					2021-2022	2021-2022	2022-2023 FIRST	BOF AMOUNT	
		2018-2019	2019-2020	2020-2021	ADOPTED	PROJECTED	SELECTMAN'S	INCREASE/	2022-2023 BOF
LINE #	REVENUE SOURCE	ACTUAL	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET	(DECREASE)	BUDGET
	TAXES							,	
1	Current Levy	62,022,848	64,569,509	65,554,256	67,410,306	67,610,306	75,086,499	_	75,086,499
2	Prior Years	468,609	249.998	366.052	250.000	150,000	100.000	_	100.000
3	Motor Vehicle Supplement	458,614	473,763	425,022	450,000	450,000	425,000	_	425,000
4	Interest & Lien Fees	291,881	250,787	300,284	150,000	200,000	150,000	_	150,000
5	TOTALS	63,241,952	65,544,057	66,645,614	68,260,306	68,410,306	75,761,499	-	75,761,499
	LICENSES AND PERMITS								
6	Building Permits	435,753	362,390	402,199	360,000	510,000	360,000	_	360,000
7	Conveyance Tax	364,280	375,586	654,156	400,000	700,000	400,000	_	400,000
8	Town Clerk's Fees	186,011	191,829	281,356	190,000	240,000	190,000	_	190,000
9	Alarm Registrations	5,220	5,115	4,741	5,000	3,500	5,000	_	5,000
10	Inland Wetland Permits	2,700	2,600	6,571	2,600	6,000	2,600	-	2,600
11	P&Z and Zoning Board Fees	78,288	75,091	85,173	70,000	80,000	70,000	-	70,000
12	TOTALS	1,072,252	1,012,611	1,434,196	1,027,600	1,539,500	1,027,600	-	1,027,600
	FINES AND FORFEITS								
13	Parking Fines	5,500	3,575	3,770	3,500	5,500	3,500	_	3,500
14	Alarm Penalties	2,064	1,725	1,850	1,700	1,700	1,700	_	1,700
15	TOTALS	7,564	5,300	5,620	5,200	7,200	5,200	-	5,200
	REVENUES - USE OF TOWN MONEY								
16	Interest Income	395,300	265,648	34,711	50,000	35,000	35,000	_	35,000
17	Rentals	57,573	59,419	62,189	55,000	65,000	60,000	-	60,000
18	Loan Repayment - SNEFLA	12,500	12,500	12,500	12,500	12,500	12,500	-	12,500
19	TOTALS	465,373	337,567	109,400	117,500	112,500	107,500	-	107,500
	STATE GRANTS FOR EDUCATION								
20	Education Cost Sharing Grant	1,284,257	1,188,209	1,051,626	1,073,011	1,073,011	1,073,011	_	1,073,011
21	Non-Public Health Services	8,094	7,935	7,593	7,400	10,323	10,000	_	10,000
22	TOTALS	1,292,351	1,196,144	1,059,219	1,080,411	1,083,334	1,083,011	-	1,083,011
	STATE GRANTS FOR REIMBURSEMENT ON REVENUE								
23	Reimbursement Disabled	1,562	1,608	1,632	1,600	1,676	1,600	_	1,600
24	Veteran's Exemption	15,415	15,808	15,260	15,000	15,401	15,000	-	15,000
25	Payment In Lieu of Taxes - State Tiered	-	-	-	-	19,895	20,312	_	20,312
26	Mashantucket Pequot Grant	_	30,000	30,000	30,000	30,000	30,000	_	30,000
27	Municipal Revenue Sharing	_	-	-	-	-	-		
28	Grants for Municipal Projects	100,332	100,332	100,332	100,332	100,332	100,332	_	100,332
29	Municipal Stabilization Grant	218,992	218,992	218,992	218,992	218,992	218,992	-	218,992
30	TOTALS	336,301	366,740	366,216	365,924	386,296	386,236	-	386,236
	STATE GRANTS FOR OTHER PURPOSES								
31	Parking Ticket Surcharge	11,333	11,398	3,319	7,500	3,300	6,000	_	6,000
32	Youth Services	18,150	18,150	18,150	18,000	18,000	18,000	_	18,000
33	Civil Preparedness	9,256	9,185	9,323	9,290	9,297	11,420	_	11,420
34	Telephone Line Access	46,267	44,762	47,522	44,000	44,000	44,000	-	44,000
35	TOTALS	85,006	83,495	78,314	78,790	74,597	79,420	-	79,420

LINE #	REVENUE SOURCE	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 ADOPTED BUDGET	2021-2022 PROJECTED ACTUAL	2022-2023 FIRST SELECTMAN'S BUDGET	BOF AMOUNT INCREASE/ (DECREASE)	2022-2023 BOF BUDGET
	SOLID WASTE DISPOSAL FEES								
36	Solid Waste Disposal Fees	1,558,882	1,593,072	1,097,800	950,000	950,000	950,000	-	950,000
37	SCRRRA Recepticles (Yellow Bags)	-	-	611,631	550,000	550,000	550,000	-	550,000
38	SCRRRA Transportation	90,368	84,071	-	-	-	-	-	-
39	Landfill Recycling	59,796	37,667	47,544	37,000	37,000	37,000	-	37,000
40	Landfill Tipping Fees	155,350	161,505	182,863	160,000	160,000	160,000	-	160,000
41	TOTALS	1,864,396	1,876,315	1,939,838	1,697,000	1,697,000	1,697,000	-	1,697,000
	MISCELLANEOUS REVENUE - EDUCATION								
42	Building Rental/Miscellaneous	-	600	3,601	-	3,600	3,600	-	3,600
43	Tuition - Other Schools	29,899	52,187	49,491	25,000	30,000	40,000	-	40,000
44	TOTALS	29,899	52,787	53,092	25,000	33,600	43,600	-	43,600
	MISCELLANEOUS REVENUE -POLICE DEPT								
45	Vehicle Use - Outside Jobs	102,937	157,681	98,631	100,000	60,000	100,000	_	100,000
46	Administrative Fee/Miscellaneous Fees	19.521	28,367	15,823	18,000	11,000	18,000	_	18,000
47	Animal Control Facility	600	1,680	1,200	1,500	1,200	1,200	_	1,200
48	TOTALS	123,058	187,728	115,654	119,500	72,200	119,200	-	119,200
	MISCELLANEOUS REVENUE	- /	- / -	- /	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,	. ,		.,
49	Miscellaneous Miscellaneous	63,678	79,198	53,775	15,000	62,000	15 000	_	15 000
50	Accident Reports	1,703	2,126	1,765	1,500	1,400	15,000 1,500	-	15,000 1,500
51	Data Processing Revenue	29,560	28,910	25,378	25,000	25,000	25,000	-	25,000
52	In Lieu of Taxes - Housing Authority	4,497	3,693	4,263	4,200	4,200	4,200	-	4,200
53	GIS Revenue	530	260	178	250	400	250	_	250
54	Unliquidated Prior Year Encumbrances	93,845	257,377	17,863	10,000	15,000	10,000	_	10,000
55	Transfer in From Benefit Assessments Fund	45,000	-	-	29,500	29,500	-	_	-
56	Utility Billing Revenue	12,000	12,000	12,000	12,000	3,000	_	_	_
57	Payment In Lieu of Taxes	244,494	267,993	265,034	261,850	286,231	282,785	_	282,785
58	Misc Grants and Reimbursements - Gen Gov't	1,129	33,644	27,298	-	-	-	-	-
59	Gain on Sale of Fixed Assets	500	200	-	-	-	-	-	-
60	TOTALS	496,936	685,401	407,554	359,300	426,731	338,735	-	338,735
	DEVENOUS MORE A DEPONDE VOID OF EVAND DAY A NOD								
61	REVENUE TOTAL BEFORE USE OF FUND BALANCE	69,015,088	71,348,145	72,214,717	73,136,531	73,843,264	80,649,001	-	80,649,001
62	OPERATING (DEFICIT) BEFORE USE OF FUND BALANCE	_	-	-	_		_	_	
02	OF EXATING (DEFICIT) BEFORE USE OF FUND BALANCE	-	-	-	-	-	-	-	-
	OTHER FUNDING SOURCES								
63	Use of Fund Balance								
62a	Designated Offset to Education Cuts in Gen. Gov't Budget	_	_	_	-	_	_	_	_
024								1	
62b	Designated Offset to Capital Improvement Fund Appropriation	-	_		-	_	_	_	_
64	Transfers In From Other Funds	-	-	31,794	-	-	-	-	-
65	TOTALS	-	-	31,794	-	-	-	-	-
	GRAND TOTAL - REVENUES AND OTHER FUNDING								
66	SOURCES	69,015,088	71,348,145	72,246,511	73,136,531	73,843,264	80,649,001	-	80,649,001

LINE #		2018-2019 ACTUAL EXPENDED	2019-2020 ACTUAL EXPENDED	2020-2021 ACTUAL EXPENDED	2021-2022 ADOPTED BUDGET	2021-2022 REVISED BUDGET	2021-2022 PROJECTED ACTUAL	2022-2023 DEPARTMENT REQUEST	2022-2023 FIRST SELECTMAN BUDGET	BOF AMOUNT INCREASE/ (DECREASE)	2022-2023 BOARD OF FINANCE BUDGET	AMOUNT INCREASE/ (DECREASE)	% CHANGE
	DEPARTMENT OF FIRST SELECTMAN												
1	Office of Selectman	244,867	247,951	270,809	261,667	261,667	261,667	262,167	262,167	_	262,167	500	0.19%
2	Programs & Agencies	75,465	87,668	81,084	97,855	97,855	97,855	100,147	100,147	-	100,147	2,292	2.34%
3	Waterfront Commission	1,100	1,403	1,916	2,125	2,125	2,125	2,125	2,300	-	2,300	175	8.24%
4	Pawcatuck River Harbor Management	-	-	-	500	500	-	500	500	-	500	-	0.00%
5	Shellfish Commission	-	-	-	50	50	-	50	50	-	50	-	0.00%
6	Economic Development Commission	10,661	5,155	17,760	13,470	13,470	13,470	13,470	13,470	-	13,470	-	0.00%
7	Stonington Facilities Committee (New Name)	-	1,100	200	1,100	1,100	1,100	1,100	1,100	-	1,100	-	0.00%
8	Beautification Committee	-	-	4,999	5,000	5,000	5,000	5,000	5,000	-	5,000	-	0.00%
9	Charter Revision Committee	-	-	-	4,200	4,200	4,200	2	2	-	2	(4,198)	-99.95%
10	Emergency Management	21,057	21,310	25,961	27,921	27,921	27,921	28,140	28,140	-	28,140	219	0.78%
11	Elections	101,323	74,458	111,437	129,026	129,026	129,026	157,226	157,226	-	157,226	28,200	21.86%
12	Town Clerk	225,046	227,577	235,722	250,817	250,817	252,317	239,924	239,924	-	239,924	(10,893)	-4.34%
13	Town Meeting & Referenda	3,560	1,206	3,358	6,200	6,200	6,200	8,200	8,200	-	8,200	2,000	32.26%
14	Payments to Other Civil Divisions	192,950	206,885	267,828	251,583	251,583	251,583	208,084	208,084	-	208,084	(43,499)	-17.29%
15	TOTAL - FIRST SELECTMAN	876,029	874,713	1,021,074	1,051,514	1,051,514	1,052,464	1,026,135	1,026,310	-	1,026,310	(25,204)	-2.40%
	DEPARTMENT OF ADMINISTRATIVE SERVICES												
16	Administrative Services	324,594	360,908	345,581	371,537	371,537	371,537	375,207	371,707	_	371,707	170	0.05%
17	Information Services	304,436	306,192	333,748	413,875	413,875	413.875	415,995	416.195	-	416,195	2,320	0.56%
18	Human Resources	3,182,288	3,129,450	3,475,017	3,676,300	3,676,300	3,676,300	3,848,415	3,960,849		3.960.849	284,549	7.74%
19	Health Officer & Sanitation	137,459	137,056	147,774	140,998	140,998	140,998	138,941	138,941	-	138,941	(2,057)	-1.46%
20	Community Development	14.828	137,030	4,253	15,000	15,000	15,000	130,941	15,000		15,000	(2,037)	0.00%
21	TOTAL - ADMINISTRATIVE SERVICES	3,963,605	3,933,606	4,306,373	4,617,710	4,617,710	4,617,710	4,778,558	4,902,692	_	4,902,692	284,982	6.17%
21		3,703,003	3,733,000	4,500,575	4,017,710	4,017,710	4,017,710	4,770,330	4,702,072	_	4,702,072	204,702	0.1770
	DEPARTMENT OF ASSESSMENT												
22	Assessor's Office	318,323	327,156	372,768	359,994	359,994	359,994	408,585	408,785	-	408,785	48,791	13.55%
23	Board of Assessment Appeals	2,417	2,148	1,877	2,360	2,360	2,360	7,365	7,365	-	7,365	5,005	212.08%
24	TOTAL - ASSESSMENT	320,740	329,304	374,645	362,354	362,354	362,354	415,950	416,150	-	416,150	53,796	14.85%
	DEPARTMENT OF FINANCE												
25	Finance Office	422,086	439,825	482,904	437,542	437,542	434,967	456,664	456,664	-	456,664	19,122	4.37%
26	Treasurer	4,346	4,959	4,574	5,198	5,198	5,198	5,198	5,198	-	5,198	-	0.00%
27	Tax Collector	205,265	215,760	229,537	251,333	251,333	251,333	253,043	252,743	-	252,743	1,410	0.56%
28	Board of Finance	185,184	205,283	246,581	246,191	246,191	246,766	699,022	680,740	-	680,740	434,549	176.51%
29	Risk Management	1,345,538	730,846	734,639	771,209	771,209	767,107	782,708	782,708	-	782,708	11,499	1.49%
30	TOTAL - FINANCE	2,162,419	1,596,673	1,698,235	1,711,473	1,711,473	1,705,371	2,196,635	2,178,053	-	2,178,053	466,580	27.26%
31	DEBT SERVICE	8,140,981	8,883,159	8,066,702	8,134,208	8,134,208	8,134,208	7,729,306	7,729,306	-	7,729,306	(404,902)	-4.98%
31		0,140,701	0,005,139	0,000,702	0,134,208	0,134,200	0,134,208	1,729,500	1,729,300	-	1,129,500	(404,902)	-4.20 /0
	DEPARTMENT OF PLANNING	25.01-	256.513	455.0 **	455.0	455.0	155.0	1000	540 ·		540 :==		12.405
32	Planning and Land Use	376,815	356,712	455,260	475,955	475,955	475,955	476,175	540,175	-	540,175	64,220	13.49%
33	Boards and Commissions	51,077	42,185	12,205	53,825	53,825	53,825	53,825	53,825	-	53,825	-	0.00%
34	TOTAL - PLANNING	427,892	398,897	467,465	529,780	529,780	529,780	530,000	594,000	-	594,000	64,220	12.12%

LINE#		2018-2019 ACTUAL EXPENDED	2019-2020 ACTUAL EXPENDED	2020-2021 ACTUAL EXPENDED	2021-2022 ADOPTED BUDGET	2021-2022 REVISED BUDGET	2021-2022 PROJECTED ACTUAL	2022-2023 DEPARTMENT REQUEST	2022-2023 FIRST SELECTMAN BUDGET	BOF AMOUNT INCREASE/ (DECREASE)	2022-2023 BOARD OF FINANCE BUDGET	AMOUNT INCREASE/ (DECREASE)	% CHANGE
	DEPARTMENT OF PUBLIC WORKS												
35	Public Works - Highway	2,429,451	2,419,441	2,547,800	2,827,273	2,827,273	2,827,273	2,958,292	2,965,912	-	2,965,912	138,639	4.90%
36	Solid Waste	2,531,794	2,585,810	2,770,102	2,871,816	2,871,816	2,936,816	3,041,605	3,044,105	-	3,044,105	172,289	6.00%
37	Engineering Services	202,788	183,531	222,524	224,317	224,317	224,317	252,153	252,153	-	252,153	27,836	12.41%
38	Facilities Operations (formerly Building Operations)	634,312	704,844	697,220	815,711	815,711	815,711	836,022	836,022	-	836,022	20,311	2.49%
39	Building Official	237,131	241,178	247,527	285,559	285,559	285,559	292,683	292,683	-	292,683	7,124	2.49%
40	Water Pollution Control Agency (WPCA)	387,588	344,619	353,193	352,810	352,510	352,510	353,445	353,445	-	353,445	635	0.18%
41	TOTAL - PUBLIC WORKS	6,423,064	6,479,423	6,838,366	7,377,486	7,377,186	7,442,186	7,734,200	7,744,320	-	7,744,320	366,834	4.97%
42	DEPARTMENT OF POLICE SERVICES	5,546,735	5,798,530	5,883,494	6,541,226	6,541,226	6,602,226	6,739,402	6,823,828	-	6,823,828	282,602	4.32%
	DEPARTMENT OF HUMAN SERVICES												
43	Human Services	435,920	404,303	446,853	544,156	544,156	544,156	569,986	569,986	-	569,986	25,830	4.75%
44	Commission on Aging	6,300	5,142	6,800	8,500	8,500	8,500	8,500	8,500	_	8,500	-	0.00%
45	Recreation	121,424	129,388	138,060	141,550	141,550	141,550	144,250	144,250	-	144,250	2,700	1.91%
46	Libraries	330,500	346,500	446,500	446,500	446,500	446,500	454,575	449,000	-	449,000	2,500	0.56%
47	Outside Agencies	313,880	342,750	358,200	372,701	372,701	372,701	381,001	381,001	-	381,001	8,300	2.23%
48	Ambulances & Fire Services	146,779	154,808	157,367	188,458	188,458	188,458	228,582	228,582	-	228,582	40,124	21.29%
49	TOTAL - HUMAN SERVICES	1,354,803	1,382,891	1,553,780	1,701,865	1,701,865	1,701,865	1,786,894	1,781,319	-	1,781,319	79,454	4.67%
	TOTAL GENERAL GOVERNMENT					** *** ***							
50	TOTAL - GENERAL GOVERNMENT	29,216,268	29,677,196	30,210,134	32,027,616	32,027,316	32,148,164	32,937,080	33,195,978	-	33,195,978	1,168,362	3.65%
51	BOARD OF EDUCATION	37,976,903	37,304,394	37,316,909	38,335,596	38,335,596	38,335,596	39,292,720	39,292,720	-	39,292,720	957,124	2.50%
52	CAPITAL IMPROVEMENTS - FUNDING REQUEST	2,690,664	5,001,116	2,478,631	2,773,319	2,773,319	2,773,319	9,143,196	8,160,303	-	8,160,303	5,386,984	194.24%
53	GRAND TOTAL	69,883,835	71,982,706	70,005,674	73,136,531	73,136,231	73,257,079	81,372,996	80,649,001	-	80,649,001	7,512,470	10.27%
	SUMMARY												
54	General Operations	21,075,287	20,794,037	22,143,432	23,893,408	23,893,108	24,013,956	25,207,774	25,466,672	-	25,466,672	1,573,264	6.58%
55	Education	37,976,903	37,304,394	37,316,909	38,335,596	38,335,596	38,335,596	39,292,720	39,292,720	-	39,292,720	957,124	2.50%
56	Debt Service	8,140,981	8,883,159	8,066,702	8,134,208	8,134,208	8,134,208	7,729,306	7,729,306	-	7,729,306	(404,902)	-4.98%
57	Capital Improvements - Funding Request	2,690,664	5,001,116	2,478,631	2,773,319	2,773,319	2,773,319	9,143,196	8,160,303	-	8,160,303	5,386,984	194.24%
58	Grand Total	69,883,835	71,982,706	70,005,674	73,136,531	73,136,231	73,257,079	81,372,996	80,649,001	-	80,649,001	7,512,470	10.27%
59	General Operations	15,528,552	14,995,507	16,259,938	17,352,182	17,351,882	17,411,730	18,468,372	18,642,844	-	18,642,844	1,290,662	7.44%
60	Police	5,546,735	5,798,530	5,883,494	6,541,226	6,541,226	6,602,226	6,739,402	6,823,828	-	6,823,828	282,602	4.32%
61	Education	37,976,903	37,304,394	37,316,909	38,335,596	38,335,596	38,335,596	39,292,720	39,292,720	-	39,292,720	957,124	2.50%
62	Debt Service	8,140,981	8,883,159	8,066,702	8,134,208	8,134,208	8,134,208	7,729,306	7,729,306	-	7,729,306	(404,902)	-4.98%
63	Capital Improvements - Funding Request	2,690,664	5,001,116	2,478,631	2,773,319	2,773,319	2,773,319	9,143,196	8,160,303	-	8,160,303	5,386,984	194.24%
64	Grand Total	69,883,835	71,982,706	70,005,674	73,136,531	73,136,231	73,257,079	81,372,996	80,649,001	-	80,649,001	7,512,470	10.27%

SOUTHEAST AREA TRANSIT DISTRICT

FUNCTION DESCRIPTION:

Provide public transportation services to Stonington ("HOP" and Route 108). The HOP is a "Micro Transit" model (real-time demand response service); this service's intent is to provide more effective and responsive service for SEAT's customers at a similar cost to the traditional fixed route service. The HOP bus serves nearly all of Stonington between 6 AM and 6 PM Monday – Friday. SEAT utilizes Federal and State capital funding to acquire the needed rolling stock at no financial contribution from the town.

Route 108 operates every 120 minutes between New London, Groton and Foxwoods, with a major stop at Olde Mistick Village. The service operates Monday – Friday, between 6 AM and 11 PM; Saturdays between 6 AM and 10 PM.

In addition, SEAT provides complementary Americans with Disabilities Act (ADA) paratransit service - required under Federal law - along these corridors during the respective hours of operation. The combined operating costs of the fixed route, Micro Transit and ADA services is \$473,317. The \$26,702 (6% of the total operating cost) requested is local match (which leverages State funds) and represents a modest 3% increase over the FY22 request.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

Prior to the pandemic, SEAT's system ridership was increasing at an annual rate of 5% over the prior year. The ridership on the HOP was 5,121 in FY21, as compared to 5,472 in FY20 reflecting continued challenges created by the pandemic. During the height of the pandemic, HOP ridership averaged 327 boardings per month, but has been increasing and over FY21, averaged 427 boardings per month. In FY 21, SEAT implemented new scheduling software to provide more reliable connections between the HOP and Route 108. The software provides a free smartphone-based app, "SEAT Connect", for customers to book and track their rides. In FY21, there were nearly 3,200 boardings/alightings at Olde Mistick Village on the Route 108 line.

OBJECTIVES FOR THE COMING YEAR:

SEAT intends to continue to work with Stonington continue to "Micro-Transit" or "HOP" bus program; Should the town wish to return to traditional "fixed route" service, SEAT is prepared to do so at no additional cost to the town. In addition, SEAT will continue to review the transit recommendations of the recently completed JLUS study and their impact on the SEAT service study; and working with the SE CT Council of Governments, the Board may wish to begin implementation of route changes in the fiscal year, but SEAT staff will work with its member towns to ensure they are fully informed and that implemented transitions are as seamless as we can make them.

MAJOR BUDGET CHANGES AND COMMENTARY:

SEAT is not planning major budget changes and will continue to utilize Federal CARES Act and ARA funding into FY23 to defray increased operating costs due to the pandemic and reduced fare revenue associated with lower ridership. It should be noted that Federal funding is not expected to continue past FY23. Also, the State provides a major portion of SEAT's operating budget, and should the State reduce transit funding in FY23 and beyond, SEAT is prepared to work with the participating Towns to absorb their impacts.

MYSTIC RIVER PARK COMMISSION

FUNCTION DESCRIPTION:

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

Mystic River Park continues to be a huge draw to residents and tourists alike. With the onset of the Covid pandemic, use of the Park has grown exponentially. The increase of visitors to the park adds the increased burden of additional refuse removal and grounds maintenance to keep the park clean and safe for visitors.

OBJECTIVES FOR THE COMING YEAR:

- 1. Continue to keep the restrooms open from 9 AM to 9 PM (10 PM during the peak summer months), and extended hours during the cooler months as dictated by park events and use.
- 2. Continue to maintain the increased degree of cleanliness and maintenance required by Covid to the rest rooms and fixtures.
- 3. Continue to make ongoing maintenance and improvements to ensure seamless operation.
- 4. Continue to offer additional cleanings and staff during events held in the park and downtown areas to maintain the high degree of cleanliness and safety for park visitors.

MAJOR BUDGET CHANGES AND COMMENTARY:

The current level of use and associated expense to keep the restrooms open continues to dwarf pre-Covid levels. For this reason, the Mystic River Park Commission requests that the Town maintain the current year's level of contribution to the annual upkeep of the restrooms. We hope that we can rely on the Town to continue to support the Park, so that we can continue our mission to support the fabric of Downtown Mystic.

CT COUNCIL OF SMALL TOWNS (COST)

FUNCTION DESCRIPTION:

2022-2023 CT Council of Small Towns (COST) membership, \$1,275.00

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

COST has been proud to assist our small towns in meeting the challenges posed by the COVID-19 pandemic. Beginning in March 2020, COST along with CCM and a team of municipal attorneys worked with the Governor's Office and OPM on a daily basis to support the issuance of Executive Orders necessary to facilitate local government operations. We also partnered with state agencies to address the needs of our residents and support local businesses. Recognizing that the closure of the state Capitol during the 2021 legislative session presented significant challenges in communicating with lawmakers on issues of concern to small towns, COST held numerous virtual meetings with legislators, testified on more than 60 bills at public hearings, and kept our members up-to-date on key issues. We also issued Calls to Action to encourage our municipal leaders to contact their legislators and let them know how pending legislation may affect their communities. Working with the administration, key lawmakers, municipal leaders and other stakeholder groups, we were successful in winning passage of a number of key issues, including: 1) holding towns harmless from cuts in education funding; 2) preserving municipal aid funding for roads, bridges, and economic development projects; 3) modernizing the bottle bill to promote greater recycling; and 4) advocating for a more balanced approach to assisting towns in meeting the affordable housing needs of their communities. In addition, COST launched a series of training webinars to provide guidance to municipal officials on a number of issues, including technology solutions for towns, affordable housing planning tools, ways to achieve sustainability goals, municipal insurance trends, implementing police accountability reforms, healthcare solutions and new laws affecting municipalities.

OBJECTIVES FOR THE COMING YEAR:

COST will continue to work hard to ensure that the Governor's Office and state legislature take action to position our small towns for social and economic recovery. In addition to maintaining a full-time presence at the state Capitol, testifying on numerous bills, and meeting with lawmakers throughout the legislative session, COST will continue to strengthen its efforts to serve our member towns by:

- Inviting key lawmakers and public officials to discuss priority issues at COST's Legislative Committee meetings
- Holding Town Hall Forums throughout the state to give municipal leaders the opportunity to have meaningful discussions with legislators about how legislation may affect their communities
- Preparing issue briefs to provide municipal leaders with in-depth information on pending legislation
- Developing a comprehensive communications strategy to engage key stakeholders in COST's advocacy efforts
- Holding a Town Leaders Day and other events at the state Capitol
- Coordinating meetings with the Governor's Office and state agencies to discuss municipal issues
- Holding conferences, training workshops, and webinars on issues facing municipalities.

MAJOR BUDGET CHANGES AND COMMENTARY:

Membership dues for the 2022-2023 Fiscal Year will remain at the same level, \$1,275.00.

MYSTIC RIVER BOAT PUMP OUT SERVICES

FUNCTION DESCRIPTION:

Three pump out boats located on the Mystic River operate 7 days a week removing sewage waste from boats.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

This year was exceptionally busy, because of the increased number of boaters. Our boats removed over 265,000 gallons of sewage from boats located on the Mystic River alone. Sewage is discharged from our vessels primarily on Groton land-based stations due to lack of options in Stonington.

OBJECTIVES FOR THE COMING YEAR:

Continue to educate boaters of the importance of discharging of waste properly to preserve our waters, shores, and wild life.

MAJOR BUDGET CHANGES AND COMMENTARY:

Increase of minimum wages and replacement of boat motor with over 2900 hours and redo fenders on two vessels.

DEPARTMENT OF THE FIRST SELECTMAN WATERFRONT COMMISSION

FUNCTION DESCRIPTION:

The Commission oversees tidal waters, rights of way and waterfront properties. They work closely with Southern New England Lobstermen's and Fishermen's Association (SNEFLA) at the Town Dock. The Commission oversees Donahue Park and maintenance of docking (Fleet and Police dock) and all other facilities for commercial fishing vessels and pleasure craft.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

- Small scale Blessing of the Fleet due to COVID.
- Working with SNEFLA on structural issues at Town Dock.

OBJECTIVES FOR THE COMING YEAR:

- Work with Town Beautification Committee on enhancements to Donahue Park.
- Increased involvement with Mystic River Boathouse Park.

MAJOR BUDGET CHANGES AND COMMENTARY:

None to report

DEPARTMENT OF THE FIRST SELECTMAN SHELLFISH COMMISSION

FUNCTION DESCRIPTION:

Shellfish Commission manages recreational and commercial shell fishing activities to provide benefit to the Town of Stonington and its residents.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

The revenue from the sale of shell fishing and scallop permits will allow the Stonington Shellfish Commission to maintain its financial self-sufficiency for the 2022-2023 budget year.

During CY2021, the Commission sold 417 clamming permits, slightly more than the sales in CY2020. This year, the Commission was unable to locate a source of clams to transplant into our recreational grounds. The 2021-2022 scallop season in Stonington waters is off to a very poor start, however our scallop permit sales do not contribute significantly to our overall income.

Currently, there are six active aquaculture license agreements in Town of Stonington waters. The oyster growers who hold the licenses provide shellfish for the town's recreational shellfishing program as payment for their use of town shellfish grounds. In CY2021, nearly 4000 oysters from the license holders were transplanted into our recreational grounds.

OBJECTIVES FOR THE COMING YEAR:

The Commission does not expect any significant changes from the current recreational operations.

Where possible, we plan to continue our work with commercial organizations to enhance the shellfish populations and recreational shell fishing opportunities in Town of Stonington waters. We will continue to seek a source of clams to transplant into the recreational areas. We will also continue working with the Connecticut Department of Agriculture/Bureau of Aquaculture to identify opportunities to expand the recreational areas in town waters.

MAJOR BUDGET CHANGES AND COMMENTARY: None expected.

ECONOMIC DEVELOPMENT COMMISSION

FUNCTION DESCRIPTION: The goal of the EDC, comprised of twelve volunteers, is to encourage businesses and residential developers to invest in Stonington. The EDC focuses on the key economic clusters that drive the Stonington economy: Maritime, Agriculture and Fishing, Real Estate, Tourism, Manufacturing and Eldercare. The EDC facilitates positive outcomes through pre-application guidance and support to developers / investors, as well as advocating at Planning and Zoning Commission meetings when approvals are sought for projects that align with Town goals as outlined in the 2015 Plan of Conservation and Development (POCD).

HIGHLIGHTS OF PRESENT YEAR OPERATIONS: The EDC conducted its periodic goal-setting exercise in January, resulting in 8 initiatives organized into three goal themes: Revitalize Downtown Pawcatuck, Town-wide initiatives, and Gateway / Exit 90 / TC-80. A subcommittee advanced each initiative. See Table for initiatives and progress-to-date:

SONINGTON	Stonington Economic Development Commission	
16 3 49	Economic Development Commission	
Goal	2021-2022 Project Plan	
Theme	Areas of Focus	Comment
	Circus Lot Acquisition / Master Plan; "Unstick" Dahl Oil Lot	Circus Lot: CIP Request: \$42.5K '21-22; \$50K '22-23; coordinate purchase and conceptual planning; Nov: survey completion early 2022 Dahl: Outreach with owner ongoing, motivator is drive-thru for S. Broad Bess Eaton; possible "Master Plan" with abutting Circus Lot. FY21 EDC budget - approved \$6K survey, \$1K digital renderings; May: contract in place for survey; subteam to meet; June: subteam tours property; request for \$1,750 for conceptual; renderings approved; Nov: conceptual rendering in-progress
Pawcatuck	Mechanic St mills - Harris / CT Trust plan, Yardney; Threadmill South	Yardney: Restart overtures to connect with owners; Threadmill: conceptual drawing (EDC budget use?); July: subteam meeting to be scheduled
Paw	Pawcatuck River Greenway - Donahue Park Extension; Pawcatuck Streetscape	Riverwalk: CIP Request: \$1 '21-22; \$20K approved '20-21 CIP funding for survey / permit; Apr: met w/ On-Site Eng for survey permit work; May: proposal provided; June: agreement signed, scheduling work; Sept: grant application for design / engineering; Nov: grant app pending Streetscape: \$20K approved '20-21 CIP funding; partner with Beautification Committee
	Pedestrian Bridge Engineering Design	CIP Request: \$1 '21-22; integral to EDC vision for Pawcatuck. May: subteam to meet; June: subteam met at site; bridge to be included in Circus lot conceptual drawing effort; request for \$3,000 engineering survey approved; Nov: dependent on Campbell Grain development outcome
Townwide	Stuck Property Analysis; "Unstick" Exit 92 - potential for lifestyle center with added residential	Identify issues / hurdles, seek resolution, attract developers; May: data collection phase; June: team to complete inventory by end-July; July: inventory ongoing Outreach to owners of large parcels; assist with marketing strategies; track developer interest and support as needed; Nov: S. Broad Dunky opens
Š	Comprehensive Zoning Update	CIP Request: \$75K '21-22; \$75K '22-23; EDC: PV-5 update; drive-thrus; signage; May: CIP funded!; July: RFP being prepared
-To	Housing strategy / Affordable Housing Plan	Assist Don Poland through Plan completion / submittal; May: Final Draft near complete; public meeting set for June 17; July: BoS scheduing next steps towards adoption
Exit 90	TC-80 / Stonington Gateway - realize economic potential	"Master Plan" - create vision with community input, lifestyle center to include residential; leverage UCONN study re Gateway and Coogan Blvd; Apr: subcommittee creates Vsion doc, working on survey; May: survey ready to go, subteam continues to meet; June: funding requests: \$1,000 for Gateway conceptual rendering, \$2,300 for survey; \$2,500 cost share with business owner for Coogan redesign concepts - all approved; July: survey and press release to go out by end July; Sept: Community Conversation scheduled for 10/25; Nov: Held 10/25 Community Conversation,

Several initiatives did not demand a subcommittee and were advanced through individual efforts, including: Covid-related business outreach, collaboration wit the Southeastern CT Cultural Coalition in an effort to establish a Cultural District(s) in Stonington; continued improvements to the Stonington1649 EDC website including push communications; contribute to an application for a State grant to perform environmental assessment for the abandoned Stillmanville Mill site (grant was awarded); succeeded in gaining Historic Structure designation for for buildings in

downtown Pawcatuck as part of the EDC's downtown revitalization strategy; continued to support efforts to bring a residential development to the long-vacant Campbell Grain property – a key element of the downtown Pawcatuck revitalization strategy.

OBJECTIVES FOR THE COMING YEAR: the EDC anticipates continuing on the same 8 primary goals for the foreseeable future, and will refresh with a prioritization exercise when warranted. Next steps include:

- Circus Lot Acquisition / "Unstick" Dahl Oil Lot: with surveys and some conceptual work completed, will seek to acquire the Circus Lot, employ a landscape architect to develop conceptual drawings for a riverside park, and continue to collaborate with the Dahl Oil lot property owner to inspire mixed-use development. Use conceptual drawings to gain public support. Note as these two properties abut one another, it is important to work with the Dahl Oil lot owner to gain lines of sight / access from Liberty Street for access and public safety.
- Mechanic Street Mills / Threadmill South: continue to work with owners as properties trade or transition to realize rehab / development
- Pawcatuck River Greenway Donahue Park Extension: complete survey / permitting work in-progress; obtain engineering estimates; seek public support and begin to develop funding strategy.
- Pedestrian Bridge conduct survey / permitting / engineering work and develop estimates
- Stuck Property analysis: focus on Exit 92 and down Liberty St (Route 2)
- Comprehensive Zoning Update: with RFPs sought, the EDC figures to play a key role engaging the community and otherwise providing input to contemporizing if the Town's Zoning Regulations
- Affordable Housing Plan: with EDC effort towards developing the Plan largely complete, the final push is to have the Plan adopted by the PZC. The Affordable Housing Plan contains important input for the Comprehensive Zoning Update.
- Exit 90 Gateway / TC-80: with a number of under-performing properties, and lacking a welcoming appearance for visitors, continue to engage the community to transform the neighborhood into a Gateway and vibrant neighborhood.

Individual efforts to be continued are: Business / investor / developer outreach; pursue establishment of a Cultural District(s); consider drafting a Tax Increment Financing ordinance; follow-through on Stillmanville Mill environmental assessment and once complete seek remediation grants.

MAJOR BUDGET CHANGES AND COMMENTARY:

• Consulting Services – request is a level budget of \$10,000. Potential uses: Design contest by landscape architects to produce conceptual drawings of a potential river-access / kayak launch / recreational area at the Circus Lot; Conceptual drawings for a pedestrian bridge spanning the Pawcatuck River; preliminary survey / permit / engineer work; Professional help to draft a Tax Increment Financing ordinance for the Town. Other TBD.

NOTE: All of the above are at the *Idea stage*, none are approved or a "project". Each of these *Ideas require Validation by the Community*, which the EDC will seek by hosting Community Conversations (below) in order to effectively communicate the ideas and engage the public.

• Consumable Supplies level budget of \$2,000. Budget used for supplies for EDC-hosted Community Conversations to validate above project ideas.

ELECTIONS

FUNCTION DESCRIPTION:

The Registrars are charged with maintaining voter lists through voter canvass, obituaries, voter cancellations, interstate cancellations and the Connecticut Voter Registration System (CVRS). Registrars conduct referenda, primaries, elections and conduct poll worker training. We maintain all voting equipment and register new voters through voter drives, DMV, SOTS office. Registrars are currently updating and correcting all voter registration cards. In fiscal 2021-22 and 2022-2023, the registrars are responsible for redrawing voting lines in accordance with State mandated redistricting maps and rolling out this new plan.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

We attended New London County registrar meetings and maintained our mandatory certification through Continuing Education Units. We conducted a town wide canvass in January. We oversaw two referenda, the Borough election, and the town election. Oversaw the first redistricting of the town in modern memory, as we were split into two state House districts from our longstanding one.

OBJECTIVES FOR THE COMING YEAR:

Continue to maintain and update voter registration lists and files. Continue to learn new functions of CVRS to maximize data needs, learn new and existing election law. Conduct new voter mailing canvass as per CT State Statute. Attend monthly county meetings and State conferences. Enlist more poll workers to ensure elections will be fully staffed in each district. Maintain all election data according to required retention periods. Plan to be fully prepared for any primary, referenda, or special election. Oversee the transition to two state House districts as opposed to our long-unchanged one, which include a communications plan to the public that involves two mailings and advertising. Finally, Peggy and Elissa have to be certified by the state, in the next fiscal year, through a program at the University of Connecticut at a cost of about \$3200 per person.

MAJOR BUDGET CHANGES AND COMMENTARY:

The redistricting project will require advertising and mailing to educate the public as to their new representatives and voting districts. We will also need more polling place personnel, and ballot printing costs will increase because some districts will need two different ballots. To that end we have requested an increase of \$10,000 to both the Referenda/Election Personnel and Postage line items.

DEPARTMENTAL STAFFING:

The Elections department is staffed by two part-time registrars at a fully loaded cost of \$43,411, with an additional \$64,590 budgeted for poll workers.

Note 1: "Fully loaded salary" includes wages, longevity pay, payroll taxes, and any pension plan or 401a contributions, but does not include health benefits.

Note 2: Most payroll line items have been flat funded for fiscal 22/23 pending negotiation of the Bargaining Union Agreements. Those salary line items that do reflect an increase, do so because of merit raise increases, or payroll STEPS for new employees.

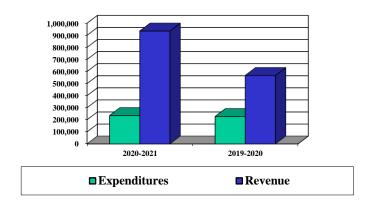
DEPARTMENT OF THE FIRST SELECTMAN TOWN CLERK'S OFICE

FUNCTION DESCRIPTION:

In FY 20-21 the Town Clerk's Office recorded 6,131 land record documents, maps and tradenames and 627 birth, marriage and death records. We issued 256 marriage licenses, 1,896 dog licenses and 617 sporting licenses. In conjunction with the Registrar of Voters we oversaw two Presidential Preference Primaries (Democratic & Republican), one budget referendum and a historic Presidential Election where the office issued nearly 5,000 absentee ballots. The Town Clerk clerked one Town Meeting. The office is also responsible for posting agendas and minutes for all commission, boards and committees to the Town's website and in our office.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

Conveyance tax revenue collected in FY 20-21 was \$654,156, an increase from the prior fiscal year of \$278,570. Also, Town Clerk fees revenue was \$273,814, an increase of \$81,985 from the prior fiscal year. It's hard to predict from one year to the next how much revenue the office will collect. Some of the deciding factors are the number of properties selling; generating conveyance taxes to the Town, together with recording fees.



A grant was awarded to the Town Clerk's Office in the amount of \$5,500 from the CT State Library Historic Documents Preservation Program to restore and preserve Plat Book, No. 6. Since the inception of the grant program, I have submitted grant proposals and have been awarded \$95,000 for the preservation and storage of Town documents.

The Town Clerk's FY 21/22 budget is projected to be on budget.

OBJECTIVES FOR THE COMING YEAR:

The office will apply for another grant from the CT State Library Historic Documents Preservation program for the FY 22/23.

MAJOR BUDGET CHANGES AND COMMENTARY:

The postage account will be increased due to the increase in postage and the number of documents that are being returned after being recorded.

