BUILDING DEPARTMENT</b>														
73					-	-	-	-	-	-	-	-	-	-	-
74	<b>TOTAL BUILDING DEPARTMENT</b>				-	-	-	-	-	-	-	-	-	-	-
75	<b>HUMAN SERVICES</b>														
76	Tennis Court Repairs			B	-	-	-	-	-	-	-	-	-	-	-
77	George Crouse Tennis Court Rebuild	C	B	B	-	159,000	150,000	-	-	-	-	-	-	-	-
78	<b>TOTAL HUMAN SERVICES</b>					159,000	150,000	-	-	-	-	-	-	-	-
79	<b>PLANNING DEPARTMENT</b>														
80	Bicycling and Walking Plan/Greenway Way Plan			B	-	1	100,000	20,000	-	-	-	-	-	-	-
81	Community Branding				-	-	30,000	20,000	-	-	-	-	-	-	-
82	Community Information Signs				-	-	25,000	20,000	20,000	-	-	-	-	-	-
83	Community/Tourism Wayfinding Signs Plan			B	-	1	-	-	-	-	-	-	-	-	-
84	Comprehensive Plan Update - Zoning Regulations	C	C	B	1	1	50,000	-	-	-	-	-	-	-	-
85	Enterprise Technology Plan	C	B	B	1	1	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
86	Permit Tracking	C	B	B	1	50,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
87	Climate Change Adaptation & Mitigation Program	A	A	A	10,000	10,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
88	Cultural Resources Inventory				-	-	50,000	50,000	50,000	-	-	-	-	-	-
89	Facilities/Operations Plan				-	-	150,000	10,000	-	-	-	-	-	-	-
90	Customer Relationship Management				-	-	55,000	5,000	5,000	5,000	5,000	5,000	5,000	55,000	55,000
91	Coogan Blvd Master Plan / Streetscape				-	-	200,000	400,000	400,000	200,000	-	-	-	-	-
92	Coogan Blvd Wayfinding Project				-	-	80,000	500,000	200,000	-	-	-	-	-	-
93	Mystic Streetscape				-	-	500,000	1,100,000	1,100,000	1,100,000	-	-	-	-	-
94	Old Mystic Streetscape				-	-	400,000	800,000	800,000	200,000	-	-	-	-	-
95	Pawcatuck Waterline Loop				-	-	1,210,000	-	-	-	-	-	-	-	-
96	Offset: Westerly Water Company Match				-	-	(605,000)	-	-	-	-	-	-	-	-
97	Net Cost Pawcatuck Waterline Loop				-	-	605,000	-	-	-	-	-	-	-	-
98	Pawcatuck Streetscape - Route 1				120,000	-	-	-	-	-	-	-	-	-	-
99	Pawcatuck Streetscape - Route 2				1	-	-	-	-	-	-	-	-	-	-
100	Pawcatuck River Greenway - Phase I			B	-	1	100,000	-	-	-	-	-	-	-	-
101	Pawcatuck River Pedestrian Bridge				-	-	250,000	500,000	500,000	350,000	-	-	-	-	-
102	Pawcatuck Hurricane Barrier Study	A	A	A	10,000	1	-	-	-	-	-	-	-	-	-
103	Stillmanville Mill Environmental Assessment	C	C	B	1	1	-	-	-	-	-	-	-	-	-
104	Stonington Gateway Project				-	-	30,000	100,000	-	-	-	-	-	-	-
105	Inspection Vehicle	C	C	C	1	-	6,000	6,000	6,000	6,000	-	-	-	-	-
106	File Retention				1	-	-	125,000	125,000	-	-	-	-	-	-
107	Office Security				1	-	-	-	-	-	-	-	-	-	-
108	Circus Lot Acquisition and Master Plan	C	C	B	1	1	-	-	-	-	-	-	-	-	-
109	Historic District Designation - Old Mystic				-	-	20,000	-	-	-	-	-	-	-	-

**TOWN OF STONINGTON**  
**SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT**  
**KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE**  
**2020 - 2021 ADOPTED BUDGET**