DEPARTMENTAL STAFFING:

The Town Clerk's office is staffed by:

- The Town Clerk at a fully loaded salary of \$96,874.
- One Deputy Town Clerk with a fully loaded salary of \$59,539.
- One Assistant Town Clerk with fully loaded wages of \$68,598.

Note 1: "Fully loaded salary" includes wages, longevity pay, payroll taxes, and any pension plan or 401a contributions, but does not include health benefits.

Note 2: Most payroll line items have been flat funded for fiscal 22/23 pending negotiation of the Bargaining Union Agreements. Those salary line items that do reflect an increase, do so because of merit raise increases, or payroll STEPS for new employees.

Stonington Beautification Committee (SBC)

FUNCTION DESCRIPTION:

Enhance the appearance of the Stonington community to create a more welcoming environment for residents, businesses, and visitors alike.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

- *Welcome to Donahue Park Island: New landscaping of pollinating and native plants
- *Route 1 Mystic: Planted and maintained flowering planter at the welcome to Mystic sign
- *Route 1 Mystic Island by Shell station: Maintenance of plants and re-mulching
- *Seasonal plants added to our downtown bridge planters on Stillman Avenue and Westerly Pawcatuck Bridge, as well as to many other planters throughout Stonington.
- *Fundraised and installed large pollinating garden in Donahue Park near Gazebo
- *Seasonal Plants added to Memorials throughout Stonington
- *Partnered with the Human Services Department to facilitate the Second annual scarecrow (fall) and holiday decorating (winter) contests.
- *Worked directly with Public Works Department to display holiday decorations.
- *Worked with many community volunteers of all ages on cleanup projects throughout Town.

OBJECTIVES FOR THE COMING YEAR:

- *New landscaping to include adding pollinating and native plants to Donahue Park.
- *Continue seasonal plantings on our two bridges (Pawcatuck-Westerly) and within the many flowering pots maintained throughout town.
- *Collaborate with residents and the Public Works Department on locations in town that need clean up and/or future plantings.
- *Continue to partner with Stonington Public Schools and student volunteers on beautification projects at their respective schools.
- *Partner with the Human Services Department, garden clubs, local small businesses and the community at-large on future beautification projects, to include more pollinating and native plants throughout Stonington.
- *Plant new trees throughout Stonington
- *Maintain all current projects and plantings with seasonal upkeep
- *Replace bushes in Downtown Pawcatuck with new landscaping of pollinating and native plants

MAJOR BUDGET CHANGES AND COMMENTARY:

Historically, the SBC works tirelessly to fundraise throughout the year – specifically through local small businesses (dine to donate events, etc). This year we additionally fundraised through T-shirt and rain barrel sales. The \$5,000 commitment from the Town for FY2022-2023 in combination with fundraising, is an adequate budget to maintain all of the current projects and to keep our work moving forward to continue to enhance the beauty of our Town as well as enhance the environment.

EMERGENCY MANAGEMENT

FUNCTION DESCRIPTION:

The Emergency Management Director assists the First Selectman in recovering from the threats and hazards that are associated with a townwide emergency whether Natural or man-made, working with a unified command team to bring the community back to normalcy.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

- We participated in the mandatory Millstone scored drills. Participated in a one-on-one zoom meeting with FEMA Boston Office to test what the Town would do during several types of situations.
- The area experienced many storms that required monitoring and working with the Towns Eversource Liaison to get power back as quickly as possible during major outages. Work with Eversource to promote the new system for reporting outages in normal times and in emergencies training dispatches how the system works.
- March 2021, the Governors Covid-19 Public Health/ Emergency Management state of emergency we continued to follow the weekly and monthly meeting to ensure the town was up to date on events.
- Worked with the town's consultant on the Towns Ambulance Plan which the state department of health requires to be updated every five years for Ambulance service and First Responders services in the town the plan was submitted to the state and approved.
- We now have an approved EOP which we must start to be reviewed and correct where necessary it must be submitted every two years. Attended a virtual meeting with Eversource on the Make Safe Program and the Blocked Road requirements.

OBJECTIVES FOR THE COMING YEAR:

The pandemic: still holds up training the state instructors are not available.

We still want to hold a class on how to use the Web EOC for the EOC staff and the outside agencies. We need to update the contract the Town has with the Red Cross to operate our Town Emergency Shelter in 2022. Working with the First Selectman, we will be working to build a stronger unified command group for the operation of our EOC and work to lower the cost of opening the EOC when needed. We would also like to get the first responders' radio into the same system as the police and will work to find a grant to cover the cost of \$18000.00 so we can maintain interoperability during emergencies.

CONNECTICUT TOURISM COALITION

FUNCTION DESCRIPTION:

To educate and seek a sustainable source of funding to properly market and promote Tourism in the State of Conn. so that we can compete with the New England States, New York, New Jersey and Penn. To attract people to visit and stay in Conn.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

This year we were able to have the General Assembly fund Tourism at the 2019/2020 levels by moving monies from the General Fund to the Tourism fund. Senator Osten's gaming Bill passed, and the Tourism Marketing budget should begin to see additional funding beginning in 2024.

OBJECTIVES FOR THE COMING YEAR:

To continue to educate the Governor's office, the Dept of Economic and Community Development, the Legislature, and particularly Legislative Leaders, and the industry about the need to have a sustainable source of funding to Market and Promote all that Conn. has to offer, which will create jobs, tax revenues, and improve the quality of life for people who visit and live in Conn.

MAJOR BUDGET CHANGES AND COMMENTARY:

The budget will be at the 2019/2020 levels, but there is at this time an ongoing dialogue taking place between the Governor's office and Senator Osten about additional monies from the American relief Plan being designated to Tourism to be used for additional Marketing and Promotion, and some funds to go to certain sectors of the industry that received no federal relief funding, for example Lodging and Motor Coach Industries to help them with deferred maintenance that did not take place during Covid.

STONINGTON FACILITIES COMMITTEE

FUNCTION DESCRIPTION:

Work at the direction of the Board of Selectmen to review/provide due diligence of town owned buildings/ properties for function, efficiency, and/or alternate uses, and then submit thoughts/recommendations to the BOS. There is fluid communication between the 1st Selectman's office and other town departments as necessary.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

The SFC is currently reviewing potential uses for 4th District Voting Hall, Broadway, Mystic and 49 N. Stonington Rd, Old Mystic (former School District Offices).

OBJECTIVES FOR THE COMING YEAR:

- 1. Formulate best use recommendations to the Board of Selectmen for both above properties.
- 2. Pursue other projects as directed by the Board of Selectmen.

MAJOR BUDGET CHANGES AND COMMENTARY:

There are no budget changes.

Southeastern CT Regional Probate District, PD30

FUNCTION DESCRIPTION:

Please see the attached 2018-2019 Biennial Report from the Office of the Probate Court Administrator

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

During 2021, a conversation has been made for the Attorney General, the Department of Children and Families and the Department of Development Services to electronically file all documents. Now attorneys and those agencies are part of our e-filing portal, TurboCourt.

OBJECTIVES FOR THE COMING YEAR:

Continue to transition other state agencies to participate in e-filing.

MAJOR BUDGET CHANGES AND COMMENTARY:

N/A

1	DEPARTMENT OF FIRST SELECTMAN	2018-2019 ACTUAL EXPENDED	2019-2020 ACTUAL EXPENDED	2020-2021 ACTUAL EXPENDED	2021-2022 ADOPTED BUDGET	2021-2022 REVISED BUDGET	2021-2022 PROJECTED ACTUAL	2022-2023 DEPARTMENT REQUEST	2022-2023 FIRST SELECTMAN BUDGET	BOF AMOUNT INCREASE/ (DECREASE)	2022-2023 BOARD OF FINANCE BUDGET	AMOUNT INCREASE/ (DECREASE)	% CHANGE
1	OFFICE OF SELECTMAN												
	First Selectman	91,876	94,265	96,716	99,327	99,327	99,327	99,327	99,327	_	99,327	_	0.00%
2	Second Selectman	13,222	13,566	13,919	4,295	4,295	4,295	4,295	4,295	-	4,295	_	0.00%
3	Third Selectman	12,250	13,566	13,919	4,295	4,295	4,295	4,295	4,295	-	4,295	-	0.00%
3	Town Attorney	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	-	50,000	-	0.00%
4	Total - Salaries	167,348	171,397	174,554	157,917	157,917	157,917	157,917	157,917	-	157,917	-	0.00%
5	Examination of Indices	2,500	2,500	4,000	4,000	4,000	4,000	4,000	4,000	-	4,000	-	0.00%
6	Mosquito Abatement	30,000	33,415	34,000	34,000	34,000	34,000	34,000	34,000	-	34,000	-	0.00%
7	Legal Services & Courts	39,982	29,904	31,542	40,000	40,000	40,000	40,000	40,000	-	40,000	-	0.00%
8	Professional Associations & Publications	565	976	1,026	1,000	1,000	1,000	1,000	1,000	-	1,000	-	0.00%
9	Furniture & Equipment	1.066	549	239	1,000	1,000	1,000	1,000	1,000	-	1,000	-	0.00%
10	Tree Warden - Stipend	1,066	2,000	2,000	3,000	3,000	3,000	3,500	3,500	-	3,500	500	16.67%
11	Tree Warden Expenses	1,000	315	259	750	750	750	750	750	-	750	-	0.00%
12	Total - Expenses	75,113	69,659	73,066	83,750	83,750	83,750	84,250	84,250	-	84,250	500	0.60%
13	Town Wide - Technical & Professional Services	2,406	6,895	23,189	20,000	20,000	20,000	20,000	20,000	-	20,000	_	0.00%
14	Total - Technical & Professional Services	2,406	6,895	23,189	20,000	20,000	20,000	20,000	20,000	-	20,000	_	0.00%
		,	1,111	2,7 22	2,7222	3,222	3,223	3,223	.,		.,		
15	TOTAL - OFFICE OF THE FIRST SELECTMAN	244,867	247,951	270,809	261,667	261,667	261,667	262,167	262,167	-	262,167	500	0.19%
	DDO CD AMG AND A CENCIEG												
16	PROGRAMS AND AGENCIES	24.675	25 202	25.024	25.024	25.024	25.024	26.702	26.702		26.702	770	2.000/
16	S.E.A.T.	24,675	25,292	25,924	25,924	25,924	25,924	26,702	26,702	-	26,702	778	3.00%
17	SECTER CM CM CM	6,166	6,166	6,166	6,166	6,166	6,166	6,076	6,076	-	6,076	(90)	
18	CT. Conference of Municipalities	12,032	12,032 9,689	6,016 9,689	13,000 9,689	13,000 9,689	13,000 9,689	13,000 9,689	13,000 9,689	-	13,000	-	0.00%
20	Southeastern CT Council of Governments Mystic River Park-Public Restrooms	9,689	,	10,609	20,000	,	20,000	20,000	20,000	-	9,689 20,000	-	0.00%
21	CT Council of Small Towns	10,609 1,025	10,609 1,025	1,275		20,000	1,275	1,275	1,275	-	1,275	-	0.00%
22	National League of Cities	1,023	1,023	1,273	1,275	1,275	1,2/3	1,604	1,604	-	1,604	1,604	0.00%
23	Probate Court	6,301	6,301	6,301	6,301	6,301	6,301	6,301	6,301	-	6,301	1,004	0.00%
24	Probate Court Occupancy Costs	3,468	3,555	3,604	4,000	4,000	4,000	4,000	4,000	-	4,000		0.00%
25	Connecticut Tourism Coalition	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	-	1,500		0.00%
26	Mystic River Boat Pumpout Service	-	10,000	10,000	10,000	10,000	10,000	10,000	10,000		10,000	_	0.00%
27	Plastic Bags & Straws Committee	-	1,499	-	-	-	-	-	-	_	-	_	0.00%
28	TOTAL - PROGRAMS AND AGENCIES	75,465	87,668	81,084	97,855	97,855	97,855	100,147	100,147	-	100,147	2,292	2.34%
	101112 1110 012 1110 1102 (012)	70,100	07,000	01,001	31,000	>1,000	37,000	100,117	100,117		100,117	_,	2.0 170
	WATERFRONT COMMISSION												
29	Clerical Services	1,100	1,350	1,800	1,925	1,925	1,925	1,925	2,100	-	2,100	175	9.09%
	D .												0.000
30	Postage	-	-	75	75 25	75	75	75	75	-	75	-	0.00%
31	Consumable Supplies	-	53	25	25	25	25	25	25	-	25	-	0.00%
32	Miscellaneous	-	53	16 116	100 200	100 200	100 200	100 200	100 200	-	100 200	-	0.00% 0.00%
33	Total - Expenses	-	53	110	200	200	200	200	200	-	200	-	0.00%
34	TOTAL - WATERFRONT COMMISSION	1,100	1,403	1,916	2,125	2,125	2,125	2,125	2,300	-	2,300	175	8.24%
	PAWCATUCK RIVER HARBOR MGT												
35	Clerical Services	-	-	-	-	-	-	-	-	-	-	-	0.00%
36	Postage	-	_	_	100	100	-	100	100		100	_	0.00%
37	Advertising	-	-	-	100	100	-	100	100		100	_	0.00%
38	Consumable Supplies	_	-	-	100	100		100	100		100	_	0.00%
39	Reproduction & Printing	-	-	-	100	100	-	100	100	-	100		0.00%
40	Miscellaneous	_	-	_	100	100	-	100	100	-	100	_	0.00%
41	Total - Expenses	_	-	-	21 500	500	-	500	500	-	500	_	0.00%
	23.15011505				2.00								

									2022-2023		2022 2022		
		2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022	2022-2023	2022-2023 FIRST	BOF AMOUNT	2022-2023 BOARD OF	AMOUNT	
		ACTUAL	ACTUAL	ACTUAL	ADOPTED	REVISED	PROJECTED	DEPARTMENT	SELECTMAN	INCREASE/	FINANCE	INCREASE/	
LINE #	DEPARTMENT OF FIRST SELECTMAN	EXPENDED	EXPENDED	EXPENDED	BUDGET	BUDGET	ACTUAL	REQUEST	BUDGET	(DECREASE)	BUDGET	(DECREASE)	% CHANGE
42	TOTAL PAWCATUCK RIVER HARBOR MGT.	-	-	-	500	500	-	500	500	-	500	-	0.00%
	SHELLFISH COMMISSION												
43	Expenses Expenses	_	_	_	50	50		50	50	_	50	_	0.00%
-15	TOTAL SHELLFISH COMMISSION	-	-	-	50	50	-	50	50	-	50	-	0.00%
	TOTAL SHEED ISH COMMISSION				30	50		50	30		30		0.0070
	ECONOMIC DEVELOPMENT COMMISSION												
44	Consulting Services	9,798	3,871	14,817	10,000	10,000	10,000	10,000	10,000	-	10,000	-	0.00%
45	Postage	-	-	808	200	200	200	200	200	-	200	-	0.00%
46	Consumable Supplies	863	835	1,635	2,000	2,000	2,000	2,000	2,000	-	2,000	-	0.00%
47	Travel	-	-	-	270	270	270	270	270	-	270	-	0.00%
48	Professional Associations	-	449	500	1,000	1,000	1,000	1,000	1,000	-	1,000	-	0.00%
49	Total - Expenses	10,661	5,155	17,760	13,470	13,470	13,470	13,470	13,470	-	13,470	-	0.00%
50	TOTAL- ECONOMIC DEVELOPMENT COMMISSION	10,661	5,155	17,760	13,470	13,470	13,470	13,470	13,470	-	13,470	-	0.00%
50	TOTAL ECONOMIC BEVELOTMENT COMMISSION	10,001	3,133	17,700	15,170	10,170	10,170	10,170	10,170		10,170		0.0070
	STONINGTON FACILITIES COMMITTEE												
51	Clerical Services	-	1,100	200	1,000	1,000	1,000	1,000	1,000	-	1,000	-	0.00%
52	Consumable Supplies	-	-	-	100	100	100	100	100	-	100	-	0.00%
53	TOTAL -STONINGTON FACILITIES COMMITTEE	-	1,100	200	1,100	1,100	1,100	1,100	1,100	-	1,100	-	0.00%
	BEAUTIFICATION COMMITTEE			4.000	5.000	5,000	7.000	7.000	7.000		7.000		0.000/
54	Expenses TOTAL BEAUTIFICATION COMMITTEE	-	-	4,999 4,999	5,000	5,000	5,000	5,000	5,000	-	5,000	-	0.00% 0.00%
55	TOTAL BEAUTIFICATION COMMITTEE	-	-	4,999	5,000	5,000	5,000	5,000	5,000	-	5,000	-	0.00%
	CHARTER REVISION COMMISSION												
56	Clerical Services	_	_	-	-	-	_	_	-	-	-	_	0.00%
57	Project Administrator	_	_	-	4,000	4,000	4,000	1	1	_	1	(3,999)	-99.98%
58	Expenses	_	-	-	200	200	200	1	1	_	1	(199)	-99.50%
59	TOTAL CHARTER REVISION COMMISSION	-	-	_	4,200	4,200	4,200	2	2		2	(4,198)	-99.95%
												Ì	
60	TOTAL - COMMISSIONS & COMMITTEES	11,761	7,658	24,875	26,445	26,445	25,895	22,247	22,422	-	22,422	(4,023)	-15.21%
	EMERGENCY MANAGEMENT												
61	Emergency Management Tactical Operations Director	13,554	13,906	14,268	14,653	14,653	14,653	14,653	14,653	_	14,653	_	0.00%
62	Clerical Services	1,923	2,052	2,106	2,163	2,163	2,163	2,163	2,163	-	2,163	-	0.00%
63	Emergency Operations Center Staffing	-	-	-	1	1	1	1	1	-	1	-	0.00%
64	Total - Salaries	15,477	15,958	16,374	16,817	16,817	16,817	16,817	16,817	-	16,817	-	0.00%
65	Consumable Supplies	590	346	90	1,250	1,250	1,250	1,250	1,250	_	1,250	_	0.00%
66	Equipment	-	-	-	3,500	3,500	3,500	3,500	3,500	_	3,500	_	0.00%
67	Development of Emergency Plan	-	-	4,241	1	1	1	1	1	-	1	-	0.00%
68	Miscellaneous	-	-	-	100	100	100	100	100	-	100	-	0.00%
69	Furniture & Equipment	-	-	-	750	750	750	750	750		750	-	0.00%
70	Training & Education	130	-	-	200	200	200	200	200	-	200	-	0.00%
71	Total - Expenses	720	346	4,331	5,801	5,801	5,801	5,801	5,801	-	5,801	-	0.00%
72	Generator Maintenance	-	-	-	1	1	1	1	1	-	1	-	0.00%
73	Water Testing	-	-	-	1	1	1	1	1	-	1	-	0.00%
74	Communications	-	-	-	1	1	1	1	1	-	1	-	0.00%
75	Mass Notification System Maintenance	4,860	5,006	5,256	5,300	5,300	5,300	5,519	5,519	-	5,519	219	4.13%
76	Total - Services	4,860	5,006	5,256	5,303	5,303	5,303	5,522	5,522	-	5,522	219	4.13%
77	TOTAL - EMERGENCY MANAGEMENT	21,057	21,310	25,961	27,921	27,921	27,921	28,140	28,140	-	28,140	219	0.78%
	ELECTIONS	,.,.	,		,	, -	, , ,						
78	Registrars Salaries	37,296	38,266	44,899	242 ,326	40,326	40,326	40,326	40,326	_	40,326	-	0.00%
	Referenda/Election Personnel Salaries	41,400	16,718	37,928	50,000	50,000	50,000	60,000	60,000		60,000	10,000	20.00%
		.1,.00	10,710	5.,520	20,000	50,000	20,000	50,000	00,000		50,000	10,000	= 3.0070

LINE #	DEPARTMENT OF FIRST SELECTMAN	2018-2019 ACTUAL EXPENDED	2019-2020 ACTUAL EXPENDED	2020-2021 ACTUAL EXPENDED	2021-2022 ADOPTED BUDGET	2021-2022 REVISED BUDGET	2021-2022 PROJECTED ACTUAL	2022-2023 DEPARTMENT REQUEST	2022-2023 FIRST SELECTMAN BUDGET	BOF AMOUNT INCREASE/ (DECREASE)	2022-2023 BOARD OF FINANCE BUDGET	AMOUNT INCREASE/ (DECREASE)	% CHANGE
80	Total - Salaries	78,696	54,984	82,827	90,326	90,326	90,326	100,326	100,326	-	100,326	10,000	11.07%
81	Postage	344	777	5,777	5,000	5,000	5,000	15,000	15,000	-	15,000	10,000	200.00%
82	Advertising	780	1,397	-	1,500	1,500	1,500	4,000	4,000	-	4,000	2,500	166.67%
83	Consumable Supplies	711	369	501	1,500	1,500	1,500	1,500	1,500	-	1,500	-	0.00%
84	Telephone	1,645	1,721	1,307	3,500	3,500	3,500	3,500	3,500	-	3,500	-	0.00%
85	Equipment	3,996	4,199	1,561	4,000	4,000	4,000	4,000	4,000	-	4,000	-	0.00%
86	Reproduction & Printing	541	365	730	700	700	700	1,500	1,500	-	1,500	800	114.29%
87	Professional Associations & Publications	350	140	420	500	500	500	500	500	-	500	-	0.00%
88	Voting Canvas	141	117	126	500	500	500	500	500	-	500	-	0.00%
89	Miscellaneous	231	397	323	1,000	1,000	1,000	2,000	2,000	-	2,000	1,000	100.00%
90	Ballot Printing / Programming	10,895	4,499	15,000	15,000	15,000	15,000	15,000	15,000	-	15,000	-	0.00%
91	Furniture & Equipment	793	3,093	-	1,500	1,500	1,500	1,500	1,500	-	1,500	-	0.00%
92	Training & Education	-	-	60	1,000	1,000	1,000	4,500	4,500	-	4,500	3,500	350.00%
93	Total - Expenses	20,427	17,074	25,805	35,700	35,700	35,700	53,500	53,500	-	53,500	17,800	49.86%
94	Voting Machine (Optical Scan Machine Maintenance)	2,200	2,400	2,805	3,000	3,000	3,000	3,400	3,400	_	3,400	400	13.33%
95	Total - Services	2,200	2,400	2,805	3,000	3,000	3,000	3,400	3,400	-	3,400	400	13.33%
		,	,	,	.,		- /	,			-,		
96	TOTAL - ELECTIONS	101,323	74,458	111,437	129,026	129,026	129,026	157,226	157,226	-	157,226	28,200	21.86%
	TOWN CLERK												
97	Salary of Town Clerk	81,004	83,110	85,270	87,573	87,573	87,573	78,000	78,000	_	78,000	(9,573)	-10.93%
98	Clerical Salaries	102,721	106,283	113,355	117,699	117,699	117,699	117,699	117,699	_	117,699	(2,373)	0.00%
99	Longevity	5,580	5,760	5,940	6,120	6,120	6,120	3,600	3,600	_	3,600	(2,520)	-41.18%
100	Total - Salaries	189,305	195,153	204,565	211,392	211,392	211,392	199,299	199,299	-	199,299	(12,093)	
		207,200	2,2,200	20 3,000				,	,			(==,0,0)	001270
101	Postage	1,455	1,408	1,499	1,500	1,500	2,500	2,750	2,750	-	2,750	1,250	83.33%
102	Advertising	1,705	1,906	-	2,000	2,000	2,000	2,000	2,000	-	2,000	-	0.00%
103	Consumable Supplies	2,768	2,534	2,663	3,000	3,000	3,500	3,000	3,000	-	3,000	-	0.00%
104	Telephone	478	120	48	150	150	150	100	100	-	100	(50)	
105	Equipment	3,493	3,641	4,101	3,500	3,500	3,500	3,500	3,500	-	3,500	-	0.00%
106	Professional Associations & Publications	275	275	275	275	275	275	275	275	-	275	-	0.00%
107	Training & Education	1,040	525	100	1,500	1,500	1,500	1,500	1,500	-	1,500	-	0.00%
108	Total - Expenses	11,214	10,409	8,686	11,925	11,925	13,425	13,125	13,125	-	13,125	1,200	10.06%
109	Land Records & Data Processing	24,322	21,654	22.059	27,000	27,000	27,000	27,000	27.000		27,000		0.00%
	Vital Statistics	24,322	361	412	500	500	500	500	500	-	500	-	0.00%
110 111	Total - Services	24,527	22,015	22,471	27 ,500	27,500	27,500	27,500	27,500	-	27,500	-	0.00%
111	1 otai - Services	24,327	22,015	22,4/1	27,500	27,500	27,500	27,500	27,500	-	27,500	-	0.0070
112	TOTAL - TOWN CLERK	225,046	227,577	235,722	250,817	250,817	252,317	239,924	239,924	-	239,924	(10,893)	-4.34%
								202,522				(20,0,2)	100 170
	TOWN MEETING & REFERENDA												
113	Town Meeting Personnel		-	-	200	200	200	200	200	-	200	-	0.00%
114	Advertising	3,560	1,206	3,358	6,000	6,000	6,000	8,000	8,000	-	8,000	2,000	33.33%
115	TOTAL - TOWN MEETING & REFERENDA	3,560	1,206	3,358	6,200	6,200	6,200	8,200	8,200	-	8,200	2,000	32.26%
4	PAYMENTS TO OTHER CIVIL DIVISIONS				45							,	
116	Borough of Stonington	192,950	206,885	267,828	251,583	251,583	251,583	208,084	208,084	-	208,084	(43,499)	-17.29%
117	TOTAL - FIRST SELECTMAN	876,029	874,713	1,021,074	1,051,514	1,051,514	1,052,464	1,026,135	1,026,310	-	1,026,310	(25,204)	-2.40%

DEPARTMENT OF ADMINISTRATIVE SERVICES

FUNCTION DESCRIPTION:

We are responsible for the Town's Human Resources department (including Human Resources Operations/General Administration, Labor Relations, Recruitment, Employee Training and Employee Benefits as well as Health and Safety) and the Information Technology department. The Human Resources department's mission is to attract and retain the talent that will meet the current and future needs of the Town of Stonington and the Information Technology department strives to provide the necessary technology, equipment and solutions; all in order to provide the highest quality of service to Town residents. We also strive to maintain a safe working environment for all Staff through programs, policies and training. Ledge Light Health District serves as the local health department for the Town and rolls-up under our budget. Additionally, we coordinate the development of the Town Capital Improvement Plan.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

Human Resources and Administration:

Recruitment and onboarding continue to be an ongoing focus: as of January 2022, over the past year we will have onboarded 14 new staff members (inclusive of part-time). Attracting talent continues to be a challenge in general and more so for some niche positions. Offboarded 8 retirements and resignations (including for BOE Pension). Improved fiduciary oversight of Town Retirement Plans by conducting quarterly Plan reviews. Rolled out training webinars on a number of different topics. Implemented a new wellness program through Anthem. Continued to manage Town staff COVID-related matters. Revised and updated all Town Safety policies, coordinated safety training and revitalized the Town Safety Committee.

Information Technology (IT)

This past year we've begun the replacement and upgrade of the Town Hall security cameras, installed wireless access points in Town Hall and Human Services, implemented support procedures for the Police body worn and in-car cameras, enhanced our document management system, deployed dual factor authentication for all remote access, began sending all data backups to a cloud location for disaster recovery and brought onboard a second Technology Support Specialist. We also took on the support of the security cameras within the Police Dept. With the growth of technology within the organization as a whole, we are staffed to better serve the constantly growing technical needs of the Town of Stonington and Stonington Police Department.

There currently exists no significant year-to-date budget variances as of 12/31/21 with total Administrative Services projecting to remain on budget for the current fiscal year.

Capital Improvement Project (CIP) Requests

Town-wide Computer Upgrade represents ongoing funding for the replacement of town-wide desktop workstations, police dispatch workstations, data center servers, back-up storage, and network switch infrastructure. Our focus it to begin a workstation replacement within the next three fiscal years. Orthophotography is a joint effort with neighboring towns to provide accurate aerial photography for

use in the Town's GIS system. The Town Wide security camera improvement project will continue by installing cameras on the Public Works Garage and Stonington Human Services.

Ledge Light Health District (LLHD:

LLHD conducted inspections of Stonington's 165 restaurants (11 new) and followed-up on 8 COVID-19 related restaurant complaints. Additionally, inspections were conducted of the Stonington's 22 pools, 42 cosmetology facilities, 24 lodging establishments and 5 beach water sampling sites. Land use staff were extremely busy conducting reviews and inspections of building additional, decks, pools, sheds, and new and repair septic system installations.

LLHD engages and supports the community in health education, health promotion, and health policy development activities in a variety of ways. The Overdose Action Team continues to advance the shared goals of increasing access to effective treatment for opioid use disorder, saturating the community with naloxone and reducing stigma. Through their work engaging with people in community settings and responding to calls to the phone line, the Recovery Navigators continue support their individual health goals. LLHD continues to work with the many community partners on the Health Improvement Collaborative of Southeastern Connecticut to monitor the health of our communities and take collective action to address prioritized health concerns. LLHD has been instrumental in providing guidance and education to Towns and school with respect COVID-19 including policies, practices, education, testing, vaccinations and contact tracing.

OBJECTIVES FOR THE COMING YEAR:

Human Resources and Administration:

Successfully negotiate new collective bargaining agreements with the Town's four (4) collective bargaining units. Continue to evaluate and seek areas to streamline or automate HR processes, operations and administration and review and update key policies (i.e., Employee Handbook). Look at additional Health and Wellness program options for the Town. Evaluate and implement initiatives for Diversity, Equity and Inclusion including additional training. Provide training webinars or in-person programs for Town staff to further employee development. Continue to stay abreast of best practices for Employee Health and Safety and implement programs and training accordingly.

Information Technology:

Continued training for all staff with a focus on support for the Police Department. Continued cybersecurity enhancements with a review of all user accounts. Work with our Geographic Information System vendor for additional mapping layers and functionality.

MAJOR BUDGET CHANGES AND COMMENTARY:

Continued monitoring and management of health benefits costs; The Town experienced higher claims the second half of FY2020-2021 which drove up costs and this trend is continuing in FY2021-2022. Added a Professional Development line item to support the Professional Development benefit included in the SPAA collective bargaining agreement Pension expenses driven by actuarial

calculations which determine required contributions. Wage costs will be driven by the upcoming negotiated agreements. FY2022 – 2023 will include labor counsel expenses for the negotiations for the collective bargaining agreements which will be effective July 1, 2022 (negotiations normally span two fiscal years), thus labor counsel negotiation costs including any arbitration costs, could be higher.

DEPARTMENTAL STAFFING:

The Administration office is staffed by:

- The Director of Administrative Services at a fully loaded salary of \$115,692.
- A Human Resources Coordinator at a fully loaded salary of \$87,437.
- The Executive Assistant to the First Selectman at a fully loaded salary of \$82,684.
- One Administrative Assistant at a fully loaded wage of \$70,047.

The Information Technology office is staffed by:

- The Information Technology Manager at a fully loaded salary of \$119,699.
- A Technology Support Specialist at a fully loaded salary of \$82,968.
- A Technology Support Specialist at a fully loaded salary of \$70,241.

Summary – Staffing Levels

Seven (7) full-time positions: Three (3) SPAA, One (1) Town Hall Employee, Three (3) Non-union

Note: "Fully loaded salary" for FY 22/23 includes wages, payroll taxes, and any pension plan or 401a contributions, but does not include health benefits.

LINE#	DEPARTMENT OF ADMINISTRATIVE SERVICES	2018-2019 ACTUAL EXPENDED	2019-2020 ACTUAL EXPENDED	2020-2021 ACTUAL EXPENDED	2021-2022 ADOPTED BUDGET	2021-2022 REVISED BUDGET	2021-2022 PROJECTED ACTUAL	2022-2023 DEPARTMENT REQUEST	2022-2023 FIRST SELECTMAN BUDGET	BOF AMOUNT INCREASE/ (DECREASE)	2022-2023 BOARD OF FINANCE BUDGET	AMOUNT INCREASE/ (DECREASE)	% CHANGE
	ADMINISTRATION												+
1	Director of Administrative Services	97,204	99,731	101,599	102,700	102,700	102,700	102,700	102,700	_	102,700	_	0.00%
	Administrative Support Staff	181,073	201,782	55,962	55,528	55,528	55,528	55,528	55,528	-	55,528	-	0.00%
3	Executive Administrative Assistant	-	-	71,240	73,149	73,149	73,149	73,149	73,149	-	73,149	-	0.00%
4	Human Resources Coordinator	-	-	69,809	71,680	71,680	71,680	71,680	71,680	-	71,680	-	0.00%
5	Longevity	3,080	3,340	3,660	3,380	3,380	3,380	3,550	3,550	-	3,550	170	5.03%
6	Total - Salaries	281,357	304,853	302,270	306,437	306,437	306,437	306,607	306,607	-	306,607	170	0.06%
	Postage	825	996	1,600	1,000	1,000	1,000	1,000	1,000	-	1,000	-	0.00%
8	Advertising	5,091	19,117	10,652	11,500	11,500	11,500	15,000	13,500	-	13,500	2,000	
	Consumable Supplies	4,110	3,905	3,528	4,000	4,000	4,000	4,000	4,000	-	4,000	-	0.00%
	Reproduction & Printing	2,761	2,518	677	4,000	4,000	4,000	4,000	3,000	-	3,000	(1,000)	
11	Telephone	115	160	121	150	150	150	150	150	-	150	-	0.00%
12	Equipment	2,326	2,532	2,334	4,400	4,400	4,400	4,400	3,400	-	3,400	(1,000	,
13	Professional Associations & Publications	1,680	1,433	1,112	2,200	2,200	2,200	2,200	2,200	-	2,200	-	0.00%
14	Database Expenses	7,884	7,396	8,957	9,000	9,000	9,000	9,000	9,000	-	9,000	-	0.00%
15	Miscellaneous	164	686	697	500	500	500	500	500	-	500	-	0.00%
16	Furniture & Equipment	2,424	2,233	2,609	2,270	2,270	2,270	2,270	2,270	-	2,270	-	0.00%
17	Training & Education (First Selectman & Administration)	1,057	609	749	1,580	1,580	1,580	1,580	1,580	-	1,580	-	0.00%
18	Total - Expenses	28,437	41,585	33,036	40,600	40,600	40,600	44,100	40,600	-	40,600	-	0.00%
19	Admin Services - Technical & Professional Services	-	-	6,933	8,500	8,500	8,500	8,500	8,500	-	8,500	-	0.00%
20	Total - Technical & Professional Services	-	-	6,933	8,500	8,500	8,500	8,500	8,500	-	8,500	-	0.00%
21	M :101	0.000	0.470	2 2 42	11.000	11.000	11.000	11.000	11.000		11.000		0.0007
21	Memorial Observances	9,800	9,470	3,342	11,000	11,000	11,000	11,000	11,000	-	11,000	-	0.00%
22	Columbus Day Observances	5,000	5,000	2 2 12	5,000	5,000	5,000	5,000	5,000	-	5,000	-	0.00%
23	Total - Services	14,800	14,470	3,342	16,000	16,000	16,000	16,000	16,000	-	16,000	-	0.00%
24	TOTAL - ADMINISTRATION	324,594	360,908	345,581	371,537	371,537	371,537	375,207	371,707	-	371,707	170	0.05%

LINE #	DEPARTMENT OF ADMINISTRATIVE SERVICES	2018-2019 ACTUAL EXPENDED	2019-2020 ACTUAL EXPENDED	2020-2021 ACTUAL EXPENDED	2021-2022 ADOPTED BUDGET	2021-2022 REVISED BUDGET	2021-2022 PROJECTED ACTUAL	2022-2023 DEPARTMENT REQUEST	2022-2023 FIRST SELECTMAN BUDGET	BOF AMOUNT INCREASE/ (DECREASE)	2022-2023 BOARD OF FINANCE BUDGET	AMOUNT INCREASE/ (DECREASE)	% CHANGE
	INFORMATION SYSTEMS												+
25	IT Manager	90,977	93,343	96,008	99,409	99,409	99,409	99,409	99,409	-	99,409	_	0.00%
26	Technology Support Specialist	63,145	64,626	66,306	137,036	137,036	137,036	137,036	137,036	-	137,036	-	0.00%
27	Longevity	950	1,060	1,170	1,380	1,380	1,380	1,500	1,500	-	1,500	120	8.70%
28	Total - Salaries	155,072	159,029	163,484	237,825	237,825	237,825	237,945	237,945	-	237,945	120	0.05%
29	Postage	-	-		200	200	200	200	200	-	200	-	0.00%
30	Consumable Supplies	1,420	1,037	1,224	1,500	1,500	1,500	1,500	1,500	-	1,500	-	0.00%
	Reproduction & Printing	110	78	19	50	50	50	50	50	-	50	-	0.00%
32	Telephone	1,453	1,581	1,591	1,500	1,500	1,500	1,500	1,700	-	1,700	200	
33	Professional Associations & Publications	235	235	470	250	250	250	250	250	-	250	-	0.00%
34	Equipment & Licensing	46,480	40,866	50,857	48,000	48,000	48,000	50,000	50,000	-	50,000	2,000	4.17%
35	Internet Hosting Expense	9,001	6,700	6,863	7,500	7,500	7,500	7,500	7,500	-	7,500	-	0.00%
36	Miscellaneous	18	7	52	50	50	50	50	50	-	50	-	0.00%
37	Training & Education	1,600	-	925	5,000	5,000	5,000	5,000	5,000	-	5,000	-	0.00%
38	Total - Expenses	60,317	50,504	62,001	64,050	64,050	64,050	66,050	66,250	-	66,250	2,200	3.43%
39	Telecommunications	57,131	62,961	67,275	70,000	70,000	70,000	70,000	70,000	_	70,000	_	0.00%
40	Technical Assistance	4,850	8,375	10,870	12,000	12,000	12,000	12,000	12,000	_	12,000	_	0.00%
41	Total - Services	61,981	71,336	78,145	82,000	82,000	82,000	82,000	82,000	-	82,000	-	0.00%
				,			,	<i>'</i>	,		,		1
42	Geographic Information System (GIS) Expenses	27,066	25,323	30,118	30,000	30,000	30,000	30,000	30,000	-	30,000	-	0.00%
43	TOTAL - INFORMATION SYSTEMS	304,436	306,192	333,748	413,875	413,875	413,875	415,995	416,195	-	416,195	2,320	0.56%

LINE #	DEPARTMENT OF ADMINISTRATIVE SERVICES	2018-2019 ACTUAL EXPENDED	2019-2020 ACTUAL EXPENDED	2020-2021 ACTUAL EXPENDED	2021-2022 ADOPTED BUDGET	2021-2022 REVISED BUDGET	2021-2022 PROJECTED ACTUAL	2022-2023 DEPARTMENT REQUEST	2022-2023 FIRST SELECTMAN BUDGET	BOF AMOUNT INCREASE/ (DECREASE)	2022-2023 BOARD OF FINANCE BUDGET	AMOUNT INCREASE/ (DECREASE)	% CHANGE
	HUMAN RESOURCES												
44	Employee Training & Education	7,081	3,350	5,213	10,000	10,000	10,000	10,000	10,000	_	10,000	_	0.00%
45	Labor Negotiations	59,052	24,758	4,613	80,000	80,000	80,000	90,000	149,641	_	149,641	69,641	87.05%
46	Labor Counsel	80,000	46,899	46,369	40,000	40,000	40,000	40,000	40,000	-	40,000	-	0.00%
47	Pension Plan - Defined Benefit	480,000	485,000	501,000	480,534	480,534	480,534	480,534	524,327	-	524,327	43,793	9.11%
48	Pension Plan - Defined Contribution 401A	97,747	104,032	129,978	148,000	148,000	148,000	167,000	170,000	-	170,000	22,000	14.86%
49	Social Security	484,241	496,107	542,090	583,000	583,000	583,000	601,000	607,000	-	607,000	24,000	4.12%
50	Unemployment	3,240	5,687	36,047	20,000	20,000	20,000	20,000	20,000	-	20,000	-	0.00%
51	Employee Assistance Program	1,725	1,725	1,999	3,150	3,150	3,150	3,150	3,150	-	3,150	-	0.00%
52	Employee Screening	1,984	1,758	1,608	3,200	3,200	3,200	3,500	3,500	-	3,500	300	9.38%
53	Additional Manpower	4,250	2,825	2,050	5,000	5,000	5,000	5,000	5,000	-	5,000	-	0.00%
54	Employee Travel Expense	21,652	21,553	7,028	24,000	24,000	24,000	24,000	24,000	-	24,000	-	0.00%
55	Accrued Leave Pay-out	25,000	23,883	98,529	120,000	120,000	120,000	120,000	120,000	-	120,000	ı	0.00%
56	Retiree Health Care-Police	62,123	62,716	61,212	75,000	75,000	75,000	75,000	75,000	-	75,000	ı	0.00%
57	Health Insurance	1,810,667	1,820,996	2,011,904	2,030,000	2,030,000	2,030,000	2,150,000	2,150,000	-	2,150,000	120,000	5.91%
58	Life Insurance	26,877	25,257	23,419	28,385	28,385	28,385	30,000	30,000	-	30,000	1,615	5.69%
59	RX Eyewear Reimbursement	1,550	1,954	1,760	2,100	2,100	2,100	2,100	2,100	-	2,100	-	0.00%
60	Replacement Staff Training	-	-	-	1	1	1	1	1	-	1	-	0.00%
61	Professional Development	-	-	-	-	-	-	3,200	3,200	-	3,200	3,200	0.00%
62	Diversity, Equity, & Inclusion Train. and Comm. Outreach	-	-	-	7,500	7,500	7,500	7,500	7,500	-	7,500	-	0.00%
63	Total - Expenses	3,167,189	3,128,500	3,474,819	3,659,870	3,659,870	3,659,870	3,831,985	3,944,419	-	3,944,419	284,549	7.77%
		15.000	0.50	100	16 420	16 120	16.420	16.420	16.420		16.420		0.000/
64	Admin Services - Professional & Technical Services	15,099	950	198	16,430	16,430	16,430	16,430	16,430	-	16,430	-	0.00%
65	Total - Technical & Professional Services	15,099	950	198	16,430	16,430	16,430	16,430	16,430	-	16,430	-	0.00%
66	TOTAL - HUMAN RESOURCES	3,182,288	3,129,450	3,475,017	3,676,300	3,676,300	3,676,300	3,848,415	3,960,849	-	3,960,849	284,549	7.74%

LINE #	DEPARTMENT OF ADMINISTRATIVE SERVICES	2018-2019 ACTUAL EXPENDED	2019-2020 ACTUAL EXPENDED	2020-2021 ACTUAL EXPENDED	2021-2022 ADOPTED BUDGET	2021-2022 REVISED BUDGET	2021-2022 PROJECTED ACTUAL	2022-2023 DEPARTMENT REQUEST	2022-2023 FIRST SELECTMAN BUDGET	BOF AMOUNT INCREASE/ (DECREASE)	2022-2023 BOARD OF FINANCE BUDGET	AMOUNT INCREASE/ (DECREASE)	% CHANGE
	HEALTH DISTRICT & SANITATION												
67	Consumable Supplies	31	25	11	135	135	135	135	135	-	135	-	0.00%
68	Ledge Light Health District Membership Fees	137,428	137,031	147,763	140,863	140,863	140,863	138,806	138,806	-	138,806	(2,057)	-1.46%
69	Total - Services	137,459	137,056	147,774	140,998	140,998	140,998	138,941	138,941	-	138,941	(2,057)	-1.46%
70	TOTAL - HEALTH DISTRICT & SANITATION	137,459	137,056	147,774	140,998	140,998	140,998	138,941	138,941	-	138,941	(2,057)	-1.46%
	COMMUNITY DEVELOPMENT												
71	Clerical Salaries	14,828	-	4,253	15,000	15,000	-	-	-	-	-	(15,000)	-100.00%
72	Project Assistant	-	-	-	-	-	15,000	-	15,000	-	15,000	15,000	0.00%
73	TOTAL - COMMUNITY DEVELOPMENT	14,828	-	4,253	15,000	15,000	15,000	-	15,000	-	15,000	-	0.00%
74	TOTAL - ADMINISTRATIVE SERVICES	3,963,605	3,933,606	4,306,373	4,617,710	4,617,710	4,617,710	4,778,558	4,902,692	-	4,902,692	284,982	6.17%

DEPARTMENT OF ASSESSMENT

FUNCTION DESCRIPTION:

The Department of Assessment is responsible for balancing the \$2.8 billion-dollar grand list which is the basis for the tax levy. The Director of Assessment is the governmental official responsible for establishing the value of property for ad valorem tax purposes; for discovering, listing and valuing all taxable and tax-exempt properties; and to ensure that the individual property owner's value is proper so the owner pays no more than his/her fair share of the property tax. In the performance of these duties, assurance is made that no property escapes the assessment process or is under assessed and that no property owner received unauthorized preferential treatment. Revaluations are completed every five years in conformity with the Connecticut General Statutes and Revaluation Performance Standards. The Department has recently commenced the 2022 Revaluation Project. Development and updating of information are conducted on an ongoing basis, including modernization of computerized records of real estate, personal property and motor vehicles. Duties are performed in compliance with State of Connecticut mandated General Statutes

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

Court Appeals

There were twelve court cases as a result of the 2017 revaluation, three appeals in 2018, one appeal in 2019 and 2020. Some of the appeals include multiple properties. The appeals include four residential, fourteen commercial properties and one personal property account. Thirteen cases have been settled and three have been withdrawn. There are four cases still outstanding.