LINE #	Expenditure Classification	Dept.	CIP Comm	BOS Priority	ADOPTED Fiscal Year 2019-20	Fiscal Year 2020-21	Fiscal Year 2021-22	Fiscal Year 2022-23	Fiscal Year 2023-24	Fiscal Year 2024-25	Fiscal Year 2025-26	Fiscal Year 2026-27	Fiscal Year 2027-28	Fiscal Year 2028-29	Fiscal Year 2029-30
110	Historic District Designation - Pawcatuck				-	-	15,000	-	-	-	-	-	-	-	-
111	Historic District Designation - Wequetequock				-	-	20,000	-	-	-	-	-	-	-	-
112	Sidewalk Infill - Rt 1 Stonington Road				1	-	-	-	-	-	-	-	-	-	-
113	South Pier Renovation				-	-	-	-	500,000	500,000	-	-	-	-	-
114	Elihu Island Safe Crossing				-	-	415,000	400,000	400,000	400,000	111,000	-	-	-	-
115	Offset: Federal/State Grants				-	-	-	-	-	-	(1,711,000)	-	-	-	-
116	Net Safe Crossing Cost				-	-	415,000	400,000	400,000	400,000	(1,600,000)	-	-	-	-
117	Stonington Harbor Breakwater Repair				-	-	-	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	500,000	-	-
118	Water Trail Plan				-	-	40,000	-	-	-	-	-	-	-	-
119	Contribution to Open Space Acquisition Fund	E	E	B	-	1	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
120	Fourth District Voting Hall Master Plan				-	-	-	-	-	-	-	-	-	-	-
121	Mystic Parking Plan				-	-	150,000	100,000	-	-	-	-	-	-	-
122	Downtown Mystic Parking & Traffic Study-Engineering	C	C	B	-	10,000	-	-	-	-	-	-	-	-	-
123	<b>TOTAL PLANNING DEPARTMENT</b>				<b>140,010</b>	<b>70,009</b>	<b>3,749,000</b>	<b>5,614,000</b>	<b>5,564,000</b>	<b>4,219,000</b>	<b>(137,000)</b>	<b>1,463,000</b>	<b>963,000</b>	<b>513,000</b>	<b>513,000</b>
124	<b>TOTAL GENERAL GOVERNMENT</b>				<b>3,509,017</b>	<b>2,226,526</b>	<b>7,146,750</b>	<b>8,327,750</b>	<b>7,898,250</b>	<b>6,219,250</b>	<b>1,655,500</b>	<b>3,176,500</b>	<b>2,728,000</b>	<b>2,197,000</b>	<b>2,206,000</b>
125	<b>OUTSIDE AGENCIES</b>														
126	Stonington Ambulance Corp - PowerLoad & Stretcher Replacement	B	B	B	-	24,000	-	-	-	-	-	-	-	-	-
127	Stonington Ambulance Corp - 1st Floor Remodel	A	A	A	5,000	15,000	-	-	-	-	-	-	-	-	-
128	Stonington Ambulance Corp - Ambulance Replacement				225,000	-	-	-	-	-	-	-	-	-	-
129	Offset: Fundraising, Donations & Loan				(195,000)	-	-	-	-	-	-	-	-	-	-
130	Net Cost Ambulance Replacement				30,000	-	-	-	-	-	-	-	-	-	-
131	Ocean Community YMCA - Renovation/Expansion/Parking	A	A	A	20,000	20,000	-	-	-	-	-	-	-	-	-
132	Borough of Stonington - Railroad Footbridge				1	-	-	-	-	-	-	-	-	-	-
133	Offset: Borough Funds				-	-	-	-	-	-	-	-	-	-	-
134	Net Cost Railroad Footbridge				1	-	-	-	-	-	-	-	-	-	-
135	Thames Valley Community Action (TVCCA) Meals on Wheels Delivery Vehicle				1	-	-	-	-	-	-	-	-	-	-
136	Offset: TVCCA Resources				-	-	-	-	-	-	-	-	-	-	-
137	Net Cost: Meals on Wheels Delivery Vehicle				1	-	-	-	-	-	-	-	-	-	-
138	PNC - New Pantry and Pantry Foyer Floor	B	B	B	-	12,000	-	-	-	-	-	-	-	-	-
139	Stonington Free Library- ADA Compliance				370,000	-	-	-	-	-	-	-	-	-	-
140	Offset: Other (Private Donors)				(320,000)	-	-	-	-	-	-	-	-	-	-
141	Net Cost: Library ADA Compliance				50,000	-	-	-	-	-	-	-	-	-	-
142	Stonington Historical - Lighthouse Restoration	B	B	B	20,000	5,000	50,000	-	-	-	-	-	-	-	-
143	Westerly Ambulance Corp				-	-	-	-	-	-	-	-	-	-	-
144	<b>TOTAL OUTSIDE AGENCIES</b>				<b>125,002</b>	<b>76,000</b>	<b>50,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**TOWN OF STONINGTON**  
**SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT**  
**KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE**  
**2020 - 2021 ADOPTED BUDGET**

LINE #	Expenditure Classification	Dept.	CIP Comm	BOS Priority	ADOPTED Fiscal Year 2019-20	Fiscal Year 2020-21	Fiscal Year 2021-22	Fiscal Year 2022-23	Fiscal Year 2023-24	Fiscal Year 2024-25	Fiscal Year 2025-26	Fiscal Year 2026-27	Fiscal Year 2027-28	Fiscal Year 2028-29	Fiscal Year 2029-30
145	<b>TOTAL GENERAL GOVERNMENT &amp; OUTSIDE AGENCIES CIP EXPENDITURE BUDGET</b>				3,634,019	2,302,526	7,196,750	8,327,750	7,898,250	6,219,250	1,655,500	3,176,500	2,728,000	2,197,000	2,206,000
146	<b>LESS: OTHER ANTICIPATED REVENUE SOURCES</b>														
147	State LOCIP Grant				(110,000)	(128,441)	(110,000)	(110,000)	(110,000)	(110,000)	(110,000)	(110,000)	(110,000)	(110,000)	(110,000)
148	Reappropriation of CIP Fund Balance from defunct projects				(79,886)	(160,453)	-	-	-	-	-	-	-	-	-
149	Other State and Federal Grants				-	-	(5,821,010)	(6,536,010)	(6,074,250)	(4,361,250)	-	(1,602,500)	(904,000)	(317,000)	(326,000)
150	SNEFLA Contribution Towards Town Dock Oil Tank Replacement.				-	-	-	-	-	-	-	-	-	-	-
151	<b>TOTAL OTHER REVENUE AND EXPENDITURE OFFSETS</b>				(189,886)	(288,894)	(5,931,010)	(6,646,010)	(6,184,250)	(4,471,250)	(110,000)	(1,712,500)	(1,014,000)	(427,000)	(436,000)
152	<b>TOTAL NET APPROPRIATION FOR GENERAL GOVERNMENT &amp; OUTSIDE AGENCIES FROM GENERAL FUND</b>				3,444,133	2,013,632	1,265,740	1,681,740	1,714,000	1,748,000	1,545,500	1,464,000	1,714,000	1,770,000	1,770,000



**TOWN OF STONINGTON**  
**SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT**  
**KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE**  
**2020 - 2021 ADOPTED BUDGET**