Special Audit Revenue

The 2019 personal property audits have not yet been completed. There is still one account pending. So far, there has been a reduction of \$206,483 in assessment and a reduction of \$4109.09 in tax dollars. The Department will not have a total net assessment change until the last audit has been completed.

Permits and Certificates of Occupancies—Processed 1,037 new permits just from 2021, and miscellaneous inspections from sales review. There are approximately 400 ongoing permits from prior years staff continues to monitor and inspect.

Grand List Growth, Pilot, Tax Agreements and Future Grand List Growth

- 2020 Grand List growth of 1.37% or \$38,747,506 in assessed value over the previous year, exclusive of Pilot payment.
- Pilot for Masonicare at Mystic LLC and Senior Living by Masonicare, LLC is not included in the taxable Grand List. A pilot payment is calculated on the general government portion of the mill rate. The pilot payment for the 2020 Grand List included personal property and real estate taxes in the amount \$261,843.85.
- Fixed Assessment Agreement for the Threadmill Partners LLC is for a seven-year period commencing October 1, 2016. Forty two percent of the added assessment above \$569,200 will be added to the October 1, 2021 Grand List.

- Seven-year fixed assessment agreement for Mystic Apartments LLC began October 1, 2019. Twenty one percent of the portion of building completion will be added to the October 1, 2021 Grand List. The land value (which is not under the fixed assessment agreement) has also been increased for sewer and road improvements.
- Seven-year fixed assessment agreement for EG Perkins Reserve LLC (townhouses) began October 1, 2020. Fourteen percent of all buildings not yet sold & all undeveloped land will be added to the October 1, 2021 Grand List. The land value has also been increased for sewer and road improvements.
- Seven-year fixed assessment agreement for Mystic Health Center LLC began October 1, 2019. Twenty one percent of the portion of building completion will be added to the October 1, 2021 Grand List. The land value (which is not under the fixed assessment agreement) has also been increased for sewer and road improvements.

Ten Year Grand List Comparison of the Net Taxable Grand List (highlighted years are revaluations):

GL Year	Net	Taxable Grand List	Residential	Com/Industrial	Land	PP	MV	Year Change	Change
2020	\$	2,861,898,787	73.73%	13.73%	2.19%	4.70%	5.65%	\$ 38,747,506	1.35%
2019	\$	2,823,151,181	74.01%	14.12%	2.22%	4.30%	5.35%	\$ 32,652,995	1.16%
2018	\$	2.790.498,286	74.23%	14.12%	2.25%	4.09%	5.30%	\$ 20,465,125	0.74%
2017	\$	2,770,033,161	74.09%	14.22%	2.48%	3.95%	5.26%	\$ 122,216,289	4.62%
2016	\$	2,647,816,872	73.90%	14.14%	2.58%	3.99%	5.39%	\$ 21,977,065	0.84%
2015	\$	2,625,839,807	74.00%	14.27%	2.62%	3.79%	5.32%	\$ 3,569,491	0.14%
2014	\$	2,622,270,316	73.75%	14.41%	2.66%	3.75%	5.43%	\$ 22,180,463	0.85%
2013	\$	2,600,089,853	73.95%	14.47%	2.83%	3.60%	5.15%	\$ 7,473,227	0.29%
2012	\$	2,592,616,626	73.65%	14.69%	2.89%	3.79%	4.98%	\$(595,440,893)	-18.68%
2011	\$	3,188,057,519	75.09%	14.65%	3.26%	2.85%	4.15%	\$ 21,805,266	0.69%
2010	\$	3,166,252,253	75.26%	14.85%	3.26%	2.61%	4.02%	\$ 14,207,232	0.45%

Ten Year Comparison of the Tax-Exempt Grand List:

GL Year	Tax Ex	empt Grand List	Year Change	Change
2020	\$	291,575,820	\$ 1,582,370	0.55%
2019	\$	289,993,450	\$ 11,008,540	3.95%
2018	\$	278,984,910	\$ 12,954,990	4.87%
2017	\$	266,029,920	\$ 23,521,291	9.70%
2016	\$	242,508,629	\$ 25,991,060	12.00%
2015	\$	216,517,569	\$ 1,905,350	0.89%
2014	\$	214,612,219	\$ 1,532,340	0.72%
2013	\$	213,079,879	\$ 4,940,209	2.37%
2012	\$	208,139,670	\$ (10,929,950)	-4.99%

OBJECTIVES FOR THE COMING YEAR:

- Completion of the 2022 Revaluation Project
- Hiring for the upcoming vacancy in the Deputy Assessor Position
- The Department continues servicing a large volume and vast range of public inquires.
- Processing Pilot and Fixed Assessments.
- Resolving the 2017 through 2020 court cases.
- Preparation and Maintenance of the Grand List and Supplemental Motor Vehicle List.
- Mapping and/or GIS:
 Continue annual maintenance of the GIS mapping updates.

MAJOR BUDGET CHANGES AND COMMENTARY:

Staff

The Director of Assessment is appointed by the Board of Finance and supervises the Deputy Assessor (SPAA); and (2) Assessor Assistants (Clerical AFSCME). The Director has oversite of the Town mandatory Revaluation Staff every five years. Their responsibilities vary based upon interior inspection and full measure and listing requirements: (1) Project Manager, (2) Commercial Reviewers, (2) Residential Reviews, and (5) Data Collectors.

Postage, Database Expense, Reproduction & Printing, Publications, Legal Ads, Professional Associations & Publications Increased for database maintenance fees and vendor charges. The Department of Assessment is in the process of digitizing the old 1960 & 1974 revaluation microfiche cards as the microfiche machine is no longer operable. The remaining cost to complete this project is \$3,325 which has been placed in Reproduction & Printing. Postage needs will be more in 2022-2023 than in past years due to an increased number of mailings for Quadrennial decision notices & Personal Property Valuation Notices. Additionally, NADA was recently purchased by JD Powers. JD Powers is changing their pricing structure to a per transaction charge from a fixed cost subscription. This is anticipated to increase the charge for motor vehicle pricing by at least double and the printed NADA books by 15%. Since 2022 is a Revaluation Year, the Department plans to place legal ads in both The Day & The Westerly Sun to maximize notification to residents and taxpayers.

DEPARTMENTAL STAFFING

The Assessor's office is staffed by:

- The Director of Assessment at a fully loaded salary of \$123,790.
- The Deputy Assessor at a fully loaded salary of \$105,262.
- Two Assessor's Assistants with fully loaded wages of \$137,730.
- (New Position Request) An Assessment Office Assistant II will fully loaded wages of \$48,836.
- Stipend for Assessor's Assistant of \$6,034

Note 1: "Fully loaded salary" includes wages, longevity pay, payroll taxes, and any pension plan or 401a contributions, but does not include health benefits.

Note 2: Most payroll line items have been flat funded for fiscal 22/23 pending negotiation of the Bargaining Union Agreements. Those salary line items that do reflect an increase, do so because of merit raise increases, or payroll STEPS for new employees.

ASSESSOR'S CIP REQUEST

Reserve Fund for Capital and Non-Recurring Expenditures (Revaluation):

The reserve level funding in the amount of \$70,000 is for the State-mandated five-year revaluation (CIP Priority A Classification).

DEPARTMENT OF ASSESSMENT BOARD OF ASSESSMENT APPEALS

FUNCTION DESCRIPTION:

Meet during the months of March/April and September for purpose of hearing assessment appeals.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

2021 Appeals for 2020 Grand List

During the month of April, the Board of Assessment Appeals heard (20) appeals. As a result of such appeals the Board granted (14) reductions, and (6) denials causing a reduction to the Grand List in the amount of \$240,799. In addition, four applicants withdrew; and nine did not show for their appeal. A second session of the Board of Assessment Appeals was held during the month of September for the sole purpose of hearing appeals on motor vehicles. Four appeals were heard, all of which were granted, at the September session for a reduction of \$25,880.

OBJECTIVES FOR THE COMING YEAR:

The Board of Assessment Appeals is required to carry out its duties in accordance with the Connecticut General Statutes.

MAJOR BUDGET CHANGES AND COMMENTARY:

Board expenditures are anticipated to increase significantly this year as it is a Revaluation Year. The number of appeals in a revaluation year is always much higher than in interim years. Additionally, the market continues to increase and if that trend continues into 2022 then it should be anticipated that the number of appeals will be even more than the past two revaluation cycles, which were in downward markets. Both postage and clerical line items were increased in expectation of those factors.

STAFFING

The Board of Assessment Appeals is comprised of three elected volunteer Board members, one of which is appointed as Chairman by the Board, and one Clerical support person (AFSCME). Clerical support may increase depending upon the number of appeals pending before the Board.

LINE#	DEPARTMENT OF ASSESSMENT	2018-2019 ACTUAL EXPENDED	2019-2020 ACTUAL EXPENDED	2020-2021 ACTUAL EXPENDED	2021-2022 ADOPTED BUDGET	2021-2022 REVISED BUDGET	2021-2022 PROJECTED ACTUAL	2022-2023 DEPARTMENT REQUEST	2022-2023 FIRST SELECTMAN BUDGET	BOF AMOUNT INCREASE/ (DECREASE)	2022-2023 BOARD OF FINANCE BUDGET	AMOUNT INCREASE/ (DECREASE)	% CHANGE
	ASSESSOR'S OFFICE												
1	1 Director of Assessment		99,737	134,372	109,889	109,889	109,889	109,889	109,889	-	109,889	-	0.00%
2	Deputy Assessor	80,031	82,112	84,247	86,522	86,522	86,522	86,522	86,522	-	86,522	-	0.00%
3			108,893	110,767	112,494	112,494	112,494	155,846	155,846	-	155,846	43,352	38.54%
4	4 Stipend for Assessor's Assistant		-	1,500	5,000	5,000	5,000	5,000	5,000	-	5,000	-	0.00%
5	5 Longevity		4,710	5,030	3,650	3,650	3,650	3,820	3,820	-	3,820	170	4.66%
6	Total - Salaries	284,877	295,452	335,916	317,555	317,555	317,555	361,077	361,077	-	361,077	43,522	13.71%
7	Postage	1,292	940	700	750	750	750	1,500	1,500	-	1,500	750	100.00%
8	Consumable Supplies	1,495	2,325	1,680	2,600	2,600	2,600	2,600	2,600	-	2,600	-	0.00%
9	**		386	531	980	980	980	3,325	3,325	-	3,325	2,345	239.29%
10	0 Telephone		119	69	200	200	200	200	200	-	200	-	0.00%
11	Equipment	1,731	2,668	2,340	2,600	2,600	2,600	-	-	-	-	(2,600)	-100.00%
12	12 Professional Associations & Publications		3,806	4,092	4,070	4,070	4,070	5,050	5,050	-	5,050	980	24.08%
13	13 Database Expense		17,685	18,985	21,249	21,249	21,249	24,839	24,839	-	24,839	3,590	16.89%
14	14 Miscellaneous		375	690	990	990	990	1,194	1,194	-	1,194	204	20.61%
15	15 Clothing Allowance		400	400	400	400	400	400	400	-	400	-	0.00%
16	Furniture & Equipment	180	-	930	200	200	200	-	200	-	200	-	0.00%
17	Training & Education	2,668	-	935	2,700	2,700	2,700	2,700	2,700	-	2,700	-	0.00%
18	Total - Expenses	29,846	28,704	31,352	36,739	36,739	36,739	41,808	42,008	1	42,008	5,269	14.34%
19	Special Audit Personal Property	3,600	3,000	5,500	5,700	5,700	5,700	5,700	5,700	-	5,700	-	0.00%
20	Total - Services	3,600	3,000	5,500	5,700	5,700	5,700	5,700	5,700	-	5,700	-	0.00%
21	TOTAL - ASSESSOR'S OFFICE	318,323	327,156	372,768	359,994	359,994	359,994	408,585	408,785	-	408,785	48,791	13.55%
22	2 BOARD OF ASSESSMENT APPEALS		2,148	1,877	2,360	2,360	2,360	7,365	7,365	-	7,365	5,005	212.08%
23	TOTAL ASSESSMENT DEPARTMENT	320,740	329,304	374,645	362,354	362,354	362,354	415,950	416,150	-	416,150	53,796	14.85%

DEPARTMENT OF FINANCE FINANCE OFFICE/RISK MANAGEMENT

FUNCTION DESCRIPTION:

The Finance Office is responsible for managing the Town's financial operations in accordance with established fiscal policies (GAAP, GASB, CT State Statutes and Town Charter). Primary responsibilities include budget preparation and administration, accounts payable, payroll processing, purchasing, accounting, financial reporting, revenue collection, grant administration, cash management and investments, and debt management. The Finance Office provides support to, and advises the Board of Finance in its role as the Town's budgetary and financial oversight authority and assists the First Selectman in the preparation of the recommended annual budget.

Risk Management:

Identify Town wide loss exposures. Perform risk assessments. Evaluate and recommend strategies to avoid, mitigate and/or transfer risk. Develop/recommend risk management policies. Administer the Town's insurance program including Workers Compensation; Liability, Auto and Property (LAP) as well as Specialty Coverage.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

- Issued \$7.5 million of refunding bonds to retire old debt that had a higher interest rate, due to favorable market conditions. This issuance retired 2013 and 2014 general obligation bonds that were used to fund road and sewer improvements at that time. The refunding resulted in a Net Present Value Savings of \$916,000 over the remaining 13-year life of the bonds.
- Transitioned our MUNIS general ledger system from a local server model to a SaaS, Software as a Service, model, and upgraded to most recent version.
- Implemented MUNIS migration to ReadyForms documents.
- Implemented Positive Pay with our bank, to increase security of cash disbursements.
- Expanded access of general ledger system to department heads to improve financial reporting between departments.
- Developed program for administering ARPA funds to our not-for-profit partners.
- Issued 13 RFP's/RFQ/ITB's for fiscal 20/21 for various Town, and WPCA projects.
- Clerical staff participated in outside training seminars including GFOA accounting seminars, and ADP training tutorials.
- Over saw and managed the finances of the Town's forty individual Funds including the general fund, insurance funds, pension and OPEB funds, general fixed asset fund, capital project funds, and a variety of special revenue funds, totaling approximately \$80 million dollars of expenditures.
- Managed several state and federal grants throughout the year.
- Processed \$8.1 million dollars in debt service payments.
- Prepared dozens of contracts for contractors and service providers.

OBJECTIVES FOR THE COMING YEAR:

- Implementation of electronic requisition and purchase order system to improve and streamline purchasing and budgeting.
- Continue to review and monitor the Town's current financial and banking relationships with an eye towards maximizing return on Town investments.
- Continue to review and monitor the Town's current risk management relationships to ensure the Town and its assets are adequately and properly insured against loss.
- Continue to work with the Town's financial advisor, to monitor existing debt for opportunities to refinance should the economic metrics offer such an opportunity.
- Continue to cross train finance office staff so we always have backup and coverage for each position.
- Continue to create and update documentation of Finance office procedures.
- Evaluate finance and risk management policies.

MAJOR BUDGET CHANGES AND COMMENTARY:

- There is an increase in salary expense of \$4,900 due to payroll STEPs for the two new clerical staff, in accordance with the clerical bargaining agreements.
- A net increase of \$11,600 for Equipment and Software Support due to change from local hosting to SaaS for general ledger system.
- The Board of Finance saw an overall increase of \$434,000, due to the addition of a Contingency line-item.
- We are anticipating an increase of \$15,000 to Risk Management due to increases to LAP, WC, and Cyber policies.

DEPARTMENTAL STAFFING:

The Finance/Risk Management Department is staffed by:

- The Director of Finance with a fully loaded salary of \$146,166.
- The Senior Accountant with a fully loaded salary of \$94,997.
- The Town Treasurer with a fully loaded salary of \$5,057.
- Three staff including; the accounting/purchasing assistant, payroll clerk, and accounts payable clerk, with fully loaded wages of \$189,442 for fiscal 22/23.
- The Finance budget also contains a \$7,007 stipend for the Risk Manager.

Note 1: "Fully loaded salary" includes wages, longevity pay, payroll taxes, and any pension plan or 401a contributions, but does not include health benefits.

Note 2: Most payroll line items have been flat funded for fiscal 22/23 pending negotiation of the Bargaining Union Agreements. Those salary line items that do reflect an increase, do so because of merit raise increases, or payroll STEPS for new employees.

DEPARTMENT OF FINANCE TAX COLLECTOR'S OFFICE

FUNCTION DESCRIPTION:

The Tax Collector's office is the primary source of revenue for the Town of Stonington. The total collectible amount for the 2020 GL was \$68,215,548.31 with an expected collection rate of 98.75% or \$67,362,853.96 as set forth by the Board of Finance. The tax office uses many enforcement tools as are statutorily allowed such as delinquent notices, demands, a collection agency, a State Marshal, withholding of permits, and attorneys for tax sale and foreclosure.

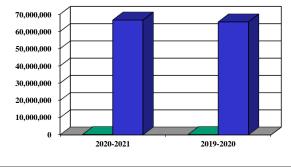
HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

Collecting for Pawcatuck, Stonington Borough, Stonington Fire, Mystic, Wequetequock, Quiambaug, Old Mystic, Lord's Point, Mason's Island, Wamphassuc Point and Latimer Point Fire Districts and Associations this fiscal year proved to be successful. Taxpayers are happy they can pay in one place, and that town and fire district bills are now combined.

In January 2022, we received a letter from our tax software company, QDS, that their fees are increasing by 5% across the board. To account for that, I've increased line items Postage, Equipment & Software and Reproduction and Printing by 5%. Training and Education (80314) was increased to \$2000. The State of CT has mandated that all certified tax collectors maintain their certification through continuing education credit hours. This office has three certified tax collectors who will need to meet these requirements, and each course costs money. I will keep the line item 80314 the same in order to accurately assess what one year of in-house training will cost as opposed to ZOOM trainings.

Having three certified tax collectors in our office makes it one of the most professionally staffed tax offices in the State of Connecticut. We are three full time employees including myself, and one seasonal position for six weeks in the summer for twelve

hours per week. I hope they are necessary to taxes.



■Expenditures **■**Revenue

to retain all of those positions as effectively and efficiently collect

OBJECTIVES FOR THE COMING YEAR:

It is now mandatory for each of us to obtain 50 credit hours in five years in order to maintain our certifications. To that end, we will attend trainings and meetings offered by the CTx Association and the NE Regional Tax Collectors and Treasurers Association. We are also constantly striving to provide better customer service such as dispensing information via the Events magazine, Stonington Community Forum, the Town Facebook and home pages, and through any number of press releases during the fiscal year.

During the last legislative session came one change that will definitely be detrimental to collections. Car registrations will be renewed every three years instead of every two. We have a small minority of taxpayers who wait until their registration is about to expire before they pay their taxes. Now we will have to wait three years instead of two to collect those MV taxes. I also anticipate employing more stringent collection strategies to account for the increase in collectible taxes from 98% to 98.75%.

MAJOR BUDGET CHANGES AND COMMENTARY:

Two years ago, during the clerical union negotiations, Cindy Curioso in my office negotiated her position from clerical assistant to deputy tax collector. I supported this move primarily because of the risks associated with having an elected tax collector. The deputy tax collector is a hired position based on qualifications and experience who can easily step into the position of tax collector.

COLLECTION HISTORY: 2016-2019 GRAND LIST

GL COLLECTIBLE	EXPECTED	ACTUAL COLLECTIONS	DIFFERENCE
2016 \$61,160,419	\$59,937,211 (98%)	\$61,730,471	+\$1,793,260
2017 \$63,168,526	\$61,905,156 (98%)	\$63,610,350	+\$1,705,194
2018 \$65,546,320	\$64,726,991 (98.75%)	\$65,699,139	+\$972,148
2019 \$66,252,546	\$65,424,389 (98.75%)	\$66,876,015	+1,451,626

DEPARTMENTAL STAFFING:

The Tax Collector's office is staffed by:

- The Tax Collector at a fully loaded salary of \$98,601.
- A Deputy Tax Collector with fully loaded wages of \$75,963.
- A Fiscal Assistant with fully loaded wages of \$62,721.
- Plus \$3,890 budgeted for summer help and overtime.

Note 1: "Fully loaded salary" includes wages, longevity pay, payroll taxes, and any pension plan or 401a contributions, but does not include health benefits.

Note 2: Most payroll line items have been flat funded for fiscal 22/23 pending negotiation of the Bargaining Union Agreements. Those salary line items that do reflect an increase, do so because of merit raise increases, or payroll STEPS for new employees.

LINE#	DEPARTMENT OF FINANCE	2018-2019 ACTUAL EXPENDED	2019-2020 ACTUAL EXPENDED	2020-2021 ACTUAL EXPENDED	2021-2022 ADOPTED BUDGET	2021-2022 REVISED BUDGET	2021-2022 PROJECTED ACTUAL	2022-2023 DEPARTMENT REQUEST	2022-2023 FIRST SELECTMAN BUDGET	BOF AMOUNT INCREASE/ (DECREASE)	2022-2023 BOARD OF FINANCE BUDGET	AMOUNT INCREASE/ (DECREASE)	% CHANGE
	FINANCE OFFICE												
1	Director of Finance	113,405	116,353	120,000	123,240	123,240	123,240	129,402	129,402	-	129,402	6,162	5.00%
2	Senior Accountant	90,296	92,644	109,745	84,329	84,329	84,329	84,329	84,329	-	84,329	-	0.00%
3	Clerical Salaries	155,635	166,457	166,549	162,893	162,893	162,893	162,893	162,893	-	162,893	-	0.00%
4	Longevity	4,410	4,790	5,070	1,380	1,380	1,380	1,490	1,490	-	1,490	110	7.97%
5	Total - Salaries	363,746	380,244	401,364	371,842	371,842	371,842	378,114	378,114	-	378,114	6,272	1.69%
6	Postage	2,474	1,744	2,359	1,800	1,800	2,500	2,500	2,500	-	2,500	700	38.89%
7	Advertising	156	317	110	500	500	1,500	1,000	1,000	-	1,000	500	100.00%
8	Consumable Supplies	3,336	3,436	2,846	3,600	3,600	3,500	3,600	3,600	-	3,600	-	0.00%
9	Reproduction & Printing	941	646	608	750	750	650	750	750	-	750	-	0.00%
10	Telephone	73	60	64	150	150	75	150	150	-	150	-	0.00%
11	Professional Associations & Publications	1,455	1,470	875	1,600	1,600	1,600	1,600	1,600	-	1,600	-	0.00%
12	Payroll Services	23,168	21,944	21,921	25,200	25,200	22,500	25,200	25,200	-	25,200	-	0.00%
13	Equipment & Software Support	23,391	22,185	41,862	25,000	25,000	23,600	36,650	36,650	-	36,650	11,650	46.60%
14	Furniture & Equipment	512	4,690	2,272	1,500	1,500	2,000	1,500	1,500	-	1,500	-	0.00%
15	Training & Education	120	-	-	2,000	2,000	2,000	2,000	2,000	-	2,000	-	0.00%
16	Total - Expenses	55,626	56,492	72,917	62,100	62,100	59,925	74,950	74,950	-	74,950	12,850	20.69%
17	Finance - Brinks Armored Truck	2,714	3.089	2,755	3,600	3,600	3,200	3,600	3,600	-	3,600	_	0.00%
18	Financial and Techincal Professional Sevices	-	-	5,868	-	-	-	-	-	-	-	-	
19	Total - Technical & Professional Services	2,714	3,089	8,623	3,600	3,600	3,200	3,600	3,600	-	3,600	-	0.00%
20	TOTAL - FINANCE OFFICE	422,086	439,825	482,904	437,542	437,542	434,967	456,664	456,664	_	456,664	19,122	4.37%
	TOTAL TRAINED OFFICE	.22,000	.57,625	.32,701	.57,512	.57,512	.51,507	.50,001	.50,001		130,001	17,122	1.0770
	OFFICE OF THE TREASURER												
	Salary of Treasurer	4,346	4,459	4,574	4,698	4,698	4,698	4,698	4,698	-	4,698	-	0.00%
22	Expenses	-	500	-	500	500	500	500	500	-	500	-	0.00%
23	TOTAL - TREASURER	4,346	4,959	4,574	5,198	5,198	5,198	5,198	5,198	-	5,198	-	0.00%

LINE #	DEPARTMENT OF FINANCE	2018-2019 ACTUAL EXPENDED	2019-2020 ACTUAL EXPENDED	2020-2021 ACTUAL EXPENDED	2021-2022 ADOPTED BUDGET	2021-2022 REVISED BUDGET	2021-2022 PROJECTED ACTUAL	2022-2023 DEPARTMENT REQUEST	2022-2023 FIRST SELECTMAN BUDGET	BOF AMOUNT INCREASE/ (DECREASE)	2022-2023 BOARD OF FINANCE BUDGET	AMOUNT INCREASE/ (DECREASE)	% CHANGE
	OFFICE OF THE TAX COLLECTOR												
24	Salary of Tax Collector	78,303	82,688	84,838	87,129	87,129	87,129	87,129	87,129	-	87,129	-	0.00%
25	Clerical Salaries	94,301	102,329	110,346	121,593	121,593	121,593	121,593	121,593	-	121,593	-	0.00%
26	Longevity	800	850	960	1,070	1,070	1,070	1,330	1,330	-	1,330	260	24.30%
27	Total - Salaries	173,404	185,867	196,144	209,792	209,792	209,792	210,052	210,052	-	210,052	260	0.12%
	Postage	14,639	12,644	13,566	16,000	16,000	16,000	16,500	16,500	-	16,500	500	3.13%
29	Advertising	(102)	436	88	1,500	1,500	1,500	1,500	1,200	-	1,200	(300)	-20.00%
30	Consumable Supplies	924	988	1,074	1,500	1,500	1,500	1,500	1,500	-	1,500	-	0.00%
31	Reproduction & Printing	7,193	5,892	8,345	9,000	9,000	9,000	9,450	9,450	-	9,450	450	5.00%
32	Telephone	46	78	97	175	175	175	175	175	-	175	-	0.00%
33	Equipment	541	528	757	1,000	1,000	1,000	1,000	1,000	-	1,000	-	0.00%
34	Professional Associations & Publications	235	265	265	265	265	265	265	265	-	265	-	0.00%
35	Miscellaneous	-	-	-	100	100	100	100	100	-	100	-	0.00%
36	Equipment & Software Support	7,700	8,875	8,886	10,000	10,000	10,000	10,500	10,500	-	10,500	500	5.00%
37	Furniture & Equipment	-	-	-	1	1	1	1	1	-	1	-	0.00%
38	Training & Education	685	187	315	2,000	2,000	2,000	2,000	2,000	-	2,000	_	0.00%
39	Total - Expenses	31,861	29,893	33,393	41,541	41,541	41,541	42,991	42,691	-	42,691	1,150	2.77%
	-												
40	TOTAL - TAX COLLECTOR	205,265	215,760	229,537	251,333	251,333	251,333	253,043	252,743	-	252,743	1,410	0.56%

LINE #	DEPARTMENT OF FINANCE	2018-2019 ACTUAL EXPENDED	2019-2020 ACTUAL EXPENDED	2020-2021 ACTUAL EXPENDED	2021-2022 ADOPTED BUDGET	2021-2022 REVISED BUDGET	2021-2022 PROJECTED ACTUAL	2022-2023 DEPARTMENT REQUEST	2022-2023 FIRST SELECTMAN BUDGET	BOF AMOUNT INCREASE/ (DECREASE)	2022-2023 BOARD OF FINANCE BUDGET	AMOUNT INCREASE/ (DECREASE)	% CHANGE
	BOARD OF FINANCE												
41	Clerical Salaries	3,600	3,950	4,725	4,500	4,500	4,500	4,950	4,950	-	4,950	450	10.00%
42	Total - Salaries	3,600	3,950	4,725	4,500	4,500	4,500	4,950	4,950	-	4,950	450	10.00%
	Postage	409	400	400	400	400	400	400	400	-	400	-	0.00%
44	Advertising	617	753	981	800	800	1,500	1,500	1,500	-	1,500	700	87.50%
45	Consumable Supplies	200	123	31	250	250	125	150	150	-	150	(100)	-40.00%
46	Total - Expenses	1,226	1,276	1,412	1,450	1,450	2,025	2,050	2,050	-	2,050	600	41.38%
47	Professional Services	_	_	-	1	1	1	1	1	-	1	_	0.00%
48	Legal Support	5,990	_	26,352	34,000	34,000	34,000	34,000	30,000	_	30,000	(4,000)	-11.76%
49	Accounting & Auditing	68,368	69,500	72,823	71,238	71,238	71,238	73,020	78,738	-	78,738	7,500	10.53%
50	Special Audit	-	-	. ,	1	1	1	1	1	-	1	-	0.00%
51	GASB 45 - OPEB Plan Contribution	106,000	110,000	110,000	105,000	105,000	105,000	105,000	105,000	-	105,000	-	0.00%
52	Contigency for Loss of State Education Aid	-	-	-	1	1	1	-	-	-	-	(1)	-100.00%
53	Contingency	-	-	-	-	-	1	450,000	430,000	-	430,000	430,000	0.00%
54	PCB's and Hazardous Materials Testing - School District	-	20,557	31,269	30,000	30,000	30,000	30,000	30,000	-	30,000	-	0.00%
55	Total - Services	180,358	200,057	240,444	240,241	240,241	240,241	692,022	673,740	-	673,740	433,499	180.44%
	MOMAL DO AND OF DIVINGE	105 101	***	215 701	215 101	215 101	A 14 T 44	<00 000	<00 = 40		500 - 10	121 710	156 510/
56	TOTAL - BOARD OF FINANCE	185,184	205,283	246,581	246,191	246,191	246,766	699,022	680,740	-	680,740	434,549	176.51%
	RISK MANAGEMENT												
57	Risk Management - Stipend	6,480	6,650	6,823	7,007	7,007	7,007	7,007	7,007	_	7,007	_	0.00%
	Property & Liability Insurance	576,039	651,327	641,120	731,000	731,000	731,000	746,000	746,000	_	746,000	15,000	2.05%
59	Claims & Damages	761,605	(11,308)	19,004	10,000	10,000	10,000	10,000	10,000	-	10,000	-	0.00%
60	Safety Program	1,414	4,200	2,062	2,200	2,200	1,600	2,200	2,200	-	2,200	-	0.00%
61	Special Projects Remediation	-	62,477	-	2	2		1	1	-	1	(1)	0.00%
62	COVID 19 Response	-	-	53,130	-	-	-	-	-	-	-	-	0.00%
63	Total - Expenses	1,345,538	713,346	722,139	750,209	750,209	749,607	765,208	765,208	-	765,208	14,999	2.00%
	Risk Management - Technical & Professional	-	17,500	12,500	21,000	21,000	17,500	17,500	17,500	-	17,500	(3,500)	-16.67%
65	Total - Technical & Professional Services	-	17,500	12,500	21,000	21,000	17,500	17,500	17,500	-	17,500	(3,500)	-16.67%
66	TOTAL - RISK MANAGEMENT	1,345,538	730,846	734,639	771,209	771,209	767,107	782,708	782,708	-	782,708	11,499	1.49%
67	TOTAL FINANCE DEPARTMENT	2,162,419	1,596,673	1,698,235	1,711,473	1,711,473	1,705,371	2,196,635	2,178,053	-	2,178,053	466,580	27.26%

DEBT SERVICE PRINCIPAL AND INTEREST

FUNCTION DESCRIPTION:

Debt Service provides funding for the redemption of principal and interest obligations of the Town. The use of General Obligation Bonds allows the cost of capital projects to be spread out over a period of time, usually 20 years, so that the entire cost does not impact the taxpayers in one year. Bond Anticipation Notes (BANs) are short-term (1 year or less) bonds issued in advance of a bond issue.

In the fiscal year ended June 30, 2021 the Town will have paid down general obligation bond long-term debt principal and interest of \$5,605,000 and \$2,295,783, respectively.

In April of 2021, the Town issued \$7.5 million of refunding bonds to retire old debt that had a higher interest rate, due to favorable market conditions. This issuance retired 2013 and 2014 general obligation bonds that were used to fund road and sewer improvements at that time. The refunding resulted in a Net Present Value Savings of \$916,000 over the remaining 13-year life of the bonds.

The following table illustrates the Town's actual issued and outstanding General Obligation long-term debt as of June 30, 2022:

	<u>Principal</u>	Interest	<u>Total</u>
2022-23	5,365,000	2,217,856	7,582,856
2023-24	5,555,000	1,984,106	7,539,106
2024-25	5,335,000	1,759,156	7,094,156
2025-26	4,765,000	1,557,578	6,322,578
2026-27	4,300,000	1,379,250	5,679,250
2027-28	4,150,000	1,210,875	5,360,875
2028-29	4,160,000	1,050,575	5,210,575
2029-30	4,165,000	899,563	5,064,563
2030-31	4,160,000	766,669	4,926,669
2031-32	4,150,000	648,013	4,798,013
2032-33	3,590,000	529,438	4,119,438
2033-34	3,590,000	427,369	4.017,369
2034-35	3,380,000	329,013	3,709,013
2035-36	2,970,000	240,098	3,210,098
2036-37	2,970,000	156,503	3,126,503
2037-38	2,110,000	85,115	2,195,115
2038-39	1,110,000	40,748	1,150,748
2039-40	760,000	17,937	777,937

	\$67,085,000	\$15,304,862	\$82,389,862
2040-41	500,000	5,000	505,000

TOTAL BONDED DEBT BY ENTITY

	TOWN	WPCA	BOE	TOTALS
Principal	\$5,257,000	\$19,254,752	\$42,573,248	\$67,085,000
Interest	1,248,696	4,183,595	9,872,571	15,304,862
Totals	\$6,505,696	\$23,438,347	\$52,445,816	\$82,389,862

The Town, WPCA, and Board of Education periodically use capital leases to finance the acquisition of computers, police vehicles, and highway equipment, typically for terms of three to five years. Current outstanding capital leases for the Town and Board of Education as of June 30, 2022, are scheduled below. No new capital leases for the 2021/2022 or 2022/2023 fiscal budgets are contemplated at this time.

The following table illustrates the Town's Capital Lease debt obligations as of June 30, 2021:

	<u>Principal</u>	<u>Interest</u>	<u>Totals</u>
2022-23	134,744	5,706	140,450
2023-24	67,074	2,445	69,519
	\$ 201,818	\$ 8,151	\$ 209,969

TOTAL CAPITAL LEASE DEBT BY ENTITY

	TOWN	BOE	TOTALS
Principal	\$ 151,881	\$ 49,937	\$201,818
Interest	8,151	-	8,151
Totals	\$ 160,032	\$ 49,937	\$ 209,969

LINE#	DEPARTMENT OF FINANCE	2018-2019 ACTUAL EXPENDED	2019-2020 ACTUAL EXPENDED	2020-2021 ACTUAL EXPENDED	2021-2022 ADOPTED BUDGET	2021-2022 REVISED BUDGET	2021-2022 PROJECTED ACTUAL	2022-2023 DEPARTMENT REQUEST	2022-2023 FIRST SELECTMAN BUDGET	BOF AMOUNT INCREASE/ (DECREASE)	2022-2023 BOARD OF FINANCE BUDGET	AMOUNT INCREASE/ (DECREASE)	% CHANGE
	GENERAL OBLIGATION - DEBT SERVICE												
1	Interest Payments:												
2	Series 2009 - Refunding (Town)	50,750	25,250	-	-	-	-	-	-	-	-	-	0.00%
3	Series 2012 Refunding (Town)	386,006	322,006	258,206	196,508	196,508	196,508	136,906	136,906	-	136,906	(59,602)	-30.33%
4	Series 2012 G.O. Bonds (WPCA)	280,500	205,346	-	-	-	-	-	-	-	-	-	0.00%
5	Series 2013 G.O. Bonds	117,350	110,900	104,450	98,000	98,000	98,000	-	-	-	-	(98,000)	-100.00%
6	Series 2014 G.O. Bonds (Town)	210,925	194,325	177,725	161,125	161,125	161,125	-	-	-	-	(161,125)	-100.00%
	Series 2016 G.O. Bonds - School	450,000	427,500	397,500	367,500	367,500	367,500	337,500	337,500	-	337,500	(30,000)	-8.16%
	Series 2016 G.O. Bonds - Mystic Park	66,450	63,000	58,400	53,900	53,900	53,900	49,500	49,500	-	49,500	(4,400)	
9	Series 2017 G.O. Bonds - School	1,145,000	705,000	655,000	605,000	605,000	605,000	555,000	555,000	-	555,000	(50,000)	-8.26%
	2017 Bond Anticipation Notes	224,000	-	-	-	-	-	-	ı	-	ı	-	0.00%
	Series 2018 G.O. Bonds - School	-	391,927	248,500	231,000	231,000	231,000	213,500	213,500	-	213,500	(17,500)	
12	2018 Bond Anticipation Notes	-	136,175	-	-	-	-	-	ı	-	ı	-	0.00%
	Series 2019 G.O. Bonds - School	-	-	251,333	157,300	157,300	157,300	144,300	144,300	-	144,300	(13,000)	
	Series 2019 - Refunding (WPCA)	-	-	275,700	250,450	250,450	250,450	224,700	224,700	-	224,700	(25,750)	
	Series 2020 - WPCA Projects \$10,000,000	-	-	-	175,000	175,000	175,000	262,750	262,750	-	262,750	87,750	0.00%
16	Series 2012 Refunding (TOWN '13&'14)	-	-	-	-	-	-	142,150	142,150	-	142,150	142,150	0.00%
17	Series 2012 Refunding (WPCA '13&'14)	-	-	-	-	-	-	151,550	151,550	-	151,550	151,550	0.00%
18	Total - Interest payments	2,930,981	2,581,429	2,426,814	2,295,783	2,295,783	2,295,783	2,217,856	2,217,856	-	2,217,856	(77,927)	-3.39%
19	Principal Payments:												
	Series 2009 - Refunding (Town)	510,000	505,000	_	_	_	_	_		_	_	_	0.00%
	Series 2012 Refunding (Town)	1,605,000	1,595,000	1,595,000	1,490,000	1,490,000	1,490,000	1,490,000	1,490,000	_	1,490,000	_	0.00%
	Series 2012 Retaining (Town) Series 2012 G.O. Bonds (WPCA)	600,000	600,000	-	-	-	-	-	-	_	-	_	0.00%
	Series 2013 G.O. Bonds	215,000	215,000	215,000	215,000	215,000	215,000	_	_	_	-	(215,000)	-100.00%
	Series 2014 G.O. Bonds (Town)	415,000	415,000	415,000	415,000	415,000	415,000	_	-	_	_	(415,000)	-100.00%
	Series 2016 G.O. Bonds - School	750,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000	_	750,000	-	0.00%
	Series 2016 G.O. Bonds - Mystic Park	115,000	115,000	115,000	110,000	110,000	110,000	110,000	110,000	-	110,000	_	0.00%
	Series 2017 G.O. Bonds - School	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	_	1,000,000	_	0.00%
	Series 2018 G.O. Bonds - School	-	350,000	350,000	350,000	350,000	350,000	350,000	350,000	_	350,000	-	0.00%
	Series 2019 G.O. Bonds - School	-	-	260,000	260,000	260,000	260,000	260,000	260,000	_	260,000	-	0.00%
	Series 2019 - Refunding (WPCA)	-	-	505,000	515,000	515,000	515,000	520,000	520,000	-	520,000	5,000	0.97%
	Series 2020 - WPCA Projects \$10,000,000	-	-	,	500,000	500,000	500,000	500,000	500,000	_	500,000	-	0.00%
	Series 2012 Refunding (TOWN '13&'14)	-	-	-	-	-	-	190,000	190,000		190,000	190,000	0.00%
	Series 2012 Refunding (WPCA '13&'14)	-	-	-	-	_	-	195,000	195,000		195,000	195,000	0.00%
34	Total - Principal Payments	5,210,000	5,545,000	5,205,000	5,605,000	5,605,000	5,605,000	5,365,000	5,365,000	-	5,365,000	(240,000)	
35	Bonding Costs	-	6,900	2,250	6,000	6,000	6,000	6,000	6,000	-	6,000	-	0.00%
36	TOTAL - GENERAL OBLIGATION DEBT SERVICE	8,140,981	8,133,329	7,634,064	7,906,783	7,906,783	7,906,783	7,588,856	7,588,856	-	7,588,856	(317,927)	-4.02%

		2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 ADOPTED	2021-2022 REVISED	2021-2022 PROJECTED	2022-2023 DEPARTMENT	2022-2023 FIRST SELECTMAN	BOF AMOUNT INCREASE/	2022-2023 BOARD OF FINANCE	AMOUNT INCREASE/	
LINE #	DEPARTMENT OF FINANCE	EXPENDED	EXPENDED	EXPENDED	BUDGET	BUDGET	ACTUAL	REQUEST	BUDGET	(DECREASE)	BUDGET	(DECREASE)	% CHANGE
	CAPITAL LEASES - DEBT SERVICE												
	Interest Payments:		9,224										0.000/
	14/15 BOE Computer Equipment	-	592	-	-	-	-	-	-	-	-	-	0.00%
	14/15 BOE Computer Equipment	-	109	-	-	-	-	-	-	-	-	-	0.00%
	14/15 BOE Computer Equipment	-	4,237	-	-	-	-	-		-	-	-	0.00%
	17/18 BOE Computer Equipment 15/16 Street Sweeper	-	657	657	-	-	-	-	-	-	-	-	0.00%
43	15/16 Two Large Dump Trucks		890	890	-			-	-				0.00%
	16/17 Backhoe	-	1,117	566	-	-	-	-	-	-	-	-	0.00%
	16/17 Toro Mower	-	447	226	-		-	-	-	-	-	-	0.00%
	17/18 Two Large Dump Trucks	-	4.220	2.844	1,438	1,438	1,438	-	-	-	-	(1.438)	-100.00%
	17/18 Two Ford F350 Trucks	-	1,422	959	1,438	1,438	1,438	-	-	-	-	(484)	-100.00%
	17/18 Two Ford F350 Trucks 17/18 Four Police Vehicles	-	2,802	939	484	484	484	-	<u> </u>	-	-	(484)	0.00%
50	18/19 Kubota Tractor	-	1,509	1,156	788	788	788	403	403	-	403	(385)	-48.86%
	18/19 Kubota Tractor 18/19 Small Dump Truck		1,873	1,435	978	978	978	499	499	-	499	(479)	-48.98%
	18/19 Four Police Vehicles	-	2,723	1,433	9/8	9/8	9/8	499	- 499	-	499	(4/9)	0.00%
53	19/20 Town Computer Upgrades	-	5,000	9,276	7,080	7,080	7.080	4.804	4.804	-	4.804	(2,276)	-32.15%
54	Total - Interest payments	-	36,822	18.009	10,768	10.768	10,768	5,706	5,706	-	5,706	(5,062)	-32.13% -47.01%
34	1 otai - Interest payments	-	30,622	10,009	10,700	10,700	10,700	3,700	3,700	-	3,700	(3,002)	-47.01 /0
55	Principal Payments:												
56	14/15 BOE Computer Equipment	-	274,039	-	-	-	-	-	-	-	-	-	0.00%
57	14/15 BOE Computer Equipment	-	17,602	-	-	-	-	-	-	-	-	-	0.00%
58	14/15 BOE Computer Equipment	-	3,998	-	-	-	-	-	-	-	-	-	0.00%
59	17/18 BOE Computer Equipment		39,054	39,683	-	-	-	-	-	-	-	-	0.00%
60	19/20 BOE Computer Equipment	-	-	49,936	49,937	49,937	49,937	49,937	49,937	-	49,937	-	0.00%
61	15/16 Street Sweeper	-	39,791	39,791	-	-	-	-	-	-	-	-	0.00%
62	15/16 Two Large Dump Trucks	-	63,565	63,565	-	-	-	-	-	-	-	-	0.00%
63	16/17 Backhoe	-	21,714	22,264	-	-	-	-	-	-	-	-	0.00%
64	16/17 Toro Mower	-	9,920	10,141	-	-	-	-	-	-	-	-	0.00%
65	17/18 Two Large Dump Trucks	-	60,835	62,211	63,616	63,616	63,616	-	-	-	-	(63,616)	-100.00%
66	17/18 Two Ford F350 Trucks	-	20,500	20,963	21,436	21,436	21,436	-	-	-	-	(21,436)	-100.00%
67	17/18 Four Police Vehicles	-	50,919	-	-	-	1	-	-	-	-	-	0.00%
68	18/19 Kubota Tractor	-	7,789	8,141	8,510	8,510	8,510	8,895	8,895	-	8,895	385	4.52%
69	18/19 Small Dump Truck	-	9,823	10,261	10,719	10,719	10,719	11,197	11,197	-	11,197	478	4.46%
70	18/19 Four Police Vehicles	-	33,459	27,430	-	-	-	-	-	-	-	-	0.00%
71	19/20 Town Computer Upgrades	-	60,000	60,243	62,439	62,439	62,439	64,715	64,715	-	64,715	2,276	3.65%
72	Total - Principal Payments	-	713,008	414,629	216,657	216,657	216,657	134,744	134,744	-	134,744	(81,913)	-37.81%
73	TOTAL - CAPITAL LEASE DEBT SERVICE	-	749,830	432,638	227,425	227,425	227,425	140,450	140,450	-	140,450	(86,975)	-38.24%
	TOTAL LONG TERM BERT	0.140.004	0.002.170	0.066.00	0.124.202	0.124.222	0.124.200	# #30 30 f	E E20 200		# #30 30 f	(40.4.60.5)	4.0007
74	TOTAL LONG TERM DEBT	8,140,981	8,883,159	8,066,702	8,134,208	8,134,208	8,134,208	7,729,306	7,729,306	-	7,729,306	(404,902)	-4.98%

DEPARTMENT OF PLANNING

FUNCTION DESCRIPTION:

The Department of Planning manages Stonington's land use decision-making, permitting and enforcement processes. The Department provides technical assistance to several commissions including the Planning & Zoning Commission, Inland Wetlands & Watercourses Commission, Zoning Board of Appeals, Conservation Commission, Mystic Boathouse Park Committee, Beautification Committee, Plan of Conservation and Development Implementation Committee, Economic Development Commission and the Architectural Design Review Board. The Department is also involved with long-range planning initiatives such as the Plan of Conservation and Development. The Department also leads Community Development efforts in the community often administering special grant-related projects. The Department's other main responsibility is enforcement of the Town's Zoning, Subdivision and Inland Wetlands regulations on behalf of relevant commissions. The Department of Planning includes 5 full time employees – Director of Economic and Community Development, Town Planner, Zoning/Wetlands Official, and 2 Land Use Application Facilitators.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

The Department generally expects to be on-budget this fiscal year. The Department and land use boards successfully transitioned to virtual meetings during the COVID-19 pandemic and have recently returned to in-person meetings. The Department processed 404 land use applications and over 74 resident complaints during the past fiscal year. Overall activities led to millions of dollars in new investment approved and/or under construction. Several developments are currently under construction, most notably the Perkins Farm campus off Jerry Browne Road (medical offices, townhomes and apartments). An application to significantly expand this development is currently under consideration by the Planning and Zoning Commission. As the Mystic Sewer Moratorium is partially released, several previously approved developments in Mystic are expected to begin towards the end of the current fiscal year. Several others have recently been approved, such as the 82-unit housing development at the site of the former Campbell Grain Elevator building in Downtown Pawcatuck (whereas the related Fixed Tax Assessment was denied by voters by Referendum).

The Department also provided assistance on several grant and CIP funded projects. These include the ongoing effort to provide sidewalks on Rt. 1 in Pawcatuck through a \$600,000 Urban Action Grant, progressing the proposed Mystic River Boathouse Park through the management of the \$753,899 in Brownfield Remediation Grant, progressing clean-up of the Stillmanville Mill through a \$139,000 Brownfields Assessment Grant, developing a municipal Affordable Housing Plan with a \$15,000 State Affordability Grant and establishing Downtown Pawcatuck as a State Historic District. The Department also managed the successful effort to achieve Sustainable CT Bronze Status. The Department is beginning the effort to comprehensively rewrite the Zoning Regulations and is currently reviewing consultant proposals to help with this task.

OBJECTIVES FOR THE COMING YEAR:

- To provide "best in class" customer service as part of a customer-centric service environment.
- Prepare and present a draft comprehensive update to the Zoning Regulations focusing on creation of a more user-friendly document.
- Continue to implement recommended tasks in the Town's Plan of Conservation and Development, Affordable Housing Plan and Coastal Resilience Plan.
- Continue to conduct Community Conversations with the public on relevant topics.
- Leverage our relationships with non-profit and for-profit entities to inventory and market community and cultural assets.
- Network with community, regional and state leaders regarding public policy and economic development.
- Develop a pipeline of \$100 million in private-sector investment.

- Issue permits within 50% (or less) of the maximum time prescribed by state law; reduce application risk and cost, to attract investment.
- Manage the Route 1 Pawcatuck Sidewalk Project (\$600,000 Urban Act Grant) including coordination of plans, negotiation and establishment of all associated easements and rights of entry, and commencement of construction.
- Manage Brownfields grants (\$753,889 from State DECD Grant) for the Mystic Boathouse Park Project, including coordination of multiple local, state and federal partners, hiring and bidding of consultants and construction firms, and beginning environmental remediation.
- Manage \$139,000 Brownfield Assessment Grant for the Stillmanville Mill and manage consultants conducting environmental assessment.

MAJOR BUDGET CHANGES AND COMMENTARY:

There are no major budget changes proposed for the next fiscal year. This year's focus is to provide additional tools to enable the team to perform more efficiently and effectively. Other Professional Services funding will be used to leverage technical assistance, and to formulate future grant applications and CIP requests. \$3,000 in overtime funding for clerical staff is requested to help provide additional customer service, provide additional support to commissions, enable additional staff training and implement file scanning (see Overtime Request Form).

DEPARTMENTAL STAFFING:

The Planning Department is staffed by:

- The Director of Economic and Community Development with a fully loaded salary of \$118,700.
- The Town Planner with a fully loaded salary of \$118,197.
- The Zoning and Wetlands Official with fully loaded wages of \$86,969.
- An Administrative Assistant, and an Office Assistant II, with fully loaded wages of \$124,579.
- The Blight Enforcement Official with a stipend of \$5,000.
- New Position Sustainability Manager, with and anticipated fully loaded salary of \$72,095.

Note 1: "Fully loaded salary" includes wages, longevity pay, payroll taxes, and any pension plan or 401a contributions, but does not include health benefits.

Note 2: Most payroll line items have been flat funded for fiscal 22/23 pending negotiation of the Bargaining Union Agreements. Those salary line items that do reflect an increase, do so because of merit raise increases, or payroll STEPS for new employees.

PLANNING CIP REQUESTS:

The Department of Planning has requested 11 CIP requests for the coming fiscal year totaling \$553,720. These requests are driven by the significant gap between available resources and the community's goal of implementing the Town's Plan of Conservation and Development. Requests cover a wide range of town-wide, area-specific and department needs. Most of these requests have been previously funded through the CIP process.

- \$50,000 for "Circus Lot" Acquisition and Master Plan This request would enable purchase this property fronting the Pawcatuck River and develop a vision for the site to include public riverfront access.
- \$50,000 for Climate Change Adaptation and Mitigation Program This request would put aside funding annually to implement coastal adaptation measures as opportunities arise.
- \$75,000 for the Comprehensive Zoning Update This request will implement much needed changes to the town's Zoning Regulations which have not been comprehensively updated since 1979.

- \$207,094 for Engineering and Construction of Rt. 1 Sidewalks This request will add necessary funding for this important public safety project. \$600,000 has been awarded through a State of CT grant.
- \$53,500 for the department's File Retention initiative This funding would convert paper files to properly indexed digital records. The project is intended to be a pilot for other town departments.
- \$25,000 for Online Permitting This funding would establish online permitting for the Department of Planning and the land use boards it serves.
- \$50,000 for the Open Space Acquisition Fund This request would put aside funding annually to enable the community to acquire land for open space as opportunities arise.
- \$50,000 for the Plan of Conservation and Development Funds would be set aside annually over the next 3 years to assure completion of the plan which is due to be adopted in 2025.
- \$1 each for other requests Stonington Harbor Breakwater Repair, South Pier Renovation & Pawcatuck River Greenway Phase 1. These are submitted as place-holders should grant opportunities arise.

LINE #	DEPARTMENT OF PLANNING	2018-2019 ACTUAL EXPENDED	2019-2020 ACTUAL EXPENDED	2020-2021 ACTUAL EXPENDED	2021-2022 ADOPTED BUDGET	2021-2022 REVISED BUDGET	2021-2022 PROJECTED ACTUAL	2022-2023 DEPARTMENT REQUEST	2022-2023 FIRST SELECTMAN BUDGET	BOF AMOUNT INCREASE/ (DECREASE)	2022-2023 BOARD OF FINANCE BUDGET	AMOUNT INCREASE/ (DECREASE)	% CHANGE
	PLANNING OFFICE												1
	Director of Planning	108,005	60,711	_	_	_	_	_	-	_	-	_	0.00%
	Director of Economic & Community Development	-	-	102,600	105,370	105,370	105,370	105,370	105,370	_	105,370	-	0.00%
3	Town Planner	84,654	87,686	94,392	96,941	96,941	96,941	96,941	96,941	_	96,941	_	0.00%
4	Zoning & Wetlands Official	66,303	68,027	69,796	71,680	71,680	71,680	71,680	71,680	_	71,680	_	0.00%
	Blight Enforcement Officer - Stipend	-	5,000	5,000	5,000	5,000	5,000	5,000	5,000	-	5,000	-	0.00%
6	Sustainability Manager	-	-	-	-	-	-	-	64,000	-	64,000	64,000	0.00%
	Clerical Salaries	97,428	102,710	105,948	108,334	108,334	108,334	108,334	108,334	-	108,334	-	0.00%
8	Clerical Meetings	3,900	3,400	3,900	5,500	5,500	5,500	5,500	5,500	-	5,500	-	0.00%
9	Longevity	1,970	2,290	2,360	2,580	2,580	2,580	2,800	2,800	-	2,800	220	8.53%
10	Total - Salaries	362,260	329,824	383,996	395,405	395,405	395,405	395,625	459,625	-	459,625	64,220	16.24%
11	Consumable Supplies	980	1,107	1,856	2,000	2,000	2,000	2,000	2,000	-	2,000	-	0.00%
12	Reproduction and Printing	1,304	-	1,044	3,000	3,000	3,000	3,000	3,000	-	3,000	-	0.00%
13	Telephone	113	143	278	150	150	150	150	150	-	150	-	0.00%
14	Equipment Maintenance	4,347	4,069	10,611	4,500	4,500	4,500	4,500	4,500	-	4,500	-	0.00%
15	Professional Associations & Publications	1,843	1,064	1,973	2,000	2,000	2,000	2,000	2,000	-	2,000	-	0.00%
16	Clothing Allowance	400	400	452	400	400	400	400	400	-	400	-	0.00%
17	Furniture & Equipment	150	119	778	1,000	1,000	1,000	1,000	1,000	-	1,000	-	0.00%
18	Training & Education	1,849	480	600	2,500	2,500	2,500	2,500	2,500	-	2,500	-	0.00%
19	Total - Expenses	10,986	7,382	17,592	15,550	15,550	15,550	15,550	15,550	-	15,550	-	0.00%
20	Professional Services	3,569	19,506	31,616	30,000	30,000	30,000	30,000	30,000	-	30,000	-	0.00%
21	Community Rating System/Flood Plain Management Services	-	-	22,056	35,000	35,000	35,000	35,000	35,000	-	35,000	-	0.00%
22	Total - Services	3,569	19,506	53,672	65,000	65,000	65,000	65,000	65,000	-	65,000	-	0.00%
23	TOTAL - PLANNING OFFICE	376,815	356,712	455,260	475,955	475,955	475,955	476,175	540,175	-	540,175	64,220	13.49%
24	TOTAL BOARDS AND COMMISSIONS 1	51,077	42,185	12,205	53,825	53,825	53,825	53,825	53,825	-	53,825	-	0.00%
25	TOTAL - OFFICE OF PLANNING & LAND USE	427,892	398,897	467,465	529,780	529,780	529,780	530,000	594,000	-	594,000	64,220	12.12%
	¹ The detail for these line items follows on the next page												

LINE#	DEPARTMENT OF PLANNING	2018-2019 ACTUAL EXPENDED	2019-2020 ACTUAL EXPENDED	2020-2021 ACTUAL EXPENDED	2021-2022 ADOPTED BUDGET	2021-2022 REVISED BUDGET	2021-2022 PROJECTED ACTUAL	2022-2023 DEPARTMENT REQUEST	2022-2023 FIRST SELECTMAN BUDGET	BOF AMOUNT INCREASE/ (DECREASE)	2022-2023 BOARD OF FINANCE BUDGET	AMOUNT INCREASE/ (DECREASE)	% CHANGE
26	BOARDS AND COMMISSIONS												
	PLANNING & ZONING COMMISSION												
27	Postage	3,500	1,000	3,500	3,500	3,500	3,500	3,500	3,500	-	3,500	-	0.00%
28	Professional Services	-	-		5,000	5,000	5,000	5,000	5,000	-	5,000	-	0.00%
29	Advertising & Court Steno	29,844	21,101	5,363	20,000	20,000	20,000	20,000	20,000	-	20,000	-	0.00%
30	Expenses - GIS	-	-	-	2,500	2,500	2,500	2,500	2,500	-	2,500	-	0.00%
31	Computerization / Archiving	-	-	-	5,000	5,000	5,000	5,000	5,000	-	5,000	-	0.00%
32	Training & Education	-	-	-	1,000	1,000	1,000	1,000	1,000	-	1,000	-	0.00%
33	TOTAL - PLANNING & ZONING COMMISSION	33,344	22,101	8,863	37,000	37,000	37,000	37,000	37,000	-	37,000	-	0.00%
	ZONING DO A DD OF A DDE A LC												
34	ZONING BOARD OF APPEALS	725	725	725	725	725	725	725	725		725		0.00%
	Postage	9.132	10.010	993	6,000	6,000	6.000	6.000	6.000	-	6,000	-	0.00%
35 36	Advertising TOTAL ZONING BOARD OF APPEALS	9,132 9,857	10,010	1,718	6,725	6,000 6,725	6,725	6,725	6,725	-	6,725	-	0.00%
- 30	TOTAL ZUNING BUARD OF APPEALS	9,857	10,735	1,/18	0,725	0,725	0,725	0,725	0,725	-	0,725	-	0.00%
	CONSERVATION COMMISSION												
37	Professional Assoc. & Publications	_	600	-	600	600	600	600	600	_	600	_	0.00%
38	Barn Island Field Trips	5,153	5,000	-	5,000	5,000	5,000	5,000	5,000	-	5,000	-	0.00%
39	TOTAL CONSERVATION COMMISSION	5,153	5,600	-	5,600	5,600	5,600	5,600	5,600	-	5,600	-	0.00%
							Í				,		
	INLAND WETLANDS COMMISSION												
40	Postage	250	500	500	500	500	500	500	500	-	500	-	0.00%
41	Advertising	2,473	3,249	1,124	2,000	2,000	2,000	2,000	2,000	-	2,000	-	0.00%
42	TOTAL - INLAND WETLANDS COMMISSION	2,723	3,749	1,624	2,500	2,500	2,500	2,500	2,500	-	2,500	-	0.00%
	CLIMATE CHANGE TASK FORCE												
	Clerical Meetings	-	-	-	1	1	1	1	1	-	1	-	0.00%
44	Seminars & Programs (Training & Education)	-	-	-	999	999	999	999	999	-	999	-	0.00%
45	Professional Services	-	-	-	1,000	1,000	1,000	1,000	1,000	-	1,000	-	0.00%
46	TOTAL - CLIMATE CHANGE TASK FORCE	-	-	-	2,000	2,000	2,000	2,000	2,000	-	2,000	-	0.00%
47	TOTAL BOARDS AND COMMISSIONS	51,077	42,185	12,205	53,825	53,825	53,825	53,825	53,825	-	53,825	-	0.00%

DEPARTMENT OF PUBLIC WORKS HIGHWAY

FUNCTION DESCRIPTION:

The Highway Department provides the highest level of service possible to our customers through improvements to and maintenance of public infrastructure, including 115 miles of road system, 34 miles of sidewalks, roadway signs, storm water drainage systems, parks, athletic turf fields, Pawcatuck Dike and many historic cemeteries. The Department provides direct services to the community when conducting snow removal during winter storm events, emergency response, and resolving issues along the road right of way. Highway strives to foster an innovative, efficient workforce while providing superior service to the community and external agencies.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

The Highway Department continues to address core responsibilities. However, we provide support to Facilities Management, Town Committees and Departments to maximize the use of our resources. Some of the projects that the Department worked on over the past year include;

1. *PAVEMENT MANAGEMENT*: Continue to properly manage the maintenance of the Town's roadways using the Pavement Management System. There is a current backlog of \$11 million of pavement repair work. The current roadway condition rating is 77. Annual funding of \$1.2 million is required to maintain our current condition rating.

2021 Pavement Work

Road	Treatment	Road	Treatment
Downer Street, Pawcatuck	Mill/Overlay	Frazier Street, Mystic	Reconstruction
Garden Street, Pawcatuck	Mill/Overlay	Summit Street, Mystic	Reconstruction
Robinson Street, Pawcatuck	Mill/Overlay	Grandview Park, Stonington	Reconstruction
West Vine Street, Pawcatuck	Mill/Overlay	Richmond Street, Pawcatuck	Reconstruction
Woodlawn Ave, Pawcatuck	Mill/Overlay	Quarry Road, Mystic	Reconstruction
Back Acres Way, Stonington	Reclamation	Smith Street, Old Mystic	Reconstruction
Lincoln Ave, Pawcatuck	Reclamation	Knight St, Stonington	Reclamation
Al Harvey Rd, Stonington		Alice Court, Pawcatuck	Reclamation
between Stonington Rd and	Reclamation		
New London Turnpike			

- 2. SIDEWALKS: Completed the Sidewalk and Curb Ramp in Pawcatuck in preparation for this year's pavement management projects.
- 3. DRAINAGE: Highway team completed a total of 31 catch basin repairs, reconstruction or installation of new in 2021.
- 4. SPECIAL PROJECTS: Highway lead or supported a significant number of special projects. These included:

- o Borough Park Water fountain installation including new water service and concreate landing/walkway.
- o Transfer Station: Various projects including reconstruction of sheds.
- West Vine Street School: Assistance with installation of the Gaga Pit.
- o Pawcatuck WPCA: Replenishment of the treatment facility biofilter.
- o Executed the creation of a Disc Golf Course at Spellman Park to support Human Services Recreation.
- o Trail brush cutting to support Human Services Recreation.
- o Summer camp support for Human Services Recreation.
- o Town Hall Community Garden Compost Bin Construction.
- o Fourth District Hall exterior building repair.
- Borough Park Lobster Pot Holiday Day: Leveled and prepped the site, trenched and installed conduit for electrical contractor.

5. ATHLETIC FIELDS and GROUNDS:

- The 2021 season cost of fertilizer, paint and seed has gone up substantially and supply chain issues proved to be a big challenge.
- O Work consisted of maintenance and management at fields located at Stonington High School, Pawcatuck Middle School, and Mystic Middle School along with the grounds and common areas. In-house services included fertilization, over-seeding, topdressing, core aeration, dethatching, pesticide applicating, cutting/trimming, line marking, trash removal and softball game prep for every event (school, rental and recreation) water/irrigation management and repairs and winterizing.
- O We continued with our agronomic plan using natural/organic and time release nutrients, Bio Stimulants and Cultural Practices; Increased use of environmentally supportive products and focusing on soil health by utilizing soil tests and building on giving the turf exactly what it needs when it needs it. This allows the turf to be more resilient and vigorous and allows it to stand up to the wear and tear our fields receive. This proactive approach in turn reduces the need for multiple herbicide applications (less weed pressure) and builds a better foundation then just the "spray and pray" method of the past. This targeted model is also far more fitting to our "Sustainable Stonington" campaign as it is a responsible way to manage turf because there is no excess and it reduces the chance for fertilizer run off and uses less pesticides.
- O This season we again had many irrigation breaks and wire issues; most stemming from buried rocks along the pipes and conduit on Piver and Balato field. The issues proved to be costly and time consuming, in one case we had to replace 600 feet of irrigation wire due to it being crushed from buried rocks. We also did general repairs such as replacing valves, bad heads and reset valve boxes and electrical repairs for the Spellman Pond pump system.
- 6. WINTER OPERATIONS: Responded to 15 winter storm events and 5 Spot Salting Police Call-ins during the 2020-21 season.
- 7. EQUIPEMENT REPLACEMENT: Replacement of a loader was approved for this year. Delivery is expected in Spring 2022. No other equipment was replaced. Lack of replacement is resulting in costly repairs of an aging less reliable fleet.

OBJECTIVES FOR THE COMING YEAR:

- Effectively execute road related improvements using the Pavement Management Program to optimize the Town's pavement condition rating.
- Support vibrant downtown areas and the community by continuing to focus on keeping the Pawcatuck and Mystic Downtown's clean while also cutting roadside grass, cutting the grass at the other schools in Town, replacing road signage throughout Town, painting all stop bars and crosswalks, installing drainage where needed, addressing resident concerns as they arise and performing all of the other tasks that are asked of us.
- Implement more Standard Operations Procedures that support Sustainable Stonington. Specifically, direct spreader computer reporting of salt places on the roadways and continuing to improve in grounds management.
- Ensure sustainable public spaces, facilities and systems that match our needs.
- Improve and maintain infrastructure facilities and systems in support of public health and safety.

MAJOR BUDGET CHANGES AND COMMENTARY:

LINE ITEM	SUPPORT
General Repairs and Maintenance	Increased to support repair of our aging fleet.
Field Maintenance	 Seasonal Help: Funding shown reflects three employees (29 hour/week) at a rate of \$15/hour working from April 1 – November 15. These are positions approved in the Union Agreement. They primarily support grounds maintenance. We have been spending more each year to increase our use of natural nutrients, bio stimulants and cultural practices; focusing on agronomics and soil testing and building on giving the turf exactly what it needs when it needs it. This allows the turf to be more resilient and vigorous and allows it to stand up to the wear and tear our fields get. This proactive approach in turn reduces the need for herbicide applications and builds a better foundation then just the "spray and pray" method of the past. We have also had to absorb many costly repairs to the irrigation systems, fencing and electrical infrastructures we have inherited These costs were never really factored in when this operating budget was put together many years ago, which takes away from the agronomic program we have built.
Snow Removal Labor	Labor was increase by 2.6 percent for COLA
Materials	Costs for salt has increased significantly this year. Therefore, this line supports salt procurement and requires as increase to support the Town's needs.

DEPARTMENTAL STAFFING:

The Highway Department is staffed by:

- The Director of Public Works at a fully loaded salary of \$135,393.
- The Highway Supervisor position with a fully loaded salary of \$101,035.
- Nineteen (19) highway garage personnel including foreman, mechanics, grounds leader, equipment operators, and truck drivers with fully loaded wages of \$1,545,012, plus a provision for overtime of \$33,000.
- One Administrative Assistant with fully loaded wages of \$70,264.
- The 22/23 budget also includes separate line items for: Summer seasonal help at \$41,800. Snow Removal at \$133,000.

Note 1: "Fully loaded salary" includes wages, longevity pay, payroll taxes, and any pension plan or 401a contributions, but does not include health benefits.

Note 2: Most payroll line items have been flat funded for fiscal 22/23 pending negotiation of the Bargaining Union Agreements. Those salary line items that do reflect an increase, do so because of merit raise increases, or payroll STEPS for new employees.

DPW CIP REQUESTS

The Department of Public Works has moved this year towards a synergized approach of completing projects. Synergy makes the team stronger and more effective. We support, collaborate and share with each other to achieve success beyond individual skills. The list shown includes all our projects and our recommended priority of the work.

			DPW 2	1/2	22 CIP			
Project	Α	mount	Ranking		Project	Α	Mount	Ranking
South Anguilla Road Bridge	\$	90,000	Active Project		Levee Gate Repair	\$	25,000	10
Washington Street Drainage Improvements	\$	51,000	Active Project		Stillman Ave Retaining Wall Replacement	\$	15,000	11
DPW Equipment	\$	700,000	1		Drainage Improvements Townwide	\$	100,000	12
Road Pavement - Major Maintenance	\$	430,000	2		Pawcatuck Pump House: Fire Suppression Line Abar	\$	25,000	13
Road Pavement - Capital	\$	470,000	3		Bridge Replacement & Structural Improvement	\$	100,000	14
DPW Office Trailer Mobilization	\$	10,000	4		Town Hall HVAC	\$	602,898	15
West Broad Street School	\$	50,000	5		Human Services HVAC	\$	379,995	16
Noyes Ave Seawall	\$	425,000	6		Right of Way ADA Compliance Improvements	\$	100,000	17
Bridge Engineering & Design	\$	50,000	7		Pawcatuck Pump House: Masonry Repair	\$	70,000	18
Boat Pump-out Town Dock	\$	21,853	8		MS4 DCIA Projects	\$	150,000	19
Holmes Ave - Wall Replacement	\$	25,000	9					

LINE#	DEPARTMENT OF PUBLIC WORKS	2018-2019 ACTUAL EXPENDED	2019-2020 ACTUAL EXPENDED	2020-2021 ACTUAL EXPENDED	2021-2022 ADOPTED BUDGET	2021-2022 REVISED BUDGET	2021-2022 PROJECTED ACTUAL	2022-2023 DEPARTMENT REQUEST	2022-2023 FIRST SELECTMAN BUDGET	BOF AMOUNT INCREASE/ (DECREASE)	2022-2023 BOARD OF FINANCE BUDGET	AMOUNT INCREASE/ (DECREASE)	% CHANGE
	HIGHWAY												-
1	Public Works Director	101,926	108,041	116,640	119,789	119,789	119,789	125,778	125,778	-	125,778	5,989	5.00%
2	Highway Supervisor	82,684	89,834	87,039	89,390	89,390	89,390	89,390	89,390	-	89,390	-	0.00%
3	Regular Salaries	1,126,405	1,231,154	1,254,707	1,321,269	1,321,269	1,321,269	1,325,741	1,325,741	-	1,325,741	4,472	0.34%
4	Clerical Salaries	51,583	53,303	54,930	56,715	56,715	56,715	58,818	58,818	-	58,818	2,103	3.71%
5	Longevity	20,190	21,480	22,720	23,810	23,810	23,810	20,850	20,850	-	20,850	(2,960)	-12.43%
6	Total - Salaries	1,382,788	1,503,812	1,536,036	1,610,973	1,610,973	1,610,973	1,620,577	1,620,577	-	1,620,577	9,604	0.60%
7	Postage	15	78	145	300	300	300	300	300	_	300	_	0.00%
8	Consumable Supplies	2,601	4,316	4,359	5,500	5,500	5,500	5,500	5,500	_	5,500	_	0.00%
	Telephone	541	663	739	700	700	700	750	750	_	750	50	
10	Hardware	16,721	16,758	16,326	18,000	18,000	18,000	18,000	18,000	_	18,000	-	0.00%
11	Miscellaneous	2,024	1,920	2,178	2,000	2,000	2,000	2,000	2,000	-	2,000	-	0.00%
12	Clothing Allowance	9,793	9,716	8,950	9,800	9,800	9,800	10,290	10,290	-	10,290	490	5.00%
13	Training & Education	3,703	1,513	4,535	4,500	4,500	4,500	4,500	4,500	-	4,500	-	0.00%
14	Total - Expenses	35,398	34,964	37,232	40,800	40,800	40,800	41,340	41,340	-	41,340	540	1.32%
15	Safety & Protective	19,629	21,448	23,358	22,950	22,950	22,950	25,245	25,245		25,245	2,295	10.00%
	Land Damage	1,807	1,648	1,818	2,200	2,200	2,200	2,000	2.000	-	2,000	(200)	-9.09%
	Sidewalk Repairs	68,000	72,534	72,000	100,000	100,000	100,000	100,000	100.000	-	100,000	(200)	0.00%
	Street Signs	8,730	10.842	7,500	10,000	10,000	10,000	10,000	10,000	_	10,000		0.00%
	Tree Trimming	17,000	13,525	16,830	20,000	20,000	20,000	20,000	20,000	_	20,000	_	0.00%
	Tree Removal	14,309	19,335	19,345	30,000	30,000	30,000	30,000	30,000	_	30,000	_	0.00%
21	Highway Equipment	23,338	40,338	17,527	19,000	19,000	19,000	27,200	27,200	-	27,200	8,200	43.16%
22	Road Maintenance	7,924	10,669	10,705	11,500	11,500	11,500	12,000	12,000	-	12,000	500	4.35%
23	Material Disposal	18,790	13,997	23,698	25,000	25,000	25,000	25,000	25,000	-	25,000	-	0.00%
24	Cemetery Upkeep	515	840	800	1,000	1,000	1,000	1,000	1,000	-	1,000	-	0.00%
25	Catch Basin Cleaning	23,988	29,185	32,001	35,000	35,000	35,000	35,000	35,000	-	35,000	-	0.00%
	Garage Diagnostic Equip & Tool	2,467	3,000	3,000	3,000	3,000	3,000	3,000	3,000	-	3,000	-	0.00%
	Tree Planting	-	-	1,854	1,000	1,000	1,000	1,000	2,000	-	2,000	1,000	100.00%
	Bridge Maintenance	-	-	-	75,000	75,000	75,000	75,000	75,000	-	75,000	-	0.00%
29	Total - Services	206,497	237,361	230,436	355,650	355,650	355,650	366,445	367,445	-	367,445	11,795	3.32%

LINE #	DEPARTMENT OF PUBLIC WORKS	2018-2019 ACTUAL EXPENDED	2019-2020 ACTUAL EXPENDED	2020-2021 ACTUAL EXPENDED	2021-2022 ADOPTED BUDGET	2021-2022 REVISED BUDGET	2021-2022 PROJECTED ACTUAL	2022-2023 DEPARTMENT REQUEST	2022-2023 FIRST SELECTMAN BUDGET	BOF AMOUNT INCREASE/ (DECREASE)	2022-2023 BOARD OF FINANCE BUDGET	AMOUNT INCREASE/ (DECREASE)	% CHANGE
30	Unleaded Gasoline	17,373	28.113	14.898	30,000	30,000	30,000	30,000	30,000	_	30,000	_	0.00%
31	Diesel Fuel	43,587	31,535	17,645	35,000	35,000	35,000	35,000	35,000	-	35,000	-	0.00%
32	Oil & Lubrication	5,280	6,456	5,082	5,200	5,200	5,200	5,200	5,200	-	5,200	-	0.00%
33	Repairs & Maintenance (Gas System)	826	1,057	1,941	3,000	3,000	3,000	3,000	3,000	-	3,000	-	0.00%
34	Total - Gas and Oil	67,066	67,161	39,566	73,200	73,200	73,200	73,200	73,200	-	73,200	-	0.00%
35	General Repairs and Maintenance	152,772	157,324	158,581	147,000	147,000	147,000	225,000	225,000	_	225,000	78,000	53.06%
	Street Sweeper Repairs and Maintenance	-	-	-	14,000	14,000	14,000	15,000	15,000	_	15,000	1,000	0.00%
37	Totall - Repairs & Maintenance	152,772	157,324	158,581	161,000	161,000	161,000	240,000	240,000	-	240,000	79,000	49.07%
20	M. 11	210	1 122		1.250	1.250	1 250	1.250	1.250		1.250		0.000/
38	Miscellaneous Bituminous Concrete	319 37,954	1,123 38,000	43,170	1,350 38,000	1,350 38,000	1,350 38,000	1,350 38,000	1,350 38,000	-	1,350 38,000	-	0.00%
40	Drainage Materials	19,391	31,352	25,505	34,000	34,000	34,000	34,000	34,000	-	34,000	-	0.00%
40	Sand/Gravel & Loom	19,391	20,000	16,038	21,500	21,500	21,500	21,500	21,500	<u> </u>	21,500	-	0.00%
42	Lumber	7,986	7,666	5,859	8.000	8,000	8,000	8.000	8,000	-	8.000	-	0.00%
43	Pavement Treatments	160,000	75,000	75,126	80,000	80,000	80,000	85,000	85,000	-	85,000	5.000	6.25%
44	Total - Materials	245,371	173,141	165,698	182,850	182,850	182,850	187,850	187,850	_	187,850	5,000	2.73%
77	1 Otal - Water lais	243,371	175,141	103,070	102,030	102,030	102,030	107,030	107,030	_	107,030	3,000	2.73 /0
45	Annual Fertilization Program	34,000	20,000	20,000	30,000	30,000	30,000	33,000	33,000	-	33,000	3,000	10.00%
46	Seasonal Help	28,815	29,805	32,479	41,800	41,800	41,800	41,800	41,800	-	41,800	-	0.00%
47	Materials, Equipment, Maintenance	59,043	41,991	41,837	37,000	37,000	37,000	40,700	40,700	-	40,700	3,700	10.00%
48	Field Work	14,750	14,797	14,545	15,000	15,000	15,000	16,500	16,500	-	16,500	1,500	10.00%
49	Total - Field Maintenance	136,608	106,593	108,861	123,800	123,800	123,800	132,000	132,000	-	132,000	8,200	6.62%
50	Snow Removal Labor	89,386	41,248	143,813	130,000	130,000	130,000	133,380	140,000	-	140,000	10,000	7.69%
51	Materials	111,957	95,588	124,500	145,000	145,000	145,000	159,500	159,500	-	159,500	14,500	10.00%
52	Meal Allowance	1,608	2,249	3,077	4,000	4,000	4,000	4,000	4,000	-	4,000	-	0.00%
53	Total - Snow Removal Expense	202,951	139,085	271,390	279,000	279,000	279,000	296,880	303,500	-	303,500	24,500	8.78%
54	TOTAL HIGHWAY	2,429,451	2,419,441	2,547,800	2,827,273	2,827,273	2,827,273	2,958,292	2,965,912	-	2,965,912	138,639	4.90%

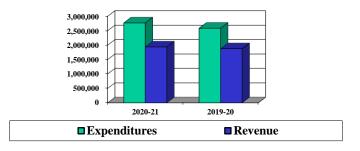
DEPARTMENT OF PUBLIC WORKS SOLID WASTE DEPARTMENT

FUNCTION DESCRIPTION:

The Solid Waste Office has responsibility for the operation of the Transfer Station (TS), oversight of the Commercial and Residential Municipal Solid Waste Collection Programs, Recycling Collection and Education Programs and is Stonington's representative on the Southeastern Connecticut Regional Resources Recovery Authority (SCRRRA).