LINE #	Expenditure Classification	Dept.	CIP Comm	BOS Priority	ADOPTED Fiscal Year 2019-20	Fiscal Year 2020-21	Fiscal Year 2021-22	Fiscal Year 2022-23	Fiscal Year 2023-24	Fiscal Year 2024-25	Fiscal Year 2025-26	Fiscal Year 2026-27	Fiscal Year 2027-28	Fiscal Year 2028-29	Fiscal Year 2029-30
153	<b>STONINGTON PUBLIC SCHOOLS</b>														
154	District Computers and Peripherals - Purchases	A			61,145	410,000	410,000	410,000	410,000	410,000	430,000	430,000	430,000	430,000	430,000
155	District Staff Laptop Computers - Purchases	A			65,000	1	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000
156	District Computers One to One - Purchase	A			98,000	72,000	145,000	145,000	145,000	145,000	145,000	145,000	145,000	145,000	145,000
157	District Phone System	A			30,000	1	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
158	Install Security System & Cameras - District Wide	A			50,000	1	15,000	15,000	15,000	15,000	15,000	50,000	50,000	50,000	50,000
159	PCB Air Monitoring for Elementary Schools	A			-	-	-	-	-	-	-	-	-	-	-
160	Pavement Crack Sealing and Coating - District				10,000	-	20,000	20,000	20,000	20,000	20,000	20,000	20,000	-	-
161	Roof Ladders and Cables - SHS	A			-	1	-	-	-	-	-	-	-	-	-
162	Ductless A/C & Heating w/WI-FI Control & Elec. Upgrade - SMS	B			22,000	1	-	-	-	-	-	-	-	-	-
163	Construct Entry Wall Security for Access to Office Only - SMS				209,000	-	-	-	-	-	-	-	-	-	-
164	Parking Plan/Permits & Construction - SMS				125,000	-	-	-	-	-	-	-	-	-	-
165	Additional Baseboard Heat - Science Rooms - SMS				12,500	-	-	-	-	-	-	-	-	-	-
166	Cafeteria Tables - SMS				34,000	-	-	-	-	-	-	-	-	-	-
167	Interior Paint and Repairs - SMS & SHS	B			1	1	20,000	20,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
168	Signage - Exterior and Interior - SMS				7,000	-	-	-	-	-	-	-	-	-	-
169	Gymnasium Wall Padding - SMS				19,000	-	-	-	-	-	-	-	-	-	-
170	Health Center - SMS				12,000	-	-	-	-	-	-	-	-	-	-
171	Roof Repair (Design & New) - SMS				1	-	-	-	-	-	-	-	-	-	-
172	Flooring Repair - SMS				1	-	-	-	-	-	-	-	-	-	-
173	Upgraded Building Management System - SMS & DO	B			1	1	22,260	22,260	-	-	-	-	-	-	-
174	Ductless A/C & Heating w/WI-FI Control & Elec. Upgrade - District Office				1	-	-	-	-	-	-	-	-	-	-
175	Classroom Upgrades, Paint, Walls, Flooring - District Office	B			250,000	1	-	-	-	-	-	-	-	-	-
176	Signage - Exterior and Interior - District Office				7,000	-	-	-	-	-	-	-	-	-	-
177	Locks & Keys - District Office	B			15,000	1	-	-	-	-	-	-	-	-	-
178	Elevator Shaft Repair - District Office				3,000	-	-	-	-	-	-	-	-	-	-
179	Upgrade Building Management System - District Office				1	-	-	-	-	-	-	-	-	-	-
180	Athletic Field Repair - Baseball Turf Repair SHS				25,000	-	-	-	-	-	-	-	-	-	-
181	Flooring Repair - District	B			10,000	1	20,000	20,000	20,000	20,000	-	-	-	-	-
182	Major Equipment Replacement (Bobcats) - District Office				1	-	-	-	-	-	-	-	-	-	-
183	Replace Maintenance truck - District	B			-	-	17,000	17,000	17,000	17,000	-	18,000	18,000	-	-
184	Bus Yard Relocation - District				290,000	-	-	-	-	-	-	-	-	-	-
185	Minivan for SPED				-	-	34,000	34,000	34,000	-	-	18,000	18,000	-	-
186	Classroom Furniture - District	B			-	1	20,000	20,000	20,000	20,000	-	-	-	-	-
187	Install Code Lockdown Buttons (All)				10,000	-	-	-	-	-	-	-	-	-	-
188	Kitchen Equipment Upgrade - SMS & SHS	B			-	52,000	-	-	-	-	-	-	-	-	-
189	Kubota Tractor Replacement	B			-	-	-	-	-	-	-	-	-	-	-
190	High School Generator Upgrade	B			-	1	-	-	-	-	-	-	-	-	-

**TOWN OF STONINGTON**  
**SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT**  
**KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE**  
**2020 - 2021 ADOPTED BUDGET**

LINE #	Expenditure Classification	Dept.	CIP Comm	BOS Priority	ADOPTED Fiscal Year 2019-20	Fiscal Year 2020-21	Fiscal Year 2021-22	Fiscal Year 2022-23	Fiscal Year 2023-24	Fiscal Year 2024-25	Fiscal Year 2025-26	Fiscal Year 2026-27	Fiscal Year 2027-28	Fiscal Year 2028-29	Fiscal Year 2029-30
191	High School Gym Upgrade	B			-	1	-	-	-	-	-	-	-	-	-
192	High School Roof Top Unit Rebuild & GYM AC	B			-	1	266,000	-	-	-	-	-	-	-	-
193	Sports/Maintenance Turf Field Utility Vehicle	B			-	1	-	-	-	-	-	-	-	-	-
194	Tennis Court Resurfacing	B			-	-	150,000	-	-	-	-	-	-	-	-
195	Middle School Science Rooms Upgrade	B			-	1	-	-	-	-	-	-	-	-	-
196	Track Replacement/Repair				-	-	-	-	-	-	-	250,000	-	-	-
197	<b>TOTAL PUBLIC SCHOOLS CIP EXPENDITURE BUDGET</b>				<b>1,364,652</b>	<b>534,016</b>	<b>1,234,260</b>	<b>818,260</b>	<b>786,000</b>	<b>752,000</b>	<b>715,000</b>	<b>1,036,000</b>	<b>786,000</b>	<b>730,000</b>	<b>730,000</b>
198	<b>LESS: PUBLIC SCHOOLS OTHER ANTICIPATED REVENUE SOURCES</b>														
199	State & Federal Grants				-	(70,000)	-	-	-	-	-	-	-	-	-
200	Reappropriation of CIP Fund Balance for Defunct BOE Projects				(83,762)	(39,017)	-	-	-	-	-	-	-	-	-
201	<b>TOTAL OTHER PUBLIC SCHOOL REVENUE AND EXPENDITURE OFFSETS</b>				<b>(83,762)</b>	<b>(109,017)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
202	<b>TOTAL NET APPROPRIATION FOR PUBLIC SCHOOLS CIP FROM GENERAL FUND</b>				<b>1,280,890</b>	<b>424,999</b>	<b>1,234,260</b>	<b>818,260</b>	<b>786,000</b>	<b>752,000</b>	<b>715,000</b>	<b>1,036,000</b>	<b>786,000</b>	<b>730,000</b>	<b>730,000</b>
203	<b>TOTAL NET APPROPRIATION FOR ALL CIP PROJECTS FROM GENERAL FUND</b>				<b>4,725,023</b>	<b>2,438,631</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>2,260,500</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>2,500,000</b>

**TOWN OF STONINGTON**  
**SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT**  
**2020-2021 CIP BUDGET - DEPARTMENT REQUESTS/BOS ADJUSTMENTS/BOF ADJUSTMENTS**

LINE #	Expenditure Classification	Dept.	CIP Comm	BOS Priority	Department Requests 2020-21	Board of Selectmen Adjustments 2020-21	Board of Selectmen Budget 2020-21	Board of Finance Adjustments 2020-21	Board of Finance Budget 2020-21
<b>1</b>	<b>GENERAL OPERATIONS</b>								
2	Townwide Computer Upgrade - Purchase Program - PV of	A	A	A	65,000	-	65,000	-	65,000
3	Orthophotography/Planimetric Updates	A	A	A	15,000	-	15,000	(14,999)	1
4	Stonington Video Safety System - Phase I	B	B	B	61,262	36,338	97,600	(97,599)	1
5	Large Format Copier, Scanner, Printer Replacement	B	B	B	25,500	-	25,500	-	25,500
6	<b>TOTAL GENERAL OPERATIONS</b>				<b>166,762</b>	<b>36,338</b>	<b>203,100</b>	<b>(112,598)</b>	<b>90,502</b>
<b>7</b>	<b>POLICE SERVICES</b>								
8	Fleet Upgrade - Purchasing Program - PV of Four New Vehicles	A	A	A	180,000	-	180,000	-	180,000
9	Technology Upgrade / Communication Equipment Upgrade	A	A	A	20,000	-	20,000	(19,999)	1
10	Surveillance Cameras Program	B	B	B	98,000	(38,000)	60,000	(50,000)	10,000
11	License Plate Reader	C	C	B	30,000	(15,000)	15,000	(14,999)	1
12	Animal Control Vehicle	C	B	B	50,000	-	50,000	(14,999)	35,001
13	<b>TOTAL POLICE SERVICES</b>				<b>378,000</b>	<b>(53,000)</b>	<b>325,000</b>	<b>(99,997)</b>	<b>225,003</b>
<b>14</b>	<b>ASSESSOR'S DEPARTMENT</b>								
15	Town Revaluation	A	A	A	70,000	-	70,000	-	70,000
16	<b>TOTAL ASSESSOR'S DEPARTMENT</b>				<b>70,000</b>	<b>-</b>	<b>70,000</b>	<b>-</b>	<b>70,000</b>
<b>17</b>	<b>PUBLIC WORKS: HIGHWAY</b>								
18	Drainage Town wide	A	A	A	50,000	(49,999)	1	-	1
19	Highway Equipment - Purchase	A	A	A	1,207,000	(850,000)	357,000	(300,000)	57,000
20	ADA Public Works Transition Plan	A	A	A	50,000	25,000	75,000	(74,999)	1
21	Road Pavement - Major Maintenance	A	A	A	95,000	-	95,000	-	95,000
22	Road Pavement - Capital (Extends life of road 10 or more years)	A	A	A	609,000	(409,000)	200,000	-	200,000
23	Donahue Park Walkway	C	C	C	15,700	(15,700)	-	-	-
24	DPW Radio Replacement	B	B	B	85,000	-	85,000	(79,000)	6,000
25	<b>TOTAL PUBLIC WORKS: HIGHWAY</b>				<b>2,111,700</b>	<b>(1,299,699)</b>	<b>812,001</b>	<b>(453,999)</b>	<b>358,002</b>
<b>26</b>	<b>PUBLIC WORKS: ENGINEERING</b>								
27	North Stonington Road Bridge (CTDOT Bridge #058001)	C	C	B	292,500	(277,500)	15,000	(14,999)	1
28	Pawcatuck Pumphouse: Roof replacement & Masonry repair	B	B	B	50,000	(25,000)	25,000	(24,999)	1
29	South Anguilla Road Bridge (CTDOT Bridge #04790)	A	A	B	50,000	-	50,000	(49,999)	1
30	Stillman Ave Bridge (CTDOT Bridge #04158)	C	C	C	1	-	1	-	1
31	Washington Street Drainage Improvements	A	A	A	50,000	-	50,000	-	50,000
32	Town Hall Parking Lot Replacement	B	B	C	70,000	(69,999)	1	-	1
33	Town Hall HVAC Improvements	B	B	B	10,650	-	10,650	(10,650)	-
34	Human Services HVAC Replacement - Phase II	B	B	B	181,000	-	181,000	(180,999)	1
35	Pawcatuck Pumphouse: Fire Suppression Line Abandonment	B	B	B	150,000	(100,000)	50,000	(49,999)	1
36	Coogan Blvd - Culvert Rehabilitation	A	A	A	50,000	-	50,000	(49,999)	1
37	Lantern Hill Bridge Project	B	B	B	377,500	-	377,500	(367,500)	10,000
38	Willow Street Drainage			B	-	130,000	130,000	(105,000)	25,000
39	West Broad Street School Repairs			B	-	200,000	200,000	(60,000)	140,000
40	Engineering and Construction of New Sidewalks			B	-	1,500,000	1,500,000	(1,499,999)	1
41	<b>TOTAL PUBLIC WORKS: ENGINEERING</b>				<b>1,281,651</b>	<b>1,357,501</b>	<b>2,639,152</b>	<b>(2,414,143)</b>	<b>225,009</b>