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

- Tipping fees at the waste to energy facility have remained steady for many years at \$58/ton. This year will be the last as tipping fees for FY 23 will increase to \$59.25/ton. This remains the lowest tip fee in the State. However, the SCRRA subsidy for waste disposal to the town will still be \$12.84 per ton. The total SCRRA subsidy for all services to the town in FY2021 was \$719,586. This includes services to the Transfer Station such as tip fee subsidy (\$225,341), wood grinding (\$69,274), HHW collection (\$29,019), tire disposal (\$1804) etc., as well as \$275,085 for the recycling tip fee and \$35,337 in transportation subsidy.
- Textile collection is still strong. This year we estimate we will recycle 142 tons of clothing at no cost to the Town, saving better than \$8000.
- Recycling markets appear to be recovering slightly from the past few years. The SCRRRA contract for recycling is scheduled to be reset in April and it is possible we may see some revenue from single stream recycling next year.
- As I have noted in the budget, we may see a deficit in the Disposal Fee line item due to an unexpected increase in waste volume. There is also a corresponding deficit in the Commercial Collection line item due to a surprising increase in commercial waste. However, there should be an increase in revenue to cover the shortfall.
- The food composting pilot project at the Landfill was completed in September. The purpose of the pilot was to help prepare us for a regional composting facility run by SCRRA. The soil samples taken from both tests had very positive results.
- Expenditures for FY2020-2021 were \$2,770,102 and the revenues were \$1,939,838. Revenues for FY2021covered approximately 70 % of the Solid Waste Budget.



OBJECTIVES FOR THE COMING YEAR:

- We have applied for and expect to be awarded a Ct DEEP grant for Town wide food waste collection. We are in the 2nd phase of the application process and it looks favorable for us. The scope would include the collection, transport and disposal of food waste collected on our residential collection routes town wide. The goal would be to establish a two-year program that would become sustainable once the SCRRRA has established a regional composting facility. We hope to have a final decision by Spring.
- In conjunction with SCRRRA, work with the DEEP to build a food waste composting facility in the region which is necessary to implement curbside food waste collection.

MAJOR BUDGET CHANGES AND COMMENTARY:

- Residential Collection costs will remain stable. This is the fourth year of a four-year contract. Year four of the contract is dependent on both parties agreeing to continue. Starting July 1, 2021, the per household collection cost for MSW and recyclables would be \$7.72 per household/per month, still well below the average for curbside collection.
- Commercial collection costs are up due to the anticipated 3% contractual cost of living increase as well as a significant uptick in commercial waste and the addition of better than 30 commercial customers.
- Fuel prices for both diesel and unleaded fuel are up significantly. At this time, we still do not have a final contracted amount for fuel.
- The Disposal Fee line item has been increased by \$60,000 to reflect an increase in waste generation and an increase in the tip fee. It has been a difficult year to forecast tonnage generation. I estimate we may be up approximately 1300 tons this year.
- The increase in General Operations is due mainly to the increasing cost of supplies and the cost of our scale service agreement. This agreement covers the cost of calibrations as well as all service due to mechanical problems. It is necessary for the upkeep of the scale.

DEPARTMENTAL STAFFING:

The Solid Waste Department is staffed by (staffed seven (7) days a week):

- The Solid Waste Manager at a fully loaded salary of \$119,021.
- Transfer Station Forman with fully loaded salary of \$104,772.
- Three (3) Equipment Operators, with full loaded salaries of \$245,194.
- Two (2) Gate Attendants with fully loaded wages of \$124,505.
- Overtime provision of \$20,000.
- One Administrative Assistant position with fully loaded wages of \$62,893.
- One (1) part-time summer help at \$4,973.
- \$2,500 Stipend for Mechanic's Duties (New)

Note 1: "Fully loaded salary" includes wages, longevity pay, payroll taxes, and any pension plan or 401a contributions, but does not include health benefits.

Note 2: Most payroll line items have been flat funded for fiscal 22/23 pending negotiation of the Bargaining Union Agreements. Those salary line items that do reflect an increase, do so because of merit raise increases, or payroll STEPS for new employees.

SOLID WASTE CIP REQUEST:

Beginning in 21/22 I had included a request of \$5,000 for a new bucket loader, and \$29,000 per year for the succeeding five (5) years. The loader is an integral part of the operation of the Transfer Station. It is necessary for the cleanup, compaction, loading, crushing, moving equipment, turning windrows, assisting with wood grinding and processing. As the equipment ages, repairs become more costly.

LINE #	DEPARTMENT OF PUBLIC WORKS	2018-2019 ACTUAL EXPENDED	2019-2020 ACTUAL EXPENDED	2020-2021 ACTUAL EXPENDED	2021-2022 ADOPTED BUDGET	2021-2022 REVISED BUDGET	2021-2022 PROJECTED ACTUAL	2022-2023 DEPARTMENT REQUEST	2022-2023 FIRST SELECTMAN BUDGET	BOF AMOUNT INCREASE/ (DECREASE)	2022-2023 BOARD OF FINANCE BUDGET	AMOUNT INCREASE/ (DECREASE)	% CHANGE
	OFFICE OF SOLID WASTE												
	Salary of Recycling/Solid Waste Manager	89,347	91,670	94,054	96,593	96,593	96,593	96,593	96,593	-	96,593	_	0.00%
2	General Labor	359,563	381,401	397,276	425,270	425,270	425,270	425,270	425,270	-	425,270	_	0.00%
3	Clerical Salaries	51,104	53,456	62,916	55,530	55,530	55,530	55,530	55,530	-	55,530	-	0.00%
4	Stipend for Mechanic's Duties	-	-	-	-	-	-	-	2,500	-	2,500	2,500	0.00%
5	Longevity	4,800	5,340	5,830	6,120	6,120	6,120	6,810	6,810	-	6,810	690	11.27%
6	Total - Salaries	504,814	531,867	560,076	583,513	583,513	583,513	584,203	586,703	-	586,703	3,190	0.55%
					Í				,		<u> </u>		
7	Postage	1,000	2,000	3,000	3,000	3,000	3,000	3,000	3,000	-	3,000	-	0.00%
8	Advertising	-	-	-	300	300	300	300	300	-	300	-	0.00%
9	Consumable Supplies	1,296	1,400	1,325	1,400	1,400	1,400	1,800	1,800	-	1,800	400	28.57%
10	Reproduction & Printing	649	655	646	700	700	700	700	700	-	700	-	0.00%
11	Equipment	-	-	-	100	100	100	100	100	-	100	-	0.00%
12	Professional Associations & Publications	175	50	100	200	200	200	200	200	-	200	-	0.00%
13	Clothing Allowance	3,100	3,100	3,100	3,100	3,100	3,100	3,100	3,100	-	3,100	-	0.00%
14	Training & Education	900	-	-	500	500	500	500	500	-	500	-	0.00%
15	Unleaded Gasoline	3,291	2,680	1,296	2,000	2,000	2,000	2,700	2,700	-	2,700	700	35.00%
16	Diesel Fuel	7,000	6,583	3,404	6,000	6,000	6,000	6,600	6,600	-	6,600	600	10.00%
17	Road Maintenance	2,000	1,008	1,736	4,000	4,000	4,000	4,000	4,000	-	4,000	-	0.00%
18	Utilities	6,397	5,924	6,104	6,800	6,800	6,800	6,800	6,800	-	6,800	-	0.00%
19	General Operations	36,067	36,295	45,733	48,000	48,000	53,000	52,000	52,000	-	52,000	4,000	8.33%
20	Parts & Labor	20,586	40,080	31,126	25,000	25,000	25,000	25,000	25,000	-	25,000	-	0.00%
21	Grading & Seeding	30	-	-	500	500	500	500	500	-	500	-	0.00%
22	Water Testing & Monitoring	23,950	23,950	23,950	26,000	26,000	26,000	26,000	26,000	-	26,000	-	0.00%
23	Cap Maintenance	535	-	-	4,000	4,000	4,000	4,000	4,000	-	4,000	-	0.00%
24	Disposal Fees (SCRRA)	700,901	643,567	630,739	720,000	720,000	740,000	780,000	780,000	-	780,000	60,000	8.33%
25	Residential Collection (SCRRA)	520,267	604,266	697,230	699,000	699,000	699,000	720,000	720,000	-	720,000	21,000	3.00%
26	Commercial Collection & Rentals (SCRRA)	547,454	546,010	590,994	585,000	585,000	625,000	657,400	657,400	-	657,400	72,400	12.38%
27	SCRRA Consulting	-	-	-	1	1	1	1	1	-	1	-	0.00%
28	SCRRA Contribution	-	-	-	1	1	1	1	1	-	1	-	0.00%
29	Diesel Fuel (SCRRA Transportation)	12,800	10,763	7,812	12,000	12,000	12,000	21,000	21,000	-	21,000	9,000	75.00%
30	Repairs & Maintenance (SCRRA Transportation)	9,204	13,612	734	6,000	6,000	6,000	7,000	7,000	-	7,000	1,000	16.67%
31	SCRRA Receptacle Costs	129,378	112,000	160,997	134,700	134,700	134,700	134,700	134,700	-	134,700	-	0.00%
32	Furniture & Equipment	-	-	-	1	1	1	-	-	-	-	(1)	-100.00%
33	Total - Expenses	2,026,980	2,053,943	2,210,026	2,288,303	2,288,303	2,353,303	2,457,402	2,457,402	-	2,457,402	169,099	7.39%
34	TOTAL - SOLID WASTE	2,531,794	2,585,810	2,770,102	2,871,816	2,871,816	2,936,816	3,041,605	3,044,105	-	3,044,105	172,289	6.00%

DEPARTMENT OF PUBLIC WORKS ENGINEERING DIVISION

FUNCTION DESCRIPTION:

The Engineering Division in the Department of Public Works (DPW) is responsible:

- 1) Responsible for technical review of land use applications and support to the respective Land Use Commissions, Town Boards and Town Departments, including field supervision, bond release and road acceptance. Average annual commitment of 35 applications and resubmittals per year.
- 2) Leads all activities related to CT DEEP MS4 Stormwater Permit Compliance. Average annual operational and execution program costs \$825,000.
- 3) Development, management and execution of over \$5M DPW CIP. Specific projects include:
 - a. Stonington Bridge Preservation Program
 - b. Town wide Drainage Projects, Willow Street (Drainage), Washington Street (Drainage Project)
 - c. Facilities: Town Hall Roof & HVAC, Human Services Roof and HVAC projects, West Broad Street School Roof\Building Exterior Renovations.
 - d. Pawcatuck Water Loop

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

- Willow Street Drainage Project (4th Vote Hall) has successfully ascertained both DEEP and local Inland Wetland approvals. The project entailed the installation of a tidal valve structure and replacement of box culverts on site. The rain garden portion of the project will be completed in spring when the weather is conducive for planting. Phase II of the 4th Vote Hall project will include the design and installation of a permeable pavement structure (LID low impact development) as an effort to both formalize the parking around the building and infiltrate stormwater run-off.
- A town wide bridge inventory was conducted, necessary to identify and categorize the number, size, type and condition of the Town's Bridge Assets. This inventory is an important first step in the planning of future bridge repairs and\or replacements accordingly. Phase II or an evaluation of this inventory has commenced (via the Town's Engineering consultant) and will serve as a guide to determine projected life service of structures, long and short repair strategies and\or replacement. This evaluation will include an Engineering estimate and identify possible funding opportunities.
- The Lantern Hill Bridge received analysis and design in support of structural interim repair to extend the life service of the Bridge. This effort allows for the operation of the bridge (approx. 5-7 years) until determination of funding for replacement. The design and construction expense were shared with the Town of Ledyard.
- The North Stonington Bridge crossing entailed a collaborative effort between the Town of Groton and Stonington for the design of a "Fire Line Assembly" to extend water supply across the Whitford Brook. Stonington provided Engineering support for the design of the fire line assembly while Groton (DPW crews) were responsible for the construction. Both Towns coordinated (via Agreement) to share the cost of this fire safety enhancement.

- Taugwonk Road Drainage improvements were installed to include an armored swale (200') with pipe and new basins and connecting drains at the location of the golf course entrance.
- The Allen Street Drainage design is complete and has been advertised for bidding. The timeline for project award and construction is estimated for Spring of 2022.
- The West Broad Street School Project entailed renovations to include masonry repairs (repointing) & joint sealing (windows).

CTDEEP General Permit for the Discharge of Stormwater from Small Municipal Separate Storm Sewer Systems (MS4):

- Leadership of ongoing stormwater initiatives required to maintain compliance with the towns general permit for its municipal stormwater collection and conveyance system. Including:
 - o Direction of MS4 regulatory requirements and related tasks amongst the consultants
 - o Implementation of work performed from consultants and review and oversight of deliverables
 - o Technical review of land development applications for MS4 compliance

Technical Reviews & Inspections for Land Use Applications and Town of Stonington Projects

- Various residential lot review in support of TPZ SPA, CAM, Zoning and Wetland regulations
- Mystic Estates Phase II, bituminous pavement final wear course in place, sidewalks & drainage predominately complete as all improvements are being prepared for Town ROW acceptance.
- Provide roadway and drainage support to DPW staff with regard to residential concerns

Management of Municipal Infrastructure Projects:

- Continued oversight of maintenance and upgrades to the Pawcatuck Hurricane Protection System Bldg.
- Team with the Director of Public Works on facility projects to include the Salt Shed, West Broad Street School, Town Dock Pump

OBJECTIVES FOR THE COMING YEAR:

- Addition of Civil Engineer to improve Division efficiency, contractor oversite, project quality, and create internal MS4 expertise resulting in reduction of contracting external services.
- Advancement of various stormwater improvement related CIP projects located in downtown Mystic including:
 - o Washington Street / Edgemont Street
 - o Willow Street Drainage 4th Voting District Hall Phase II Permeable Pavement Structure
 - o Allen Street Drainage installation of stormwater detention system and related appurtenances
- Advancement of various bridge improvement CIPs including:
 - o South Anguilla Rd Bridge bid and construction of replacement parapet walls and railing
- Advancement of various Drainage Projects to include design, permitting and cost estimates in preparation of funding\bidding

- Advancement of the design and bidding of the Town Hall Parking Lot Project.
- Improve compliance with CTDEEP MS4 General Permit
- Provide administrative oversight for the design, review, solicitation and future bidding of the Pawcatuck Water Loop.

MAJOR BUDGET CHANGES AND COMMENTARY:

- Increase of \$82,059 and new Civil Engineer line to fund the requested full-time staff Engineer position to assist with many administrative tasks associated with MS4 & DPW project execution. Additional engineer required to build inhouse expertise and execution of MS4 compliance and consulting fees related to annual DPW CIP execution.
- Reduction of \$45,000 to the Phase II Stormwater Requirements Line 7, in accordance with the additional request for Staff Civil Engineer.

DEPARTMENTAL STAFFING:

The Town Engineering Office is staffed by:

- The Town Engineer with a fully loaded salary of \$121,850.
- Part-time Engineer (Intern) with annual funding of \$6,300
- New Position Civil Engineer, with and anticipated fully loaded salary of \$82,050.

Note 1: "Fully loaded salary" includes wages, longevity pay, payroll taxes, and any pension plan or 401a contributions, but does not include health benefits.

Note 2: Most payroll line items have been flat funded for fiscal 22/23 pending negotiation of the Bargaining Union Agreements. Those salary line items that do reflect an increase, do so because of merit raise increases, or payroll STEPS for new employees.

ENGINEERING CIP REQUESTS:

LINE#	Expenditure Classification	REQUESTED Fiscal Year 2022-23	Project Description
	PUBLIC WORKS: HIGHWAY		
29	Drainage Improvements Town wide	100,000	The Town wide Drainage Account serves as a fund to maintain all drainage repair within the 110 miles of bituminous roadway gutter line and drainage swales, 1,600 catch basins, 359 outfalls, and over 6 detention\retention ponds. This funding is necessary for the design, repair and maintenance the aging infrastructure that provides for the conveyance of stormwater and safe passage within the Town R.O.W. for the traveling public. The resultant improvements will reduce roadway icing conditions, flooding, property damage and service life of roads.
39	Bridge Replacement & Structural Improvement Fund	100,000	The Town of Stonington has 17 Bridge structures worth a replacement value over 31 M. Some of the structures are categorized as a very "low sufficiency rating", translating to significant or full structure replacement. It would be fiscally prudent to consider a plan for major structural repairs or replacement within the next (5) years based on the "Town of Stonington – "Bridge preservation Program" – Asset Management Plan. Funding this account would facilitate interim structural repairs for safety, load preservation and to extend the service life of Town owned bridges. This maintenance investment will prolong the need for very costly bridge replacement.
	PUBLIC WORKS: ENGINEERING		
43	Pawcatuck Pumphouse: Roof replacement & Masonry repair	70,000	The Pawcatuck Pumphouse was constructed with the dike in 1962. The building structure is integral to the levee system as it houses twin diesel engines responsible for pumping stormwater run-off into the Pawcatuck river. The vintage building is inspection by the ACOE (Annually) as it was reported in "Minimally Acceptable" condition as it requires repairs to the brick façade, windows, etc.
44	South Anguilla Road Bridge (CTDOT Bridge #04790)	90,000	The South Anguilla Road bridge is currently being designed for the replacement of deteriorated parapet walls and railing. Additionally, minor repairs are recommended for the abutments, wingwalls and deck surfaces, therefore needed to extend the service life of the bridge.
		Í	
46	Washington Street Drainage Improvements	51,000	The current status of this drainage project is at 90 % design. The project goal is to reduce periodic flooding in this area. The work includes jetting of the drainage pipe under the AMTRAK rail line and excavation of the tidal marsh area that has been filled with silt and vegetation. The additional funding will support the estimate for construction costs associated with the Washington Street Drainage improvements. ASK – Based on current estimates: \$ 51 K
50	Bridge Engineering and Design Fund	50,000	The Bridge Preservation Program is modeled after the roadway asset program. This account funding allowed us to inventory, catalogue and provide condition rating to our Bridges under Phase I - "Asset Understanding. This Phase is Complete as it identified 17 Bridges worth approximately 31 M (Currently) Phase II - "Asset Management" will entail an analysis for each bridge necessary to develop initial repair, maintenance recommendations & strategies or replacement for each bridge, including an associated Engineers' opinion of costs and prioritization schedule. Ultimately, we will determine the bridges requiring immediate action, short term action or future rehabilitation, replacement. This funding allows for continued load analysis, non-destructive testing and engineering design costs required to support the "Bridge Replacement and Structural Improvement Fund"

LINE#	Expenditure Classification	REQUESTED Fiscal Year 2022-23	Project Description
	PUBLIC WORKS: FACILITIES MANAGEMENT		
59	Pawcatuck Pumphouse: Fire Suppression Line Abandonment		The Pawcatuck Hurricane Protection System (PHPS) built by the ACOE in 1962/63, contains two different fire suppression systems that penetrate the earthen dike and flood wall on 82 & 100 Mechanic Street, prior to entering the Pawcatuck River. The systems once served the fire protection needs of the two mill properties prior to the installation of the municipal water system. The ACOE (via Annual inspection reports) have indicated that any penetrations through the system are considered a threat to the overall integrity of the dike system, therefore recommend abandoning the system in place. The abandonment process includes a sophisticated grout process, on site excavation, diver and video inspection involving strict quality control measures and an As-Built for the ACOE. The proposed funding is for the estimated cost to perform underwater inspection and design services.
60	Levee Gate Repair		Again, the Pawcatuck Hurricane System has two sets of large steel gates (on Mechanic Street) that can close off the roadway as a temporary levee. These gates (circa 1962) have been identified in a recent ACOE inspection report as "Unacceptable" as rust and deterioration was observed at (top\bottom) of the hinges of the structure. The funding proposed (\$25 K) is to initiate a structural design in advance of repairs.
62	MS4 - D.C.I.A. Projects		Pursuant to the CT DEEP – MS4 Permit, the Town is required to reduce the amount of D.C.I,A, or Directly Connected Impervious Areas "surfaces" connected to local impaired waters by means of retrofitting existing stormwater systems to fully retain and\or infiltrate run-off from storm events. The permit states that the Permittee shall commence the implementation of the retrofit projects, therefore several design concepts have been considered for Town properties from our consultant. Bio-retention, raingardens, infiltration systems are being proposed as effective and cost efficient means to comply with the permit. The funding proposed is to support the design and installation of 'Green Infrastructure' necessary to comply with the permit.

LINE #	DEPARTMENT OF PUBLIC WORKS	2018-2019 ACTUAL EXPENDED	2019-2020 ACTUAL EXPENDED	2020-2021 ACTUAL EXPENDED	2021-2022 ADOPTED BUDGET	2021-2022 REVISED BUDGET	2021-2022 PROJECTED ACTUAL	2022-2023 DEPARTMENT REQUEST	2022-2023 FIRST SELECTMAN BUDGET	BOF AMOUNT INCREASE/ (DECREASE)	2022-2023 BOARD OF FINANCE BUDGET	AMOUNT INCREASE/ (DECREASE)	% CHANGE
	ENGINEERING GERVIGES												
1	ENGINEERING SERVICES												
2	Town Engineer	86,429	55,382	97,221	108,167	108,167	108,167	108,167	108,167	-	108,167	-	0.00%
3	Assistant Engineer	-	-	-	-	-	-	72,836	72,836	-	72,836	72,836	0.00%
4	Part Time Engineer (Intern)	-	-	-	6,300	6,300	6,300	6,300	6,300	-	6,300	-	0.00%
5	Flood Plain Manager	4,000	2,000	12,400	-	-	-	-	-	-	-	-	0.00%
6	Longevity	200	250	-	-	-	-	-	-	-	-	-	0.00%
7	Total - Salaries	90,629	57,632	109,621	114,467	114,467	114,467	187,303	187,303	-	187,303	72,836	63.63%
8	Phase II Storm Water Requirements	92,129	80,000	86,063	85,000	85,000	85,000	40,000	40,000	-	40,000	(45,000)	-52.94%
9	FEMA/Community Rating System Requirements	3,500	3,009	2,498	-	-	-	-	-	-	-	-	#DIV/0!
10	Office Expenses	1,364	1,533	2,520	2,500	2,500	2,500	2,500	2,500	-	2,500	-	0.00%
11	Clothing Expense	400	400	400	400	400	400	400	400	-	400	-	0.00%
12	Furniture & Equipment	-	-	-	1,950	1,950	1,950	1,950	1,950	-	1,950	-	0.00%
13	Total - Expenses	97,393	84,942	91,481	89,850	89,850	89,850	44,850	44,850	-	44,850	(45,000)	-50.08%
14	Professional Services	14,766	40,957	21,422	20,000	20,000	20,000	20,000	20,000	-	20,000	-	0.00%
15	Total - Services	14,766	40,957	21,422	20,000	20,000	20,000	20,000	20,000	-	20,000	-	0.00%
16	TOTAL - ENGINEERING SERVICES	202,788	183,531	222,524	224,317	224,317	224,317	252,153	252,153	-	252,153	27,836	12.41%

DEPARTMENT OF PUBLIC WORKS FACILITIES MANAGEMENT

FUNCTION DESCRIPTION:

Public Works Facilities Management is essential to Town operations and responsible for the following:

- 1. Custodial services at five (5) Town Facilities.
- 2. General maintenance of all Facilities listed. This includes electrical, plumbing, heating, air conditioning, structural maintenance and grounds as required.
- 3. Oversight of all Facility Federal, State and local required inspections, reporting and regulatory code and environmental compliance.
- 4. Maintenance, inspection and repair of all building systems including security alarms, fire alarm, fire suppression, boiler and elevators.

The Facility Management is under the direction of the Highway Supervisor/Facility Manager. This Division has two (2) Building Maintainers responsible for custodial and semi-skilled maintenance repair work. Most major maintenance of the facilities is completed by external contractors managed by the Facilities Manager with the assistance of the Building Maintainers. Grounds maintenance is managed by the Grounds Leader.

A LOOK AT THE NUMBERS							
Property Value (combined)	\$ 23.2 million						
Structure Value (combined)	\$ 13.6 million						
Acres Land (combined)	39 Acres						
Structure Area (combined)	94,274 SF						
Number of Structures	17						
Individual Locations of Facilities	13						
Dedicated Town Employees for Maintenance	2						

Facilities Maintained:

- 1. Street Lighting
- 2. Town Hall
- 3. Human Services Building
- 4. Mystic River Boathouse Park Structures
- 5. Highway Facilities: Four (4) Structures
- 6. Pawcatuck Neighborhood Center and Senior Center
- 7. Fourth District Voting Hall
- 8. Town Dock (Pier Structure, Parking Lot, Green Space)
- 9. West Broad Street School/St Michael School
- 10. Former Old Mystic Administration Building
- 11. Mystic Boathouse Park: Two (2)
 Structures
- 12. Pawcatuck Dike Facility (Pump House & Barrier)
- 13. Two (2) Picnic Grounds (East and West Pavilions)
- 14. Five (5) Parks & Playgrounds
 - Old Mystic Playground,
 - Borough Playground,
 - Spellman Playground,
 - Donahue Park and Boat Ramp,
 - Veterans Memorial)

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

The Division continues to effectively use Facility Dude, a maintenance management system, to improve work order tracking and efficiency for Town facilities in collaboration with all other Departments including Police and the School District.

West Broad Street School is leased to St Michael School. DPW is responsible for the maintenance of the building structure and the heating system. Although one boiler was reconstructed, there have been significant issues with other components of the building heating system resulting in the need provide substantial staff coverage and contractor work to ensure it remains functioning. The roof of the building is significantly past its life resulting is leaks throughout the building.

The Old Mystic School Administration Building (now maintained by the Town) is being used by the rowing team, elections and Town storage. Therefore, this building continues to be maintained by DPW.

Combining the Facility Manager and Highway Supervisor position has also increased efficient use of resources between Highway and Facilities. Grounds Leader position was created in the Highway Division. This position is now responsible for the oversight of all Town Facility grounds.

OBJECTIVES FOR THE COMING YEAR:

Identify and correct facility deficiencies and needs through periodic review of existing systems and buildings. Address large deferred maintenance items.

Continue to ensure all facilities are safe, clean and operational, and to the best of our ability meet the needs of those working there.

MAJOR BUDGET CHANGES AND COMMENTARY:

Janitorial/Maintenance Salary line item has increased to provide funding to support a 20 hour a week part-time employee.

Other increases for the following reasons:

Miscellaneous	Increase for Facility Management site and \$1800 to purchase a tablet for the
	Grounds Leader.
Heating Oil	Adjusted based on prior use.
Electricity	Adjusted based on prior use.
Water	Adjusted based on prior use.
Sewer – Former Admin Building	Septic paid out of General Maintenance line item.
General Maintenance: Highway Garage	Increase will fund trailer rental to provide office space at the garage for the Director,
	Town Engineer and Intern. Director currently shares her office with an intern at
	Town Hal due to space shortages.

DEPARTMENTAL STAFFING:

The Facilities Operations Office is staffed by:

- Two Building Maintainers with a fully loaded wages of \$140,693.
- Stipend of \$10,000 for Town Facilities Manager.

Note 1: "Fully loaded salary" includes wages, longevity pay, payroll taxes, and any pension plan or 401a contributions, but does not include health benefits.

Note 2: Most payroll line items have been flat funded for fiscal 22/23 pending negotiation of the Bargaining Union Agreements. Those salary line items that do reflect an increase, do so because of merit raise increases, or payroll STEPS for new employees.

LINE #	DEPARTMENT OF PUBLIC WORKS	2018-2019 ACTUAL EXPENDED	2019-2020 ACTUAL EXPENDED	2020-2021 ACTUAL EXPENDED	2021-2022 ADOPTED BUDGET	2021-2022 REVISED BUDGET	2021-2022 PROJECTED ACTUAL	2022-2023 DEPARTMENT REQUEST	2022-2023 FIRST SELECTMAN BUDGET	BOF AMOUNT INCREASE/ (DECREASE)	2022-2023 BOARD OF FINANCE BUDGET	AMOUNT INCREASE/ (DECREASE)	% CHANGE
1	FACILITIES OPERATIONS												
2	Janitorial/Maintenance Salary	75,889	77,868	101,602	119,001	119,001	119,001	120,592	120,592	-	120,592	1,591	1.34%
3	Town Facilities Manager - Stipend	-	-	10,000	10,000	10,000	10,000	10,000	10,000	-	10,000	-	0.00%
4	Longevity	720	780	840	900	900	900	960	960	-	960	60	6.67%
5	Total - Salaries	76,609	78,648	112,442	129,901	129,901	129,901	131,552	131,552	-	131,552	1,651	1.27%
6	Miscellaneous - Work Oder Management System	3,035	3,186	3,760	3,900	3,900	3,900	6,300	6,300	-	6,300	2,400	61.54%
7	Town Hall	8,728	7,215	6,129	9,000	9,000	9,000	7,500	7,500	_	7,500	(1,500)	-16.67%
8	Highway Garage #1	14,617	11,241	9,478	15,000	15,000	15,000	12,000	12,000	-	12,000	(3,000)	-20.00%
9	4th District Hall	1,233	875	826	1,300	1,300	1,300	1,000	1,000	-	1,000	(300)	-23.08%
10	Police Station	12,476	11,071	15,223	13,000	13,000	13,000	15,000	15,000	-	15,000	2,000	15.38%
11	Human Services Building	7,178	5,692	6,045	7,200	7,200	7,200	6,500	6,500	-	6,500	(700)	
12	Mystic River Boat House Park	-	-	-	-	-	-	-	-	-	-	-	0.00%
13	Former BOE Admin Building	-	8,197	6,532	10,000	10,000	10,000	9,000	9,000	-	9,000	(1,000)	
14	Former West Broad St. School	-	10,443	-	-	-	-	-	-	-	-	-	0.00%
15	Total - Heating Oil	44,232	54,734	44,233	55,500	55,500	55,500	51,000	51,000	-	51,000	(4,500)	-8.11%
16	Town Hall	24,300	24,234	26,035	28,000	28,000	28,000	30,000	30,000	-	30,000	2,000	7.14%
17	Highway Garage #1	18,312	18,220	16,802	21,300	21,300	21,300	21,500	21,500	-	21,500	200	0.94%
18	4th District Hall	559	565	564	760	760	760	700	700	-	700	(60)	-7.89%
19	Police Station	49,135	51,057	52,853	61,200	61,200	61,200	61,500	61,500	-	61,500	300	0.49%
20	Human Services Building	12,561	13,343	11,947	16,800	16,800	16,800	15,500	15,500	-	15,500	(1,300)	-7.74%
21	Mystic River Boat House Park	179	141	146	400	400	400	200	200	-	200	(200)	
22	Former BOE Admin Building	-	1,834	2,725	2,450	2,450	2,450	2,500	2,500	-	2,500	50	2.04%
23	Former West Broad St. School	-	1,706	<u>-</u>	-	<u>-</u>	-	-	-	-	-	-	0.00%
24	Total - Electricity	105,046	111,100	111,072	130,910	130,910	130,910	131,900	131,900	-	131,900	990	0.76%
25	Town Hall	2,539	2,769	3,066	3,600	3,600	3,600	3,600	3,600	-	3,600	-	0.00%
26	4th District Hall	163	200	175	300	300	300	300	300	-	300	-	0.00%
27	Police Station	2,214	2,695	3,207	3,450	3,450	3,450	3,600	3,600	-	3,600	150	4.35%
28	Human Services Building	252	371	480	700	700	700	700	700	-	700	ī	0.00%
29	Pawcatuck Park	278	-	392	500	500	500	500	500	-	500	-	0.00%
30	Mystic River Boat House Park	168	173	175	300	300	300	250	250	-	250	(50)	
31	Former BOE Admin Building	-	286	467	750	750	750	600	600	-	600	(150)	
32	Former West Broad St. School	-	408	-	-	-	-	-	-	-	-	-	0.00%
33	Total - Water	5,614	6,902	7,962	9,600	9,600	9,600	9,550	9,550	-	9,550	(50)	-0.52%

LINE #	DEPARTMENT OF PUBLIC WORKS	2018-2019 ACTUAL EXPENDED	2019-2020 ACTUAL EXPENDED	2020-2021 ACTUAL EXPENDED	2021-2022 ADOPTED BUDGET	2021-2022 REVISED BUDGET	2021-2022 PROJECTED ACTUAL	2022-2023 DEPARTMENT REQUEST	2022-2023 FIRST SELECTMAN BUDGET	BOF AMOUNT INCREASE/ (DECREASE)	2022-2023 BOARD OF FINANCE BUDGET	AMOUNT INCREASE/ (DECREASE)	% CHANGE
34	Town Hall	943	984	1,267	1,400	1,400	1,400	1,600	1,600	-	1,600	200	14.29%
35	4th District Hall	83	87	91	100	100	100	110	110	-	110	10	10.00%
36	Police Station	775	1,026	773	1,300	1,300	1,300	1,400	1,400	-	1,400	100	7.69%
37	Human Services Building	425	549	648	700	700	700	800	800	-	800	100	14.29%
38	Mystic River Boat House Park	83	87	91	100	100	100	110	110	-	110	10	10.00%
39	Former BOE Admin Building	-	-	-	1,800	1,800	1,800	-	-	-	-	(1,800)	-100.00%
40	Former West Broad St. School	-	111	53	-	1	-	-	-	-	-	-	0.00%
41	Total - Sewer Use	2,309	2,844	2,923	5,400	5,400	5,400	4,020	4,020	-	4,020	(1,380)	-25.56%
42	Total - General Operations	160,236	178,766	169,950	205,310	205,310	205,310	202,770	202,770	-	202,770	(2,540)	-1.24%
	Town Hall	52,966	52,954	45,920	48,000	48,000	48,000	48,000	48,000	-	48,000	-	0.00%
	Highway Garage #1	29,100	30,072	26,734	55,000	55,000	55,000	70,200	70,200	-	70,200	15,200	27.64%
	4th District Hall	515	2,738	932	6,000	6,000	6,000	7,000	7,000	-	7,000	1,000	16.67%
	Human Services Building	16,823	18,660	25,324	22,000	22,000	22,000	20,000	20,000	-	20,000	(2,000)	-9.09%
	Picnic Grounds	2,402	61	2,591	3,000	3,000	3,000	4,000	4,000	-	4,000	1,000	33.33%
	Pawcatuck Dike	34,538	22,144	28,499	30,000	30,000	30,000	30,000	30,000	-	30,000		0.00%
	Pawcatuck Neighborhood Center	19,502	18,849	12,796	20,000	20,000	20,000	22,000	22,000	-	22,000	2,000	10.00%
	DEP Compliance - Town Wide	10,000	10,000	9,085	14,000	14,000	14,000	12,000	12,000	-	12,000	(2,000)	-14.29%
	Playgrounds & Parks	16,674	8,450	14,959	12,000	12,000	12,000	12,000	12,000	-	12,000	-	0.00%
	Town Dock Facility	5,908	6,522	6,958	10,000	10,000	10,000	10,000	10,000	-	10,000	-	0.00%
	Mystic River Boat House Park	-	-	-	500	500	500	500	500	-	500	-	0.00%
	Boat Ramp Maintenance	4,950	-	-	-	-	-	1,000	1,000	-	1,000	1,000	0.00%
	Former BOE Admin Building	-	2,406	8,924	10,000	10,000	10,000	10,000	10,000	-	10,000	-	0.00%
	Former West Broad St. School	-	70,592	24,669	30,000	30,000	30,000	35,000	35,000	-	35,000	5,000	16.67%
57	Total - General Maintenance	193,378	243,448	207,391	260,500	260,500	260,500	281,700	281,700	-	281,700	21,200	8.14%
58	Street Lighting-Electricity and Maintenance	204,089	203,982	207,437	220,000	220,000	220,000	220,000	220,000	-	220,000	-	0.00%
59	TOTAL - FACILITIES OPERATIONS	634,312	704,844	697,220	815,711	815,711	815,711	836,022	836,022	-	836,022	20,311	2.49%

DEPARTMENT OF PUBLIC WORKS BUILDING OFFICIAL'S OFFICE

FUNCTION DESCRIPTION:

The Building Official's Office enforces the provisions of the State Building Code as they apply to the construction, alterations, movement, enlargement, repair, equipment, use and occupancy, and demolition of every building and structure in the community.

- Works closely with property owners, developers, architects, engineers, and contractors on all phases of construction projects.
- Reviews plans and specifications for compliance with the State Building Code and FEMA regulations.
- Issues Building Permits for construction and collects fees for same.
- Performs inspections of work in progress for construction activities.
- Actively participates in professional continuing education programs.
- Cites Code violations and assists in prosecution of violators.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

- The Perkins Reserve condominium project is three quarters complete and will be fully built out by the end of 2021.
- The Mystic Landing health care building at 40 Masons Island Rd will be finished in early 2022.
- New home construction has increased, with multi-million-dollar projects being the majority. We will be seeing more large new homes built on Masons Island in 2022 and 2023. There are plans to build several very large homes that will be built in 2022, costing from \$9,000,000 to \$23,000,000 each.
- Permits for renovations, additions, swimming pools, decks, and accessory buildings have been at all time levels and permits for roof mounted solar installations continue to be a popular residential project.
- We will have a record setting year for the number of permits, with Building Permits topping 950, and the number of all permits exceeding 2300.

We anticipate that the department will be on-budget for FY22-23.

OBJECTIVES FOR THE COMING YEAR:

We have built and implemented our online building permitting system. We hope to build on it for the next fiscal year to provide the new level of services that we are now able to provide.

MAJOR BUDGET CHANGES AND COMMENTARY:

No new large changes in the Building Department budget. I am requesting that the line item be increased to \$4,000 to the education and training line item, as the Office of the State Building Official's in-service training program is no longer providing a sufficient number of classes for the Building Official and the Assistant Building Official to maintain their licenses. We will have to attend classes and

seminars that are published by private entities, and cost money to attend. I have changed a few of the line items to reflect the amounts that we anticipate spending in 2022-2023. Postage is down as we are not mailing as many documents.

DEPARTMENTAL STAFFING:

The Building Official's Office is staffed by:

- The Building Official with a fully loaded salary of \$106,686.
- The Assistant Building Official with a fully loaded salary of \$81,029.
- One and one-half Administrative Assistant positions, with fully loaded wages of \$90,889.

Note 1: "Fully loaded salary" includes wages, longevity pay, payroll taxes, and any pension plan or 401a contributions, but does not include health benefits.

Note 2: Most payroll line items have been flat funded for fiscal 22/23 pending negotiation of the Bargaining Union Agreements. Those salary line items that do reflect an increase, do so because of merit raise increases, or payroll STEPS for new employees.

LINE#	DEPARTMENT OF PUBLIC WORKS	2018-2019 ACTUAL EXPENDED	2019-2020 ACTUAL EXPENDED	2020-2021 ACTUAL EXPENDED	2021-2022 ADOPTED BUDGET	2021-2022 REVISED BUDGET	2021-2022 PROJECTED ACTUAL	2022-2023 DEPARTMENT REQUEST	2022-2023 FIRST SELECTMAN BUDGET	BOF AMOUNT INCREASE/ (DECREASE)	2022-2023 BOARD OF FINANCE BUDGET	AMOUNT INCREASE/ (DECREASE)	% CHANGE
	DAMA DANIG OFFICE A												
	BUILDING OFFICIAL	02.245	05.505	05.050	00.006	00.006	00.006	04.406	04.406		24.426	4.500	5.040/
2	Building Official	83,367	85,535	87,970	89,906	89,906	89,906	94,406	94,406	-	94,406	4,500	
3	Assistant Building Official	66,631	68,279	69,795	71,680	71,680	71,680	71,680	71,680	-	71,680	-	0.00%
4	Clerical	77,296	77,217	78,470	80,822	80,822	80,822	80,822	80,822	-	80,822	-	0.00%
5	Longevity	1,860	2,170	475	600	600	600	725	725	-	725	125	20.83%
6	Total - Salaries	229,154	233,201	236,710	243,008	243,008	243,008	247,633	247,633	-	247,633	4,625	1.98%
7	Postage	500	520	1,000	1,000	1,000	1,000	600	600	-	600	(400)	-40.00%
8	Consumable Supplies	316	490	1,323	1,000	1,000	1,000	1,400	1,400	-	1,400	400	40.00%
9	Reproduction & Printing	438	852	528	850	850	850	850	850	-	850	-	0.00%
10	Telephone	118	106	238	200	200	200	400	400	-	400	200	100.00%
11	Equipment	2,630	3,337	3,045	4,000	4,000	4,000	4,000	4,000	-	4,000	-	0.00%
12	Professional Association & Publications	1,429	1,702	145	2,200	2,200	2,200	2,000	2,000	-	2,000	(200)	-9.09%
13	Equipment & Software Support	-	-	3,596	30,000	30,000	30,000	30,000	30,000	-	30,000	-	0.00%
14	Clothing Allowance	800	800	800	800	800	800	800	800	-	800	-	0.00%
15	Training & Education	1,074	70	-	1,500	1,500	1,500	4,000	4,000	-	4,000	2,500	166.67%
16	Furniture & Equipment	-	-	-	1	1	1	-	-	-	-	(1)	-100.00%
17	Expenses	7,305	7,877	10,675	41,551	41,551	41,551	44,050	44,050	-	44,050	2,499	6.01%
18	Technical Assistance	672	100	142	1,000	1,000	1,000	1,000	1,000	-	1,000	-	0.00%
19	Total - Services	672	100	142	1,000	1,000	1,000	1,000	1,000	-	1,000	-	0.00%
20	TOTAL - BUILDING OFFICIAL	237,131	241,178	247,527	285,559	285,559	285,559	292,683	292,683	-	292,683	7,124	2.49%

DEPARTMENT OF PUBLIC WORKS WATER POLLUTION CONTROL AUTHORITY (WPCA)

FUNCTION DESCRIPTION:

The WPCA exists for the purpose of operating the municipal sewer system. In Stonington, unlike any other community in Connecticut, perhaps in New England, we have not one treatment facilities but three. This also includes the operation of 17 pumping stations, ninety (90) miles of sewers, and four (4) odor control facilities. These Facilities are operated under contract with Suez (soon to be Veolia after a Suez buy out). The Director of the WPCA oversees that operation and is in daily communication with the Project Manager. In addition, the WPCA Director is charged with the responsibility to manage the State of Connecticut FOG Program. This FOG or Fats, Oils, and Grease Program, oversees grease trap regulations and inspections of all restaurants (approximately 160 in Stonington), within Mystic, Pawcatuck, and the Borough. The WPCA is responsible for responding to approximately 625 CBYD (Call Before You Dig) requests, which requires the identification and mark out of all buried gravity, force mains and lateral sewers in any excavation site within the confines of Stonington. The WPCA Director also reviews all plans submitted to the WPCA by the office of Planning and Zoning, which involve properties that are or are applying to, or currently connected to sewer. The WPCA Director answers questions form the general public, contractors, regulators regarding the sewer operation, locations, connection questions, and fee structures. The Director also provides overall supervision to numerous contracts involving CIP funded and Bond related contracts. Recently, in 2020, the Connecticut DEEP also transferred review of all local General Miscellaneous Permits from the State of CT. DEEP to the Director of the WPCA. The Director answers to the WPCA Board, which has a voluntary board of five members. The offices of the WPCA are located at Town Hall and consist of a Director, one full time, and one shared full-time administrative assistants.