**TOWN OF STONINGTON**  
**SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT**  
**2020-2021 CIP BUDGET - DEPARTMENT REQUESTS/BOS ADJUSTMENTS/BOF ADJUSTMENTS**

LINE #	Expenditure Classification	Dept.	CIP Comm	BOS Priority	Department Requests 2020-21	Board of Selectmen Adjustments 2020-21	Board of Selectmen Budget 2020-21	Board of Finance Adjustments 2020-21	Board of Finance Budget 2020-21
42	<b>WPCA</b>								
43	Pump Station Rehab	B	B	B	641,000	-	641,000	(69,500)	571,500
44	Treatment Facility	B	B	B	498,000	-	498,000	(69,500)	428,500
45	<b>TOTAL WPCA</b>				<b>1,139,000</b>	<b>-</b>	<b>1,139,000</b>	<b>(139,000)</b>	<b>1,000,000</b>
46	<b>SOLID WASTE</b>								
47	Foam Filled Tires	B	B	B	5,000	-	5,000	(4,999)	1
48	Roll-Off Truck	A	A	A	34,000	-	34,000	(5,000)	29,000
49	<b>TOTAL SOLID WASTE</b>				<b>39,000</b>	<b>-</b>	<b>39,000</b>	<b>(9,999)</b>	<b>29,001</b>
50	<b>BUILDING DEPARTMENT</b>								
51	Vehicle For Building Official				-	-	-	-	-
52	<b>TOTAL BUILDING DEPARTMENT</b>				<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
53	<b>HUMAN SERVICES</b>								
54	George Crouse Tennis Court Upgrades	C	B	B	175,000	-	175,000	(16,000)	159,000
55	<b>TOTAL HUMAN SERVICES</b>				<b>175,000</b>	<b>-</b>	<b>175,000</b>	<b>(16,000)</b>	<b>159,000</b>
56	<b>PLANNING DEPARTMENT</b>								
57	Bicycling and Walking Plan/Greenway Plan			B	-	1	1	-	1
58	Community Meeting Room/Leased Space	C	C		100,000	(100,000)	-	-	-
59	Community/Tourism Wayfinding Signs			B	30,000	-	30,000	(29,999)	1
60	Comprehensive Plan Update - Zoning Regulations	C	C	B	100,000	-	100,000	(99,999)	1
61	Enterprise Technology Plan	C	B	B	110,000	(109,999)	1	-	1
62	Permit Tracking	C	B	B	50,000	-	50,000	-	50,000
63	Climate Change Adaptation & Mediation Program	A	A	A	100,000	-	100,000	(90,000)	10,000
64	Pawcatuck Streetscape - Route 1	A	A		580,000	(580,000)	-	-	-
65	Pawcatuck Streetscape - Route 2	C	C		500,000	(500,000)	-	-	-
66	Pawcatuck River Greenway			B	250,000	(100,000)	150,000	(149,999)	1
67	Pawcatuck Hurricane Barrier Study	A	A	A	40,000	(39,999)	1	-	1
68	Stillmanville Mill Environmental Assessment	C	C	B	200,000	(175,000)	25,000	(24,999)	1
69	Inspection Vehicle	C	C	C	6,000	-	6,000	(6,000)	-
70	Office Security	C	B		25,000	(25,000)	-	-	-
71	Circus Lot Acquisition and Master Plan	C	C	B	60,500	-	60,500	(60,499)	1
72	Sidewalk Infill - Rt 1 Stonington Road	B	B		80,000	(80,000)	-	-	-
73	Sidewalk Infill - Rt 1 Post Office	B	B		140,000	(140,000)	-	-	-
74	Sidewalk Infill - Rt 1 Spruce Ridge	C	B		50,000	(50,000)	-	-	-
75	Sidewalk Infill - Rt 1 Bess Eaton	C	B		185,000	(185,000)	-	-	-
76	Pawcatuck Parking Plan	D	D		50,000	(50,000)	-	-	-
77	Mystic Train Station Parking Lot	E	E		50,000	(50,000)	-	-	-
78	Mystic Greenway Plan	E	E		75,000	(75,000)	-	-	-
79	Contribution to Open Space Acquisition Fund	E	E	B	100,000	(50,000)	50,000	(49,999)	1
80	Fourth District Voting Hall Master Plan	D	D		50,000	(50,000)	-	-	-
81	Washington Street (Willow/Jackson area) Sidewalk Installation-	C	C		100,000	(100,000)	-	-	-
82	Downtown Mystic Parking & Traffic Study-Engineering	C	C	B	25,000	(15,000)	10,000	-	10,000
83	<b>TOTAL PLANNING DEPARTMENT</b>				<b>3,056,500</b>	<b>(2,474,997)</b>	<b>581,503</b>	<b>(511,494)</b>	<b>70,009</b>
84	<b>TOTAL GENERAL GOVERNMENT</b>				<b>8,417,613</b>	<b>(2,433,857)</b>	<b>5,983,756</b>	<b>(3,757,230)</b>	<b>2,226,526</b>

**TOWN OF STONINGTON**  
**SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT**  
**2020-2021 CIP BUDGET - DEPARTMENT REQUESTS/BOS ADJUSTMENTS/BOF ADJUSTMENTS**

LINE #	Expenditure Classification	Dept.	CIP Comm	BOS Priority	Department Requests 2020-21	Board of Selectmen Adjustments 2020-21	Board of Selectmen Budget 2020-21	Board of Finance Adjustments 2020-21	Board of Finance Budget 2020-21
85	<b>OUTSIDE AGENCIES</b>								
86	Stonington Ambulance Corp - PowerLoad & Stretcher	B	B	B	35,589	-	35,589	(11,589)	24,000
87	Stonington Ambulance Corp - 1st Floor Remodel	A	A	A	15,000	-	15,000	-	15,000
88	Ocean Community YMCA - Renovation/Expansion/Parking	A	A	A	20,000	-	20,000	-	20,000
89	PNC - New Pantry and Pantry Foyer Floor	B	B	B	23,002	-	23,002	(11,002)	12,000
90	Stonington Historical - Lighthouse Restoration	B	B	B	100,000	(50,000)	50,000	(45,000)	5,000
91	<b>TOTAL OUTSIDE AGENCIES</b>				<b>193,591</b>	<b>(50,000)</b>	<b>143,591</b>	<b>(67,591)</b>	<b>76,000</b>
92	<b>TOTAL GENERAL GOVERNMENT &amp; OUTSIDE</b>				<b>8,611,204</b>	<b>(2,483,857)</b>	<b>6,127,347</b>	<b>(3,824,821)</b>	<b>2,302,526</b>
					<b>8,611,204</b>		<b>6,127,347</b>		<b>2,380,524</b>
93	<b>LESS: OTHER ANTICIPATED REVENUE SOURCES</b>								
94	State LOCIP Grant				(128,441)	-	(128,441)	-	(128,441)
95	Reappropriation of CIP Fund Balance from defunct projects				-	-	-	(160,453)	(160,453)
96	<b>TOTAL OTHER REVENUE AND EXPENDITURE OFFSETS</b>				<b>(128,441)</b>	<b>-</b>	<b>(128,441)</b>	<b>(160,453)</b>	<b>(288,894)</b>
97	<b>TOTAL NET APPROPRIATION FOR GENERAL GOVERNMENT &amp; OUTSIDE AGENCIES FROM GENERAL FUND</b>				<b>8,482,763</b>	<b>(2,483,857)</b>	<b>5,998,906</b>	<b>(3,985,274)</b>	<b>2,013,632</b>