The municipal side of the WPCA budget is used to finance the Town Hall office of the WPCA which provides the operation and billing services required to maintain the day-to-day business of the WPCA. Within this budget are included the salaries of one billing administrative assistant, who also provides historical information to the Director, as well as one half salary of a full-time administrative assistant shared with the office of Building Inspection. The salary of the Director is paid through the WPCA operating budget. This year's budget also includes the \$250,000 town share of the operating budget. The Director is requesting that this figure be maintained and is critical to the operating budget. Despite a 10% increase across the board in customer rates in October of 2021, we still are forced to use funds from our Sewer Development and Maintenance (emergency fund) account to balance the operating budget.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

• We are close to complete on two major improvements to the sewer system. The Diversion Project, which allows flows from the Mystic Facility to be pumped to the Stonington Borough Facility, was completed enough to begin the transfer of flows in August of 2021. The Project continued on significant additional work identified during construction to the primary tanks at the Borough Facility and is now complete other than punch list items. The WPCA and Town has also completed the work on the final clarifier

retrofit at the Pawcatuck Facility using funding from the 10M Bond. This project required by-passing the final clarifiers during these improvements and was a significant part of the overall project cost. The I&I Study of the Mystic Sewer Shed continues as we move into Phase Two of this study. Phase 1 cumulated in the discovery of a major leak into the sewer system from a connection in old Mystic and a final report sent to the CT DEEP. This leak was corrected and the resulting flow drop, although hard to quantify as it was tidal, has resulted in a significant average decrease in the flows to the Mystic Facility. In Phase 2 we will continue to identify other suspected areas to further reduce I&I with a concentrated effort on our main interceptor which runs from Coogan Drive to the Mystic Facility.

- Managed the billing and collection of over 4450 accounts. 10% Increase in sewer rates effective November 2021.
- Received and responded to approximately 625 CBYD (Call Before You Dig) requests.
- Provided information to the general public and contractors.
- Review plans and provide direction for sewer connections and provided inspection and documentation of same.
- Manage the FOG program. (Grease trap inspections).
- Communicate with the CT DEEP as required.

OBJECTIVES FOR THE COMING YEAR:

- The WPCA is committed to the continued successful operation of the 3 Treatment Facilities and 17 Pumping Stations.
- The WPCA will, with the help of CDM Smith, develop plans to line the main interceptor from Coogan to the Mystic Facility
 which in addition to a further reduction in I&I will secure the continued operation of the essential artery in the Mystic Sewer
 system.
- The WPCA will continue to repair or replace older equipment both at the treatment facilities and pump stations based upon a priority list developed and using the bond monies made available in 2020. Two projects, Plant water systems for all three facilities and the River Road pump station upgrade will go out to contract in 2022.
- The WPCA will continue to assist the general public who may have questions or requests for connections to the sewer system.

MAJOR BUDGET CHANGES AND COMMENTARY:

- The annual Town subsidy to the WPCA is budgeted for the existing \$250,000 for fiscal 22/23.
- The WPCA increased sewer rates by 10% in November of 2021.
- Overall inflation has significantly increased the cost of the contract with Suez which is tied to the CPI. Increases based on the CPI occur each November in the contract period.
- The WPCA continues to have to supplement the operating budget through its Maintenance and Development account. Funding for this account comes from sewer connection fees.

DEPARTMENTAL STAFFING:

The Water Pollution Control Authority is staffed by:

- The WPCA Director with a fully loaded salary of \$117,732 in (Director's salary paid from the WPCA Operating Budget)
- One Fiscal Assistant and one-half Administrative Assistant positions, with fully loaded wages of \$100,941.

Note 1: "Fully loaded salary" includes wages, longevity pay, payroll taxes, and any pension plan or 401a contributions, but does not include health benefits.

Note 2: Most payroll line items have been flat funded for fiscal 22/23 pending negotiation of the Bargaining Union Agreements. Those salary line items that do reflect an increase, do so because of merit raise increases, or payroll STEPS for new employees.

WPCA CAPITAL IMPROVEMENT PROJECT (CIP) REQUESTS:

The WPCA has no CIP requests currently in the 2022/23 fiscal year. Funding for projects required is continuing to be funded by the 10M bond.

Pump Station Rehabilitation:

Using the bond funding, the WPCA will continue planned upgrades to the sewage pumping stations. River Road PS, and replacement of the Borough, Mystic and Pawcatuck Facility Plant Water systems are our priority for this year. Specific information on the work to be done at these stations is listed under the request for bond funding.

LINE #	DEPARTMENT OF PUBLIC WORKS	2018-2019 ACTUAL EXPENDED	2019-2020 ACTUAL EXPENDED	2020-2021 ACTUAL EXPENDED	2021-2022 ADOPTED BUDGET	2021-2022 REVISED BUDGET	2021-2022 PROJECTED ACTUAL	2022-2023 DEPARTMENT REQUEST	2022-2023 FIRST SELECTMAN BUDGET	BOF AMOUNT INCREASE/ (DECREASE)	2022-2023 BOARD OF FINANCE BUDGET	AMOUNT INCREASE/ (DECREASE)	% CHANGE
1	WATER POLLUTION CONTROL AUTHORITY												
1		72.005	01.216	02.160	02.605	02.605	02.605	02.605	02.605		02.605		0.000/
	Clerical	72,985	81,316	83,169	83,605	83,605	83,605	83,605	83,605	-	83,605	-	0.00%
3	Longevity	1,800	2,110	2,245	2,380	2,380	2,380	2,515	2,515	-	2,515	135	5.67%
4	Total Salaries	74,785	83,426	85,414	85,985	85,985	85,985	86,120	86,120	-	86,120	135	0.16%
5	Consulting Services	1,344	-	-	1,000	1,000	1,000	1,000	1,000	-	1,000	-	0.00%
6	Postage	2,300	2,000	9,400	5,200	5,200	5,200	5,200	5,200	-	5,200	-	0.00%
7	Advertising	133	-	-	500	500	500	500	500	-	500	-	0.00%
8	Consumable Supplies	1,391	1,436	829	2,000	2,000	2,000	2,100	2,100	-	2,100	100	5.00%
9	Reproduction & Printing	1,483	1,261	73	1,500	1,500	1,500	1,500	1,500	-	1,500	-	0.00%
10	Telephone	60	75	108	125	125	125	125	125	-	125	-	0.00%
11	Equipment (Software Maintenance)	6,092	6,421	7,369	6,500	6,200	6,200	6,900	6,900	-	6,900	400	6.15%
12	Total - Expenses	12,803	11,193	17,779	16,825	16,525	16,525	17,325	17,325	-	17,325	500	2.97%
13	Operations (Town Share)	300,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	-	250,000	-	0.00%
14	TOTAL - WPCA	387,588	344,619	353,193	352,810	352,510	352,510	353,445	353,445	-	353,445	635	0.18%

DEPARTMENT OF POLICE SERVICES

FUNCTION DESCRIPTION:

The Stonington Police Department's function is to serve and protect the public in the Town of Stonington. We respond to a variety of calls that consist of criminal complaints, medical calls, burglar alarms, motor vehicle accidents and a number of miscellaneous calls. In particular, an increase in a new type of crime—cybercrime has resulted in increased resources being devoted to this. In addition, the Department enforces motor vehicle and criminal laws and Town ordinances. The Department provides boating safety and oversees the Animal Control Division. We also provide educational programs in the schools and to the public.

HIGHLIGHTS OF PRESENT YEAR OPERATIONS:

Obviously with the pandemic still a major issue in Connecticut and nationwide, the operations of the Police Department have been greatly impacted by the virus and its effect on the community as a whole. Policing as we have known it has changed and will continue to change not only because of health concerns, but legislation that has impacted police operations and budgets for the foreseeable future. Most of our previous goals and objectives are on hold and the main concern is the safety and health of Police Department employees that must continue to interact with the public and respond to calls for service. This includes responding to crimes, medical assists, accidents and also enhanced community policing. In response to COVID-19, the SPD created a temporary Community Policing assignment where a police officer(s) assisted the Human Services Department and Mobile Outreach with interacting with vulnerable citizens in need of contact and support. Furthermore, the Town has seen a large uptick in the homeless and we have assembled a team from the community (including our Police Chaplains) to try and assist. Body cameras have been purchased and we are awaiting deployment prior to July 1. We are currently accepting applications for the Police Support Supervisor tasked with assisting in this large technology endeavor. Needless to say, the Administration of the Department is very proud of the work Officers have been doing during some very difficult times and yet are here every day responding as *Partners with our Community*.

OBJECTIVES FOR THE COMING YEAR:

- Start process for CALEA National accreditation per State law.
- Implement body and vehicle camera program that will include process for records requests.
- Develop and implement mental health evaluation and drug testing procedure for Police Officers.
- Promote a supervisor to the rank of Captain to oversee National Accreditation and a variety of other administrative tasks that are required.
- Collaboration and teamwork with all schools in response to the Sandy Hook tragedy. This includes assisting with safety drills and discussion on safety matters at all schools.
- Hiring of all open positions that currently includes two Officer positions. Would also like to replace two Reserve Officers if candidates can be located.
- Continued discussions on radio communication systems on a State and regional basis.
- Continued to work closely with the Town of Stonington Human Services Department, the Prevention Council, and DCF worker. Furthermore, closer interaction with mental health resources to address community issues.

- Continued response to the Heroin crisis including enforcement and community education.
- Continue to complete all the necessary training for personnel as required by the police academy.
- K-9 Team operating as a successful team, but keeping an eye on tenure of the team.
- Stay abreast of new economic developments in Town and impact on the PD.
- Continue to enhance video capabilities.
- Continued collaboration with Safe Futures and Human Services to re-establish Domestic Violence prevention program.

MAJOR BUDGET CHANGES AND COMMENTARY:

- An increase to Captain's salary line item to reflect addition of second Captain.
- Full year funding of Police Support Specialist, vs. (1/2) year of funding in prior year.
- Increase to Retirement Fund Contribution of \$50,000, due to increase of contribution percentage to 24.77% in State MERF funding requirement.
- \$34,426 Increase to Accrued Leave Payout line-item.

It should be noted that the Police budget has been impacted by P.A.20-01. It is State law regarding body/dash cams, mental health evaluations, drug testing, and CALEA accreditation.

Supplemental Budget Commentary

In reviewing this current FY2021/2022 budget, there does not appear to be any significant budget variances to date except in regular and training overtime. With three recruits in the police academy, we are required to pay travel time to them to attend as the academy is requiring attendance as commuters and no overnight accommodations due to the pandemic. In police work and due to the uncertain nature of cases, we are currently on track with our overall budget, but I say that with a bit of caution in case of a large case that could have even a bigger impact on overtime or a large weather-related incident. Because we are down two Officer positions and three attending the academy, I am anticipating that we will be fine with the overall budget, but overspent by \$20,000 to \$40,000 in overtime. It should be noted that one Sergeant retired and created numerous open shifts.

DEPARTMENTAL STAFFING:

The Police Department and Dispatch Center is staffed by:

<u>Police Department – Uniformed (39 Fulltime Sworn Officers, 1 Reserve Officer)</u>

- The Chief of Police at a fully loaded salary of \$166,458.
- The Police Captain position with a fully loaded salary of \$153,778.
- New Position Request Addition of second Captain. \$152,525.
- Two (2) Lieutenants, one of whom is a Detective, with fully loaded salaries of \$282,074.
- Seven (7) Sergeants with fully loaded salaries of \$894,944.

- Twenty-eight (28) Officers, three of whom are Detectives, with fully loaded salaries of \$3,471,943, including overtime and training.
- 1 Reserve Officers (Down from the 5 we have had in prior years)
- \$34,426 provision for police "A Days".

Police Department – Dispatch and Civilian

- Seven (7) fulltime Dispatchers with fully loaded salaries of \$576,189, plus a \$24,000 provision for overtime.
- Two (2) part-time Dispatcher with fully loaded wages of \$25,526.
- One (1) and one-half (1/2) Building Maintainer positions with fully loaded wages of \$102,346.
- Two (2) Records Clerks one (1) Administrative Assistant with fully loaded wages of \$186,052.
- One (1) and one-half (1/2) Animal Control Officers with fully loaded wages of \$74,993.
- Four (4) seasonal Community Service Officers (CSO), and four (4) Part-time Crossing Guards with fully loaded wages of \$98,157.

Note 1: "Fully loaded salary" includes wages, longevity pay, payroll taxes, and any pension plan or 401a contributions, but does not include health benefits.

Note 2: Most payroll line items have been flat funded for fiscal 22/23 pending negotiation of the Bargaining Union Agreements. Those salary line items that do reflect an increase, do so because of merit raise increases, or payroll STEPS for new employees.

Note3: Currently, the PD has five (5) Officers eligible for retirement (over 25 years of service) during the FY 2021-2022. This includes the Chief, who will indeed be retiring on or before July 1, 2022.

POLICE DEPARTMENT CIP REQUESTS:

- Fleet Upgrade The Police Department is requesting \$185,000 in funding for four new police vehicles in the 22/23 fiscal budget In regard to our C.I.P. Budget, our mainstay request this coming year is our vehicles. I cannot stress enough the importance of a healthy fleet as vehicles are at times mobile offices and carry personnel to emergency scenes. In addition, our fleet generates revenue at road construction jobs that amount to usually well over half the appropriated amount for the line item. In general, the fleet generates approximately \$100,000.00+ a year in revenue that goes to the general fund.
- **Technology/Communication Upgrade** Requesting annual appropriation of \$20,000 for technology and communications upgrades.
- **Townwide Surveillance Cameras** Requesting annual appropriation of \$15,000 for Townwide surveillance cameras.
- **Body/Cruiser Camera Program** Requesting \$82,241 to fund the second year of the five-year agreement that the Town entered into with Axion, during fiscal 21/22, to provide vehicle and bodycam video services. The use of video is an important tool in today's policing to document interactions with the public. Videos become evidence to document a scene and assist with

investigations. Videos would be automatically downloaded to a server when the cruiser enters the police department's parking lot. These videos then become part of case files and are shared with the court.

- Radio Microwave Link The MICROWAVE link is a back up to the current radio system to insure that during storms and significant inclement weather events, communications are not disrupted due to downed wires and trees.
- **Portable Radio Batteries** Additional backup batteries for those times when Officer shifts extend beyond an ordinary eighthour day.

LINE #	DEPARTMENT OF POLICE SERVICES	2018-2019 ACTUAL EXPENDED	2019-2020 ACTUAL EXPENDED	2020-2021 ACTUAL EXPENDED	2021-2022 ADOPTED BUDGET	2021-2022 REVISED BUDGET	2021-2022 PROJECTED ACTUAL	2022-2023 DEPARTMENT REQUEST	2022-2023 FIRST SELECTMAN BUDGET	BOF AMOUNT INCREASE/ (DECREASE)	2022-2023 BOARD OF FINANCE BUDGET	AMOUNT INCREASE/ (DECREASE)	% CHANGE
1	POLICE SERVICES												
2	Salary of Chief	118,360	121,385	124,489	127,796	127,796	127,796	127,796	127,796	-	127,796	-	0.00%
3	Salary of Captain	110,088	112,934	115,854	118,965	118,965	118,965	237,930	237,930	-	237,930	118,965	100.00%
4	Salary of Lieutenants	192,636	197,873	202,760	208,341	208,341	208,341	208,341	208,341	-	208,341	-	0.00%
5	Salary of Sergeants	521,782	538,117	559,049	657,518	657,518	657,518	657,518	657,518	-	657,518	-	0.00%
6	Salary of Regular Officers	2,195,966	2,269,142	2,099,238	2,375,213	2,375,213	2,375,213	2,375,213	2,375,213	-	2,375,213	-	0.00%
7	Janitorial/Maintenance Salary	82,058	86,801	83,932	88,222	88,222	88,222	88,222	88,222	-	88,222	-	0.00%
8	Boating Safety Personnel	17,640	15,520	13,405	17,000	17,000	17,000	17,000	17,000	-	17,000	-	0.00%
9	Training Personnel Services	103,786	96,319	86,292	105,000	105,000	120,000	108,000	108,000	-	108,000	3,000	2.86%
10	Communication SpecSalaries	394,092	413,136	397,936	430,934	430,934	430,934	430,934	430,934	-	430,934	-	0.00%
11	Communication SpecOvertime	12,621	20,788	34,613	24,000	24,000	24,000	26,000	26,000	-	26,000	2,000	8.33%
12	Communication SpecUniforms	3,150	3,150	3,150	3,800	3,800	3,800	3,800	3,800	-	3,800	-	0.00%
13	Community Service Officers	12,447	14,175	9,978	25,000	25,000	23,000	25,000	25,000	-	25,000	-	0.00%
14	Special Officers	13,362	8,964	1,753	17,000	17,000	17,000	10,000	10,000	-	10,000	(7,000)	-41.18%
15	Police Commission Clerical	1,500	1,375	1,375	1,500	1,500	1,500	1,500	1,500	-	1,500	-	0.00%
16	School Crossing Guards	48,413	36,078	24,828	37,000	37,000	37,000	37,000	37,000	-	37,000	-	0.00%
17	Animal Control Salaries	52,808	58,040	57,995	68,050	68,050	68,050	68,050	68,050	-	68,050	-	0.00%
18	School Safety Personnel	16,919	10,862	-	10,500	10,500	10,500	5,000	5,000	-	5,000	(5,500)	-52.38%
19	Clerical Salaries	142,729	144,884	151,367	154,864	154,864	154,864	154,864	154,864	-	154,864	-	0.00%
20	Police Support Specialist	-	-	-	37,500	37,500	37,500	75,000	75,000	-	75,000	37,500	0.00%
21	Regular Overtime- Officers	190,792	150,226	186,186	170,000	170,000	210,000	175,000	175,000	-	175,000	5,000	2.94%
22	Paid Holidays	174,732	181,720	170,884	197,308	197,308	197,308	197,308	197,308	-	197,308	-	0.00%
23	Longevity	40,110	43,125	50,100	48,475	48,475	48,475	49,230	49,230	-	49,230	755	1.56%
24	Accrued Leave Pay-out - A Days	-	-	186,600	64,000	64,000	64,000	64,000	98,426	-	98,426	34,426	53.79%
25	Total - Salaries	4,445,991	4,524,614	4,561,784	4,987,986	4,987,986	5,040,986	5,142,706	5,177,132	-	5,177,132	189,146	3.79%
26	Postage	1,431	1,430	1,518	1,500	1,500	1,500	1,500	1,500	-	1,500	-	0.00%
27	Advertising	1,118	-	928	1,200	1,200	1,200	1,200	1,200	-	1,200	-	0.00%
28	Consumable Supplies	13,936	11,699	13,769	15,000	15,000	15,000	15,000	15,000	-	15,000	-	0.00%
29	Reproduction & Printing	3,258	3,833	3,678	5,000	5,000	5,000	5,000	5,000	-	5,000	-	0.00%
30	Equipment	9,655	8,153	11,671	12,000	12,000	12,000	12,000	12,000	-	12,000	-	0.00%
31	Professional Associations & Publications	2,091	1,970	2,033	2,000	2,000	2,000	2,000	2,000	-	2,000	-	0.00%
32	Miscellaneous	4,526	7,851	7,721	7,000	7,000	7,000	7,000	7,000	-	7,000	-	0.00%
33	Accreditation Expenses	-	-	-	15,000	15,000	15,000	15,000	15,000	-	15,000	-	0.00%
34	Total - Expenses	36,015	34,936	41,318	58,700	58,700	58,700	58,700	58,700	-	58,700	-	0.00%

LINE #	DEPARTMENT OF POLICE SERVICES	2018-2019 ACTUAL EXPENDED	2019-2020 ACTUAL EXPENDED	2020-2021 ACTUAL EXPENDED	2021-2022 ADOPTED BUDGET	2021-2022 REVISED BUDGET	2021-2022 PROJECTED ACTUAL	2022-2023 DEPARTMENT REQUEST	2022-2023 FIRST SELECTMAN BUDGET	BOF AMOUNT INCREASE/ (DECREASE)	2022-2023 BOARD OF FINANCE BUDGET	AMOUNT INCREASE/ (DECREASE)	% CHANGE
35	Canine Expenses	4,098	5,207	3,894	4,400	4,400	4,400	4,400	4,400	-	4,400	-	0.00%
36	Service Officer's Equipment	1,836	-	885	1,500	1,500	1,500	1,500	1,500	-	1,500	-	0.00%
37	Boating Safety Expenses	13,750	12,719	11,093	13,000	13,000	13,000	13,000	13,000	-	13,000	-	0.00%
38	Building Maintenance	26,636	28,605	39,326	27,000	27,000	32,000	30,000	30,000	-	30,000	3,000	11.11%
39	Maintenance/Operation of Radios	18,914	86,161	90,048	88,000	88,000	88,000	90,000	90,000	-	90,000	2,000	2.27%
40	Traffic Signs & Signals	39,285	38,370	43,943	44,000	44,000	44,000	44,000	44,000	-	44,000	-	0.00%
41	Law Enforcement Council	13,126	13,126	13,520	13,520	13,520	13,520	13,926	13,926	-	13,926	406	3.00%
42	Drug Program	3,966	3,304	2,472	5,500	5,500	5,500	5,500	5,500	-	5,500	ı	0.00%
43	Total - Services	121,611	187,492	205,181	196,920	196,920	201,920	202,326	202,326	-	202,326	5,406	2.75%
44	Regular Officers	28,009	28,812	28,111	28,000	28,000	28,000	29,000	29,000		29,000	1,000	3.57%
	Special Officers	201	194	20,111	1,000	1,000	1.000	1,000	1,000	_	1,000	1,000	0.00%
	Outfitting New Officers	3,137	5,326	5,365	6,500	6,500	6,500	6,500	6,500	-	6,500	_	0.00%
47	Uniforms - Regular Officers	31.347	34.332	33,476	35,500	35,500	35,500	36,500	36,500	<u>-</u>	36,500	1,000	2.82%
	Omorms - Regular Officers	31,347	34,332	33,470	33,300	33,300	33,300	30,300	30,300	_	30,300	1,000	2.02 /0
48	Furniture & Equipment	177	1,997	2,105	3,000	3,000	3,000	3,000	3,000	-	3,000	-	0.00%
49	Telecommunications	115,211	101,837	107,371	113,000	113,000	113,000	115,000	115,000	-	115,000	2,000	1.77%
50	Retirement Fund	630,549	752,932	786,733	970,000	970,000	970,000	970,000	1,020,000	-	1,020,000	50,000	5.15%
51	Physicals	2,170	3,039	8,908	18,000	18,000	18,000	20,000	20,000	-	20,000	2,000	11.11%
52	Educational Incentive	2,822	-	1,881	2,500	2,500	2,500	2,500	2,500	-	2,500	-	0.00%
53	Total - Headquarters' Expense	750,929	859,805	906,998	1,106,500	1,106,500	1,106,500	1,110,500	1,160,500	-	1,160,500	54,000	4.88%
54	Postage	100	26	100	100	100	100	100	100	_	100	_	0.00%
55	Advertising	-	- 20	100	370	370	370	370	370		370		0.00%
56	Consumable Supplies			145	300	300	300	300	300	_	300		0.00%
57	Miscellaneous	750	845	1,023	750	750	750	750	750	_	750		0.00%
58	Total - Police Commission Expense	850	871	1,268	1,520	1,520	1,520	1,520	1,520	-	1,520	-	0.00%
	Total Total Commission Expense	323	0,1	1,200	1,020	1,020	1,020	1,020	1,020		1,020		0.0070
59	Consumable Supplies	11,533	11,703	19,716	12,000	12,000	15,000	15,000	15,000	-	15,000	3,000	25.00%
60	Miscellaneous	-	-	-	1,500	1,500	1,500	1,500	1,500	-	1,500	-	0.00%
61	Training	13,452	13,536	20,044	18,000	18,000	18,000	18,000	18,000	-	18,000	-	0.00%
62	Total - Regular & Reserve Training Expense	24,985	25,239	39,760	31,500	31,500	34,500	34,500	34,500	-	34,500	3,000	9.52%

LINE #	DEPARTMENT OF POLICE SERVICES	2018-2019 ACTUAL EXPENDED	2019-2020 ACTUAL EXPENDED	2020-2021 ACTUAL EXPENDED	2021-2022 ADOPTED BUDGET	2021-2022 REVISED BUDGET	2021-2022 PROJECTED ACTUAL	2022-2023 DEPARTMENT REQUEST	2022-2023 FIRST SELECTMAN BUDGET	BOF AMOUNT INCREASE/ (DECREASE)	2022-2023 BOARD OF FINANCE BUDGET	AMOUNT INCREASE/ (DECREASE)	% CHANGE
63	Telephone	542	631	645	600	600	600	650	650	-	650	50	8.33%
64	Clothing Allowance	600	600	1,000	1,000	1,000	1,000	1,000	1,000	-	1,000	-	0.00%
65	Professional Services	473	1,282	5,981	2,000	2,000	2,000	2,000	2,000	-	2,000	-	0.00%
66	Building Maintenance	2,060	1,512	2,148	2,000	2,000	2,000	2,000	2,000	-	2,000	-	0.00%
67	Total - Animal Control Expenses	3,675	4,025	9,774	5,600	5,600	5,600	5,650	5,650	-	5,650	50	0.89%
68	Equipment (Emergency Vehicles)	7,091	5,800	6,148	6,000	6,000	6,000	6,000	6,000	-	6,000	-	0.00%
69	Unleaded Gasoline	75,153	72,023	32,428	60,000	60,000	60,000	90,000	90,000	-	90,000	30,000	50.00%
70	Oil & Lubrication	1,149	3,000	1,264	3,000	3,000	3,000	3,000	3,000	-	3,000	-	0.00%
71	Parts & Labor	41,051	39,393	37,165	41,000	41,000	41,000	41,000	41,000	-	41,000	-	0.00%
72	Tires	6,888	7,000	6,930	7,000	7,000	7,000	7,000	7,000	-	7,000	-	0.00%
						44= 000	115 000	1 45 000	1 45 000		4.4=.000	20.000	25 (40/
73	Total - Maint. & Operation of Vehicles	131,332	127,216	83,935	117,000	117,000	117,000	147,000	147,000	-	147,000	30,000	25.64%
	Total - Maint. & Operation of Vehicles	131,332 5,546,735	5,798,530	5,883,494	6,541,226	6,541,226	6,602,226	6,739,402	6,823,828	-	6,823,828	282,602	

DEPARTMENT OF HUMAN SERVICES

FUNCTION DESCRIPTION

The mission of the Human Services Department is to enhance the quality of life for Stonington residents from all age groups and economic backgrounds by advocating for their basic needs and promoting self-sufficiency. The Department is comprised of four divisions: Social Services, Recreation, Youth and Family Services and Senior Services. The divisions are interdependent in order to effectively utilize department-wide resources to best serve the residents of Stonington

HIGHLIGHTS OF PRESENT YEAR OPERATIONS*

• SOCIAL SERVICES

- The addition of the Community Outreach Specialist position has resulted in XX referrals (7/1/2021-12/31/2021) from local first responders; health professionals; the SPS District; as well as other agencies serving residents at-large. Cases are subsequently triaged throughout the Department's Social Services Case Management Team, who will work to conduct intakes to screen residents in need for a variety of local, regional and federal supportive programs, including but not limited to: food, rental, energy, medical and other basic needs and household assistance. The critical local and regional relationships and partnerships developed and fostered by this role are a vital component to the success of the joint outreach program put forth by this Department and the Stonington Police Department. The position has already evolved to work with local officials on addressing the needs of a growing homeless population in the Downtown Pawcatuck area, as well as direct case management at the Elm Tree Inn.
- Partnered with the United Way, as well as the Stonington Police Department on the 211/911 Which/When Campaign.
- FY21-22 Statistics (7/1/2021-12/31/2021) TBD
 - Housing / Homelessness
 - Energy Assistance
 - Basic Needs
 - Medical Assistance

RECREATION

• The 4th Annual Benefit Golf Classic hosted XX players, simultaneously raising \$XX to support your assist in funding critical outreach efforts and supportive programs that allow our neighbors in need to maintain secure housing and utilities, as well as meet basic needs, such as food and transportation, in times of crisis and hardship. In addition, funds raised provide much needed program scholarships to eligible families to offset the cost of programs such as preschool and summer camp.

- Created a formal policy, approved by the Board of Selectmen, to address the naming of parks and recreation fields and facilities.
- Partnered with the Department of Public Works, as well as local Eagle Scout candidates, to blaze new trails within Spellman Park. The enhancement of the trails will not only benefit those hiking within the park, but also allow for greater accessibility for the upcoming Disc Golf Course.
- FY21-22 Statistics (7/1/2021-12/31/2021) TBD
 - Youth Programming
 - Adult Programming

YOUTH & FAMILY SERVICES

- Filled position vacancies of PT Mental Health Counselor and PT Preschool Head and Assistant Teacher(s).
- Worked closely with the team at New Heights: A Vista Life Innovations Program, located at 101 West Broad Street to provide overall support, as well as develop new programs to meet current gaps in service (i.e., a Young Adult Social Club was formed to provide connective opportunities for those of varying intellectual ability).
- Secured XX in grant funding, with a focus on prevention and juvenile justice programs.
- In partnership with Stonington High School, revitalized the Child Development / Consumer Science collaboration with the Human Services Preschool.
- FY21-22 Statistics (7/1/2021-12/31/2021) TBD
 - Mental Health and Wellness
 - Supportive Programs
 - Enrichment Programs
 - Adult Education

• SENIOR SERVICES

- In person social enrichment programs remain on hold, due to COVID-19. XX local seniors have taken advantage of the many fitness opportunities offered through the Recreation Division.
- Provided free, unbiased Medicare benefits counseling to XX residents
- Navigated XX residents through the State of CT Protection for the Elderly system, protecting the health and safety of Stonington's most vulnerable population.
- Outreach to bring holiday cheer was conducted at local senior housing facilities through deliveries of Thanksgiving fruit baskets, as well as holiday floral arrangements.

^{*} Data provided has been based upon the first half of the current fiscal year -7/1/2021-12/31/2021.

OBJECTIVES FOR THE COMING YEAR:

- Expand upon our collaborations to increase our outreach and connectivity to the entire population of the Town.
- Break ground on the George Crouse Tennis Courts renovation project.
- Launch the Cognitive Safety System, partnership with Stonington Police Department.
- Continue to seek out grant opportunities to support Department programming and facility upgrades, as needed.

MAJOR BUDGET CHANGES AND COMMENTARY:

• Increase in salaries of \$25,330.

DEPARTMENTAL STAFFING:

The Human Services Department is staffed by:

- Director of Human Services with a fully loaded salary of \$119,598; Social Services Administrator with a fully loaded salary of \$87,583; Youth and Family Services Administrator with a fully loaded salary of \$87,365; Human Services Specialist with a fully loaded salary of \$79,040: Recreation Administrator with a fully loaded salary of \$84,793.
- (3) Part-Time Program Coordinators and (1) Part-Time Preschool Teachers with fully loaded wages of \$46,311.
- (2) Part-Time Mental Health Counselors with fully loaded wages of \$38,754.
- (1) Full-Time Clerical Staff with fully loaded wages of \$41,702.
- (1) Full-Time Recreation Program Coordinator with fully loaded wages of \$47,627.
- (1) Community Outreach Specialist with fully loaded wages of \$67,748.

Note 1: "Fully loaded salary" includes wages, longevity pay, payroll taxes, and any pension plan or 401a contributions, but does not include health benefits.

Note 2: Most payroll line items have been flat funded for fiscal 22/23 pending negotiation of the Bargaining Union Agreements. Those salary line items that do reflect an increase, do so because of merit raise increases, or payroll STEPS for new employees.

HUMAN SERVICES CIP REQUESTS:

None

LINE#	DEPARTMENT OF HUMAN SERVICES	2018-2019 ACTUAL EXPENDED	2019-2020 ACTUAL EXPENDED	2020-2021 ACTUAL EXPENDED	2021-2022 ADOPTED BUDGET	2021-2022 REVISED BUDGET	2021-2022 PROJECTED ACTUAL	2022-2023 DEPARTMENT REQUEST	2022-2023 FIRST SELECTMAN BUDGET	BOF AMOUNT INCREASE/ (DECREASE)	2022-2023 BOARD OF FINANCE BUDGET	AMOUNT INCREASE/ (DECREASE)	% CHANGE
1	OFFICE OF HUMAN SERVICES												
2	Human Services Director	81,123	83,233	95,397	97,972	97,972	97,972	97,972	97,972	_	97,972	_	0.00%
3	Social Services Administrator	76,752	75,480	69,464	71,680	71,680	71,680	71,680	71,680	_	71,680	_	0.00%
4	Youth & Family Services Administrator	63,778	68,364	67,704	71,680	71,680	71,680	71,680	71,680	_	71,680	-	0.00%
5	Human Services Specialist	-	-	57,828	64,865	64,865	64,865	69,865	69,865	-	69,865	5,000	7.71%
6	Youth Services Program Salaries	39,493	30,804	29,064	43,020	43,020	43,020	43,020	43,020	-	43,020	-	0.00%
7	Counseling Services	28,121	26,561	36,720	36,000	36,000	36,000	36,000	36,000	-	36,000	-	0.00%
8	Community Outreach Specialist	-	-	-	40,040	40,040	40,040	60,140	60,140	-	60,140	20,100	0.00%
9	Clerical	86,488	68,670	34,407	37,019	37,019	37,019	37,019	37,019	-	37,019	-	0.00%
10	Longevity	3,340	3,720	2,600	2,830	2,830	2,830	3,060	3,060	-	3,060	230	8.13%
11	Total - Salaries	379,095	356,832	393,184	465,106	465,106	465,106	490,436	490,436	-	490,436	25,330	5.45%
													
12	Postage	3,500	2,000	3,500	4.000	4,000	4.000	4,000	4.000		4,000		0.00%
13	Consumable Supplies	1,500	1,498	1,425	1,500	1,500	1,500	2,000	2,000	-	2,000	500	33.33%
14	Telephone	2,200	2,200	2,200	2,200	2,200	2,200	2,200	2,200	-	2,200	500	0.00%
15	Equipment and Repairs	3,000	2,983	3,000	3,000	3,000	3,000	3,000	3,000	-	3,000		0.00%
16	Reproduction and Printing	5,150	5,137	5,150	5,150	5,150	5,150	5,150	5,150	_	5,150	_	0.00%
17	Professional Associations & Publications	1,061	1,435	1,443	1,700	1,700	1,700	1,700	1,700	_	1,700	-	0.00%
18	Youth & Family Services Program Expenses	8,000	7,767	8,007	8,000	8,000	8,000	8,000	8,000	-	8,000	_	0.00%
19	General Assistance	29,808	22,967	27,406	50,000	50,000	50,000	50,000	50,000	-	50,000	-	0.00%
20	Furniture & Equipment	1,300	1,300	1,478	2,000	2,000	2,000	2,000	2,000	-	2,000	-	0.00%
21	Training & Education	1,306	184	60	1,500	1,500	1,500	1,500	1,500	-	1,500	-	0.00%
22	Total - Expenses	56,825	47,471	53,669	79,050	79,050	79,050	79,550	79,550	-	79,550	500	0.63%
23	TOTAL - OFFICE OF HUMAN SERVICES	435,920	404,303	446,853	544,156	544,156	544 157	569,986	569,986		569,986	25,830	4.75%
23	TOTAL - OFFICE OF HUMAN SERVICES	435,920	404,303	446,853	544,156	544,156	544,156	569,986	569,986	-	509,980	25,830	4./5%
24	COMMISSION ON AGING												
25	Postage	3,000	2,038	3,000	4,000	4,000	4,000	4,000	4,000	-	4,000	-	0.00%
26	Reproduction & Printing	1,100	1,030	1,100	1,500	1,500	1,500	1,500	1,500	-	1,500	-	0.00%
27	Program Expense	2,200	2,074	2,700	3,000	3,000	3,000	3,000	3,000	-	3,000	-	0.00%
28	Total - Expenses	6,300	5,142	6,800	8,500	8,500	8,500	8,500	8,500	-	8,500	-	0.00%
-	momit confidence			6077	0.50	0.500	0.555	0.5	0.5		0.533		2.227
29	TOTAL - COMMISSION ON AGING	6,300	5,142	6,800	8,500	8,500	8,500	8,500	8,500	-	8,500	-	0.00%

LINE#	DEPARTMENT OF HUMAN SERVICES	2018-2019 ACTUAL EXPENDED	2019-2020 ACTUAL EXPENDED	2020-2021 ACTUAL EXPENDED	2021-2022 ADOPTED BUDGET	2021-2022 REVISED BUDGET	2021-2022 PROJECTED ACTUAL	2022-2023 DEPARTMENT REQUEST	2022-2023 FIRST SELECTMAN BUDGET	BOF AMOUNT INCREASE/ (DECREASE)	2022-2023 BOARD OF FINANCE BUDGET	AMOUNT INCREASE/ (DECREASE)	% CHANGE
30	RECREATION												+
31	Recreation Administrator	62,988	67,951	72,951	74,921	74,921	74,921	74,921	74,921	-	74,921	-	0.00%
32	Recreation Program Coordinators	34,625	37,805	40,946	42,079	42,079	42,079	42,079	42,079	-	42,079	-	0.00%
33	Longevity	150	200	250	300	300	300	550	550	-	550	250	83.33%
34	Total - Salaries	97,763	105,956	114,147	117,300	117,300	117,300	117,550	117,550	-	117,550	250	0.21%
		2.050	2.522	2.055	2.050	2.050	2.050	1.000	1.000		1.000	0.50	21.150/
35	Consumable Supplies	3,050	2,732	2,977	3,050	3,050	3,050	4,000	4,000	-	4,000	950	31.15%
36	Program Expense	7,500	7,500	7,500	8,000	8,000	8,000	8,400	8,400	-	8,400	400	5.00%
37	Equipment & Trophies	3,200	3,200	3,200	3,200	3,200	3,200	3,200	3,200	-	3,200	-	0.00%
38	Parts & Labor	4,576	4,500	4,972	4,500	4,500	4,500	4,600	4,600	-	4,600	100	2.22%
39	Utilities	4,377	4,500	4,519	4,500	4,500	4,500	5,500	5,500	-	5,500	1,000	22.22%
40	Professional Association/Training	958	1,000	745	1,000	1,000	1,000	1,000	1,000	-	1,000	-	0.00%
41	Total - Expenses	23,661	23,432	23,913	24,250	24,250	24,250	26,700	26,700	-	26,700	2,450	10.10%
42	TOTAL - RECREATION	121,424	129,388	138,060	141,550	141,550	141,550	144,250	144,250	-	144,250	2,700	1.91%
		,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	/	,	,	,	,	,		,	,	
43	TOTAL HUMAN SERVICES	563,644	538,833	591,713	694,206	694,206	694,206	722,736	722,736	-	722,736	28,530	4.11%
44	LIBRARIES												
45	Westerly Public Library	93,000	93,000	118,000	118,000	118,000	118,000	118,000	118,000	-	118,000	-	0.00%
46	Stonington Free Library	147,000	162,000	212,000	212,000	212,000	212,000	212,000	212,000	-	212,000	-	0.00%
47	Mystic & Noank Library	86,500	86,500	111,500	111,500	111,500	111,500	117,075	111,500	-	111,500	-	0.00%
48	Stonington Historical Society	4,000	5,000	5,000	5,000	5,000	5,000	7,500	7,500	-	7,500	2,500	50.00%
49	TOTAL - LIBRARIES	330,500	346,500	446,500	446,500	446,500	446,500	454,575	449,000	-	449,000	2,500	0.56%

LINE#	DEPARTMENT OF HUMAN SERVICES	2018-2019 ACTUAL EXPENDED	2019-2020 ACTUAL EXPENDED	2020-2021 ACTUAL EXPENDED	2021-2022 ADOPTED BUDGET	2021-2022 REVISED BUDGET	2021-2022 PROJECTED ACTUAL	2022-2023 DEPARTMENT REQUEST	2022-2023 FIRST SELECTMAN BUDGET	BOF AMOUNT INCREASE/ (DECREASE)	2022-2023 BOARD OF FINANCE BUDGET	AMOUNT INCREASE/ (DECREASE)	% CHANGE
50	OUTSIDE AGENCIES												
51	Westerly Pops Concert	2,000	_	_	3,000	3,000	3,000	9,000	9,000	_	9,000	6,000	200.00%
52	Public Health & Nursing	29,880	22,500	20,000	20,000	20,000	20,000	20,000	20,000	_	20,000	-	0.00%
53	Pawcatuck Neighborhood Center	185,000	194,250	200,000	206,000	206,000	206,000	212,000	212,000	-	212,000	6,000	2.91%
54	Stonington Como Center	62,500	77,500	82,500	87,500	87,500	87,500	87,500	87,500	-	87,500	-	0.00%
55	Always Home (Formely Mystic Area Shelter & Hospitality)	5,000	5,000	6,000	6,000	6,000	6,000	6,000	6,000	-	6,000	-	0.00%
56	Westerly Area Rest and Meals (WARM)	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	-	6,000	-	0.00%
57	PACE RI - Adult Day Center of Westerly (Formerly WADS)	8,000	10,000	10,000	10,000	10,000	10,000	1	1	-	1	(9,999)	-99.99%
58	Community Vocational Services (Olean Center)	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	-	4,000	-	0.00%
59	T.V.C.C.A.	1,000	8,000	8,000	8,000	8,000	8,000	10,000	10,000	-	10,000	2,000	25.00%
60	Stonington Prevention Council	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	-	1,000	-	0.00%
61	New London Homeless Hospitality Center	2,000	2,500	2,700	2,700	2,700	2,700	5,000	5,000	-	5,000	2,300	85.19%
62	Safe Futures, Inc.	2,000	2,000	4,000	5,000	5,000	5,000	5,000	5,000	-	5,000	-	0.00%
63	Sexual Assault Crisis Center	-	500	1,000	1,000	1,000	1,000	1,000	1,000	-	1,000	-	0.00%
64	New England Science & Sailing	-	-	-	-	-	-	-	-	-	-	-	0.00%
65	Stonington Cemetery	-	2,500	3,000	3,000	3,000	3,000	5,000	5,000	-	5,000	2,000	66.67%
66	Denison Pequotsepos Nature Center	3,000	5,000	5,000	7,500	7,500	7,500	7,500	7,500	-	7,500	-	0.00%
67	Ocean Community Chamber Foundation	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	-	2,000	-	0.00%
68	Stonington Arms	500	-	-	-	-	-	-	-	-	-	-	0.00%
69	Stanton Davis Homestead	-	-	3,000	1	1	1	-	-	-	-	(1)	
70	TOTAL - OUTSIDE AGENCIES	313,880	342,750	358,200	372,701	372,701	372,701	381,001	381,001	-	381,001	8,300	2.23%
71	AMBULANCES & FIRE SERVICES												
72	Stonington Ambulance	37,500	38,500	40,000	70,000	70,000	70,000	70,000	70,000	_	70,000	_	0.00%
73	Mystic River Ambulance	37,500	38,500	38,500	38,500	38,500	38,500	45,000	45,000	-	45,000	6,500	16.88%
74	Westerly Ambulance	37,500	42,500	42,500	42,500	42,500	42,500	75,000	75,000	_	75,000	32,500	76.47%
75	Total - Ambulances	112,500	119,500	121,000	151,000	151,000	151,000	190,000	190,000	_	190,000	39,000	25.83%
	2 0 11 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	332,233	223,000	222,000	202,000	222,000	202,000	2, 0,000	2, 0,000			22,000	
76	Fire Department Dispatch	34,279	35,308	36,367	37,458	37,458	37,458	38,582	38,582	-	38,582	1,124	3.00%
77	Total - Services	34,279	35,308	36,367	37,458	37,458	37,458	38,582	38,582	-	38,582	1,124	3.00%
	TOTAL AMPLIA MORGA FIRM CONTROL	146 850	154.000	155.25	100.450	100.450	100 (50	220 502	220 502		220 502	40.121	21.2027
78	TOTAL - AMBULANCES & FIRE SERVICES	146,779	154,808	157,367	188,458	188,458	188,458	228,582	228,582	-	228,582	40,124	21.29%
79	TOTAL DEPARTMENT OF HUMAN SERVICES	1,354,803	1,382,891	1,553,780	1,701,865	1,701,865	1,701,865	1,786,894	1,781,319	-	1,781,319	79,454	4.67%

EDUCATION

The following is a summary of expenditures for the 2022-2023 fiscal year as submitted by the Board of Education Department. Any questions regarding the education portion of this budget should be directed to Gary Shettle, Director of Finance, Stonington Public Schools. He can be reached at 860-572-0506.

The detail budget book can be obtained at the Board of Education – Central Office.

2021-22 Bd of Ed			2022-23 Bd of Ed			
Budget	Acct	Description	Proposed Budget	Increase	% Change	Reason for % Change
2 114 802	111	Administrative Salary	2,174,315	59,513	2 81%	This reflects increases in administrators' association contract and other administrator contracts.
2,111,002		, turning autro outary	2,,	00,010	2.0170	Five teachers have been reduced in this budget; two at the high school, two at the middle school and one teacher at west vine street school. In addition, there are teachers are under ESSER II funds
						(grant) which reduces the total cost. Other wages are according to the contract which includes not only the regular salary schedule but coordinators, extra days for guidance and longevity payments as
14,832,719	113	Teacher Salary	14,392,977	(439,742)		well. Also some teachers have or will receive an advanced degree so their salary will be higher than a regular increase.
1.034.990	114	Secretarial Salary	1.058.830	23.840	2.30%	Conditions of employment wages, no new positions.
1,001,000		o o o o o o o o o o o o o o o o o o o	.,000,000	20,010	2.0070	Sometiment of compression and production
						This expenditure is based on the contract and additional hours. On an average day, there are three to five custodians out throughout the district on vacation, personal or out sick. This means that some
1,370,645	115	Maintenance/Custodian Salary	1,441,565	70,921	5.17%	buildings will not be cleaned as expected and overtime is paid to those custodians who work extra hours. It has been very difficult to find any substitute custodians on a regular basis.
485,466		Nurse Salary	504.002	18,536		All nurses regardless if they are full or part-time are now in this account. The expenditures are per the nurses contract.
100,100	110	Truito Guidi y	001,002	10,000	0.0270	During negotiations surveys were provided that showed that the paraeducators were paid much lower for the number of years that they have been employed when compared to other districts. Some
						paraeducators had been on step one for quite a few number of years. This account also includes Behavior Technicians and Special Ed van drivers. Wages are per the contract with the paraeducators and
1 840 832	117	Paraeducators and Behavior Tech Salary	2.070.161	229.329		the other positions noted.
1,010,002		Tarabadatore and Bonavior Foon Salary	2,010,101	220,020	12.1070	This account includes Occupational and Physical Therapists and Technology department employees. One new position of district systems administrator has been added to the Tech Dept to help manage
683.063	118	Non-Certified Professionals	783,300	100,237	14.67%	the day to day operations and monitor cyber security. The new position was added half way throught the 2021-22 year.
0		Other Salaries	0	-		No Increase
Ů			204 500	<u> </u>		
304,566		Sub Teacher Salary	304,566	-		No Increase but the daily rate has been increased to \$125 per day.
16,000	124	Sub Secretary Salary	16,000	-	0.00%	No increase
22,964	125	Sub/PT Maint/Cust. Salary	26,956	3,992	17.38%	This account is for substitute custodians and maintenance employees. The difficulty is finding individuals who would be substitutes. The rate of pay was increased in order to attract more substitutes.
10,000	126	Substitute Nurse Salary	10,000	-	0.00%	No Increase
45,100		Sub Paras Salary	45,100	_		No increase
.5,.50			.0,.00		2.0070	Teacher contract for extracurricular and added teaching in curriculum, summer school and sped summer school. Summer school expenditures have been increased to reflect the need to offer students
485,636	133	Added Teaching / Stipend Positions	566,985	81,349	16.75%	additional time to "catch up" for lost in-person learning in 2020-21.
10,500		General OT for secretary	10,500	-		No increase
29,870		General OT for maint/custodians	31,000	1,130		Custodians are out on a daily basis and other custodians need to fill-in and so receive overtime for additional work.
			2.,300	.,.50		Program for students who need a smaller environment for success and who may not thrive in the comprehensive school setting have been placed at the Learning Annex. Also for ELL and expelled
146,700	153	Tutor Salary	146,700	_	0.00%	students.
23,433,852		Total Salaries	23,582,957	149,105	0.64%	
20, 100,002	200	OPEB		1.0,.00	0.0.70	
-	200	OPEB	-			This is based upon an initial review by the district's health benefit consultants. We have applied \$1,550,000 from the projected reserve account. This current budget year, there was over a \$487,673
						reduction to the health benefit account which was taken from the health reserve account. This account expenditure can change based upon updated estimates from the health benefit consultant and final
4 249 072	210	Health Insurance	4,555,053	206,981	4.760/	allocations rates from ANTHEM.
			, ,	200,961		
18,000		Flex Plan	18,000			No Increase
41,100	214	Life Insurance	41,100	-	0.00%	No increase.
7,700	215	Long Term Disability	7,700	-	0.00%	No increase
514.000	221	Town Pension	525.000	11,000	2.14%	Majority now based upon actuarial study as received from Town of Stonington for employees in the defined benefits plan. New employees go to the defined contribution plan.
280,388	223	FICA	289,516	9,128		Per wages
364.041		Medicare	377,912	13,870		Per wages
, , , , , , , , , , , , , , , , , , , ,			,			
179,526		Workers Compensation	188,502	8,976	5.00%	Using estimated costs of workers comp.
81,916	232	Unemployment	81,916	-	0.00%	No Increase
34,000	240	Course Credit	34,000	-	0.00%	This is based upon the teacher's contract and other contracts.
-	250	Retirement	-	-		
5,868,744		Total Benefits	6,118,699	249,955	4.26%	
2,000,111			2,112,000			
			.=	- (100)		
18,000	310	Student Enrichment	17,840	(160)		No real change.
40.000	0.40		50,000	0.000		Curriculum budget will include "Focus on foundational skills, early reading instruction, SHS Safe Futures Services and DEI technical support and student engagement professional learning at all levels" and
42,800	312	Professional Development	52,000	9,200	∠1.50%	new request for CMEA_PD(2 teachers).
177 000	242	Punil Sarvigas/Athletic Trainer	470 044	(4.004)	0.700/	Decrease in this area of purchased professional services to assist in evaluating and consulting for student programs in special education. Some of the ESSER Two funds for Special Education are being
		Pupil Services/Athletic Trainer	172,341	(4,921)		used to fund this account. There will be additional costs for the athletic trainer later in the document.
590,593		Prof/Tech Service	615,923	25,330		DEF installation of security access at SMS.
17,100	332	In Town Travel	17,200	100	0.58%	No real increase.
44,465	390	Referees	46,625	2,160	4.86%	Cost of referees.
55,900	391	Police and Fire Services	64,600	8,700	15.56%	Increase in fees for police and fire. Also additional police needed for Thanksgiving football game and Piver Cup coverage.
946,120	Ì	Total Purchased Services	986,529	40,409	4.27%	·
340,120			500,525	-10,700	-1.£1 /0	Over the last few years the Public Utilities account has been decreased. This current year, 2021-22, energy efficiency improvements has been performed. LED lighting has been installed at the district
						office, Stonington Middle School and Stonington High School. The High School also had it outside field lights retrofitted with energy efficient lights. In addition, the generation of electricity will go up very
						little. So savings are expected. It will take one year to determine how much savings there will be. This amount is a good starting point. In addition, expenditures need to be made from an interest free loan
944 162	410	Public Utilities	872,154	(72,008)		from Eversource to fund part of the program.
455,700		Repairs/Maintenance	483,510	27.810		Preventative maintenance and repair for all facilities for items such as HVAC systems, electrical system, repair and maintenance of technology hardware and software district wide.
16,200		Rentals	16,248	48		No real increase.
1,416,062	Ť	Total Utilities/Rental/Repairs	1,371,912	(44,150)	-3.12%	
1,581,558	510	Regular Transportation	1,669,005	87,447		Per contract with the current transportation vendor. Also summer school transportation which is budgeted at \$40,000.
.,55.,500		J	1,000,000	0.,.17	0.0070	It is an estimate of those special needs students who need to be transported to outside schools and sites. It is estimated that there will be less students who need to be transported to outside placements.
400.100	511	Spec Ed Transportation	376,000	(24,100)	-6.02%	Also doing more sped transportation in-house.
103,025		Field Trips & Away Games Transp.	108,170	5,145		Per contract with transportation vendor and athletic anticipation of away games and events and field trips at Deans Mill and West Vine.
300,524		Property/Liability Ins.	301,456	932		Sight increase based upon current rates and expectations for next year.
,			,			The increase is in the technology dept for items such Atlantic Broadband Business, Verizon wireless contract, CEN internet access, FinalSite maintenance, and Avaya Cloud Office contract.
144,467	530	Communications	150,017	5,550	3.84%	
2,500		Advertising	2,500	-		No increase.
12,000		Printing/Binding	12,000	-	0.00%	Less printing and binding.
3,264,728		Tuition	2,921,791	(342,937)	-10.50%	There is a decrease currently based upon the analysis that there will be fewer outside high cost special needs students and fewer students placed outside of SPS.
57,400	580	Conference	60,720	3,320	5.78%	The technology department is requesting additional funds for tech dept employees to keep abreast of software and cyber security.
5,866,301		Total Transport/Insurance/Tuition	5,601,659	(264,643)	-4.51%	
					-	

	2021-22 Bd of Ed Budget	Acct Description	2021-22 Bd of Ed Proposed Budget	Increase	% Change	Reason for % Change
		610 Non Instructional Supplies	90,583	110		Slight increase
	90,473	810 Nort Instructional Supplies	90,000	110	0.1270	Some materials have decreased but the following show increases; Keyboarding program and Interactive science program-moved from consumables. Platform for K-2 to access assignments especially
	291 100	611 Instructional Supplies	329.475	38.375	13 18%	reading. New standardized testing for math grade 9. Upgrade to Eureka Squared K-8 mathematics program, including consumables-costs \$45,000.
		612 Dist Tech Supplies	1,600	-		No increase
		615 Maintenance Supplies	273.997	15.997		Increase in cost of supplies. Seems that inflation and supply chain issues are causing a projected 6.00% increase.
		620 Transportation Fuel	195,475	25,962	15.32%	The cost of diesel fuel has risen substantially. Currently reflects a cost of \$2.65/gallon for 2022-23 versus \$1.63/gallon in 2021-22.
	,		,			The cost per gallon for heating oil and natural gas is projected to rise. The increase from entities have projected an increase between 38 to 48%. Also continuing to introduce more outside air into the
	397,054	625 Heat Energy	515,799	118,745	29.91%	facilities because of the COVID 19 virus, the amount of heat energy to heat the buildings will increase.
	70,000	635 Instr. Bid Supplies	70,000	-	0.00%	No increase
	·					High interest books for classroom libraries, moved to K-5 classroom books, Grade 7 ELA, Grade 8 SS and encores/global learning/Book in a Day, Worldly Wise (grade 7) and New Algebra II -3 year
	44,612	640 Classroom Books	56,462	11,850	26.56%	license, consumables, and textbooks.
		650 Library Books	12,000	-		No Increase
		655 Media Supplies	1,000	-		No Increase
	,	660 Professional Materials	16,250	(150)		Slight Decrease
	1,351,752		1,562,641	210,889	15.60%	
		700 New Equip Instruction	10,900	(7,500)		The decrease is mostly in the curriculum budget for muscical instruments at the lementary and middle school.
		710 New Equip Non Instruction	22,250	4,250		Operations-new floor buffing/burnishing machines at the high school and middle school.
		720 Replace Equip Instruction	60,950	(5,950)		Most of the decrease is in the curriculum budget for less science and phys ed equipment at the middle school.
		730 Replace Equip Non Instruction	26,812	9,012		The increase is due to the replacment of the gymnastic flooring at the high school.
	121,100		120,912	(188)		
		810 Dues/Fees	81,347	9,361		Alternative Route to Certification (CREC Program) and (NASSP, CAS, NEASC, NASSP, LEARN, Mystic Chamber, ASCD) Mostly SHS memberships.
		812 Dist. Tech Dues/LIC	165,600	18,506		Increase due to adding "Darktrace Antigena Email Filtering".
	219,080	Total Dues Fees	246,947	27,867	12.72%	
				-		
	39.223.011	- Total Budget	39.592.255	369,244	0.94%	
	00,220,011	Less Revenue Estimates:	00,002,200	000,211	0.0470	
	(759,002.00)	sped excess cost state grant tuition	(519,914)	239,088	-31 50%	Estimate that we have a smaller reimbursable cost for outside placements which meets the state excess cost grant.
	(113,414.00)	sped excess cost state grant transportation	(72,788)	40,626		Continually trying to find lower costs for outside placement transportation costs. So excess costs state grant would be less. Also have less outside special needs students placements.
	(110,414.00)	174	(12,100)		-33.02 /0	Continually trying to find lower costs for outside placement transportation costs. Or excess costs state grain would be less, Also have less outside special needs students placements.
				-		
	(15,000)	179 Gate Receipts	(15,000)	-	0.00%	
	38,335,596	Total Budget	38,984,553	648,958	1.69%	
ı	00,000,000	Total Budget	00,004,000	040,000	1.03 /0	
		decision pkg night custodian	79,899	79,899		
				-		
		decision pkg busses after school for clubs elementary	15,846	15,846		
		decision pkg elementary clubs	3,000	3,000		
		decision prig elementally clubs	3,300	3,000	-	
		decision pkg athletic trainer	51,350	51,350		
			-	-		
		Human Resources Director	152,731	152,731		
				-		
		Audio Video Support	5.341	5,341		
		Addio video oupport	3,041	0,041	-	
		Grand Total Budget	39,292,720	957,125	2.50%	

CAPITAL IMPROVEMENT PROGRAM

FUNCTION DESCRIPTION

To account for major projects undertaken by the Town that are greater than \$10,000 and generally not recurring. The Long-Range Capital Improvements Committee reviews the requests made by departments and makes recommendations to the Board of Selectmen for their consideration. The Board of Selectmen then reviews the requests and recommends to the Board of Finance requests with a priority of A, B or C.

The priorities are defined as follows:

A. Committed: Projects which the Town has already agreed to undertake

B. Urgent: Projects which will eliminate conditions that imperil safety, health or projects that will eliminate gross deficiencies in essential services

C. Needed: Projects which are needed to replace unsatisfactory conditions or to provide minimum essential services

D. Acceptable: Projects which are fully planned, but implementation can wait until funds are available

E. Deferrable: Projects that would be desirable for ideal operation but which cannot be recommended as feasible and will have to be deferred

The Long-Range Capital Improvements Committee is appointed by the Board of Selectmen and consists of sixteen (16) members, said members to serve two (2) year terms concurrent with the Board of Selectmen's term of office. Such committee shall consist of members selected from the following boards, authorities, and departments: Board of Selectmen, Board of Police Commissioners, Board of Education, Board of Finance, Planning and Zoning Commission, Administrative Officer, Director of Finance, Director of Public Works, Director of Water Pollution Control Authority, Director of Planning, Chief of Police, Director of Human Services, Solid Waste Manager, Town Engineer, Information Technology Manager, and Director of Assessment.

The members of the Long-Range Capital Improvements Committee are as follows:

Danielle Chesebrough First Selectman

Patti Burmahl Director of Administrative Services

James Sullivan Director of Finance
J. Darren Stewart Chief of Police

Barbara McKrell Director of Public Works

Douglas Nettleton
John Phetteplace
Chris Greenlaw
Roger Kizer

Director, WPCA
Solid Waste Manager
Town Engineer
IT Manager

Lynn Young Member, Board of Finance Robert O'Shaughnessy Board of Police Commissioners

Peter Anderson Board of Education Operations Manager

Chris Williston Board of Education IT Director David Rathburn Planning & Zoning Commission

Jennifer Lineaweaver Director of Assessment Leanne Theodore Director of Human Services

Keith Brynes Town Planner

Susan Cullen Director of Economic & Community Development

TOWN OF STONINGTON GENERAL FUND CAPITAL IMPROVEMENT EXPENDITURE SUMMARY 2022-2023 FIRST SELECTMAN'S PROPOSED BUDGET

		2018-2019	2019-2020	2020-2021	2021-22	2021-2022	2021-2022	2022-2023	FS AMOUNT	2022-2023	BOF AMOUNT	2022-23	AMOUNT	
		ACTUAL	ACTUAL	ACTUAL	ADOPTED	REVISED	PROJECTED	DEPT	INCREASE/	FIRST	INCREASE/	ADOPTED	INCREASE/	%
LINE#	CAPITAL IMPROVEMENTS	EXPENDED	EXPENDED	EXPENDED	BUDGET	BUDGET	ACTUAL	REQUEST	(DECREASE)	SELECTMAN	(DECREASE)	BUDGET	(DECREASE)	CHANGE
1	Capital Improvements Budget - Town	2,826,728	3,634,020	3,634,020	2,801,528	2,801,528	2,801,528	6,114,030	(982,893)	5,131,137	-	5,131,137	2,329,609	83.15%
2	LESS: Revenue Offsets	(863,525)	(189,886)	(189,886)	(749,874)	(749,874)	(749,874)	(126,584)	1	(126,584)	-	(126,584)	623,290	-83.12%
3	Net Town CIP Appropriation	1,963,203	3,444,134	3,444,134	2,051,654	2,051,654	2,051,654	5,987,446	(982,893)	5,004,553	-	5,004,553	2,952,899	143.93%
4	Capital Improvements Budget - Public Schools	879,402	1,364,652	1,364,652	814,666	814,666	814,666	3,155,750	-	3,155,750	-	3,155,750	2,341,084	287.37%
5	LESS: Revenue Offsets	(151,941)	(83,762)	(83,762)	(93,001)	(93,001)	(93,001)	-	-	-	-	-	93,001	-100.00%
6	Net Public School CIP Appropriation	727,461	1,280,890	1,280,890	721,665	721,665	721,665	3,155,750	-	3,155,750	-	3,155,750	2,434,085	337.29%
	TOTAL CIP EXPENDITURES FOR													
	GENERAL GOVERNMENT AND PUBLIC													
7	SCHOOLS	3,706,130	4,998,672	4,998,672	3,616,194	3,616,194	3,616,194	9,269,780	(982,893)	8,286,887	-	8,286,887	4,670,693	129.16%
8	TOTAL REVENUE OFFSETS-TOWN & BOE	(1,015,466)	(273,648)	(273,648)	(842,875)	(842,875)	(842,875)	(126,584)	-	(126,584)	-	(126,584)	716,291	-84.98%
	TOTAL CIP APPROPRIATION FOR													
	GENERAL GOVERNMENT AND PUBLIC													
9	SCHOOLS	2,690,664	4,725,024	4,725,024	2,773,319	2,773,319	2,773,319	9,143,196	(982,893)	8,160,303	-	8,160,303	5,386,984	194.24%

SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT

KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE 2022-2023 PROPOSED BUDGET

LINE #	Expenditure Classification	Dept.	CIP Comm	BOS Priority	ADOPTED BUDGET 2021-22	REQUESTED Fiscal Year 2022-23	Board of Selectmen Adjustments 2022-23	Board of Selectmen Budget 2022-23	Board of Finance Adjustments 2022-23	ADJUSTED BUDGET 2022-23
	GENERAL OPERATIONS									
2	Townwide Computer Technology Upgrade	A	A	A	50,000	65,000	-	65,000	1	65,000
3	Orthophotography/Planimetric Updates	A	A	A	1	1	-	1	ı	1
4	Video Security System - Phase I Town Hall Cameras	A	A	A	9,500	15,000	-	15,000	i	15,000
5	Large Format Copier, Scanner, Printer Replacement				ı	•	=	=	i	=
6	Integrated Document Management				ı	•	=	=	i	=
7	ADA Accessibility - Town Facilities	A	A	A	20,000	20,000	-	20,000	Ī	20,000
8	TOTAL GENERAL OPERATIONS				79,501	100,001	-	100,001	-	100,001
9	OFFICE OF FIRST SELECTMAN									
10	Stonington Veteran's Monument Project	В	В	В		180,000	(60,000)	120,000	_	120,000
11	TOTAL OFFICE OF FIRST SELECTMAN	ь	ь	Б	-	180,000	(60,000)	120,000	-	120,000
	TOTAL OFFICE OF TIRST SEEDE IMALY					100,000	(00,000)	120,000	_	120,000
12	POLICE SERVICES									
13	Fleet Upgrade - Purchase of Four New Vehicles	Α	Α	A	180,000	185,000	-	185,000	-	185,000
14	Technology Upgrade / Communication Equipment Upgrade	A	A	A	1	20,000	-	20,000	1	20,000
15	Facility Roof Replacement				=		-	-	-	-
16	MDT Replacement				15,000	-	-	-	-	-
17	Town Wide Surveillance Cameras Program	A	A	A	-	15,000	-	15,000	-	15,000
18	Police Officer Bullet Proof Vest Replacement				-	-	-	-	-	-
19	License Plate Reader				-	-	-	-	-	-
20	Body/Cruiser Cameras	A	A	A	135,000	82,241	-	82,241	-	82,241
21	Radio Microwave Link	В	В	В	-	150,000	-	150,000	-	150,000
22	Police Portable Radios-Batteries	С	С	В	ı	11,760	-	11,760	Ī	11,760
23	Animal Control Vehicle				=		-	-	-	-
24	TOTAL POLICE SERVICES				330,001	464,001	-	464,001		464,001
25	ASSESSOR'S DEPARTMENT									
26	Town Revaluation	A	A	A	70,000	70,000	-	70,000	-	70,000
27	TOTAL ASSESSOR'S DEPARTMENT				70,000	70,000	-	70,000	-	70,000
28	PUBLIC WORKS: HIGHWAY									
29	Drainage Improvements Town wide	A	A	A	25,000	100,000	-	100,000	-	100,000
	Highway Equipment - Purchase	A	A	A	230,000	700,000	-	700,000	_	700,000
31	DPW Office Trailer Installation	В	В	В	-	10,000		10,000		10,000
	ADA Public Works Transition Plan				_	-	-	-	-	-
33	Roadway Safety				1	-	-	-	-	-
34	Road Pavement - Major Maintenance	A	A	A	300,000	430,000	-	430,000	-	430,000
	Road Pavement - Capital (Extends life of road 10 or more years)	A	A	A	600,000	470,000	-	470,000	-	470,000
36	DPW Radio Replacement	A	A	A	1	98,999	-	98,999	-	98,999
	Right of Way ADA Compliance Improvements - ADA Ramps	A	A	A	50,000	100,000	-	100,000	-	100,000
38	Stillman Avenue Retaining Wall Replacement	В	В	В	-	15,000	-	15,000	-	15,000
	Bridge Replacement & Structural Improvement Fund	A	A	A	29,000	100,000	-	100,000	-	100,000
40	TOTAL PUBLIC WORKS: HIGHWAY				1,234,002	2,023,999	-	2,023,999	-	2,023,999
41	PUBLIC WORKS: ENGINEERING							<u> </u>		
42	North Stonington Road Bridge (CTDOT Bridge #058001)			99	1	-	-	-	-	-

SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT

KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE 2022-2023 PROPOSED BUDGET

LINE #	Expenditure Classification	Dept.	CIP Comm	BOS Priority	ADOPTED BUDGET 2021-22	REQUESTED Fiscal Year 2022-23	Board of Selectmen Adjustments 2022-23	Board of Selectmen Budget 2022-23	Board of Finance Adjustments 2022-23	ADJUSTED BUDGET 2022-23
43	Pawcatuck Pumphouse: Roof replacement & Masonry repair	Â	A	A	1	70,000	-	70,000		70,000
44	South Anguilla Road Bridge (CTDOT Bridge #04790)	A	A	A	1	90,000	95,000	185,000	-	185,000
45	Stillman Ave Bridge (CTDOT Bridge #04158)				-	-	-	-	-	-
46	Washington Street Drainage Improvements	A	A	A	18,000	51,000	-	51,000	-	51,000
47	Coogan Blvd - Culvert Rehabilitation				1	-	-	-	-	-
48	Lantern Hill Bridge Project				1	-	-	-	-	-
49	Willow Street Drainage				25,000	-	-	-	-	-
50	Bridge Engineering and Design Fund	В	В	В	-	50,000	-	50,000	-	50,000
51	Holmes Avenue - Wall Replacement	В	В	В	-	25,000	-	25,000	-	25,000
52	Noyes Avenue - Wall & Road Replacement	В	В	В	-	425,000	-	425,000	-	425,000
53	Boat Pumpout Facilty at Town Dock	В	В	В	-	21,853	-	21,853	-	21,853
54	Engineering and Construction of New Sidewalks				-	-	-	-	-	-
55	TOTAL PUBLIC WORKS: ENGINEERING				43,005	732,853	95,000	827,853	-	827,853
56	PUBLIC WORKS: FACILITIES MANAGEMENT									
57	Town Hall Parking Lot Replacement				1	-	-	-	-	-
58	Town Hall - HVAC Improvements	A	A	A	1	602,898	(302,898)	300,000	-	300,000
59	Human Services HVAC Replacement - Phase II	A	A	A	1	379,995	(279,995)	100,000	-	100,000
60	Pawcatuck Pumphouse: Fire Suppression Line Abandonment	С	С	В	1	25,000	-	25,000	-	25,000
61	Levee Gate Repair	В	В	В	-	25,000	-	25,000	-	25,000
62	West Broad Street School Repairs	A	A	A	30,000	50,000	-	50,000	-	50,000
63	MS4 - D.C.I.A. Projects	В	В	В	=	150,000	-	150,000	-	150,000
64	Donahue Park Security Lighting				1	=	-	=	-	-
65	TOTAL PUBLIC WORKS: FACILITIES MANAGEMENT				30,005	1,232,893	(582,893)	650,000	-	650,000
66	WPCA									
67	I&I Identification and Removal				-	-	-	-	-	-
68	Mystic to Borough Transfer Project				-	-	-	-	-	-
69	Pump Station Rehab				-	-	-	-	-	-
	Treatment Facility				-	-	-	-	-	-
71	TOTAL WPCA				-	-	-	-	-	-
	COLUMN CORP	_								
72	SOLID WASTE									
73	Trash Compactor				-	-	-	-	-	-
74	Front Wheel Loader	A	A	A	5,000	29,000	-	29,000	-	29,000
	Foam Filled Tires-Loader				-	-	-	-	-	-
76	Roll-Off Truck				-	-	-	-	-	-
77	Pick Up Truck				-	-	-	-	-	-
78	TOTAL SOLID WASTE				5,000	29,000	-	29,000	-	29,000
79	BUILDING DEPARTMENT									
80	DUILDING DEFACTIVIENT					_	_		_	_
81	TOTAL BUILDING DEPARTMENT				-					
81	TOTAL BUILDING DEFARTMENT				-	-	-	-	-	-
82	HUMAN SERVICES									
83	George Crouse Tennis Court Rebuild				1	_	_		_	
84	TOTAL HUMAN SERVICES				1	_	-		_	
04	TO THE PROPERTY OF THE PROPERT			100	1	_			-	-

SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT

KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE 2022-2023 PROPOSED BUDGET

LINE #	Expenditure Classification	Dept.	CIP Comm	BOS Priority	ADOPTED BUDGET 2021-22	REQUESTED Fiscal Year 2022-23	Board of Selectmen Adjustments 2022-23	Board of Selectmen Budget 2022-23	Board of Finance Adjustments 2022-23	ADJUSTED BUDGET 2022-23
	DY ANNUA DEPARTMENT									
85	PLANNING DEPARTMENT				000 000	205.004		205.004		207.004
86	Engineering and Construction of New Sidewalks	A	A	A	822,000	207,094	-	207,094	-	207,094
87	Bicycling and Walking Greenway	В	В	В	5,000	50,000	-	50,000	-	50,000
88	Plan of Conservation and Development	A	A	A	5,000	50,000	-	50,000	-	50,000
90	Community/Tourism Wayfinding Signs Plan	Α.		Α.	75,000	75.000	-	75.000	-	75.000
	Comprehensive Plan Update - Zoning Regulations	A	A	A	75,000	75,000		75,000	-	75,000
91	Enterprise Technology Plan	Α	A .	Α.	15,000	25,000	-	25,000	-	25,000
92	Online Permiting & Tracking	A B	A	A	15,000		-	25,000	-	25,000
93	Pawcatuck River Greenway - Phase I	В	В	В	1	1	-	1_	-	1
94	Pawcatuck River Pedestrian Bridge Pawcatuck Hurricane Barrier Study				1	-	-	-	-	-
95 96	Stillman Mill Environmental Assessment				1	-	-	-	-	-
96	Stillman Mill Brownfield Remediation				1	-	-	<u> </u>	-	
98	Inspection Vehicle				1	-		-	-	-
99	File Retention	A	A	A	75,000	53,500	-	53,500	-	53,500
100	Circus Lot Acquisition and Master Plan	B	B	В	3,000	50,000	(35,000)	15,000	-	15,000
101	South Pier Renovation	Е	E	E	3,000	30,000	(33,000)	13,000	<u> </u>	13,000
101	Elihu Island Safe Crossing	E	E	E	1		-	1	-	1
102	Stonington Harbor Breakwater Repair	Е	Е	Е	1	1	-	1	-	1
103	Contribution to Open Space Acquisition Fund	E	E	E	1	200,000	(150,000)	50,000	-	50,000
105	Downtown Mystic Parking & Traffic Study-Engineering	E	L	E		200,000	(130,000)	30,000		30,000
106	TOTAL PLANNING DEPARTMENT				995,012	660,598	(185,000)	475,598	-	475,598
100	TOTAL I LANNING DELAKTMENT				773,012	000,370	(103,000)	473,370	-	473,370
107	CLIMATE CHANGE TASKFORCE									
108	Climate Change Adaptation & Mitigation Program	A	A	A	10,000	500,000	(250,000)	250,000	-	250,000
109	Electric Vehicle Charging Stations	В	В	В	1	30,000	-	30,000	ı	30,000
110	TOTAL CLIMATE CHANGE TASKFORCE				10,001	530,000	(250,000)	280,000	-	280,000
111	TOTAL GENERAL GOVERNMENT				2,796,528	6,023,345	(982,893)	5,040,452	-	5,040,452
112	OUTSIDE AGENCIES									
113	Stonington Ambulance Corp - PowerLoad & Stretcher Replacement				-	-	-	_	-	-
114	Stonington Ambulance Corp - 1st Floor Remodel				-	-	-	-	-	-
115	Stonington Ambulance Corp - Ambulance Replacement				-	-	-	-	-	-
116	Ocean Community YMCA - Renovation/Expansion/Parking				-	-	-	-	-	-
117	PNC - New Pantry and Pantry Foyer Floor				-	-	-	-	-	-
118	Stonington Borough -Wadawanuck Square Comfort Station	В	В	В	-	50,000	-	50,000	-	50,000
119	New England Science & Sailing Foundation-Wheelchair Lift	С	С	С	-	30,151	-	30,151	-	30,151
120	Mystic & Noank Library - Air Purification System	С	С	С	-	10,534	-	10,534	-	10,534
121	Stonington Free Library-ADA Compliance				-	-	-	-	-	-
122	Stonington Historical - Lighthouse Restoration				5,000		-		-	-
123	TOTAL OUTSIDE AGENCIES				5,000	90,685	-	90,685	-	90,685
124	TOTAL GENERAL GOVERNMENT & OUTSIDE AGENCIES CIP EXPENDITURE BUDGET			101	2,801,528	6,114,030	(982,893)	5,131,137	-	5,131,137

SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT

KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE 2022-2023 PROPOSED BUDGET

LINE #	Expenditure Classification	Dept.	CIP Comm	BOS Priority	ADOPTED BUDGET 2021-22	REQUESTED Fiscal Year 2022-23	Board of Selectmen Adjustments 2022-23	Board of Selectmen Budget 2022-23	Board of Finance Adjustments 2022-23	ADJUSTED BUDGET 2022-23
125	LESS: OTHER ANTICIPATED REVENUE SOURCES			·						
126	State LOCIP Grant	Α	A	A	(109,374)	(110,194)	-	(110,194)	-	(110,194)
127	Reappropriation of CIP Fund Balance from defunct projects				-	-	-	-		-
128	Other State and Federal Grants	A	A	A	(40,500)	(16,390)	-	(16,390)	-	(16,390)
129	Sidewalk Grants				(600,000)	-	=	-	1	-
130	TOTAL OTHER REVENUE AND EXPENDITURE OFFSETS				(749,874)	(126,584)	-	(126,584)	•	(126,584)
131	TOTAL NET APPROPRIATION FOR GENERAL GOVERNMENT & OUTSIDE AGENCIES FROM GENERAL FUND				2,051,654	5,987,446	(982,893)	5,004,553	-	5,004,553
	TOWN CIP - Urgency Ratings By Totals COMMITTED URGENT NEEDED	A B C			1,610,137 441,508 4	4,528,144 1,181,855 77,445	(737,893) (95,000)	3,790,251 1,086,855 77,445	- - -	3,790,251 1,086,855 77,445
	ACCEPTABLE	D				· -	_	_	_	_
	DEFERRABLE	F			5	200,002	(150,000)	50,002	_	50,002
	UNRATED	U			3	200,002	(130,000)	30,002	_	30,002
	UNKATED	U			2,051,654	5,987,446	(982,893)	5,004,553	<u>-</u>	5,004,553
					2,031,034	3,967,440	(982,893)	3,004,333		3,004,333
132	STONINGTON PUBLIC SCHOOLS									
133	District Computers and Peripherals - Purchases (TO BE BID)	A	A	A	400,000	400,000	_	400,000	-	400,000
134	District Staff Laptop Computers - Purchases	A	A	A	20,000	50,000	_	50,000	-	50,000
135	District Computers One to One - Purchase	A	A	A	175,000	150,000	_	150,000		150,000
136	District Phone System	A	A	A	1	13,000	-	13,000		13,000
137	Install Security System & Cameras - District Wide (TO BE BID)	Α	A	A	1	75,000	-	75,000		75,000
138	Roof Ladders and Cables - SHS				107,800	-	-	-		-
139	Middle School AC Upgrade - SMS	В	В	В	1	1,400,000	-	1,400,000		1,400,000
140	Interior Paint and Repairs - SMS & SHS	С	С	С	1	20,000	-	20,000		20,000
141	Flooring Repair - Library	В	В	В		25,000	-	25,000		25,000
142	Upgraded Building Management System - SMS & DO	A	A	A	78,850	92,700	-	92,700		92,700
143	Renovations - Phase 2 AC Upgrade for DO and Classrooms				1	-	-	-		-
144	Classroom Upgrades, Paint, Walls, Flooring - District Office				-	-	-	-		-
145	Locks & Keys - District	В	В	В	1	20,000	-	20,000		20,000
146	Flooring Repair - District				1	=	=	-		-
147	Replacement Maintenance truck - District	В	В	В	33,000	45,000	=	45,000		45,000
148	Special Ed Mini Van Replacement	В	В	В		45,000	-	45,000		45,000
149	Classroom Furniture - District	С	C	C	1	20,000	-	20,000		20,000
150	Kitchen Equipment Upgrade - SMS & SHS	В	В	В	-	70,000	-	70,000		70,000
151	High School Generator Upgrade to Electrical Panels	В	В	В	1	15,000	-	15,000		15,000
152	High School Gym Upgrade	В	В	В	1	35,000	-	35,000		35,000
153	High School Roof Top Unit Rebuild & GYM AC	В	В	В	1	266,000	-	266,000		266,000
154	Sports/Maintenaince Turf Field Utility Vehicle				1	-	-	-		-
155	Middle School Science Rooms Upgrade	C	C	C	1	10,000	-	10,000		10,000
156	Track/ Turf Replacement/Repair	В	В	B 102	1	10,050	-	10,050		10,050

SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT

KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE 2022-2023 PROPOSED BUDGET

LINE #	Expenditure Classification	Dept.	CIP Comm	BOS Priority	ADOPTED BUDGET 2021-22	REQUESTED Fiscal Year 2022-23	Board of Selectmen Adjustments 2022-23	Board of Selectmen Budget 2022-23	Board of Finance Adjustments 2022-23	ADJUSTED BUDGET 2022-23
	High School Roof Repair	В	В	В	1	250,000	-	250,000		250,000
158	Audio/Video Systems - District	A	В	В	1	120,000	_	120,000		120,000
159	Floor Burnishers	В	В	В		24,000	-	24,000		24,000
160	TOTAL PUBLIC SCHOOLS CIP EXPENDITURE BUDGET				814,666	3,155,750	-	3,155,750		3,155,750
	LESS: PUBLIC SCHOOLS OTHER ANTICIPATED REVENUE SOURCES									
162	Grants - State				(1)	-	-	-	-	-
163	Grants - Non-Governmental				(93,000)	-	-	-	-	-
164	Reappropriation of CIP Fund Balance for Defunct BOE Projects				-	-	-	-	-	-
165	TOTAL OTHER PUBLIC SCHOOL REVENUE AND EXPENDITURE OFFSETS				(93,001)	-	-	-	-	-
166	TOTAL NET APPROPRIATION FOR PUBLIC SCHOOLS CIP FROM GENERAL FUND				721,665	3,155,750	-	3,155,750	-	3,155,750
	TOTAL NET APPROPRIATION FOR ALL CIP PROJECTS									
167	FROM GENERAL FUND				2,773,319	9,143,196	(982,893)	8,160,303	-	8,160,303
	BOE CIP - Urgency Ratings By Totals									
	COMMITTED	A			502,001	780,700	_	780,700	_	780,700
	URGENT	В			219,658	2,325,050	_	2,325,050	-	2,325,050
	NEEDED	C			6	50,000	_	50,000	_	50,000
	ACCEPTABLE	D			_	-	_	-	-	-
	DEFERRABLE	\mathbf{E}			-	_	_	_	-	_
	UNRATED	U			-	-	-	-	-	-
					721,665	3,155,750	-	3,155,750	-	3,155,750
	TOWN/BOE CIP - Urgency Ratings By Totals									
	COMMITTED	A			2,112,138	5,308,844	(737,893)	4,570,951	-	4,570,951
	URGENT	В			661,166	3,506,905	(95,000)	3,411,905	-	3,411,905
	NEEDED	C			10	127,445	-	127,445	-	127,445
	ACCEPTABLE	D			-	-	-	-	-	-
	DEFERRABLE	\mathbf{E}			5	200,002	(150,000)	50,002	-	50,002
	UNRATED	U			-	-	-	-	-	-
					2,773,319	9,143,196	(982,893)	8,160,303	-	8,160,303

SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE 2022-2023 FIRST SELECTMAN'S PROPOSED BUDGET-FIVE YEAR CIP PLAN

LINE #		Dept.	CIP Comm	BOS Priority	ADOPTED Fiscal Year 20-21	ADOPTED Fiscal Year 2021-22	Requested Fiscal Year 2022-23	Fiscal Year 2023-24	Fiscal Year 2024-25	Fiscal Year 2025-26	Fiscal Year 2026-27
1	GENERAL OPERATIONS										
2	Townwide Computer Technology Upgrade	A	A		65,000	50,000	65,000	65,000	65,000	65,000	65,000
	Orthophotography/Planimetric Updates	A	A		1	1	1	15,000	15,000	15,000	15,000
4	Video Security System - Phase 2 Town Hall & DPW Cameras	A	A		1	9,500	15,000	-	-	-	-
	Large Format Copier, Scanner, Printer Replacement				25,500	-	-	-	-	-	-
	Integrated Document Management				-	-	-	-	-	-	-
7	ADA Accessibility - Town Facilities	A	A		-	20,000	20,000	20,000	20,000	20,000	-
8	TOTAL GENERAL OPERATIONS				90,502	79,501	100,001	100,000	100,000	100,000	80,000
9	OFFICE OF FIRST SELECTMAN										
10	Stonington Veteran's Monument Project	В	В		-	-	180,000	-	-	-	-
11	TOTAL OFFICE OF FIRST SELECTMAN				-	-	180,000	-	-	-	-
12	POLICE SERVICES										
13	Fleet Upgrade - Purchase of Four New Vehicles	Α	A		180,000	180,000	185,000	185,000	190,000	190,000	195,000
14	Technology Upgrade / Communication Equipment Upgrade	A	A		1	1	20,000	20,000	20,000	20,000	20,000
	Facility Roof Replacement	7.1	- 11		_	-	-	-	-	75,000	-
16	MDT Replacement				_	15,000	_	19,000	_	19,000	
	Town Wide Surveillance Cameras Program	A	A		10,000	-	15,000	-	15,000	-	20,000
	Police Officer Bullet Proof Vest Replacement				-	_	-	_	40,000	_	-
19	License Plate Reader				1	_	_	_	-	_	-
	Body/Cruiser Cameras	A	A		-	135,000	82,241	82,241	82,241	82,241	-
	Radio Microwave Link	В	В		_	-	150,000		-	-	_
	Police Portable Radios-Batteries	C	C				11,760				
23	Animal Control Vehicle				35,001	_	-	_	_	_	_
24	TOTAL POLICE SERVICES				225,003	330,001	464,001	306,241	347,241	386,241	235,000
						550,005	10 1,000	2 0 0,2 12	0 17,2 10	000,212	
25	ASSESSOR'S DEPARTMENT										
26	Town Revaluation	A	A		70,000	70,000	70,000	70,000	70,000	70,000	70,000
27	TOTAL ASSESSOR'S DEPARTMENT				70,000	70,000	70,000	70,000	70,000	70,000	70,000
28	PUBLIC WORKS: HIGHWAY										
29	Drainage Improvements Town wide	A	A		1	25,000	100,000	100,000	100,000	100,000	100,000
30	Highway Equipment - Purchase	A	A		57,000	230,000	700,000	450,000	450,000	450,000	450,000
31	DPW Office Trailer Installation	В	В		-	-	10,000	-	-	-	-
32	ADA Public Works Transition Plan				1	-	-	-	-	-	-
	Roadway Safety				-	1	-	25,000	25,000	25,000	25,000
	Road Pavement - Major Maintenance	A	A		95,000	300,000	430,000	400,000	400,000	400,000	400,000
	Road Pavement - Capital (Extends life of road 10 or more years)	A	A		200,000	600,000	470,000	500,000	500,000	500,000	500,000
36	DPW Radio Replacement	A	A		6,000	1	98,999	1	-	-	-
	Right of Way ADA Compliance Improvements - ADA Ramps	A	A		-	50,000	100,000	100,000	100,000	100,000	100,000
	Stillman Avenue Retaining Wall Replacement	В	В		-	-	15,000	60,000			
	Bridge Replacement & Structural Improvement Fund	A	A		-	29,000	100,000	100,000	100,000	100,000	100,000
40	TOTAL PUBLIC WORKS: HIGHWAY				358,002	1,234,002	2,023,999	1,735,000	1,675,000	1,675,000	1,675,000
					104						

SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE 2022-2023 FIRST SELECTMAN'S PROPOSED BUDGET-FIVE YEAR CIP PLAN

			CIP	BOS	ADOPTED Fiscal Year	ADOPTED Fiscal Year	Requested Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year
LINE #		Dept.	Comm	Priority	20-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27
41	PUBLIC WORKS: ENGINEERING										
42	North Stonington Road Bridge (CTDOT Bridge #058001)				1	1	=	-	-	-	-
43	Pawcatuck Pumphouse: Roof replacement & Masonry repair	A	A		1	1	70,000	-	-	-	-
44	South Anguilla Road Bridge (CTDOT Bridge #04790)	A	A		1	1	90,000	-	-	-	-
45	Stillman Ave Bridge (CTDOT Bridge #04158)				1	-	-	-	-	-	-
46	Washington Street Drainage Improvements	A	A		50,000	18,000	51,000	-	-	-	-
47	Coogan Blvd - Culvert Rehabilitation				1	1	-	-	-	-	-
48	Lantern Hill Bridge Project				10,000	1	-	-	-	-	475,000
49	Willow Street Drainage				25,000	25,000	-	-	-	-	-
50	Bridge Engineering and Design Fund	В	В		-	-	50,000	50,000	50,000	50,000	50,000
51	Holmes Avenue - Wall Replacement	В	В		-	-	25,000	25,000	25,000	25,000	25,000
	Noyes Avenue - Wall & Road Replacement	В	В		-	-	425,000	ı	-	-	-
	Boat Pumpout Facilty at Town Dock	В	В		-	-	21,853	ı	ı	-	-
54	Engineering and Construction of New Sidewalks				1	-	-	-	-	-	-
55	TOTAL PUBLIC WORKS: ENGINEERING				85,006	43,005	732,853	75,000	75,000	75,000	550,000
56	PUBLIC WORKS: FACILITIES MANAGEMENT		l								
57	Town Hall Parking Lot Replacement				1	1			_	_	
58	Town Hall - HVAC Improvements	A	۸		-	1	602,898	-	-	-	-
	Human Services HVAC Replacement - Phase II	A	A A		1	1	379,995	-			-
	Pawcatuck Pumphouse: Fire Suppression Line Abandonment	C	C		1	1	25,000	100,000	-	-	-
	Levee Gate Repair	В	В		1	-	25,000	100,000	-	-	-
62	West Broad Street School Repairs	A	A		140,000	30,000	50,000	50,000	50,000	-	-
	MS4 - D.C.I.A. Projects	B	B		140,000	-	150,000	100,000	100,000	100,000	100,000
	Donahue Park Security Lighting	ь	ъ		-	1	130,000	100,000	100,000	100,000	100,000
65	TOTAL PUBLIC WORKS: FACILITIES MANAGEMENT				140,003	30,005	1,232,893	350,000	150,000	100,000	100,000
- 00					110,000	20,002	1,202,090	230,000	120,000	100,000	100,000
66	WPCA										
67	I&I Identification and Removal				-	-	-	-	-	-	-
68	Mystic to Borough Transfer Project				-	-	_	1	ı	-	-
69	Pump Station Rehab				571,500	-	-	-	-	-	-
70	Treatment Facility				428,500	-	-	-	-	-	-
71	TOTAL WPCA				1,000,000	-	-	-	-	-	-
72	SOLID WASTE										
	Trash Compactor				_	_		_	2,500	2,500	2,500
	Front Wheel Loader	A	A			5,000	29,000	29,000	29,000	29,000	29,000
	Foam Filled Tires-Loader	11	11		1	-	27,000	27,000	-	27,000	-
	Roll-Off Truck				29,000				25,000	25,000	25,000
	Pick Up Truck				27,000	<u>-</u>	-	-	-	9,000	9,000
	TOTAL SOLID WASTE		I		29,001	5,000	29,000	29,000	56,500	65,500	65,500
	TOTAL OCCUPANTAL				25,001	2,300	2>,300	22,300	20,200	00,000	00,000
79	BUILDING DEPARTMENT							-			
80					-	-	-	-	-	-	-
81	TOTAL BUILDING DEPARTMENT				-	-	-	-	-	-	-
					105						
										First Selectma	an's Budget V.4

2022-2023 FIRST SELECTMAN'S PROPOSED BUDGET-FIVE YEAR CIP PLAN

SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE

LINE #	£	Dept.	CIP Comm	BOS Priority	ADOPTED Fiscal Year 20-21	ADOPTED Fiscal Year 2021-22	Requested Fiscal Year 2022-23	Fiscal Year 2023-24	Fiscal Year 2024-25	Fiscal Year 2025-26	Fiscal Year 2026-27
82	HUMAN SERVICES										
83	George Crouse Tennis Court Rebuild				159,000	1	-	_	_	_	_
84	TOTAL HUMAN SERVICES				159,000	1	-	-	_	_	-
04	TOTAL HUMAN SERVICES				132,000	1	_	-	_	_	_
85	PLANNING DEPARTMENT										
86	Engineering and Construction of New Sidewalks	A	A		-	822,000	207,094	87,500	-	_	_
87	Bicycling and Walking Greenway	В	В		1	1	1	-	-	_	_
88	Plan of Conservation and Development	A	A		-	5,000	50,000	50,000	50,000	45,000	_
89	Community/Tourism Wayfinding Signs Plan		71		1	1	-	-	-	-	_
90	Comprehensive Plan Update - Zoning Regulations	A	A		1	75,000	75,000	-	_	_	_
91	Enterprise Technology Plan		71		1	-		-	_	_	_
92	Online Permiting & Tracking	A	A		50,000	15,000	25,000	-	_	_	-
93	Pawcatuck River Greenway - Phase I	В	В		1	1	1	_	_	_	_
94	Pawcatuck River Pedestrian Bridge		_		_	1	_	-	_	_	-
95	Pawcatuck Hurricane Barrier Study				1	1	-	-	_	_	-
96	Stillman Mill Environmental Assessment				1	1	-	-	-	_	-
97	Stillman Mill Brownfield Remediation				_	1	_				
98	Inspection Vehicle				-	1	-	6,000	6,000	6,000	-
99	File Retention	A	A		_	75,000	53,500	53,500	-	-	-
100	Circus Lot Acquisition and Master Plan	В	В		1	3,000	50,000	-	-	-	-
101	South Pier Renovation	Е	Е		-	1	1	-	-	-	-
102	Elihu Island Safe Crossing				-	1		-	-	-	-
103	Stonington Harbor Breakwater Repair	Е	Е		-	1	1	-	-	-	-
104	Contribution to Open Space Acquisition Fund	Е	Е		1	1	200,000	50,000	50,000	50,000	50,000
105	Downtown Mystic Parking & Traffic Study-Engineering				10,000	-	, .	=	-	-	-
106	TOTAL PLANNING DEPARTMENT				60,009	995,012	660,598	247,000	106,000	101,000	50,000
107	CLIMATE CHANGE TASKFORCE										
108	Climate Change Adaptation & Mitigation Program	A	A		10,000	10,000	500,000	500,000	500,000	500,000	500,000
109	Electric Vehicle Charging Stations	В	В		-	1	30,000	30,000	30,000	30,000	30,000
110	TOTAL CLIMATE CHANGE TASKFORCE				10,000	10,001	530,000	530,000	530,000	530,000	530,000
<u> </u>											
111	TOTAL GENERAL GOVERNMENT				2,226,526	2,796,528	6,023,345	3,442,241	3,109,741	3,102,741	3,355,500
	AVERANDA - ANNOVA										
112	OUTSIDE AGENCIES										
113	Stonington Ambulance Corp - PowerLoad & Stretcher Replacement				24,000	-	-	-	-	-	-
114	Stonington Ambulance Corp - 1st Floor Remodel				15,000	-	-	-	-	-	-
115	Stonington Ambulance Corp - Ambulance Replacement				-	-	-	-	-	-	-
	Ocean Community YMCA - Renovation/Expansion/Parking				20,000	-	-	-	-	-	-
117	PNC - New Pantry and Pantry Foyer Floor				12,000	-	-	-	-	-	-
118	Stonington Borough -Wadawanuck Square Comfort Station	В	В		-	-	50,000	-	-	-	-
119	New England Science & Sailing Foundation-Wheelchair Lift	С	С		-	-	30,151	-	-	-	-
120	Mystic & Noank Library - Air Purification System	C	С		-	-	10,534	-	-	-	-
121	Stonington Free Library-ADA Compliance]	106	=	=	-	-	-	-

SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE 2022-2023 FIRST SELECTMAN'S PROPOSED BUDGET-FIVE YEAR CIP PLAN

LINE #		Dept.	CIP Comm	BOS Priority	ADOPTED Fiscal Year 20-21	ADOPTED Fiscal Year 2021-22	Requested Fiscal Year 2022-23	Fiscal Year 2023-24	Fiscal Year 2024-25	Fiscal Year 2025-26	Fiscal Year 2026-27
122	Stonington Historical - Lighthouse Restoration				5,000	5,000	-	_	-	-	-
123	TOTAL OUTSIDE AGENCIES				76,000	5,000	90,685	-	-	-	-
124	TOTAL GENERAL GOVERNMENT & OUTSIDE AGENCIES CIP EXPENDITURE BUDGET				2,302,526	2,801,528	6,114,030	3,442,241	3,109,741	3,102,741	3,355,500
	A DOG COMPANY AND A DELIVERANT COMPANY										
125	LESS: OTHER ANTICIPATED REVENUE SOURCES										
126	State LOCIP Grant	A	A	A	(128,441)	(109,374)	(110,194)	-	-	-	-
127	Reappropriation of CIP Fund Balance from defunct projects				(160,453)	-	-	-	1	-	-
128	Other State and Federal Grants	A	A		-	(40,500)	(16,390)	(2,120,241)	(1,784,741)	(1,980,741)	(2,393,500)
129	Sidewalk Grants				-	(600,000)	-	-	-	-	-
130	TOTAL OTHER REVENUE AND EXPENDITURE OFFSETS				(288,894)	(749,874)	(126,584)	(2,120,241)	(1,784,741)	(1,980,741)	(2,393,500)
131	TOTAL NET APPROPRIATION FOR GENERAL GOVERNMENT & OUTSIDE AGENCIES FROM GENERAL FUND				2,013,632	2,051,654	5,987,446	1,322,000	1,325,000	1,122,000	962,000

TOWN CIP - Urgency Ratings By Totals

COLORATED		1 (10 125	4.530.144
COMMITTED	A	1,610,137	4,528,144
URGENT	В	441,508	1,181,855
NEEDED	C	4	77,445
ACCEPTABLE	D		-
DEFERRABLE	\mathbf{E}	5	200,002
UNRATED	U	-	-
		2.051.654	5.987.446

				1							
132	STONINGTON PUBLIC SCHOOLS										
133	District Computers and Peripherals - Purchases	A	A		410,000	400,000	400,000	400,000	400,000	410,000	410,000
134	District Staff Laptop Computers - Purchases	A	A		1	20,000	50,000	50,000	50,000	50,000	50,000
135	District Computers One to One - Purchase	A	A		72,000	175,000	150,000	150,000	150,000	150,000	150,000
136	District Phone System	A	A		1	1	13,000	13,000	13,000	13,000	13,000
137	Install Security System & Cameras - District Wide	A	A		1	1	75,000	50,000	50,000	50,000	50,000
138	Roof Ladders and Cables - SHS				1	107,800	-	-	-	-	-
139	Middle School AC Upgrade - SMS	В	В		1	1	1,400,000	-	-	-	-
140	Interior Paint and Repairs - SMS & SHS	С	С		1	1	20,000	10,000	10,000	10,000	10,000
141	Flooring Repair - Library	В	В		-	-	25,000	-	-	-	-
142	Upgraded Building Management System - SMS & DO	A	A		1	78,850	92,700	-	-	-	-
143	Renovations - Phase 2 AC Upgrade for DO and Classrooms				-	1	-	-	-	-	-
144	Classroom Upgrades, Paint, Walls, Flooring - District Office				1	-	-	-	-	-	-
145	Locks & Keys - District	В	В		1	1	20,000	10,000	10,000	10,000	10,000
146	Flooring Repair - District				1	1	-				-
147	Replacement Maintenance truck - District	В	В		-	33,000	45,000	45,000	50,000	50,000	-
148	Special Ed Mini Van Replacement	В	В		-	-	45,000	45,000	45,000	45,000	-
149	Classroom Furniture - District	С	С		1	1	20,000	-	-	-	20,000
150	Kitchen Equipment Upgrade - SMS & SHS	В	В		52,000	-	70,000	-	-	-	-
151	High School Generator Upgrade to Electrical Panels	В	В		107 ₁	1	15,000	-	-	Firet Soloctm	n'e Budget V

SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE 2022-2023 FIRST SELECTMAN'S PROPOSED BUDGET-FIVE YEAR CIP PLAN

LINE #		Dept.	CIP Comm	BOS Priority	ADOPTED Fiscal Year 20-21	ADOPTED Fiscal Year 2021-22	Requested Fiscal Year 2022-23	Fiscal Year 2023-24	Fiscal Year 2024-25	Fiscal Year 2025-26	Fiscal Year 2026-27
152	High School Gym Upgrade	В	В		1	1	35,000	20,000	22,000	15,000	-
153	High School Roof Top Unit Rebuild & GYM AC	В	В		1	1	266,000	-	-	-	-
154	Sports/Maintenaince Turf Field Utility Vehicle				1	1	-	•	-	-	-
155	Middle School Science Rooms Upgrade	С	С		1	1	10,000	10,000	ı	ı	-
156	Track/ Turf Replacement/Repair	В	В		-	1	10,050	50,000	50,000	250,000	250,000
157	High School Roof Repair	В	В		-	1	250,000	250,000	250,000	250,000	500,000
158	Audio/Video Systems - District	A	В		-	1	120,000	75,000	75,000	75,000	75,000
159	Floor Burnishers	В	В		-	-	24,000	-	-	-	-
160	TOTAL PUBLIC SCHOOLS CIP EXPENDITURE BUDGET				534,016	814,666	3,155,750	1,178,000	1,175,000	1,378,000	1,538,000
161	LESS: PUBLIC SCHOOLS OTHER ANTICIPATED REVENUE SOURCES										
162	State & Federal Grants				(70,000)	(1)	-	-	-	-	-
163	Other Non-Governmental Grants					(93,000)	-	•	-	-	-
164	Reappropriation of CIP Fund Balance for Defunct BOE Projects				(39,017)	-	ı	ı	ı	-	-
165	TOTAL OTHER PUBLIC SCHOOL REVENUE AND EXPENDITURE OFFSETS				(109,017)	(93,001)	-	-	-	-	-
166	TOTAL NET APPROPRIATION FOR PUBLIC SCHOOLS CIP FROM GENERAL FUND				424,999	721,665	3,155,750	1,178,000	1,175,000	1,378,000	1,538,000
167	TOTAL NET APPROPRIATION FOR ALL CIP PROJECTS FROM GENERAL FUND				2,438,631	2,773,319	9,143,196	2,500,000	2,500,000	2,500,000	2,500,000

SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT

KEY: A-COMMITTED, B-URGENT, C-NEEDED, D-ACCEPTABLE, E-DEFERRABLE 2022-2023 FIRST SELECTMAN'S PROPOSED BUDGET-TEN YEAR CIP PLAN

	2022-2023 FIRST SELECTMAN'S PROPOSED BUDGET-TEN YEAR CIP PLAN															
LINE #		Dept.	CIP Comm	BOS Priority	ADOPTED Fiscal Year 20-21	ADOPTED Fiscal Year 2021-22	Requested Fiscal Year 2022-23	Fiscal Year 2023-24	Fiscal Year 2024-25	Fiscal Year 2025-26	Fiscal Year 2026-27	Fiscal Year 2027-28	Fiscal Year 2028-29	Fiscal Year 2029-30	Fiscal Year 2030-31	Fiscal Year 2031-32
1	GENERAL OPERATIONS															
2	Townwide Computer Technology Upgrade	A	A		65,000	50,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000
3	Orthophotography/Planimetric Updates	A	A		1	1	1	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
4	Video Security System - Phase 2 Town Hall & DPW Cameras	A	A		1	9,500	15,000	-	-	-	-	-	-	-	-	-
5	Large Format Copier, Scanner, Printer Replacement				25,500	-	-	-	-	-	-	-	-	-		-
6	Integrated Document Management				-	<u> </u>	-	-	-	-	-	-	-	-	-	-
7	ADA Accessibility - Town Facilities	A	A		-	20,000	20,000	20,000	20,000	20,000	-	-	-	-	-	-
8	TOTAL GENERAL OPERATIONS				90,502	79,501	100,001	100,000	100,000	100,000	80,000	80,000	80,000	80,000	80,000	80,000
9	OFFICE OF FIRST SELECTMAN															
10	Stonington Veteran's Monument Project	В	В		-	-	180,000	-	-	-	-	-	-	-	-	-
11	TOTAL OFFICE OF FIRST SELECTMAN				-	-	180,000	-	-	-	-	-	-	-	-	-
12	POLICE SERVICES															
					100.000	100.000	105.000	105.000	100.000	100.000	105.000	105.000	200.000	200.000	205.000	205.000
13	Fleet Upgrade - Purchase of Four New Vehicles	A	A		180,000	180,000	185,000 20,000	185,000	190,000	190,000	195,000 20,000	195,000 20,000	200,000	200,000	205,000	205,000
14 15	Technology Upgrade / Communication Equipment Upgrade Facility Roof Replacement	A	A		1	1	- ,	20,000	20,000	20,000 75,000	20,000	.,	20,000	20,000	20,000	20,000
	MDT Replacement	-			-	15,000	-	19,000	-	19,000	-	19,000	-	19,000	-	19,000
17	Town Wide Surveillance Cameras Program	A	A		10,000	-	15,000	-	15,000	- 17,000	20,000	-	20,000	-	25,000	-
18	Police Officer Bullet Proof Vest Replacement				-	-	-	_	40,000	_	-	-	-	45,000	-	_
19	License Plate Reader				1	-	-	-	-	-	-	-	-	-	-	-
20	Body/Cruiser Cameras	A	A		-	135,000	82,241	82,241	82,241	82,241	-	-	-	-	-	-
21	Radio Microwave Link	В	В		-	_	150,000	-	-	-	-	-	-	-		-
22	Police Portable Radios-Batteries	C	C				11,760									1
23	Animal Control Vehicle				35,001	-	-	-	-	-	-	-	-	-	-	-
24	TOTAL POLICE SERVICES				225,003	330,001	464,001	306,241	347,241	386,241	235,000	234,000	240,000	284,000	250,000	244,000
25	ASSESSOR'S DEPARTMENT															
26	Town Revaluation	A	A		70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000
27	TOTAL ASSESSOR'S DEPARTMENT				70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000
28	PUBLIC WORKS: HIGHWAY		ļ .													
29	Drainage Improvements Town wide	A	A		1	25,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
30	Highway Equipment - Purchase DPW Office Trailer Installation	A B	A B		57,000	230,000	700,000 10,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000
32	ADA Public Works Transition Plan	ь	Б		- 1		10,000	-	-	-	-	-	-	-	-	-
33	Roadway Safety				-	1	-	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
34	Road Pavement - Major Maintenance	A	A		95,000	300,000	430,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
35	Road Pavement - Capital (Extends life of road 10 or more years)	A	A		200,000	600,000	470,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
36	DPW Radio Replacement	A	A		6,000	1	98,999	-	-	-	-	-	-	-	-	-
37	Right of Way ADA Compliance Improvements - ADA Ramps	A	A		-	50,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
38	Stillman Avenue Retaining Wall Replacement	В	В		-	-	15,000	60,000								
39	Bridge Replacement & Structural Improvement Fund	A	A		-	29,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
40	TOTAL PUBLIC WORKS: HIGHWAY				358,002	1,234,002	2,023,999	1,735,000	1,675,000	1,675,000	1,675,000	1,675,000	1,675,000	1,675,000	1,675,000	1,675,000
41	PUBLIC WORKS: ENGINEERING															
42	North Stonington Road Bridge (CTDOT Bridge #058001)				1	1	_	_	-	-	_	_	_	-		-
43	Pawcatuck Pumphouse: Roof replacement & Masonry repair	A	A		1	1	70,000	-	-	-	-	-	-	-	-	-
44	South Anguilla Road Bridge (CTDOT Bridge #04790)	A	A		1	1	90,000	-	-	-	-	-	-	-	-	-
45	Stillman Ave Bridge (CTDOT Bridge #04158)				1	-	-	-	-	-	-	-	-	-	-	-
46	Washington Street Drainage Improvements	A	A		50,000	18,000	51,000	-	-	-	-	-	-	-	-	-
47	Coogan Blvd - Culvert Rehabilitation				1	1	-	-	-	-	-	-	-	-	-	
48	Lantern Hill Bridge Project	-			10,000	1 22.000	-	-	-	-	475,000	-	-	-	-	-
49 50	Willow Street Drainage	D	D		25,000	25,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
51	Bridge Engineering and Design Fund Holmes Avenue - Wall Replacement	B B	B B	-	-	-	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
52	Noyes Avenue - Wall & Road Replacement	В	В		-	<u> </u>	425,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
53	Boat Pumpout Facilty at Town Dock	В	В	1	-		21,853	-	-	-	-	-	-	-		-
54	Engineering and Construction of New Sidewalks	Б	В		1			-	-	-	-	-	-	-	-	-
	TOTAL PUBLIC WORKS: ENGINEERING				85,006	43,005	732,853	75,000	75,000	75,000	550,000	75,000	75,000	75,000	75,000	75,000
	DUBLIC WORKS, EACH TRIES TO A COLUMN															
	PUBLIC WORKS: FACILITIES MANAGEMENT Town Hall Parking Lot Replacement				1	1	109 -	_	_	_	_	-	-	-	-	_
31	10wii 11aii I atking Lot Kepiacement		1	l .	1	ı	100 -	-	-	-	-	-	-	-	-	

SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT

KEY: A—COMMITTED, B—URGENT, C—NEEDED, D—ACCEPTABLE, E—DEFERRABLE 2022-2023 FIRST SELECTMAN'S PROPOSED BUDGET-TEN YEAR CIP PLAN

					ADOPTED	ADOPTED	Requested									
			CIP	BOS	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	
LINE #		Dept.	Comm	Priority	20-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32
58	Town Hall - HVAC Improvements	A	A		-	1	602,898	-	i	-	-	-	-		-	-
59	Human Services HVAC Replacement - Phase II	A	A		1	1	379,995	-	-	-	-	-	-	-	-	-
60	Pawcatuck Pumphouse: Fire Suppression Line Abandonment	C	C		1	1	25,000	100,000	-	-	-	-	-	-	-	-
61	Levee Gate Repair	В	В		-	-	25,000	100,000	-	-	-	-	-	-	-	-
62	West Broad Street School Repairs	A	A		140,000	30,000	50,000	50,000	50,000	-	-	-	-	-		
63	MS4 - D.C.I.A. Projects	В	В		-		150,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
65	Donahue Park Security Lighting TOTAL PUBLIC WORKS: FACILITIES MANAGEMENT				140,003	30,005	1,232,893	350,000	150,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
05	TOTAL PUBLIC WORKS: FACILITIES MANAGEMENT				140,003	30,005	1,232,893	350,000	150,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
66	WPCA															
67	I&I Identification and Removal				-	-	-	-	-	-	-	-	-	-	-	-
68	Mystic to Borough Transfer Project				-	-	-	-	-	-	-	-	-	-	-	-
69	Pump Station Rehab				571,500	-	-	-	-	-	-	-	-	-	-	-
70	Treatment Facility				428,500	-	-	-	-	-	-	-	-	-	-	-
71	TOTAL WPCA				1,000,000	-	-	-	-	-	-	-	-	-	-	-
72	SOLID WASTE	_	1												-	-
73	Trash Compactor		1		-		_		2,500	2,500	2,500	2,500	2,000	12,000	_	+
74	Front Wheel Loader	A	A		-	5,000	29,000	29,000	29,000	29,000	29,000	2,300	2,000	12,000	-	-
75	Foam Filled Tires-Loader		А		1	5,000	27,000	27,000	22,000	27,000	27,000				-	<u> </u>
76	Roll-Off Truck				29,000		-	-	25,000	25,000	25,000	25,000	25,000	25,000	_	_
77	Pick Up Truck				27,000	_	_	-	-	9,000	9,000	9,000	-	-	_	_
78	TOTAL SOLID WASTE		_		29,001	5,000	29,000	29,000	56,500	65,500	65,500	36,500	27,000	37,000	-	-
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79	BUILDING DEPARTMENT															
80					-	-	-	-	-	-	-	-	-	-	-	-
81	TOTAL BUILDING DEPARTMENT				-	-	-	-	-	-	-	-	-	-	-	-
82	HUMAN SERVICES															
83	George Crouse Tennis Court Rebuild				159,000	1	-	_	-	-	_	-	-	-	-	-
	TOTAL HUMAN SERVICES				159,000	1	-	-		-	-	-	-	-	-	-
85	PLANNING DEPARTMENT															
86	Engineering and Construction of New Sidewalks	A	A		-	822,000	207,094	87,500	-	-	-	-	-	-	-	-
87	Bicycling and Walking Greenway	В	В		1	1	1	-	-	-	-	-	-	-	-	-
88	Plan of Conservation and Development	A	A		-	5,000	50,000	50,000	50,000	45,000	-	-	-	-	-	-
89	Community/Tourism Wayfinding Signs Plan				1	1	-	-	-	-	-	-	-	-	-	-
90	Comprehensive Plan Update - Zoning Regulations	A	A		1	75,000	75,000	-	-	-	-	-	-		-	-
91	Enterprise Technology Plan	-			1	15,000	- 25,000	-		-	-	-	-	-	-	-
92	Online Permiting & Tracking	A	A		50,000	15,000	25,000	-	-	-	-	-	-	-	-	-
93	Pawcatuck River Greenway - Phase I Pawcatuck River Pedestrian Bridge	В	В		1	1	- 1	-	-	-	-	-	-	-	-	-
95	Pawcatuck Hurricane Barrier Study		1		- 1	1	-	-	-	-	-	-	-		-	-
96	Stillman Mill Environmental Assessment	+	1		1	1	-	-	-	-	-	-	-	-	-	-
97	Stillman Mill Brownfield Remediation	1	1		-	1	-	-	-	<u> </u>		-			-	
98	Inspection Vehicle	1			-	1	-	6,000	6,000	6,000	-	-	-	-	_	-
99	File Retention	A	A		-	75,000	53,500	53,500	-	-	-	-	-	-	-	-
100	Circus Lot Acquisition and Master Plan	В	В		1	3,000	50,000	-	-	-	-	-	-		-	-
101	South Pier Renovation	Е	Е		-	1	1	-	-	-	-	-	-	-	-	-
102	Elihu Island Safe Crossing				-	1	_	-	ı	-	-	-	-		-	-
103	Stonington Harbor Breakwater Repair	Е	E		-	1	1	-	-	-	-	-	-	-	-	-
104	Contribution to Open Space Acquisition Fund	Е	Е		1	1	200,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	-
105	Downtown Mystic Parking & Traffic Study-Engineering				10,000	-	-	-	-	-	-	-	-	-	-	-
106	TOTAL PLANNING DEPARTMENT				60,009	995,012	660,598	247,000	106,000	101,000	50,000	50,000	50,000	50,000	50,000	-
107	CLIMATE CHANGE TASKFORCE	_														
107	Climate Change TASKFORCE Climate Change Adaptation & Mitigation Program	A	A		10.000	10.000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
100	Electric Vehicle Charging Stations	B	B		10,000	10,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
109														30 000	30 000	

SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT

KEY: A-COMMITTED, B-URGENT, C-NEEDED, D-ACCEPTABLE, E-DEFERRABLE 2022-2023 FIRST SELECTMAN'S PROPOSED BUDGET-TEN YEAR CIP PLAN

LINE #		Dept.	CIP Comm	BOS Priority	ADOPTED Fiscal Year 20-21	ADOPTED Fiscal Year 2021-22	Requested Fiscal Year 2022-23	Fiscal Year 2023-24	Fiscal Year 2024-25	Fiscal Year 2025-26	Fiscal Year 2026-27	Fiscal Year 2027-28	Fiscal Year 2028-29	Fiscal Year 2029-30	Fiscal Year 2030-31	Fiscal Year 2031-32
111	TOTAL GENERAL GOVERNMENT				2,226,526	2,796,528	6,023,345	3,442,241	3,109,741	3,102,741	3,355,500	2,850,500	2,847,000	2,901,000	2,830,000	2,774,000
112	OUTSIDE AGENCIES															
113	Stonington Ambulance Corp - PowerLoad & Stretcher Replacement				24,000	_	-	_	_	_	_	_	_	_	_	_
114	Stonington Ambulance Corp - 1st Floor Remodel				15,000	-	-	-	-	-	-	-	-	-	-	-
115	Stonington Ambulance Corp - Ambulance Replacement				-	-	-	-	-	-	-	-	-	-	-	-
116	Ocean Community YMCA - Renovation/Expansion/Parking				20,000	-	-	-	-	-	-	-	-	-	-	-
117	PNC - New Pantry and Pantry Foyer Floor				12,000	-	-	-	-	-	-	-	-	-	-	-
118	Stonington Borough -Wadawanuck Square Comfort Station	В	В		-	-	50,000	-	-	-	-	-	-	-	-	-
119	New England Science & Sailing Foundation-Wheelchair Lift	С	C		-	,	30,151	-	-	-	-	-	-	-	-	-
120	Mystic & Noank Library - Air Purification System	C	C		-	1	10,534	-	-	-	-	-	-	-	-	-
121	Stonington Free Library-ADA Compliance				-		-	-	-	-	-	-	-	-	-	-
122	Stonington Historical - Lighthouse Restoration				5,000	5,000	-	-	-	-	-	-	-	-	-	-
123	TOTAL OUTSIDE AGENCIES				76,000	5,000	90,685	-	-	-	-	-	-	-	-	-
124	TOTAL GENERAL GOVERNMENT & OUTSIDE AGENCIES CIP EXPENDITURE BUDGET				2,302,526	2,801,528	6,114,030	3,442,241	3,109,741	3,102,741	3,355,500	2,850,500	2,847,000	2,901,000	2,830,000	2,774,000
	LESS: OTHER ANTICIPATED REVENUE SOURCES															
126	State LOCIP Grant	A	A	A	(128,441)	(109,374)	(110,194)	-	-	-	-	-	-	-	-	-
127	Reappropriation of CIP Fund Balance from defunct projects				(160,453)	-	-	-	-	-	-	-	-	-	-	-
128	Other State and Federal Grants	A	A		-	(40,500)	(16,390)	(2,120,241)	(1,784,741)	(1,980,741)	(2,393,500)	(1,728,500)	(1,155,000)	(1,202,000)	(1,113,000)	(1,007,000)
129	Sidewalk Grants				-	(600,000)	-	-	-	-	-	-	-	-	-	-
130	TOTAL OTHER REVENUE AND EXPENDITURE OFFSETS				(288,894)	(749,874)	(126,584)	(2,120,241)	(1,784,741)	(1,980,741)	(2,393,500)	(1,728,500)	(1,155,000)	(1,202,000)	(1,113,000)	(1,007,000)
131	TOTAL NET APPROPRIATION FOR GENERAL GOVERNMENT & OUTSIDE AGENCIES FROM GENERAL FUND				2,013,632	2,051,654	5,987,446	1,322,000	1,325,000	1,122,000	962,000	1,122,000	1,692,000	1,699,000	1,717,000	1,767,000

TOWN CIP - Urgency Ratings By Totals

1 - Orgency Ratings by Totals			
COMMITTED	A	1,610,137	4,528,144
URGENT	В	441,508	1,181,855
NEEDED	C	4	77,445
ACCEPTABLE	D		-
DEFERRABLE	E	5	200,002
UNRATED	U	-	-

422	CTONINGTON BURLIC COHOOL C					1						-	-	1		-
	STONINGTON PUBLIC SCHOOLS															
133	District Computers and Peripherals - Purchases	A	A	410	000	400,000	400,000	400,000	400,000	410,000	410,000	410,000	410,000	420,000	420,000	420,000
134	District Staff Laptop Computers - Purchases	A	A		1	20,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
135	District Computers One to One - Purchase	A	A	72	000	175,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
136	District Phone System	A	A		1	1	13,000	13,000	13,000	13,000	13,000	13,000	13,000	13,000	13,000	13,000
137	Install Security System & Cameras - District Wide	A	A		1	1	75,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
138	Roof Ladders and Cables - SHS				1	107,800	-	-	-	-	-	-	-	-	-	-
139	Middle School AC Upgrade - SMS	В	В		1	1	1,400,000	-	-	-	-	-		-	-	-
140	Interior Paint and Repairs - SMS & SHS	C	C		1	1	20,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
141	Flooring Repair - Library	В	В		-	-	25,000	-	-	-	-	-	,	-	-	-
142	Upgraded Building Management System - SMS & DO	A	A		1	78,850	92,700	-	-	-	-	-		-	-	-
143	Renovations - Phase 2 AC Upgrade for DO and Classrooms				-	1	-	-	-	-	-	-		-	-	-
144	Classroom Upgrades, Paint, Walls, Flooring - District Office				1	-	-	-	-	-	-	-		-	-	-
145	Locks & Keys - District	В	В		1	1	20,000	10,000	10,000	10,000	10,000	-		-	-	-
146	Flooring Repair - District				1	1	-				-	-	-	-	-	-
147	Replacement Maintenance truck - District	В	В		-	33,000	45,000	45,000	50,000	50,000	-			-	50,000	-
148	Special Ed Mini Van Replacement	В	В		-	-	45,000	45,000	45,000	45,000	-	-	50,000	-	-	-
149	Classroom Furniture - District	C	C		1	1	20,000	-	-	-	20,000	20,000		-	-	-
150	Kitchen Equipment Upgrade - SMS & SHS	В	В	52	000	-	70,000	-	-	-	-	-		-	-	-
151	High School Generator Upgrade to Electrical Panels	В	В		1	1	15,000	-	-	-	-	-	-	-	-	-

2,051,654 5,987,446

SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT

KEY: A-COMMITTED, B-URGENT, C-NEEDED, D-ACCEPTABLE, E-DEFERRABLE 2022-2023 FIRST SELECTMAN'S PROPOSED BUDGET-TEN YEAR CIP PLAN

LINE #		Dept.	CIP Comm	BOS Priority	ADOPTED Fiscal Year 20-21	ADOPTED Fiscal Year 2021-22	Requested Fiscal Year 2022-23	Fiscal Year 2023-24	Fiscal Year 2024-25	Fiscal Year 2025-26	Fiscal Year 2026-27	Fiscal Year 2027-28	Fiscal Year 2028-29	Fiscal Year 2029-30	Fiscal Year 2030-31	Fiscal Year 2031-32
152	High School Gym Upgrade	В	В		1	1	35,000	20,000	22,000	15,000	-	-	-	-	-	-
153	High School Roof Top Unit Rebuild & GYM AC	В	В		1	1	266,000	-	_	-	-	-	-	-	-	-
154	Sports/Maintenaince Turf Field Utility Vehicle				1	1	-		-		-	-	-	-	-	-
155	Middle School Science Rooms Upgrade	C	C		1	1	10,000	10,000	-	-	-	-	-	-	-	-
156	Track/ Turf Replacement/Repair	В	В		-	1	10,050	50,000	50,000	250,000	250,000	100,000	-	50,000	-	-
157	High School Roof Repair	В	В		-	1	250,000	250,000	250,000	250,000	500,000	500,000	-	-	-	-
158	Audio/Video Systems - District	A	В		-	1	120,000	75,000	75,000	75,000	75,000	75,000	75,000	40,000	40,000	40,000
159	Floor Burnishers	В	В		-	-	24,000	-	-	-	-	-	-	18,000	-	-
160	TOTAL PUBLIC SCHOOLS CIP EXPENDITURE BUDGET				534,016	814,666	3,155,750	1,178,000	1,175,000	1,378,000	1,538,000	1,378,000	808,000	801,000	783,000	733,000
161	LESS: PUBLIC SCHOOLS OTHER ANTICIPATED REVENUE SOURCES															
162	State & Federal Grants				(70,000)	(1)	-	-	-	-	-	-	-	-	-	-
163	Other Non-Governmental Grants					(93,000)	-	-	-	-	-	-	-	-	-	-
164	Reappropriation of CIP Fund Balance for Defunct BOE Projects				(39,017)	-	-	-	-	-	-	-	-	-	-	-
165	TOTAL OTHER PUBLIC SCHOOL REVENUE AND EXPENDITURE OFFSETS				(109,017)	(93,001)	-	-	-			-	-	-	-	-
166	TOTAL NET APPROPRIATION FOR PUBLIC SCHOOLS CIP FROM GENERAL FUND				424,999	721,665	3,155,750	1,178,000	1,175,000	1,378,000	1,538,000	1,378,000	808,000	801,000	783,000	733,000
167	TOTAL NET APPROPRIATION FOR ALL CIP PROJECTS FROM GENERAL FUND				2,438,631	2,773,319	9,143,196	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000