**TOWN OF STONINGTON**  
**SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT**  
**2020-2021 CIP BUDGET - DEPARTMENT REQUESTS/BOS ADJUSTMENTS/BOF ADJUSTMENTS**

LINE #	Expenditure Classification	Dept.	CIP Comm	BOS Priority	Department Requests 2020-21	Board of Selectmen Adjustments 2020-21	Board of Selectmen Budget 2020-21	Board of Finance Adjustments 2020-21	Board of Finance Budget 2020-21
98	<b>STONINGTON PUBLIC SCHOOLS</b>								
99	BOE Computers and Peripherals - Purchases	A	N/A	N/A	410,000	-	410,000	-	410,000
100	BOE Staff Laptop Computers - Purchases	A	N/A	N/A	65,000	-	65,000	(64,999)	1
101	BOE Computers One to One - Purchase	A	N/A	N/A	145,000	-	145,000	(73,000)	72,000
102	District Phone System	A	N/A	N/A	30,000	-	30,000	(29,999)	1
103	Install Security System & Cameras - District Wide	A	N/A	N/A	50,000	-	50,000	(49,999)	1
104	PCB Air Monitoring for Elementary Schools	A	N/A	N/A	30,000	-	30,000	(30,000)	-
105	Roof Ladders and Cables - SHS	A	N/A	N/A	101,000	-	101,000	(100,999)	1
106	Ductless A/C & Heating w/WI-FI Control & Elec. Upgrade - SMS	B	N/A	N/A	2,000,000	-	2,000,000	(1,999,999)	1
107	Interior Paint and Repairs - SMS & SHS	B	N/A	N/A	20,000	-	20,000	(19,999)	1
108	Upgraded Building Management System - SMS & DO-Annual	B	N/A	N/A	179,460	-	179,460	(179,459)	1
109	Classroom Upgrades, Paint, Walls, Flooring - District Office	B	N/A	N/A	350,000	-	350,000	(349,999)	1
110	Locks & Keys - District Office	B	N/A	N/A	20,000	-	20,000	(19,999)	1
111	Flooring Repair - District	B	N/A	N/A	20,000	-	20,000	(19,999)	1
112	Replace Maintenance truck - District	B	N/A	N/A	17,000	-	17,000	(17,000)	-
113	Classroom Furniture - District	B	N/A	N/A	20,000	-	20,000	(19,999)	1
114	Kitchen Equipment Upgrade - SMS & SHS	B	N/A	N/A	52,000	-	52,000	-	52,000
115	Kubota Tractor Replacement	B	N/A	N/A	45,825	-	45,825	(45,825)	-
116	High School Generator Upgrade	B	N/A	N/A	45,000	-	45,000	(44,999)	1
117	High School Gym Upgrade	B	N/A	N/A	96,500	-	96,500	(96,499)	1
118	High School Roof Top Unit Rebuild & GYM AC	B	N/A	N/A	599,000	-	599,000	(598,999)	1
119	Sports/Maintenance Turf Field Utility Vehicle	B	N/A	N/A	12,000	-	12,000	(11,999)	1
120	Tennis Court Resurfacing	B	N/A	N/A	150,000	-	150,000	(150,000)	-
121	Middle School Science Rooms Upgrade	B	N/A	N/A	30,000	-	30,000	(29,999)	1
122	<b>TOTAL PUBLIC SCHOOLS CIP EXPENDITURE BUDGET</b>				<b>4,487,785</b>	<b>-</b>	<b>4,487,785</b>	<b>(3,953,769)</b>	<b>534,016</b>
123	<b>LESS: PUBLIC SCHOOLS OTHER ANTICIPATED</b>								
124	State & Federal Grants				-	-	-	(70,000)	(70,000)
125	Reappropriation of CIP Fund Balance for Defunct BOE Projects				-	-	-	(39,017)	(39,017)
126	<b>TOTAL OTHER PUBLIC SCHOOL REVENUE AND EXPENDITURE OFFSETS</b>				<b>-</b>	<b>-</b>	<b>-</b>	<b>(109,017)</b>	<b>(109,017)</b>
127	<b>TOTAL NET APPROPRIATION FOR PUBLIC SCHOOLS CIP FROM GENERAL FUND</b>				<b>4,487,785</b>	<b>-</b>	<b>4,487,785</b>	<b>(4,062,786)</b>	<b>424,999</b>
128	<b>TOTAL NET APPROPRIATION FOR ALL CIP PROJECTS FROM GENERAL FUND</b>				<b>12,970,548</b>	<b>(2,483,857)</b>	<b>10,486,691</b>	<b>(8,048,060)</b>	<b>2,438,631</b>